Conceptualize

Planning

development in corporate strategy terms

Clarification of project purpose

Concept elaboration **Business Case Development** Evaluation in corporate strategy terms

Concept, project objectives and business case

Concept Gateway

Design, operations and termination (DOT)

strategy formation Design and operations capture from corporate strategy

Trigger event Concept capture

Integrated development of DOT strategy Integrated Evaluation of DOT strategy **DOT Gateway**

Execution and Delivery (E&D) strategy development from a PM perspective

Activity and resource use capture from corporate and design strategy

Develop target schedule and milestones Strategic development of E&D plan Evaluation of E&D Strategy

Strategy Gateway

Detailed design and planning Shift perspective to implementation

Development of detailed design and planning criteria for implementation Develop detailed designs and plans

Develop resource allocations and contract criteria Detailed design evaluation

Tactics Gateway

Utilization

Termination Development of detailed plans for transfer of ownership, replacement or decommissioning

Termination execution Termination evaluation **Operations & Support (O&S)**

Operational utilization of asset Ongoing development of O&S criteria Ongoing development of O&S Ongoing development of O&S evaluation

Undertake delivery Modify deliverables

Execution & Stakeholder management Delivery **Delivery Evaluation**

Execution

Delivery

Implement action plans Coordinate, control and monitor progress

Tuning of targets, resources and commitments Ongoing ecaluation