

# Optimization Model for SCRUM-Based Software Development

Domain Modeling and Optimization Team

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# 1 1. Sets (Entities)

$\mathcal{P}$ : Set of Projects  $\{p \mid p \in \text{Project}\}$

$\mathcal{T}$ : Set of Teams  $\{t \mid t \in \text{Team}\}$

$\mathcal{W}$ : Set of Workers  $\{w \mid w \in \text{Worker}\}$

$\mathcal{F}$ : Set of Features  $\{f \mid f \in \text{Feature}\}$

$\mathcal{S}$ : Set of Skills  $\{s \mid s \in \text{Skill}\}$

$\mathcal{R}$ : Set of Roles  $\{r \mid r \in \text{Role}\}$

$\mathcal{PO}$ : Set of Product Owners  $\{po \mid po \in \text{ProductOwner}\}$

$\mathcal{SM}$ : Set of Scrum Masters  $\{sm \mid sm \in \text{ScrumMaster}\}$

$\mathcal{PB}$ : Set of Product Backlogs  $\{pb \mid pb \in \text{ProductBacklog}\}$

$\mathcal{SP}$ : Set of Sprints  $\{sp \mid sp \in \text{Sprint}\}$

$\mathcal{SPP}$ : Set of Sprint Plannings  $\{spp \mid spp \in \text{SprintPlanning}\}$

$\mathcal{DS}$ : Set of Daily Scrums  $\{ds \mid ds \in \text{DailyScrum}\}$

$\mathcal{SR}$ : Set of Sprint Reviews  $\{sr \mid sr \in \text{SprintReview}\}$

$\mathcal{SRE}$ : Set of Sprint Retrospectives  $\{sre \mid sre \in \text{SprintRetrospective}\}$

$\mathcal{SBL}$ : Set of Sprint Backlogs  $\{sbl \mid sbl \in \text{SprintBacklog}\}$

$\mathcal{SG}$ : Set of Sprint Goals  $\{sg \mid sg \in \text{SprintGoal}\}$

$\mathcal{E}$ : Set of Epics  $\{e \mid e \in \text{Epic}\}$

$\mathcal{US}$ : Set of User Stories  $\{us \mid us \in \text{UserStory}\}$

$\mathcal{TSK}$ : Set of Tasks  $\{tsk \mid tsk \in \text{Task}\}$

$\mathcal{DEV}$ : Set of Development Snapshots  $\{dev \mid dev \in \text{DevelopmentSnapshot}\}$

$\mathcal{BL}$ : Set of Blockers  $\{bl \mid bl \in \text{Blocker}\}$

$\mathcal{SH}$ : Set of Stakeholders  $\{sh \mid sh \in \text{Stakeholder}\}$

$\mathcal{VEL}$ : Set of Velocity Records  $\{vel \mid vel \in \text{Velocity}\}$

$\mathcal{REP}$ : Set of Release Plans  $\{rep \mid rep \in \text{ReleasePlan}\}$

$\mathcal{RM}$ : Set of Roadmaps  $\{rm \mid rm \in \text{Roadmap}\}$

$\mathcal{SCB}$ : Set of Scrum Boards  $\{scb \mid scb \in \text{ScrumBoard}\}$

$\mathcal{FED}$ : Set of Feature Documentations  $\{fed \mid fed \in \text{FeatureDocumentation}\}$

## 2 2. Indices

$p \in \mathcal{P}$ : Index for Projects

$t \in \mathcal{T}$ : Index for Teams

$w \in \mathcal{W}$ : Index for Workers

$f \in \mathcal{F}$ : Index for Features

$s \in \mathcal{S}$ : Index for Skills

$r \in \mathcal{R}$ : Index for Roles

$po \in \mathcal{PO}$ : Index for Product Owners

$sm \in \mathcal{SM}$ : Index for Scrum Masters

$pb \in \mathcal{PB}$ : Index for Product Backlogs

$sp \in \mathcal{SP}$ : Index for Sprints

$sbl \in \mathcal{SBL}$ : Index for Sprint Backlogs

$sg \in \mathcal{SG}$ : Index for Sprint Goals

$e \in \mathcal{E}$ : Index for Epics

$us \in \mathcal{US}$ : Index for User Stories

$tsk \in \mathcal{TSK}$ : Index for Tasks

$bl \in \mathcal{BL}$ : Index for Blockers

$sh \in \mathcal{SH}$ : Index for Stakeholders

$vel \in \mathcal{VEL}$ : Index for Velocity Records

$rep \in \mathcal{REP}$ : Index for Release Plans

## 3 3. Goals

### **G0: maximize\_project\_budget**

Maximize total project budget:

$$\max \sum_{p \in \mathcal{P}} \text{budget}(p) \quad \text{with weight 1.5}$$

### **G1: minimize\_project\_duration**

Minimize total project duration (end - start):

$$\min \sum_{p \in \mathcal{P}} (\text{project.end}(p) - \text{project.start}(p)) \quad \text{with weight 1.2}$$

**G2: maximize\_team\_size**

Maximize total team size:

$$\max \sum_{t \in \mathcal{T}} \text{team\_size}(t) \quad \text{with weight 1.0}$$

**G3: minimize\_worker\_start\_date**

Minimize average worker start date (earlier hires):

$$\min \frac{1}{|\mathcal{W}|} \sum_{w \in \mathcal{W}} \text{start\_date}(w) \quad \text{with weight 0.8}$$

**G4: maximize\_feature\_priority**

Maximize sum of feature priorities:

$$\max \sum_{f \in \mathcal{F}} \text{priority}(f) \quad \text{with weight 1.3}$$

**G5: minimize\_task\_effort**

Minimize total effort across all tasks:

$$\min \sum_{tsk \in \mathcal{TSK}} \text{effort}(tsk) \quad \text{with weight 1.1}$$

**G6: maximize\_story\_points**

Maximize total story points in completed user stories:

$$\max \sum_{us \in \mathcal{US}} \text{story\_points}(us) \quad \text{with weight 1.4}$$

**G7: minimize\_sprint\_duration**

Minimize average sprint duration:

$$\min \frac{1}{|\mathcal{SP}|} \sum_{sp \in \mathcal{SP}} (\text{end\_date}(sp) - \text{start\_date}(sp)) \quad \text{with weight 0.9}$$

**G8: maximize\_velocity\_avg\_story\_points**

Maximize average velocity:

$$\max \sum_{vel \in \mathcal{VEL}} \text{avg\_story\_points}(vel) \quad \text{with weight 1.6}$$

**G9: minimize\_blocker\_resolved\_on**

Minimize average blocker resolution time:

$$\min \frac{1}{|\mathcal{BL}|} \sum_{bl \in \mathcal{BL}} \text{resolved\_on}(bl) \quad \text{with weight 1.0}$$

**G10: maximize\_sprint\_goal\_achievement**

Maximize number of achieved sprint goals:

$$\max \sum_{sg \in SG} \mathbb{I}[\text{achievement\_status}(sg) = \text{achieved}] \quad \text{with weight 1.3}$$

**G11: minimize\_sprint\_backlog\_total\_effort**

Minimize total effort in sprint backlogs:

$$\min \sum_{sbl \in SBL} \text{total\_effort}(sbl) \quad \text{with weight 0.9}$$

**G12: maximize\_release\_plan\_included\_features**

Maximize number of features in release plans:

$$\max \sum_{rep \in REP} |\text{included\_features}(rep)| \quad \text{with weight 1.2}$$

**G13: minimize\_dev\_deployment\_target**

Minimize deployment delay (optimize target assignment):

$$\min \sum_{dev \in DEV} \delta(\text{deployment\_target}(dev)) \quad (\text{indicator for late target}) \quad \text{with weight 0.7}$$

## 4. Conditions

**C0: require\_project\_status\_active**

Only active projects:

$$\forall p \in \mathcal{P} : \text{status}(p) = \text{active} \quad \text{weight 1.0}$$

**C1: require\_team\_status\_active**

Only active teams:

$$\forall t \in \mathcal{T} : \text{team\_status}(t) = \text{active} \quad \text{weight 1.0}$$

**C2: require\_worker\_status\_active**

Only active workers:

$$\forall w \in \mathcal{W} : \text{status}(w) = \text{active} \quad \text{weight 1.0}$$

**C3: require\_feature\_status\_completed**

Only completed features:

$$\forall f \in \mathcal{F} : \text{status}(f) \neq \text{completed} \Rightarrow f \notin \text{considered set} \quad \text{weight 0.5}$$

**C4: require\_task\_status\_done**

Only tasks marked 'done':

$$\forall tsk \in \mathcal{TSK} : \text{status}(tsk) = \text{done} \quad \text{weight 1.2}$$

**C5: require\_sprint\_status\_completed**

Only completed sprints:

$$\forall sp \in \mathcal{SP} : \text{status}(sp) = \text{completed} \quad \text{weight } 1.1$$

**C6: require\_user\_story\_status\_done**

Only completed user stories:

$$\forall us \in \mathcal{US} : \text{status}(us) = \text{done} \quad \text{weight } 1.0$$

**C7: require\_blocker\_status\_resolved**

Only resolved blockers:

$$\forall bl \in \mathcal{BL} : \text{status}(bl) = \text{resolved} \quad \text{weight } 0.9$$

**C8: require\_skill\_certified**

Only certified skills:

$$\forall s \in \mathcal{S} : \text{certified}(s) = \text{true} \quad \text{weight } 1.1$$

**C9: require\_role\_area\_defined**

Only roles with defined responsibility:

$$\forall r \in \mathcal{R} : \text{area\_of\_responsibility}(r) \neq \emptyset \quad \text{weight } 0.8$$

**C10: require\_sprint\_goal\_achievement\_met**

Only sprints where goal was achieved:

$$\forall sg \in \mathcal{SG} : \text{achievement\_status}(sg) = \text{achieved} \quad \text{weight } 1.3$$

**C11: require\_velocity\_trend\_positive**

Only teams with positive velocity trend:

$$\forall vel \in \mathcal{VEL} : \text{trend}(vel) > 0 \quad \text{weight } 1.0$$

**C12: require\_release\_status\_planned**

Only planned releases:

$$\forall rep \in \mathcal{REP} : \text{status}(rep) = \text{planned} \quad \text{weight } 0.9$$

**C13: require\_dev\_test\_status\_passed**

Only development snapshots with passed tests:

$$\forall dev \in \mathcal{DEV} : \text{test\_status}(dev) = \text{passed} \quad \text{weight } 1.1$$

## 5 5. DecisionVariables

`project_priority_weight`  $\in [0.0, 1.0]$ : Weight for project priority in scoring

`team_size_capacity`  $\in \{5, 6, 7, 8, 9, 10\}$ : Max number of members per team

`worker_availability_hours`  $\in \mathbb{Z}^+ \cap [0, 40]$ : Weekly worker availability

`task_effort_estimate`  $\in \mathbb{Z}^+ \cap [1, 16]$ : Estimated hours per task

`story_points_estimate`  $\in \{1, 2, 3, 5, 8, 13\}$ : Story points for a user story

`sprint_duration_days`  $\in \{7, 14, 21, 28\}$ : Duration of a sprint

`skill_level_rating`  $\in \{1, 2, 3, 4, 5\}$ : Skill proficiency level

`blocker_severity_level`  $\in \{1, 2, 3\}$ : Severity of a blocker

`velocity_min_threshold`  $\in [5.0, 20.0]$ : Minimum acceptable velocity

`release_version_number`  $\in [1.0, 10.0]$ : Version number for releases

`documentation_completeness_ratio`  $\in [0.0, 1.0]$ : Ratio of complete docs

`meeting_duration_minutes`  $\in \mathbb{Z}^+ \cap [15, 180]$ : Duration of Scrum meetings

`task_type_category`  $\in \{\text{development, testing, bugfix, documentation}\}$ : Task type

`stakeholder_influence_score`  $\in \{1, 2, 3, 4, 5\}$ : Influence level of stakeholders