

Armstrong Wolfe

The Power of Collective Ambition

Welcome to
Armstrong Wolfe's
International COO Community
(**iCOOC**) and Women in the COO
Community (**WCOOC**)



As an EMEA **corporate member** we hope you will actively participate in our industry wide activities throughout 2025.

Your Sponsor & Relationship Manager



Evan Fire
Chief Operating Officer
Pzena
fire@pzena.com

Armstrong Wolfe Relationship Managers



Isabelle Scanell
EMEA / APAC
Armstrong Wolfe
I.Scannell@armstrongwolfe.com



Julia Klinestiver
North America
Armstrong Wolfe
Julia.Klinestiver@armstrongwolfe.com



Investment
Management

armstrongwolfe.com

Insights into your membership

iCOOC was established in 2020, to bring together the **global COO community** and their key partners within risk management and compliance to tackle shared, non-proprietary challenges that **shape the industry**.

Today we have **over 50 global companies** across Banking and Asset Management engaged, fostering collaboration, innovation, and opportunities for leadership within this critical and trusted professional network.

As your trusted partner, in 2025 we will facilitate high-quality, engaging discussions across our membership, enabling meaningful peer-to-peer exchanges in a confidential environment governed by the Chatham House Rule. These conversations are enriched by insights from our industry advisors, alliance partners, and a global network and alumni.

Our value lies in a unique ability to connect COOs across the financial services ecosystem, empowering them to share knowledge, navigate challenges, and drive meaningful change together.

Membership

As a member of the iCOOC community, you gain exclusive access to roundtable discussions and hosted events by your peers. Our discussions are designed to:

- » Deliver deep analysis and actionable insights
- » Explore key considerations and innovative solutions
- » Facilitate meaningful dialogue and debate across the COO community

Through iCOOC and our other forums, you can tap into a unique network of industry leaders, creating opportunities to collaborate on shared challenges and shape the future of the financial services industry.

As a member, you're not just part of a network – you're contributing to the development of effective, cross-industry solutions and driving meaningful change.

An Overview of our Programme

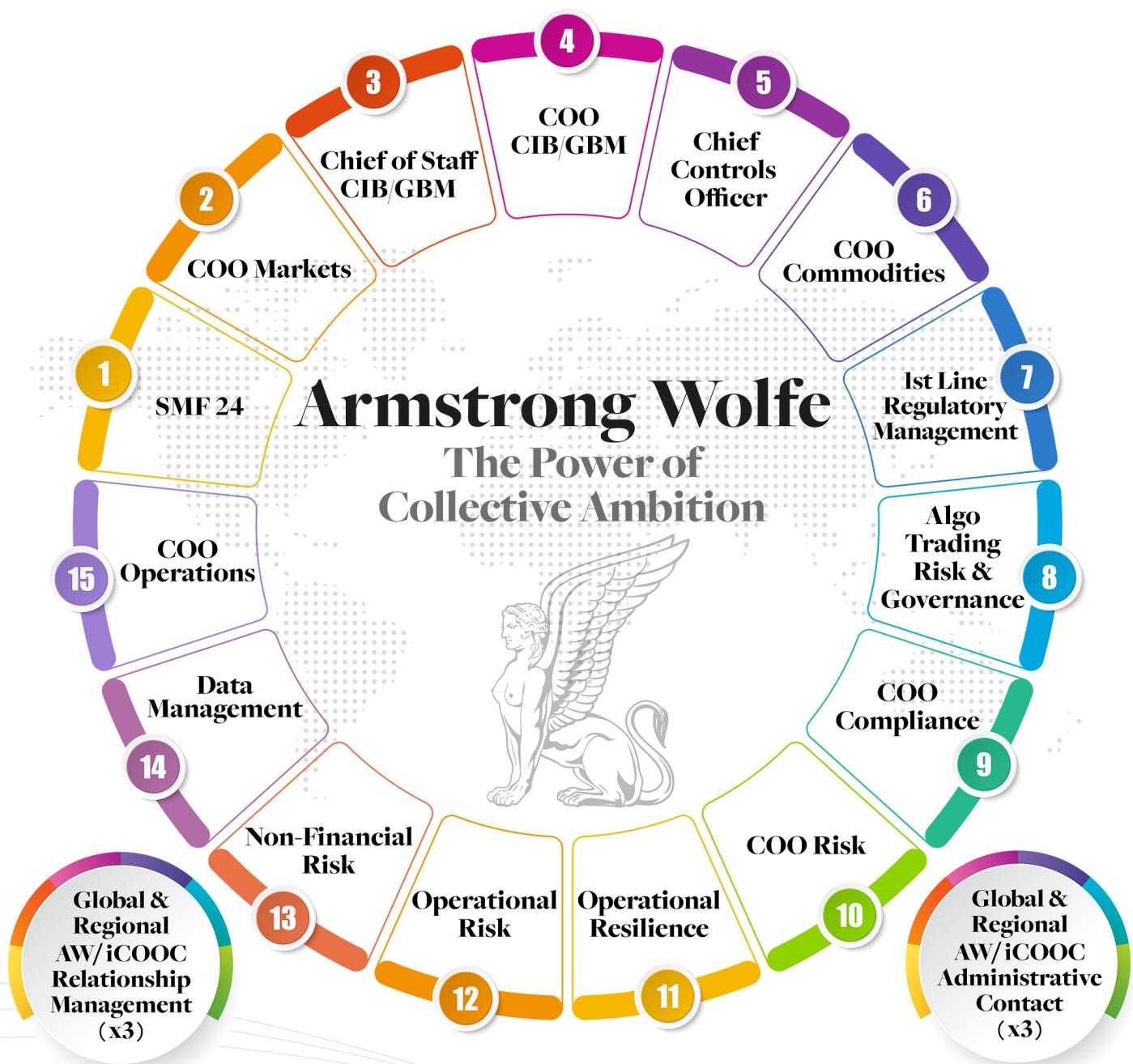
At the heart of our programme are round table discussions tailored for:

- » Chief Operating Officers (COOs)
- » Chief Control Officers (CCOs)
- » The COO to the Chief Risk Officer
- » Heads of Compliance and Operational Risk

Focused Formats for Immediate Impact: In addition to round table sessions, we provide bespoke formats to address specific challenges and opportunities:

- » **Cluster Calls:** Small, focused groups of 4–6 members collaborate on narrowly defined challenges or specialized topics.
- » **Broader Industry Debates:** Larger forums bringing together a cross-section of industry professionals to explore topics of shared interest and broader significance.

Programme overview



Our communities with iCOOC

Women in the COO Community: **WCOOC**

Supporting, empowering & inspiring the female leadership of tomorrow

Established in 2016, Armstrong Wolfe's Women in the COO Community (WCOOC) initiative is now globally recognised across major financial hubs, including New York, Toronto, London, Paris, Hong Kong, and Singapore.

WCOOC is dedicated to championing the advancement of women in financial services, with a focus on nurturing the leadership of tomorrow—those who will drive the industry forward into the future.

What We Do

WCOOC brings together members of our global COO network to collaborate, share insights, and provide guidance on topics related to career management and professional growth.

Our initiative features:

- » **Podcasts, Articles, and Interviews:** Showcasing stories, strategies, and advice from inspirational leaders.
- » **Engaging Events:** Hosting speakers from both within and outside the financial services industry to inspire and inform.
- » **Cross-Level Participation:** Open to individuals at all stages of their career, fostering inclusivity and collective growth.

WCOOC is led by industry professionals and supported by regional steering groups, ensuring timely, relevant, and forward-thinking content that resonates across the globe.



Content

As a member you will receive content throughout the year, the quarterly COO Magazine, industry papers, anonymised minutes from forums, and ask to participate in surveys.

We believe our content enhances your knowledge, prompts thought and consideration and supports decision making.

Q1 2025 Magazine
Geopolitics Supercharges Strategic & Non-Financial Risk Management



Q4 2024 Magazine
2025: Challenging the Status Quo



Q3 2024 Magazine
Operational Resilience



Q2 2024 Magazine
Pragmatism supersedes opportunism



Q1 2024 Magazine
2024: No break in the Clouds



The International COO Community (ICOOC)
Financial Markets

Year to date Summary



ARMSTRONG WOLFE®

Q1 2025
Armstrong Wolfe Point of View
The Future of First-Line Control
Full-Time Office Presence vs. Hybrid Working Models



Maurice Evelyn-Button
CEO
Armstrong Wolfe
maurice.evelyn-button@armstrongwolfe.com

Point of View
ARMSTRONG WOLFE®

Armstrong Wolfe 500
The Power of Collective Ambition

New York Asset & Wealth Management Dinner
February 2025
Hosted by JP Morgan New York

J.P.Morgan
ARMSTRONG WOLFE®

The International COO Community (ICOOC)
Industry Paper 2024 - 2025

Operational Resilience COO Perspectives



ARMSTRONG WOLFE®

Contact your [regional relationship manager](#) for more information

Speak directly to your appointed Armstrong Wolfe relationship manager, registrar for events and to receive content.