

# Data Engineering Applied to Retail

Final Defense  
"Diplôme d'Ingénieur de l'EPITA", 2022 promotion  
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# Plan

## 1 Introduction

- The company
- My role

## 2 Missions

- Training optimization of a Machine Learning model
- Development of a system for user management
- Containerization and deployment of a Machine Learning project

## 3 Acquired knowledge

## 4 Benefits for the company

## 5 Conclusion

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# The company

## Carrefour

- One of the retail leaders in Europe and in the whole world
- Headquarters based in Massy (91), France

## Numbers

- Created in : **1959**
- Present in : **30** countries
- Sales revenues in 2020 : **78.6 billion €**
- Employees in 2022 : **320.000**



**Carrefour**

Figure – Carrefour logo

# The company

Carrefour group  
**13,894 stores**  
around the world

France\*  
**5,619**  
stores

Belgium  
**792**  
stores

Poland  
**955**  
stores

Romania  
**365**  
stores



Argentina  
**605**  
stores

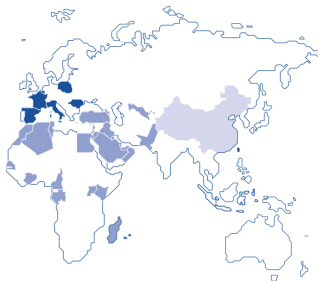
Brazil  
**548**  
stores

Spain  
**1,474**  
stores

Italy  
**1,489**  
stores

Taiwan  
**342**  
stores

Other  
**1,705**  
stores



● Integrated countries/regions

● Franchised countries/regions

● China\*\*

\* Metropolitan France.

\*\* The agreement for the disposal of Carrefour China signed in 2019 stipulated that the stores can remain under the Carrefour banner during the transition period.

Figure – Carrefour international coverage

# The company

## Carrefour & data

- In 2019, Carrefour is making digital and e-Commerce its priority
- The company released 2.8 billion € of investment over 5 years
- A partnership between Carrefour and Google was born in June 2018
- The **Carrefour-Google Data Lab** was created, where Data Scientists, Data Engineers and Data Analysts work jointly to leverage the data of Carrefour to make predictions with **Machine Learning** methods

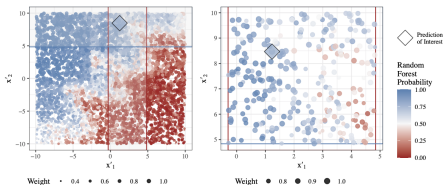


Figure – Data analysis illustration.

# The company

## Leveraging data to improve revenues

- Fortunately, Carrefour possesses a huge amount of data which can be used in predictive tasks
- Transaction histories or client behaviors can be leveraged to train models to make predictions on future similar events
- Such models could help decision making and increase sales and revenues

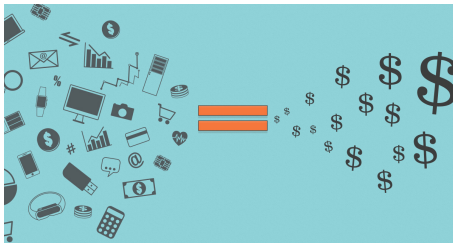


Figure – Data=money illustration. Source : Modern Dealership



# Outline

- 1 Introduction
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# My role

## Data Engineer

- The Data Engineer is responsible for the design and the development of systems for collecting, storing and analyzing data
- He transforms the raw data so that they are exploitable by the Data Scientists
- He also improves the reliability of the code, optimizes the complexity of models and deploy them in production

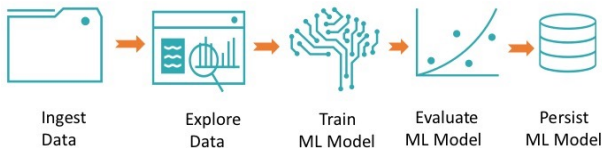


Figure – Data Engineering pipeline example

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# Training optimization of a Machine Learning model

## Team and context

### Pricing Team

- **Goal** : to compute the price elasticity of product sold in Carrefour franchise stores
- **In brief** : to find, using a Machine Learning algorithm, the price of a product that will bring in the most revenue for the store
- **How** : the predictions done by our algorithms are given to store managers so that then can use them to guide their previsions

# Training optimization of a Machine Learning model

## Mission

### Constraints

- The model requires a huge amount of data to make accurate price predictions (235Go)
- These data are mostly the transaction history of every products in every stores and **need to be fetch from the cloud** to train the model locally
- The initial time taken by the algorithm to fetch the data was **very slow**, a new way to fetch these data had to be found

### Mission

- To build an algorithm to fetch the data from the cloud via Internet
- This algorithm should :
  - ▶ **Be fast**
  - ▶ **Handle huge tables of data**

# Training optimization of a Machine Learning model

## Stack

### Technical stack

- **Cloud** : GCP
- **Language** : Python 3
- **Machine** : 30 vCPUs, 120Go RAM memory

### Model training

- **Initial training time** : 15h
- **Execution recurrence** : monthly

# Training optimization of a Machine Learning model

## Initial implementation

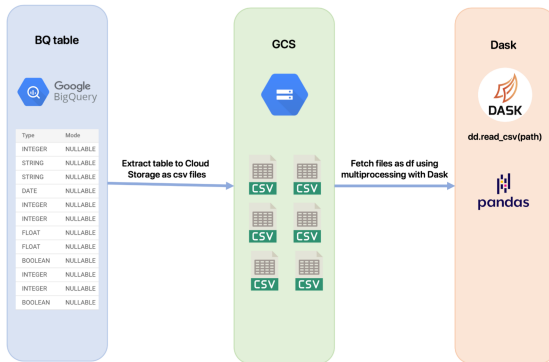


Figure – Initial architecture used for data fetching

Originally, the SQL table was converted in hundreds of csv files and stored on Google Cloud Storage. Then, these files are fetched and loaded in memory from a Python library : dask.



# Training optimization of a Machine Learning model

## Solution

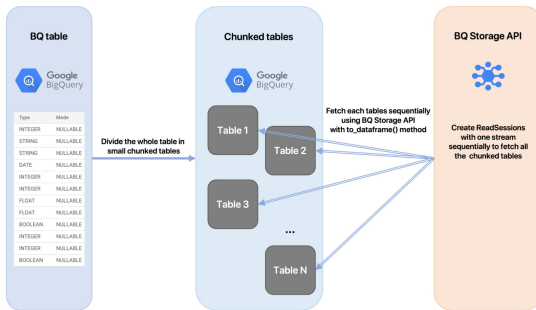


Figure – New architecture used for data fetching

In this approach, we divide the whole table in chunks, which are groups of lines extracted based on multiple indexes. To avoid bottlenecks and limitations imposed by GCP, new tables are created via SQL for each chunk and are then fetched sequentially

# Training optimization of a Machine Learning model

## Results

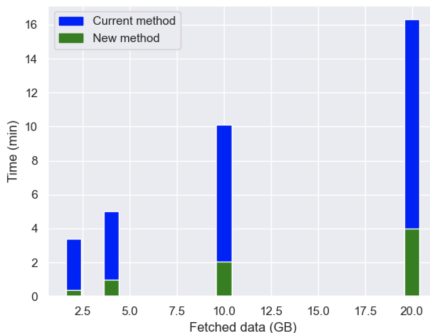


Figure – Results comparison between the initial fetching method and our new solution

## Mission fulfillment

- Be fast : **4x to 10x faster**
- Handle huge tables of data : tables from **arbitrary size** could be used
- The whole training took **initially 15h** to complete and **now** takes only **5h** (/3 !)

# Training optimization of a Machine Learning model

## Results

```
README.md

Fetch by number of chunks

It is also possible to use by_nb_chunks instead of by_chunk_size_in_GB. It will divided the table in N, so you cannot control more flexibly the size of each chunk.

>>> table = BigQueryTable("PROJECT", "DATASET", "TABLE")
>>> fetcher = BigQueryFetcher("path/to/service_account.json", table)
>>> chunks = fetcher.chunks("id", by_nb_chunks=10)

>>> for chunk in chunks:
    df = fetcher.fetch(chunk, nb_cores=1, parallel_backend='billiard')
    # ...

Verbose mode

>>> chunks = fetcher.chunks(column="id", by_nb_chunks=1, verbose=True)
# Available memory on device: 7.6GB
# Size of table: 2.1GB
# Preferred size of chunk: 3GB
# Size per chunk: 3GB
# Nb chunks: 1

# Nb values in "id": 96
# Chunk sizes: 3GB
# Nb chunks: 1

>>> for chunk in chunks:
    df = fetcher.fetch(chunk=chunk, nb_cores=1, parallel_backend='joblib', verbose=True)
# The multiprocessing:
# Nb cores: 1
# Parallel backend: joblib

# Time to fetch: 43.21s
# Nb lines in dataframe: 3575875
# Size of dataframe: 2.6GB
```

Figure – Fast fetching module shared with other teams at Carrefour

## Fast fetching Python module

A Python module for BigQuery table fast fetching has been developed and shared to other teams so that they can use it to improve their fetching time too

# Training optimization of a Machine Learning model

## Failures

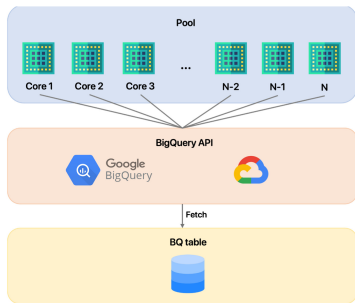


Figure – Architecture of fetching using multiprocessing

## Could we be even faster with multiprocessing ?

- Further improvements based on multiprocessing have been tried to be applied to the fetching technique
- However, GCP applies many constraints regarding the requests and we could not achieve using multiprocessing properly in this case

# Outline

## 2 Missions

- Training optimization of a Machine Learning model
- **Development of a system for user management**
- Containerization and deployment of a Machine Learning project

# Development of a system for user management

## Team and context

### Platform Team

- **Goal** : to develop a global platform to deploy projects based on data pipelines
- **In brief** : migrate every ML projects on a centralized platform
- **How** : by using the Airflow pipeline orchestrator managed by Google (Cloud Composer)

# Development of a system for user management

## Mission

### Constraints

- The Airflow software is used as a web server hosting the platform directly in Google Cloud
- By default, each user visiting the platform has access to every projects, which is not secure and scalable for multiple projects

### Mission

- To implement a system responsible of the management of the projects and their users
- This system should :
  - ▶ **Isolate every projects only to their members**
  - ▶ **Admin accounts should access every projects**

# Development of a system for user management

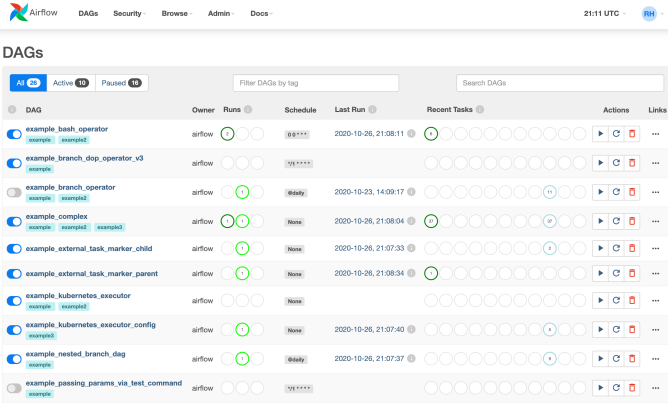
## Stack

### Technical stack

- **Cloud** : GCP
- **Languages** : Python 3, Bash
- **Software** : Airflow



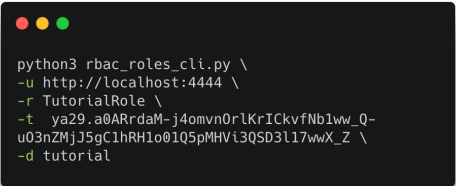
## Stack



### Figure – Airflow pipeline orchestrator

# Development of a system for user management

## Solution



```
python3 rbac_roles_cli.py \  
-u http://localhost:4444 \  
-r TutorialRole \  
-t ya29.a0ARdaM-j4omvn0rlKrICkvfNb1ww_Q-  
u03nZMjJ5gC1hRH1o@1Q5pMHVi3QSD3l17wwX_Z \  
-d tutorial
```

Figure – Python program responsible of user management

- Leverages Google Groups to fetch users from every projects in a synchronized way
- Makes a difference between users from Google Groups and users from Airflow and update them consequently

# Development of a system for user management

## Results

### Mission fulfillment

- Isolate every projects only to their members : **done**
- Admin accounts should access every projects : **done**

# Development of a system for user management

## Failures

### Could we trigger our program optimally ?

- There is currently no way to handle user creation/deletion from Google Groups
- Thus, it is needed to run the program periodically in order to maintain the list of users updated

# Outline

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# Containerization and deployment of a Machine Learning project

## Team and context

### Carrefour Promo Optimizer Team

- **Goal** : to evaluate the performance of future/past promotions
- **In brief** : provide to the analysts an algorithm which can make predictions on the revenues made by new promotions
- **How** : by using Machine Learning models trained on past transactions and promotions

# Containerization and deployment of a Machine Learning project

## Mission

### Constraints

- This is a **very old project**, created roughly 5 years ago
- The code was **not versioned** (no Git used), the libraries was **obsolete**, the code was **legacy** and **coupled** to the virtual machine (VM) running it

### Mission

- To make the project maintainable and deployable on other machines by isolating its components and using best coding practices
- The project should :
  - ▶ **Run on whatever VM using Docker containers**
  - ▶ **Use updated libraries and formatted code**
  - ▶ **Be well structured so that future modifications can be done easily**

# Containerization and deployment of a Machine Learning project

## Stack

### Technical stack

- **Cloud** : GCP
- **Languages** : Python 2 & 3, Bash, SQL
- **Software** : Airflow, Jenkins, Docker, Kubernetes, Git

### Model training

- **Initial training time** : 1h
- **Execution recurrence** : weekly, on Saturday night



# Containerization and deployment of a Machine Learning project

## Solution

### Harmonization of Python versions and dependencies

- The project initially used two different versions of Python with two sets of libraries
- Every libraries have been updated using only one upgraded version of Python
- This step broke numerous parts of the code so refactoring was inevitable



Figure – Data Science libraries used in CPO

# Containerization and deployment of a Machine Learning project

## Solution

### Containerization

- The project was initially dependent of the machine running it, so deleting the machine would also delete the whole project
- Using Docker containers make possible to run the project on different VMs or Kubernetes clusters deployed inside Carrefour
- The project was divided in 3 distinct services which are : Analytics, Predictive API and DAGs (Directed Acyclic Graphs)



Figure – Docker and Kubernetes

# Containerization and deployment of a Machine Learning project

## Solution

### Pre-processing and training optimization

- Data pre-processing and training was really slow
- Parallelization algorithms (multiprocessing) have been used to improve the compute time, leveraging the 16 cores available on the VM
- This optimization ended up by dividing the whole training time by 2, from 1h to 30min

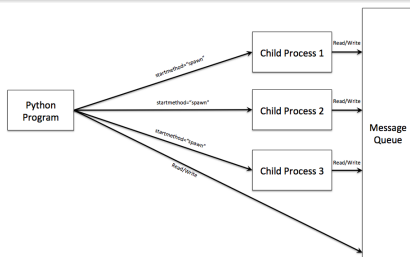


Figure – Multiprocessing parallelization

# Containerization and deployment of a Machine Learning project

## Solution

### Additional work

- Improvement of AES encryption security using CBC algorithm with HMAC hashing
- Implementation of a granular logging system based on Cloud
- Migration of training and API on Kubernetes
- Writing of Python unit tests
- Improvement of model execution reliability
- Automatic code formatting
- Continuous Delivery

# Containerization and deployment of a Machine Learning project

## Results

### Mission fulfillment

- Run on whatever VM using Docker containers : **done**
- Use updated libraries and formatted code : **done**
- Be well structured so that future modifications can be done easily : **done**

# Containerization and deployment of a Machine Learning project

## Failures

### Could we make a full refactoring of the model ?

- The model (pre-processing + training) contains thousands of complex lines of code, written since years
- It would take months with multiple Data Scientists/Engineers to fully refactor the code
- This refactoring will be necessary in the future, when complex features will be implemented

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# Acquired knowledge

The pluridisciplinarity of the missions gave me various knowledge :

- **Programming** : Python, Bash, SQL, software architecture, scientific programming
- **Machine Learning** : linear regression, random forest, sklearn, scipy
- **Cloud** : BigQuery, Compute Engine, Cloud Composer, Cloud Storage, Cloud Logging, IAM
- **Devops** : Jenkins, Airflow, Docker, Kubernetes



# Published articles

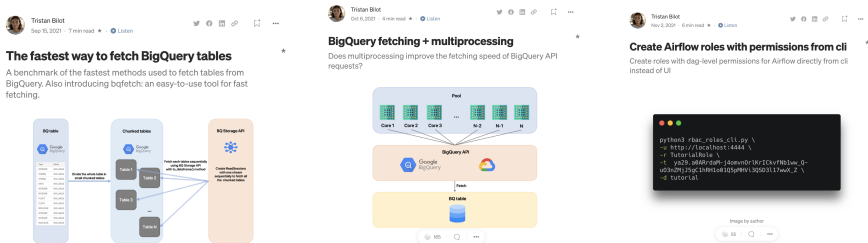


Figure – Medium articles related to topics seen during my missions

Articles based on related topics and issues have been written in order to help the Data Engineering community

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# Benefits for the company

Benefits of my work for Carrefour :

- Pricing model 3 times faster to compute and cheaper to execute
- A fast fetching module which can be used by other teams at Carrefour (presented during 2 *Engineering Reviews* (technical meetings talking about Data Science))
- Make multi-projects possible on the shared pipeline platform
- Carrefour Promo Optimizer (CPO) project fully refactored and updated for production
- CPO model 2 times faster to compute and cheaper to execute

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# Conclusion

- Working as a Data Engineer was the perfect mix of Computer Science learned at EPITA and Data Science learned at Carrefour
- This apprenticeship allowed me to better targeting what my future work will be
- I acquired huge technical, scientific and business knowledge
- A perfect "first step" in the Data Science domain and a good starting point for a future PhD



End

# Thank you for your attention

Do you have any questions ?