

# Optimization Model for a SCRUM-Based Software Development Company

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## 1 Sets (Entities)

- $Project = \{p_1, p_2, \dots, p_n\}$ : The set of all projects. Attributes:  $id, name, project\_start, project\_end$ .
- $Team = \{t_1, t_2, \dots, t_m\}$ : The set of all teams. Attributes:  $id, name, team\_size, team\_start, team\_end$ .
- $Worker = \{w_1, w_2, \dots, w_o\}$ : The set of all workers. Attributes:  $id, name, first\_name, email, start\_date$ .
- $Feature = \{f_1, f_2, \dots, f_p\}$ : The set of all features. Attributes:  $id, title, description, status, priority$ .
- $Blocker = \{b_1, b_2, \dots, b_q\}$ : The set of all blockers. Attributes:  $id, title, description, severity, status$ .
- $Stakeholder = \{sh_1, sh_2, \dots, sh_r\}$ : The set of all stakeholders. Attributes:  $id, name, organization, role, email, area\_of\_interest, influence\_level, relevance\_to\_project$ .
- $SprintGoal = \{sg_1, sg_2, \dots, sg_s\}$ : The set of all sprint goals. Attributes:  $id, objective\_description, achievement\_status, benefit$ .
- $Task = \{tsk_1, tsk_2, \dots, tsk_t\}$ : The set of all tasks. Attributes:  $id, title, description, status, effort$ .
- $ScrumMaster = \{sm_1, sm_2, \dots, sm_u\}$ : The set of all Scrum Masters. Attributes:  $id, name, email, experience$ .
- $UserStory = \{us_1, us_2, \dots, us_v\}$ : The set of all user stories. Attributes:  $id, title, description, acceptance\_criteria, priority, story\_points, status$ .

## 2 Indices

- $p, p' \in Project$ : Index over projects.
- $t \in Team$ : Index over teams.
- $w \in Worker$ : Index over workers.
- $f \in Feature$ : Index over features.
- $b \in Blocker$ : Index over blockers.
- $sh \in Stakeholder$ : Index over stakeholders.
- $sg \in SprintGoal$ : Index over sprint goals.
- $tsk \in Task$ : Index over tasks.
- $sm \in ScrumMaster$ : Index over Scrum Masters.
- $us \in UserStory$ : Index over user stories.

### 3 Goals

- **G0: maximize\_team\_velocity** - Maximize the average velocity of all teams.

$$\text{Maximize } \sum_{t \in \text{Team}} t.avg\_story\_points$$

- **G1: minimize\_project\_budget** - Minimize the total budget spent on all projects.

$$\text{Minimize } \sum_{p \in \text{Project}} p.budget$$

- **G2: maximize\_feature\_priority** - Maximize the sum of priorities for completed features.

$$\text{Maximize } \sum_{\substack{f \in \text{Feature} \\ f.status='done'}} f.priority$$

- **G3: minimize\_blocker\_severity** - Minimize the total severity of all active blockers.

$$\text{Minimize } \sum_{\substack{b \in \text{Blocker} \\ b.status='active'}} b.severity$$

- **G4: maximize\_stakeholder\_satisfaction** - Maximize the average influence level of satisfied stakeholders.

$$\text{Maximize } \frac{1}{|\text{Stakeholder}|} \sum_{sh \in \text{Stakeholder}} sh.influence\_level \quad (\text{where satisfaction criteria are met})$$

- **G5: minimize\_task\_effort** - Minimize the total effort of all tasks in the sprint.

$$\text{Minimize } \sum_{tsk \in \text{Task}} tsk.effort$$

- **G6: maximize\_sprint\_goal\_achievement** - Maximize the number of sprints where the goal was fully achieved.

$$\text{Maximize } \sum_{\substack{sg \in \text{SprintGoal} \\ sg.achievement\_status='achieved'}} 1$$

- **G7: minimize\_worker\_availability\_gap** - Minimize the gap between required and actual worker availability.

$$\text{Minimize } |1.0 - w.availability| \quad \forall w \in \text{Worker}$$

## 4 Conditions

- **C0: project\_status\_active** - Only consider projects with status 'active'.

$$p.status = 'active' \quad \forall p \in Project \text{ considered in the model}$$

- **C1: team\_size\_min** - Ensure team size is at least 3 members.

$$t.team\_size \geq 3 \quad \forall t \in Team$$

- **C2: worker\_availability\_threshold** - Worker availability must be greater than 0.7.

$$w.availability > 0.7 \quad \forall w \in Worker$$

- **C3: feature\_effort\_max** - The estimated effort for a feature must not exceed 100 story points.

$$f.estimated\_effort \leq 100 \quad \forall f \in Feature$$

- **C4: sprint\_duration\_fixed** - Sprint duration must be exactly 14 days.

$$(s.end\_date - s.start\_date) = 14 \quad \forall s \in Sprint$$

- **C5: story\_points\_positive** - Story points for a User Story must be a positive integer.

$$us.story\_points \in \mathbb{Z}^+ \quad \forall us \in UserStory$$

- **C6: blocker\_resolved\_date** - If a blocker is resolved, it must have a resolved\_on date.

$$(b.status = 'resolved') \implies (b.resolved\_on \neq \text{null}) \quad \forall b \in Blocker$$

- **C7: scrum\_master\_experience** - Scrum Master must have an experience level of at least 2.

$$sm.experience \geq 2 \quad \forall sm \in ScrumMaster$$

## 5 Decision Variables

- $DV0 : x_{w,tsk} \in \{0,1\}$  - Binary variable for assigning worker  $w$  to task  $tsk$ .
- $DV1 : y_f \in \{1,2,3\}$  - Integer variable for the priority level of feature  $f$ .
- $DV2 : z_s \in \mathbb{Z}, 7 \leq z_s \leq 30$  - Integer variable for the length (in days) of sprint  $s$ .
- $DV3 : size_t \in \mathbb{Z}, 1 \leq size_t \leq 15$  - Integer variable for the size of team  $t$ .
- $DV4 : sp_{us} \in \mathbb{Z}, 1 \leq sp_{us} \leq 40$  - Integer variable for the story points of user story  $us$ .
- $DV5 : a_w \in \mathbb{R}, 0.0 \leq a_w \leq 1.0$  - Continuous variable for the availability of worker  $w$ .
- $DV6 : budget_p \in \mathbb{R}, 0.0 \leq budget_p \leq 1,000,000.0$  - Continuous variable for the budget of project  $p$ .
- $DV7 : sev_b \in \{1,2,3,4,5\}$  - Integer variable for the severity score of blocker  $b$ .