# Optimization Model for a Scrum-Based Software Development Company

# Mathematical Formulation

# Domain Modeling and Optimization Team

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# 1. Sets (Entities)

 $\mathcal{P}$ : Set of Projects, where each  $p \in \mathcal{P}$  has attributes: id, name, project\_start, project\_end, description, budget, status, target\_audience, priority.

 $\mathcal{T}$ : Set of Teams, where each  $t \in \mathcal{T}$  has attributes: id, name, team\_size, team\_start, team\_status, location, team\_type.

W: Set of Workers, where each  $w \in W$  has attributes: id, name, first\_name, email, start\_date, status, availability.

 $\mathcal{F}$ : Set of Features, where each  $f \in \mathcal{F}$  has attributes: id, title, description, status, priority, estimated\_effort.

S: Set of Skills, where each  $s \in S$  has attributes: id, label, description, level, certified, category.

 $\mathcal{R}$ : Set of Roles, where each  $r \in \mathcal{R}$  has attributes: id, role\_name, description, area\_of\_responsibility.

 $\mathcal{PO}$ : Set of Product Owners, where each  $po \in \mathcal{PO}$  has attributes: id, name, email, availability.

 $\mathcal{SM}$ : Set of Scrum Masters, where each  $sm \in \mathcal{SM}$  has attributes: id, name, email, experience.

 $\mathcal{PB}$ : Set of Product Backlogs, where each  $pb \in \mathcal{PB}$  has attributes: id, created\_on, last\_updated, number\_of\_entries, status.

 $\mathcal{SP}$ : Set of Sprints, where each  $sp \in \mathcal{SP}$  has attributes: id, sprint\_number, start\_date, end\_date, status, achievement\_of\_goal.

 $\mathcal{SPP}$ : Set of Sprint Plannings, where each  $spp \in \mathcal{SPP}$  has attributes: id, date, duration\_in\_min, moderation, outcome\_documentation.

 $\mathcal{DS}$ : Set of Daily Scrums, where each  $ds \in \mathcal{DS}$  has attributes: id, date, time, duration, moderation.

SR: Set of Sprint Reviews, where each  $sr \in SR$  has attributes: id, date, duration, feed-back\_documentation, attendees\_count.

SRE: Set of Sprint Retrospectives, where each  $sre \in SRE$  has attributes: id, date, duration, improvement\_actions, team\_satisfaction, moderation.

 $\mathcal{SBL}$ : Set of Sprint Backlogs, where each  $sbl \in \mathcal{SBL}$  has attributes: id, number\_of\_tasks, last\_updated, status, total\_effort.

SG: Set of Sprint Goals, where each  $sg \in SG$  has attributes: id, objective\_description, achievement\_status, benefit.

 $\mathcal{E}$ : Set of Epics, where each  $e \in \mathcal{E}$  has attributes: id, title, description, priority, status, estimated\_effort.

 $\mathcal{US}$ : Set of User Stories, where each  $us \in \mathcal{US}$  has attributes: id, title, description, acceptance\_criteria, priority, story\_points, status.

 $\mathcal{TSK}$ : Set of Tasks, where each  $tsk \in \mathcal{TSK}$  has attributes: id, title, description, status, effort, type.

 $\mathcal{DEV}$ : Set of Development Snapshots, where each  $dev \in \mathcal{DEV}$  has attributes: id, version\_number, creation\_date, test\_status, deployment\_target, documentation.

 $\mathcal{BL}$ : Set of Blockers, where each  $bl \in \mathcal{BL}$  has attributes: id, title, description, severity, status, detected\_on, resolved\_on.

 $\mathcal{SH}$ : Set of Stakeholders, where each  $sh \in \mathcal{SH}$  has attributes: id, name, organization, role, email, area\_of\_interest, influence\_level, relevance\_to\_feature.

VEL: Set of Velocity Records, where each  $vel \in VEL$  has attributes: id, number\_of\_sprints\_used, avg.\_story\_points, max\_velocity, min\_velocity, trend.

 $\mathcal{REP}$ : Set of Release Plans, where each  $rep \in \mathcal{REP}$  has attributes: id, version, planned\_date, included\_features, status.

 $\mathcal{RM}$ : Set of Roadmaps, where each  $rm \in \mathcal{RM}$  has attributes: id, start\_date, end\_date, milestones, objectives, versions.

 $\mathcal{SCB}$ : Set of Scrum Boards, where each  $scb \in \mathcal{SCB}$  has attributes: id, board\_type, columns\_(todo/done...), number\_of\_cards, last\_updated.

 $\mathcal{FED}$ : Set of Feature Documentations, where each  $fed \in \mathcal{FED}$  has attributes: id, title, description, creation\_date, change\_log, linked\_requirements, author.

# 2. Indices

 $p \in \mathcal{P}$ : Index for projects.

 $t \in \mathcal{T}$ : Index for teams.

 $w \in \mathcal{W}$ : Index for workers.

 $f \in \mathcal{F}$ : Index for features.

 $s \in \mathcal{S}$ : Index for skills.

 $r \in \mathcal{R}$ : Index for roles.

 $sp \in \mathcal{SP}$ : Index for sprints.

 $us \in \mathcal{US}$ : Index for user stories.

 $tsk \in \mathcal{TSK}$ : Index for tasks.

 $bl \in \mathcal{BL}$ : Index for blockers.

 $sh \in \mathcal{SH}$ : Index for stakeholders.

 $vel \in \mathcal{VEL}$ : Index for velocity records.

 $rep \in \mathcal{REP}$ : Index for release plans.

#### 3. Goals

### G0: maximize\_project\_budget

Maximize total project budget:

$$\max \sum_{p \in \mathcal{P}} \text{budget}(p) \quad \text{with weight } 1.5$$

#### G1: minimize\_project\_duration

Minimize total duration across projects:

$$\min \sum_{p \in \mathcal{P}} (\text{project\_end}(p) - \text{project\_start}(p)) \quad \text{with weight } 1.2$$

#### G2: maximize\_team\_size

Maximize total team capacity:

$$\max \sum_{t \in \mathcal{T}} \text{team\_size}(t) \quad \text{with weight } 0.8$$

#### G3: minimize\_worker\_unavailability

Minimize number of inactive workers:

$$\min \sum_{w \in \mathcal{W}} \mathbb{I}[\text{status}(w) \neq \text{active}] \quad \text{with weight } 1.0$$

# G4: maximize\_feature\_priority

Maximize sum of feature priorities:

$$\max \sum_{f \in \mathcal{F}} \text{priority}(f) \quad \text{with weight } 1.3$$

#### G5: minimize\_task\_effort

Minimize total task effort:

$$\min \sum_{tsk \in \mathcal{TSK}} \text{effort}(tsk)$$
 with weight 1.1

# $G6:\ maximize\_story\_points$

Maximize total story points:

$$\max \sum_{us \in \mathcal{US}} \text{story\_points}(us) \quad \text{with weight } 1.4$$

#### G7: minimize\_sprint\_duration

Minimize sprint length:

$$\min \sum_{sp \in \mathcal{SP}} \left( \text{end\_date}(sp) - \text{start\_date}(sp) \right) \quad \text{with weight } 0.9$$

#### G8: maximize\_velocity\_trend

Maximize velocity trend:

$$\max \sum_{vel \in \mathcal{VEL}} \operatorname{trend}(vel) \quad \text{with weight } 1.6$$

#### G9: minimize\_blocker\_severity

Minimize total blocker severity:

$$\min \sum_{bl \in \mathcal{BL}} \text{severity}(bl)$$
 with weight 1.3

### G10: maximize\_stakeholder\_influence

Maximize sum of stakeholder influence:

$$\max \sum_{sh \in \mathcal{SH}} \text{influence\_level}(sh) \quad \text{with weight } 1.0$$

#### G11: minimize\_epic\_estimated\_effort

Minimize total epic effort:

$$\min \sum_{e \in \mathcal{E}} \mathrm{estimated\_effort}(e) \quad \text{with weight } 1.1$$

#### G12: maximize\_sprint\_achievement

Maximize average sprint goal achievement:

$$\max \frac{1}{|\mathcal{SP}|} \sum_{sp \in \mathcal{SP}} \text{achievement\_of\_goal}(sp)$$
 with weight 1.5

#### G13: minimize\_documentation\_age

Minimize age of documentation (inverse of creation date):

$$\min \sum_{fed \in \mathcal{FED}} (T - \text{creation\_date}(fed)) \quad \text{(T = current date), weight 0.7}$$

#### G14: maximize\_release\_plan\_inclusion

Maximize number of features in release plans:

$$\max \sum_{rep \in \mathcal{REP}} |\text{included\_features}(rep)| \quad \text{with weight } 1.2$$

# 4. Conditions

#### C0: require\_project\_status\_active

Only active projects are considered:

$$\forall p \in \mathcal{P} : \text{status}(p) = \text{active}$$

C1: require\_team\_status\_active

Only active teams:

 $\forall t \in \mathcal{T} : \text{team\_status}(t) = \text{active}$ 

C2: require\_worker\_status\_active

Only active workers:

 $\forall w \in \mathcal{W} : \text{status}(w) = \text{active}$ 

C3: require\_feature\_status\_completed

Only completed features:

 $\forall f \in \mathcal{F} : \text{status}(f) = \text{completed} \Rightarrow \text{include in goals}$ 

C4: require\_user\_story\_status\_done

Only done user stories:

 $\forall us \in \mathcal{US} : \text{status}(us) = \text{done}$ 

C5:  $require\_task\_status\_not\_blocked$ 

Tasks must not be blocked:

 $\forall tsk \in \mathcal{TSK} : \text{status}(tsk) \neq \text{blocked}$ 

C6: require\_sprint\_status\_completed

Only completed sprints:

 $\forall sp \in \mathcal{SP} : \text{status}(sp) = \text{completed}$ 

C7: require\_blocker\_status\_resolved

All blockers must be resolved:

 $\forall bl \in \mathcal{BL} : \text{status}(bl) = \text{resolved}$ 

C8: require\_skill\_certified

Skills must be certified:

 $\forall s \in \mathcal{S} : \operatorname{certified}(s) = \operatorname{true}$ 

C9: require\_role\_assigned

Each worker must have at least one role:

 $\forall w \in \mathcal{W}, \exists r \in \mathcal{R} : (w, r) \in \text{takes\_on\_role}$ 

C10:  $require\_velocity\_min\_value$ 

Minimum velocity must be positive:

 $\forall vel \in \mathcal{VEL} : \min_{velocity(vel)} > 0$ 

C11:  $require\_release\_status\_planned$ 

Only planned releases:

 $\forall rep \in \mathcal{REP} : \text{status}(rep) = \text{planned}$ 

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#### C12: require\_roadmap\_milestones\_defined

Roadmaps must have milestones:

 $\forall rm \in \mathcal{RM} : \text{milestones}(rm) \neq \emptyset$ 

#### C13: require\_daily\_scrum\_held

Daily scrum must occur each day of sprint:

$$\forall sp \in \mathcal{SP}, \forall d \in [\text{start\_date}(sp), \text{end\_date}(sp)] : \exists ds \in \mathcal{DS} \mid \text{date}(ds) = d$$

#### C14: require\_sprint\_goal\_defined

Every sprint must have a goal:

 $\forall sp \in \mathcal{SP}, \exists sg \in \mathcal{SG} : \text{pursues\_goal}(sp, sg) \land \text{objective\_description}(sg) \neq \emptyset$ 

## 5. DecisionVariables

project\_priority\_weight: Weight applied to project priority ranking,  $\in [0.0, 10.0]$ . team\_size\_capacity: Maximum number of workers per team,  $\in \mathbb{Z}$ , [1, 20]. worker\_availability\_hours: Weekly availability per worker,  $\in \mathbb{Z}$ , [0, 40]. task\_effort\_estimate: Estimated effort for a task in hours,  $\in \mathbb{Z}$ , [1, 160]. user\_story\_points: Story points assigned to a user story,  $\in \{1, 2, 3, 5, 8, 13\}$ . sprint\_duration\_days: Duration of a sprint in days,  $\in \{7, 14, 21, 28\}$ . blocker\_severity\_level: Severity level of a blocker,  $\in \{1, 2, 3\}$ . feature\_priority\_score: Priority score of a feature,  $\in \mathbb{Z}$ , [1, 10]. velocity\_avg\_story\_points: Average story points per sprint,  $\in \mathbb{R}$ , [0.0, 100.0]. stakeholder\_influence\_level: Influence level of a stakeholder,  $\in \mathbb{Z}$ , [0, 5]. release\_version\_number: Version number for a release,  $\in \mathbb{R}$ , [1.0, 10.0]. documentation\_change\_count: Number of changes in documentation,  $\in \mathbb{Z}$ , [0, 100]. scrum\_board\_column\_count: Number of columns on a Scrum Board,  $\in \mathbb{Z}$ , [2, 6]. task\_type\_category: Type of task,  $\in \{\text{development}, \text{testing}, \text{bug_fix}, \text{documentation}\}$ . skill\_level\_rating: Skill proficiency level,  $\in \{1, 2, 3, 4, 5\}$ .