Optimization Model for Scrum-based Software Development

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	• Project (P)	
	• Team (T)	
	• Worker (W)	
	• Feature (F)	
	• Skill (S)	
	• Role (R)	
	• ProductOwner (PO)	
	• ScrumMaster (SM)	
	• ProductBacklog (PB)	
	• Sprint (SP)	
	• SprintPlanning (SPP)	
	• DailyScrum (DS)	

- SprintReview (SR)
- SprintRetrospective (SRE)
- SprintBacklog (SBL)
- SprintGoal (SG)
- Epic (*E*)
- UserStory (US)
- Task (TSK)
- DevelopmentSnapshot (DEV)
- Blocker (BL)
- Stakeholder (SH)
- Velocity (VEL)
- ReleasePlan (REP)
- Roadmap (RM)
- ScrumBoard (SCB)
- FeatureDocumentation (FED)

2 Indices

- $p \in P$ (Project index)
- $t \in T$ (Team index)
- $w \in W$ (Worker index)
- $f \in F$ (Feature index)
- $s \in S$ (Skill index)
- $r \in R$ (Role index)
- $sp \in SP$ (Sprint index)
- $tsk \in TSK$ (Task index)
- $sg \in SG$ (Sprint Goal index)
- $bl \in BL$ (Blocker index)
- $sh \in SH$ (Stakeholder index)

3 Goals

- G0: maximize_team_velocity max $\sum_{t \in T} VEL_t \cdot avg._story_points_t$
- G1: minimize_blocker_severity min $\sum_{bl \in BL} severity_{bl}$
- G2: maximize_sprint_goal_achievement max $\sum_{sq \in SG} achievement_status_{sg}$
- G3: minimize_task_effort min $\sum_{tsk \in TSK} effort_{tsk}$
- G4: maximize_feature_priority max $\sum_{f \in F} priority_f$
- G5: minimize_project_duration min $\sum_{p \in P} project_end_p project_start_p$
- G6: maximize_team_satisfaction max $\sum_{sre \in SRE} team_satisfaction_{sre}$
- G7: minimize_number_of_blockers min $\sum_{bl \in BL} 1$
- G8: maximize_product_owner_availability max $\sum_{po \in PO} availability_{po}$
- G9: minimize_sprint_planning_duration min $\sum_{spp \in SPP} duration_(min)_{spp}$
- G10: maximize_development_snapshot_quality max $\sum_{dev \in DEV} test_status_{dev}$
- G11: maximize_stakeholder_influence max $\sum_{sh \in SH} influence_level_{sh}$
- G12: minimize_task_status min $\sum_{tsk \in TSK} status_{tsk}$
- G13: maximize_release_plan_status max $\sum_{rep \in REP} status_{rep}$
- G14: minimize_scrum_board_columns min $\sum_{scb \in SCB} columns_(todo/done...)_{scb}$

4 Conditions

- C0: team_size_condition $3 \le team_size_t \le 10 \quad \forall t \in T$
- C1: project_status_condition project_status_p = $active \forall p \in P$
- C2: task_priority_condition task_priority_ $tsk = high \ \forall tsk \in TSK$
- C3: sprint_goal_alignment sprint_goal_alignment_{sg} = 1 $\forall sg \in SG$

- C6: team_location_condition team_location_t = $same_office \ \forall t \in T$
- C7: feature_priority_condition feature_priority $_f = high \quad \forall f \in F$
- C8: blocker_resolution blocker_resolution_{bl} $\leq 5 \quad \forall bl \in BL$

- C9: sprint_review_attendance sprint_review_attendance $s_r \ge 1 \quad \forall sr \in SR$
- C10: development_snapshot_deployment development_snapshot_deployment_ $dev = 1 \quad \forall dev \in DEV$
- C11: stakeholder_involvement stakeholder_involvement_{sh} $\geq 0 \quad \forall sh \in SH$
- C12: release_plan_alignment release_plan_alignment_{rep} = 1 $\forall rep \in REP$
- C14: feature_documentation feature_documentation_status_{fed} = 1 $\forall fed \in FED$

5 Decision Variables

- DV0: team_size $(team_size_t)$ team_size $_t \in \{3, 4, 5, 6, 7, 8, 9, 10\}$ $\forall t \in T$
- DV1: project_status ($project_status_p$) project_status $_p \in \{0,1\}$ $\forall p \in P$
- DV2: task_priority $(task_priority_{tsk})$ task_priority $_{tsk} \in \{1,2,3\}$ $\forall tsk \in TSK$
- DV3: sprint_goal_alignment ($sprint_goal_alignment_{sg}$) sprint_goal_alignment_{sg} \in {0, 1} $\forall sg \in SG$
- DV4: product_owner_availability (product_owner_availability_{po}) product_owner_availability_{po} \in [0, 1] $\forall po \in PO$
- DV5: scrum_master_experience ($scrum_master_experience_{sm}$) scrum_master_experience_{sm} \in {1, 2, 3, 4, 5} $\forall sm \in SM$
- DV6: team_location $(team_location_t)$ team_location $_t \in \{same_office, remote\}$ $\forall t \in T$
- DV7: feature_priority $(feature_priority_f)$ feature_priority $f \in \{1, 2, 3\}$ $\forall f \in F$
- DV8: blocker_resolution (blocker_resolution_{bl}) blocker_resolution_{bl} $\in \{1, 2, 3, 4, 5\}$ $\forall bl \in BL$
- DV9: sprint_review_attendance $(sprint_review_attendance_{sr})$ sprint_review_attendance $_{sr} \in \{1, 2, 3, 4, 5\}$ $\forall sr \in SR$
- DV10: development_snapshot_deployment ($development_snapshot_deployment_{dev}$) development_snapshot_deployment_ $dev \in \{0,1\} \quad \forall dev \in DEV$
- DV11: stakeholder_involvement ($stakeholder_involvement_{sh}$) stakeholder_involvement_{sh} \in [0, 1] $\forall sh \in SH$

- DV12: release_plan_alignment ($release_plan_alignment_{rep}$) release_plan_alignment_ $rep \in \{0,1\}$ $\forall rep \in REP$
- DV13: scrum_board_columns ($scrum_board_columns_{scb}$) scrum_board_columns $_{scb} \in \{3,4,5\} \quad \forall scb \in SCB$
- DV14: feature_documentation_status (feature_documentation_status_{fed}) feature_documentation_status_{fed} \in \{0,1\} \quad \forall fed \in FED