

Seth A. Rosenthal

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sarosenthal@venable.com

November 7, 2022

Mayor and City Council of Baltimore
Attn: James Shea, City Solicitor
City Hall, Suite 101
100 Holliday Street
Baltimore, MD 21202

Police Department of Baltimore City
Attn: Michael Harrison, Police Commissioner
242 W 29th Street
Baltimore, MD 21211-2908

Timothy Mygatt
Nicole Porter
U.S. Department of Justice
Civil Rights Division
Special Litigation Section
950 Pennsylvania Ave., NW
Washington, DC 20530

RE: *Baltimore Police Monitoring Team – August 2022 Invoice*

This document, including attachments, is the invoice of the Baltimore Police Monitoring Team (“Team”) for services performed and expenses incurred in August 2022.

Narrative Summary

This invoice accounts for time worked from August 1 – August 31, 2022, by Team members Ken Thompson, Seth Rosenthal, Theron Bowman, Randy Dupont, Hassan Aden, Matthew Barge, Jessica Drake, Elizabeth Donegan, Nola Joyce, Megan McDonough, Charles Ramsey, Maggie Goodrich, Tracey Meares, Sue Rahr, Terri Wilfong, Sean Smoot, Roberto Villasenor, Katie Zafft, Gabriela Wasileski, and Wanda Watts. This invoice also includes expenses for the custodial arrestee survey being conducted by the Munk School and Rose Street Community Center.

The sum of previously unbilled services and expenses reflected in this invoice is \$159,960.55. Of the time submitted in this invoice, 69.2 hours, or 11%, were *pro bono*, or unbilled and donated to the City of Baltimore. By recording 11% of its total time *pro bono*, and writing off certain expenses, the Team saved the City a total of \$24,422.00.

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Work performed in August 2022 included:

- Community outreach and meetings between Monitoring Team members, including neighborhood liaisons, and community stakeholders, including by Facebook Live, and collaborations with BPD and DOJ regarding coordinated outreach
- Collaborating with Morgan State University to conduct a second community survey, the Munk School and Rose Street Community Center to prepare for a second custodial arrestee survey, and the Criminal Justice Institute on the report for a second series of officer focus groups conducted in May
- Virtual and telephonic meetings regarding Consent Decree requirements on stops/searches/arrests, use of force, interactions with individuals with behavioral health disabilities, technology and data collection and maintenance, interactions with youth, impartial policing, misconduct investigations and discipline, training, sexual assault investigations, First Amendment protected activities, supervision, staffing, recruitment, hiring, officer assistance and support, compliance reviews and outcome assessments
- Continuing our comprehensive assessment on use of force for 2018 – 2020
- Continuing our comprehensive assessment on sexual assault investigations
- Continuing our comprehensive assessment on arrests from 2019 and 2021
- Continuing our review of the quality of PIB investigations from 2021
- Beginning our comprehensive assessment on officer wellness
- Developing methodologies for assessments on recruitment, hiring/retention, and responses to individuals in crisis
- Work on revisions to BPD policies on the disciplinary process
- Providing technical assistance on curriculum for training on Public Order Forces, community policing, and misconduct/discipline
- Observing or evaluating Collaborative Planning and Implementation Committee (CPIC) meetings; Performance Review Board meetings; and Comstat and RecruitStat meetings
- Providing technical assistance to BPD's Public Integrity Bureau, including development of intake testing program
- Providing technical assistance on implementation of technology reforms, including implementation of new Records Management System and a revised electronic report form
- Addressing issues relating to interactions with individuals with behavioral health disabilities, including meetings with CPIC, behavioral health system deficiencies identified in an analysis of systemic needs (including progress on implementation of GBRICS program), evaluating data on crisis response, and BPD's Crisis Intervention Team
- Reviewing implementation of community policing plan
- Consulting BPD on staffing plan
- Consulting BPD on implementing recruitment and retention incentives

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- Preparing FY23 budget
- Meetings and communications with Judge Bredar to inform him and receive his feedback about the progress of the project
- Preparing and updating content for the team's website
- Engaging with residents on social media

Invoice Summary

Invoice Totals

	Previously Billed (FY 2023)	July 2022 Billed	Fiscal YTD 2023 Billed
Services	\$109,327.50	\$148,040.50	\$257,368.00
Expenses	\$501.26	\$11,920.05	\$12,421.31
TOTAL Services and Expenses	\$109,828.76	\$159,960.55	\$269,789.31

FY2023 Budget¹	\$1,594,390.06
Funds Remaining in FY2023 Budget	\$1,324,600.75
Percentage of Funds Used in FY2023 Budget	16.92%
Fiscal 2023 YTD Value of pro bono Services	\$38,108.50

¹ The FY2023 Budget includes \$119,390.06 carried over from FY2022 Budget.

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Breakdown of Billable Hours & Expenses

August	Total Hours	Billed Hours	Pro Bono Hours	Total Services Billed	Total Expenses Billed
Rosenthal	63.6	46.4	17.2	\$22,040.00	\$0.00
Thompson	79.4	62.6	16.8	\$29,735.00	\$0.00
Aden	47.7	46.6	1.1	\$10,951.00	\$0.00
Barge	23.7	21.4	2.3	\$5,029.00	\$281.11
Bowman	54.3	40.3	14.0	\$9,470.50	\$819.10
CJI: Wasileski	30.0	30.0	0.0	\$7,050.00	\$0.00
CJI: Zafft	35.8	35.8	0.0	\$6,086.00	\$0.00
Donegan	21.9	21.9	0.0	\$3,723.00	\$0.00
Drake	13.0	13.0	0.0	\$3,055.00	\$0.00
Dupont	23.6	18.8	4.8	\$4,418.00	\$0.00
Goodrich	1.0	1.0	0.0	\$235.00	\$0.00
McDonough	41.5	39.0	2.5	\$9,165.00	\$0.00
Meares	16.5	10.0	6.5	\$2,350.00	\$538.53
Nola	21.1	21.1	0.0	\$4,958.50	\$214.55
Rahr	11.5	11.5	0	\$2,702.50	\$0.00
Ramsey	37.1	37.1	0	\$8,718.50	\$280.06
Smoot	3.8	3.8	0	\$893.00	\$0.00
Villasenor	28.9	24.9	4	\$5,851.50	\$0.00
Watts	25.6	25.6	0	\$6,016.00	\$163.90
Wilfong	23.8	23.8	0	\$5,593.00	\$0.00
The University of Toronto	0	0	0	\$0.00	\$9,622.80
Total	603.8	534.6	69.2	\$148,040.50	\$11,920.05

Individual Invoices and Supporting Documentation

The remainder of this invoice includes the individual invoices of all Team members who submitted invoices for August 2022, as well as receipts for travel, transportation, accommodations, and expenses incurred for website development, and establishment of Team e-mail addresses.

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The City and the Team have agreed that Team members who elect to be compensated for meals and personal expenses incurred while traveling to Baltimore for work on the project will do so at the standard federal per diem rate of \$69, with fractions of days billed at 75% of the standard federal per diem rate, or \$51.75. Some team members have waived or reduced their per diem charges or elected to receive them only for some but not all days while traveling to and working in Baltimore. This constitutes additional, ongoing savings to the City.

We submit this invoice for approval by the Department of Justice and the City of Baltimore. As previously discussed, we ask both parties to review the invoice and get back to us with any comments or suggested changes within five days. Once we obtain approval of the invoice, we will submit it to Judge James Bredar for his review and approval.

Please feel free to contact me if you have any questions.

Sincerely,



Seth Rosenthal
Deputy Monitor

Baltimore Consent Decree Monitor

750 E. Pratt, Ste 900

Baltimore, MD 21202

	INVOICE FOR MONTH OF:	<u>August</u>	Complete these four cells before starting spreadsheet. Rates and other info will self- populate.
	INVOICE SUBMITTED BY:	Rosenthal	
	DATE SUBMITTED:	9/7/2022	
	YEAR:	2022	

INSTRUCTIONS

1. Complete the blue box to the left first. This will cause month and rate information to populate the spreadsheet.
2. Enter descriptions and hours in the "Time" portion of the matrix consistent with the "Sample Description" below.
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6. Do not forget to initial the box attesting to the accuracy of this statement before you submit it.
7. Do not hesitate to call Deputy Monitors Hassan Aden or Seth Rosenthal with any questions.

Sample Description:

Prepare for and attend meeting with BPD North Division DC; prepare checklist for review of in-service training; meet with Ms. Williams re changes to compliance matrix; copied use of force reports; reviewed UNDF reports 1123454 and 1123455.

TIME

Month of	Day	Description	Hours	Rate	Total	Comments (Unbilled Time)	Unbilled Hours
August	1	Email with BPD re Terry stop issue; emails with Judge Bredar and Thompson re Bates proposal for squeegee workers	0.8	\$ 475.00	\$ 380.00	Attention to IUR invoices	0.2
August	2			\$ 475.00			
August	3			\$ 475.00	\$ -		
August	4			\$ 475.00	\$ -		
August	5			\$ 475.00	\$ -		
August	6			\$ 475.00	\$ -		
August	7			\$ 475.00	\$ -	Emails with DOJ re PAB/ACC rollout; emails with Meares re pretextual traffic stop practices; emails re appointment of new DC for Compliance; review BPD and DOJ comments on draft officer focus group report; review of monthly hiring/attrition report; review of 24-hour report re death in custody from cardiac arrest	1
August	8			\$475.00		Emails re upcoming public hearing and division of labor for same	0.2
August	9			\$ 475.00	\$ -	Emails with McDonough re assessments work during parental leave	0.1
August	10	Confer with Thompson re BPD personnel matter; review draft interim PIB assessment and emails with McDonough, Aden and Barge re same	0.8	\$ 475.00	\$ 380.00	Emails with BPD/DOJ re public order forces training curriculum; emails re community engagement coordinator	0.2
August	11			\$ 475.00	\$ -		
August	12			\$ 475.00	\$ -	Emails re assessments planning	0.2
August	13	Review draft of Judge Bredar's public hearing statement and emails with Thompson and Judge Bredar re same; emails with Thompson and Judge Bredar re report on BPD interactions with shooting victims and families	0.7	\$ 475.00	\$ 332.50		

Name:

Weekly Log

September 17th - 28th '18

Name:

Weekly Log

September 17th - 28th '18

EXPENSES					
Date	Category				
		MEALS + INCIDENTALS	NON MEALS		
Travel Day	Total Meal + Incidentals (per daily Guidelines cap of \$71 per day)	Non-Meal Description	Non-Meal Expense	Total	
				\$	-
				\$	-
				\$	-
				\$	-
				TOTAL:	\$ -

Subtotal Time:	\$ 22,040.00
Subtotal Expenses:	\$ -
TOTAL:	\$ 22,040.00

Unbilled Hours 17.20

Your initials here signify that the charges on this invoice are accurate:

INITIALS
SAR

Baltimore Consent Decree Monitor 750 E. Pratt, Ste 900 Baltimore, MD 21202				INSTRUCTIONS <ol style="list-style-type: none"> 1. Complete the blue box to the left first. This will cause month and rate information to populate the spreadsheet. 2. Enter descriptions and hours in the "Time" portion of the matrix consistent with the "Sample Description" below. 3. You may not bill more than eight (8) hours in a day, even if you work more than eight (8) hours in a day, which you inevitably will. Leadership must authorize more than eight hours billed in a day, itemized, but will do so sparingly. All time above 8 hours in a day should be reflected as "unbilled." 4. You may NOT bill for time spent traveling to or from Baltimore or anywhere else. Travel time is non-reimbursable. 5. Please make sure all expenses meet the Guidelines listed in the Billing Guidelines tab. 6. Do not forget to initial the box attesting to the accuracy of this statement before you submit it. 7. Do not hesitate to call Deputy Monitors Hassan Aden or Seth Rosenthal with any questions. 																	
<table border="1"> <tr> <td></td> <td>INVOICE FOR MONTH OF:</td> <td><u>August</u></td> <td></td> </tr> <tr> <td></td> <td>INVOICE SUBMITTED BY:</td> <td>Thompson</td> <td></td> </tr> <tr> <td></td> <td>DATE SUBMITTED:</td> <td>9/6/2022</td> <td></td> </tr> <tr> <td></td> <td>YEAR:</td> <td>2022</td> <td></td> </tr> </table>					INVOICE FOR MONTH OF:	<u>August</u>			INVOICE SUBMITTED BY:	Thompson			DATE SUBMITTED:	9/6/2022			YEAR:	2022		Complete these four cells before starting spreadsheet. Rates and other info will self-populate.	
	INVOICE FOR MONTH OF:	<u>August</u>																			
	INVOICE SUBMITTED BY:	Thompson																			
	DATE SUBMITTED:	9/6/2022																			
	YEAR:	2022																			
<p style="text-align: center;">Sample Description:</p> <p><i>Prepare for and attend meeting with BPD North Division DC; prepare checklist for review of in-service training; meet with Ms. Williams re changes to compliance matrix; copied use of force reports; reviewed UNDF reports 1123454 and 1123455.</i></p>																					
TIME																					
Month of	Day	Description	Hours	Rate	Total	Comments (Unbilled Time)	Unbilled Hours														
August	1	Work on probable cause arrest assessments	2.8	\$ 475.00	\$ 1,330.00	Review inquiries from the court in connection with lesser offense issues and respond to same; work on logistics for the august Public hearing	1.2														
August	2	Work on probable cause arrest assessments; attend weekly community engagement meeting	2.8	\$ 475.00	\$ 1,330.00	Work on logistics for Community forum; review the law re: Trespass in connection with probable cause arrest assessments	1.2														
August	3	Work on probable cause arrest assessments; review sexual assault investigations materials in preparation for this month's public hearing	3.5	\$ 475.00	\$ 1,662.50	Work on logistics for Public Hearing and Community Forum	1														
August	4		\$	475.00	\$ -																
August	5	Work on probable Cause Arrest Assessments; review community police materials in preparation for public hearing; telephone conference with the Court re: updates	4.2	\$ 475.00	\$ 1,995.00																
August	6		\$	475.00	\$ -																
August	7		\$	475.00	\$ -																
August	8	Work on probable cause arrest assessments; review community policing and sexual assault investigation materials in preparation for next week's public hearing; begin working on presentation for public hearing	4	\$ 475.00	\$ 1,900.00	Work on logistics for public hearing	0.7														
August	9		\$	475.00	\$ -																
August	10	Work on probable cause arrest assessment; review Draft Interim PIB Assessment Report	1.7	\$ 475.00	\$ 807.50	Address personnel matter	0.5														
August	11	Continue to review materials in preparation for upcoming Quarterly Hearing; work on probable cause arrest assessments	1.8	\$ 475.00	\$ 855.00	Work on logistics for upcoming Quarterly Hearing	0.6														
August	12		\$	475.00	\$ -	Communication with the court re: next week's Public hearing; work on logistics re: same	1.3														
August	13		\$	475.00	\$ -																
August	14		\$	475.00	\$ -																
August	15		\$	475.00	\$ -																

August	16	Attend weekly Community Engagement meeting; review draft comments prepared by the Court, discuss same with S. Rosenthal and provide comments re: same; meet with relevant members of the Monitoring Team to prepare for Community Forum and Quarterly Hearing; review BPD slides in connection with Quarterly hearing; work on Quarterly Hearing presentation	2.5	\$	475.00	\$	1,187.50	Review materials in connection with Public Forum	1
August	17	Prepare for tomorrow's Quarterly Hearing; prepare for and participate in Quarterly Community Forum	3.8	\$	475.00	\$	1,805.00	Work on logistics for tomorrow's hearing	0.5
August	18	Prepare for and attend Public Hearing	7.6	\$	475.00	\$	3,610.00		
August	19	Review additional materials received from R Dupont in preparation for meeting with parties re: Paragraph 97; participate in meeting with parties and R Dupont re: Paragraph 97; telephone conference with the Court re: additional debriefing from yesterday's public hearing	2.1	\$	475.00	\$	997.50	Work on logistics for meeting with the Leadership Team and the court; begin focusing on next month's meeting with the Court	1
August	20			\$	475.00	\$	-		
August	21			\$	475.00	\$	-		
August	22	Work on probable cause arrest assessments; meet with the Court and Monitoring Team members re: Consent Decree issues; conference with R DuPont re: Paragraph 97 issues	4.1	\$	475.00	\$	1,947.50	Review materials in connection with youth interactions with BPD members; work of logistics for next month's monthly meeting	2.2
August	23	Participate in weekly community engagement meeting; work on probable cause assessments; review Staffing Plan update	4.4	\$	475.00	\$	2,090.00	Work on logistics for next month's monthly meeting; conference with E Melancon re: training issues	1.4
August	24	Work on probable cause arrest assessments	2.3	\$	475.00	\$	1,092.50	Review materials re: Squeegee Worker progress; review Victim Service Assessment Report	1.2
August	25	Work on probable cause arrest assessments; review Youth Intervention and Behavioral Crisis materials in connection with the September Monthly Meeting	3.5	\$	475.00	\$	1,662.50	Work on logistics for monthly meeting; work on community engagement schedule for September	1.2
August	26			\$	475.00	\$	-		
August	27			\$	475.00	\$	-		
August	28			\$	475.00	\$	-		
August	29	Work on probable cause arrest assessments; review multiple items of correspondence and confer with S Rosenthal and M McDonough re: community survey issues	4.2	\$	475.00	\$	1,995.00	Work on logistics for September monthly meeting including obtaining approval from the Court to add an additional subject matter for discussion;	1.2
August	30	Work on probable cause assessments; multiple communications with S. Rosenthal re: community survey issues; review behavioral crisis and youth intervention materials in preparation for monthly meeting	4.6	\$	475.00	\$	2,185.00		
August	31	Engage in multiple communications with the court and S Rosenthal re: the community survey; work on probable cause arrest assessments; continue to review material related to behavioral crisis and youth intervention issues in preparation for monthly meeting	2.7	\$	475.00	\$	1,282.50	Work on logistics for the September monthly meeting	0.6
							62.6	\$ 475.00 \$ 29,735.00	16.8

Name:

Weekly Log

September 17th - 28th '18

Baltimore Consent Decree Monitor

750 E. Pratt, Ste 900

Baltimore, MD 21202

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	INVOICE FOR MONTH OF:	<u>August</u>	Complete these four cells before starting spreadsheet. Rates and other info will self-populate.
	INVOICE SUBMITTED BY:	Bowman	
	DATE SUBMITTED:	9/2/2022	
	YEAR:	2022	

Sample Description:

Prepare for and attend meeting with BPD North Division DC; prepare checklist for review of in-service training; meet with Ms. Williams re changes to compliance matrix; copied use of force reports; reviewed UNDF reports 1123454 and 1123455.

TIME

Month of	Day	Description	Hours	Rate	Total	Comments (Unbilled Time)	Unbilled Hours
August	1			\$ 235.00	\$ -		
August	2			\$ 235.00	\$ -		
August	3			\$ 235.00	\$ -		
August	4			\$ 235.00	\$ -		
August	5	Reviewed and responded to 15 messages(BWC footage for your review, lease join FBI Live Quarterly Community Forum on August 17, 2022 6pm-7pm, Law Update from a MD Court of Appeals Case, Public Hearing August 18th, Revised Draft of August 17,2022 Community Forum, Policy 1605: Location Services, 24 Hour Report in Custody Death 2400 Blk. of Sherwood, New Deputy Commissioner Named)	1.5	\$ 235.00	\$ 352.50		
August	6			\$ 235.00	\$ -		
August	7			\$ 235.00	\$ -		
August	8			\$ 235.00	\$ -		
August	9			\$ 235.00	\$ -		
August	10			\$ 235.00	\$ -		
August	11			\$ 235.00	\$ -		
August	12	Reviewed and responded to 22 messages (New Deputy Commissioner Named, PUBLIC HEARING AUGUST 18TH, Law update from a MD Court of Appeals Case, Virtual Introduction, Operations Guideline - Carjacking Response Protocol, Policy 1605: Location Services, Ending the Summer with a BASH!, Quarterly Hearing/Order of Presentation)	2	\$ 235.00	\$ 470.00		
August	13			\$ 235.00	\$ -		
August	14			\$ 235.00	\$ -		
August	15			\$ 235.00	\$ -		
August	16			\$ 235.00	\$ -		
August	17	Reviewed SSA docs and records to prepare for public meeting and court hearing.(4.00) Meeting-Prepared for and participated in virtual community forum.(1.00)	5	\$ 235.00	\$ 1,175.00		
August	18	Meeting -Prepared for and participated in quarterly public hearing	8	\$ 235.00	\$ 1,880.00		

August	19	Reviewed and responded to 19 messages (Baltimore City Community Forum, Updated slides, Policy 720- interactions with LGBTQ+ individuals, Arrest PC Cases- Batch 1, Operations Guideline - Administrative Warrants/ Animal Enforcement, BALTIMORE QUARTERLY FORUMS 2022-2023 @ Aug 17, 2022 6:00pm-7:00pm, Commissioner Harrison)	2	\$ 235.00	\$ 470.00	
August	20			\$ 235.00	\$ -	
August	21			\$ 235.00	\$ -	
August	22	Telephone or Video Conference call preparation and BPD call with Chiefs and Judge Bredar	1.3	\$ 235.00	\$ 305.50	
August	23			\$ 235.00	\$ -	
August	24			\$ 235.00	\$ -	
August	25			\$ 235.00	\$ -	
August	26	Reviewed and responded to 15 messages (Meeting with Judge Bredar, Media Advisory- Mayor Scott, BPD, and Monse announce a series of arrests related tto Group Violence Reduction Strategy,Policy 1605: Location Services, zoom Issues, Evidence.com Access, Messages from the Commissioner- New BPD Chief of Staff) - (1.50). BPD PC arrest reviews - Batch 3 (6.50)	8	\$ 235.00	\$ 1,880.00	
August	27	BPD PC arrest reviews - Batch 3	7	\$ 235.00	\$ 1,645.00	
August	28	BPD PC arrest reviews - Batch 3	5	\$ 235.00	\$ 1,175.00	
August	29			\$ 235.00	\$ -	
August	30			\$ 235.00	\$ -	
August	31	Reviewed and responded to 8 messages (Harrison, New Policy: 1745 - Equity Office, August 2022 Newsletter: BPD Realeases Its Second 2021 Bi-Annual Report on Misconduct investigations)	0.5	\$ 235.00	\$ 117.50	
				40.3	\$ 9,470.50	0

EXPENSES

Baltimore Consent Decree Monitor

750 E. Pratt, Ste 900

Baltimore, MD 21202

	INVOICE FOR MONTH OF:	<u>August</u>	Complete these four cells before starting spreadsheet. Rates and other info will self- populate.
	INVOICE SUBMITTED BY:	Dupont	
	DATE SUBMITTED:	9/2/2022	
	YEAR:	2022	

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Prepare for and attend meeting with BPD North Division DC; prepare checklist for review of in-service training; meet with Ms. Williams re changes to compliance matrix; copied use of force reports; reviewed UNDF reports 1123454 and 1123455.

TIME

Month of	Day	Description	Rate	Total	Comments (Unbilled Time)	Unbilled Hours
August	1		\$ 235.00	\$ -		
August	2		\$ 235.00	\$ -		
August	3	Briefing with Consent Decree Parties regarding overall progress	0.8 \$ 235.00	\$ 188.00		
August	4	Discussion with Parties regarding progress on implementation of Gaps Analysis recommendations, meeting with parties to discuss overall progress	1.7 \$ 235.00	\$ 399.50	Correspondence regarding Consent Decree Paragraph 97 Meeting	0.7
August	5		\$ 235.00	\$ -	Correspondence regarding Consent Decree Paragraph 97 Meeting	1
August	6		\$ 235.00	\$ -		
August	7		\$ 235.00	\$ -		
August	8	Discussion of progress on GAP Analysis Recommendations with state advocate and local subject matter expert	0.4 \$ 235.00	\$ 94.00		
August	9		\$ 235.00	\$ -		
August	10	Discussion with Parties regarding progress on implementation of Gaps Analysis recommendations, meeting with parties to discuss overall progress.	0.4 \$ 235.00	\$ 94.00		
August	11	Policy Committee meeting to review next steps in policy development, assessment of policy compliance and training success. Discussion with CPIC leadership	2.3 \$ 235.00	\$ 540.50		
August	12	Discussion of outcome methodology with Monitoring Team Member (M. McDodnough)	0.2 \$ 235.00	\$ 47.00		

Name:

Weekly Log

September 17th - 28th '18

Name:

Weekly Log

September 17th - 28th '18

Name:

Weekly Log

September 17th - 28th '18

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Subtotal Time:	\$ 4,418.00
Subtotal Expenses:	\$ -
TOTAL:	\$ 4,418.00

Vendor #992110
Invoice #105-059

Your initials here signify that the charges on this invoice are accurate:

INITIALS
RTD

Baltimore Consent Decree Monitor

750 E. Pratt, Ste 900

Baltimore, MD 21202

	INVOICE FOR MONTH OF:	<u>August</u>	Complete these four cells before starting spreadsheet. Rates and other info will self-populate.
	INVOICE SUBMITTED BY:	Wanda Watts	
	DATE SUBMITTED:	9/1/2022	
	YEAR:	2022	

INSTRUCTIONS

1. Complete the blue box to the left first. This will cause month and rate information to populate the spreadsheet.
2. Enter descriptions and hours in the "Time" portion of the matrix consistent with the "Sample Description" below.
3. You may not bill more than eight (8) hours in a day, even if you work more than eight (8) hours in a day, which you inevitably will. Leadership must authorize more than eight hours billed in a day, itemized, but will do so sparingly. All time above 8 hours in a day should be reflected as "unbilled."
4. You may **NOT** bill for time spent traveling to or from Baltimore or anywhere else. Travel time is non-reimbursable.
5. Please make sure all expenses meet the Guidelines listed in the Billing Guidelines tab.
6. Do not forget to initial the box attesting to the accuracy of this statement before you submit it.
7. Do not hesitate to call Deputy Monitors Hassan Aden or Seth Rosenthal with any questions.

Sample Description:

Prepare for and attend meeting with BPD North Division DC; prepare checklist for review of in-service training; meet with Ms. Williams re changes to compliance matrix; copied use of force reports; reviewed UNDF reports 1123454 and 1123455.

TIME

Month of	Day	Description	Hours	Rate	Total	Comments (Unbilled Time)	Unbilled Hours
August	1			\$ 235.00	\$ -		
August	2	Weekly Checkin	0.3	\$ 235.00	\$ 70.50		
August	3	DOJ discussed upcoming events//Weekly Youth Diversion	1.5	\$ 235.00	\$ 352.50		
August	4			\$ 235.00	\$ -		
August	5	Community Engagement meeting with DOJ and CDIU discussed up coming events/engagements	0.5	\$ 235.00	\$ 117.50		
August	6			\$ 235.00	\$ -		
August	7			\$ 235.00	\$ -		
August	8			\$ 235.00	\$ -		
August	9			\$ 235.00	\$ -		
August	10	Weekly Youth Diversion discussed evaluation of Side Step Pilar	1	\$ 235.00	\$ 235.00		
August	11			\$ 235.00	\$ -		
August	12			\$ 235.00	\$ -		
August	13			\$ 235.00	\$ -		
August	14	Farmers Market with DOJ Ryan King	6.5	\$ 235.00	\$ 1,527.50		
August	15	NL Meeting	0.5	\$ 235.00	\$ 117.50		
August	16	Weekly Checkin	0.5	\$ 235.00	\$ 117.50		
August	17	QuarterlyCommunity Forum on FB Live	1	\$ 235.00	\$ 235.00		
August	18	Quarterly Hearing	5	\$ 235.00	\$ 1,175.00		
August	19	Monthly CDIU & NL's discuss Community Engagements and updates to policies/procedures	0.7	\$ 235.00	\$ 164.50		
August	20	Battle of Bands Youth Event at Rash Field	4	\$ 235.00	\$ 940.00		
August	21			\$ 235.00	\$ -		
August	22			\$ 235.00	\$ -		
August	23	Eastern District Commanders Meeting via Zoom	1	\$ 235.00	\$ 235.00		
August	24	Weekly Youth Diversion///Neighborhood Walk with Eastern District Command Staff	2.7	\$ 235.00	\$ 634.50		
August	25			\$ 235.00	\$ -		
August	26			\$ 235.00	\$ -		
August	27			\$ 235.00	\$ -		
August	28			\$ 235.00	\$ -		

August	29		\$ 235.00	\$ -	
August	30		\$ 235.00	\$ -	
August	31	Weely Youth Diversion discussed date/process for evaluation of grant	0.4 \$ 235.00	\$ 94.00	
			25.6	\$ 6,016.00	0

EXPENSES

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TOTAL:	\$	163.90		

Subtotal Time:	\$	6,016.00
Subtotal Expenses:	\$	163.90
TOTAL:	\$	6,179.90
Unbilled Hours		0.00

Your initials here signify that the charges on this invoice are accurate:

INITIALS
WW



From **21CP Solutions, LLC**
332 S Michigan Ave.
Suite 1032 – T615
Chicago, IL 60604-4434
(844) 767-2127

Invoice ID	Baltimore Monitor August 2022 Invoice	Invoice For	Baltimore City Consent Decree: Monitoring Team
Issue Date	09/15/2022		Baltimore Consent Decree Monitor
Due Date	10/15/2022 (Net 30)		750 E. Pratt, Suite 900 Baltimore, MD 21202

Item Type	Description	Quantity	Unit Price	Amount
Service	BPD July 2022 - June 2023 Budget Year: Aden Hassan (08/01/2022 - 08/31/2022)	46.60	\$235.00	\$10,951.00
Service	BPD July 2022 - June 2023 Budget Year: Barge Matthew (08/01/2022 - 08/31/2022)	21.40	\$235.00	\$5,029.00
Service	BPD July 2022 - June 2023 Budget Year: CJI - Wasileski Gabriela (08/01/2022 - 08/31/2022)	30.00	\$235.00	\$7,050.00
Service	BPD July 2022 - June 2023 Budget Year: CJI - Zafft Katie (08/01/2022 - 08/31/2022)	35.80	\$170.00	\$6,086.00
Service	BPD July 2022 - June 2023 Budget Year: Drake Jessica (08/01/2022 - 08/31/2022)	13.00	\$235.00	\$3,055.00
Service	BPD July 2022 - June 2023 Budget Year: Elizabeth Donegan (08/01/2022 - 08/31/2022)	21.90	\$170.00	\$3,723.00
Service	BPD July 2022 - June 2023 Budget Year: Goodrich Maggie (08/01/2022 - 08/31/2022)	1.00	\$235.00	\$235.00
Service	BPD July 2022 - June 2023 Budget Year: Joyce Nola (08/01/2022 - 08/31/2022)	21.10	\$235.00	\$4,958.50
Service	BPD July 2022 - June 2023 Budget Year: McDonough Megan (08/01/2022 - 08/31/2022)	39.00	\$235.00	\$9,165.00
Service	BPD July 2022 - June 2023 Budget Year: Meares Tracey (08/01/2022 - 08/31/2022)	10.00	\$235.00	\$2,350.00

Service	BPD July 2022 - June 2023 Budget Year: Ramsey Charles (08/01/2022 - 08/31/2022)	37.10	\$235.00	\$8,718.50
Service	BPD July 2022 - June 2023 Budget Year: Smoot Sean (08/01/2022 - 08/31/2022)	3.80	\$235.00	\$893.00
Service	BPD July 2022 - June 2023 Budget Year: Sue Rahr (08/01/2022 - 08/31/2022)	11.50	\$235.00	\$2,702.50
Service	BPD July 2022 - June 2023 Budget Year: Terri Wilfong (08/01/2022 - 08/31/2022)	23.80	\$235.00	\$5,593.00
Service	BPD July 2022 - June 2023 Budget Year: Villaseñor Roberto (08/01/2022 - 08/31/2022)	24.90	\$235.00	\$5,851.50
Product	BPD July 2022 - June 2023 Budget Year: Expenses for Barge Matthew (08/01/2022 - 08/31/2022)	1.00	\$281.11	\$281.11
Product	BPD July 2022 - June 2023 Budget Year: Expenses for Joyce Nola (08/01/2022 - 08/31/2022)	1.00	\$214.55	\$214.55
Product	BPD July 2022 - June 2023 Budget Year: Expenses for Meares Tracey (08/01/2022 - 08/31/2022)	1.00	\$538.53	\$538.53
Product	BPD July 2022 - June 2023 Budget Year: Expenses for Ramsey Charles (08/01/2022 - 08/31/2022)	1.00	\$280.06	\$280.06

Amount Due \$77,675.25

Detailed time report

21CP Solutions, LLC

Timeframe	08/01/2022 – 08/31/2022	1 Client	Baltimore City Consent Decree: Monitoring Team
Total	47.70 Hours	1	BPD July 2022 - June 2023 Budget Year
	0.00 Uninvoiced billable hours	Project	
		Tasks	All tasks
		1 Team	Aden Hassan

Date	Client	Project	Roles	Person	Hours
Associate Consultant Professional Fees					46.60
08/01/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	1.50
		Bi-weekly PIB meeting with the parties. Review of latest draft of the Intake Testing Program proposed by BPD. Email and correspondence.			
08/02/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	0.50
		Email and correspondence.			
08/04/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	4.50
		Compstat meeting participation. Email and correspondence re: Box training modules. Review multiple training modules (Misconduct and Discipline and Community Policing).			
08/05/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	2.00
		Review of 24 Hour Report on the In-Custody death. Review of several training modules. Email and correspondence.			
08/08/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	1.00
		Email and correspondence re budget, PIB matters and general CD related sections.			
08/09/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	1.30
		Review of training modules in BOX. Email and correspondence.			
08/10/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	1.30

Total 47.70

Date	Client	Project	Roles	Person	Hours
		Review and edits to the PIB Interim Review conducted by the MT. Email and correspondence.			
08/11/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	1.80
	Participated in the weekly CompStat meeting. Email and correspondence re: outcome assessments.				
08/16/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	1.50
	Email, correspondence and logistics for upcoming Court Public Hearing, and training observation next week. Review of latest CRB determination letters.				
08/17/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	1.30
	Email and correspondence re: Court appearance, new budget and various other logistics and follow up activities.				
08/18/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	3.80
	Participated in Compstat and crime meeting. Drafted latest version of the 2023 budget document. Preparation and review for several PIB related meetings on 8/19/2022. Email and correspondence.				
08/19/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	4.50
	Call with DOJ re: PIB case 21-0778. Review of case 21-0778. TA Call with PIB (parties) re: ongoing case review and technical assistance leading up to the upcoming compliance review. Logistics for 8/22/meeting with Judge Bredar. Continued work on budget with Outcome Assessment workgroup. Email and correspondence.				
08/22/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	2.00
	Call with Judge Bredar and deputy monitors re: CD related matters. Follow up call with K. Thompson and deputy monitors to discuss CD related matters. Email and correspondence.				
08/23/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	1.30
	Drafting response plan for CD related matter. Email and correspondence.				
08/24/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	1.00
	Call with C. Cole re Baltimore outcome assessments and project management. Email and correspondence.				
08/25/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Aden Hassan	5.00
	Participated in Compstat. /Crime meeting. Observed BPD Interview training. Email and correspondence.				

Total 47.70

Date	Client	Project	Roles	Person	Hours
08/26/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year Attended/audited the Interview Training at BPD. Email and correspondence.	Senior Advisor	Aden Hassan	5.00
08/29/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year Completed first draft of the 2022-23 budget for 21CP and overall assessments, draft was provided to the Outcome assessment MT members for review and edits. Continue to collaborate with the Venable MT side to complete the unified budget. Weekly PIB update meeting with the parties. Email and correspondence.	Senior Advisor	Aden Hassan	3.80
08/30/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year Review of the CRB Findings letter. Logistics for several follow up meetings for MT members and DOJ. Email and correspondence.	Senior Advisor	Aden Hassan	1.00
08/31/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year Continued work on the 2022-23 budget. Call with S. Rosenthal re various CD related matters. Email and correspondence.	Senior Advisor	Aden Hassan	2.50
Pro Bono Hours					1.10
08/03/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year Email and correspondence. Project management.	Senior Advisor	Aden Hassan	0.80
08/15/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year Email and correspondence.	Senior Advisor	Aden Hassan	0.30

Total 47.70

Detailed time report

21CP Solutions, LLC

Timeframe	08/01/2022 – 08/31/2022	1 Client	Baltimore City Consent Decree: Monitoring Team
Total	23.70 Hours	1	BPD July 2022 - June 2023 Budget Year
	0.00 Uninvoiced billable hours	Project	
		Tasks	All tasks
		1 Team	Barge Matthew

Date	Client	Project	Roles	Person	Hours
Partner Professional Fees					21.40
08/11/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Barge Matthew	1.60
		Various email communications w/ MT re: PIB interim review, various outcome assessment issues. Conference call w/ M. McDonough re: outcome assessments, quarterly Court hearing; email communications w/ K. Thompson re: same. Edit and revise memorandum re: PIB Interim Review; email communications w/ Mc. McDonough, H. Aden, S. Rosenthal re: same. Participate in bi-weekly conference call w/ M. McDonough, G. Wasileski, K. Zafft re: outcome assessments.			
08/15/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Barge Matthew	2.20
		Conference call w/ S. Rosenthal, M. McDonough re: outcome assessments. Continue drafting use of force outcome assessment.			
08/16/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Barge Matthew	1.80
		Continue drafting use of force outcome assessment. Participate in weekly conference call w/ BPD, DOJ, MT re: training.			
08/17/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Barge Matthew	3.50
		Continue drafting use of force outcome assessment; various email communications w/ G. Wasileski, K. Zafft re: same.			
08/25/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Barge Matthew	1.70
		Continue drafting use of force outcome assessment. Conference call w/ M. McDonough, S. Rosenthal, G. Wasileski re: outcome assessments.			
08/26/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Barge Matthew	3.50
		Continue drafting use of force outcome assessment; email communications w/ G. Wasileski, S. Rosenthal re: use of force data analysis. Various email communications w/ BPD, DOJ, MT re: investigation stop system meeting.			

Total 23.70

Date	Client	Project	Roles	Person	Hours
08/29/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year Continue drafting use of force outcome assessment; email communications w/ Parties, S. Rosenthal, R. Villaseñor, H. Aden re: same.	Partner	Barge Matthew	2.30
08/30/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year Continue drafting use of force outcome assessment; email communications w/ G. Wasileski re: use of force data analysis. Various email communications w/ BPD, DOJ, MT re: training. Conference call w/ G. Wasileski re: various use of force data analysis issues.	Partner	Barge Matthew	3.10
08/31/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year Continue drafting use of force outcome assessment; conference call w/ G. Wasileski re: same, use of force data analysis.	Partner	Barge Matthew	1.70
Pro Bono Hours					2.30
08/01/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year Review draft Recruitment & Retention Assessment methodology; email communications w/ M. McDonough re: same.	Partner	Barge Matthew	0.10
08/18/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year Continue drafting use of force outcome assessment.	Partner	Barge Matthew	0.60
08/21/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year Various email communications w/ G. Wasileski re: use of force data analysis.	Partner	Barge Matthew	0.10
08/23/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year Participate in weekly conference call w/ BPD, DOJ, MT re: training.	Partner	Barge Matthew	0.40
08/24/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year Various email communications w/ G. Wasileski re: use of force data analysis. Continue drafting use of force assessment.	Partner	Barge Matthew	0.90
08/25/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year Conference call w/ M. McDonough, S. Rosenthal, G. Wasileski re: outcome assessments.	Partner	Barge Matthew	0.20

Total 23.70

Detailed time report

21CP Solutions, LLC

Timeframe	08/01/2022 – 08/31/2022	1 Client	Baltimore City Consent Decree: Monitoring Team
Total	30.00 Hours	1	BPD July 2022 - June 2023 Budget Year
	0.00 Uninvoiced billable hours	Project	
		Tasks	All tasks
		1 Team	CJI - Wasileski Gabriela

Date	Client	Project	Roles	Person	Hours
Associate Consultant Professional Fees					30.00
08/10/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Wasileski Gabriela	3.00
	Arrest 2021 quality check				
08/15/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Wasileski Gabriela	2.00
	UOF qualitative data 2018-2020analysis				
08/16/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Wasileski Gabriela	2.00
	merging UOF data with the misconduct data files - analysis				
08/17/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Wasileski Gabriela	5.00
	UOF data analysis, officer's injury				
08/18/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Wasileski Gabriela	5.00
	UOF data data analysis				
08/24/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Wasileski Gabriela	5.00
	UOF analysis				
08/25/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Wasileski Gabriela	5.00
					Total 30.00

Date	Client	Project	Roles	Person	Hours
	UOF data analysis				
08/28/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Wasileski Gabriela	3.00
	UOF analysis				
					Total 30.00

Detailed time report

21CP Solutions, LLC

Timeframe	08/01/2022 – 08/31/2022	1 Client	Baltimore City Consent Decree: Monitoring Team
Total	35.80 Hours	1	BPD July 2022 - June 2023 Budget Year
	0.00 Uninvoiced billable hours	Project	
		Tasks	All tasks
		1 Team	CJI - Zafft Katie

Date	Client	Project	Roles	Person	Hours
	CJI Research Team				35.80
08/02/2022	Baltimore City Consent Decree: Monitoring Team Sexual assault case reviews.	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Zafft Katie	4.50
08/03/2022	Baltimore City Consent Decree: Monitoring Team sexual assault case review for outcome assessment	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Zafft Katie	2.50
08/04/2022	Baltimore City Consent Decree: Monitoring Team sexual assault case review for outcome assessment.	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Zafft Katie	4.00
08/05/2022	Baltimore City Consent Decree: Monitoring Team case review for probable cause assessment	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Zafft Katie	3.00
08/11/2022	Baltimore City Consent Decree: Monitoring Team outcome assessment coordinating call with Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Zafft Katie	1.00
08/15/2022	Baltimore City Consent Decree: Monitoring Team sexual assault quantitative data analysis (2020) for outcome assessment report	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Zafft Katie	1.00
08/16/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Zafft Katie	2.00
				Total	35.80

Date	Client	Project	Roles	Person	Hours
		sexual assault outcome assessment data analysis (year 2020)			
08/18/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year case reviews for probable cause arrest assessment	Associate Consultant	CJI - Zafft Katie	3.00
08/24/2022	Baltimore City Consent Decree: Monitoring Team PC Arrest case reviews	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Zafft Katie	3.00
08/25/2022	Baltimore City Consent Decree: Monitoring Team PC arrest case reviews	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Zafft Katie	1.00
08/26/2022	Baltimore City Consent Decree: Monitoring Team PC Arrest case reviews	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Zafft Katie	2.00
08/29/2022	Baltimore City Consent Decree: Monitoring Team PC Arrest case reviews	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Zafft Katie	2.80
08/30/2022	Baltimore City Consent Decree: Monitoring Team PC Arrest case reviews	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Zafft Katie	3.00
08/31/2022	Baltimore City Consent Decree: Monitoring Team PC Arrest case reviews	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Zafft Katie	1.50
08/31/2022	Baltimore City Consent Decree: Monitoring Team Sexual Assault outcome assessment data for 2020	BPD July 2022 - June 2023 Budget Year	Associate Consultant	CJI - Zafft Katie	1.50

Total 35.80

Detailed time report

21CP Solutions, LLC

Timeframe	08/01/2022 – 08/31/2022	1 Client	Baltimore City Consent Decree: Monitoring Team
Total	13.00 Hours	1	BPD July 2022 - June 2023 Budget Year
	0.00 Uninvoiced billable hours	Project	
		Tasks	All tasks
		1 Team	Drake Jessica

Date	Client	Project	Roles	Person	Hours
Associate Consultant Professional Fees					13.00
08/09/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Drake Jessica	3.00
	OSW Spot Checks at North Eastern, Northern, and Northwestern				
08/10/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Drake Jessica	2.00
	Precinct audits for OSW materials.				
08/11/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Drake Jessica	2.50
	Standing CE Call. OSW Spot Checks at Eastern, Southern, and South Eastern				
08/12/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Drake Jessica	3.00
	OSW Spot Checks and BPD western, SW, and Central precincts				
08/15/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Drake Jessica	2.00
	Submission of final report- re: OSW spot checks				
08/23/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Drake Jessica	0.50
	Standing CE Call				
					Total 13.00

Detailed time report

21CP Solutions, LLC

Timeframe	08/01/2022 – 08/31/2022	1 Client	Baltimore City Consent Decree: Monitoring Team
Total	21.90 Hours	1	BPD July 2022 - June 2023 Budget Year
	0.00 Uninvoiced billable hours	Project	
		Tasks	All tasks
		1 Team	Elizabeth Donegan

Date	Client	Project	Roles	Person	Hours
Sexual Assault Investigations - Donegan					21.90
08/02/2022	Baltimore City Consent Decree: Monitoring Team S20253	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Elizabeth Donegan	3.40
08/03/2022	Baltimore City Consent Decree: Monitoring Team 20S254 Rape	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Elizabeth Donegan	1.80
08/08/2022	Baltimore City Consent Decree: Monitoring Team 20S186 Rape	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Elizabeth Donegan	2.10
08/09/2022	Baltimore City Consent Decree: Monitoring Team 20S167	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Elizabeth Donegan	1.40
08/10/2022	Baltimore City Consent Decree: Monitoring Team 20S195 Rape	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Elizabeth Donegan	2.50
08/11/2022	Baltimore City Consent Decree: Monitoring Team 26S221 Rape	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Elizabeth Donegan	1.90
08/12/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Elizabeth Donegan	2.00
					Total 21.90

Date	Client	Project	Roles	Person	Hours
	20S221 Rape (continued)				
08/15/2022	Baltimore City Consent Decree: Monitoring Team 20S224 Rape	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Elizabeth Donegan	2.00
08/23/2022	Baltimore City Consent Decree: Monitoring Team 20S275 16 year old	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Elizabeth Donegan	1.50
08/25/2022	Baltimore City Consent Decree: Monitoring Team 20S276	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Elizabeth Donegan	1.70
08/29/2022	Baltimore City Consent Decree: Monitoring Team 20S276 continued	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Elizabeth Donegan	1.60

Total 21.90

Detailed time report

21CP Solutions, LLC

Timeframe	08/01/2022 – 08/31/2022	1 Client	Baltimore City Consent Decree: Monitoring Team
Total	1.00 Hours	1	BPD July 2022 - June 2023 Budget Year
	0.00 Uninvoiced billable hours	Project	
		Tasks	All tasks
		1 Team	Goodrich Maggie

Date	Client	Project	Roles	Person	Hours
	Associate Consultant Professional Fees				1.00
08/11/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Goodrich Maggie	1.00
	Call re IT Status with BPD and DOJ				
				Total	1.00

Detailed time report

21CP Solutions, LLC

Timeframe	08/01/2022 – 08/31/2022	1 Client	Baltimore City Consent Decree: Monitoring Team
Total	21.10 Hours	1	BPD July 2022 - June 2023 Budget Year
	0.00 Uninvoiced billable hours	Project	
		Tasks	All tasks
		1 Team	Joyce Nola

Date	Client	Project	Roles	Person	Hours
	Partner Professional Fees				15.70
08/04/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Joyce Nola	0.30
	Call with parties on staffing				
08/08/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Joyce Nola	0.60
	Call with parties on SA Investigations				
08/10/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Joyce Nola	0.40
	Call with parties about community policing implementation				
	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Joyce Nola	0.90
	Review and comment on Staffing Plan and Recruitment Incentive Policy				
08/15/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Joyce Nola	1.10
	Call with parties on recruitment and OWS				
08/16/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Joyce Nola	0.80
	Call about community forum and quarterly and preparation				
08/17/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Joyce Nola	1.20
					Total 21.10

Date	Client	Project	Roles	Person	Hours
	Community Forum				
08/18/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Joyce Nola	8.00
	Quarterly Court Hearing				
08/19/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Joyce Nola	1.30
	Review and comment on Module 1 and 2 of In-service training				
	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Joyce Nola	0.60
	Review and comment on Recruitment Assessment Methodology				
08/22/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Joyce Nola	0.50
	Call with parties ref Sexual Assault Investigation				
	Sexual Assault Investigations Assessment				5.40
08/04/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Joyce Nola	2.60
	Case reviews				
08/08/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Joyce Nola	2.80
	Sexual assault cases				
					Total 21.10

Detailed time report

21CP Solutions, LLC

Timeframe	08/01/2022 – 08/31/2022	1 Client	Baltimore City Consent Decree: Monitoring Team
Total	41.50 Hours	1	BPD July 2022 - June 2023 Budget Year
	0.00 Uninvoiced billable hours	Project	
		Tasks	All tasks
		1 Team	McDonough Megan

Date	Client	Project	Roles	Person	Hours
	Arrests Assessment				4.00
08/01/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.10
	Start onboarding new reviewers				
08/02/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.10
	Onboarding correspondence				
08/03/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.10
	Review				
08/05/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.90
	Check in on progress, case assignment, onboarding call				
08/12/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.30
	Update data, send new cases				
08/17/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.20
	Check in on PC Cases				
08/18/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.20
					Total 41.50

Date	Client	Project	Roles	Person	Hours
08/21/2022	Baltimore City Consent Decree: Monitoring Team Assign new cases	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.50
08/22/2022	Baltimore City Consent Decree: Monitoring Team Case assignment	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	1.40
08/31/2022	Baltimore City Consent Decree: Monitoring Team Assign additional cases	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.20
Associate Consultant Professional Fees					12.90
08/01/2022	Baltimore City Consent Decree: Monitoring Team Assessment correspondence; PIB bi-weekly meeting; recruitment methodology	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	2.30
08/02/2022	Baltimore City Consent Decree: Monitoring Team Crisis methodology	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.30
08/04/2022	Baltimore City Consent Decree: Monitoring Team Assessment correspondence; recruitment methodology; crisis assessment methodology	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	1.40
08/05/2022	Baltimore City Consent Decree: Monitoring Team Check in on wellness assessment	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.10
08/11/2022	Baltimore City Consent Decree: Monitoring Team Assessment correspondence; biweekly assessment call	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	1.50
08/12/2022	Baltimore City Consent Decree: Monitoring Team Assessment correspondence	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.10
08/12/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.40
					Total 41.50

Date	Client	Project	Roles	Person	Hours
	Crisis Response Methodology				
08/15/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	1.70
	Assessment call; officer wellness assessment; recruitment call				
08/18/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.30
	Review final focus groups doc				
08/19/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.70
	Assessment correspondence				
08/23/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.30
	Community Survey correspondence				
08/24/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	1.30
	Recruitment methodology				
08/25/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	1.10
	Check in on assessments status; biweekly team meeting				
08/28/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.20
	Community Survey correspondence				
08/29/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.30
	Community Survey correspondence				
08/30/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.30
	Community survey correspondence, meeting prep				
08/31/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.60

Total 41.50

Date	Client	Project	Roles	Person	Hours
	Call with Judge re: Community Survey				
	Misconduct Investigations Assessment				
08/03/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	1.70
	Review data and draft memo				
08/04/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	2.40
	Review data and draft memo				
08/05/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	1.50
	Review data and draft memo				
08/08/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.10
	Check in, draft memo				
08/09/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	3.80
	PIB interim assessment memo				
08/10/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	2.80
	PIB interim assessment memo				
08/12/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.90
	Review edits and circulate to parties				
08/18/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	2.30
	Review DOJ comments on PIB draft				
08/19/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	1.00
	biweekly/case review call				
					Total 41.50

Date	Client	Project	Roles	Person	Hours
08/24/2022	Baltimore City Consent Decree: Monitoring Team revised PIB memo	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	1.70
08/26/2022	Baltimore City Consent Decree: Monitoring Team Revised Interim PIB draft	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.40
	Pro Bono Hours				2.50
08/02/2022	Baltimore City Consent Decree: Monitoring Team Misconduct data and memo	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.80
	Baltimore City Consent Decree: Monitoring Team Officer support correspondence	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.20
08/08/2022	Baltimore City Consent Decree: Monitoring Team Crisis methodology	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.30
08/09/2022	Baltimore City Consent Decree: Monitoring Team Assessment correspondence	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.20
08/10/2022	Baltimore City Consent Decree: Monitoring Team Recruitment methodology	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.10
08/26/2022	Baltimore City Consent Decree: Monitoring Team COP, Recruitment, PC, arrestee survey assessment correspondence	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.90
	Sexual Assault Investigations Assessment				3.50
08/03/2022	Baltimore City Consent Decree: Monitoring Team Assign additional cases	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.40
08/04/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.90

Total 41.50

Date	Client	Project	Roles	Person	Hours					
	Assign additional cases; start draft report									
08/05/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.80					
	Assign new cases; draft report									
08/08/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.40					
	Check on case availability									
08/16/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.50					
	Assessment correspondence									
08/17/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.10					
	Compliance Assessment									
08/18/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.20					
	Compliance Assessment									
08/22/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.10					
	Case assignment									
08/26/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	McDonough Megan	0.10					
	Review case status									
Total 41.50										

Detailed time report

21CP Solutions, LLC

Timeframe	08/01/2022 – 08/31/2022	1 Client	Baltimore City Consent Decree: Monitoring Team
Total	16.50 Hours	1	BPD July 2022 - June 2023 Budget Year
	0.00 Uninvoiced billable hours	Project	
		Tasks	All tasks
		1 Team	Meares Tracey

Date	Client	Project	Roles	Person	Hours
	Arrests Assessment				3.00
08/28/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Meares Tracey	3.00
	Arrest review				
	Associate Consultant Professional Fees				7.00
08/18/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Meares Tracey	7.00
	Quarterly Public Hearing				
	Pro Bono Hours				6.50
08/18/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Meares Tracey	6.50
	Travel time - New Haven/Hartford/BWI/New Haven				
					Total 16.50

Detailed time report

21CP Solutions, LLC

Timeframe	08/01/2022 – 08/31/2022	1 Client	Baltimore City Consent Decree: Monitoring Team
Total	37.10 Hours	1	BPD July 2022 - June 2023 Budget Year
	0.00 Uninvoiced billable hours	Project	
		Tasks	All tasks
		1 Team	Ramsey Charles

Date	Client	Project	Roles	Person	Hours
	Arrests Assessment				12.50
08/16/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Ramsey Charles	1.00
	Review PC Arrest Statement SID 3230264				
08/17/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Ramsey Charles	4.00
	Review SoPC assessment cases SID#3251629, 3352664, 3440283, 3442806, and 3457482				
08/25/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Ramsey Charles	6.00
	Review SoPC cases SID#3474323, 3503533,3507864,3516562, 3594205, 3685027, and3696490				
08/26/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Ramsey Charles	1.50
	Review SoPC cases SID#3704362 and 3705963				
	Partner Professional Fees				24.60
08/02/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Ramsey Charles	0.50
	Weekly CE Call				
08/04/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Ramsey Charles	1.50
	Teams Meeting re: Demotion of Captain Smallwood				
	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Ramsey Charles	1.00

Total 37.10

Date	Client	Project	Roles	Person	Hours
		Review BPD Court Submission of CP Plan			
08/05/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Ramsey Charles	0.50
		BPD arrest assessment walk through			
08/13/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Ramsey Charles	2.00
		Prep for Quarterly Hearing			
	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Ramsey Charles	1.00
		Conference Call Commissioner Harrison			
08/16/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Ramsey Charles	0.50
		Weekly Conference Call			
	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Ramsey Charles	1.00
		Quarterly Hearing Prep			
08/17/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Ramsey Charles	1.00
		Quarterly Public Forum			
08/18/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Ramsey Charles	8.00
		Quarterly Court Hearing and Prep			
08/22/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Ramsey Charles	0.80
		Conference call Judge Bredar			
	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Ramsey Charles	1.00
		Conference call Commissioner Harrison			
08/23/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Ramsey Charles	0.50

Total 37.10

Date	Client	Project	Roles	Person	Hours
	Weekly CE Call				
08/24/2022	Baltimore City Consent Decree: Monitoring Team Bi-monthly CP conference call	BPD July 2022 - June 2023 Budget Year	Partner	Ramsey Charles	0.80
08/27/2022	Baltimore City Consent Decree: Monitoring Team Conference call with Commissioner Harrison	BPD July 2022 - June 2023 Budget Year	Partner	Ramsey Charles	0.50
08/29/2022	Baltimore City Consent Decree: Monitoring Team Review CP Training for public comment	BPD July 2022 - June 2023 Budget Year	Partner	Ramsey Charles	2.00
08/31/2022	Baltimore City Consent Decree: Monitoring Team Conference Call with Commissioner Harrison	BPD July 2022 - June 2023 Budget Year	Partner	Ramsey Charles	1.00
	Baltimore City Consent Decree: Monitoring Team Review NPP progress	BPD July 2022 - June 2023 Budget Year	Partner	Ramsey Charles	1.00

Total 37.10

Detailed time report

21CP Solutions, LLC

Timeframe	08/01/2022 – 08/31/2022	1 Client	Baltimore City Consent Decree: Monitoring Team
Total	3.80 Hours	1	BPD July 2022 - June 2023 Budget Year
	0.00 Uninvoiced billable hours	Project	
		Tasks	All tasks
		1 Team	Smoot Sean

Date	Client	Project	Roles	Person	Hours		
	Partner Professional Fees						3.80
08/13/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Smoot Sean	1.50		
		Review OSW Study from JHU and recruiting incentive policy,					
08/14/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Smoot Sean	1.00		
		Review recruitment report and prep for recruiting and retention call.					
08/15/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Smoot Sean	1.30		
		Prep and participate in OSW and R&R meeting w BPD and DOJ inc f/u.					
			Total	3.80			

Detailed time report

21CP Solutions, LLC

Timeframe	08/01/2022 – 08/31/2022	1 Client	Baltimore City Consent Decree: Monitoring Team
Total	11.50 Hours	1	BPD July 2022 - June 2023 Budget Year
	0.00 Uninvoiced billable hours	Project	
		Tasks	All tasks
		1 Team	Sue Rahr

Date	Client	Project	Roles	Person	Hours
	Sexual Assault Investigations Assessment				11.50
08/01/2022	Baltimore City Consent Decree: Monitoring Team Bi-Weekly Meeting	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Sue Rahr	0.50
08/02/2022	Baltimore City Consent Decree: Monitoring Team Consultation with Liz Donnegan regarding how to properly use the assessment tool	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Sue Rahr	1.00
08/03/2022	Baltimore City Consent Decree: Monitoring Team Case Review	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Sue Rahr	3.00
08/06/2022	Baltimore City Consent Decree: Monitoring Team Case Review	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Sue Rahr	2.00
08/18/2022	Baltimore City Consent Decree: Monitoring Team Reviewed and assessed two cases	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Sue Rahr	4.00
08/19/2022	Baltimore City Consent Decree: Monitoring Team Case Review and Bi-Weekly meeting	BPD July 2022 - June 2023 Budget Year	Senior Advisor	Sue Rahr	1.00
					Total 11.50

Detailed time report

21CP Solutions, LLC

Timeframe	08/01/2022 – 08/31/2022	1 Client	Baltimore City Consent Decree: Monitoring Team
Total	23.80 Hours	1	BPD July 2022 - June 2023 Budget Year
	0.00 Uninvoiced billable hours	Project	
		Tasks	All tasks
		1 Team	Terri Wilfong

Date	Client	Project	Roles	Person	Hours
	Sexual Assault Investigations Assessment				23.80
08/02/2022	Baltimore City Consent Decree: Monitoring Team 20S261, 20S263	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Terri Wilfong	2.00
08/03/2022	Baltimore City Consent Decree: Monitoring Team 20S264, 20S262	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Terri Wilfong	3.00
08/04/2022	Baltimore City Consent Decree: Monitoring Team 20S262	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Terri Wilfong	1.80
08/10/2022	Baltimore City Consent Decree: Monitoring Team 20S262	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Terri Wilfong	2.00
08/11/2022	Baltimore City Consent Decree: Monitoring Team 20S262	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Terri Wilfong	1.00
08/13/2022	Baltimore City Consent Decree: Monitoring Team 20S269, 20S270	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Terri Wilfong	4.00
08/14/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Terri Wilfong	1.30
				Total	23.80

Date	Client	Project	Roles	Person	Hours
	20S272				
08/15/2022	Baltimore City Consent Decree: Monitoring Team 20S273	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Terri Wilfong	1.30
08/17/2022	Baltimore City Consent Decree: Monitoring Team 195238, 20S232	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Terri Wilfong	2.50
08/21/2022	Baltimore City Consent Decree: Monitoring Team 20S225	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Terri Wilfong	2.50
08/29/2022	Baltimore City Consent Decree: Monitoring Team 20S225	BPD July 2022 - June 2023 Budget Year	Associate Consultant	Terri Wilfong	2.40

Total 23.80

Detailed time report

21CP Solutions, LLC

Timeframe	08/01/2022 – 08/31/2022	1 Client	Baltimore City Consent Decree: Monitoring Team
Total	28.90 Hours	1	BPD July 2022 - June 2023 Budget Year
	0.00 Uninvoiced billable hours	Project	
		Tasks	All tasks
		1 Team	Villaseñor Roberto

Date	Client	Project	Roles	Person	Hours
	Arrests Assessment				9.20
08/20/2022	Baltimore City Consent Decree: Monitoring Team BPD PC Assessments SID 3705972	BPD July 2022 - June 2023 Budget Year	Partner	Villaseñor Roberto	1.40
08/22/2022	Baltimore City Consent Decree: Monitoring Team PC Assessment 3723021, 3768207, 3771107, 3807526	BPD July 2022 - June 2023 Budget Year	Partner	Villaseñor Roberto	2.40
08/23/2022	Baltimore City Consent Decree: Monitoring Team Training call, PC Assessments 3818668, 3878753,3911788,	BPD July 2022 - June 2023 Budget Year	Partner	Villaseñor Roberto	2.00
08/25/2022	Baltimore City Consent Decree: Monitoring Team PC Assessments 3914499, 3936744, 3940218	BPD July 2022 - June 2023 Budget Year	Partner	Villaseñor Roberto	1.80
08/26/2022	Baltimore City Consent Decree: Monitoring Team PC Assessments 4020802, 4942156, 4129188, 4184374	BPD July 2022 - June 2023 Budget Year	Partner	Villaseñor Roberto	1.60
	Misconduct Investigations Assessment				3.30
08/01/2022	Baltimore City Consent Decree: Monitoring Team PIB case reviews 2021-1089, 2021-0685, 2921-0989	BPD July 2022 - June 2023 Budget Year	Partner	Villaseñor Roberto	3.30
	Partner Professional Fees				12.40
				Total	28.90

Date	Client	Project	Roles	Person	Hours
08/05/2022	Baltimore City Consent Decree: Monitoring Team Prep call about BPD Arrest Assessment	BPD July 2022 - June 2023 Budget Year	Partner	Villaseñor Roberto	0.30
08/11/2022	Baltimore City Consent Decree: Monitoring Team Comstat	BPD July 2022 - June 2023 Budget Year	Partner	Villaseñor Roberto	2.20
08/16/2022	Baltimore City Consent Decree: Monitoring Team Training Call, Youth call, tried PC Evaluations and work with BPD IT to gain access because system wouldn't let me in. They had problems and also couldn't provide access. Had to go on another call and try again later.	BPD July 2022 - June 2023 Budget Year	Partner	Villaseñor Roberto	1.80
08/17/2022	Baltimore City Consent Decree: Monitoring Team PRB	BPD July 2022 - June 2023 Budget Year	Partner	Villaseñor Roberto	2.40
08/18/2022	Baltimore City Consent Decree: Monitoring Team Comstat	BPD July 2022 - June 2023 Budget Year	Partner	Villaseñor Roberto	2.20
08/30/2022	Baltimore City Consent Decree: Monitoring Team Review of PRB training, email responses	BPD July 2022 - June 2023 Budget Year	Partner	Villaseñor Roberto	1.00
08/31/2022	Baltimore City Consent Decree: Monitoring Team PRB Attendance	BPD July 2022 - June 2023 Budget Year	Partner	Villaseñor Roberto	2.50
Pro Bono Hours					4.00
08/06/2022	Baltimore City Consent Decree: Monitoring Team Various emails and reading	BPD July 2022 - June 2023 Budget Year	Partner	Villaseñor Roberto	1.00
08/13/2022	Baltimore City Consent Decree: Monitoring Team Various emails and reading	BPD July 2022 - June 2023 Budget Year	Partner	Villaseñor Roberto	0.50
08/19/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Villaseñor Roberto	1.00

Total 28.90

Date	Client	Project	Roles	Person	Hours
	Various emails and reading				
08/21/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Villaseñor Roberto	0.50
	Various emails and reading				
08/28/2022	Baltimore City Consent Decree: Monitoring Team	BPD July 2022 - June 2023 Budget Year	Partner	Villaseñor Roberto	1.00
	Various emails and reading				

Total 28.90

Expense report for Invoice Baltimore Monitor August 2022 Invoice

21CP Solutions, LLC

08/09/2022 \$174.00

**Client Baltimore City Consent Decree:
 Monitoring Team**
**Project BPD July 2022 - June 2023 Budget
 Year**

Category Phone, Internet, Website Expenses

Person Barge Matthew

Squarespace/GSuite BPD Monitor email charges.



Invoice

Charged on Tuesday, August 9, 2022

ISSUED TO

Matthew Barge

A large black rectangular redaction box covering several lines of address information.

ISSUED BY

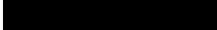
Squarespace, Inc.

225 Varick Street, 12th Floor

New York, NY 10014

Charges

All prices in US Dollar.

Subscription: Google Workspace (Monthly)	\$174.00
(bpdmonitor.com) -	

Subtotal	\$174.00
----------	----------

Discount	-
----------	---

Due	\$0.00
-----	--------

Paid	\$174.00
------	-----------------

08/12/2022

\$26.00

**Client Baltimore City Consent Decree:
Monitoring Team**

**Project BPD July 2022 - June 2023 Budget
Year**

Category Phone, Internet, Website Expenses

Person Barge Matthew

Squarespace BPDMonitor.com website monthly charges.



Invoice

Charged on Friday, August 12, 2022

ISSUED TO

Matthew Barge

A large black rectangular redaction box covering several lines of address information.

A large black rectangular redaction box covering several lines of address information.

ISSUED BY

Squarespace, Inc.
225 Varick Street, 12th Floor
New York, NY 10014

Charges

All prices in US Dollar.

Subscription: Business (Monthly) - matthew-barge- \$26.00
n5yz.squarespace.com

Subtotal	\$26.00
Discount	-
Due	\$0.00
Paid	\$26.00

08/17/2022

\$81.11

**Client Baltimore City Consent Decree:
Monitoring Team**

**Project BPD July 2022 - June 2023 Budget
Year**

Category Phone, Internet, Website Expenses

Person Barge Matthew

Electronic assessment platform charges. (1/2 of overall invoice amount).



INVOICE

Alchemer LLC
168 Centennial Pkwy, Suite 250
Louisville, CO 80027
USA
US EIN: 20-5463887
UK VAT: GB-309 7393 78
MOSS ID: EU826478382
GST/HST: 71674 7498 RT0001

Invoice Number: INV00398508
Invoice Date: 08/17/2022
Due Date: 08/17/2022
Payment Terms: Due Upon Receipt
PO Number:
Currency: USD
Customer Tax ID:

Customer Billing Details:

Customer Name: [REDACTED]
Billing Contact: Matthew Barge
Email: [REDACTED]
Billing Address: [REDACTED]

Account Number: [REDACTED]
Sold to Contact: [REDACTED]
Email: [REDACTED]
Sold to Address: [REDACTED]

Items:

Description	Service Period	Qty	Rate	Amount
Enterprise - License - Professional Monthly License - Professional Monthly	08/18/2022 - 09/17/2022	1	\$149.00	149.00

Additional Information:	Subtotal:	\$149.00
	Tax:	\$13.23
	Total:	\$162.23
	Adjustments:	\$0.00
	Payments:	\$162.23
	Invoice Balance:	\$0.00

How To Pay:

Credit Card Payment: CLICK TO PAY	
US Customers EFT/ACH Payment	International Customers Wire Payment
Independent Bank 7777 Henneman Way McKinney TX 75070 Beneficiary's Name: Alchemer LLC Account No.: 4000808227 ABA/Routing No.: 111916326	Beneficiary Bank: Wells Fargo 420 Montgomery Street San Francisco CA 94104 Beneficiary Name: Alchemer LLC Account No.: 5333549383 ABA/Routing No.: 121000248 Non-USD Swift No.: WFBIUS6WFFX USD Swift No.: WFBIUS6S
US or Canadian Customers Pay by Check	
Alchemer LLC P.O. Box 679799 Dallas TX 75267	

Billing Questions: billing@alchemer.com

Alchemer LLC does not accept terms and conditions with Customer other than the services agreement between Alchemer LLC and Customer (the Services Agreement). By paying this invoice, Customer accepts that the Services Agreement shall control all Alchemer's services with Customer, and that Customer agrees to waive any purchase order terms and conditions.

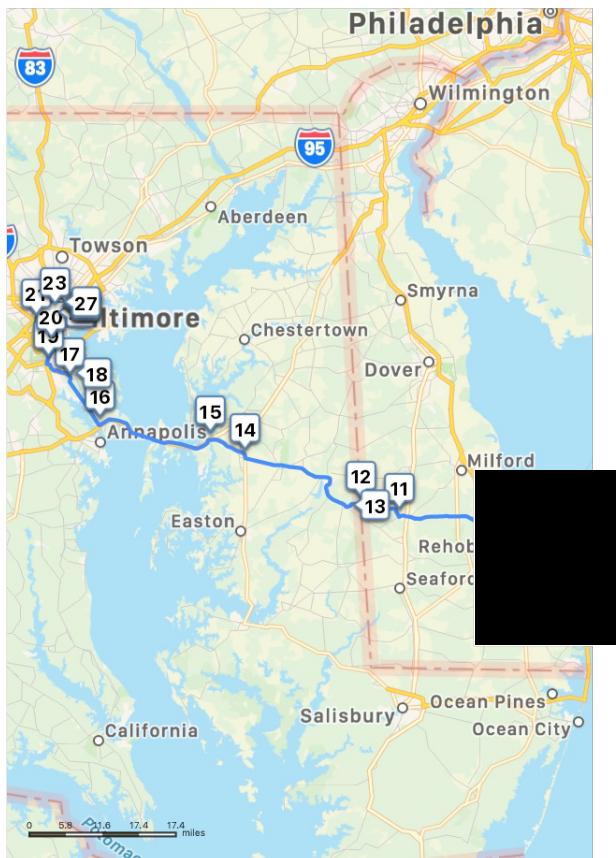
08/18/2022

\$128.80

Client **Baltimore City Consent Decree:
Monitoring Team**
Project **BPD July 2022 - June 2023 Budget
Year**
Category **Mileage**
Person **Joyce Nola**

Mileage between Rehoboth Beach, DE to
Baltimore, MD [230.0 miles]

 **115 miles**
2 hours 38 minutes



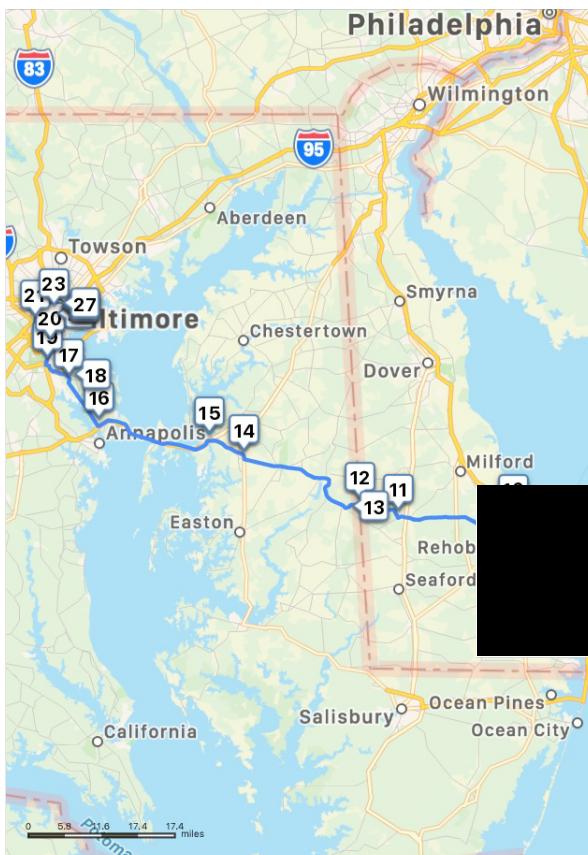
Baltimore

Page 1 of 6
Printed from my Mac





115 miles
2 hours 38 minutes



Baltimore

5

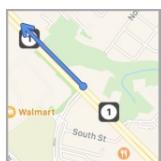


Page 2 of 6
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6



7



In 1.8 miles (6 min),
Continue onto
Coastal Hwy

8



In 1.1 miles (7 min),
Continue onto
Coastal Hwy

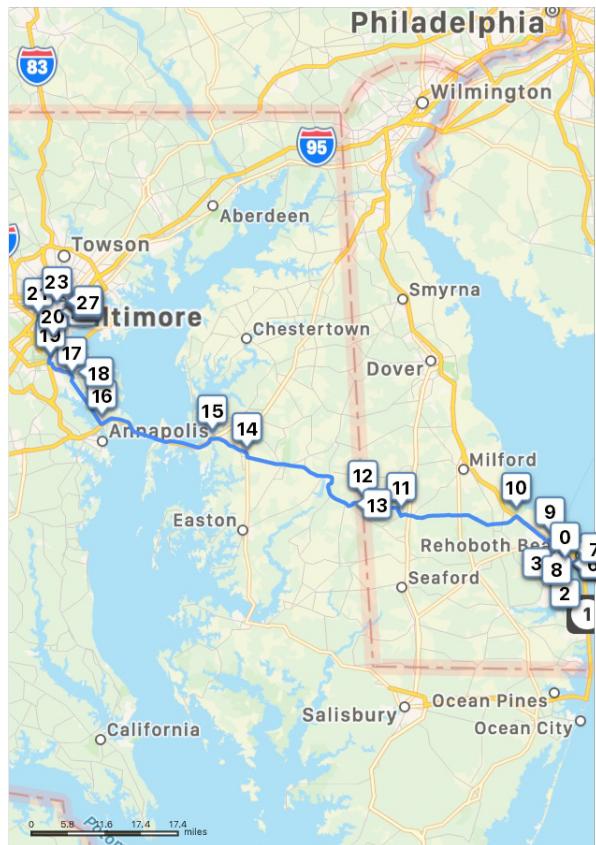
9



In 6.7 miles (3 min),
Turn left onto Broadkill Rd



115 miles
2 hours 38 minutes



Baltimore

Page 3 of 6
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10



In 19 miles (9 min),
Turn right onto
Hickman Rd

11



In 7.0 miles (27 min),
Continue onto
Greenwood Rd

12



In 2.5 miles (8 min),
Turn right onto Shore Hwy

13



In 21 miles (3 min),
Turn right onto
Ocean Gateway

14

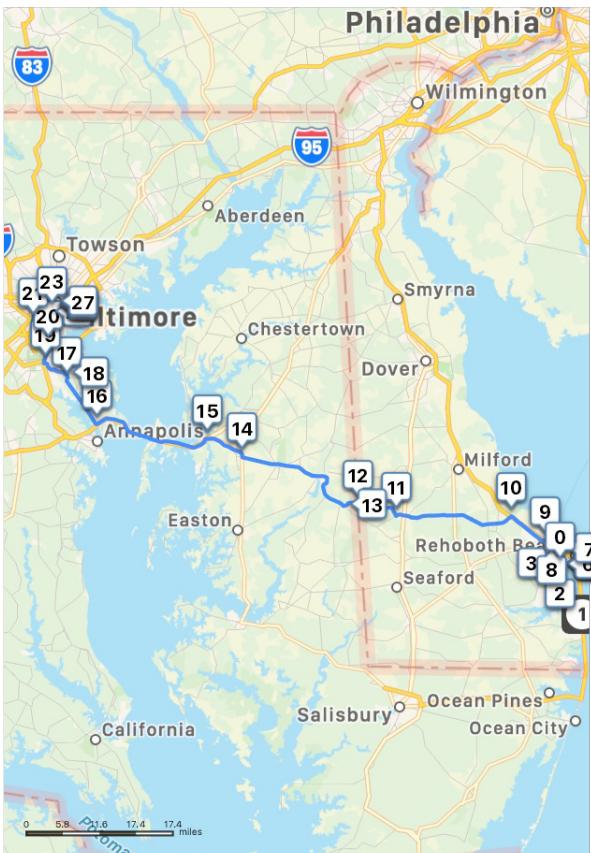


In 6.6 miles (23 min),
Merge onto US-50 West



115 miles
2 hours 38 minutes

Page 4 of 6
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Baltimore

15



In 20 miles (8 min),
Take exit 27B onto MD-2
North, Ritchie Hwy toward
Severna Pk

16



In 8.4 miles (25 min),
Take a slight right turn to
merge onto MD-100 West
toward MD-10, I-695

17



In 1.3 miles (15 min),
Keep left on MD-100 W
toward I-97

18



In 3.8 miles (2 min),
Take exit 13B to merge
onto I-97 North toward
Baltimore

19

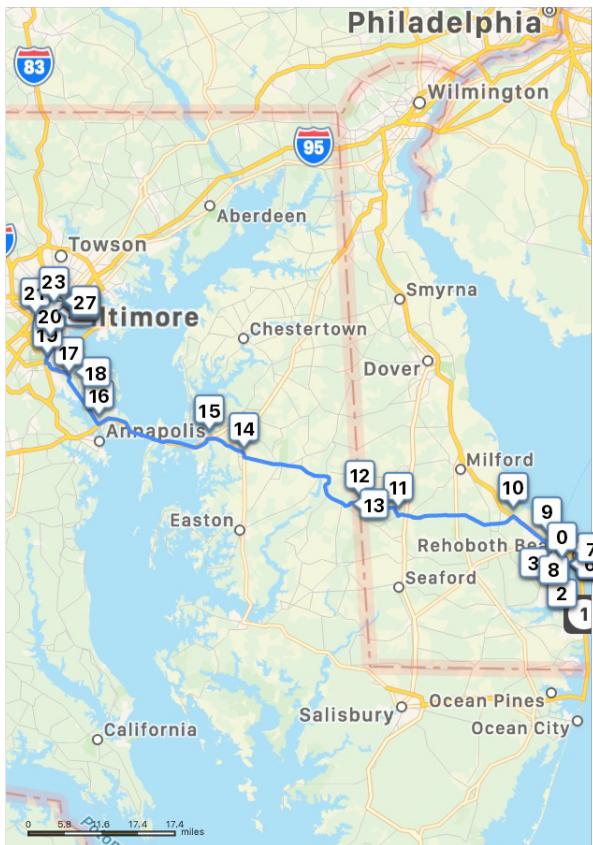


In 3.3 miles (4 min),
Take exit 17A to merge
onto I-695 W toward
Baltimore, Towson



115 miles
2 hours 38 minutes

Page 5 of 6
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Baltimore

20



In 4.5 miles (4 min),
Take exit 11A to merge
onto I-95 North toward
Baltimore

21



In 3.4 miles (5 min),
Take exit 53 to merge onto
I-395 N toward Downtown
Inner Harbor

22



In 0.8 miles (4 min),
Keep left on I-395 N
toward Downtown Inner
Harbor

23



In 0.7 miles (1 min),
Take the exit onto
Conway St.

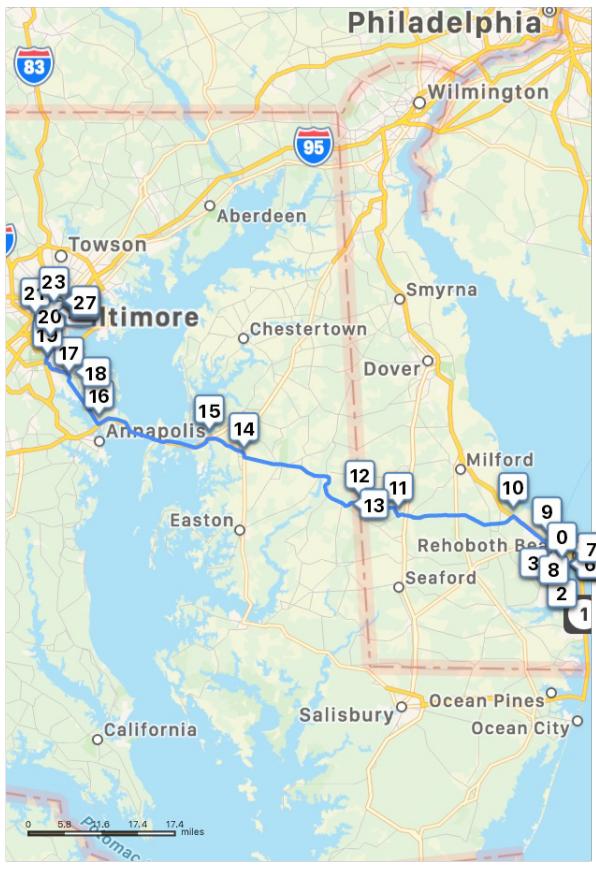
24



In 450 feet (1 min),
Continue onto W Conway
St toward I-95



115 miles
2 hours 38 minutes



Baltimore

Page 6 of 6
Printed from my Mac

25



In 900 feet (1 min),
Turn left onto S Charles St

26



In 0.5 miles (3 min),
Turn right onto E Lexington St



In 0.2 miles (3 min),
Arrive at the destination

08/18/2022

\$34.00

Client **Baltimore City Consent Decree:
Monitoring Team**

Project **BPD July 2022 - June 2023 Budget
Year**

Category **Transportation**

Person **Joyce Nola**

Parking

DC136: Downunder Garage

110 W Lombard St

Baltimore, MD 21201

(410) 752-0518

RECEIPT

Ticket Number 273B0003560

License Plate 246323

Entry 07/14/2022 01:29:46 PM

Exit 07/14/2022 05:29:33 PM

Your Stay 0d 4h 0m

Total Parking Fee \$34.00

Balance Due \$34.00

Amount Paid \$34.00

On Card

Card Type

Transaction ID

49389489

08/18/2022 **\$51.75**

Client **Baltimore City Consent Decree:
Monitoring Team**
Project **BPD July 2022 - June 2023 Budget
Year**

Category **Meals**

Person **Joyce Nola**

I left at 7 am and returned at 8 pm.

08/18/2022 **\$120.00**

Client **Baltimore City Consent Decree:
Monitoring Team**
Project **BPD July 2022 - June 2023 Budget
Year**

Category **Transportation**

Person **Meares Tracey**

Car service - New Haven to Hartford airport

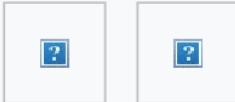
From: [Smith Capital Limo via Square](#)
To: [REDACTED]
Subject: Receipt from Smith Capital Limo
Date: Thursday, August 18, 2022 12:43:20 PM

Now when you shop at sellers who use Square, your receipts will be delivered automatically.

[Not your receipt?](#)



Smith Capital Limo



Let Smith Capital Limo know how your experience was

\$120.00

Custom Amount × 1 **\$120.00**

Total **\$120.00**



Smith Capital Limo
16 Carle Rd

BRANFORD, CT 06405

[REDACTED] Aug 18 2022 at 12:36 PM

(Keyed)

#NIRy



Auth code: 39274P

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sales for free.

[Get Started with Square](#)



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San Francisco, CA 94103

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08/18/2022

\$218.98

**Client Baltimore City Consent Decree:
Monitoring Team**

**Project BPD July 2022 - June 2023 Budget
Year**

Category Transportation

Person Meares Tracey

Southwest - Fly Hartford to BWI

From: Southwest Airlines
To: Meares, Tracey
Subject: You're going to Baltimore on 08/18 (24INN6)!
Date: Monday, July 25, 2022 2:16:26 PM

Here's your itinerary & receipt. See ya soon!

[View our mobile site](#) | [View in browser](#)

Southwest Airlines



[Manage Flight](#) | [Flight Status](#) | [My Account](#)

[Important COVID-19 notification](#)





Travel notice

REAL ID: Beginning May 3, 2023, TSA will require every Passenger to present a state-issued [REAL ID](#) compliant license or identification card, or another acceptable form of ID (such as a U.S. Passport), to fly within the United States.



Hi Tracey,



We're looking forward to flying together! It can't come soon enough. Below you'll find your itinerary, important travel information, and trip receipt. See you onboard soon!

AUGUST 18

BDL **BWI**

Hartford to Baltimore

Confirmation # **24INN6**

Confirmation date: 07/25/2022

PASSENGER

Tracey Meares

RAPID REWARDS #

[REDACTED]

TICKET #

5262145932369

EXPIRATION¹

July 25, 2023

Rapid Rewards® points are only estimations.

Your itinerary

Flight: Thursday, 08/18/2022 **Est. Travel Time:** 1h 15m **Business Select®**

**FLIGHT
2790**

DEPARTS

BDL 07:25AM

Hartford



ARRIVES

BWI 08:40AM

Baltimore

Payment information

Total cost

Air - 24INN6

Payment

Date: July 25, 2022

Base Fare	\$	190.12
U.S. Transportation Tax	\$	14.26
U.S. 9/11 Security Fee	\$	5.60
U.S. Flight Segment Tax	\$	4.50
U.S. Passenger Facility Chg	\$	4.50
Total	\$	218.98

Payment Amount: \$218.98

Fare rules: If you decide to make a change to your current itinerary it may result in a fare increase.

Your ticket number: 5262145932369

All your perks, all in one place. (Plus a few reminders.)



Business Select® fare: Your two bags fly free^{®2}, no change³ or cancel⁴ fees, and A1-A15 priority boarding. If you need to cancel your flight, no worries, Business Select fares are refundable.⁸ [Learn more.](#)



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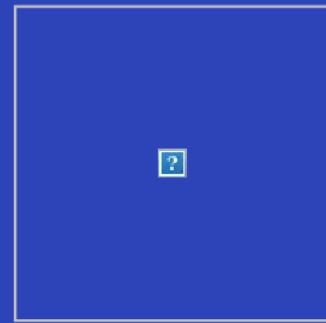
Make sure you know [when to arrive at your airport](#). Times vary by city.



If your plans change, cancel your reservation at least 10 minutes before original scheduled departure time and request your refund. If you don't cancel your reservation in time, you'll receive a transferable flight credit.⁶

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5262145932369: NONTRANSFERABLE -BG WN HFD WN BWI190.12USD190.12END ZP BDL4.50 XF BDL4.5

BLNVK8Z

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¹ All travel involving funds from this Confirmation Number must be completed by the expiration date.

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³ Fare difference may apply.

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⁸ Refundable to your original form of payment, as long as you cancel your reservation at least ten (10) minutes prior to the original scheduled departure time of your flight.

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Dallas, TX 75235
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08/18/2022

\$47.00

Client **Baltimore City Consent Decree:
Monitoring Team**

Project **BPD July 2022 - June 2023 Budget
Year**

Category **Transportation**

Person **Meares Tracey**

Taxi - BWI airport to court

From: Meares, Tracey
To: Meads, Justice
Subject: Fwd: Receipt from Bwi taxi #346
Date: Thursday, August 18, 2022 11:23:32 AM

Sent from my iPhone

Begin forwarded message:

From: Bwi taxi#346 via Square <receipts@messaging.squareup.com>

Date: August 18, 2022 at 9:37:12 AM EDT

Subject: Receipt from Bwi taxi#346

Reply-To: Bwi taxi#346 via Square

<CAESQHIAjGRyX21memhxdVlsagGZzaG1zc2lrlNhoaxV0aXBqcmZrdnNmzXplZzI0MmZuamR2b25zemxlgkhkWFsb2d12S1gDaxjezhTO6r8Fec+WmnddKR0EfpjopOYXr4q52uRx4=@reply2.squareup.com>

Square automatically sends receipts to the email address you used at any Square seller. [Learn more](#)



Bwi taxi#346



Let Bwi taxi#346 know how your experience was

\$47.00

Custom Amount × 1 \$47.00

Total \$47.00

Bwi taxi#346
410-336-2054

Aug 18 2022 at 9:30 AM

#xQK9

TRACEY L MEARES Auth code: 15432P

AID: A0000000041010



Receipt Settings

Not your receipt? Turn off automatic receipts
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1455 Market Street, Suite 600
San Francisco, CA 94103

08/18/2022 **\$51.75**

Client **Baltimore City Consent Decree:
Monitoring Team**
Project **BPD July 2022 - June 2023 Budget
Year**
Category **Meals**
Person **Meares Tracey**
Travel Day Per Diem

08/18/2022 **\$80.80**

Client **Baltimore City Consent Decree:
Monitoring Team**
Project **BPD July 2022 - June 2023 Budget
Year**
Category **Transportation**
Person **Meares Tracey**
Avelo Flight - BWI to Tweed New Haven Airport



Reservation Confirmation

Confirmation Number: D7R777

Thank you for booking your flight with us. We are here to ensure you have a smooth trip.

[MANAGE YOUR RESERVATION](#)

Reservation

Departing Flight

Flight **XP 410**

WASHINGTON, DC / BALTIMORE, MD (BWI) to
NEW HAVEN, CT (HVN)

DEPARTING

WASHINGTON, DC /
BALTIMORE, MD (BWI)

Thu Aug 18, 2022
7:35 pm

Duration: 1 hour 5 minutes

ARRIVING

NEW HAVEN, CT (HVN)

Thu Aug 18, 2022
8:40 pm

PASSENGERS	BASE FARE	ADD-ONS	TAXES & FEES	TOTAL
TRACEY MEARES ADULT	\$ 6.70	\$ 59.00 RESERVED SEAT 1 C	\$ 15.10	\$ 80.80

Purchase Summary

PAYMENT DETAILS

Jul 25, 2022

\$ 80.80

Airfare:	\$ 6.70
Add-ons:	\$ 59.00
September 11th Security Fee:	\$ 5.60
Passenger facility charge:	\$ 4.50
U.S. Transportation Tax:	\$ 0.50
U.S. Flight Segment Tax:	\$ 4.50
Total:	\$ 80.80

Receipt and reservation as of:
Jul 25, 2022 6:25 pm

Important Reporting Information

Passengers should report to the Check-In Counter at the following times:

2 hours prior to departure

Check-In Counters close:

30 minutes prior to departure

Boarding closes:

15 minutes prior to departure

You will need to provide this confirmation number and your passport/photo I.D. and valid visas (where applicable) at check-in to receive your boarding card. All times shown in ticket are local time.

Note

IMPORTANT: This reservation is subject to Avelo's Standards and Contract of Carriage. Customers over the age of 17 must present government-issued photo identification that includes a tamper resistant feature, name, date of birth, gender and expiration date. Avelo reserves the right to deny boarding to anyone without proper documentation.

Changes and cancellations. You may change or cancel your reservation up to 15 minutes before departure. See our change and refunds standards for information on how to request a change or cancellation and terms and conditions for Avelo travel funds and refunds.

Optional Services. You may customize your journey by purchasing a variety of options for your trip. To enjoy faster service at the airport, select, modify and purchase options through the Change/Cancel or the mobile app before checking in for your flight.

Additional assistance. You may request special assistance (such as wheelchair services) needed to complete your journey.

Check-in and gate information. Check-in online within 24 hours of departure at www.aveloir.com or through the Avelo mobile app. Bag drop and check-in at the airport are generally available within 2 hours of departure and close 40 minutes before departure. Please be at the gate ready for boarding at least 30 minutes before departure. Customers who are not at the gate and ready for boarding at least 15 minutes before departure may forfeit their seat assignments or their reservation. See Avelo's boarding standards for more information on boarding requirements including procedures in the event of an oversale situation.

Baggage. Each Customer may bring one free personal item which must be stowed under the seat in front. Checked bags and/or a carry-on bag may be purchased online before check-in or at the airport. See Avelo's Restricted and Prohibited items for information on items that you are prohibited or restricted from bringing on board or packing in your checked luggage.

Effective date: July 7, 2022			
Bag option prices, which are per person per direction:			
Bag Option	During initial reservation	Prior to departure	Airport
Carry-on bag	\$40	\$45	\$50
Checked bags (up to 10)	\$40	\$45	\$50

Bag Option	During initial reservation	Prior to departure	Airport
Carry-on bag	\$40	\$45	\$50
Checked bags (up to 10)	\$40	\$45	\$50

This is a post-only mailing from Avelo Airlines. Please do not attempt to respond to this message. To contact our Customer Support Department, visit www.aveloir.com/contact-us or contact us by mail at Avelo Airlines, Customer Care, 12 Greenway Plaza Suite 400, Houston, TX 77046

IMPORTANT NOTICES

INCORPORATED TERMS. Air transportation by Avelo Airlines is subject to the terms and conditions of Avelo's Contract of Carriage, as well as any terms, conditions and/or restrictions applicable to your booking channel. Incorporated terms may include but are not restricted to (1) limits on liability for personal injury or death; (2) limits on liability for loss, damage or delay of baggage, including fragile or perishable goods; (3) claims restrictions, including time periods within which passengers must file a claim or bring an action against the air carrier for its acts or omissions or those of its agents; (4) rights of the air carrier to change terms of the contract; (5) rules about non-refundability of air transportation, hotel, auto, activities or services, baggage and seat fees, and related booking fees, carrier charges and taxes; reconfirmation of reservations, check-in times, and refusal to carry; (6) rights of the air carrier and limitations concerning delay or failure to perform service, including schedule changes, substitution of alternate air carrier or aircraft, and rerouting. The full text of the Contract of Carriage is available for inspection at www.aveloir.com and all airport check-in counters. You have the right to receive a copy of the Contract of Carriage by mail upon request.

BAGGAGE. All Customers are permitted to take two items on board: (1) one free personal item that fits under-the-seat and does not exceed 14" length x 9" wide x 9.5" high and (2) for a fee, one carry-on bag that fits in the overhead bin and is no larger than 22" length x 14" wide x 9" high and no heavier than 35 pounds. Any Customer who arrives at the gate with a carry-on bag that exceeds the allowable dimensions will be charged the checked bag price to gate-check the bag. Portable electronic devices containing lithium-ion or lithium metal batteries such as laptops, cell/smart phones, electronic cigarettes, tablets, hand-held games, camcorders, watches, calculators, spare lithium batteries, etc., are not permitted in checked bags. Any bag that exceeds 62 inches (up to a maximum of 80 inches) will incur a \$50 oversize fee. Any bag that exceeds 50 pounds will incur a \$50 overweight fee. A single bag may incur both an oversize and an overweight fee. See Avelo's Baggage Standards for prices, size and weight limits and packing requirements for special items.

BAGGAGE LIABILITY LIMITATIONS. Avelo's liability for loss, damage or delay in delivery of a passenger's personal property, including baggage, is limited to \$3,800 per passenger unless a higher value is declared in advance and additional charges are paid. Avelo assumes no responsibility for fragile, unsuitably packaged, irreplaceable, essential, or perishable items. Please refer to Avelo's Contract of Carriage for additional information.

NOTICE OF OVERBOOKING OF FLIGHTS. While Avelo does not intentionally overbook its flights, there is still a slight chance that a seat will not be available on a flight for which a Customer has a confirmed reservation. If the flight is overbooked, no one will be denied a seat until airline crewmembers first ask for volunteers willing to give up their reservation in exchange for a payment of the airline's choosing. If there are not enough volunteers, Avelo will deny boarding to other persons in accordance with its particular boarding priority. With few exceptions, including failure to comply with Avelo's check-in deadlines, which are available upon request from Avelo, persons denied boarding involuntarily are entitled to compensation. Please refer to Avelo's Contract of Carriage for the complete rules for the payment of compensation.

NO-SHOW POLICY. You must notify Avelo Airlines at least 15 minutes prior to your flight's scheduled departure if you do not plan to travel on your flight. Failure to board a flight or to change or cancel a reservation 15 or more minutes prior to travel will be deemed a Customer-initiated cancellation and the remaining reservation, including any return flights, will be canceled and all funds will be forfeited.

RESERVATION EXPIRATION: Reservations are nonrefundable except as provided in the Customer Service Commitment posted on www.aveloair.com. All travel paid for in whole or in part with funds utilized for this purchase must be completed within one year from the date of this purchase.

We value your feedback including compliments, complaints, suggestions and questions. You may contact us three ways with your feedback.

1. Email us at support@aveloair.com
2. Call us at (346) 616-9500
3. Write to us at: Avelo Airlines
Customer Care
12 Greenway Plaza
Suite 400
Houston, TX 77046

We will acknowledge receipt of written complaints within 30 days, and we commit to provide a substantive written response within 60 days of receiving the correspondence (30 days if the complaint relates to a disability matter).

[BOOK](#) | [MY ACCOUNT](#) | [CONTACT](#) | [FAQ](#)



Avelo Airlines 12 Greenway Plaza Suite 400, Houston, TX 77046
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08/18/2022 **\$20.00**

Client **Baltimore City Consent Decree:
Monitoring Team**
Project **BPD July 2022 - June 2023 Budget
Year**

Category **Transportation**

Person **Meares Tracey**

Taxi - New Haven Tweed Airport to home. No receipt. Paid cash.

08/19/2022 **\$228.31**

Client **Baltimore City Consent Decree:
Monitoring Team**
Project **BPD July 2022 - June 2023 Budget
Year**

Category **Transportation**

Person **Ramsey Charles**

Amtrak and Uber receipts



Amtrak: eTicket and Receipt for Your 08/18/2022 Trip - CHARLES RAMSEY

1 message

etickets@amtrak.com <etickets@amtrak.com>

To: [REDACTED]

Tue, Aug 16, 2022 at 2:53 PM

SALES RECEIPT



Purchased: 08/16/2022 11:53 AM PT Thank you for your purchase.

1. Retain this receipt for your records.
2. Show the QR code on the attached eTicket to the conductor or use the Amtrak app.

1 Massachusetts Ave NW Washington, DC 20001800-USA-RAILAmtrak.com

Reservation Number - 770256 Philadelphia, PA - William H Gray III 30th St. Sta. to Baltimore, MD - Penn Station (Round-Trip) AUGUST 16, 2022

Billing Information

[REDACTED]
Total \$174.00

Purchase Summary - Ticket Number 2280666060153

TRAIN 89: Philadelphia, PA - William H Gray III 30th St. Sta. to Baltimore, MD - Penn Station (Round-Trip) Depart 7:40 AM, Thursday, August 18, 2022

1 COACH SEAT

\$68.00

Ticket Terms & Conditions CANCELLATION FEE MAY APPLY.

Subtotal

\$68.00

TRAIN 2172: Baltimore, MD - Penn Station to Philadelphia, PA - William H Gray III 30th St. Sta. (Round-Trip) Depart 4:30 PM, Thursday, August 18, 2022

1 ACELA BUSINESS CLASS SEAT

\$106.00

Car 6 - Seat 13F

Ticket Terms & Conditions CANCELLATION FEE MAY APPLY. ACELA SERVICE, NO PARTIAL REFUND IF USED ON OTHER SERVICE

Subtotal

\$106.00

Total Charged by Amtrak

\$174.00

Passengers

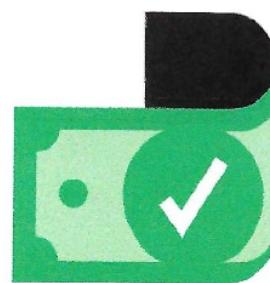
Charles Ramsey

Important Information

- Tickets are non-transferable.
- Changes to your itinerary may affect your fare. Refund and exchange restrictions and penalties for failure to cancel unwanted travel may apply. If your travel plans change, contact us before departure to change your reservation. If you do not board your train, your entire reservation from that point will be canceled. If you board a different train without notifying us, you will have to pay for it separately; the conductor cannot apply the money paid for your prior reservation. For more information please visit [Amtrak.com/changes](#).
- Summary of Terms and Conditions: Ticket valid for carriage or refund (subject to the refund rules of the fare purchased) for twelve months after day of issue unless otherwise specified. Amtrak tickets may only be sold or issued by Amtrak or an authorized travel agent/tour operator. Tickets sold or issued by an unauthorized third party will be voided by Amtrak. This ticket is a contract of carriage which includes specific terms and conditions and a binding arbitration agreement between Amtrak and the ticket holder. The terms and conditions and arbitration agreement are available at [Amtrak.com/terms-and-conditions.html](#). Tickets sold for non-Amtrak service are subject to the tariffs of the providing carrier.

Thanks for tipping, Charles

Here's your updated Thursday
evening ride receipt.



Total

\$29.23



Trip fare	\$18.56
-----------	---------

Subtotal	\$18.56
----------	---------

Booking Fee ?	\$3.64
---	--------

Wait Time ?	\$0.42
---	--------

Temporary Fuel Surcharge ?	\$0.45
--	--------

Tips	\$5.84
------	--------

Philadelphia TNC Assessment Fee	\$0.32
---------------------------------	--------

Payments

		\$29.23
--	--	---------

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◆ Uber Rewards



You rode with Harrison

4.99 ★ Rating

Has passed a multi-step safety screen

When you ride with Uber, your trips are insured in case of a covered accident.

[Learn more >](#)

UberX 9.13 miles | 18 min

- 9:34 PM
1338-46 Chestnut St,
Philadelphia, PA 19107, US

- 9:52 PM
[REDACTED]

[Report lost item >](#)[Contact support >](#)[My trips >](#)

Thanks for tipping, Charles

Here's your updated Thursday
morning ride receipt.



Total

\$25.08



Trip fare	\$15.91
-----------	---------

Subtotal	\$15.91
----------	---------

Booking Fee ?	\$3.29
---	--------

Wait Time ?	\$0.14
---	--------

Temporary Fuel Surcharge ?	\$0.45
--	--------

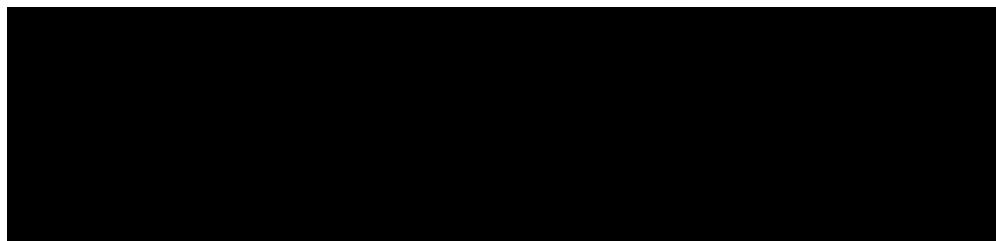
Tips	\$5.01
------	--------

Philadelphia TNC Assessment Fee	\$0.28
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Payments

	\$25.08
--	---------

[Download PDF](#)



You rode with Wolfran

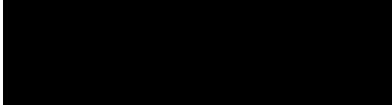
4.96 ★ Rating

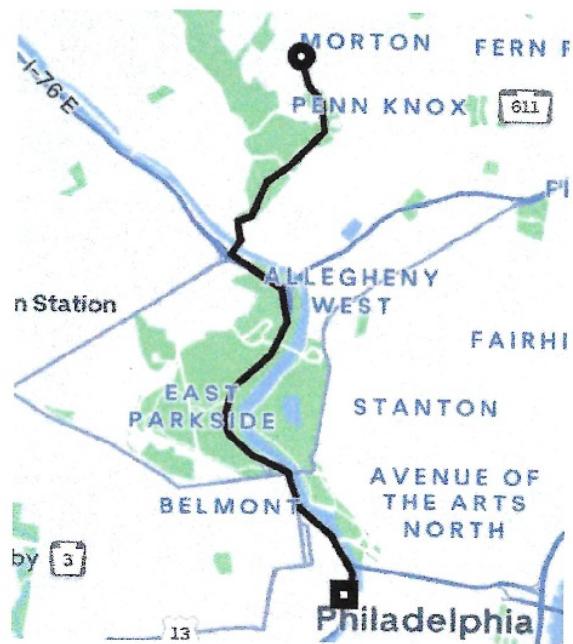
 Has passed a multi-step safety screen

When you ride with Uber, your trips are insured in case of a covered accident.

[Learn more >](#)

UberX 8.12 miles | 14 min

- 6:55 AM

- 7:10 AM
John F Kennedy Blvd &, N
30th St, Philadelphia, PA
19104, USA



[Report lost item >](#)

[Contact support >](#)

[My trips >](#)

08/19/2022

\$51.75

Client **Baltimore City Consent Decree:
Monitoring Team**

Project **BPD July 2022 - June 2023 Budget
Year**

Category **Meals**

Person **Ramsey Charles**

Travel Per Diem



UNIVERSITY OF TORONTO

INVOICE

HST Registration Number R108162330

TO: Baltimore Police Monitoring Team
Venable LLP
600 Massachusetts Ave, NW
Washington, DC
20001 USA

Attn: Seth Rosenthal
SARosenthal@venable.com

Invoice Number	Invoice Date
G37-4749	August 31, 2022

*Please quote this invoice number
when referring to the invoice*

*Please make cheque payable to the
University of Toronto*

*Please remit payment and invoice copy to:
University of Toronto
Research Oversight and Compliance Office
2nd floor, McMurrich Building
12 Queen's Park Crescent West
Toronto, Ontario M5S 1S8 Canada
Attention: Marilou Barbero*

For Services Rendered by the University of Toronto:				Phone No.	Client's Purchase Order No. or Reference No.
University Department of:	Research Accounting			(416) 978-2901	
	Prepared by: Marilou Barbero, Research Accountant				

Account No.:	Fund Centre	Fund	Customer No.		
702000	207247	507269	313407		

Principal Investigator: Professor Ron Levi

Research Project Title: Arrested Suspects Study in Baltimore

Sponsored Research and Collaboration Agreement First Amending Agreement - amount due:

USD \$ 9,622.80

Instructions for Wire Transfers:

Beneficiary Name: The Governing Council of the University of Toronto
Beneficiary Address: 215 Huron Street, Toronto, Ontario, Canada M5S 1A2
Beneficiary Bank Account Number: 05-26010
Institution Number: 010
Branch Number: 00002

Bank: Canadian Imperial Bank of Commerce
Bank Address: 199 Bay Street, Toronto, Ontario, Canada M5L 1G9
SWIFT: CIBCCATT
ABA/Routing Number: CC001000002

Reference Invoice No.: G37-4749

HST STATUS >	<input type="checkbox"/> Zero Rated	<input checked="" type="checkbox"/> Exempt	<input type="checkbox"/> Taxable	H.S.T. Amount	\$	-
Payment is due in:	Canadian <u> </u>	American <u>X</u>		funds upon receipt of this invoice.	USD \$	9,622.80