Optimization Model for SCRUM-based Software Development

Sets and Indices

- T: Teams, indexed by t
- E: Employees, indexed by e
- S: Sprints, indexed by s
- U: User Stories / Tasks, indexed by u
- F: Features, indexed by f
- \bullet B: Blockers, indexed by b

Decision Variables

 $x_{e,s,u} \in \{0,1\}$ Employee e assigned to task u in sprint s $v_s \geq 0$ Velocity (story points completed) in sprint s $b_u \geq 0$ Number of blockers on task u $a_e \in [0,100]$ Availability of employee e (percentage) $w_e \geq 0$ Workload (effort points) assigned to employee e

Parameters

- Effort_u: Estimated effort for task u
- SkillMatch_{e,u} $\in \{0,1\}$: 1 if employee e has skills for task u, else 0
- Status_u \in {Ready, InProgress, ...}: Current status of task u
- MaxWorkload = 40: Max effort points per employee per sprint
- TeamSizeMin = 3, TeamSizeMax = 9
- SprintDurationMin = 7, SprintDurationMax = 28 (days)
- MaxBlockersPerTask = 10

Objective Functions

$$\max \quad \sum_{s \in S} v_s \quad \text{(maximize total sprint velocity)}$$

Additional goals can be added as weighted sums or constraints.

Constraints

$$\label{eq:teamSizeMax} \text{TeamSizeMax} \quad \forall t \in T$$

where $E_t = \{e \in E \mid \text{employee } e \text{ belongs to team } t\}.$

$$\sum_{s \in S} \sum_{u \in U} \text{Effort}_u \cdot x_{e,s,u} \leq a_e \cdot \text{SprintDurationMax} \quad \forall e \in E$$

$$x_{e,s,u} \leq \text{SkillMatch}_{e,u} \quad \forall e \in E, s \in S, u \in U$$

$$x_{e,s,u} = 0$$
 if $Status_u \notin \{Ready, InProgress\}$

$$w_e = \sum_{s \in S} \sum_{u \in U} \text{Effort}_u \cdot x_{e,s,u} \leq \text{MaxWorkload} \quad \forall e \in E$$

 $b_u \leq \text{MaxBlockersPerTask} \quad \forall u \in U$

$$v_s = \sum_{u \in U} \text{StoryPoints}_u \cdot \left(\max_{e \in E} x_{e,s,u} \right) \quad \forall s \in S$$

 ${\bf SprintDurationMin} \leq {\bf Duration}_s \leq {\bf SprintDurationMax} \quad \forall s \in S$

Notes

This model can be extended by including more variables and constraints related to features, user stories, backlog management, and other SCRUM events.