Scrum Project Optimization Model

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1	Sets (Entities)
	• \mathcal{P} : Set of Projects
	• \mathcal{T} : Set of Teams
	• W: Set of Workers
	• \mathcal{F} : Set of Features
	• S: Set of Skills
	• \mathcal{R} : Set of Roles
	• \mathcal{PO} : Set of Product Owners
	\bullet \mathcal{SM} : Set of Scrum Masters
	$ullet$ \mathcal{PB} : Set of Product Backlogs
	• SP : Set of Sprints
	• SPP : Set of Sprint Plannings
	• \mathcal{DS} : Set of Daily Scrums
	• SR : Set of Sprint Reviews

- \bullet $\mathcal{SRE} :$ Set of Sprint Retrospectives
- \mathcal{SBL} : Set of Sprint Backlogs
- SG: Set of Sprint Goals
- \mathcal{E} : Set of Epics
- \mathcal{US} : Set of User Stories
- TSK: Set of Tasks
- \mathcal{BL} : Set of Blockers
- \mathcal{SH} : Set of Stakeholders
- VEL: Set of Velocities
- \mathcal{REP} : Set of Release Plans
- \mathcal{RM} : Set of Roadmaps
- \mathcal{SCB} : Set of Scrum Boards
- \mathcal{FED} : Set of Feature Documentations

2 Indices

- $p \in \mathcal{P}$
- $t \in \mathcal{T}$
- $w \in \mathcal{W}$
- $f \in \mathcal{F}$
- $s \in \mathcal{S}$
- $r \in \mathcal{R}$
- $po \in \mathcal{PO}$
- $sm \in \mathcal{SM}$
- $pb \in \mathcal{PB}$
- $sp \in \mathcal{SP}$
- $spp \in \mathcal{SPP}$
- $ds \in \mathcal{DS}$

- $sr \in \mathcal{SR}$
- $sre \in \mathcal{SRE}$
- $sbl \in \mathcal{SBL}$
- $sg \in \mathcal{SG}$
- $e \in \mathcal{E}$
- $us \in \mathcal{US}$
- $tsk \in TSK$
- $dev \in \mathcal{DEV}$
- $bl \in \mathcal{BL}$
- $sh \in \mathcal{SH}$
- $vel \in VEL$
- $rep \in \mathcal{REP}$
- $rm \in \mathcal{RM}$
- $scb \in \mathcal{SCB}$
- $fed \in \mathcal{FED}$

3 Goals

• G0 (maximize_team_productivity):

$$\text{Maximize } \sum_{t \in \mathcal{T}} \text{team_size}_t \times \text{velocity}_{vel}$$

• G1 (maximize_sprint_velocity):

$$\text{Maximize } \sum_{vel \in \mathcal{VEL}} \text{avg._story_points}_{vel}$$

• G2 (minimize_blockers):

$$\text{Minimize } \sum_{bl \in \mathcal{BL}} \mathbb{I}(\text{status}_{bl} = \text{unresolved})$$

• G3 (maximize_feature_completion):

$$\text{Maximize } \sum_{f \in \mathcal{F}} \mathbb{I}(\text{status}_f = \text{completed})$$

• G4 (maximize_team_satisfaction):

$$\text{Maximize } \sum_{sre \in \mathcal{SRE}} \text{team_satisfaction}_{sre}$$

• G5 (minimize_project_budget_overrun):

Minimize
$$\sum_{p \in \mathcal{P}} \max(0, \text{actual_budget}_p - \text{planned_budget}_p)$$

• G6 (maximize_stakeholder_satisfaction):

Maximize
$$\sum_{sh \in \mathcal{SH}} \text{relevance_to_feature}_{sh}$$

• G7 (maximize_sprint_goal_achievement):

$$\text{Maximize } \sum_{sg \in \mathcal{SG}} \text{achievement_status}_{sg}$$

• G8 (minimize_task_effort):

$$\text{Minimize } \sum_{tsk \in \mathcal{TSK}} \text{effort}_{tsk}$$

• G9 (maximize_skill_coverage):

$$\text{Maximize } \sum_{w \in \mathcal{W}, s \in \mathcal{S}} \text{has_skill}_{w,s}$$

• G10 (minimize_sprint_duration):

$$\text{Minimize } \sum_{sp \in \mathcal{SP}} \text{duration}_{sp}$$

• G11 (maximize_epic_completion):

$$\text{Maximize } \sum_{e \in \mathcal{E}} \mathbb{I}(\text{status}_e = \text{completed})$$

• G12 (maximize_user_story_completion):

Maximize
$$\sum_{us \in \mathcal{US}} \mathbb{I}(\text{status}_{us} = \text{completed})$$

• G13 (maximize_development_snapshot_quality):

$$\text{Maximize } \sum_{dev \in \mathcal{DEV}} \mathbb{I}(\text{test_status}_{dev} = \text{passed})$$

• G14 (minimize_role_overlap):

$$\text{Minimize } \sum_{w \in \mathcal{W}, r \in \mathcal{R}} \mathbb{I}(\text{takes_on_role}_{w,r} > 1)$$

4 Conditions

• C0 (team_size_limit):

$$team_size_t \leq 9 \quad \forall t \in \mathcal{T}$$

• C1 (sprint_duration_fixed):

$$duration_{sp} = 14 \quad \forall sp \in \mathcal{SP}$$

• C2 (blocker_severity_high):

resolved_on_{bl} - detected_on_{bl}
$$\leq 2 \quad \forall bl \in \mathcal{BL}$$
 with severity = high

• C3 (feature_priority_high):

$$\operatorname{priority}_f = \operatorname{high} \quad \forall f \in \mathcal{F} \text{ in current sprint}$$

• C4 (worker_availability):

availability
$$_w$$
 = available $\forall w \in \mathcal{W}$ assigned to task

• C5 (skill_requirement):

$$\sum_{w \in \mathcal{W}} \text{has_skill}_{w,s} \geq 1 \quad \forall tsk \in \mathcal{TSK} \text{ requiring skill } s$$

• C6 (product_backlog_status):

$$status_{pb} = approved \quad \forall pb \in \mathcal{PB}$$

• C7 (sprint_goal_achievable):

$$\sum_{us \in \mathcal{US}} \text{story-points}_{us} \leq \text{velocity}_{vel} \quad \forall sg \in \mathcal{SG}$$

• C8 (release_plan_status):

$$status_{rep} = confirmed \quad \forall rep \in \mathcal{REP}$$

• C9 (scrum_board_columns):

$$|\text{columns}_{scb}| \geq 3 \quad \forall scb \in \mathcal{SCB}$$

• C10 (velocity_trend_positive):

$$trend_{vel} > 0 \quad \forall vel \in \mathcal{VEL}$$

• C11 (roadmap_milestones):

$$\sum_{rep \in \mathcal{REP}} \text{includes_milestone}_{rep,m} \geq 1 \quad \forall m \in \text{milestones}_{rm}$$

• C12 (stakeholder_influence):

$$\sum_{sr \in \mathcal{SR}} \text{attendees}_{sr,sh} \ge 1 \quad \forall sh \in \mathcal{SH} \text{ with influence_level} = \text{high}$$

• C13 (documentation_completeness):

$$\sum_{fed \in \mathcal{FED}} \text{linked_requirements}_{fed,f} \geq 1 \quad \forall f \in \mathcal{F}$$

• C14 (budget_constraint):

$$\sum_{p \in \mathcal{P}} \text{actual_budget}_p \leq \text{planned_budget}_p$$

5 Decision Variables

- $x_{w,tsk} \in \{0,1\}$: DV0 (assign_worker_to_task)
- $y_{us,sbl} \in \{0,1\}$: DV1 (select_user_story_for_sprint)
- $d_{sp} \in \mathbb{Z}^+$: DV2 (set_sprint_duration)
- $b_f \in \mathbb{R}^+$: DV3 (allocate_budget_to_feature)
- $z_{w,r} \in \{0,1\}$: DV4 (assign_role_to_worker)
- $r_{bl} \in \{0,1\}$: **DV5** (resolve_blocker)
- $p_f \in \{1, 2, 3, 4, 5\}$: DV6 (set_feature_priority)
- $s_t \in \mathbb{Z}^+$: DV7 (set_team_size)
- $a_{sg} \in \mathbb{R}^+$: DV8 (set_sprint_goal_achievement)
- $k_{w,s} \in \{0,1\}$: DV9 (assign_skill_to_worker)
- $l_{f,rep} \in \{0,1\}$: DV10 (select_feature_for_release)
- $e_{tsk} \in \mathbb{Z}^+$: DV11 (set_task_effort)
- $v_{sh,f} \in \{1,2,3,4,5\}$: DV12 (set_stakeholder_relevance)
- $g_{vel} \in \mathbb{R}^+$: DV13 (set_velocity_avg)
- $q_{dev} \in \{0,1\}$: DV14 (set_development_snapshot_status)