

#### **DEFINE PROBLEM**

- 1.1. Business challenges
- 1.2. Market landscapes

#### STRUCTURE PROBLEM

- 2.1. RFM analysis
- 2.2. Deep-dive into product categories' performance
  - 2.2.1. Market demand
  - 2.2.2. Sales performance
  - 2.2.3. Customer experience

**SUMMARY & MOVING FORWARD** 





# 1.1. Business challenges





A potential product category is identified as a combination of high market demand, strong sales performance, and stable growth to drive seller' success

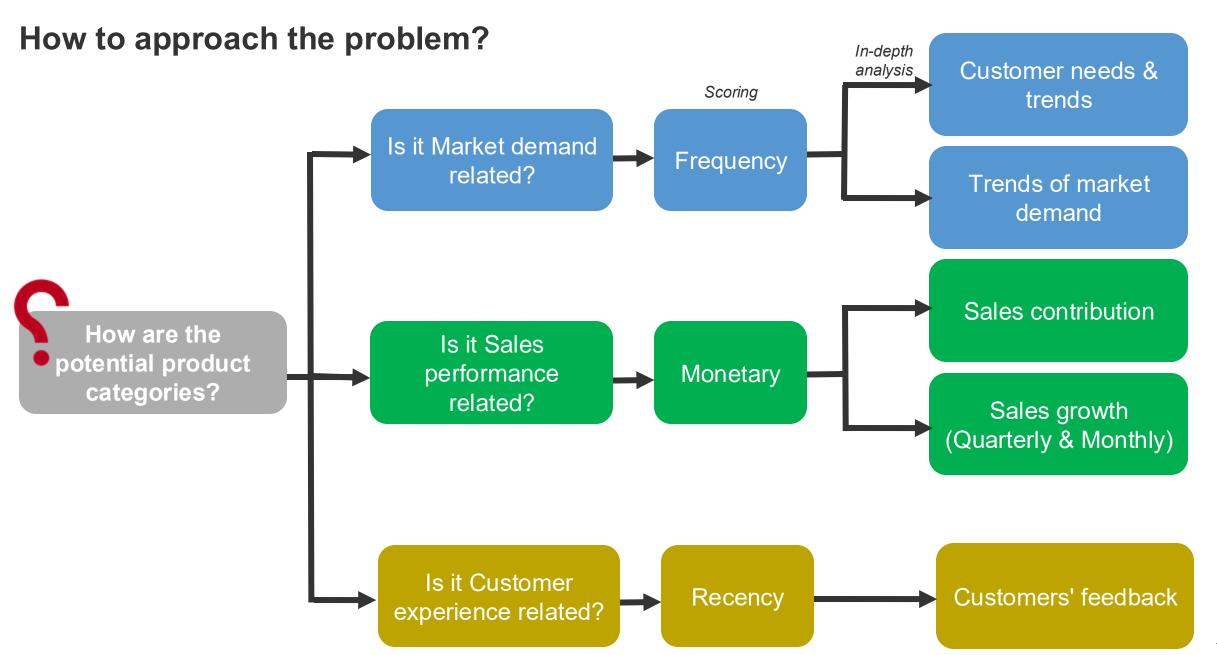
High customer demands

Brings efficient stock management and quick inventory turnover

Great sales contribution
Strengthen competitive position

Stable growth in sales and market demands
Ensures the business' health and long-term planning

Good customer experience
Enhancing customer retention and loyalty



#### The dataset

- **Data source:** <a href="https://www.kaggle.com/datasets/olistbr/brazilian-ecommerce">https://www.kaggle.com/datasets/olistbr/brazilian-ecommerce</a>
- Consist of 112,650 observations with 6 categorical attributes and 6 numerical attributes.

#### **Categorical attributes**

#### Numerical attributes

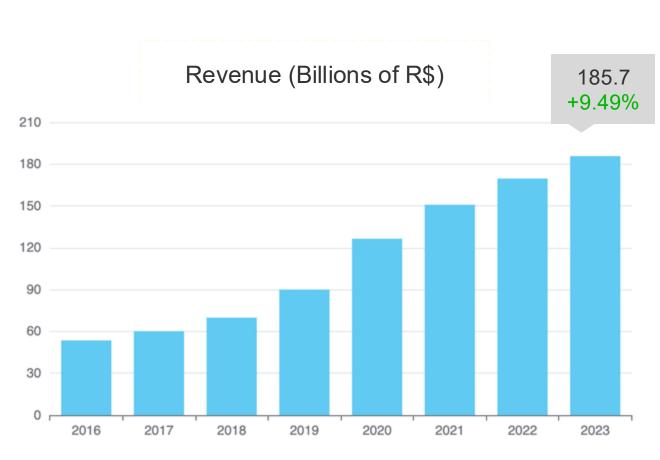
	NullCount	NullRate		NullCount	NullR
order_id	0	0.0	order_delivered_customer_date	2454	2.178
product_id	0	0.0	order_approved_at	15	0.013
seller_id	0	0.0	order_item_id	0	0.000
customer_id	0	0.0	price	0	0.000
order_status	0	0.0	freight_value	0	0.000
product_category	0	0.0	order_purchase_timestamp	0	0.000



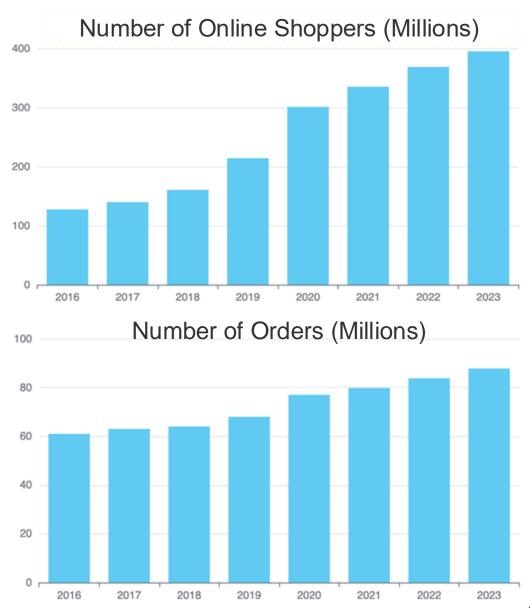
# 1.2. Market landscapes



#### Positive growth of E-commerce market in Brazil throughout the year

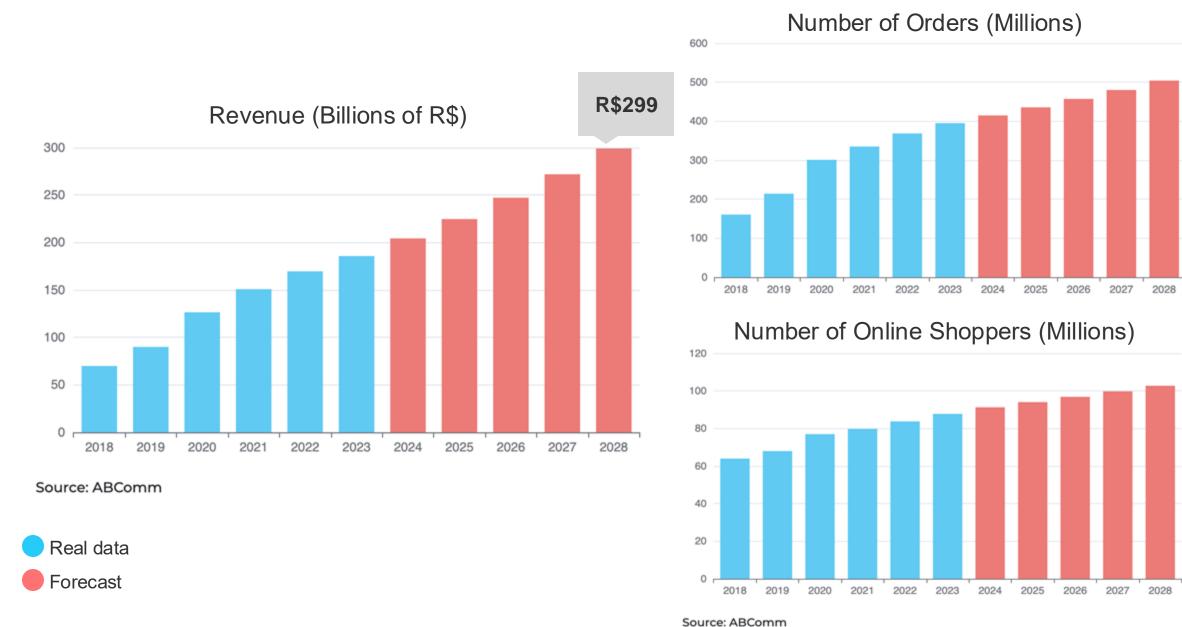


Source: ABComm



Source: ABComm

#### The e-commerce is projected to keep raising for the next 5 years



11

#### Brazilian online shoppers are price-sensitive, thus looking for good deals



77%

Looks for the best price [1]



54%

Being interested in diversity of products [3]



39%

Seeks special promotions [2]



47%

Buying less after problems with changing products [4]

### Brazilians e-shoppers are highly price-sensitive, hence the concerns about prices is an important factor to consider

Customer expenditure

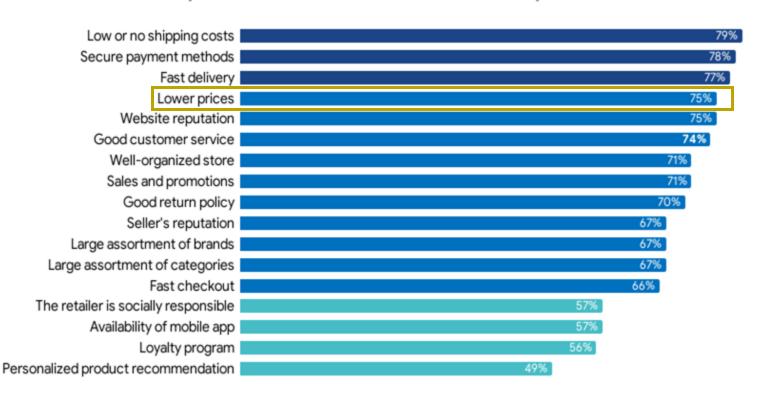
R\$533.22

Average spend per ecommerce purchase [7]

R\$7602.83

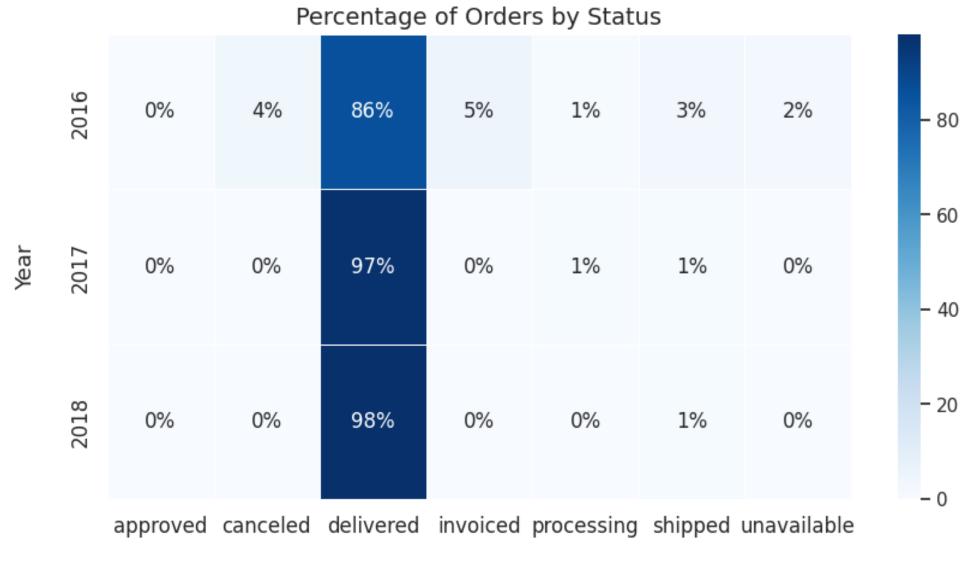
Annual e-commerce spend per shopper [8]

What are the most important decision factors for an online purchase? [9]





### Over 80% orders under "Delivered" status throughout the year are mainly focused throughout the analysis



Order Status

### 2.1 RFM analysis

#### A high RFM score indicates a potential category

## Recency

A lower recency - high engagement of customers toward specific product category.

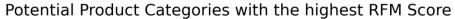
## Frequency

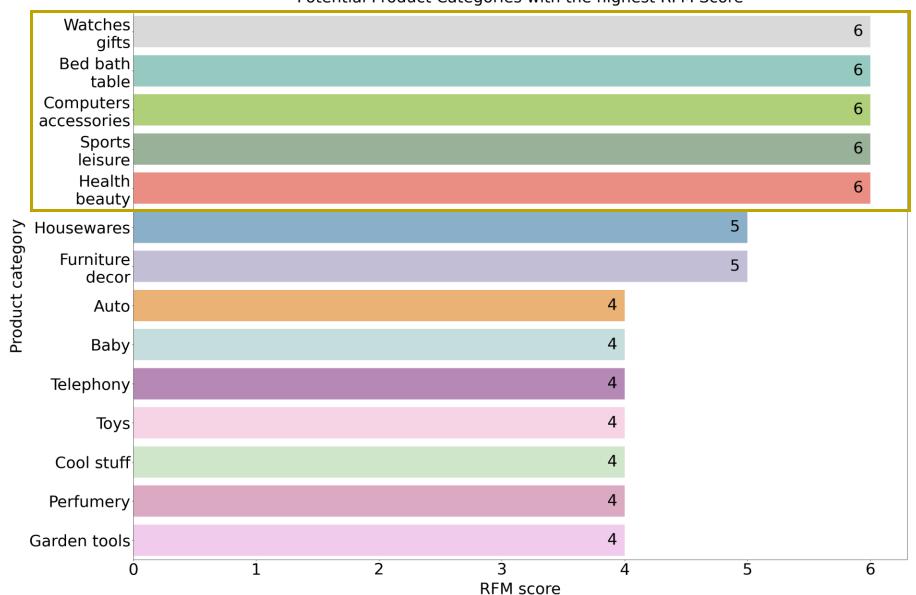
A high frequency – high demand for specific product categories.

## Monetary

A high total revenue – the contribution of the product categories.

### Notably, Watches, Home appliances, Devices and Personal care are most potential compared to others





## Followed by Housewares and Furniture decor are also potential, yet relatively low Monetary score

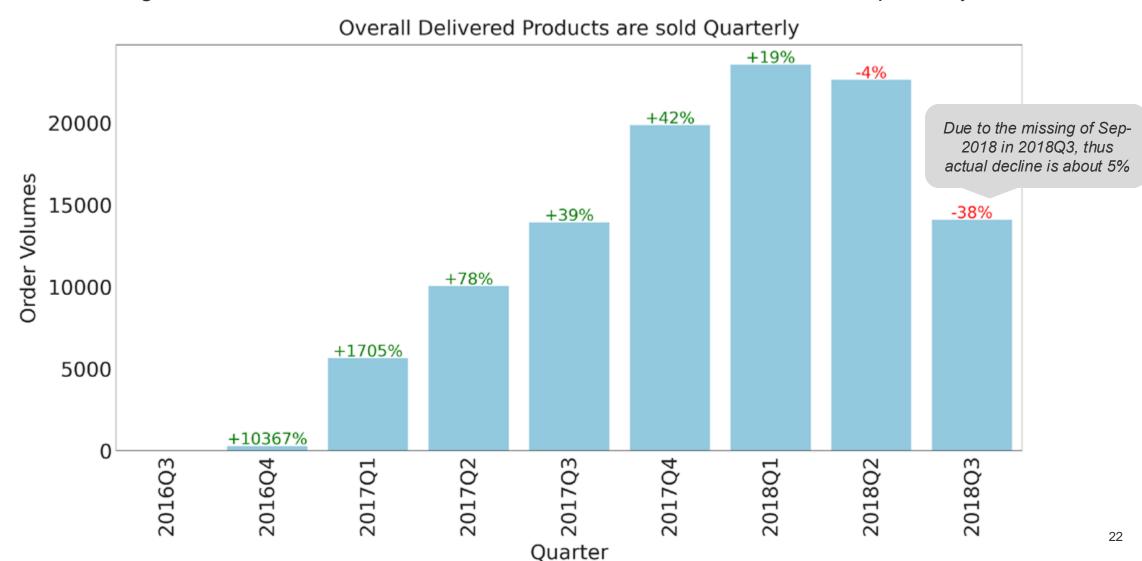
Product Categories	Recency score	Frequency score	Monetary score	RFM score
Watches gifts	2	2	2	6
Bed bath table	2	2	2	6
Computers accessories	2	2	2	6
Sports leisure	2	2	2	6
Health beauty	2	2	2	6
Housewares	2	2	1	5
Furniture decor	2	2	1	5
Auto	2	1	1	4
Baby	2	1	1	4
Telephony	2	1	1	4
Toys	2	1	1	4
Cool stuff	2	1	1	4
Perfumery	2	1	1	4
Garden tools	2	1	1	4

### 2.2 Deep-dive into product categories' performance

## 2.2.1 Market demand

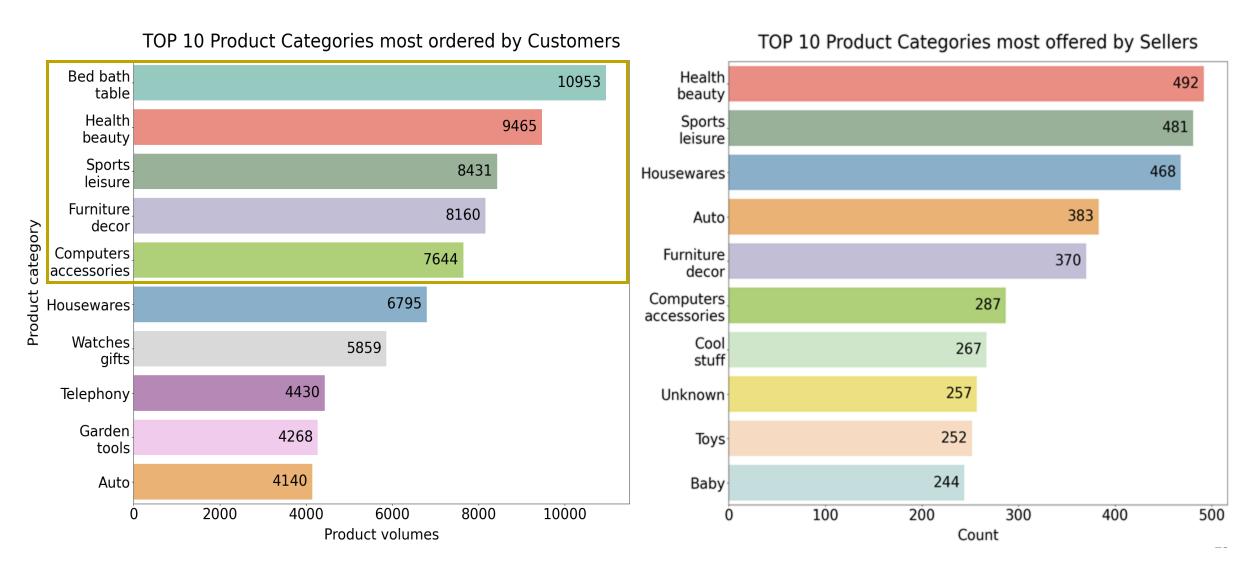
### The demand of online shopping on OLIST consistently raising within 2017, and start declining after 2018-Q1

Besides, there is a significant increase of 2017-Q2 and 2017-Q4 around 78% and 42% respectively.

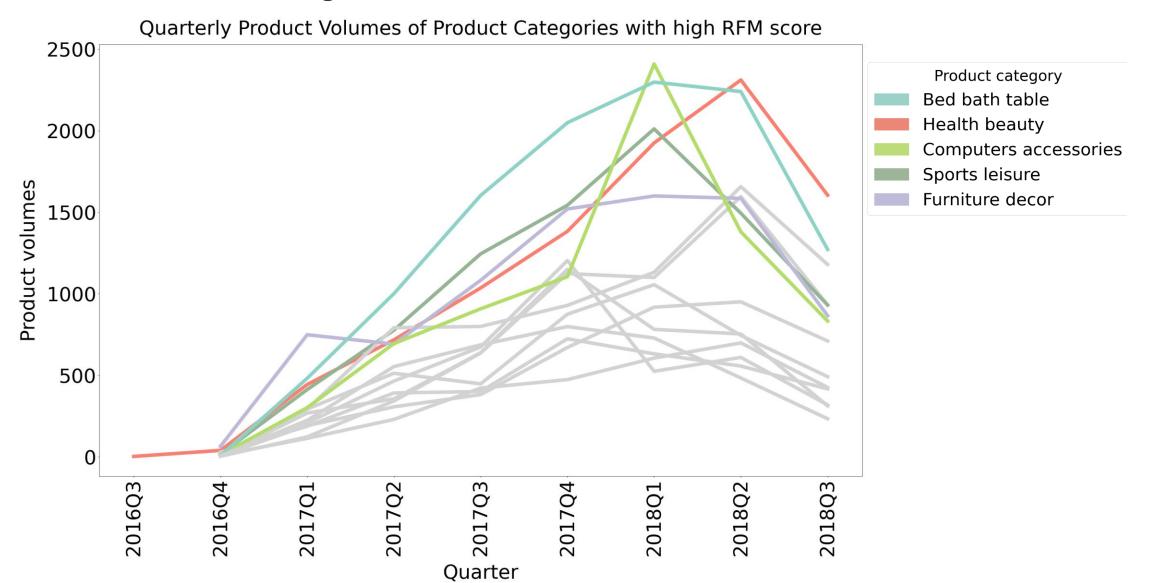


#### Generally, Bed bath table is the most high-demand category with low competitiveness

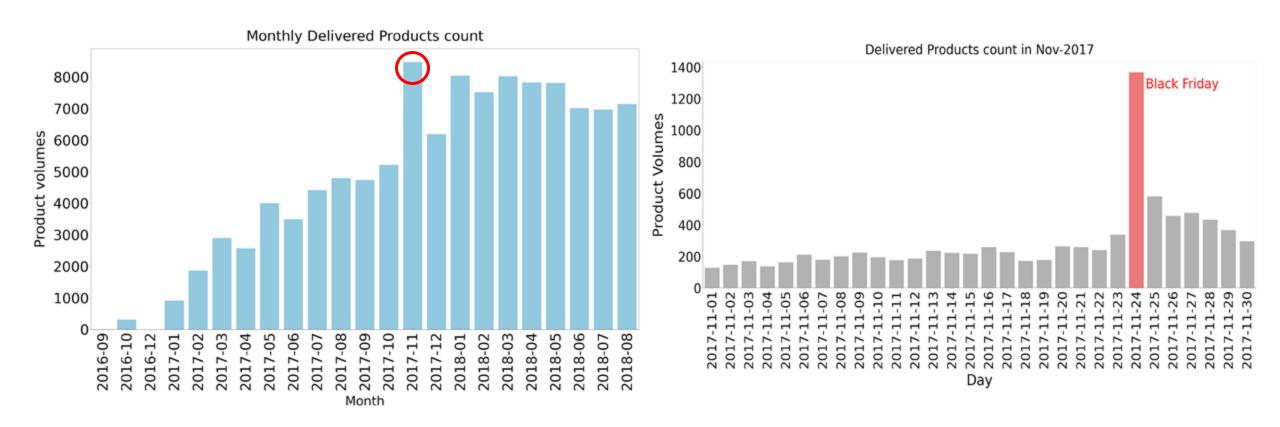
Health beauty follows closely, accounted for 9% of products sold, but the market is highly overcrowded with many sellers.



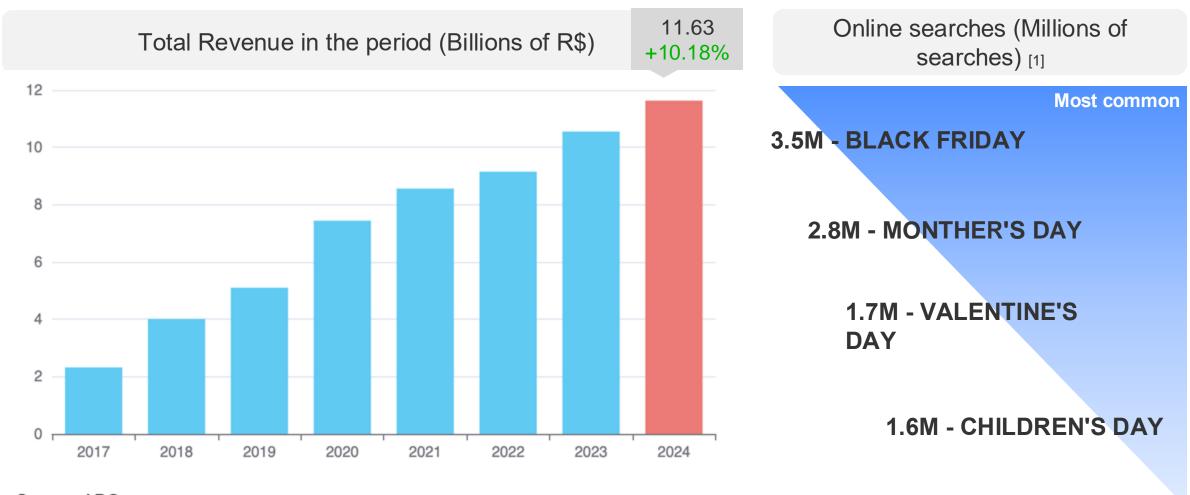
### Bed bath table, Health beauty, Sports leisure, Computers accessories and Furniture décor showed a consistent growth, and created a clear difference from others in Q1-2018



### By month, Nov-2017 gained the highest order volumes that driven by the high shopping demand of customers on Black Friday (Nov 24th)



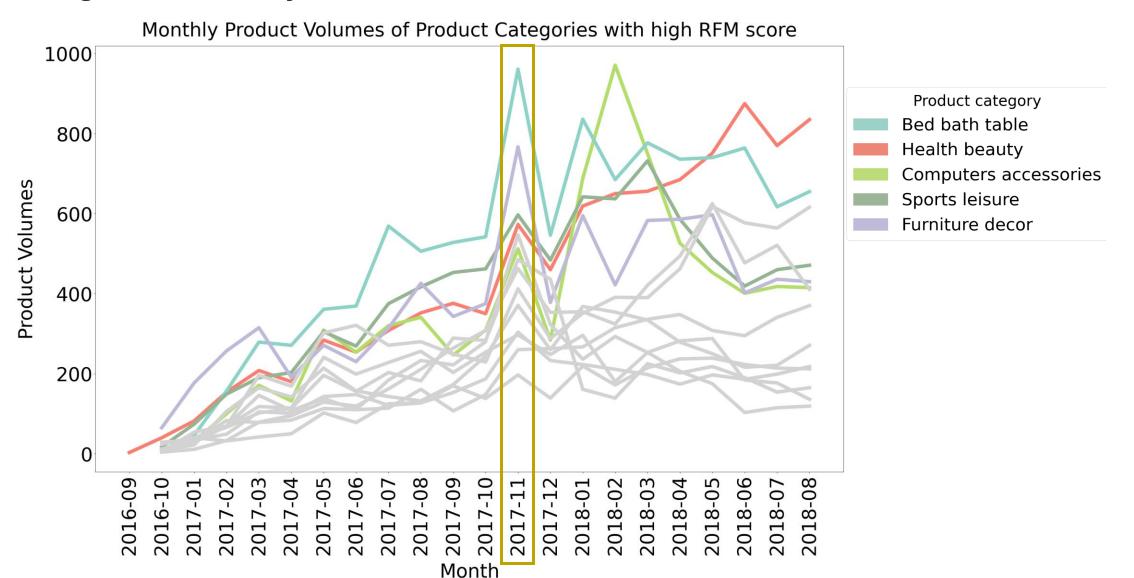
## Black Friday, a strategic timing of e-tailers that is known as a major online event toward Brazilian shoppers



Source: ABComm

<sup>\*</sup>Total Revenue in the period: Total E-commerce Sales in the week of the event

### Product categories with consistent growth mantained leading position thanks to high performing on Black Friday



### TOP 5 the most potential product categories regarding market demand, compared to their peers within the high RFM score categories

Product Categories	RFM score	
Watches gifts	6	
Bed bath table	6	
Computers accessories	6	
Sports leisure	6	
Health beauty	6	
Housewares	5	
Furniture decor	5	
Auto	4	
Baby	4	
Telephony	4	
Toys	4	
Cool stuff	4	
Perfumery	4	
Garden tools	4	

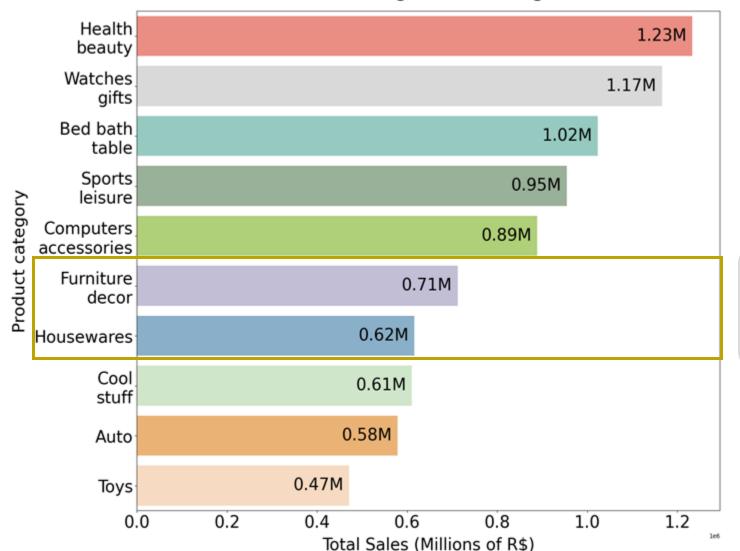
#### **TOP 5 high-demand product categories** driven by:

- Most purchased by customers both quarterly and monthly
- Stable growth in demand compared to other categories
- High sales contribution in overall, esp. on the strategic event (Black Friday)

# 2.2.2 Sales performance

### Regarding sales contribution, following Health beauty, even though Watches gifts are rather low in demand, still contributed to 8.82% of the overall sales

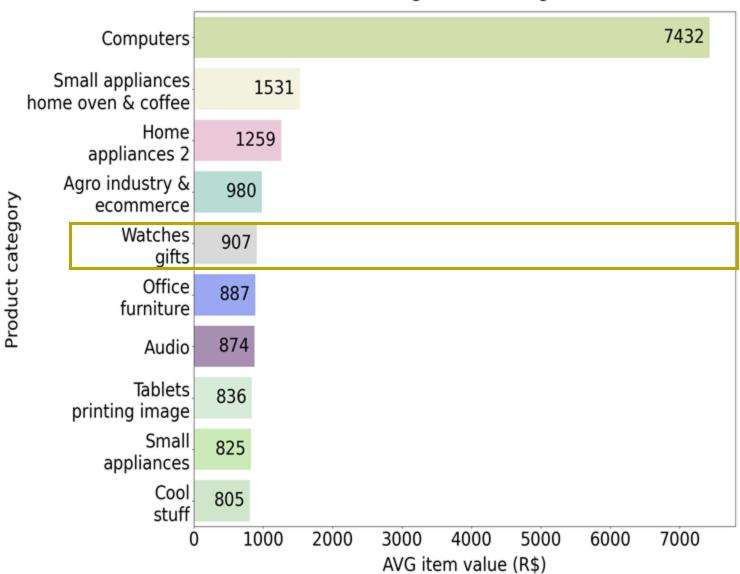
TOP 10 Product Categories with high Total Sales



Moreover, it is clear that total sales of Furniture decor is approx. 15% higher than Housewares.

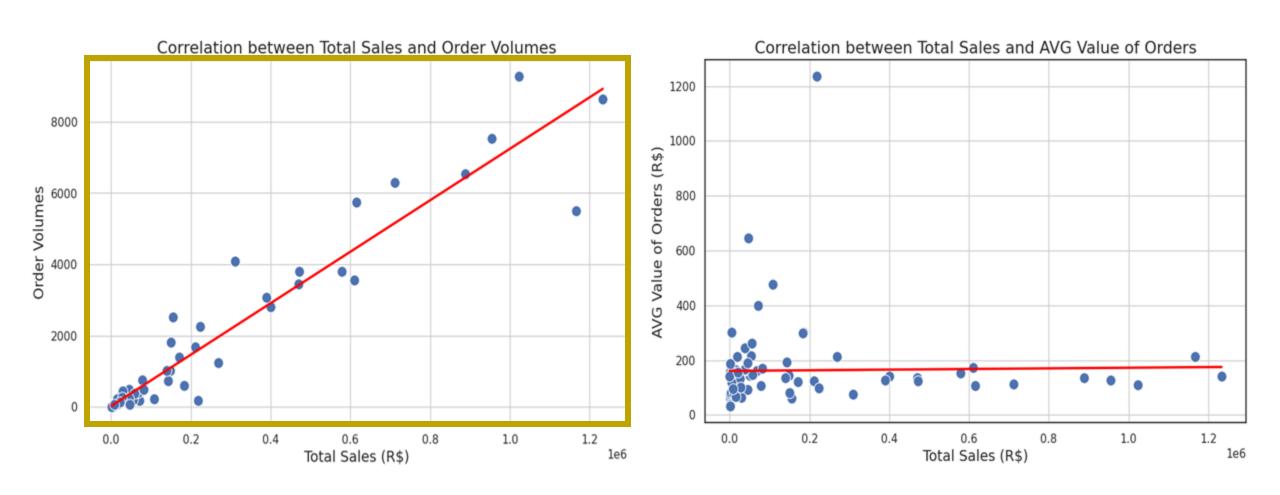
#### However, the total sales of Watches gifts is driven by the high value product items

TOP 10 Product Categories with high AVG Item value

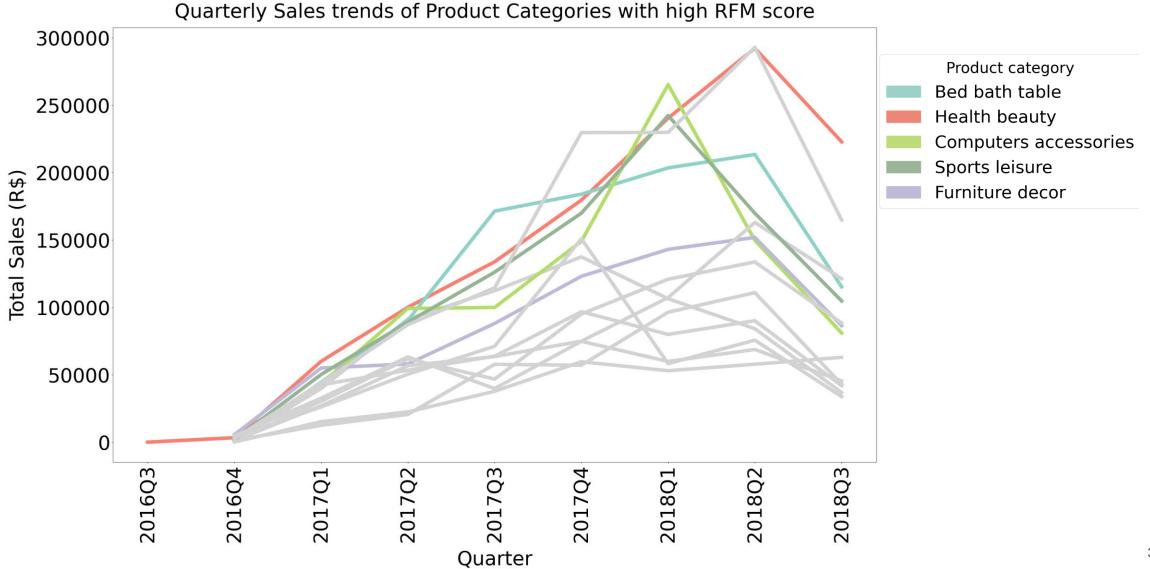


#### In overall, the total sales of product categories mainly come from great order volumes rather than high-value products

It also explains the higher total sales of Furniture decor compared to Housewares.

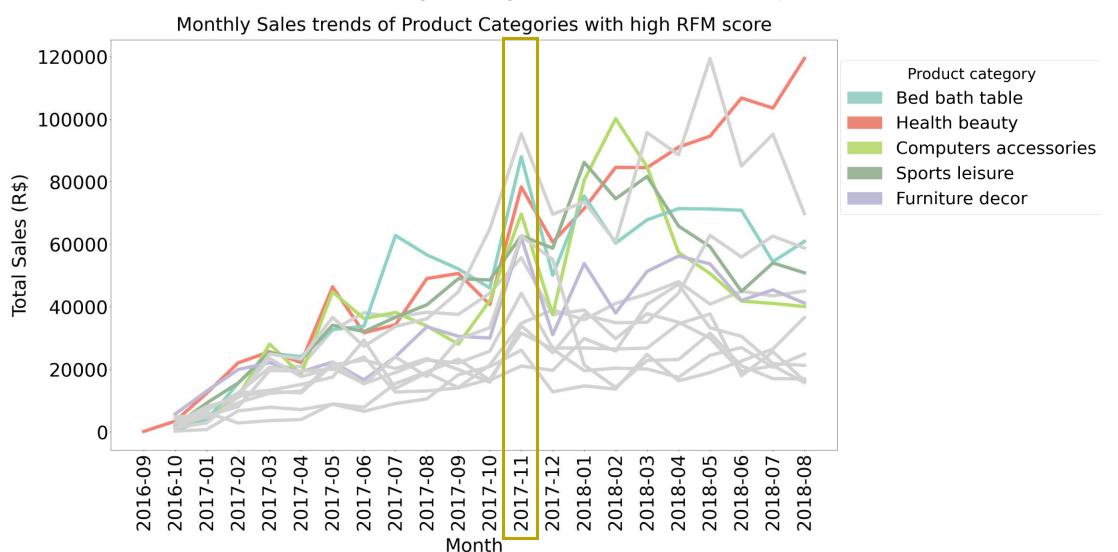


## Hence, the high-demand product categories demonstrated high and constant sales growth quarterly in 2017



### Product categories with high order volumes witnessed well-performance in total sales on Black Friday

Apart from TOP 5, Housewares also showed gradual growth until peaked in May 2018.

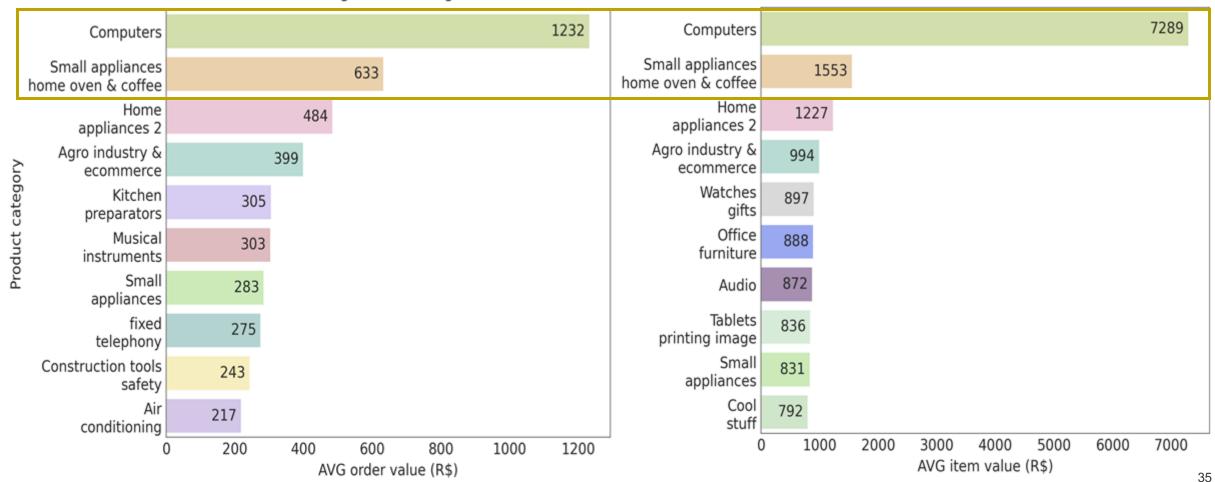


## Moreover, despite the high average transactions driven by high-value product items, the demand for Computers and Small appliances (home oven & coffee) are rather low

Relatively impacts the sales growth due to exceeding the average customer expenditure.

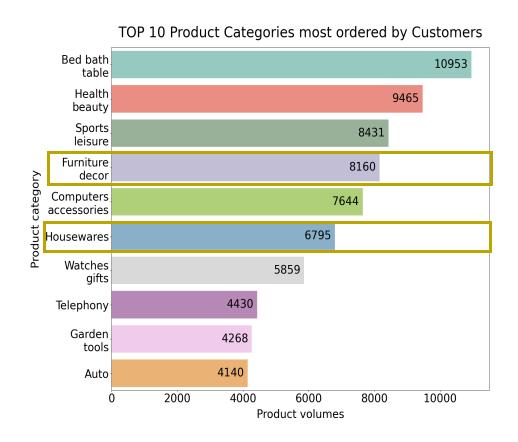


TOP 10 Product Categories with high AVG Item value



### Generally, TOP 5 high-demand product categories tend to contribute significantly to overall sales performance thanks to great order volumes and stable sales trend

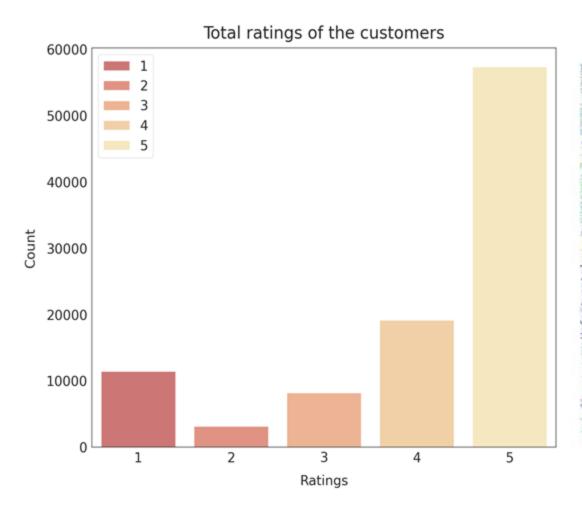
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Perfumery	4
Garden tools	4



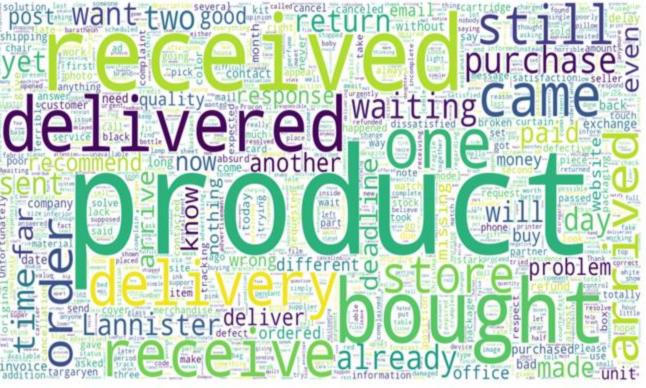
 Additionally, regarding the group of RFM score at 5,
 Furniture décor gained better sales performance than Housewares driven by high order volumes

# 2.2.3 Customer experience

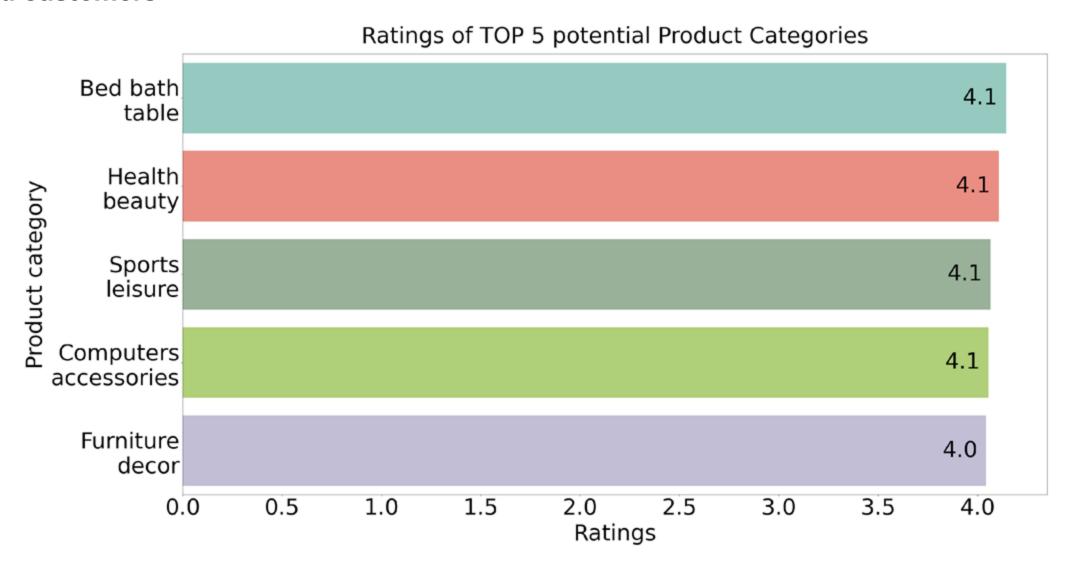
#### The overall customers' satisfaction of OLIST are mostly positive, yet there are still some bad reviews are stemmed from "Product"



Key words are commonly mentioned in the bad reviews



#### Notably, TOP 5 potential product categories are well-performed that bring positive experience toward customers





#### Key takeaways

#### Bed bath table

- High customers' demand
- Consistent growth in market demand
- ✓ Low competitiveness
- ✓ High contribution to total sales over time, even strategic event

#### Health beauty

- ✓ High customers' demand
- Constant and longterm growth in order volumes and total sales
- X High competitiveness compared to others in TOP 5

#### Sports leisure

- √ High customers' demand
- ✓ Consistent growth over time in order volumes and sales
- X High competitiveness

#### Furniture décor

- ✓ Relatively high customers' demand
- ✓ Most affordable price among others in TOP 5
- Relatively high in order volumes and total sales over time, and strategic event
- Rather high competitiveness

## Computer accessories

- ✓ Relatively high customers' demand
- Consistent growth in order volumes and sales
- ✓ Relatively high total sales – driven by both order volumes and highpriced product items

#### Recommendations for the next moves

Strengthen customers' loyalty

Bed bath table

- Focus on materials to assure long-term value
- Deliver
  multinational or
  smart functions
  (e.g. easy-to-clean,
  space-saving, etc.) to
  brings convenience
  with better price
- Offers lucrative packages or sets
- Provide appropriate warranties for customer satisfaction / experience

Differentiate customer experience

Health beauty

- Differentiate the products (e.g. natural ingredients)
- Personalize the customer experience considering factors such as ethnicity, skin tone, skin concerns and gender
- Focus on WOM or customers' reviews to enhance trust
- Consider source of suppliers for better price than other sellers

Sports leisure

- Offers specialized products (e.g. ecofriendly sportswear, etc.)
- Emphasize on the product quality or materials, and unique features to promise interesting experience
- Focus on convenience regarding return policies
  - OR fit assurance for athletic wear / shoes

Computer accessories

- Deliver product
   quality and
   durability to
   enhance customers'
   reliance
- Offers attractive promotions / events to trigger interest in purchase
- Consider creatin bundle offers (e.g. keyboard with wrist support)

Order Volumes concentration

Furniture décor

- Offer diverse and eye-catching style or designs for different preferences
- Consider to serve
  as getaway items
  for cross-selling
  of related products
  (i.e., Home goods)
  or Bundle offers
  to increase
  average order
  value

## THANK YOU!



