

# Operational Playbook

*Unified Operating Model & Process Standards*

## CONFIDENTIALITY NOTICE

This document contains proprietary operational procedures and system architecture details. Unauthorized access or distribution is prohibited.

## 1. Purpose

The Operational Playbook provides a unified operating model across front, middle, and back-office functions. It defines processes that ensure efficiency, resilience, and regulatory integrity in all client interactions and transactions.

## 2. Core Operational Principles

- **Consistency in Service** – Global standards, locally delivered
- **Zero Operational Risk Tolerance** – Preventive controls over detective ones
- **Client Experience First** – Every process is measured by client impact
- **Operational Resilience** – Built-in redundancies and disaster recovery

## 3. Process Architecture

### Client Onboarding & Verification

Handled via centralized KYC hub with automated identity verification, document scanning, and risk assessment. Average onboarding time: 24-48 hours for standard accounts, 5-7 days for corporate accounts.

### Payments & Settlements

24/7 real-time transaction monitoring with dual authorization control. All payments above USD 10,000 require secondary approval. Settlement through SWIFT, SEPA, and proprietary instant payment rails.

### Reconciliation & Reporting

Automated ledger matching and daily balance certification. Nostro reconciliation completed by 9 AM daily. Exception reports generated automatically with T+0 resolution target.

### Treasury Operations

Liquidity management guided by Basel III ratios. Daily LCR monitoring, weekly stress testing, monthly NSFR reporting to ALCO (Asset Liability Committee).

## 4. Risk Management

- Operational risk identification via Key Risk Indicators (KRIs)
- Business Continuity Plans tested quarterly
- Incident Response Teams activated within 2 hours of any major disruption
- Root cause analysis mandatory for all incidents with customer impact

## 5. Technology & Security

- Core banking systems secured with 256-bit encryption and ISO 27001 certification
- Access control managed under Role-Based Access Management (RBAM)
- Cybersecurity Operations Center (CSOC) monitors 24/7 for intrusion detection
- Penetration testing conducted semi-annually by external security firms

## 6. Business Continuity & Disaster Recovery

- Tier-3 Data Centers across Bangkok, Singapore, and Frankfurt
- Failover protocol within 15 minutes of critical event
- Annual BCP simulation with independent auditor validation
- RTO (Recovery Time Objective): 4 hours for critical systems
- RPO (Recovery Point Objective): 1 hour maximum data loss

## 7. Performance & Continuous Improvement

Every division measured via KPIs aligned to Operational Excellence Metrics (OEM). Feedback loops ensure process evolution and error reduction. Quarterly Operational Review submitted to the Executive Committee.

### Process Change Management

All operational changes require documentation in the Change Control Register, risk assessment, and approval from the Operational Risk Committee before implementation.