1. To pass this practice quiz, you must receive 80%, or 4 out of 5 points, by completing the activity below. You can learn more about the graded and practice items in the Course Overview □.

Activity Overview

In the last activity, <u>Use a WBS to create project tasks and milestones - Part 1</u>, you filled out a WBS brainstorm diagram with tasks and milestones. In this activity, you will use that diagram to complete a WBS spreadsheet. You will use this spreadsheet to assign tasks owners and sort milestones and tasks into sequential order. Be sure to complete this activity before moving on. The next course item will provide you with a completed exemplar to compare to your own work. You will not be able to access the exemplar until you have completed this activity.

Review the scenario below. Then complete the step-by-step instructions.

As a project manager for Office Green, you are developing an Operations and Training plan for the new Plant Pals service. It will take six months to fully implement all protocols, including setting up operational tools, putting delivery processes in place, and training employees. You have already added milestones and tasks for this project to a WBS brainstorm diagram. Here are the milestones and their associated tasks:

- Establish a plant delivery and logistics plan: Team members will need to source materials for packaging and hire delivery drivers. They are also responsible for calculating the delivery fees.
- Select and install supply chain software and equipment: Team members will supervise vendor setup of inventory management and fulfillment software. They must also supervise vendor installation of fulfillment equipment and determine internal safety protocols for the equipment.
- Develop and launch an employee training program: Team members will need to develop training sessions, train employees to use the software and equipment, and monitor employee progress and improve training processes.

Now you will add those tasks and milestones to a WBS spreadsheet. You will also use the sheet to record task owners and any notes about the tasks and their owners. The project sponsor for the Operations and Training plan, the Director of Operations, has put together a team for the operations launch. You can select task owners from among the following team:

- A Financial Analyst, who tracks and calculates costs and revenue
- A Fulfillment Director, who sources materials, ensures equipment is functional, and confirms fulfillment processes are correctly implemented
- · An Inventory Manager, who maintains inventory and oversees software installation
- A Human Resources Specialist, who manages hiring and develops training protocols (with the help of the Training Manager)
- A Training Manager, who reports to the HR Specialist, runs the training program on the established protocols, and refines training processes
- A Quality Assurance Tester, who ensures product quality and determines safety protocols and best practices

Step-by-step Instructions

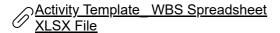
Step 1: Access the template

To use the template for this course item, click the link below and select "Use Template."

Link to template: WBS Spreadsheet \Box

OR

If you don't have a Google account, you can download the template directly from the attachment below.



Step 2: Add milestones

First, open your WBS brainstorm diagram. Then record the three milestones from your brainstorm diagram under the Milestone column of your WBS Spreadsheet. Step 3: Add tasks

Enter the tasks from your brainstorm diagram under the Task column of your spreadsheet. Write each task next to the corresponding milestone and task ID number. Assigning each task to an ID number helps you organize, analyze, and search for particular tasks as the list grows. Task IDs are especially useful for large or complex projects.

Task ID numbers tell you two things: 1) which milestone each task relates to and 2) the sequence of the tasks. So, task 1.1 is the ID for the first task of the first milestone. Task 1.2 is the second task of the first milestone, and so on.

When you finish, you should have nine tasks in your spreadsheet—three for each milestone.

Step 4: Add task owners and notes

To the right of the Task column are columns for Owner and Notes. Here, you can record important details that didn't fit into your WBS diagram.

First, review the scenario and determine which of your team members should own each task. Then enter that person's role next to the task in the Owner column.

Record any helpful details from the scenario in the Notes column. For example, including the description of the task owner's role would remind you of each person's responsibilities.

If you'd like, you can also add your best estimate of how long each task might take in the Duration column (this is optional).

Step 5 (Optional): Add tasks to Asana

Many organizations use work management tools like Asana in addition to standard spreadsheets. Hiring managers might even ask you about your experience with work management software in interviews. That's why we recommend recreating your WBS in Asana.

First, create an Asana account (if you don't already have one). Then, create a project within Asana. Finally, add milestones for each assignment and add tasks to the milestones

For more detailed instructions on how to create an account, project, or milestone, click the links below:

- Create an account ☐
- Create a project

 ☐
- <u>Create a milestone</u> ☐ (a premium Asana feature)

You can also import task data into Asana using a .CSV file. Click the links below to learn more about the CSV importer.

- CSV importer Asana
- Tips to organize your data in a spreadsheet for uploading □
- Steps to import a spreadsheet into Asana

Pro Tip: Save the Template

Finally, be sure to save a blank copy of the WBS spreadsheet template you used to complete this activity. You can use it for further practice or in your own personal or professional projects. These templates will be useful as you put together a portfolio of project management artifacts. You can use them to talk through your thought processes as you demonstrate your experience to potential employers.

What to Include in Your Response

Be sure to address the following points in your completed WBS spreadsheet:

- The three milestones from your WBS diagram
- The nine tasks from your WBS diagram
- · An owner for each task
- Notes about the owner of each task, and any additional information you'd like to include

	Did you complete this activity?	
	Yes No	
	Correct Thank you for completing this activity! Work Breakdown Structures help project managers to break down milestones and organize tasks. Review the quiz feedback below to find out how you did. Then go to the next course item to compare your work to a completed exemplar.	
2.	How do your WBS diagram and spreadsheet help you to develop and launch the 1 / 1 poin Operations and Training program for Plant Pals?	nt
	Clarify the tasks the team needs to accomplish to achieve project milestones	
	Help you recruit team members with the right skills for the project	
	Lay out the project's costs in detail, so you don't exceed your budget	
	Let customers know what to expect from the new service	
	 Correct A WBS diagram and spreadsheet help to break down large milestones into manageable tasks that individual team members can own. 	
3.	Which team member did you assign to own the task, "supervise vendor installation of fulfillment equipment"? The Financial Analyst The Training Manager The Fulfillment Director	ıt
	The HR Specialist	
	 Correct The Fulfillment Director ensures equipment is functional, so they should supervise the installation. 	
4.	Which team member did you assign to own the task, "train employees to use the 1 / 1 points software and equipment"?	ıt
	The Training Manager	
	The Quality Assurance Tester	
	The Fulfillment Director	
	The HR Specialist	

The Training Manager runs the training program on the established protocols.

5.	Which of the following additional tasks are appropriate for the "establish a plant delivery and logistics plan" milestone? Select all that apply.	0.5 / 1 point
	Purchase delivery trucks	

- Correct
 Since you plan to hire delivery drivers, purchasing trucks is an appropriate task.
- Source a vendor for additional types of plants
 - X This should not be selected Expanding the selection of available plants would not be part of the delivery and logistics plan. Consider which tasks will help customers get their plants.
- Hire warehouse employees to pack shipments
 - Correct
 Warehouse employees package shipments for delivery, so hiring them is an appropriate task.
- Set customer service protocols
 - This should not be selected Setting customer service protocols would not be part of the delivery and logistics plan. Consider which tasks will help customers get their plants.