SCRUM Planning Optimization Model

${\it Generated for TruelyMostWanted}$

September 5, 2025

Contents

1	Sets (Entities)	2
2	Indices	3
3	Goals	3
4	Conditions	4
5	DecisionVariables	6

1 Sets (Entities)

- P Projects (Project)
- T Teams (Team)
- W Workers (Worker)
- *F* Features (Feature)
- S Skills (Skill)
- R Roles (Role)
- PO Product Owners (ProductOwner)
- SM Scrum Masters (ScrumMaster)
- PB Product Backlogs (ProductBacklog)
- SP Sprints (Sprint)
- SPP Sprint Plannings (SprintPlanning)
- DS Daily Scrums (DailyScrum)
- SR Sprint Reviews (SprintReview)
- SRE Sprint Retrospectives (SprintRetrospective)
- SBL Sprint Backlogs (SprintBacklog), assume a unique backlog per sprint $s \in SP$
- SG Sprint Goals (SprintGoal)
- E Epics (Epic)
- *US* User Stories (UserStory)
- TSK Tasks (Task)
- DEV Development Snapshots (DevelopmentSnapshot)
- BL Blockers (Blocker)
- SH Stakeholders (Stakeholder)
- *VEL* Velocity records (Velocity)
- REP Release Plans (ReleasePlan)
- RM Roadmaps (Roadmap)
- SCB Scrum Boards (ScrumBoard)
- FED Feature Documentations (FeatureDocumentation)

2 Indices

- $p \in P$, $t \in T$, $w \in W$, $f \in F$, $e \in E$, $us \in US$, $tsk \in TSK$, $bl \in BL$, $s \in SP$, $sbl \in SBL$, $sg \in SG$, $vel \in VEL$, $rep \in REP$, $pb \in PB$, $sr \in SR$, $ds \in DS$, $scb \in SCB$, $fed \in FED$
- Relation indicator parameters (from Relationships.csv):
 - R_containsUS(e, us) $\in \{0, 1\}$ for contains_user_story (R10)
 - R_USinSBL $(us, s) \in \{0, 1\}$ allowed by is_in_sprint_backlog + belongs_to_sprint (R11, R12)
 - R_taskBlocked(tsk, bl) $\in \{0, 1\}$ for is_blocked_by (R16)
 - R_featureInREP $(rep, f) \in \{0, 1\}$ for plans_release (R20)
 - $R_{-}PBcontainsF(pb, f), R_{-}PBcontainsE(pb, e)$ (R7, R8)
 - $R_Sgoal(s, sg) \in \{0, 1\}$ for pursues_goal (R13)

3 Goals

• G0 maximize_velocity_avg_story_points:

$$\max \sum_{vel \in VEL} \alpha_{G0} \cdot \operatorname{avgsp}_{vel}$$

where $\alpha_{G0} = 1.00$ and $\operatorname{avgsp}_{vel}$ corresponds to Velocity.avg._story_points.

• G1 minimize_product_backlog_entries:

$$\min \sum_{pb \in PB} \alpha_{G1} \cdot \text{entries}_{pb}$$

with $\alpha_{G1} = 0.40$ and entries_{pb} = ProductBacklog.number_of_entries.

• G2 minimize_project_budget_use:

$$\min \sum_{p \in P} \alpha_{G2} \cdot \text{budgetSpent}_p$$

 $\alpha_{G2} = 0.85$, decision variable budgetSpent_p = DV6 (p), bounded by Project.budget.

• G3 maximize_sprint_goal_achievement:

$$\max \ \sum_{s \in SP} \sum_{sq \in SG} \alpha_{G3} \cdot \operatorname{ach}_{sg} \cdot \operatorname{choose_goal}_{sg,s}$$

 $\alpha_{G3} = 0.80, \, \mathrm{ach}_{sg} \, \, \mathrm{from \, \, SprintGoal.achievement_status}.$

• G4 minimize_blocker_severity:

$$\min \; \sum_{bl \in BL} \alpha_{G4} \cdot \text{sev}_{bl} \cdot (1 - \texttt{mitigate_blocker}_{bl})$$

 $\alpha_{G4} = 0.90$, sev_{bl} from Blocker.severity.

• G5 minimize_task_effort:

$$\min \ \sum_{tsk \in TSK} \sum_{w \in W} \alpha_{G5} \cdot \text{eff}_{tsk} \cdot \texttt{assign_task}_{tsk,w}$$

 $\alpha_{G5} = 0.60$, eff_{tsk} from Task.effort.

• G6 maximize_story_points_scheduled:

$$\max \sum_{us \in US} \sum_{s \in SP} \alpha_{G6} \cdot \mathrm{sp}_{us} \cdot \mathtt{schedule_story}_{us,s}$$

 $\alpha_{G6}=1.00,\,\mathrm{sp}_{us}$ from UserStory.story_points.

• G7 maximize_team_satisfaction:

$$\max \sum_{s \in SP} \alpha_{G7} \cdot \operatorname{sat}_s$$

with $\alpha_{G7} = 0.70$, sat_s from SprintRetrospective.team_satisfaction.

• G8 minimize_scrum_board_cards:

$$\min \sum_{scb \in SCB} \alpha_{G8} \cdot \text{cards}_{scb}$$

 $\alpha_{G8} = 0.50, \, \mathrm{cards}_{scb} \, \, \mathrm{from} \, \, \mathrm{ScrumBoard.number_of_cards.}$

• G9 minimize_daily_scrum_duration:

$$\min \ \sum_{ds \in DS} lpha_{G9} \cdot \mathtt{setup_daily_scrum_duration}_{ds}$$

 $\alpha_{G9} = 0.30.$

• G10 maximize_feature_documentation_links:

$$\max \sum_{fed \in FED} \alpha_{G10} \cdot links_{fed}$$

 $\alpha_{G10} = 0.20$, links_{fed} from FeatureDocumentation.linked_requirements (normalized count).

• G11 maximize_deployment_target_coverage:

$$\max \sum_{dev \in DEV} \alpha_{G11} \cdot \mathrm{depCov}_{dev}$$

 $\alpha_{G11} = 0.20, \, \operatorname{depCov}_{dev} \, \operatorname{derived} \, \operatorname{from} \, \mathtt{DevelopmentSnapshot.deployment_target}.$

• G12 maximize_sprint_review_feedback:

$$\max \sum_{sr \in SR} \alpha_{G12} \cdot fb_{sr}$$

 $\alpha_{G12}=0.35, \, \mathrm{fb}_{sr} \,\, \mathrm{from} \,\, \mathrm{SprintReview.feedback_documentation}.$

4 Conditions

• C0 limit_budget_by_project (Must-match):

$$\sum_{p \in P} \mathtt{budget_spent}_p \leq \sum_{p \in P} \mathtt{budget}_p$$

where $budget_p$ is Project.budget.

• C1 respect_worker_availability (Must-match):

$$\forall w \in W: \sum_{s \in SP} \texttt{allocate_effort}_{w,s} \leq ext{avail}_w$$

 $avail_w$ from Worker.availability.

• C2 cap_sprint_backlog_total_effort (Must-match):

$$\forall s \in SP: \sum_{us \in US} \mathrm{sp}_{us} \cdot \mathtt{schedule_story}_{us,s} \leq \mathrm{capSB}_s$$

 ${
m capSB}_s$ from SprintBacklog.total_effort.

• C3 at_most_one_sprint_goal_per_sprint (Must-match):

$$\forall s \in SP: \quad \sum_{sg \in SG} \mathtt{choose_goal}_{sg,s} \leq 1$$

• C4 block_unresolved_blockers (Cannot-match):

$$\forall tsk \in TSK: \quad \sum_{w \in W} \texttt{assign_task}_{tsk,w} \leq \sum_{bl \in BL} \mathbf{R_taskBlocked}(tsk,bl) \cdot \texttt{mitigate_blocker}_{bl}$$

i.e., a task can be assigned only if its active blockers are mitigated.

• C5 daily_scrum_max_15_minutes (Must-match):

$$\forall ds \in DS:$$
 setup_daily_scrum_duration $_{ds} \leq 15$

• C6 maintain_active_product_backlog (Must-match):

$$\forall pb \in PB : \text{status}_{pb} = \text{``active''}$$

• C7 release_within_roadmap_window (Must-match):

$$\forall rep \in REP : plannedDate_{rep} \leq endDate_{RM(rep)}$$

linking ReleasePlan.planned_date with Roadmap.end_date.

• C8 sprint_review_attendees_cap (Must-match):

$$\forall sr \in SR : \text{ attendees}_{sr} < \overline{A}$$

with \overline{A} a management cap; SprintReview.attendees_count.

• C9 documentation_required_for_selected_features (Must-match):

$$orall f \in F: \quad \mathtt{select_feature}_f \Rightarrow \sum_{fed \in FED(f)} 1 \geq 1$$

• C10 team_size_capacity_respected (Must-match):

$$\forall t \in T, p \in P: \quad \mathtt{select_team_for_project}_{t,p} \cdot \underline{m} \leq \mathrm{teamSize}_t$$

where \underline{m} is the minimum required staffing; Team.team_size.

• C11 velocity_capacities_applied (Must-match):

$$\forall s \in SP: \quad \mathtt{story_points_committed}_s \leq \sum_{vel \in VEL(s)} \mathrm{avgsp}_{vel}$$

• C12 track_sprint_backlog_status (Must-match):

$$\forall s \in SP : \text{ status}_{sbl(s)} = \text{``active''}$$

5 DecisionVariables

- Binary $x_{us,s} = \text{schedule_story}_{us,s}$ (DVO)
- Binary $y_{tsk,w} = assign_task_{tsk,w}$ (DV1)
- Binary $z_{rep,f} = include_feature_{rep,f}$ (DV2)
- Binary $m_{bl} = \mathtt{mitigate_blocker}_{bl}$ (DV3)
- Binary $a_s = \mathtt{activate_sprint}_s$ (DV4)
- Continuous $q_{w,s} = \texttt{allocate_effort}_{w,s} \in [0,1] \; (\texttt{DV5})$
- Continuous $b_p = \mathtt{budget_spent}_p \in [0,1]$ (DV6)
- Integer $c_s = \mathtt{story_points_committed}_s \in \mathbb{Z}_{\geq 0}$ (DV7)
- Binary $d_s = \text{deploy_snapshot}_s$ (DV8)
- Binary $g_{sg,s} = \text{choose_goal}_{sg,s}$ (DV9)
- Binary $u_{t,p} = \texttt{select_team_for_project}_{t,p} (\texttt{DV10})$
- Integer $h_{ds} = \mathtt{setup_daily_scrum_duration}_{ds} \in [0, 30] \; (\mathtt{DV11})$
- Binary $r_f = select_feature_f$ (DV12)