

# RISK MATRIX EXAMPLE - HEALTHCARE

KW MB

Chris Miele JP



# **TABLE OF CONTENTS**

INTRODUCTION & PURPOSE	3	
CALCULATING RISK		
INTRODUCTION		4
LIKELIHOOD		4
IMPACT		5
RISK		5
IMPLEMENTATION	7	
INTRODUCTION		7
PHYSICAL THREATS		7
1.1.0 HUMAN		7
1.2.0 HEALTH & SAFETY		8
1.3.0 HUMAN-CAUSED INFRASTRUCTURE		9
1.4.0 ENVIRONMENT		10
HARDWARE THREATS		12
2.1.0 INFRASTRUCTURE-CAUSED		12
2.2.0 HUMAN INTERFERENCE	<u> </u>	13
2.3.0 I.T. ENVIRONMENT		14

2

2.4.0 SECURITY FAULTS	15
SOFTWARE THREATS	17
3.1.0 CODE DESIGN	17
3.2.0 HUMAN	18
3.3.0 TECHNOLOGY	19
3.4.0 SECURITY IMPLEMENTATION	20
OPERATIONAL THREATS	22
4.1.0 BUSINESS DISRUPTION/SYSTEMS FAILURES	22
4.2.0 HUMAN	23
4.3.0 SYSTEMS	24
4.4.0 BUSINESS PRACTICES	25

# **INTRODUCTION & PURPOSE**

The healthcare industry faces constant threats and risks on a daily basis. The massive quantity and quality of sensitive information this industry holds creates an admirable target for attackers looking to gain information. Not only is the personal information attractive, but the healthcare industry commonly uses outdated software and hardware. This is done for convenience but creates vulnerabilities that attackers know they can exploit. The industry is also not too well educated in cyber risks because the majority of staff do not have to work in a virtual environment. This lack of awareness means that the employees do not know how to safely manage and access any online devices they may have to use.

Due to these inherit vulnerabilities, it is important that each business/organization in the healthcare industry be aware of the threats they face and be able to constantly assess the risk level of each threat they come across. The purpose of this report is to act as an example of some common threats the healthcare industry faces. It also gives a guide on how the risk level can be calculated. This method can be adapted to any environment in the industry and aspects should be changed as needed to better fit each specific organization.

1		

# **CALCULATING RISK**

#### INTRODUCTION

Risk is calculated by the equation LIKELIHOOD x VULNERABILITY x IMPACT = RISK. For the purpose of this report, because this is an example that should be molded to each individual organization, vulnerability will be excluded from the calculation. Vulnerability is subjective to the specific location, environment, staffing, opposition, and practices that each organization has and should be included when applying this method practically. Since vulnerability is so specific and it can not be applied in a general sense, the risk calculation for this report will be LIKELIHOOD x IMPACT = RISK.

#### **LIKELIHOOD**

The first portion of the risk calculation is likelihood. This is the chance that the threat will materialize and become a reality. It is a vital portion of the equation because if the threat has no chance of actually happening, there is no point in using resources trying to mitigate or control it. Some things to take into consideration when assessing likelihood is the organization's history - if it has happened before it could happen again. The culture of the organization is important to note. If there is a weak focus on security, the threat could be more likely to materialize. These are just a few of the many avenues that should be considered when determining the likelihood of a specific threat occurring.

This matrix should be adapted and changed to suit each different organization.

For the purposes of this report, the matrix for calculating likelihood will be as follows:

Likelihood		
MINIMAL	The chance of the threat materializing is minimal and would likely never happen.	
LOW	The chance of the threat materializing is low and would only happen under a few certain circumstances.	

MEDIUM	The chance of the threat materializing is likely and would happen in some circumstances.
HIGH	It is almost certain that the threat will materialize and would happen under any circumstance.

#### **IMPACT**

Impact measures the amount of damage that the organization would face assuming the threat materializes. The damage can be financial, reputational, operational, or physical and can include a number of things such as loss of life, equipment damage and repairs, operational downtime, and negative media attention. Impact is important to measure when calculating risk because if the outcome of the threat does minimal damage, it should not be ranked as high and can be acted on later than threats that would pose more damage to the organization. Time and resources are better spent focused on threats that would harm the organization more so that they can be prevented.

This matrix should be adapted and changed to suit each different organization.

For the purposes of this report, the matrix for calculating impact will be as follows:

Impact		
INFO	If the threat materialized it would only release general information about the organization. Daily operations would not be interrupted.	
LOW	If the threat materialized it would cause a small amount of financial damage. A small amount of reputational loss would occur. Little downtime would occur as a result.	
MEDIUM	If the threat materialized it would cause a moderate amount of financial damage. A moderate amount of reputational damage and operational downtime would occur.	
HIGH	If the threat materialized it would cause a severe amount of financial damage. Severe reputational damage and a lengthy amount of operational downtime would occur.	

#### **RISK**

The final risk calculation is done by taking both the likelihood score and impact score and comparing them. This method allows us to be able to consider multiple aspects of the threat instead of looking at it from a surface level. This allows us to get a better understanding of each threat, thus also allowing us to better consider appropriate countermeasures and mitigation strategies.

The final matrix for calculating risk is as follows:

Calculating Risk			Imp	act	
		INFO	LOW	MEDIUM	HIGH
	MINIMAL				
Likelihood	LOW				
	MEDIUM				
	HIGH				

## Risk levels explained:

	Risk Level		
MINIMAL	The risk the organization faces is minimal and steps to remediate it should be taken if all higher-level risks are already taken care of.		
LOW	The risk the organization faces is low and steps to remediate it should be considered and scheduled within the year.		
MEDIUM	The risk the organization faces is moderate and steps to remediate it should be taken within 3 months.		
HIGH	The risk the organization faces is critical and steps to remediate it should be taken immediately.		

Risk can be difficult to calculate if the organization attempting to do it does not have a predetermined method with specific laid-out guidelines. This method gives criteria that can be adapted as the organization grows and shrinks to keep the final risk level calculation accurate.

# **IMPLEMENTATION**

#### INTRODUCTION

The remaining portion of this report will give an example of implementing this risk calculation matrix in a healthcare industry setting. Four threat categories will be assessed:

- Physical Threats that have an impact on the tangible environment of the organization, including the building and non-technological equipment
- Virtual Threats that have an impact on the digitally implemented software
- Hardware Threats that have an impact on the hardware associated with the information technology landscape
- Operational Threats that have an impact on the organization's operational abilities

These 4 categories will be broken into 4 subcategories, with 10 specific threats associated with each that will be given a calculated risk level using the aforementioned matrix. This will provide an example of the methodology that should be used to obtain a well-rounded understanding of an organization's risk landscape.

#### 1.0.0 PHYSICAL THREATS

#### **1.1.0 HUMAN**

1.1.1 Security Staff Unavailability

LIKELIHOOD = HIGH | IMPACT = MEDIUM RISK = HIGH

1.1.2 Vandalism - Building Interior

LIKELIHOOD = MEDIUM | IMPACT = HIGH | RISK = HIGH

1.1.3 Vandalism - Building Exterior

LIKELIHOOD = HIGH IMPACT = LOW

RISK = MEDIUM

1.1.4 Bomb Threat

LIKELIHOOD =MINIMAL IMPACT = HIGH

RISK = MEDIUM

1.1.5 Terrorist Attack

LIKELIHOOD = MINIMAL | IMPACT = HIGH RISK = MEDIUM

1.1.6 Hostile Client

LIKELIHOOD = LOW | IMPACT = MEDIUM | RISK = LOW

1.1.7 Equipment Stolen - Internal

LIKELIHOOD = MEDIUM | IMPACT = LOW | RISK = LOW

1.1.8 External Access to Restricted Area

LIKELIHOOD = LOW | IMPACT = MEDIUM | RISK = LOW

1.1.9 Disgruntled Employee

LIKELIHOOD = LOW | IMPACT = LOW | RISK = LOW

1.1.10 Physical Client Data Stolen - External

LIKELIHOOD = LOW	IMPACT = INFO
RISK = INFO	

#### 1.2.0 HEALTH & SAFETY

1.2.1 Improper Biohazard Disposal

LIKELIHOOD = MEDIUM | IMPACT = HIGH | RISK = HIGH

1.2.2 Equipment Misuse

LIKELIHOOD = MEDIUM | IMPACT = MEDIUM | RISK = MEDIUM

1.2.3 Chemical Misuse

LIKELIHOOD = MEDIUM IMPACT = MEDIUM

RISK = MEDIUM

1.2.4 Ladder Misuse

LIKELIHOOD =HIGH IMPACT = INFO

RISK = LOW

1.2.5 Employee Slip and Fall

LIKELIHOOD = MEDMIUM | IMPACT = LOW | RISK = LOW

1.2.6 Improper Chemical Storage

LIKELIHOOD = MEDIUM | IMPACT = LOW | RISK = LOW

1.2.7 Sick Employee on Shift

LIKELIHOOD = LOW IMPACT = LOW

RISK = LOW

1.2.8 Outdated Health and Safety Training

LIKELIHOOD = MEDIUM | IMPACT = INFO RISK = LOW

1.2.9 Employees Misusing PPE

LIKELIHOOD = MEDIUM | IMPACT = INFO RISK = LOW

## 1.2.10 Unavailability of PPE

LIKELIHOOD = LOW	IMPACT = INFO
RISK = INFO	

#### 1.3.0 HUMAN-CAUSED INFRASTRUCTURE

1.3.1 Medical Equipment Malfunction

LIKELIHOOD = MEDIUM | IMPACT = HIGH | RISK = HIGH

1.3.2 Power Outage - Full

LIKELIHOOD = MEDIUM | IMPACT = HIGH RISK = HIGH

1.3.3 Building Maintenance

LIKELIHOOD = HIGH IMPACT = LOW

RISK = MEDIUM

1.3.4 Partial Building Collapse

LIKELIHOOD = LOW IMPACT = HIGH

RISK = MEDIUM

1.3.5 Security System Failure

LIKELIHOOD = LOW IMPACT = HIGH

RISK = MEDIUM

1.3.6 Locking Mechanism Failure

LIKELIHOOD = LOW IMPACT = HIGH

RISK = MEDIUM

1.3.7 Full Building Collapse

LIKELIHOOD = MINIMAL IMPACT = HIGH

RISK = MEDIUM

1.3.8 Plumbing System Malfunction

LIKELIHOOD = MEDIUM | IMPACT = LOW | RISK = LOW

1.3.9 HVAC System Malfunction

LIKELIHOOD = LOW | IMPACT = MEDIUM | RISK = LOW

LIKELIHOOD = MINIMAL	IMPACT = MEDIUM
RISK = LOW	

## 1.4.0 ENVIRONMENT

## 1.4.1 Fire

LIKELIHOOD = MEDIUM	IMPACT = HIGH
RISK = HIGH	

## 1.4.2 Tornado

LIKELIHOOD = LOW	IMPACT = HIGH
RISK = N	IEDIUM

## 1.4.3 Hurricane

LIKELIHOOD = MINIMAL	IMPACT = HIGH
RISK = MEDIUM	

## 1.4.4 Earthquake

LIKELIHOOD = MINIMAL	IMPACT = HIGH
RISK = MEI	DIUM

## 1.4.5 Snowstorm

LIKELIHOOD = MEDIUM	IMPACT = LOW
RISK = LOW	

## 1.4.6 Ice Storm

LIKELIHOOD = LOW	IMPACT = MEDIUM
RISK =	LOW

#### 1.4.7 Rainstorm

LIKELIHOOD = MEDIUM	IMPACT = INFO
RISK = L	OW

## 1.4.8 Climate Change

LIKELIHOOD = MINIMAL	IMPACT = LOW
RISK = INFO	

## 1.4.9 Air Pollution

LIKELIHOOD = MINIMAL	IMPACT = LOW
RISK = INFO	

1.4.10 Draught

LIKELIHOOD = MINIMAL	IMPACT = LOW
RISK = INFO	

## **HARDWARE THREATS**

## 2.1.0 INFRASTRUCTURE-CAUSED

#### 2.1.1 Power Failure

LIKELIHOOD = MEDIUM	IMPACT= HIGH
RISK = HI	GH

#### 2.1.2 Fire

LIKELIHOOD =MEDIUM	IMPACT = HIGH
RISK = HIGH	

#### 2.1.3 Structural Failure

LIKELIHOOD = MINIMAL	IMPACT = HIGH
RISK = MEDIUM	

#### 2.1.4 Environmental Disaster

LIKELIHOOD = MINIMAL	IMPACT= HIGH
RISK = MEDIUM	

#### 2.1.5 Pipes Burst/Flood

LIKELIHOOD = MINIMAL | IMPACT = HIGH RISK = MEDIUM

#### 2.1.6 Heating/Cooling System Malfunction

LIKELIHOOD = MEDIUM IMPACT = MEDIUM

RISK = MEDIUM

#### 2.1.7 Cable Failure

LIKELIHOOD = MINIMAL | IMPACT = MEDIUM | RISK = LOW

#### 2.1.8 UPS Failure

LIKELIHOOD = MINIMAL | IMPACT = MEDIUM | RISK = LOW

#### 2.1.9 Electrical Short

LIKELIHOOD = MINIMAL IMPACT= LOW

RISK = INFO

#### 2.1.10 Electrical Socket Failure

LIKELIHOOD = MINIMAL | IMPACT= LOW | RISK = INFO

#### 2.2.0 HUMAN INTERFERENCE

#### 2.2.1 External Theft of Hardware

LIKELIHOOD = MEDIUM | IMPACT = HIGH RISK = HIGH

#### 2.2.2 Vandalism of Hardware

LIKELIHOOD = MEDIUM | IMPACT = HIGH RISK = HIGH

#### 2.2.3 Internal Theft of Hardware

LIKELIHOOD = MEDIUM | IMPACT = HIGH RISK = HIGH

#### 2.2.4 Accidental Damage

LIKELIHOOD = HIGH | IMPACT = MEDIUM RISK = HIGH

## 2.2.5 Lost or Misplaced

#### 2.2.6 Water Damage

LIKELIHOOD = MEDIUM | IMPACT = HIGH | RISK = HIGH

## 2.2.7 Intentional Damage

LIKELIHOOD = MEDIUM IMPACT = MEDIUM

RISK = MEDIUM

## 2.2.8 Improper Use

LIKELIHOOD = HIGH IMPACT= LOW

RISK = MEDIUM

#### 2.2.9 Chemical Contamination

LIKELIHOOD = LOW IMPACT = MEDIUM

RISK = LOW

## 2.2.10 Bodily Fluids Contamination

LIKELIHOOD = LOW IMPACT = MEDIUM

RISK = LOW

#### 2.3.0 I.T. ENVIRONMENT

#### 2.3.1 Bugs

LIKELIHOOD = HIGH IMPACT = MEDIUM

RISK = HIGH

## 2.3.2 Component Failure

LIKELIHOOD = MEDIUM | IMPACT = HIGH RISK = HIGH

#### 2.3.3 Hardware Failure

LIKELIHOOD = MEDIUM | IMPACT = HIGH RISK = HIGH

## 2.3.4 Bug in New Drivers

LIKELIHOOD = LOW IMPACT = HIGH

RISK = MEDIUM

#### 2.3.5 Hardware Overheating

LIKELIHOOD = MEDIUM IMPACT = MEDIUM

RISK = MEDIUM

#### 2.3.6 Outdated Drivers

LIKELIHOOD = MEDIUM | IMPACT = MEDIUM | RISK = MEDIUM

#### 2.3.7 User Error

LIKELIHOOD = MEDIUM IMPACT = MEDIUM

RISK = MEDIUM

#### 2.3.8 Worn Out

LIKELIHOOD = MEDIUM | IMPACT= LOW | RISK = LOW

#### 2.3.9 Outdated Hardware

LIKELIHOOD = MEDIUM | IMPACT = LOW | RISK = LOW

#### 2.3.10 Hardware Bottleneck

LIKELIHOOD = LOW IMPACT = MEDIUM

RISK = LOW

## 2.4.0 SECURITY FAULTS

#### 2.4.1 Ransomware

LIKELIHOOD = LOW | IMPACT = HIGH | RISK = HIGH

#### 2.4.2 Users with Default Passwords

LIKELIHOOD = MEDIUM | IMPACT = HIGH | RISK = HIGH

#### 2.4.3 Virus

LIKELIHOOD = MEDIUM | IMPACT = HIGH RISK = HIGH

## 2.4.4 Keylogger

LIKELIHOOD = LOW | IMPACT = HIGH RISK = MEDIUM

## 2.4.5 Outside Remote Desktop Access

LIKELIHOOD = LOW IMPACT = HIGH

RISK =MEDIUM

#### 2.4.6 Trojan

LIKELIHOOD = LOW IMPACT = HIGH

RISK = MEDIUM

# 2.4.7 Network Loop

LIKELIHOOD = LOW	IMPACT = HIGH
RISK = MEDIUM	

## 2.4.8 Malware

LIKELIHOOD = LOW	IMPACT = HIGH
RISK = ME	DIUM

## 2.4.9 Worm

LIKELIHOOD = LOW	IMPACT = HIGH
RISK = ME	EDIUM

# 2.4.10 Crypto Mining

LIKELIHOOD = LOW	IMPACT=MEDIUM
RISK = LOW	

#### **SOFTWARE THREATS**

## 3.1.0 CODE DESIGN

3.1.1 Sloppy Code

LIKELIHOOD = HIGH IMPACT = HIGH

RISK = HIGH

3.1.2 Known Exploit

LIKELIHOOD = HIGH IMPACT = HIGH

RISK = HIGH

3.1.3 Poor Communication (Client, Stakeholders, etc)

LIKELIHOOD = MEDIUM | IMPACT = HIGH RISK = HIGH

3.1.4 Low Budget

LIKELIHOOD = MEDIUM IMPACT = HIGH

RISK = HIGH

3.1.5 Lack of Software Functionality

LIKELIHOOD = LOW IMPACT = HIGH

RISK = MEDIUM

3.1.6 Lack of Secure Code in Software

LIKELIHOOD = LOW IMPACT = HIGH

#### RISK = MEDIUM

#### 3.1.7 Poor Documentation

LIKELIHOOD = LOW IMPACT = MEDIUM

RISK = MEDIUM

3.1.8 Inadequate Testing During Coding Design

LIKELIHOOD = LOW IMPACT = HIGH

RISK = MEDIUM

3.1.9 Lack of Qualified Staff

LIKELIHOOD = LOW IMPACT = HIGH

RISK = MEDIUM

#### 3.1.10 Time Crunch

LIKELIHOOD = LOW IMPACT = INFO

RISK = INFO

## **3.2.0 HUMAN**

#### 3.2.1 Malicious End-User

LIKELIHOOD = HIGH IMPACT = HIGH

RISK = HIGH

## 3.2.2 Poor Working Environment

LIKELIHOOD = MEDIUM | IMPACT = HIGH RISK = HIGH

## 3.2.3 Lack of Compliancy Knowledge

LIKELIHOOD = MEDIUM | IMPACT = HIGH RISK = HIGH LIKELIHOOD = MINIMAL

IMPACT = HIGH

RISK = MEDIUM

3.2.5 Poor Coding Knowledge

LIKELIHOOD = LOW

IMPACT = HIGH

RISK = MEDIUM

3.2.6 Poor Time Management

LIKELIHOOD = LOW

IMPACT = MEDIUM

RISK = MEDIUM

3.2.7 Employees Disregarding NDA

LIKELIHOOD = LOW

IMPACT = HIGH

RISK = MEDIUM

3.2.8 No Qualification (Education)

LIKELIHOOD = LOW

IMPACT = LOW

RISK = LOW

3.2.9 Employee Lacks Problem Solving Skills

LIKELIHOOD = LOW

IMPACT = LOW

RISK = LOW

3.2.10 No Documentation for Software

LIKELIHOOD = LOW

IMPACT = LOW

RISK = LOW

#### 3.3.0 TECHNOLOGY

3.3.1 Software Lacks Compatibility with New Operating Systems (Linux, Apple, etc.)

LIKELIHOOD = MEDIUM

IMPACT = HIGH

RISK = HIGH

3.3.2 Software Is Not Compatible with Certain Device Drivers (Linux, Apple, Microsoft)

LIKELIHOOD = MEDIUM

IMPACT = HIGH

RISK = HIGH

3.3.3 Software Runs on Outdated Physical Hardware

LIKELIHOOD = MEDIUM IMPACT = HIGH

RISK = HIGH

3.3.4 Poor Software Development works off different APIS That You Cannot Control

LIKELIHOOD = MEDIUM IMPACT = HIGH

RISK = HIGH

3.3.5 Software Lacks Compatibility with Legacy OS

LIKELIHOOD = MEDIUM IMPACT = HIGH

RISK = HIGH

3.3.6 Software Lacks Compatibility with Legacy Drivers

LIKELIHOOD = MEDIUM IMPACT = HIGH

RISK = HIGH

3.3.7 Software Lacks Compatibility with Certain Programming Languages

LIKELIHOOD = LOW IMPACT = HIGH

RISK = MEDIUM

3.3.8 Software Is Not Compatible with certain WIFI

LIKELIHOOD = LOW IMPACT = HIGH

RISK = MEDIUM

3.3.9 Software Lacks Frequent Updates

LIKELIHOOD = LOW IMPACT = HIGH

RISK = MEDIUM

3.3.10 Software Lacks Compatibility With TCP/IP Networks (Linux, Apple, Microsoft)

LIKELIHOOD = LOW IMPACT = HIGH

RISK = MEDIUM

3.4.1 Software Prone to Malware Attacks

LIKELIHOOD = MEDIUM | IMPACT = HIGH RISK = HIGH

3.4.2 Software Lacks Frequent Pen Tests

LIKELIHOOD = MEDIUM IMPACT = HIGH

RISK = HIGH

3.4.3 Poor Authentication Mechanism for Software

LIKELIHOOD = LOW IMPACT = HIGH

RISK = MEDIUM

3.4.4 Passwords Stored in Plain Text

LIKELIHOOD = LOW IMPACT = HIGH

RISK = MEDIUM

3.4.5 Passwords Use Legacy Hashes

LIKELIHOOD = LOW IMPACT = HIGH

RISK = MEDIUM

3.4.6 Poor Implementation of End-To-End Channel Encryption

LIKELIHOOD = LOW | IMPACT = HIGH RISK = MEDIUM

3.4.7 Software Data Stored in Unsecure Database

LIKELIHOOD = LOW IMPACT = HIGH

RISK = MEDIUM

3.4.8 Poor Implementation of Principle of Least Privilege

LIKELIHOOD = LOW IMPACT = HIGH

RISK = MEDIUM

3.4.9 Software Lacks Defense in Depth Approach

LIKELIHOOD = LOW | IMPACT = MEDIUM | RISK = MEDIUM

3.4.10 Software Lacks Threat Modeling Implementation

LIKELIHOOD = LOW IMPACT = LOW

RISK = LOW

## **OPERATIONAL THREATS**

# 4.1.0 BUSINESS DISRUPTION/SYSTEMS FAILURES

4.1.1 Process Failure, Gap in Flow

LIKELIHOOD = MEDIUM	IMPACT = HIGH
RISK = HIG	GH

4.1.2 Loss of Vendors/Suppliers

LIKELIHOOD = MEDIUM	IMPACT = HIGH
RISK = HIGH	

4.1.3 Cyber Fraud

LIKELIHOOD = MEDIUM	IMPACT = HIGH
RISK = HIGH	

4.1.4 Cyber Attacks

LIKELIHOOD = MEDIUM	IMPACT = HIGH

#### RISK = HIGH

4.1.5 Environmental (Catastrophic Events)

LIKELIHOOD = LOW IMPACT = HIGH

RISK = MEDIUM

4.1.6 Poor Outsourcing Reliability

LIKELIHOOD = MEDIUM | IMPACT = MEDIUM | RISK = MEDIUM

4.1.7 New/Growing Competition

LIKELIHOOD = MEDIUM | IMPACT = MEDIUM | RISK = MEDIUM

4.1.8 New Distribution Methods

LIKELIHOOD = LOW | IMPACT = MEDIUM | RISK = MEDIUM

4.1.9 Insufficient Resources (Processes, Staff)

LIKELIHOOD = LOW | IMPACT = MEDIUM | RISK = LOW

4.1.10 Changes in Customer Behaviour

LIKELIHOOD = LOW IMPACT = MEDIUM

RISK = LOW

#### **4.2.0 HUMAN**

4.2.1 Human Error

LIKELIHOOD = MEDIUM IMPACT = HIGH

RISK = HIGH

#### 4.2.2 Excessive Employee Privileges

LIKELIHOOD = MEDIUM | IMPACT = HIGH | RISK = HIGH

## 4.2.3 Inadequate Training

LIKELIHOOD = LOW IMPACT = HIGH

RISK = MEDIUM

#### 4.2.4 Unauthorized Activities

LIKELIHOOD = LOW IMPACT = HIGH

RISK = MEDIUM

#### 4.2.5 Misuse of Data

LIKELIHOOD = LOW IMPACT = HIGH

RISK = MEDIUM

#### 4.2.6 Intentional Fraud

LIKELIHOOD = LOW IMPACT = HIGH

RISK = MEDIUM

#### 4.2.7 Unintentional Fraud

LIKELIHOOD = LOW IMPACT = HIGH

RISK = MEDIUM

## 4.2.8 Disgruntled Employees

LIKELIHOOD = LOW IMPACT = HIGH

RISK = MEDIUM

#### 4.2.9 Loss of Key People / Talent Retention

LIKELIHOOD = LOW IMPACT = HIGH

RISK = MEDIUM

## 4.2.10 Organizational Changes

LIKELIHOOD = LOW IMPACT = MEDIUM

RISK = LOW

## **4.3.0 SYSTEMS**

## 4.3.1 Lack of Quality Assurance in Applications

LIKELIHOOD = MEDIUM	IMPACT = HIGH
RISK = HIGH	

## 4.3.2 Poor IT Implementation

LIKELIHOOD = MEDIUM	IMPACT = HIGH	
RISK = HIC	RISK = HIGH	

## 4.3.3 Failure of IT Systems

LIKELIHOOD = LOW	IMPACT = HIGH
RISK = MEDIUM	

## 4.3.4 Development Failures

	LIKELIHOOD = LOW	IMPACT = HIGH
ĺ	RISK = MEDIUM	

## 4.3.5 Insufficient Testing

LIKELIHOOD = LOW	IMPACT = HIGH
RISK = MEDIUM	

## 4.3.6 Poorly Defined Security Controls

LIKELIHOOD = LOW	IMPACT = HIGH
RISK = MEDIUM	

## 4.3.7 Infrequent Security Patching

LIKELIHOOD = LOW	IMPACT = HIGH
RISK = MEDIUM	

## 4.3.8 Insufficient Client Support

LIKELIHOOD = LOW	IMPACT = HIGH
RISK = MEDIUM	

#### 4.3.9 Insufficient Technology Budget

LIKELIHOOD = LOW IMPACT = MEDIUM

RISK = LOW

## 4.3.10 Inadequate Resources

LIKELIHOOD = LOW IMPACT = MEDIUM

RISK = LOW

#### 4.4.0 BUSINESS PRACTICES

#### 4.4.1 Failure to Adhere to Internal Policies

LIKELIHOOD = MEDIUM IMPACT = HIGH

RISK = HIGH

## 4.4.2 Poor Recovery Operations

LIKELIHOOD = MEDIUM IMPACT = HIGH

RISK = HIGH

## 4.4.3 Inadequate Systems Maintenance

LIKELIHOOD = LOW IMPACT = HIGH

RISK = MEDIUM

## 4.4.4 Poor Environmental Security

LIKELIHOOD = LOW IMPACT = HIGH

RISK = MEDIUM

## 4.4.5 Poor System Safeguards

LIKELIHOOD = LOW IMPACT = HIGH

RISK = MEDIUM

## 4.4.6 Poor Data Media Access and Disposal

LIKELIHOOD = LOW IMPACT = HIGH

## RISK = MEDIUM

4.4.7 Poor Security Incident Reporting Procedures

LIKELIHOOD = LOW	IMPACT = HIGH
RISK = MEDIUM	

4.4.8 Infrequent System Auditing

LIKELIHOOD = LOW	IMPACT = HIGH
RISK = MEDIUM	

4.4.9 Faulty Labeling and Distribution of External Data

LIKELIHOOD = LOW	IMPACT = HIGH
RISK = ME	DIUM

4.4.10 Poorly Defined Internal Frameworks

LIKELIHOOD = LOW	IMPACT = MEDIUM
RISK = LOW	