

# SCRUM Planning Optimization Model

TruelyMostWanted

September 5, 2025

## Contents

<b>1</b>	<b>1. Sets (Entities)</b>	<b>2</b>
<b>2</b>	<b>2. Indices</b>	<b>3</b>
<b>3</b>	<b>3. Goals</b>	<b>3</b>
<b>4</b>	<b>4. Conditions</b>	<b>5</b>
<b>5</b>	<b>5. DecisionVariables</b>	<b>5</b>

## 1 1. Sets (Entities)

- Projects  $P$  (Entity **Project**).
- Teams  $T$  (Entity **Team**).
- Workers  $W$  (Entity **Worker**).
- Features  $F$  (Entity **Feature**).
- Skills  $S$  (Entity **Skill**).
- Roles  $R$  (Entity **Role**).
- Product Owners  $PO$  (Entity **ProductOwner**).
- Scrum Masters  $SM$  (Entity **ScrumMaster**).
- Product Backlogs  $PB$  (Entity **ProductBacklog**).
- Sprints  $SP$  (Entity **Sprint**).
- Sprint Plannings  $SPP$  (Entity **SprintPlanning**).
- Daily Scrums  $DS$  (Entity **DailyScrum**).
- Sprint Reviews  $SR$  (Entity **SprintReview**).
- Sprint Retrospectives  $SRE$  (Entity **SprintRetrospective**).
- Sprint Backlogs  $SBL$  (Entity **SprintBacklog**).
- Sprint Goals  $SG$  (Entity **SprintGoal**).
- Epics  $E$  (Entity **Epic**).
- User Stories  $US$  (Entity **UserStory**).
- Tasks  $TSK$  (Entity **Task**).
- Development Snapshots  $DEV$  (Entity **DevelopmentSnapshot**).
- Blockers  $BL$  (Entity **Blocker**).
- Stakeholders  $SH$  (Entity **Stakeholder**).
- Velocities  $VEL$  (Entity **Velocity**).
- Release Plans  $REP$  (Entity **ReleasePlan**).
- Roadmaps  $RM$  (Entity **Roadmap**).
- Scrum Boards  $SCB$  (Entity **ScrumBoard**).
- Feature Documentations  $FED$  (Entity **FeatureDocumentation**).

- *Relation sets (from Relationships.csv):*  
 $R1 : T \rightarrow P, R2 : W \rightarrow T, R3 : W \rightarrow S, R4 : W \rightarrow R, R5 : PO \rightarrow PB, R6 : T \leftrightarrow SM,$   
 $R7 : PB \rightarrow F, R8 : PB \rightarrow E, R9 : E \rightarrow US, R10 : US \rightarrow TSK, R11 : US \rightarrow SBL,$   
 $R12 : SBL \rightarrow SP, R13 : SP \rightarrow SG, R14 : SCB \rightarrow TSK, R15 : FED \rightarrow F, R16 : TSK \rightarrow BL,$   
 $R17 : SH \rightarrow SR, R18 : SM \rightarrow SRE, R19 : VEL \rightarrow T, R20 : REP \rightarrow F,$   
 $R21 : REP \rightarrow RM, R22 : SP \rightarrow DEV.$

## 2 Indices

- $p \in P, t \in T, w \in W, f \in F, s \in S, r \in R, po \in PO, sm \in SM,$
- $pb \in PB, sp \in SP, sbl \in SBL, sg \in SG, e \in E, us \in US, tsk \in TSK,$
- $bl \in BL, sr \in SR, scb \in SCB, vel \in VEL.$

### Parameters (from entity attributes).

- $budget_p$  (Project.budget),  $teamSize_t$  (Team.team\_size).
- $priority_f$  (Feature.priority),  $effort_{tsk}$  (Task.effort).
- $storyPts_{us}$  (UserStory.story\_points).
- $entries_{pb}$  (ProductBacklog.number\_of\_entries).
- $benefit_{sg}$  (SprintGoal.benefit),  $achieve_{sp}$  (Sprint.achievement\_of\_goal).
- $sat$  aggregated per team/sprint from retrospectives (SprintRetrospective.team\_satisfaction).
- $sev_{bl}$  (Blocker.severity).
- $\overline{vel}_t$  velocity linked via  $R19$  (Velocity.avg\_story\_points for team  $t$ ).
- $attend_{sr}$  (SprintReview.attendees\_count).

## 3 Goals

We consider a (potentially) multi-objective model. Each goal  $Gk$  is listed with its ID, name, and mathematical form. In practice one may (i) optimize lexicographically, or (ii) use a weighted sum  $\max Z = \sum_k w_k \cdot \text{obj}_k$  where  $w_k$  are the CSV weights and minimization targets appear with a negative sign.

- **G0 maximize\_story\_points\_completed:**

$$\max \sum_{us \in US} \sum_{sbl \in SBL} storyPts_{us} x_{us,sbl}^{USBL}.$$

- **G1 minimize\_total\_task\_effort:**

$$\min \sum_{tsk \in TSK} effort_{tsk}.$$

- **G2 minimize\_open\_blocker\_severity:**

$$\min \sum_{tsk \in TSK} \sum_{bl \in BL} sev_{bl} x_{tsk,bl}^{TBL}.$$

- **G3 maximize\_average\_velocity** (prefer loading higher-velocity teams):

$$\max \sum_{t \in T} \sum_{p \in P} \overline{vel}_t x_{t,p}^{TP}.$$

- **G4 maximize\_sprint\_goal\_achievement:**

$$\max \sum_{sp \in SP} \sum_{sg \in SG} achieve_{sp} x_{sp,sg}^{SPSG}.$$

- **G5 maximize\_team\_satisfaction** (proxy aggregated from retrospectives):

$$\max \sum_{t \in T} sat_t.$$

- **G6 minimize\_project\_budget** (budget of projects we activate by staffing them):

$$\min \sum_{t \in T} \sum_{p \in P} budget_p x_{t,p}^{TP}.$$

- **G7 maximize\_sprint\_goal\_benefit:**

$$\max \sum_{sp \in SP} \sum_{sg \in SG} benefit_{sg} x_{sp,sg}^{SPSG}.$$

- **G8 maximize\_review\_attendance:**

$$\max \sum_{sh \in SH} \sum_{sr \in SR} x_{sh,sr}^{SHSR}.$$

- **G9 minimize\_sprint\_backlog\_tasks:**

$$\min \sum_{sbl \in SBL} number\_of\_tasks_{sbl}.$$

- **G10 maximize\_feature\_priority\_delivered:**

$$\max \sum_{pb \in PB} \sum_{f \in F} priority_f x_{pb,f}^{BF}.$$

- **G11 maximize\_documentation\_linkage** (proxy for documentation coverage):

$$\max \sum_{fed \in FED} linked\_requirements_{fed}.$$

## 4 4. Conditions

Each condition  $Ck$  is listed with ID, name, and constraint(s).

- **C0 worker\_one\_team:**  $\sum_{t \in T} x_{w,t}^{WT} \leq 1 \quad \forall w \in W.$
- **C1 team\_capacity\_by\_size:**  $\sum_{w \in W} x_{w,t}^{WT} \leq teamSize_t \quad \forall t \in T.$
- **C2 us\_has\_at\_least\_one\_task:**  $\sum_{tsk \in TSK} x_{us,tsk}^{UST} \geq 1 \quad \forall us \in US.$
- **C3 us\_at\_most\_one\_sbl:**  $\sum_{sbl \in SBL} x_{us,sbl}^{USBL} \leq 1 \quad \forall us \in US.$
- **C4 sbl\_exactly\_one\_sprint:**  $\sum_{sp \in SP} x_{sbl,sp}^{SBLSP} = 1 \quad \forall sbl \in SBL.$
- **C5 sprint\_exactly\_one\_goal:**  $\sum_{sg \in SG} x_{sp,sg}^{SPSG} = 1 \quad \forall sp \in SP.$
- **C6 backlog\_has\_one\_product\_owner:**  $\sum_{po \in PO} x_{po,pb}^{PO} = 1 \quad \forall pb \in PB.$
- **C7 sm\_supports\_at\_most\_one\_team:**  $\sum_{t \in T} x_{sm,t}^{SMT} \leq 1 \quad \forall sm \in SM.$
- **C8 team\_at\_most\_one\_project:**  $\sum_{p \in P} x_{t,p}^{TP} \leq 1 \quad \forall t \in T.$
- **C9 task\_at\_most\_one\_blocker:**  $\sum_{bl \in BL} x_{tsk,bl}^{TBL} \leq 1 \quad \forall tsk \in TSK.$
- **C10 feature\_exactly\_one\_backlog:**  $\sum_{pb \in PB} x_{pb,f}^{BF} = 1 \quad \forall f \in F.$
- **C11 epic\_has\_at\_least\_one\_user\_story:**  $\sum_{us \in US} x_{e,us}^{EU} \geq 1 \quad \forall e \in E.$
- **C12 backlog\_feature\_entries\_limit:**  $\sum_{f \in F} x_{pb,f}^{BF} \leq entries_{pb} \quad \forall pb \in PB.$
- **C13 role\_assignment\_requires\_skill:**  $x_{w,r}^{WR} \leq \sum_{s \in S} x_{w,s}^{WS} \quad \forall w \in W, \forall r \in R.$

## 5 5. Decision Variables

- $x_{t,p}^{TP} \in \{0, 1\}$  (DV0) — *assign\_team\_to\_project.*
- $x_{w,t}^{WT} \in \{0, 1\}$  (DV1) — *assign\_worker\_to\_team.*
- $x_{w,s}^{WS} \in \{0, 1\}$  (DV2) — *worker\_has\_skill.*

- $x_{w,r}^{WR} \in \{0, 1\}$  (DV3) — *worker\_takes\_role*.
- $x_{po,pb}^{PO} \in \{0, 1\}$  (DV4) — *po\_manages\_backlog*.
- $x_{sm,t}^{SMT} \in \{0, 1\}$  (DV5) — *sm\_supports\_team*.
- $x_{pb,f}^{BF} \in \{0, 1\}$  (DV6) — *backlog\_contains\_feature*.
- $x_{e,us}^{EU} \in \{0, 1\}$  (DV7) — *epic\_contains\_user\_story*.
- $x_{us,sbl}^{USBL} \in \{0, 1\}$  (DV8) — *user\_story\_in\_sprint\_backlog*.
- $x_{sbl,sp}^{SBLSP} \in \{0, 1\}$  (DV9) — *sprint\_backlog\_in\_sprint*.
- $x_{sp,sg}^{SPSG} \in \{0, 1\}$  (DV10) — *sprint\_pursues\_goal*.
- $x_{scb,tsk}^{SCT} \in \{0, 1\}$  (DV11) — *scrum\_board\_contains\_task*.
- $x_{tsk,bl}^{TBL} \in \{0, 1\}$  (DV12) — *task\_blocked\_by*.
- $x_{sh,sr}^{SHSR} \in \{0, 1\}$  (DV13) — *stakeholder\_participates\_in\_review*.
- $x_{us,tsk}^{UST} \in \{0, 1\}$  (DV14) — *user\_story\_has\_task*.