# Optimization Model for SCRUM-Based Software Development

# Domain Modeling System

# September 5, 2025

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# 1. Sets (Entities)

 $\mathcal{P}$ : Set of Projects  $\{p \in \text{Project}\}\$ 

 $\mathcal{T}$ : Set of Teams  $\{t \in \text{Team}\}$ 

 $\mathcal{W}$ : Set of Workers  $\{w \in \text{Worker}\}$ 

 $\mathcal{F}$ : Set of Features  $\{f \in \text{Feature}\}$ 

S: Set of Skills  $\{s \in Skill\}$ 

 $\mathcal{R}$ : Set of Roles  $\{r \in \text{Role}\}$ 

 $\mathcal{PO}$ : Set of Product Owners  $\{po \in \text{ProductOwner}\}\$ 

 $\mathcal{SM}$ : Set of Scrum Masters  $\{sm \in ScrumMaster\}$ 

 $\mathcal{PB}$ : Set of Product Backlogs  $\{pb \in \text{ProductBacklog}\}\$ 

 $\mathcal{SP}$ : Set of Sprints  $\{sp \in Sprint\}$ 

US: Set of User Stories  $\{us \in UserStory\}$ 

TSK: Set of Tasks  $\{tsk \in Task\}$ 

 $\mathcal{BL}$ : Set of Blockers  $\{bl \in Blocker\}$ 

 $\mathcal{SH}$ : Set of Stakeholders  $\{sh \in \text{Stakeholder}\}\$ 

VEL: Set of Velocity Records  $\{vel \in Velocity\}$ 

## 2. Indices

 $p \in \mathcal{P}$ : Index over projects

 $t \in \mathcal{T}$ : Index over teams

 $w \in \mathcal{W}$ : Index over workers

 $f \in \mathcal{F}$ : Index over features

 $sp \in \mathcal{SP}$ : Index over sprints

 $us \in \mathcal{US}$ : Index over user stories

 $tsk \in \mathcal{TSK}$ : Index over tasks

 $bl \in \mathcal{BL}$ : Index over blockers

 $sh \in \mathcal{SH}$ : Index over stakeholders

 $vel \in \mathcal{VEL}$ : Index over velocity entries

#### 3. Goals

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\begin{aligned} & \text{maximize\_project\_budget: } & \max \sum_{p \in \mathcal{P}} \text{budget}_p, \text{ Weight: } 1.0 \\ & \text{minimize\_project\_duration: } & \min \sum_{p \in \mathcal{P}} (\text{project\_end}_p - \text{project\_start}_p), \text{ Weight: } 0.9 \\ & \text{maximize\_team\_size: } & \text{max team\_size}_t, \text{ Weight: } 0.7 \\ & \text{minimize\_worker\_unavailability: } & \min \sum_{w \in \mathcal{W}} I(\text{availability}_w = \text{"unavailable"}), \text{ Weight: } 1.2 \\ & \text{maximize\_feature\_priority: } & \max \sum_{f \in \mathcal{F}} \text{priority}_f, \text{ Weight: } 1.1 \\ & \text{minimize\_sprint\_goal\_failure: } & \min \sum_{sp \in \mathcal{SP}} I(\text{achievement\_status}_{sp} = \text{"failed"}), \text{ Weight: } 1.3 \\ & \text{maximize\_story\_points\_completed: } & \max \sum_{sp \in \mathcal{SP}} I(\text{achievement\_status}_{sp} = \text{"failed"}), \text{ Weight: } 1.3 \\ & \text{maximize\_task\_effort: } & \min \sum_{tsk \in \mathcal{TSK}} \text{ effort}_{tsk}, \text{ Weight: } 0.8 \\ & \text{maximize\_velocity\_trend: } & \max \text{trend}_{vel}, \text{ Weight: } 1.0 \\ & \text{minimize\_blocker\_severity: } & \min \sum_{bl \in \mathcal{BL}} \text{severity}_{bl}, \text{ Weight: } 1.5 \\ & \text{maximize\_stakeholder\_influence: } & \max \sum_{sh \in \mathcal{SH}} \text{ influence\_level}_{sh}, \text{ Weight: } 0.6 \\ & \text{minimize\_release\_delay: } & \min | \text{actual\_date} - \text{planned\_date}|, \text{ Weight: } 1.1 \\ & \text{maximize\_documentation\_completeness: } & \max \sum_{f \in \mathcal{F}} | \text{linked\_requirements}_f|, \text{ Weight: } 0.7 \\ & \text{minimize\_sprint\_retrospective\_duration: } & \min \sum_{sp \in \mathcal{SP}} \text{duration}_{\text{SRE}(sp)}, \text{ Weight: } 0.5 \end{aligned}
```

#### 4. Conditions

```
require_project_status_active: \forall p \in \mathcal{P}: status_p = "active" ensure_team_has_scrum_master: \forall t \in \mathcal{T}, \exists sm \in \mathcal{SM} : R6(t,sm) worker_must_be_available: \forall w \in \mathcal{W}: availability_w = "available" feature_must_have_priority: \forall f \in \mathcal{F}: priority_f > 0 user_story_requires_acceptance_criteria: \forall us \in \mathcal{US}: acceptance_criteria_us \neq \emptyset sprint_must_have_goal: \forall sp \in \mathcal{SP}, \exists sg \in \mathcal{SG} : R13(sp,sg) \land \text{objective\_description}_{sg} \neq \text{""tasks_must_be_tracked_on_board: } \forall tsk \in \mathcal{TSK}, \exists scb \in \mathcal{SCB} : R14(scb,tsk) epic_cannot_exceed_estimated_effort: \forall e \in \mathcal{E}: estimated_effort_e \leq E_{\max} blocker_must_be_resolved_quickly: \forall bl \in \mathcal{BL}: (resolved_on_bl_- detected_on_bl_) \leq 7 velocity_based_on_recent_sprints: \forall vel \in \mathcal{VEL}: number_of_sprints_used_vel \geq 3 release_plan_must_include_features: \forall rep \in \mathcal{REP}: |\text{included\_features}_{rep}| \geq 1 daily_scrum_held_every_day: \forall sp \in \mathcal{SP}: |\{ds \in \mathcal{DS} \mid \text{sprint}(ds) = sp\}| = \text{duration}(sp) product_owner_must_manage_backlog: \forall pb \in \mathcal{PB}, \exists po \in \mathcal{PO} : R5(po, pb) worker_cannot_exceed_capacity: \forall w \in \mathcal{W}: \sum_{tsk \in \mathcal{TSK}} \text{effort}_{tsk} \cdot x_{w,tsk} \leq \text{capacity}_w
```

## 5. DecisionVariables

 $x_{w,tsk} \in \{0,1\}$ : Assign worker w to task tsk

 $y_f \in \{0,1\}$ : Include feature f in current sprint

 $z_{sp} \in \{0,1\}$ : Start new sprint sp

 $s_{us} \in [1, 20]$ : Estimated story points for user story us

 $e_{tsk} \in [0, 40]$ : Effort (hours) allocated to task tsk

 $r_{sp} \in \{0,1\}$ : Schedule sprint review after sprint sp

 $u_{pb} \in \{0,1\}$ : Update product backlog pb

 $b_{bl} \in \{0,1\}$ : Resolve blocker bl immediately

 $d_f \in \{0,1\}$ : Create documentation for feature f

 $v_{vel} \in [0.5, 2.0]$ : Adjust velocity prediction multiplier

 $V_{rep} \in [1, 100]$ : Release version number

 $D_{sp} \in \{10, 14, 21\}$ : Duration of sprint sp in days

 $m_{sre} \in \{0,1\}$ : Assign Scrum Master to moderate retrospective

 $dep_{dev} \in \{0,1\}$ : Deploy development snapshot dev