

Conceptualize	Concept, project objectives and business case development in corporate strategy terms Trigger event Concept capture Clarification of project purpose Concept elaboration Business case development Evaluation in corporate strategy terms
	Concept Gateway



Planning	Design, operations and termination (DOT) strategy formation Design and operations capture from corporate strategy Integrated development of DOT strategy Integrated Evaluation of DOT strategy
	DOT Gateway
	Execution and delivery (E&D) strategy development from a PM perspective Activity and resource use capture from corporate and design strategy Develop target schedule and milestones Strategic development of E&D plan Evaluation of E&D Strategy
	Strategy Gateway
	Detailed design and planning Shift perspective to implementation Development of detailed design and planning criteria for implementation Develop detailed designs and plans Develop resource allocations and contract criteria Detailed design evaluation
	Tactics Gateway



Utilization	Termination Development of detailed plans for transfer of ownership, replacement or decommissioning Termination execution Termination evaluation
	Operations & support (O&S) Operational utilization of asset Ongoing development of O&S criteria Ongoing development of O&S Ongoing development of O&S evaluation



Execution & Delivery	Delivery Undertake delivery Modify deliverables Stakeholder management Delivery Evaluation
	Execution Implement action plans Coordinate, control and monitor progress Tuning of targets, resources and commitments Ongoing evaluation

