

## Final Project (PASS/ACE/Certificate)

**Problem 5.13**

This exercise is an open-ended challenge to fit a multiple linear regression model to some data on restaurants. Try to follow the model building guidelines in Section 5.3 as best you can, and strive to come up with a "good" model (for this application, a "good" model should have an R-squared value of approximately 0.94 and a regression standard error,  $s$ , of approximately 10). You could potentially spend many hours on this exercise, but it should be possible to come up with a decent model within an hour or so; if you find yourself spending much more time than this, chances are you're on the wrong track or you're working too hard!

The following problem provides a challenging dataset that you can use to practice multiple linear regression model building. You've been asked to find out how profits for 120 restaurants in a particular restaurant chain are affected by certain characteristics of the restaurants. You would like to build a regression model for predicting Profit = annual profits (in thousands of dollars) from five potential predictor variables:

Cov = number of covers or customers served (in thousands)

Fco = food costs (in thousands of dollars)

Oco = overhead costs (in thousands of dollars)

Lco = labor costs (in thousands of dollars)

Region = geographical location (Mountain, Southwest, or Northwest)

Note that region is a qualitative (categorical) variable with three levels; the **RESTAURANT** data file contains two indicator variables to code the information in region:  $D_{Sw} = 1$  for Southwest, 0 otherwise, and  $D_{Nw} = 1$  for Northwest, 0 otherwise. Thus, the Mountain region is the reference level with 0 for both  $D_{Sw}$  and  $D_{Nw}$ . Build a suitable regression model and investigate the role of each of the predictors in the model through the use of predictor effect plots. You may want to consider the following topics in doing so:

- models with both quantitative and qualitative variables;
- polynomial transformations;
- interactions;
- comparing nested models.

You may use the following for terms in your model:

- Cov, Fco, Oco, Lco, DSw, DNw;

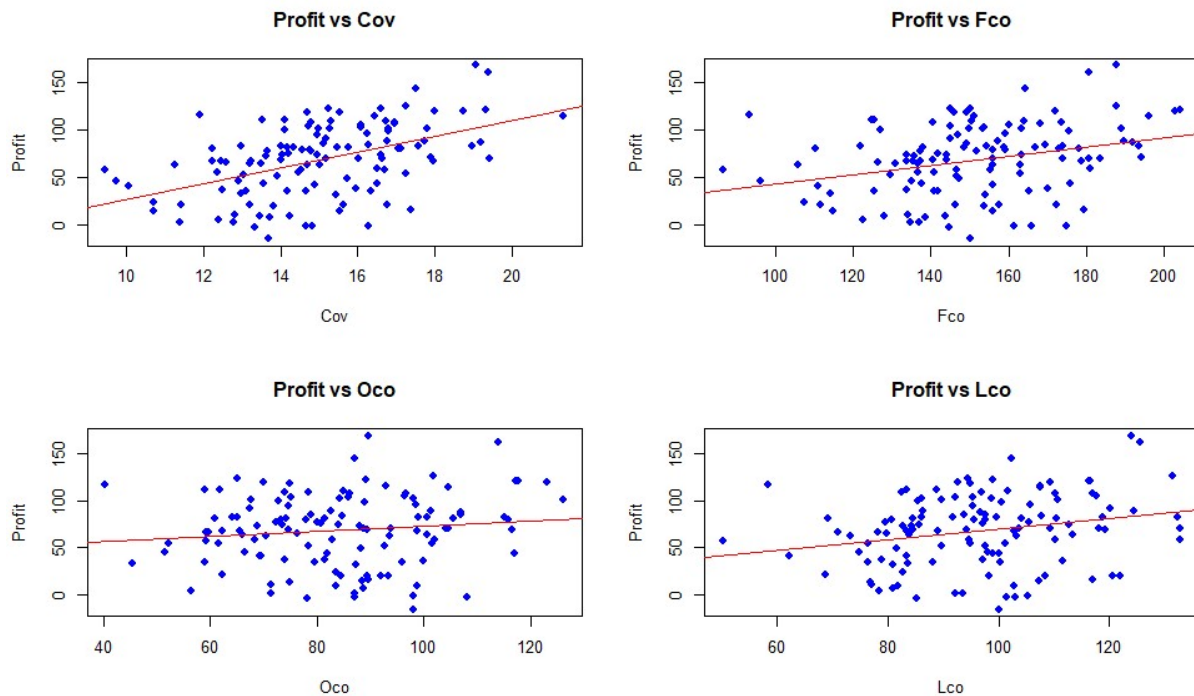
- interactions between each of the quantitative predictors and the indicator variables, such as DSwCov, DNwCov, etc.;
- quadratic terms, such as Cov2 (do not use terms like DSw2, however!);

use Profit as the response variable [i.e., do not use  $\log_e(\text{Profit})$  or any other transformation].

First, I would like to look at what the linear model would look like:

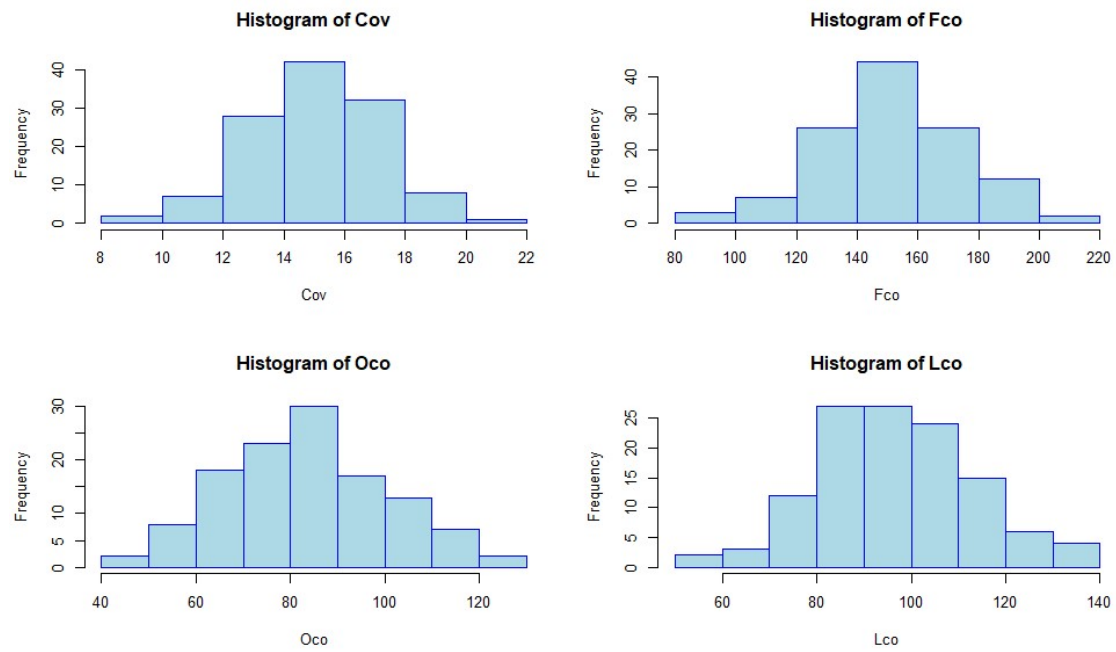
$$\text{Profit} = B_0 + B_1(\text{Cov}) + B_2(\text{Fco}) + B_3(\text{Oco}) + B_4(\text{Lco}) + B_5(\text{DSw}) + b_6(\text{Dnw})$$

Basic Normality Assumptions:

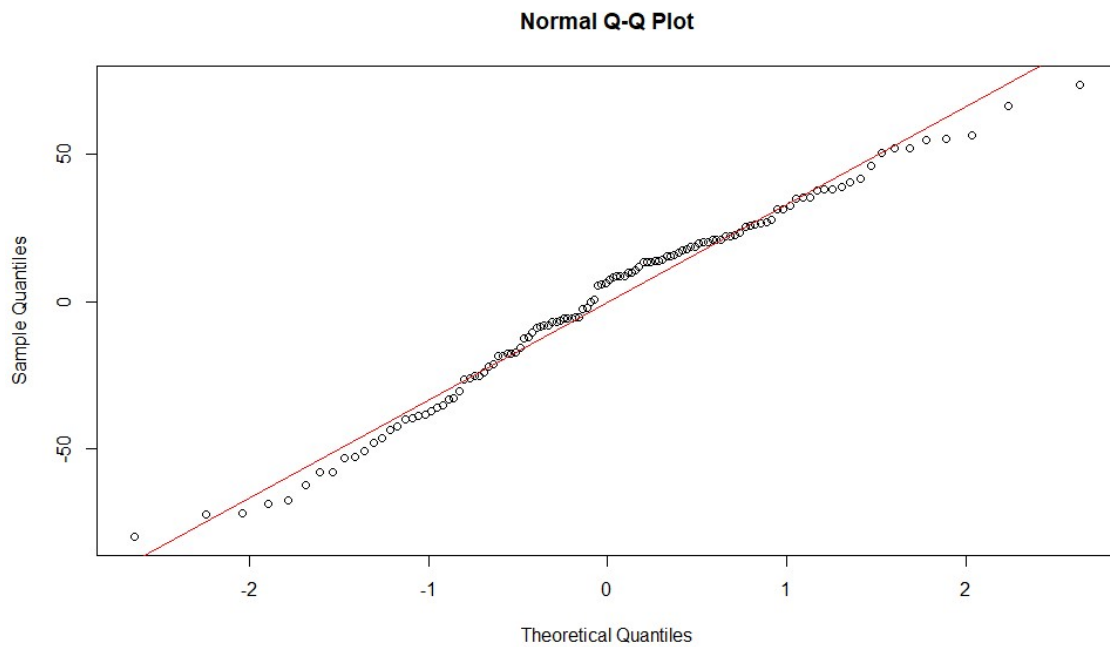


The scatter plots with least squares lines of the predictors look normally distributed.

The constant variance looks good.



The histograms of the predictors look normally distributed.



The QQ plots follow the linear regression line.

Fit the linear regression

```
summary(initial_model)
```

```
Call:
lm(formula = Profit ~ Cov + Fco + Oco + Lco + DSw + DNw, data = restaurant)
```

```
Residuals:
    Min       1Q   Median       3Q      Max
-27.502  -7.531  -2.031   7.842  39.232
```

```
Coefficients:
            Estimate Std. Error t value Pr(>|t|)
(Intercept) -55.8406     7.8369  -7.125 1.04e-10 ***
Cov          25.3628     1.1855  21.394 < 2e-16 ***
Fco          -0.9001     0.1427  -6.307 5.71e-09 ***
Oco          -0.5438     0.1041  -5.226 8.02e-07 ***
Lco          -0.6271     0.1171  -5.357 4.51e-07 ***
DSw          10.8023     2.6141   4.132 6.92e-05 ***
DNw         -58.2642     2.7243 -21.387 < 2e-16 ***
```

```
---
Signif. codes:  0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
```

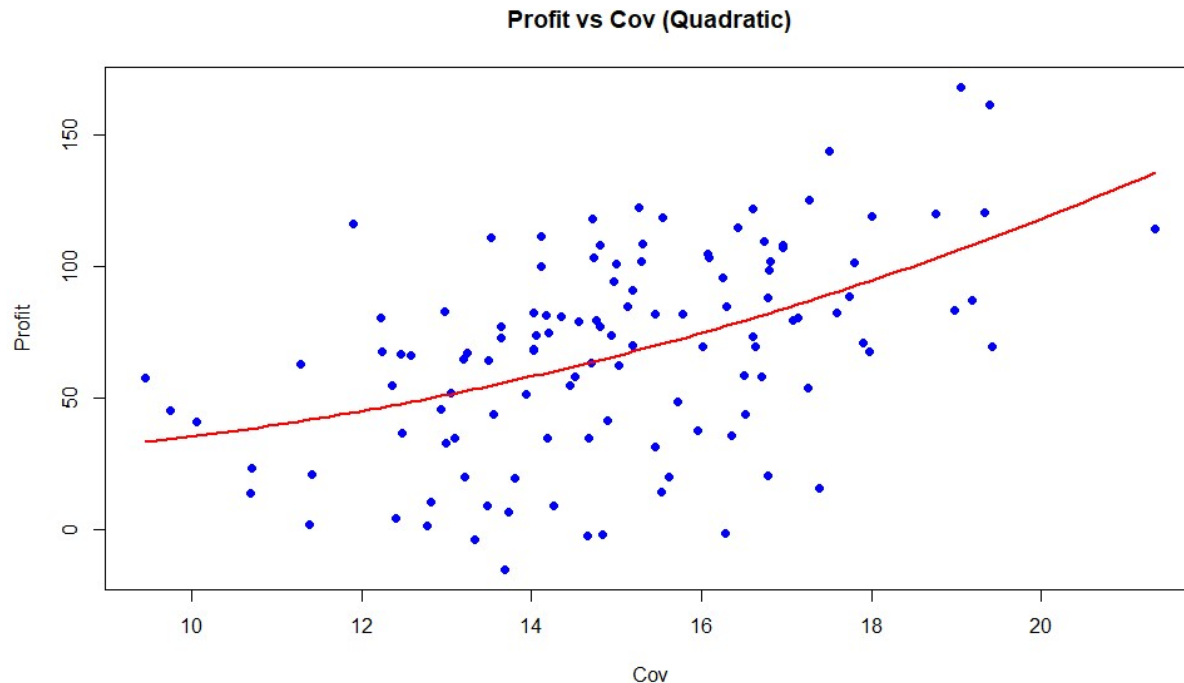
```
Residual standard error: 11.85 on 113 degrees of freedom
Multiple R-squared:  0.9078,    Adjusted R-squared:  0.9029
F-statistic: 185.4 on 6 and 113 DF,  p-value: < 2.2e-16
```

Each of the predictors has a very low p-value so they are strong predictors. The indication is to reject a null hypothesis that the predictors are statistically insignificant.

The Residual Standard Error is on average 11.85 thousand dollars away from the true regression. The desired amount is 10.

The R squared value is .9078. The desired value is .94.

Lets move on to the quadratic equation.



```
summary(quadratic_model)
```

Call:

```
lm(formula = Profit ~ Cov + Fco + Oco + Lco + DSw + DNw + I(Cov^2),
    data = restaurant)
```

Residuals:

Min	1Q	Median	3Q	Max
-27.963	-6.916	-2.028	8.540	38.806

Coefficients:

	Estimate	Std. Error	t value	Pr(> t )
(Intercept)	-20.5292	36.0707	-0.569	0.570402
Cov	20.3670	5.1205	3.978	0.000124 ***
Fco	-0.8836	0.1437	-6.150	1.23e-08 ***
Oco	-0.5582	0.1051	-5.314	5.52e-07 ***
Lco	-0.6122	0.1180	-5.189	9.52e-07 ***
DSw	10.6972	2.6161	4.089	8.19e-05 ***
DNw	-58.2295	2.7245	-21.373	< 2e-16 ***
I(Cov^2)	0.1607	0.1602	1.003	0.318068

---

Signif. codes: 0 '\*\*\*' 0.001 '\*\*' 0.01 '\*' 0.05 '.' 0.1 ' ' 1

Residual standard error: 11.85 on 112 degrees of freedom  
 Multiple R-squared: 0.9086, Adjusted R-squared: 0.9029  
 F-statistic: 159.1 on 7 and 112 DF, p-value: < 2.2e-16

The scatterplot shows a normal distribution of the data points along the quadratic regression line.

The Residual Standard Error is 11.85 which is still greater than 10.

The Multiple R-Squared is .9086 which is still lower than the desired .94.

### **Polynomial transformation**

`summary(quadratic_model2)`

```
Call:
lm(formula = Profit ~ Cov + I(Cov^2) + I(Cov^3) + Fco + I(Fco^2) +
    Oco + Lco + DSw + DNw, data = restaurant)
```

```
Residuals:
    Min       1Q   Median       3Q      Max
-30.642  -6.744  -1.510   7.776  33.228
```

```
Coefficients:
              Estimate Std. Error t value Pr(>|t|)
(Intercept)  57.234603  158.072362   0.362  0.717988
Cov          21.538224   35.172216   0.612  0.541560
I(Cov^2)      0.573932   2.272528   0.253  0.801086
I(Cov^3)     -0.019425   0.048453  -0.401  0.689265
Fco          -2.524637   0.731718  -3.450  0.000795 ***
I(Fco^2)      0.005440   0.002366   2.299  0.023384 *
Oco          -0.576439   0.105355  -5.471  2.83e-07 ***
Lco          -0.603311   0.115719  -5.214  8.76e-07 ***
DSw          12.140295   2.637897   4.602  1.13e-05 ***
DNw          -56.568566   2.745055 -20.607  < 2e-16 ***
```

```
---
Signif. codes:  0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
```

```
Residual standard error: 11.61 on 110 degrees of freedom
Multiple R-squared:  0.9139,    Adjusted R-squared:  0.9068
F-statistic: 129.7 on 9 and 110 DF,  p-value: < 2.2e-16
```

The cov and the polynomials attempt to model a non linear relationship between cov and profit, however, none of these terms are statistically significant  $p > .05$ .

The residual Standard Error improved slightly to 11.61.

The multiple R-squared improved slightly to .9139

### **Interactions**

My first interaction is to add a term between 'Cov' and 'DSw'. Hoping to find an added effect of Cov and Profit in the Southwest Region.

```
Call:
lm(formula = Profit ~ Cov + Fco + Oco + Lco + DSw + DNw + I(Cov^2) +
    Cov:DSw, data = restaurant)
```

Residuals:

	Min	1Q	Median	3Q	Max
	-25.980	-7.779	-0.974	6.887	31.924

Coefficients:

	Estimate	Std. Error	t value	Pr(> t )
(Intercept)	33.1218	38.1252	0.869	0.38685
Cov	13.7267	5.2948	2.592	0.01081 *
Fco	-0.8046	0.1396	-5.762	7.54e-08 ***
Oco	-0.5591	0.1006	-5.556	1.92e-07 ***
Lco	-0.6420	0.1134	-5.663	1.19e-07 ***
DSw	-41.7240	15.9481	-2.616	0.01013 *
DNw	-57.5898	2.6167	-22.009	< 2e-16 ***
I(Cov^2)	0.3213	0.1609	1.998	0.04821 *
Cov:DSw	3.5671	1.0717	3.328	0.00119 **

Signif. codes: 0 '\*\*\*' 0.001 '\*\*' 0.01 '\*' 0.05 '.' 0.1 ' ' 1

Residual standard error: 11.35 on 111 degrees of freedom  
Multiple R-squared: 0.9169, Adjusted R-squared: 0.9109  
F-statistic: 153.1 on 8 and 111 DF, p-value: < 2.2e-16

### **Interaction of Quadratic: Cov and DSw**

Call:  
lm(formula = Profit ~ Cov \* DSw + I(Cov^2) \* DSw + Fco + Oco +  
Lco + DNw, data = restaurant)

Residuals:

	Min	1Q	Median	3Q	Max
	-25.9780	-8.1536	-0.7682	7.0907	31.5736

Coefficients:

	Estimate	Std. Error	t value	Pr(> t )
(Intercept)	5.5942	47.3072	0.118	0.90608
Cov	17.5217	6.5532	2.674	0.00864 **
DSw	29.1484	73.8324	0.395	0.69376
I(Cov^2)	0.2015	0.2019	0.998	0.32035
Fco	-0.7974	0.1399	-5.701	1.01e-07 ***
Oco	-0.5722	0.1015	-5.636	1.36e-07 ***
Lco	-0.6612	0.1151	-5.746	8.24e-08 ***
DNw	-57.6851	2.6189	-22.027	< 2e-16 ***
Cov:DSw	-6.2465	10.0394	-0.622	0.53510
DSw:I(Cov^2)	0.3326	0.3383	0.983	0.32770

Signif. codes: 0 '\*\*\*' 0.001 '\*\*' 0.01 '\*' 0.05 '.' 0.1 ' ' 1

Residual standard error: 11.35 on 110 degrees of freedom  
Multiple R-squared: 0.9176, Adjusted R-squared: 0.9109  
F-statistic: 136.2 on 9 and 110 DF, p-value: < 2.2e-16

### **Interaction of Cov:DSw and Cov:DNw**

Call:  
lm(formula = Profit ~ Cov + I(Cov^2) + Fco + I(Fco^2) + Oco +

LCO + DSw + DNw + Cov:DSw + Cov:DNw, data = restaurant)

Residuals:

Min	1Q	Median	3Q	Max
-27.788	-6.258	-1.250	6.742	29.391

Coefficients:

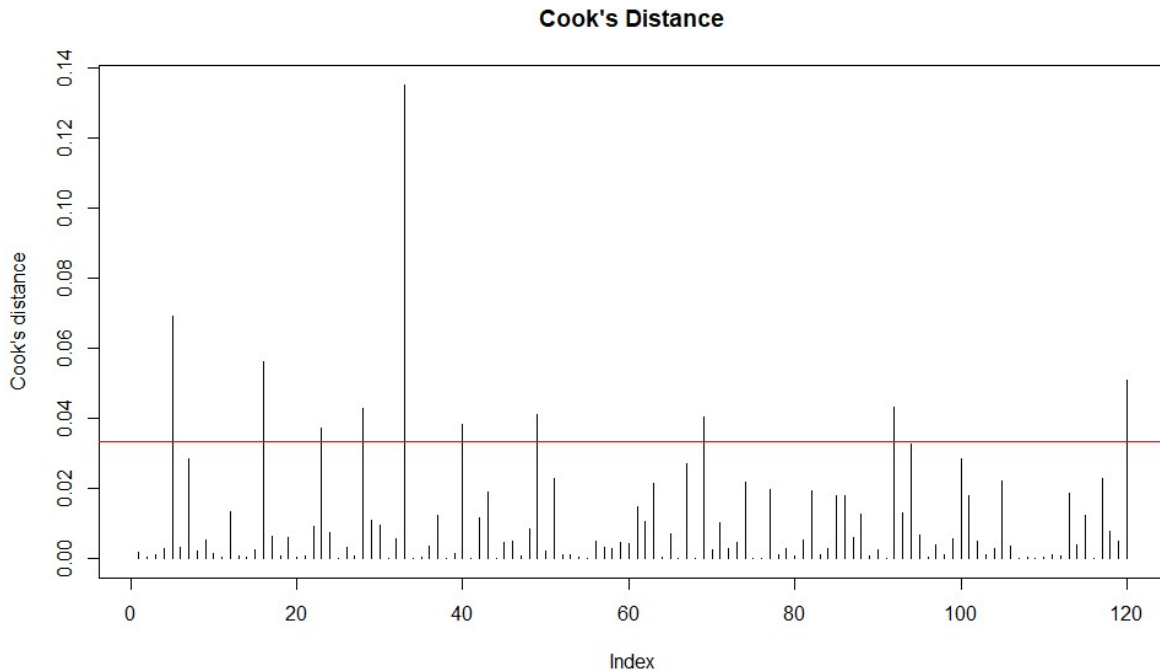
	Estimate	Std. Error	t value	Pr(> t )
(Intercept)	47.246129	36.977093	1.278	0.20407
Cov	21.809738	8.023811	2.718	0.00764 **
I(Cov^2)	0.121297	0.264102	0.459	0.64695
Fco	-1.943658	0.677895	-2.867	0.00497 **
I(Fco^2)	0.003617	0.002203	1.642	0.10353
Oco	-0.591655	0.097490	-6.069	1.91e-08 ***
Lco	-0.637513	0.109264	-5.835	5.61e-08 ***
DSw	-19.550184	17.116180	-1.142	0.25587
DNw	-11.192022	19.578285	-0.572	0.56873
Cov:DSw	2.143044	1.149231	1.865	0.06490 .
Cov:DNw	-2.992750	1.289435	-2.321	0.02215 *

signif. codes: 0 '\*\*\*' 0.001 '\*\*' 0.01 '\*' 0.05 '.' 0.1 ' ' 1

Residual standard error: 10.93 on 109 degrees of freedom  
 Multiple R-squared: 0.9244, Adjusted R-squared: 0.9175  
 F-statistic: 133.3 on 10 and 109 DF, p-value: < 2.2e-16

Better!!!

**Now I will remove the outliers using Cook's Distance.**



Observations with high Cook's distance: 5 16 23 28 33 40 49 69 92 120



After removing the observations:

```
# Summary of the model after removing outliers
> summary(simplified_model_clean)

Call:
lm(formula = Profit ~ Cov + Fco + I(Fco^2) + Oco + Lco + DSW +
    DNw + Cov:DSW + Cov:DNw, data = restaurant_clean)

Residuals:
    Min       1Q   Median       3Q      Max
-20.243  -5.816  -1.572   6.282  23.907

Coefficients:
            Estimate Std. Error t value Pr(>|t|)
(Intercept) -10.504446   36.948872  -0.284 0.776771
Cov           27.403907   1.394349  19.654 < 2e-16 ***
Fco          -1.808400   0.462135  -3.913 0.000166 ***
I(Fco^2)       0.002846   0.001539   1.849 0.067344 .
Oco          -0.612122   0.090044  -6.798 7.81e-10 ***
Lco          -0.628968   0.098982  -6.354 6.26e-09 ***
DSW           2.058425   18.194477   0.113 0.910151
DNw          -1.375492   17.273288  -0.080 0.936690
Cov:DSW        0.573295   1.224446   0.468 0.640655
Cov:DNw       -3.666490   1.133294  -3.235 0.001648 **
---
Signif. codes:  0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1

Residual standard error: 9.479 on 100 degrees of freedom
Multiple R-squared:  0.9406,    Adjusted R-squared:  0.9352
F-statistic: 175.9 on 9 and 100 DF,  p-value: < 2.2e-16
```

I have obtained the desired threshold. I will stop now.

Code pasted below:

```
# Calculate Cook's distance
> cooks_distances <- cooks.distance(simplified_model)
>
> # Plot Cook's distance
> plot(cooks_distances, ylab="Cook's distance", type='h', main="Cook's Distance")
> abline(h=4/length(cooks_distances), col="red") # Threshold line
>
> # Identify observations with Cook's distance greater than the threshold
> threshold <- 4/length(cooks_distances)
> influential_points <- which(cooks_distances > threshold)
>
> cat("Observations with high Cook's distance:", influential_points, "\n")
Observations with high Cook's distance: 5 16 23 28 33 40 49 69 92 120
>
> # Removing observations identified as influential
> restaurant_clean <- restaurant[-influential_points, ]
>
> # Fit the model again with the cleaned data
> simplified_model_clean <- lm(Profit ~ Cov + Fco + I(Fco^2) + Oco + Lco + DSW +
    DNw + Cov:DSW + Cov:DNw, data=restaurant_clean)
```

```
>  
> # Summary of the model after removing outliers  
> summary(simplified_model_clean)
```