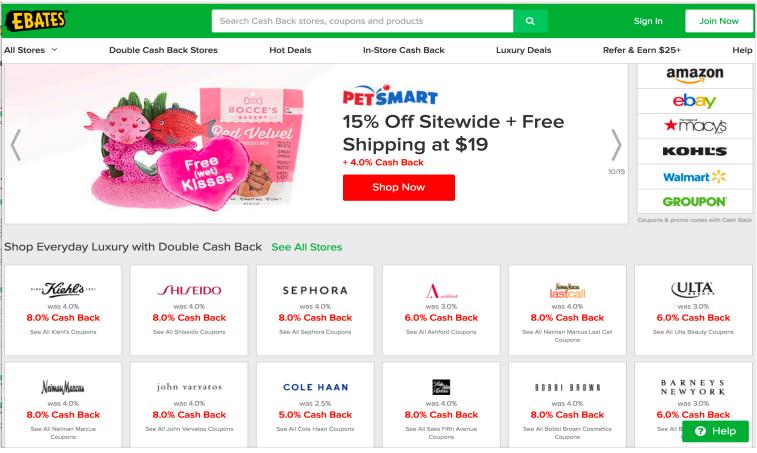


Web Portal and Promotion Analysis





EBATES Online Retail Sales Portal/Aggregator







EBATES Business Model

- Attract consumers through the use of 'cash back' discounts via a retail web portal
- Pass through web consumers to retail partner sites leveraging heavy marketing promotion using coupons and % off web purchases
- Capture consumer data through portal registration and on partner sites (among other shopping behavior data)
- Calculate 'dollar rewards' for final consumer purchases
- Partner pays Ebates for referral and reward > Ebates pays consumer cash back reward for shopping through the portal
- \$1B in cash back since inception in 1999
 - > \$20B in retail purchases
 - > 5% average cash back
 - > 6 million users & growing

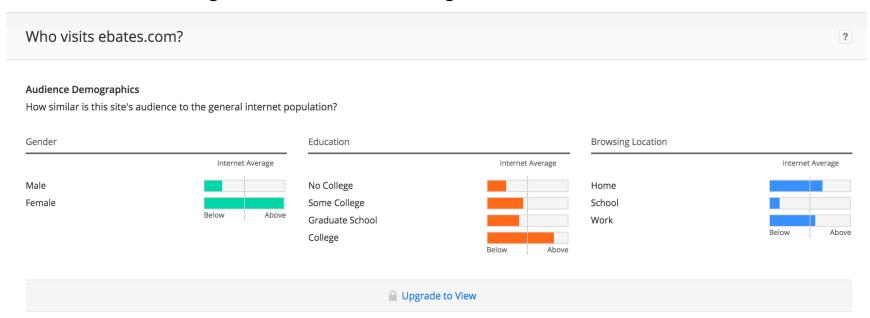
Source: Motley Fool





EBATES Web Portal Demographics

Female, College Educated, Browsing from Home



Source: Amazon Alexa, http://www.alexa.com/siteinfo/ebates.com, 2017





Cash Back Promotion Segmentation: % Off Purchases vs. \$ Back

Summary of Promotional Segmentation since website inception:

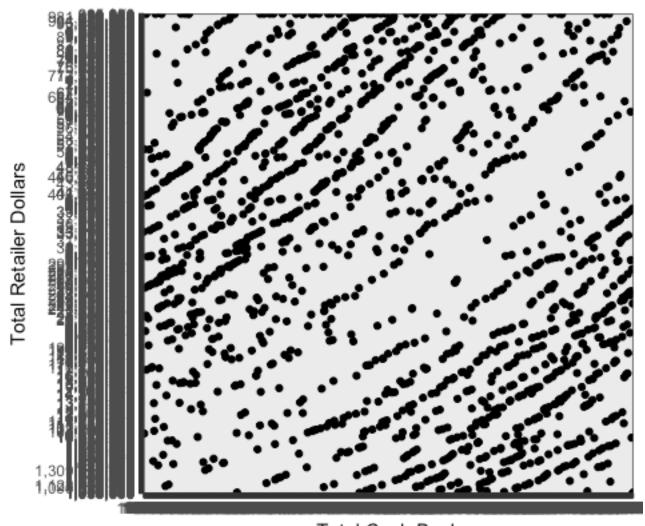
	Total Cash Back	Avg Total Cash Back	Avg Cash Back	Total Purchases	% of Data
% Cash					
Back	\$489,313,553	\$317,736	\$5,763	\$21,495,633,558	70.5%
Dollars					
Off	\$4,149,739	\$79,803	\$22	N/A	2.4%

- In Store Cash Back Offers: two observations
- Remainder of data, 27.1% does not disclose cash back





Distribution of Cash Back to Total Dollars





Total Cash Back



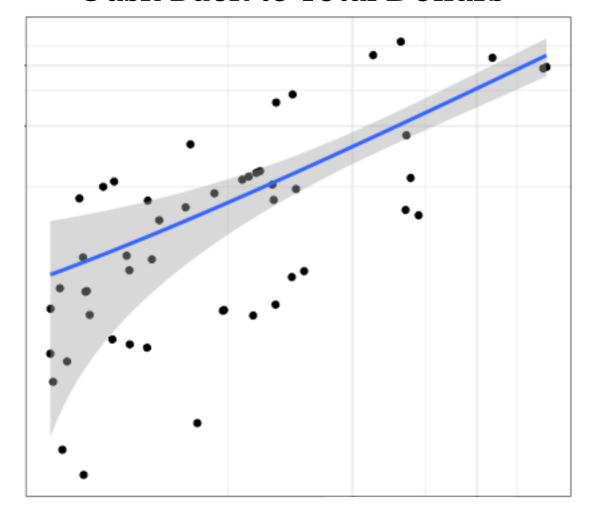
Top Retailers by Total Cash Back

		Cash Back	Total	Total Purchase
Store Names	Coupons	Offer	Cash Back	Amount
Macy's	70 Coupons	3.0% Cash Back	\$29,444,817	\$981,493,900
Kohl's	27 Coupons	3.0% Cash Back	\$28,935,206	\$964,506,867
Nordstrom	18 Offers	2.0% Cash Back	\$21,811,161	\$1,090,558,050
Sephora	9 Coupons	8.0% Cash Back	\$14,460,391	\$180,754,888
eBay	22 Coupons	5.0% Cash Back	\$13,834,090	\$276,681,800
JCPenney	15 Coupons	3.0% Cash Back	\$13,508,414	\$450,280,467
Groupon	9 Coupons	7.0% Cash Back	\$13,449,360	\$192,133,714
Walmart	35 Coupons	1.0% Cash Back	\$13,098,686	\$1,309,868,600
Sears	119 Coupons	1.0% Cash Back	\$11,229,544	\$1,122,954,400
Neiman Marcus	5 Offers	8.0% Cash Back	\$7,647,776	\$95,597,200

Coupons, Total Cash Back and Total Purchase Amount are cumulative since site launch in 1999



Distribution of Top 50 Retailers: Cash Back to Total Dollars







Total Cash Back



Top Brands Proprietary Cash Back Data: NAs

- 538 Retailers withholding cash back data
- List of Top Brands:

Store Name	Coupons	Cash Back Offer
adidas	No Coupons Available	No Discount
Amazon	37 Coupons	Up to 10.0% was 0.0%
American Girl	4 Coupons	1.0% Cash Back
Apple Store	No Offers Available	No Discount
Bluefly	4 Coupons	Coupons Only
Costco	No Coupons Available	No Discount
DoubleTree by Hilton	6 Coupons	2.0% Cash Back
Dylan's Candy Bar	9 Coupons	3.0% Cash Back
Embassy Suites by Hilton	5 Coupons	1.0% Cash Back
Estee Lauder	4 Coupons	3.0% Cash Back
Firestone	No Coupons Available	No Discount
fitbit	No Coupons Available	4.0% Cash Back
Harrah's Reno	l Coupon	2.5% Cash Back
Home Depot	No Coupons Available	No Discount
Jimmy Choo	l Coupon	4.0% Cash Back
Judith Ripka	No Coupons Available	3.0% Cash Back
La-Z-Boy	No Coupons Available	2.5% Cash Back
Mattress.com	l Coupon	4.0% Cash Back
Office Depot/OfficeMax	8 Coupons	4.0% Cash Back was 2.0%
Pottery Barn	No Coupons Available	No Discount
REI	No Coupons Available	No Discount
Victoria's Secret	19 Coupons	Coupons Only
Wayfair	No Coupons Available	No Discount
Wine Country Gift Baskets	5 Coupons	5.0% Cash Back
Zappos	No Coupons Available	No Discount





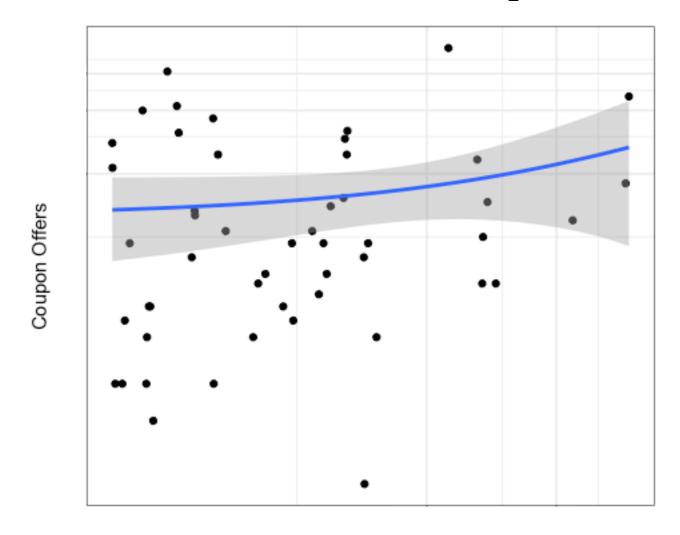
Top Retailers by Cash Back to Coupons

		Cash Back	Total	Total Purchase
Store Names	Coupons	Offer	Cash Back	Amount
Macy's	70 Coupons	3.0% Cash Back	\$29,444,817	\$981,493,900
Kohl's	27 Coupons	3.0% Cash Back	\$28,935,206	\$964,506,867
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Coupons, Total Cash Back and Total Purchase Amount are cumulative since site launch in 1999



Top 50 Retailers: Cash Back to Coupon Promotion

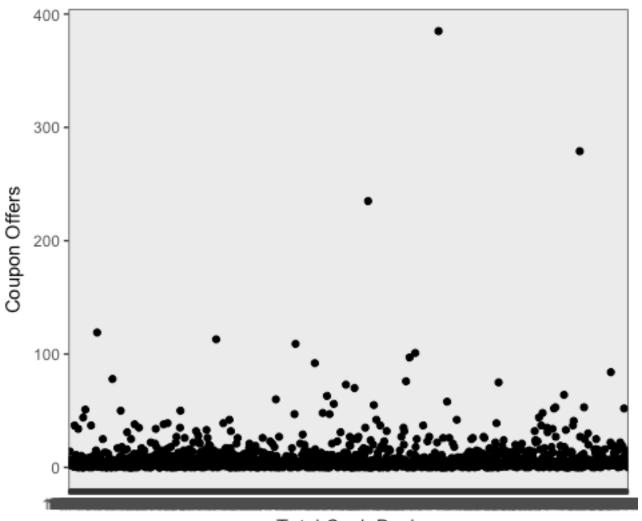




Total Cash Back



All: Cash Back to Coupon Promotion

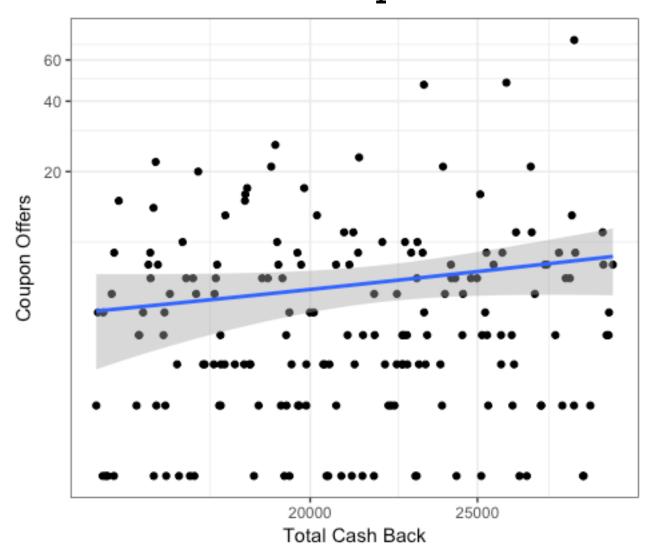




Total Cash Back



Distribution at the Mean: Cash Back to Coupon Promotion







Coupon Promotion: NAs

- Proprietary cash back gives little insight
- Many retailers are unknown or new to the site

StoreNames	Coupons	CashBack
Flash Steals	149 Coupons	3.5% Cash Back
JemJem	75 Coupons	Up to 4.0%
Park N Fly	68 Coupons	3.0% Cash Back
Everbuying.net	58 Coupons	1.5% Cash Back
TinyDeal.com	56 Coupons	1.5% Cash Back
italist.com	55 Coupons	3.5% Cash Back
Newchic	51 Coupons	5.0% Cash Back
SmartFares	42 Coupons	Up to \$4.50
Sixity Powersports	40 Coupons	3.75% Cash Back
Amazon	37 Coupons	Up to 10.0%
Best Cigar Prices	35 Coupons	6.0% Cash Back
1STOPlighting	33 Coupons	5.0% Cash Back
Vanity Planet	31 Coupons	10.0% Cash Back
SKUSKY	31 Coupons	4.0% Cash Back
Dress Lily	31 Coupons	2.5% Cash Back
ContactsDirect	31 Coupons	7.0% Cash Back
Alphabetdeal	28 Coupons	5.0% Cash Back
TOMTOP	25 Coupons	3.5% Cash Back
Cotton On	25 Coupons	3.5% Cash Back
Samuels Jewelers	24 Coupons	3.5% Cash Back
Free Country	23 Coupons	3.0% Cash Back
CitySights NY	23 Coupons	7.5% Cash Back
Sulwhasoo	22 Coupons	9.0% Cash Back
Barcell_ Hotels	22 Coupons	3.0% Cash Back
Yoins	21 Coupons	5.0% Cash Back
Victoria's Secret	19 Coupons	Coupons Only
Shopko	19 Coupons	Up to 2.0%





Promotion Summary - Next Steps

- EBATES is a huge site and growing. Sold for \$1B to Rakuten in 2014
- Brand is important to the portal:
 Attracts consumers and drives retail dollars
- Next Steps:
 - Need further segmentation to drill down into promotion strategy:
 - Retail category
 - New retailer to the site
 - Home page promotion
 - Coupon A/B testing: offer, position, creative

