# Scrum-Based Software Development Optimization Model

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1	Sets (Entities)	
	• $\mathcal{P}$ : Set of Projects	
	• $\mathcal{T}$ : Set of Teams	
	• W: Set of Workers	
	• $\mathcal{F}$ : Set of Features	
	• S: Set of Skills	
	• $\mathcal{R}$ : Set of Roles	
	• $\mathcal{PO}$ : Set of Product Owners	
	• $\mathcal{SM}$ : Set of Scrum Masters	
	• $\mathcal{PB}$ : Set of Product Backlogs	
	• $\mathcal{SP}$ : Set of Sprints	
	• $SPP$ : Set of Sprint Plannings	
	• $\mathcal{DS}$ : Set of Daily Scrums	

- SR: Set of Sprint Reviews
- $\mathcal{SRE}$ : Set of Sprint Retrospectives
- $\mathcal{SBL}$ : Set of Sprint Backlogs
- SG: Set of Sprint Goals
- $\mathcal{E}$ : Set of Epics
- $\mathcal{US}$ : Set of User Stories
- $\mathcal{TSK}$ : Set of Tasks
- $\mathcal{DEV}$ : Set of Development Snapshots
- BL: Set of Blockers
- $\mathcal{SH}$ : Set of Stakeholders
- VEL: Set of Velocities
- $\mathcal{REP}$ : Set of Release Plans
- $\mathcal{RM}$ : Set of Roadmaps
- $\mathcal{SCB}$ : Set of Scrum Boards
- $\mathcal{FED}$ : Set of Feature Documentations

#### 2 Indices

- $p \in \mathcal{P}$
- $t \in \mathcal{T}$
- $\bullet \ w \in \mathcal{W}$
- $f \in \mathcal{F}$
- $s \in \mathcal{S}$
- $r \in \mathcal{R}$
- $po \in \mathcal{PO}$
- $sm \in \mathcal{SM}$
- $pb \in \mathcal{PB}$
- $sp \in \mathcal{SP}$
- $spp \in \mathcal{SPP}$

- $ds \in \mathcal{DS}$
- $sr \in \mathcal{SR}$
- $sre \in \mathcal{SRE}$
- $sbl \in \mathcal{SBL}$
- $sg \in \mathcal{SG}$
- $e \in \mathcal{E}$
- $us \in \mathcal{US}$
- $tsk \in TSK$
- $dev \in \mathcal{DEV}$
- $bl \in \mathcal{BL}$
- $sh \in \mathcal{SH}$
- $vel \in VEL$
- $rep \in \mathcal{REP}$
- $rm \in \mathcal{RM}$
- $scb \in \mathcal{SCB}$
- $fed \in \mathcal{FED}$

#### 3 Goals

- G0 (maximize\_team\_productivity):  $\max \sum_{t \in \mathcal{T}} \text{team\_size}_t$
- G1 (maximize\_sprint\_velocity):  $\max \sum_{vel \in \mathcal{VEL}} \text{avg.\_story\_points}_{vel}$
- G2 (minimize\_blocker\_severity):  $\min \sum_{bl \in \mathcal{BL}} \text{severity}_{bl}$
- G3 (maximize\_feature\_completion):  $\max \sum_{f \in \mathcal{F}} \mathbb{I}(\text{status}_f = \text{completed})$
- G4 (maximize\_team\_satisfaction):  $\max \sum_{sre \in \mathcal{SRE}}$  team\_satisfaction $_{sre}$
- G5 (minimize\_project\_budget\_overrun):  $\min \sum_{p \in \mathcal{P}} (\text{budget}_p \text{planned\_budget}_p)$
- G6 (maximize\_stakeholder\_satisfaction):  $\max \sum_{sh \in \mathcal{SH}} \text{relevance\_to\_feature}_{sh}$
- G7 (maximize\_sprint\_goal\_achievement):  $\max \sum_{sg \in \mathcal{SG}} \text{achievement\_status}_{sg}$
- G8 (minimize\_task\_effort):  $\min \sum_{tsk \in \mathcal{TSK}} effort_{tsk}$
- G9 (maximize\_skill\_coverage):  $\max \sum_{w \in \mathcal{W}} \text{availability}_w$

- G10 (minimize\_sprint\_duration):  $\min \sum_{sp \in \mathcal{SP}} \operatorname{duration}_{sp}$
- G11 (maximize\_epic\_priority):  $\max \sum_{e \in \mathcal{E}} \text{priority}_e$
- G12 (maximize\_user\_story\_completion):  $\max \sum_{us \in \mathcal{US}} \mathbb{I}(\text{status}_{us} = \text{completed})$
- G13 (minimize\_team\_location\_distance):  $\min \sum_{t \in \mathcal{T}} \text{distance}(\text{location}_t)$
- G14 (maximize\_documentation\_quality):  $\max \sum_{fed \in \mathcal{FED}} \text{change\_log}_{fed}$

#### 4 Conditions

- C0 (team\_size\_limit): team\_size<sub>t</sub>  $\leq 9, \forall t \in \mathcal{T}$
- C1 (sprint\_duration\_fixed): duration<sub>sp</sub> = 14,  $\forall sp \in \mathcal{SP}$
- C2 (blocker\_resolution\_time): resolved\_on<sub>bl</sub> detected\_on<sub>bl</sub>  $\leq 2, \forall bl \in \mathcal{BL}$
- C3 (budget\_constraint): budget<sub>p</sub>  $\leq$  planned\_budget<sub>p</sub>,  $\forall p \in \mathcal{P}$
- C4 (skill\_requirement):  $\sum_{w \in \mathcal{W}} \text{has\_skill}_{w,s} \geq 1, \forall s \in \mathcal{S}$
- C5 (role\_assignment):  $\sum_{sm \in \mathcal{SM}} \text{is\_supported\_by}_{t,sm} = 1 \land \sum_{po \in \mathcal{PO}} \text{manages\_backlog}_{po,pb} = 1, \forall t \in \mathcal{T}, pb \in \mathcal{PB}$
- C6 (feature\_priority\_threshold): priority  $f \geq 3, \forall f \in \mathcal{F}$
- C7 (velocity\_trend\_positive): trend<sub>vel</sub>  $\geq 0, \forall vel \in \mathcal{VEL}$
- C8 (story\_points\_per\_sprint):  $\sum_{us \in \mathcal{US}} \text{story_points}_{us} \leq \text{avg.\_story_points}_{vel}, \forall vel \in \mathcal{VEL}$
- C9 (release\_date\_deadline): planned\_date\_{rep}  $\leq$  deadline\_{rep},  $\forall rep \in \mathcal{REP}$
- C10 (roadmap\_milestone): milestones<sub>rm</sub> = planned\_milestones<sub>rm</sub>,  $\forall rm \in \mathcal{RM}$
- C11 (scrum\_board\_columns):  $|\text{columns}_{scb}| \geq 3, \forall scb \in \mathcal{SCB}$
- C12 (worker\_availability): availability  $w = 1, \forall w \in \mathcal{W}$
- C13 (acceptance\_criteria\_met): acceptance\_criteria $_{us} = \text{met}, \forall us \in \mathcal{US}$
- C14 (retrospective\_attendance): attendees\_count<sub>sre</sub> =  $|\mathcal{T}|, \forall sre \in \mathcal{SRE}$

#### 5 Decision Variables

- $x_{w,tsk} \in \{0,1\}$ : DV0 (assign\_worker\_to\_task)
- $y_{f,rep} \in \{0,1\}$ : DV1 (select\_feature\_for\_release)
- $d_{sp} \in \mathbb{Z}^+$ : DV2 (set\_sprint\_duration)
- $ullet \ b_p \in \mathbb{R}^+ \colon \mathbf{DV3} \ (\mathbf{allocate\_budget\_to\_project})$
- $z_{w,s} \in \{0,1\}$ : DV4 (assign\_skill\_to\_worker)
- $e_{tsk} \in \mathbb{Z}^+$ : DV5 (set\_task\_effort)
- $a_{sg} \in \{0,1\}$ : DV6 (set\_sprint\_goal\_achievement)
- $v_{bl} \in \{1, 2, 3\}$ : DV7 (set\_blocker\_severity)
- $l_t \in \{\text{remote, onsite, hybrid}\}$ : **DV8** (set\_team\_location)
- $r_{sh} \in \{1, 2, 3, 4, 5\}$ : DV9 (set\_stakeholder\_relevance)
- $q_{fed} \in \{1, 2, 3, 4, 5\}$ : DV10 (set\_documentation\_quality)
- $t_{vel} \in \{-1, 0, 1\}$ : DV11 (set\_velocity\_trend)
- $p_{us} \in \{1, 2, 3, 4, 5\}$ : DV12 (set\_user\_story\_priority)
- $s_{sre} \in \{1, 2, 3, 4, 5\}$ : DV13 (set\_team\_satisfaction)
- $p_e \in \{1, 2, 3, 4, 5\}$ : DV14 (set\_epic\_priority)