

Quality Assurance 344 ECSA Project

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Abstract

This report demonstrates and explains the data analytics techniques used to evaluate a dataset that contains client data for an online business.

The report shows the 6 different parts of the project undertaken which includes data wrangling, descriptive statistics, statistical process control, optimizing delivery processes, DOE and MANOVA tests and reliability of services and products.

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1. Introduction

One of the main objectives for an industrial engineer is to optimize processes. It is important for industrial engineers to obtain the skills of analyzing data in order to optimize the associated systems involved in producing the data. This report will demonstrate the processes involved in analyzing client data for an online business. It will describe the processes and outcomes of data wrangling where instances with missing values are removed, descriptive statistics where trends and patterns in the data are recognized, statistical process control, optimizing delivery processes, DOE and MANOVA tests and reliability of services and products. The report will end in a conclusion followed by references and an R appendix.

1. Part 1: Data Wrangling

Given the data of *QuallitySales2022*, the data was wrangled to remove all missing values from the dataset. Therefore, the data was split into Valid Data (instances that do not contain missing values) and Invalid Data (instances that contain missing values).

1.1 Valid Data

| NewIndex | X | ID | AGE | Class | Price | Year | Month | Day | elivery.tim | Why.Bought |
|----------|----|-------|-----|------------|----------|------|-------|-----|-------------|-------------|
| 1 | 1 | 19966 | 54 | Sweets | 246.21 | 2021 | 7 | 3 | 1.5 | Recommended |
| 2 | 2 | 34006 | 36 | Household | 1708.21 | 2026 | 4 | 1 | 58.5 | Website |
| 3 | 3 | 62566 | 41 | Gifts | 4050.53 | 2027 | 8 | 10 | 15.5 | Recommended |
| 4 | 4 | 70731 | 48 | Technology | 41843.21 | 2029 | 10 | 22 | 27 | Recommended |
| 5 | 5 | 92178 | 76 | Household | 19215.01 | 2027 | 11 | 26 | 61.5 | Recommended |
| 6 | 6 | 50586 | 78 | Gifts | 4929.82 | 2027 | 4 | 24 | 14.5 | Random |
| 7 | 7 | 73419 | 35 | Luxury | 108953.5 | 2029 | 11 | 13 | 4 | Recommended |
| 8 | 8 | 32624 | 58 | Sweets | 389.62 | 2025 | 7 | 2 | 2 | Recommended |
| 9 | 9 | 51401 | 82 | Gifts | 3312.11 | 2025 | 12 | 18 | 12 | Recommended |
| 10 | 10 | 96430 | 24 | Sweets | 176.52 | 2027 | 11 | 4 | 3 | Recommended |
| 11 | 11 | 87530 | 33 | Technology | 8515.63 | 2026 | 7 | 15 | 21 | Browsing |
| 12 | 12 | 14607 | 64 | Gifts | 3538.66 | 2026 | 5 | 13 | 13.5 | Recommended |
| 13 | 13 | 24299 | 52 | Technology | 27641.97 | 2024 | 5 | 29 | 17 | Browsing |
| 14 | 14 | 77795 | 92 | Food | 556.83 | 2025 | 6 | 3 | 3 | Random |
| 15 | 15 | 62567 | 73 | Clothing | 347.99 | 2024 | 3 | 29 | 8.5 | Website |
| 16 | 16 | 14839 | 47 | Technology | 54650.41 | 2027 | 12 | 30 | 18.5 | Recommended |
| 17 | 17 | 96208 | 44 | Technology | 14739.09 | 2028 | 3 | 17 | 13 | Recommended |
| 18 | 18 | 39674 | 69 | Technology | 22315.17 | 2026 | 8 | 20 | 20.5 | Recommended |
| 19 | 19 | 98694 | 74 | Sweets | 546.48 | 2025 | 5 | 9 | 2 | Recommended |
| 20 | 20 | 99187 | 54 | Luxury | 81620.21 | 2027 | 9 | 14 | 3 | Recommended |
| 21 | 21 | 59365 | 72 | Gifts | 3314.76 | 2028 | 4 | 30 | 13 | Recommended |
| 22 | 22 | 37221 | 24 | Sweets | 220.91 | 2021 | 3 | 8 | 3 | Recommended |
| 23 | 23 | 78120 | 23 | Gifts | 2378.31 | 2023 | 3 | 10 | 12 | Recommended |
| 24 | 24 | 65860 | 30 | Gifts | 2440.41 | 2021 | 5 | 11 | 9.5 | Recommended |
| 25 | 25 | 70953 | 70 | Gifts | 3962.67 | 2024 | 10 | 6 | 12.5 | Recommended |

Table 1: Valid Data

The valid data consists of 179983 instances. A new column was added to indicate the new indexing of the valid data. The second column indicates the original indexing of the instances.

1.2 Index Difference

| 12344 | 12344 | 90260 | 34 | Luxury | 42891.66 | 2025 | 8 | 4 | 4 | Recomme | nded |
|-------|-------|-------|----|-----------|----------|------|----|----|------|----------|------|
| 12345 | 12346 | 92286 | 32 | Technolog | 38167.24 | 2028 | 7 | 6 | 19.5 | Website | |
| 12346 | 12347 | 89263 | 44 | Clothing | 891.71 | 2021 | 7 | 2 | 8.5 | Recomme | nded |
| 12347 | 12348 | 71191 | 49 | Household | 14936.31 | 2025 | 10 | 11 | 43.5 | Recomme | nded |
| 12348 | 12349 | 24801 | 28 | Food | 425.96 | 2022 | 1 | 29 | 2.5 | Recomme | nded |
| 12349 | 12350 | 85475 | 57 | Luxury | 78817.55 | 2026 | 3 | 21 | 5 | Browsing | |
| 12350 | 12351 | 61842 | 24 | Clothing | 1008.78 | 2025 | 7 | 16 | 8 | Recomme | nded |
| 12351 | 12352 | 49373 | 34 | Technolog | 17277.26 | 2024 | 10 | 11 | 14.5 | Browsing | |
| 12352 | 12353 | 40283 | 45 | Technolog | 16930.76 | 2025 | 3 | 9 | 27.5 | EMail | |
| 12353 | 12354 | 19084 | 56 | Sweets | 171.81 | 2026 | 10 | 8 | 1.5 | Random | |
| 12354 | 12355 | 53251 | 30 | Clothing | 322.12 | 2021 | 8 | 26 | 10 | Recomme | nded |
| 12355 | 12356 | 21484 | 63 | Gifts | 2099.09 | 2027 | 1 | 3 | 12 | Browsing | |

Table 2: Index Difference

Table 2 indicates the first instance's index to change as instance 12345 is the first instance which contains a missing value.

1.3 Invalid Data

| NewIndex | X | ID | AGE | Class | Price | Year | Month | Day | elivery.tim | Vhy.Bough | nt |
|----------|--------|-------|-----|------------|-------|------|-------|-----|-------------|-----------|------|
| 1 | 12345 | 18973 | 93 | Gifts | | 2026 | 6 | 11 | 15.5 | Website | |
| 2 | 16321 | 81959 | 43 | Technology | | 2029 | 9 | 6 | 22 | Recomme | nded |
| 3 | 19541 | 71169 | 42 | Technology | | 2025 | 1 | 19 | 20.5 | Recomme | nded |
| 4 | 19999 | 67228 | 89 | Gifts | | 2026 | 2 | 4 | 15 | Recomme | nded |
| 5 | 23456 | 88622 | 71 | Food | | 2027 | 4 | 18 | 2.5 | Random | |
| 6 | 34567 | 18748 | 48 | Clothing | | 2021 | 4 | 9 | 8 | Recomme | nded |
| 7 | 45678 | 89095 | 65 | Sweets | | 2029 | 11 | 6 | 2 | Recomme | nded |
| 8 | 54321 | 62209 | 34 | Clothing | | 2021 | 3 | 24 | 9.5 | Recomme | nded |
| 9 | 56789 | 63849 | 51 | Gifts | | 2024 | 5 | 3 | 10.5 | Website | |
| 10 | 65432 | 51904 | 31 | Gifts | | 2027 | 7 | 24 | 14.5 | Recomme | nded |
| 11 | 76543 | 79732 | 71 | Food | | 2028 | 9 | 24 | 2.5 | Recomme | nded |
| 12 | 87654 | 40983 | 33 | Food | | 2024 | 8 | 27 | 2 | Recomme | nded |
| 13 | 98765 | 64288 | 25 | Clothing | | 2021 | 1 | 24 | 8.5 | Browsing | |
| 14 | 144444 | 70761 | 70 | Food | | 2027 | 9 | 28 | 2.5 | Recomme | nded |
| 15 | 155555 | 33583 | 56 | Gifts | | 2022 | 12 | 9 | 10 | Recomme | nded |
| 16 | 166666 | 60188 | 37 | Technology | | 2024 | 10 | 9 | 21.5 | Website | |
| 17 | 177777 | 68698 | 30 | Food | | 2023 | 8 | 14 | 2.5 | Recomme | nded |

Table 3: Invalid Data

The dataset consists of 17 instances that contains missing values. A new column was added to indicate the new indexing of the invalid data. The second column indicates the original indexing of the instances.

2 Part 2: Descriptive Statistics

The Valid Dataset was analyzed by using descriptive statistics.

2.1 Graphs

Sales Count for each year

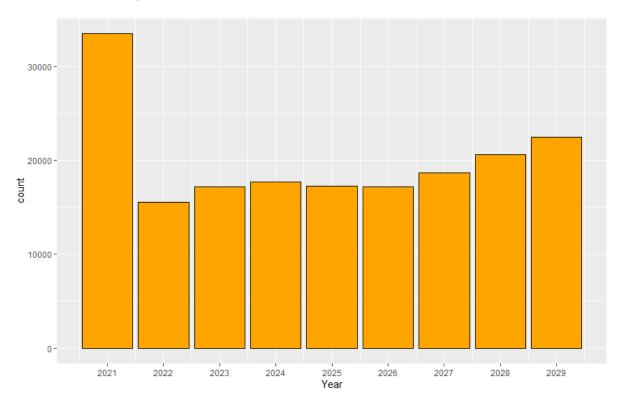


Figure 1: Sales Count vs Year

Figure 2.1 indicates that the most sales were made in the year 2021. After that, the sales increased linearly with a positive trend from 2022 to 2029

Sales Count for each Month

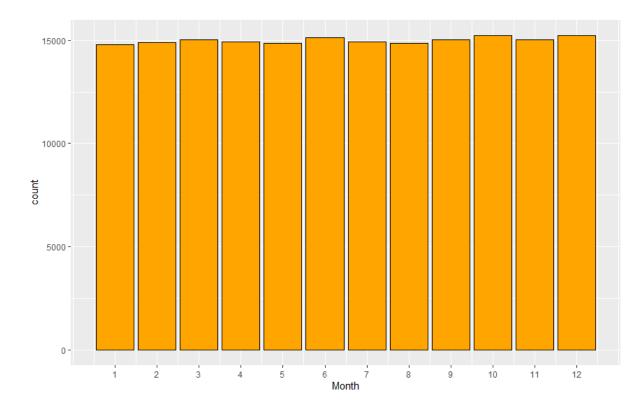


Figure 2: Sales Count vs Month

The Sales Count for each Month is uniformly distributed with no trend

Sales Count for each day of the month

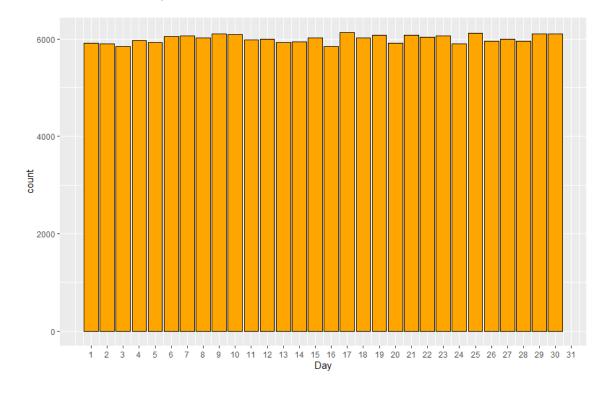


Figure 3: Sales Count vs Day

The Sales Count for each day is uniformly distributed with no recognizable trend.

Sales Count vs Age

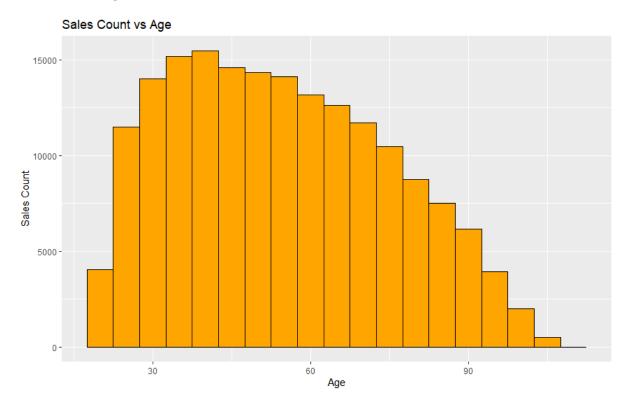


Figure 4: Sales Count vs Age

The distribution of Sales Count vs Age is positively skewed (skewed to the right). This indicates that on average, people are less likely to buy a product as their age increases from 40 years old.

Delivery Time vs Sales



Figure 5: Sales Count vs Delivery Time

The Delivery Time vs Sales has a slight normal distribution between 30 and 70 days.

Reasons for buying

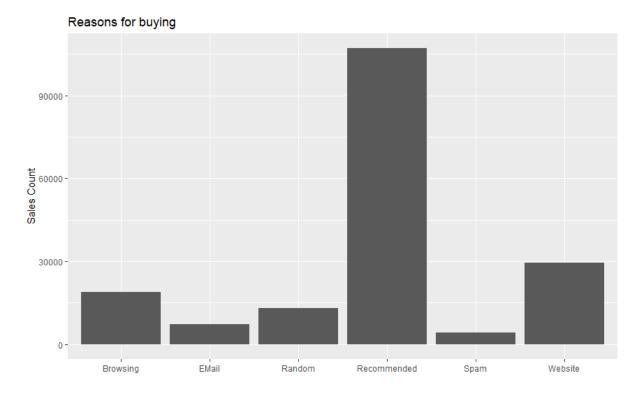


Figure 6: Sales Count vs Reasons for buying

Figure 2.6 indicates that the number one reason for people buying products is that it is recommended.

Sales Count vs Class

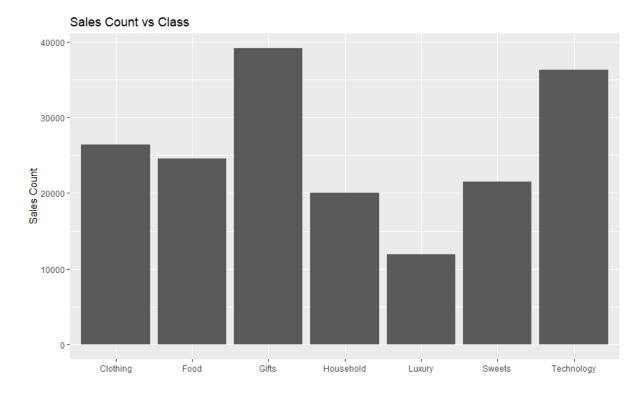


Figure 7: Sales Count vs Class

Figure 2.7 indicates that classes Gifts and Technology has the most sales and that luxury items has the least number of sales.

Age vs Why Bought

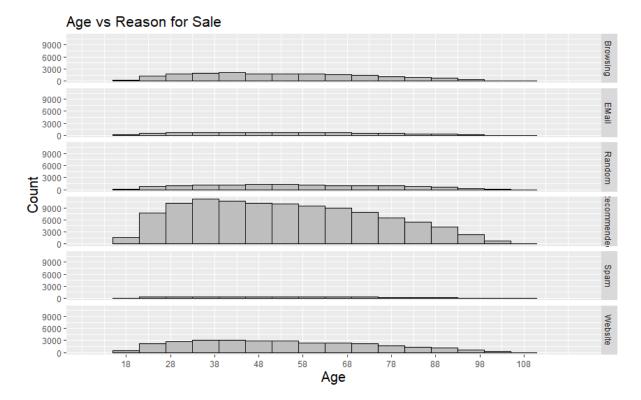


Figure 8: Age vs Why bought

The distribution for each reason of buying a product vs age is positively skewed (skewed to the right). Thus, on average, for each reason for buying a product, the number of sales decreases as the age of people increases.

Age vs Class

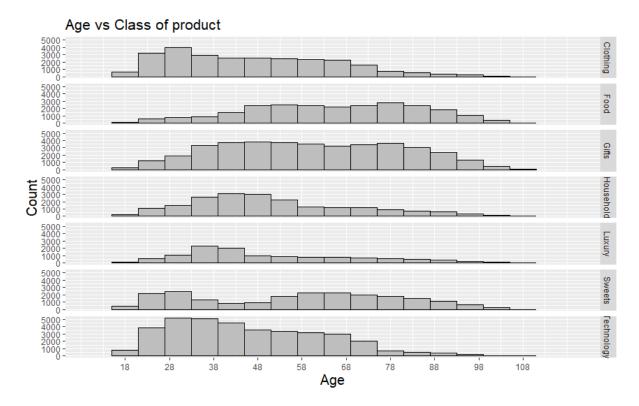


Figure 9: Age vs Class of Productt

A general conclusion is made that younger people (between the ages of 20 and 35) tend to buy more clothing, household, luxury and technology products.

Food, Gifts and sweets are normally distributed between the age groups.

Price vs Class of Product

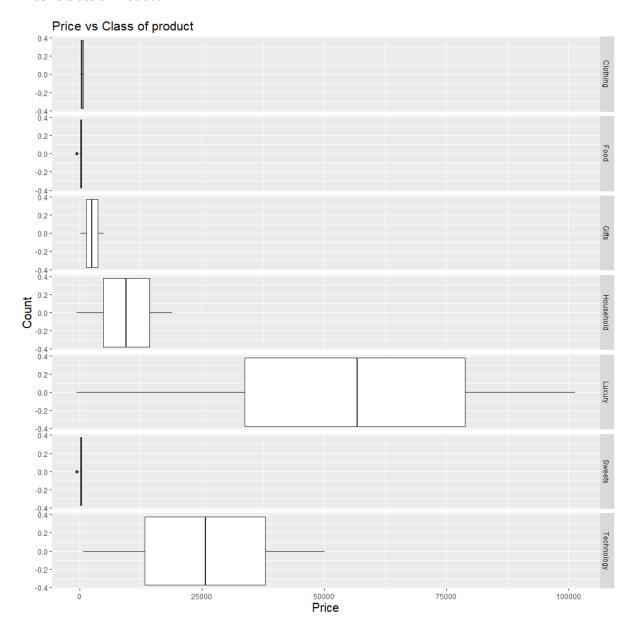


Figure 10: Price vs Class of Product

By analysing figure 2.10, a general conclusion is made that clothing, food and sweets are the classes with the cheapest items.

Luxury items are by far the class with the most expensive items, with technology having the second most expensive items.

Price vs Why Bought

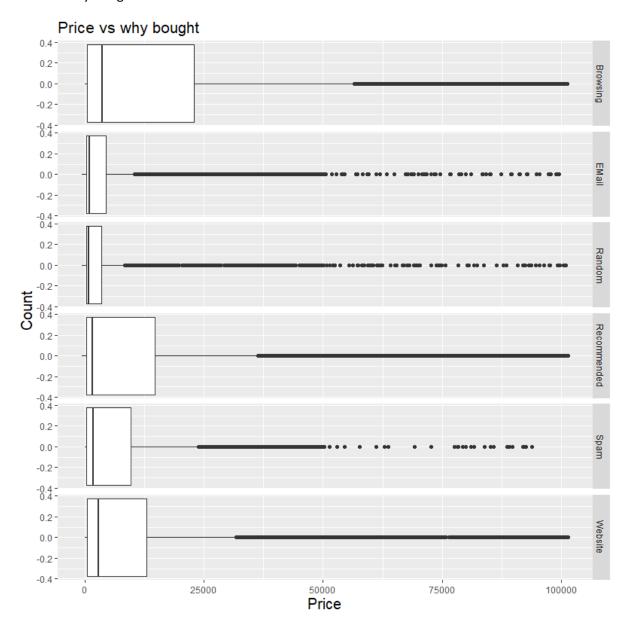


Figure 11: Price vs Why Bought

The box plots overlap each other.

Thus, no specific trend between the prices of products and the reason why it's bought can be identified.

2.2 Process Capability Indices

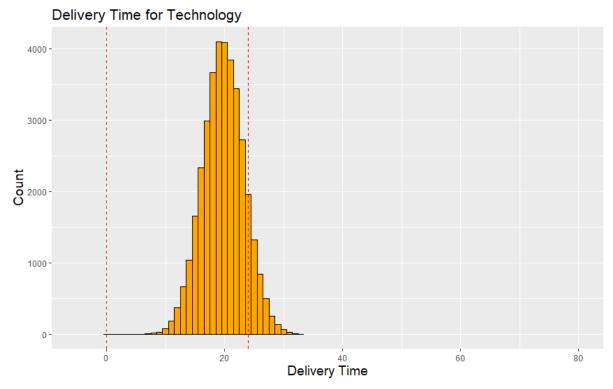


Figure 12: Delivery Time for Technology

Given USL = 24 and LSL = 0,

The following Process Capabilities indices are calculated:

Logically, LSL cannot be less than zero, because time cannot be a negative value.

$$Cp = 1.142207$$
 $Cpu = 0.3796933$
 $Cpl = 1.90472$
 $Cpk = 0.3796933$

3 Part 3 – Statistical Process Control

In Part 3, statistical process control (SPC) was done to construct X&S-charts.

For delivery process times, the first 30 samples of the dataset were used to determine upper control limits, 2-sigma control limits, 1-sigma control limits, center lines, and lower control limits.

X-Chart

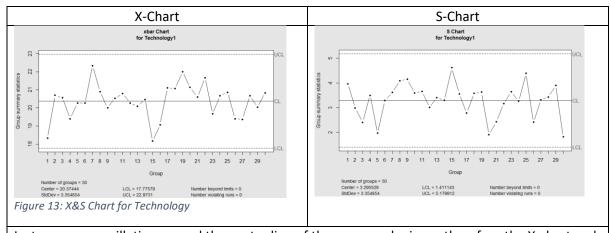
| Class | UCL | U2Sigma | U1Sigma | CL | L1Sigma | L2Sigma | LCL |
|------------|----------|----------|----------|----------|----------|----------|----------|
| Technology | 22.9731 | 20.80755 | 21.24066 | 20.37444 | 19.50822 | 19.94133 | 17.77579 |
| Clothing | 9.404681 | 9.042447 | 9.114894 | 8.97 | 8.825106 | 8.897553 | 8.535319 |
| Household | 50.24618 | 47.17621 | 47.79021 | 46.56222 | 45.33423 | 45.94823 | 42.87826 |
| Luxury | 5.493524 | 4.861884 | 4.988212 | 4.735556 | 4.4829 | 4.609228 | 3.977587 |
| Food | 2.70933 | 2.526555 | 2.56311 | 2.49 | 2.41689 | 2.453445 | 2.27067 |
| Gifts | 9.487909 | 8.548911 | 8.73671 | 8.361111 | 7.985512 | 8.173311 | 7.234313 |
| Sweets | 2.896798 | 2.547615 | 2.617451 | 2.477778 | 2.338105 | 2.407941 | 2.058758 |

S-Chart

| Class | UCL | U2Sigma | U1Sigma | CL | L1Sigma | L2Sigma | LCL |
|------------|----------|---------|---------|----------|---------|---------|----------|
| Technology | 5.179912 | 3.60959 | 3.92366 | 3.295528 | 2.98146 | 2.6674 | 1.411143 |
| Clothing | 0.86645 | 0.60378 | 0.65631 | 0.551247 | 0.49871 | 0.44618 | 0.236044 |
| Household | 7.343248 | 5.1171 | 5.56233 | 4.67187 | 4.22664 | 3.78141 | 2.000493 |
| Luxury | 1.51086 | 1.05283 | 1.14444 | 0.961229 | 0.86962 | 0.77802 | 0.411598 |
| Food | 0.437191 | 0.30465 | 0.33116 | 0.278147 | 0.25164 | 0.22513 | 0.119102 |
| Gifts | 2.246048 | 1.56515 | 1.70133 | 1.428965 | 1.29278 | 1.1566 | 0.611882 |
| Sweets | 0.835233 | 0.58203 | 0.63267 | 0.531386 | 0.48075 | 0.4301 | 0.227539 |

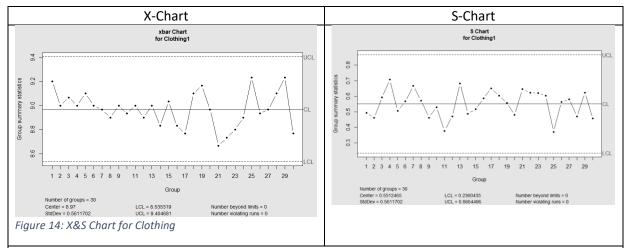
3.1 Graphs for the 30 first samples

Technology



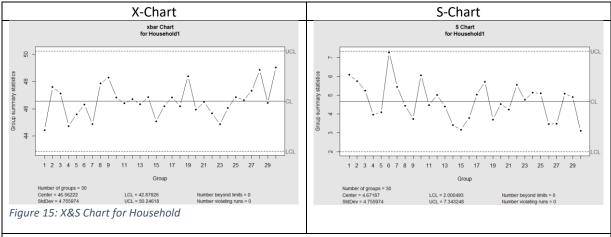
Instances are oscillating around the center line of the mean and vriance therefore the X-chart and the S-chart indicates that the first 30 samples of Technology are in control

Clothing



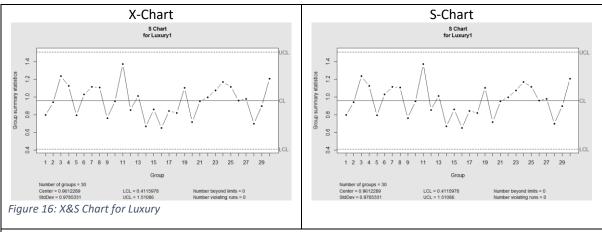
Instances are oscillating around the center line of the mean and vriance therefore the X-chart and the S-chart indicates that the first 30 samples of Clothing are in control.

Household



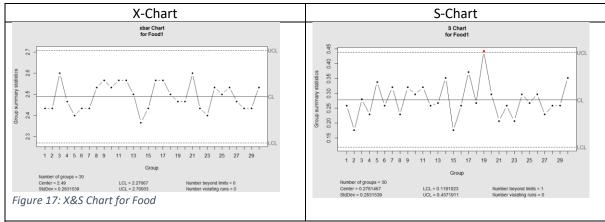
Instances are oscillating around the center line of the mean and vriance therefore the X-chart and the S-chart indicates that the first 30 samples of Household are in control.

Luxury



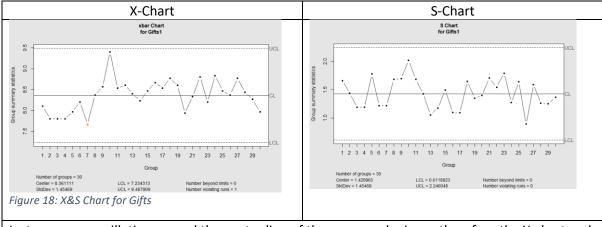
Instances are oscillating around the center line of the mean and vriance therefore the X-chart and the S-chart indicates that the first 30 samples of Luxury are in control.

Food



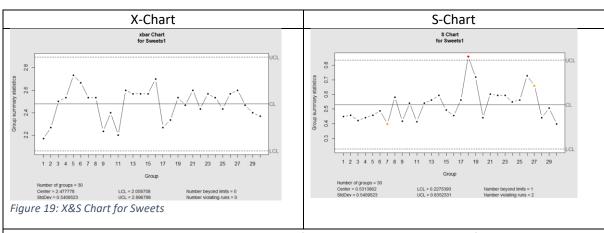
Instances are oscillating around the center line of the mean and vriance therefore the X-chart and the S-chart indicates that the first 30 samples of Food are in control.

Gifts



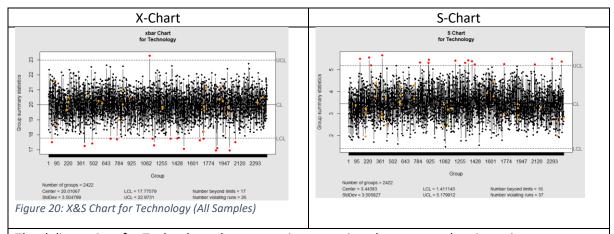
Instances are oscillating around the center line of the mean and vriance therefore the X-chart and the S-chart indicates that the first 30 samples of Gifts are in control.

Sweets



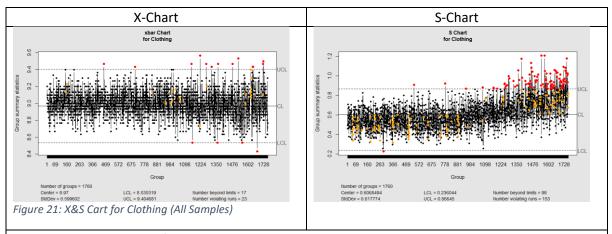
Instances are oscillating around the center line of the mean and vriance therefore the X-chart and the S-chart indicates that the first 30 samples of Sweets are in control.

3.2 Graphs on all the data Technology



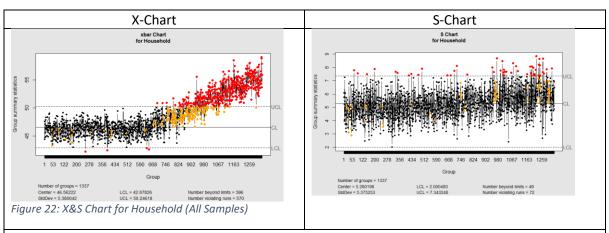
The delivery time for Technology shows a stationary series, the mean and variance is not a function of time. Technology is under control with only a few instances outside control limits.

Clothing



All though the majority of samples are within control limts, the S-chart indicates that clothing is a second order non-stationary time-series, the variance is a function of time with increasing variance at the last instances. This shows that there is more variation towards the end for delivery time of clothing.

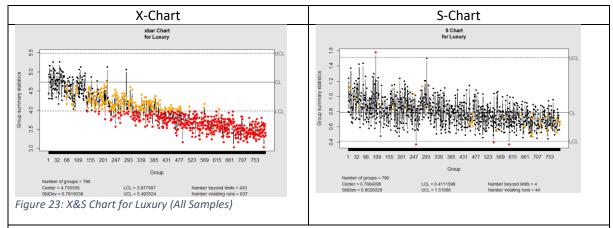
Household



The delivery time for household items shows an exponential increase in trend for the second half of instances. Investigation is needed to determine why the mean delivery time for household

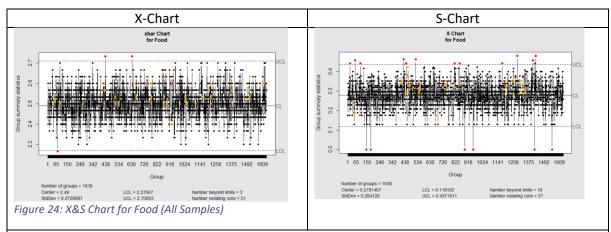
items increased. Thus, delivery time for household products are not in control.

Luxury



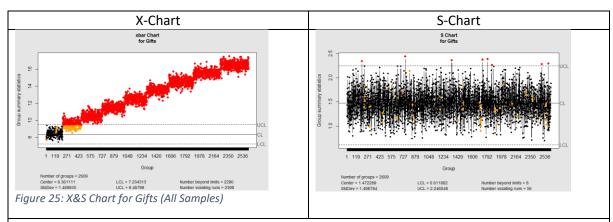
The delivery time for Luxury items shows a linear decrease in trend and is. This could be seen as a positive aspect because a decrease in delivery time for a high valued product would result in a higher return of revenue.

Food



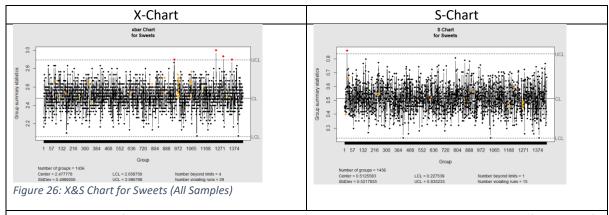
The delivery time for Food shows a stationary series, the mean and variance is not a function of time. Food is under control with only a few instances outside control limits.

Gifts



The delivery time for Gifts shows a linear trend and implies first order non-stationary data. This is alarming and further investigation is needed to deterine why the delivery time increases. The charts also indicates that the delivery time for Gifts are not under control.

Sweets



The delivery time for Sweets shows a stationary series, the mean and variance is not a function of time. Sweets is under control with only a few instances outside control limits.

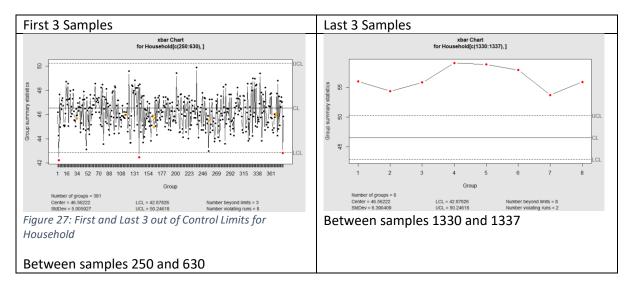
4. Part 4: Optimizing Delivery Processes

4.1 Sample numbers that give indications of out of control

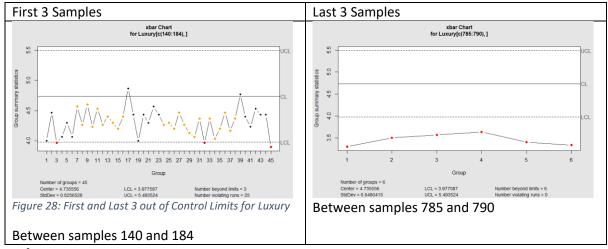
| Class | Total | 1st Sample | 2nd Sample | 3rd Sample | 3rd last Sample | 2nd last Sample | Last Sample |
|------------|-------|------------|------------|------------|-----------------|-----------------|-------------|
| Technology | 17 | 37 | 398 | 483 | 1872 | 2009 | 2071 |
| Clothing | 17 | 455 | 702 | 1152 | 1677 | 1723 | 1724 |
| Household | 396 | 252 | 387 | 629 | 1335 | 1336 | 1337 |
| Luxury | 433 | 142 | 171 | 184 | 788 | 789 | 790 |
| Food | 3 | 75 | 432 | 633 | NA | NA | NA |
| Gifts | 2290 | 213 | 216 | 218 | 2607 | 2608 | 2609 |
| Sweets | 4 | 942 | 1243 | 1294 | NA | NA | 1358 |

Table 4: Out of Control Sample Numbers

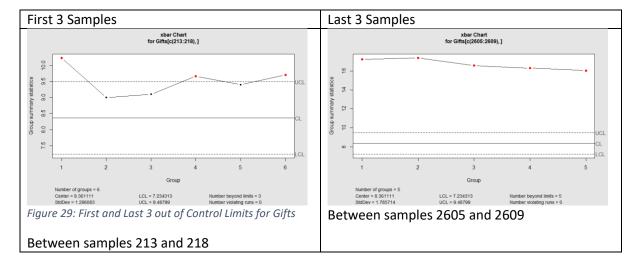
Household:



Luxury:



Gifts



4.1. B Most consecutive samples of "sample standard deviations"

| Class | Max consecutive | Ending Sample index numver |
|------------|-----------------|----------------------------|
| Technology | 6 | 372 |
| Clothing | 4 | 1013 |
| Household | 3 | 843 |
| Luxury | 4 | 63 |
| Food | 6 | 441 |
| Gifts | 5 | 1651 |
| Sweets | 4 | 971 |

Table 5: Consecutive "Sample Standard Deviations"

4.2. Likelihood of making type I error for A and B

Null Hypothesis assumed: calculated using the first 30 samples.

- H0: The process is in control and centred on the centreline.
- H1: is that the process in not in control and has moves from the centreline or has increased or decreased in variation.

A type I error (manufacturing error) indicates the probability of stating that the product is not delivered in time when in reality, it is delivered on time.

For A: 0.002699796 = 0.27%

For B: 0.7266668 = 72.67%

4.3. Minimized delivery cost

Optimal delivery hours



Figure 30: Optimal Delivery Days

By looping through each hour, the costs are compared for different days. The mean number of hours for delivery time is currently 20.01095. The number of sales that are beyond 26 hours is 1356. Thus, 1356 sales are out of control. Each sale that is beyond 26 hours contributes R329 to loss. The current loss is R 446 124 because of loss of sales over 26 hours. It costs R2.5/item/hour to reduce the average time by one hour. To eliminate the loss and move the whole distribution before 26 hours, it will cost R636 072.50

The minimum delivery cost for the technology needs to be calculated by finding the optimal solution between decreasing the loss in Sales (R329/item-late-hour) and taking into effect the moving of the distribution to the left (R2.5/item/hour). This is determined by looping between possible delivery times and estimating the costs associated with it.

<u>Optimal solution:</u> As seen in *figure 30*, the average of the delivery time distribution should be reduced by 2 hours. This will reduce the average delivery time of 20.01095 hours to 18.01095 hours and will minimise the cost associated with delivery time.

Because the optimal delivery day's function is not symmetrical, the loss is different from the Taguchi loss function.

4.4. Likelihood for making a type II error for A

In this case (delivery time for technology), a type II error occurs when, in reality, a product is delivered late but the company thinks the technology item arrived on time.

The likelihood of making a type II error in this case is 0.487613 = 48.7613%

An acceptable type II error ranges around 20%, therefore the type II error is not preferable.

5. Part 5: DOE and MANOVA

For all the hypothesis tests done a p-value of 0.05 was used because it is statistically significant and universally popular to use.

5.1 Hypothesis one

- <u>Dependent variables:</u> Day, Month, Year
- <u>Independent variable:</u> Why bought
- H0: The day, month and year of sales made has no influence on the buying pattern for the reason why products are bought
- H1: At least one feature (Day, Class or Year) has an impact on the buying pattern for why products are bought.

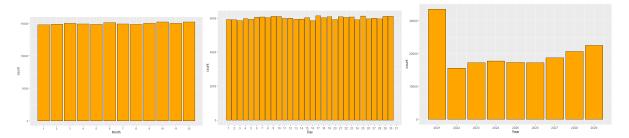
MANOVA test:

| p-value | <2.2e-16 | Reject the Null Hypothesis. At least one feature (Day, Class or |
|---------|----------|---|
| | | Year) has an impact on the buying pattern for why products are |
| | | bought. |

Each dependent variable and class:

| Dependent variable | p-value | Analysis |
|--------------------|---------|--|
| Day | 0.5585 | The p-value is much higher than 0.05. Day has no impact on the pattern buying for why products are bought. |
| Month | 0.7902 | The p-value is much higher than 0.05. Day has no impact on the pattern buying for why products are bought. |
| Year | 2.2e-16 | The p-value is smaller than 0.05. Year has an influence on the buying pattern for why products are bought. |

Graphs to support results:



(Figure 1, 2 and 3)

Conclusion:

The day and month of a sale made has no influence on the reason why products are bought, however, the year a sale is made has an influence on why a product is bought.

5.2 Hypothesis two

- <u>Dependent variables:</u> Day, Month, Year
- Independent variable: Class
- H0: The day, month and year of sales made has no influence on the buying pattern for products being bought in specific classes.
- H1: At least one feature (Day, Class or Year) has an impact on the buying pattern for products being bought in specific classes.

MANOVA test:

| p-value | <2.2e-16 | Reject the Null Hypothesis. At least one feature (Day, Class or |
|---------|----------|---|
| | | Year) has an impact on the buying pattern for products being |
| | | bought in specific classes. |

Each dependent variable and class:

| Dependent variable | p-value | Analysis |
|--------------------|---------|--|
| Day | 0.1766 | The p-value is much higher than 0.05. Day has no impact on the pattern buying for products being bought in specific classes. |
| Month | 0.2859 | The p-value is much higher than 0.05. Day has no impact on the pattern buying for products being bought in specific classes. |
| Year | 2.2e-16 | The p-value is smaller than 0.05. Year has an influence on the buying pattern for products being bought in specific classes. |

Graphs to support results:

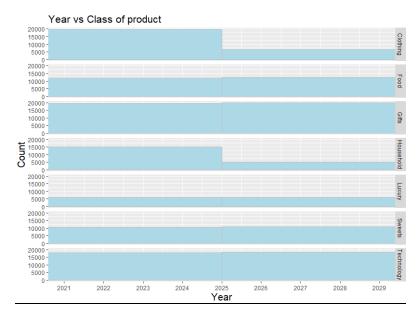


Figure 31: Year vs Class of Product

Conclusion:

The day and month of a sale made has no influence on the class of products sold, however, the year a sale is made has an influence on the class of products sold.

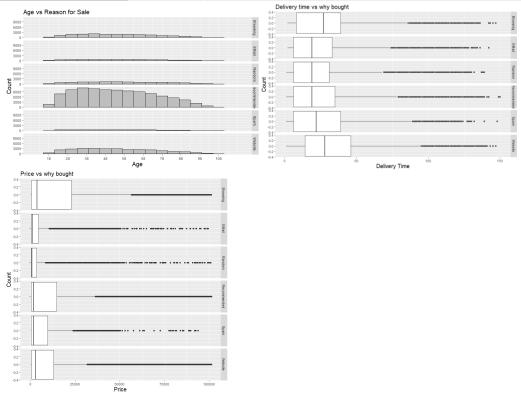
5.3. Hypothesis three

- <u>Dependent variable:</u> Price, Delivery Time, Age
- Independent variable: Why Bought
- H0: The Price, Delivery Time and Age of sales made has no influence on the buying pattern for the reason why products are bought
- H1: At least one feature (Price, Delivery Time, Age) has an impact on the buying pattern for why products are bought.

MANOVA test:

| p-value | <2.2e-16 | Reject the Null Hypothesis. At least one feature (Price, Delivery |
|---------|----------|---|
| | | Time or Age) has an impact on the buying pattern for why |
| | | products are bought. |

| Dependent variable | p-value | Analysis |
|--------------------|---------|--|
| Price | 2.2e-16 | The p-value is much higher than 0.05. Price has an impact on the pattern buying for why products are bought. |
| Delivery Time | 2.2e-16 | The p-value is much higher than 0.05. Delivery Time has an impact on the pattern buying for why products are bought. |
| Age | 2.2e-16 | The p-value is smaller than 0.05. Age has an influence on the buying pattern for why products are bought. |



Conclusion:

Price, Delivery Time and Age have an influence on the reason why a product is bought.

6. Part 6: Reliability of the service and products

6.1 Problem 6 & 7

<u>Problem 6:</u> A blueprint specification for the thickness of a refrigerator part at Cool Food, Inc. is 0.06 +- 0.04 cm. It costs \$45 to scrap a part that is outside specifications. Determine the Taguchi loss function for this situation.

Calculation for k:

$$L(x) = k(x - T)^2$$

$$45 = k(0.04)^2$$

$$k = 28125$$

Taguchi Loss Function:

$$L(x) = k(x - T)^2$$

$$L(x) = 21825(x - 0.06)^2$$

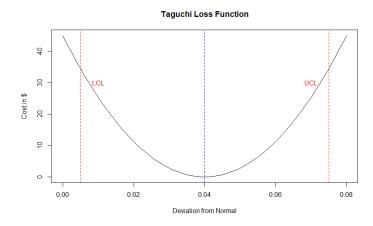


Figure 32: Taguchi Loss Function

When a product's characteristics deviate from the target value (0.04), the quality of the product gets worse. This means that the company will make a loss and that the company will make a loss.

<u>Problem 7:</u> A team was formed to study the refrigerator part at Cool Food, Inc. described in problem 6. While continuing to work to find the root cause of scrap, they find a way to reduce the scrap cost to \$35 per part.

- a. Determine the Taguchi loss function for this situation
- b. If the process deviation from target can be reduced to 0.027 cm, what is the Taguchi loss.

Answer to (a)

Calculation for k:

$$L(x) = k(x - T)^2$$

$$35 = k(0.04)^2$$

$$k = 21875$$

Taguchi Loss Function:

$$L(x) = k(x - T)^2$$

$$L(x) = 21875(x - 0.06)^2$$

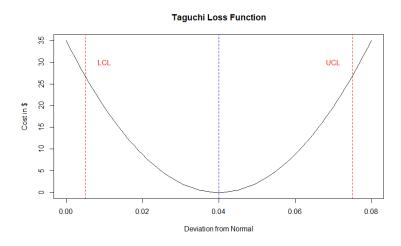


Figure 33: Taguchi Loss Function

When a product's characteristics deviate from the target value (0.04), the quality of the product gets worse. This means that the company will make a loss and that the company will make a loss.

Answer to (b)

The process deviation from target reduced to 0.027cm

$$L(x) = k(x - T)^2$$

$$L(0.027) = 20408.1633(0.027)^2$$

$$L(0.027) = $14.87755$$

This indicates that the company makes a loss of \$14.87755 when the process deviation from target is reduced to 0.027cm.

6.2 Problem 27

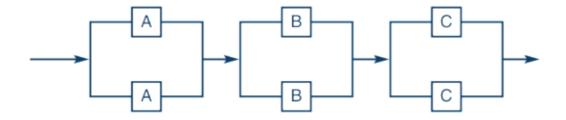


Figure 34: Magnaplex Inc, Production System

Given:

- Reliability of machine A = 0.85
- Reliability of machine B = 0.92
- Reliability of machine C = 0.90
- a. System Reliability: of one working machine at stage A, B and C

$$Reliability = Reliability(Machine A) \times Reliability(Machine B) \times Reliability(Machine c)$$

$$Reliability = 0.85 \times 0.92 \times 0.90$$

$$Reliability = 0.7038 = 70.38\%$$

b. <u>System Reliability:</u> of two parallel machines at stage A, B and C
 Reliability = Reliability(Machines A) × Reliability(Machines B)
 × Reliability(Machine c)

$$\textit{Reliability} = \left(1 - (0.15 \times 0.15)\right) \times \left(1 - (0.08 \times 0.08)\right) \times \left(1 - (0.1 \times 0.1)\right)$$

$$Reliability = 0.9615 = 96.15\%$$

- 6.3 Expected reliable delivery times
- 6.3.1 Part 1

The probability of having reliable vehicles is calculated with the following formula:

$$P(x) = \binom{n}{x} p^x q^{n-x} \frac{n!}{(n-x)! \, x!} p^x q^{n-x}$$

- 1. p = 0.03280011
- 2. p = 0.0348579
- 3. p = 0.02701039
- 4. p = 0.02812168
- 5. p = 0.03740828

Weighted average=

$$0.0328011(1344) + 0.0348579(190) + 0.02701039(22) + 0.02812168(3) + 0.03740828(1) \\$$

1560

= 0.03296304

Expected reliable delivery days in a year (vehicles):

$$P(x < 2) = [25C2 \times 0.03296304^{2} \times (1 - 0.03296304)^{20-2}] = 0.9731609$$

thus, number of reliable delivery days in a year =

 $0.9731609 \times 365 = 355.2037 \, days$

The probability of having reliable drivers is again calculated with the following formula

$$P(x) = \binom{n}{x} p^x q^{n-x} \frac{n!}{(n-x)! \, x!} p^x q^{n-x}$$

- 1. p = 0.07408802
- 2. p = 0.08079423
- 3. p = 0.05401372
- 4. p = 0.05498461

Weighted average=

$$(1458 \times 0.07408802) + (95 \times 0.08079423) + (6 \times 0.05401372) + (1 \times 0.05498461)$$

1560

= 0.07440696

Expected reliable delivery days in a year (drivers):

$$P(x < 4) = [21C4 \times 0.07440696 \times (1 - 0.07440696)^{21-4}] = 0.9830675$$

thus, number of reliable delivery days in a year =

 $0.9830675 \times 365 = 358.8196 \, days$

TOTAL expected reliable days in a year:

Total reliable probability:

 $Total\ probability = P(vehicles) \times P(drivers)$

Total probability = $0.9731607 \times 0.9830675$

 $Total\ probability = 0.9566828$

Total expected reliable delivery days in a year=

$0.9566828 \times 365 = 349.1892$ days

6.3.2 Part 2: Increasing the number of vehicles to 21

Using the same equation

$$P(x) = \binom{n}{x} p^x q^{n-x} \frac{n!}{(n-x)! \, x!} p^x q^{n-x}$$

New delivery reliability:

- 1. p = 0.4946574
- 2. p = 0.3540854
- 3. p = 0.1206958
- 4. p = 0.02605607
- 5. p = 0.003996738Total = 0.9994914

New total expected reliable delivery days in a year:

- $= 0.9994914 \times 365$
- = 364.8144

7. Conclusion

The dataset given (clients for an online business) was sorted and cleaned. Thereafter, a good understanding of the data was obtained by construction and analyzing several descriptive graphs.

The X&S Charts gave a good indication on the condition of delivery times of the classes. A conclusion was made that household, luxury and gifts products' delivery times are not in control. Further investigation regarding suppliers and reliable delivery times is needed. The Manova tests also led to the same conclusion.

The probability of making a type I and type II error also indicated that the company should reinvestigate on-time deliveries of products.

All-inclusive, the importance of applying explorative analysis for a company was learned.

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