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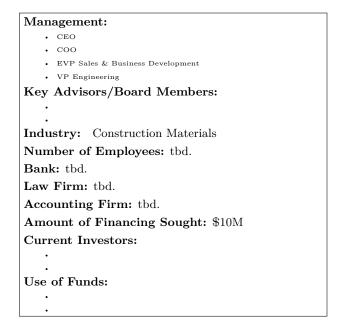
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Executive Summary



Markets:

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Competition:

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Business Model and Distribution Channels:

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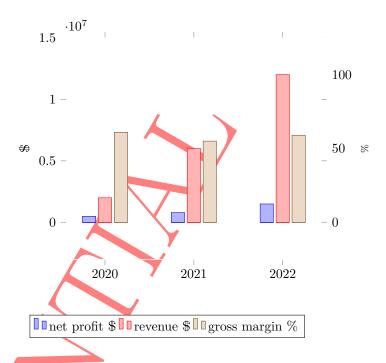


Figure 1: Financial Projection

Business Description:

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Company Background:

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Problem/Solution:

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Products/Services:

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Technology/Special Know-How:

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1 Company Description

- 1.1 Status
- 1.2 Mission Statement
- 1.3 Philosophy and vision
- 1.4 Goals
- 1.5 Target market
- 1.6 Legal Structure

2 Products

Table 1: Products

Product	Product 1	Product 2
Benefits	Lorem ipsum dolor sit amet, con-	Lorem ipsum dolor sit amet, con-
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	tique senectus et netus et male-	tique senectus et netus et male-
	suada fames ac turpis egestas.	suada fames ac turpis egestas.
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	tus rhoncus sem. Nulla et lec-	tus rhoncus sem. Nulla et lec-
	tus vestibulum urna fringilla ultri-	tus vestibulum urna fringilla ultri-
	ces. Phasellus eu tellus sit amet	ces. Phasellus eu tellus sit amet
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	eleifend, sagittis quis, diam. Duis	eleifend, sagittis quis, diam. Duis
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	rutrum.	rutrum.
	7	

Product

Features

Table 1 – Continued from previous page

Product 1

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Product 2 Lorem ipsum

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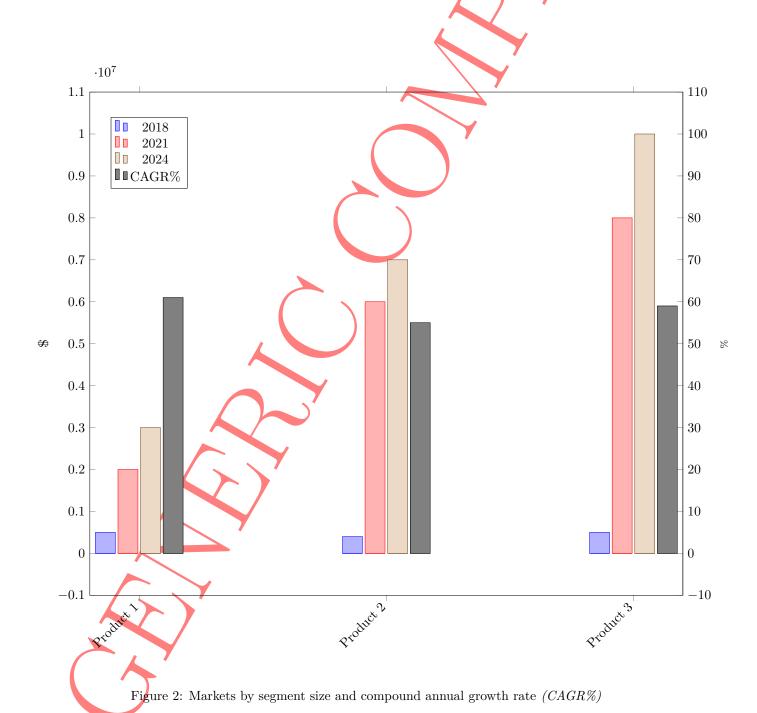


Product Product 2 Product 1 Product Description Lorem ipsum dolor sit amet, con-Lorem ipsum dolor sit amet, consectetuer adipiscing elit. Ut pusectetuer adipiscing elit. Ut purus elit, vestibulum ut, placerat ac, rus elit, vestibulum ut, placerat ac, adipiscing vitae, felis. Curabitur adipiscing vitae, felis. Curabitur dictum gravida mauris. dictum gravida mauris. arcu libero, nonummy eget, conarcu libero, nonummy eget, consectetuer id, vulputate a, magna. sectetuer id, vulputate a, magna. Donec vehicula augue eu neque. Donec vehicula augue eu neque. Pellentesque habitant morbi tris-Pellentesque habitant morbi tristique senectus et netus et maletique senectus et netus et malesuada fames ac turpis egestas. suada fames ac turpis egestas. Mauris ut leo. Cras viverra me-Mauris ut leo. Cras viverra metus rhoncus sem. Nulla et lectus rhoncus sem. Nulla et lectus vestibulum urna fringilla ultritus vestibulum urna fringilla ultrices. Phasellus eu tellus sit amet ces. Phasellus eu tellus sit amet tortor gravida placerat. Integer tortor gravida placerat. Integer sapien est, iaculis in, pretium quis, sapien est, iaculis in, pretium quis, viverra ac, nunc. Praesent eget viverra ac, nunc. Praesent eget sem vel leo ultrices bibendum. Aesem vel leo ultrices bibendum. Aenean faucibus. Morbi dolor nulla, nean faucibus. Morbi dolor nulla, malesuada eu, pulvinar at, mollis malesuada eu, pulvinar at, mollis ac, nulla. Curabitur auctor semper ac, nulla. Curabitur auctor semper nulla. Donec varius orci eget risus. nulla. Donec varius orci eget risus. Duis nibh mi, congue eu, accumsan Duis nibh mi, congue eu, accumsan eleifend, sagittis quis, diam. Duis eleifend, sagittis quis, diam. Duis eget orci sit amet orci dignissim eget orci sit amet orci dignissim rutrum. rutrum,

3 Marketing Plan

3.1 Market Research

3.1.1 Market Overview



3.1.2 Barriers to Entry

3.1.3 SWOT Matrix - (Strengths, Weaknesses, Opportunities, Threats)

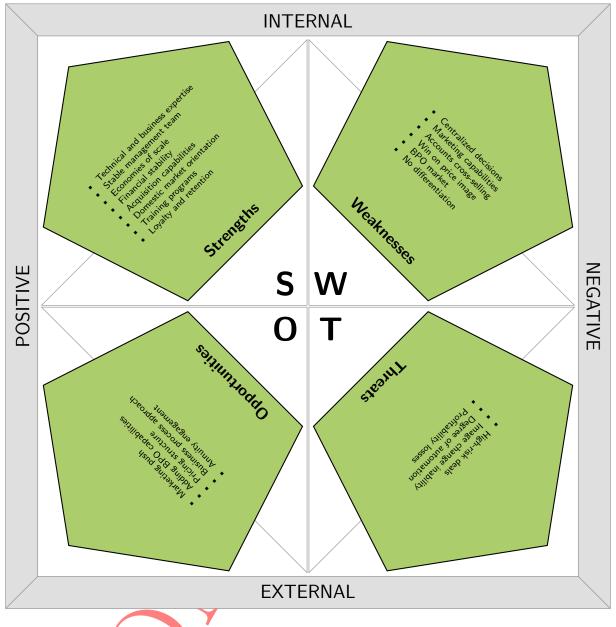


Figure 3: SWOT Matrix

3.1.4 Competitor Data Collection Plan

	Price	Benefits/Features	Size/Profitability	Market Strategy
Competitor 1				Y
Competitor 2				
Competitor 3				\
Competitor 4				X

Table 2: Product 1 Competitors

			/			
	Price	Benefits/Features		Size/Prof	tability	Market Strategy
Competitor 1			V			
Competitor 2			7			

Table 3: Product 2 Competitors

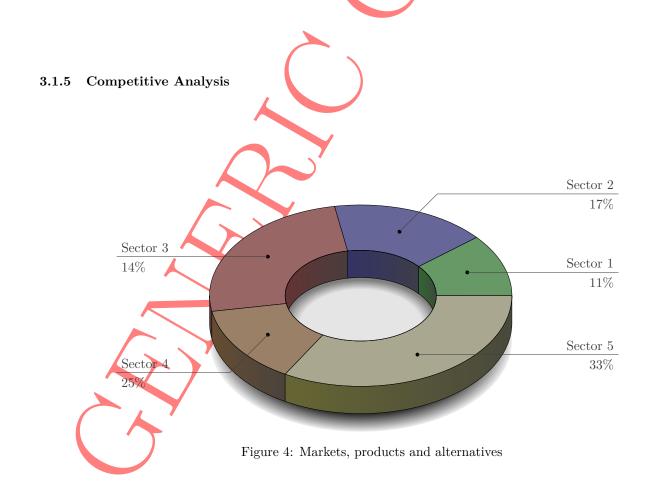




Table 4: Product 2 Competitors

- 3.2 Business Model
- 3.3 Marketing Expenses
- 3.4 Pricing Strategy
- 3.5 Distribution Channel Assessment

4 Operational Plan

- 4.1 Production
- 4.2 Quality Control
- 4.3 Location
- 4.4 Legal Environment
- 4.5 Personnel
- 4.6 Inventory
- 4.7 Suppliers
- 4.8 Credit Policies



Management and Organization **5**

- Biographies 5.1
- 5.2Gaps
- 5.3 Advisers
- **5.4** Organizational Chart



6 Financial Plan

6.1 Profit and Loss Projection



Table 5: 5 year profit and loss projection

	Year 1	Year 2	Year 3	Year 4	Year 5
Annual cumulative price (revenue) increase	0.83%	0.71%	0.61%	0.81%	0.67%
Annual cumulative inflation (expense) increase	1.50%	0.02%	2.95%	3/10%	2.37%
				7	
Revenue					
Product 1	\$15137	\$14519	\$ 18452	\$19389	\$12262
Product 2	\$10621	\$33103	\$10992	\$11124	\$11085
Product 3	\$14897	\$30481	\$19323	\$13272	\$39708
Service 1	\$33054	\$48111	\$14882	\$17209	\$16173
Service 2	\$107410	\$26553	\$12715	\$24205	\$11035
Service 3	\$10361	\$15355	\$18011	\$12397	\$13288
Total revenue	\$191480	\$168122	\$94374	\$97596	\$103551
Cost of Sales					
		,			
Product 1	\$1235	\$ 1144	\$24994	\$1548	\$8734
Product 2	\$2152	\$1303	\$3202	\$1426	\$3004
Product 3	\$3065	\$34645	\$1092	\$8505	\$1288
Service 1	\$1576	\$18372	\$2094	\$1206	\$2211
Service 2	\$1200	\$101626	\$6023	\$2521	\$1693
Service 3	\$4157	\$1422	\$1368	\$1979	\$3214
Cost of goods sold	\$13386	\$158512	\$38772	\$17186	\$20145
Gross profit	\$178094	\$9610	\$55602	\$80411	\$83407
Non-Operational Income					
Rental	-	-	_	_	-
Interest income	-	-	-	_	-
Loss (gain) on sale of assets	-	-	-	_	-
Other income (specify)	-	-	-	_	-
Total Non-Operational income	\$0	\$0	\$0	\$0	\$0
TOTAL INCOME	\$178094	\$9610	\$55602	\$80411	\$83407
EXPENSES					
Operating expenses					
1 371					
Sales and marketing	\$169	\$895	\$191	\$211	\$172
Depreciation	\$164	\$387	\$245	\$103	\$261
Insurance	\$113	\$153	\$225	\$178	\$114
Payroll and Payroll Tax	\$469	\$1728	\$150	\$169	\$246
Property taxes	\$2081	\$170	\$138	\$147	\$319
r roporty tonach	₩ 2 001	₩±10	W100	W T T I	#OT0

	Year 1	Year 2	Year 3	Year 4	Year 5
Maintenance, repair and overhaul	\$127	\$372	\$109	\$395	\$123
Utilities	\$120	\$572	\$1405	\$145	\$1063
Administrative fees	\$196	\$122	\$1661	\$116	\$152
Interest expense on long term debt	\$559	\$697	\$543	\$104	\$199
			1		
Total operating expenses	\$3999	\$5095	\$4668	\$1567	\$2649
Non-Recurring expenses					
		,			
Unexpected expenses	\$1378	\$6840	\$1202	\$1694	\$2230
Other expenses			X		
			Y		
Total Non-Recurring expenses	\$1378	\$6840	\$1202	\$1694	\$2230
TOTAL EXPENSES	\$5378	\$11935	\$5871	\$3262	\$4879
TAXES	4		7		
Income tax	\$51815	-\$698	\$14919	\$23145	\$23558
Other tax (specify)		-	-	-	-
			***************************************		dh = =
TOTAL TAXES	\$51815	-\$698	\$14919	\$23145	\$23558
NAME DE 0.000	771000	*	**	ADE 100	#h = 100-
NET PROFIT	\$120902	-\$1628	\$34812	\$54004	\$54969

6.2 Cash Flow

Table 6: Cash flow

Operating activities	Year 1	Year 2	Year 3	Year 4	Year 5	Total
Net income	\$120902	-\$1628	\$34812	\$54004	\$54969	\$263059
Depreciation	\$164	\$387	\$245	\$103	\$261	\$1161
Accounts receivable	-	-	-	-	-/	-
Inventories	\$1469	\$2529	\$1278	\$4757	\$18558	\$28590
Accounts payable	=	-	-	Y	-	-
Amortization	=	-	- /	-	-	-
Other liabilities	=	-	- 👗	-	-	-
Other operating cash flow items	-	-	-	-	-	-
Total operating activities	\$122535	\$1288	\$36335	\$58865	\$73788	\$292811
Investing activities				7		
Capital expenditures	\$456003	\$0	\$0	\$ 0	\$55	\$456058
Acquisition of business	-	-	-	-	-	-
Sale of fixed assets	\$0	\$0	\$0	\$0	\$0	\$0
Other investing cash flow items	-	-	-)	-	-	-
Total investing activities	\$456003	\$0	\$0	\$0	\$55	\$456058
			1			
Financing activities						
Long-term debt/financing	-\$10929	\$36	\$10455	-\$12042	-\$1643	-\$14124
Preferred stock		-	-	-	-	-
Total cash dividends paid	-	-	-	-	-	-
Common stock	-	-	-	-	-	-
Other financing cash flow items)-	-	-	-	-
Total financing activities	-\$10929	\$36	\$10455	-\$12042	-\$1643	-\$14124
Cumulative cash flow	\$567609	\$1324	\$46790	\$46822	\$72200	\$734745
Beginning cash balance	\$2739	\$17362	\$17265	\$380893	\$1452	\$419711
Ending cash balance	\$570348	\$18686	\$64055	\$427716	\$73652	\$1154456

6.3 Balance Sheet

Table 7: Balance Sheet

ASSETS	Initial Balance	Year 1	Year 2	Year 3	Year 4	Year 5
Current Assets			/			
Ourient Assets						
Cash and short-term investments	\$2739	\$17362	\$17265	\$380893	\$1452	\$1671
Accounts receivable	\$3271	\$1097	\$1978	\$52734	\$2815	\$2005
Total inventory	\$7383	\$1469	\$2529	\$1278	\$4757	\$18558
Prepaid expenses	-	-	-	7_	-	-
Deferred income tax	_	_	/ - X	_	_	_
Other current assets	\$4125	\$2675	\$1627	\$6486	\$2660	\$1258
Other current assets	Ψ4120	Ψ2015	\$1021	Ψ0400	Ψ2000	Ψ1200
Total current assets	\$17518	\$22603	\$23399	\$441391	\$11684	\$23493
Property and Equipment			Y			
Buildings	\$15891	\$256856	\$256856	\$256856	\$256856	\$256856
Land	\$1253	\$22098	\$22098	\$22098	\$22098	\$22098
Capital improvements	Ψ1200	ΨΔΔ030	Ψ22030	Ψ22030	Ψ22030	Ψ44030
Machinery and equipment	\$1561	\$195421	\$195421	\$132687	\$132687	\$132687
Less Accumulated depreciation expense	Ф1901	\$334	\$174	\$731	\$126	\$180
Less Accumulated depreciation expense		\$334	Ф1/4	\$191	Ф120	\$100
Total Property and Equipment	\$18705	\$474708	\$474549	\$412371	\$411765	\$411820
Other Assets						
Other Assets		/				
Goodwill						
Deferred income tax	, -	-	-	-	-	-
Long-term investments		-	-	-	-	-
	- /	-	-	-	-	-
Deposits		-	-	-	-	-
Other long-term assets	- /	-	-	-	-	-
T + 1 O + 1 A + +	Фо	Ф.О.	# 0	ФО	ФО	Фо
Total Other Assets	\$0	\$0	\$0	\$0	\$0	\$0
momat, aggrega	***	₩ 10 = 0.1.1	₩ 10 = 0 10	# OF OF O	*	# 10 H 0 1 0
TOTAL ASSETS	\$36223	\$497311	\$497948	\$853762	\$423450	\$435313
LIABILITIES						
Current Liabilities						
Accounts payable	\$192	\$358	\$147	\$1541	\$224	\$671
Accrued expenses	_	_	-	-	-	-
Notes payable/short-term debt	-	-	-	-	-	-
Capital leases	-	-	-	-	-	-
Other current liabilities	\$570	\$216	\$252	\$106	\$140	\$348
Total Current Liabilities	\$762	\$574	\$399	\$1647	\$364	\$1020
Debt						
Long-term debt/loan	\$25922	\$15150	\$14284	\$25638	\$13205	\$11653
<i>→</i> /	I.	I.	I .	I		

ASSETS	Initial Balance	Year 1	Year 2	Year 3	Year 4	Year 5
Other long-term debt	\$285	\$128	\$1030	\$131	\$522	\$430
					-	
Total Debt	\$26207	\$15278	\$15314	\$25769	\$13727	\$12084
Other Liabilities						
					•	
Other liabilities (specify)	-	-	- (- ,	-	-
Other liabilities (specify)	-	-	-	-	-	-
				Y		
Total Other Liabilities	\$0	\$0	\$0	\$0	\$0	\$0
				,		
TOTAL LIABILITIES	\$26969	\$15852	\$15713	\$27416	\$14091	\$13103
EQUITY						
Owner's equity (common)	\$25489	\$60257	\$181305	\$94230	\$275943	\$132743
Paid-in capital	\$153	\$614	\$140	\$159	\$104	\$263
Preferred equity	-	1	7 -	-	-	-
Retained earnings		\$60204	\$250519	\$201235	\$61845	\$160513
TOTAL EQUITY	\$25642	\$121075	\$431963	\$295623	\$337892	\$293519
TOTAL LIABILITIES AND EQUITY	\$52 <mark>6</mark> 11	\$136928	\$447677	\$323039	\$351983	\$306622



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