

UNITED STATES OF AMERICA

The State of Washington



Secretary of State

I, **STEVE R. HOBBS**, Secretary of State of the State of Washington and custodian of its seal, hereby issue this

CERTIFICATE OF FORMATION

to

THREE RIGHT TRANSPORT LLC

A WA LIMITED LIABILITY COMPANY, effective on the date indicated below.

Effective Date: 11/19/2025

UBI Number: 606 002 888



Given under my hand and the Seal of the State
of Washington at Olympia, the State Capital

Steve R. Hobbs, Secretary of State

Date Issued: 11/19/2025