

# Optimization Model for Scrum-based Software Development

## Sets and Indices

$t \in \mathcal{T}$	Teams
$e \in \mathcal{E}$	Employees
$k \in \mathcal{K}$	Tasks / Sub-Tasks
$s \in \mathcal{S}$	Sprints
$p \in \mathcal{P}$	Projects
$f \in \mathcal{F}$	Features

## Decision Variables

$x_t \in \mathbb{Z}_{\geq 1}$ ,	Assigned team size
$y_{e,s} \in \{0, 1\}$ ,	Employee $e$ assigned to sprint $s$
$z_{k,e} \in \{0, 1\}$ ,	Task $k$ assigned to employee $e$
$sp_s \in \mathbb{Z}_{\geq 0}$ ,	Story points assigned to sprint $s$
$d_s \in \mathbb{Z}_{\geq 7}^{\leq 30}$ ,	Duration of sprint $s$ in days
$r_b \in \mathbb{Z}_{\geq 0}^{\leq 14}$ ,	Resolution time for blocker $b$
$skl_t \in \mathbb{R}_{\geq 0}^{\leq 5}$ ,	Average skill level in team $t$
$bu_p \in \mathbb{R}_{\geq 0}^{\leq B_p}$ ,	Budget used for project $p$
$fp_{rp} \in \mathbb{Z}_{\geq 0}$ ,	Number of features planned in release plan $rp$
$bl_{pb} \in \mathbb{Z}_{\geq 0}$ ,	Number of backlog entries in product backlog $pb$

## Objective Functions

### Multi-objective form (weights $w_i$ )

$$\begin{aligned}
 \max \quad & w_1 \sum_{p \in \mathcal{P}} \text{CompletionRate}_p - w_2 \sum_{p \in \mathcal{P}} \frac{\text{BudgetOverrun}_p}{B_p} + w_3 \sum_{t \in \mathcal{T}} skl_t + w_4 \sum_{s \in \mathcal{S}} \text{SprintGoalAchieved}_s \\
 & - w_5 \sum_{k \in \mathcal{K}} \text{Blockers}_k + w_6 \sum_{st \in \mathcal{ST}} \text{StakeholderSatisfaction}_{st} \\
 & - w_7 \text{TaskEffortVariance} + w_8 \sum_{t \in \mathcal{T}} \text{TeamStability}_t + w_9 \sum_{f \in \mathcal{F}} \text{DocumentationQuality}_f
 \end{aligned}$$

(Where  $w_i \geq 0$  are scalar weights reflecting importance.)

## Constraints

- **Project deadlines:**

$$\text{FinishDate}_p \leq \text{ProjectEnd}_p, \quad \forall p \in \mathcal{P}$$

- **Team size limit:**

$$x_t \leq \text{MaxTeamSize}, \quad \forall t \in \mathcal{T}$$

- **Employee availability:**

$$y_{e,s} = 0 \quad \text{if employee } e \text{ unavailable during sprint } s$$

- **Skill matching:**

$$z_{k,e} = 0 \quad \text{if employee } e \text{ lacks required skills for task } k$$

- **Sprint duration fixed:**

$$d_s = \text{FixedSprintDuration}, \quad \forall s \in \mathcal{S}$$

- **No overlapping sprint assignments for user stories:**

$$\sum_{s \in \mathcal{S}} y_{e,s} \leq 1, \quad \forall e \text{ assigned to a user story}$$

- **Task effort bounds:**

$$\text{Effort}_k^{\min} \leq \text{Effort}_k \leq \text{Effort}_k^{\max}, \quad \forall k \in \mathcal{K}$$

- **Blocker resolution time:**

$$r_b \leq \text{MaxResolutionTime}, \quad \forall b \in \mathcal{B}$$

- **Product Owner single backlog:**

$$\sum_{pb} \text{manages}(po, pb) = 1, \quad \forall po \in \mathcal{PO}$$

- **Scrum Master assigned:**

$$\sum_{sm} \text{supports}(t, sm) = 1, \quad \forall t \in \mathcal{T}$$

## Additional Definitions

$$\text{CompletionRate}_p = \frac{\text{FeaturesCompleted}_p}{\text{TotalFeatures}_p}$$

$$\text{BudgetOverrun}_p = \max(0, bu_p - B_p)$$

$\text{SprintGoalAchieved}_s \in \{0, 1\}$  indicator variable for sprint goal success

$\text{Blockers}_k$  = number of blockers associated with task  $k$

$\text{TaskEffortVariance}$  = variance of efforts across tasks

$\text{TeamStability}_t$  = measure of team member retention during project

$\text{DocumentationQuality}_f$  = score based on feature documentation completeness