# SCRUM Planning Optimization Model

## Generated Model

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## Introduction

This document formulates a mixed-integer optimization model that uses the provided Entities, Relationships, Goals, Conditions, and Decision Variables to plan SCRUM delivery: assign teams and workers, plan sprints, select backlog items, respect capacities and budgets, and schedule releases while maximizing value and minimizing risk.

# 1 1. Sets (Entities)

- P: Projects (Project)
- T: Teams (Team)
- W: Workers (Worker)
- *F*: Features (Feature)
- S: Skills (Skill)
- R: Roles (Role)
- PO: Product Owners (ProductOwner)
- *SM*: Scrum Masters (ScrumMaster)
- PB: Product Backlogs (ProductBacklog)
- *SP*: Sprints (Sprint)
- SPP: Sprint Plannings (SprintPlanning)
- DS: Daily Scrums (DailyScrum)

- SR: Sprint Reviews (SprintReview)
- SRE: Sprint Retrospectives (SprintRetrospective)
- SBL: Sprint Backlogs (SprintBacklog)
- SG: Sprint Goals (SprintGoal)
- E: Epics (Epic)
- *US*: User Stories (UserStory)
- TSK: Tasks (Task)
- DEV: Development Snapshots (DevelopmentSnapshot)
- BL: Blockers (Blocker)
- SH: Stakeholders (Stakeholder)
- *VEL*: Velocity records (Velocity)
- REP: Release Plans (ReleasePlan)
- RM: Roadmaps (Roadmap)
- SCB: Scrum Boards (ScrumBoard)
- FED: Feature Documentation items (FeatureDocumentation)

## 2 2. Indices

- Indices:  $p \in P$ ,  $t \in T$ ,  $w \in W$ ,  $f \in F$ ,  $e \in E$ ,  $us \in US$ ,  $tsk \in TSK$ ,  $sp \in SP$ ,  $sbl \in SBL$ ,  $sr \in SR$ ,  $bl \in BL$ ,  $sh \in SH$ ,  $rep \in REP$ ,  $pb \in PB$ .
- Relationship-induced subsets (from **Relationships.csv**):
  - -T(p): teams assigned to project p (R1).
  - -W(t): workers belonging to team t (R2; Employee  $\equiv$  Worker).
  - -S(w): skills of worker w (R3).
  - -RL(w): roles of worker w (R4).
  - -F(pb): features in product backlog pb (R7).
  - -E(pb): epics in product backlog pb (R8).
  - -US(e): user stories in epic e (R9).
  - -TSK(us): tasks of user story us (R10).
  - -SBL(sp): the sprint backlog belonging to sprint sp (R12).
  - -SG(sp): the sprint goal associated with sprint sp (R13).
  - -TSK(sp): tasks shown on the Scrum Board for sprint sp (R14).
  - -BL(tsk): blockers that can block task tsk (R16).
  - -SR(sh): reviews attended by stakeholder sh (R17; maps to SprintReview).
  - -SRE(sm): retrospectives moderated by scrum master sm (R18).
  - -T(vel): team referenced by velocity record vel (R19).
  - -F(rep): features included by release plan rep (R20).

- REP(rm): release plans in roadmap rm (R21).
- Attribute functions (from **Entities.csv**): story\_points(us), priority(f), effort(tsk), severity(bl), budget(p), trend(vel), avgSP(vel), attendees\_count(sr), number\_of\_cards(scb), total\_effort(sbl), availability(w), achievement\_status(sg), etc.

# 3 3. Goals

• **G0** maximize\_story\_points\_completed (*max*):

$$\max \sum_{us \in US} \text{story\_points}(us) \cdot c_{us}$$

where  $c_{us} = \texttt{complete\_user\_story}[us] \in \{0, 1\}.$ 

• G1 minimize\_total\_task\_effort (min):

$$\min \sum_{tsk \in TSK} \text{effort}(tsk) \cdot z_{tsk}$$

with  $z_{tsk} = \texttt{complete\_task}[tsk] \in \{0, 1\}.$ 

• G2 minimize\_open\_blocker\_severity (min):

$$\min \sum_{bl \in BL} \text{severity}(bl) \cdot (1 - r_{bl})$$

where  $r_{bl} = resolve\_blocker[bl]$ .

• G3 maximize\_sprint\_goal\_achievement (max):

$$\max \sum_{sp \in SP} g_{sp}, \qquad g_{sp} = \texttt{achieve\_sprint\_goal}[sp] \in \{0,1\}.$$

• G4 maximize\_feature\_priority\_delivered (max):

$$\max \sum_{rep \in REP} \sum_{f \in F} \text{priority}(f) \cdot q_{f,rep},$$

where  $q_{f,rep} = include\_feature\_in\_release[f, rep]$ .

 $\bullet$  G5 minimize\_project\_budget\_used (min):

$$\min \sum_{p \in P} b_p, \qquad b_p = \mathtt{budget\_used}[p] \in \mathbb{R}_+.$$

• **G6** maximize\_velocity (*max*):

$$\max \sum_{sp \in SP} v_{sp}, \qquad v_{sp} = \mathtt{sprint\_velocity}[sp] \in \mathbb{Z}_+.$$

• G7 minimize\_release\_time (min):

$$\min \sum_{rep \in REP} au_{rep}, \qquad au_{rep} = \mathtt{release\_time}[rep] \in \mathbb{Z}_+.$$

• G8 maximize\_stakeholder\_relevance\_covered (max):

$$\max \sum_{sh \in SH} \sum_{f \in F} \mathtt{stakeholder\_coverage}[sh, f] \cdot \mathrm{relevance\_to\_feature}(sh).$$

• G9 minimize\_sprint\_wip\_cards (min):

$$\min \sum_{scb \in SCB} \text{number\_of\_cards}(scb).$$

• G10 maximize\_review\_attendance (max):

$$\max \sum_{sr \in SR} a_{sr}, \qquad a_{sr} = \mathtt{review\_attendance\_count}[sr] \in \mathbb{Z}_+.$$

• G11 maximize\_documentation\_coverage (max):

$$\max \sum_{fed \in FED} linked\_requirements(fed).$$

### 4 4. Conditions

• C0 capacity\_per\_team\_not\_exceeded:

$$\sum_{us \in US} \sum_{sp \in SP} \text{story\_points}(us) \cdot y_{us,sp} \leq \sum_{sp \in SP} v_{sp},$$

 $y_{us,sp} = \mathtt{select\_user\_story\_in\_sprint}[us,sp] \in \{0,1\}.$ 

• C1 story\_points\_within\_sprint\_velocity:

$$\forall sp \in SP : \sum_{us \in US} \text{story\_points}(us) \cdot y_{us,sp} \leq v_{sp}.$$

• C2 daily\_scrum\_duration\_cap:

$$\forall ds \in DS : \operatorname{duration}(ds) \leq 15.$$

• C3 sprint\_duration\_bounds:

$$\forall sp \in SP: 1 \leq d_{sp} \leq 30, \quad d_{sp} = \text{sprint\_duration\_days}[sp].$$

• C4 worker\_availability\_respected:

$$\forall w \in W : \sum_{tsk \in TSK} \text{effort}(tsk) \cdot \alpha_{w,tsk} \leq \text{availability}(w),$$

where  $\alpha_{w,tsk} \in \{0,1\}$  (implicit assignment of a task to a worker; derived from W(t) and team ownership).

• C5 product\_backlog\_active\_only (logical):

$$\forall pb \in PB : \text{status}(pb) \neq \text{`archived'}.$$

• C6 sprint\_goal\_defined\_and\_tracked:

$$\forall sp \in SP : g_{sp} \le \frac{1}{|US|} \sum_{us \in US} \sum_{s \in SP} y_{us,s}, \qquad g_{sp} \in \{0,1\}.$$

• C7 blockers\_resolved\_before\_task\_completion:

$$\forall tsk \in TSK, \ \forall bl \in BL(tsk): \ z_{tsk} \leq r_{bl}, \ r_{bl} \in \{0,1\}.$$

• C8 sprint\_backlog\_effort\_consistency:

$$\forall sp \in SP : \text{total\_effort}(SBL(sp)) = \sum_{tsk \in TSK} \text{effort}(tsk) \cdot s_{tsk,sp},$$

 $s_{tsk,sp} = \texttt{assign\_task\_to\_sprint}[tsk,sp] \in \{0,1\}.$ 

• C9 scrum\_board\_cards\_consistency:

$$\forall sp \in SP : \text{number\_of\_cards}(SCB(sp)) = \sum_{tsk \in TSK} s_{tsk,sp}.$$

• C10 release\_includes\_ready\_features\_only (logical):

$$\forall rep \in REP, \ \forall f \in F : q_{f,rep} \leq \mathbf{1}\{\text{status}(f) = \text{`ready'}\}.$$

• C11 velocity\_trend\_nonnegative:

$$\forall vel \in VEL : \operatorname{trend}(vel) \geq 0.$$

• C12 minimum\_review\_attendance:

$$\forall sr \in SR: a_{sr} > A_{\min}$$

with threshold  $A_{\min} \in \mathbb{Z}_+$  (policy parameter).

• Linking user-story completion to tasks (supports G0):

$$\forall us \in US: \quad c_{us} \le \frac{1}{|TSK(us)|} \sum_{tsk \in TSK(us)} z_{tsk}, \qquad c_{us} \in \{0, 1\}.$$

### 5 5. Decision Variables

- $\bullet \ x_{t,p} = \texttt{assign\_team\_to\_project}[t,p] \in \{0,1\}$
- $k_{w,t} = \mathtt{assign\_worker\_to\_team}[w,t] \in \{0,1\}$
- $\bullet \ y_{us,sp} = \texttt{select\_user\_story\_in\_sprint}[us,sp] \in \{0,1\}$
- $z_{tsk} = \texttt{complete\_task}[tsk] \in \{0, 1\}$
- $r_{bl} = \texttt{resolve\_blocker}[bl] \in \{0, 1\}$
- $g_{sp} = \texttt{achieve\_sprint\_goal}[sp] \in \{0,1\}$
- $\bullet \ q_{f,rep} = \mathtt{include\_feature\_in\_release}[f,rep] \in \{0,1\}$
- $d_{sp} = \mathtt{sprint\_duration\_days}[sp] \in \mathbb{Z}_+$

- $\bullet \ a_{sr} = {\tt review\_attendance\_count}[sr] \in \mathbb{Z}_+$
- $\bullet \ v_{sp} = \mathtt{sprint\_velocity}[sp] \in \mathbb{Z}_+$
- $\bullet \ b_p = \mathtt{budget\_used}[p] \in \mathbb{R}_+$
- $\bullet \ h_{sh,f} = \mathtt{stakeholder\_coverage}[sh,f] \in \{0,1\}$
- $c_{us} = \texttt{complete\_user\_story}[us] \in \{0, 1\}$
- $\bullet \ s_{tsk,sp} = \texttt{assign\_task\_to\_sprint}[tsk,sp] \in \{0,1\}$