

Problem Statement Worksheet (Hypothesis Formation)

Big Mountain Resort needs a data-driven ticket pricing strategy to optimise revenue and cover the \$1.54M operating cost of the new chair lift, incorporating facility value when benchmarked against similar resorts.

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1 Context

Currently, the resort utilises a ticket pricing strategy of having a premium above-market value without consideration of facility value. This limits the Big Mountain resort from making changes to price or from identifying cost-saving opportunities without affecting value perception.

2 Criteria for success

Criteria for success includes:

- Proposal of data-driven ticket price in alignment with market trends while maximising facility value.
- Recommendations for cost reductions or for justifications on premium ticket pricing without negatively impacting customer satisfaction.

3 Scope of solution space

A solution will:

- Analyse facility usage data, including the new chair lift.
- Benchmark Big Mountain's pricing against 330 similar resorts in the market.
- Identify and provide actionable insights on cost-saving measures and ticket pricing strategy.

4 Constraints within solution space

Key potential challenges include:

- Resistance from stakeholders regarding the adjustment of pricing strategies without a clear ROI.
- Limited data from resort visitors

5 Stakeholders to provide key insight

Jimmy Blackburn (Director of Operations): Oversees resort strategy and is responsible for implementing recommendations

Alesha Eisen (Database Manager): Will provide data access and supports analysis process.

6 Key data sources

Core analysis will be performed using CSV dataset containing:

- Resort Market Data: Data from 330 similar resort such as ticket pricing, facilities offered, and other performance metrics.
- Big Mountain-Specific Data: Details of Big Mountain's facilities, operation expenses, and ticket pricing information

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