## SCRUM Domain Optimization Model

# Generated from Entities, Relationships, Goals, Conditions, Decision Variables ${\rm August}\ 12,\,2025$

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## Notation Prelude (Relationships as Incidence Sets & Parameters)

To use all CSV inputs coherently, we introduce incidence sets (from Relationships.csv) and parameters (from Entities.csv attributes). Whenever an entity attribute is needed, we denote it by a parameter named after the attribute, indexed by the entity's index (see Sections 1–2). For example, story-points<sub>us</sub> for a user story  $us \in \mathcal{US}$ , effort<sub>tsk</sub> for a task  $tsk \in \mathcal{TSK}$ , budget<sub>p</sub> for a project  $p \in \mathcal{P}$ , etc.

## Incidence Sets from Relationships.csv:

- $A^{\text{TP}} \subseteq \mathcal{T} \times \mathcal{P}$  (R1: is\_assigned\_to\_project)
- $A^{\text{WT}} \subseteq \mathcal{W} \times \mathcal{T}$  (R2: belongs\_to\_team) (Employee interpreted as Worker)
- $A^{WS} \subseteq \mathcal{W} \times \mathcal{S}$  (R3: has\_skill)
- $A^{WR} \subseteq \mathcal{W} \times \mathcal{R}$  (R4: takes\_on\_role)
- $A^{\text{PO,PB}} \subseteq \mathcal{PO} \times \mathcal{PB}$  (R5: manages\_backlog)
- $A^{T,SM} \subseteq \mathcal{T} \times \mathcal{SM}$  (R6: is\_supported\_by)
- $A^{\text{PB,F}} \subseteq \mathcal{PB} \times \mathcal{F}$  (R7: contains\_feature)
- $A^{\text{PB,E}} \subset \mathcal{PB} \times \mathcal{E}$  (R8: contains\_epic)
- $A^{E,US} \subseteq \mathcal{E} \times \mathcal{US}$  (R9: contains\_user\_story)
- $A^{\text{US,TSK}} \subseteq \mathcal{US} \times \mathcal{TSK}$  (R10: consists\_of\_tasks)
- $A^{\text{US,SBL}} \subseteq \mathcal{US} \times \mathcal{SBL}$  (R11: is\_in\_sprint\_backlog)
- $A^{\text{SBL,SP}} \subseteq \mathcal{SBL} \times \mathcal{SP}$  (R12: belongs\_to\_sprint)
- $A^{SP,SG} \subset \mathcal{SP} \times \mathcal{SG}$  (R13: pursues\_goal)
- $A^{\text{SCB,TSK}} \subset \mathcal{SCB} \times \mathcal{TSK}$  (R14: contains\_tasks)
- $A^{\text{FED,F}} \subset \mathcal{FED} \times \mathcal{F}$  (R15: documents\_feature)
- $A^{\text{TSK,BL}} \subset \mathcal{TSK} \times \mathcal{BL}$  (R16: is\_blocked\_by)
- $A^{SH,SR} \subseteq \mathcal{SH} \times \mathcal{SR}$  (R17: participates\_in)
- $A^{\text{SM,SRE}} \subseteq \mathcal{SM} \times \mathcal{SRE}$  (R18: moderates\_retrospective)
- $A^{\text{VEL,T}} \subset \mathcal{VEL} \times \mathcal{T}$  (R19: refers\_to\_team)
- $A^{\text{REP,F}} \subset \mathcal{REP} \times \mathcal{F}$  (R20: plans\_release)
- $A^{\text{REP,RM}} \subset \mathcal{REP} \times \mathcal{RM}$  (R21: is\_part\_of\_roadmap)
- $A^{SP,DEV} \subseteq \mathcal{SP} \times \mathcal{DEV}$  (R22: generates\_snapshot)

## 1 1. Sets (Entities)

We define one set per entity (from Entities.csv). The mnemonic in parentheses is the entity's SetName.

- $\mathcal{P}$  (P): Projects
- $\mathcal{T}$  (T): Teams
- $\mathcal{W}$  (W): Workers
- $\mathcal{F}$  (F): Features
- S (S): Skills
- $\mathcal{R}$  (R): Roles
- $\mathcal{PO}$  (PO): Product Owners
- $\mathcal{SM}$  (SM): Scrum Masters
- $\mathcal{PB}$  (PB): Product Backlogs
- $\mathcal{SP}$  (SP): Sprints
- SPP (SPP): Sprint Plannings
- $\mathcal{DS}$  (DS): Daily Scrums
- $\mathcal{SR}$  (SR): Sprint Reviews
- $\mathcal{SRE}$  (SRE): Sprint Retrospectives
- $\mathcal{SBL}$  (SBL): Sprint Backlogs
- $\mathcal{SG}$  (SG): Sprint Goals
- $\mathcal{E}$  (E): Epics
- $\mathcal{US}$  (US): User Stories
- $\mathcal{TSK}$  (TSK): Tasks
- $\mathcal{DEV}$  (DEV): Development Snapshots
- $\mathcal{BL}$  (BL): Blockers
- $\mathcal{SH}$  (SH): Stakeholders
- VEL (VEL): Velocity records
- $\mathcal{REP}$  (REP): Release Plans
- $\mathcal{RM}$  (RM): Roadmaps
- $\mathcal{SCB}$  (SCB): Scrum Boards
- $\mathcal{FED}$  (FED): Feature Documentations

#### $\mathbf{2}$ 2. Indices

Index symbols (from Entities.csv Index column) and their domains:

- $p \in \mathcal{P}, t \in \mathcal{T}, w \in \mathcal{W}, f \in \mathcal{F}, s \in \mathcal{S}, r \in \mathcal{R}$
- $po \in \mathcal{PO}$ ,  $sm \in \mathcal{SM}$ ,  $pb \in \mathcal{PB}$ ,  $sp \in \mathcal{SP}$ ,  $spp \in \mathcal{SPP}$
- $ds \in \mathcal{DS}$ ,  $sr \in \mathcal{SR}$ ,  $sre \in \mathcal{SRE}$ ,  $sbl \in \mathcal{SBL}$ ,  $sa \in \mathcal{SG}$
- $e \in \mathcal{E}$ ,  $us \in \mathcal{US}$ ,  $tsk \in \mathcal{TSK}$ ,  $dev \in \mathcal{DEV}$ ,  $bl \in \mathcal{BL}$
- $sh \in \mathcal{SH}$ ,  $vel \in \mathcal{VEL}$ ,  $rep \in \mathcal{REP}$ ,  $rm \in \mathcal{RM}$ ,  $scb \in \mathcal{SCB}$ ,  $fed \in \mathcal{FED}$

#### 3 3. Goals

Each goal item shows (ID, snake\_case name) followed by its logical intent and mathematical form. Weights from Goals.csv appear as  $\omega$ . Criteria Type  $\in \{2 \text{ (must)}, 1 \text{ (may)}, 0 \text{ (cannot)}\}\$ acts as a filter on eligible items.

• G0 maximize\_total\_story\_points (Criteria: 1,  $\omega = 1.0$ ).

Logic: Prefer selecting user stories with higher story\_points into sprints.

Math: max 
$$\omega \sum_{us \in \mathcal{US}} \sum_{sp \in \mathcal{SP}} z_{us,sp} \cdot \text{story\_points}_{us}$$

• G1 minimize\_total\_task\_effort (Criteria: 2,  $\omega = 1.0$ ).

Logic: Reduce the aggregate planned effort of tasks.

Math: min 
$$\omega \sum_{tsk \in \mathcal{TSK}} \text{effort}_{tsk}$$

• G2 maximize\_velocity\_average (Criteria: 1,  $\omega = 1.0$ ).

Logic: Increase average velocity (story points per sprint) per team. Math: max  $\omega \sum_{vel \in \mathcal{VEC}} \overline{v}_{vel}$ 

Math: max 
$$\omega \sum_{vel \in \mathcal{VEL}} \overline{v}_{vel}$$

• G3 maximize\_velocity\_peak (Criteria: 1,  $\omega = 0.8$ ).

Logic: Prefer configurations correlating with higher observed peak velocity. Math: max  $\omega \sum_{vel \in \mathcal{VE}} v_{vel}^{\max}$ 

Math: max 
$$\omega \sum_{vel \in \mathcal{VEL}} v_{vel}^{\max}$$

• G4 maximize\_velocity\_trend (Criteria: 1,  $\omega = 0.6$ ).

Logic: Encourage positive velocity trend over time.

Math: max 
$$\omega \sum_{vel \in \mathcal{VEL}} \text{trend}_{vel}$$

• G5 minimize\_blocker\_severity\_sum (Criteria: 2,  $\omega = 1.0$ ).

Logic: Reduce cumulative severity of open blockers only.

Math: min 
$$\omega \sum_{bl \in \mathcal{BL}^{open}} \text{severity}_{bl}$$
 with  $\mathcal{BL}^{open} = \{bl \in \mathcal{BL} : \text{status}_{bl} \neq \text{resolved}\}$ 

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• G6 minimize\_project\_budget (Criteria: 1,  $\omega = 1.0$ ).

Logic: Minimize approved budget across projects.   
 Math: min 
$$\omega \sum_{p \in \mathcal{P}} A_p$$
 (DV12)

• G7 maximize\_team\_size\_utilization (Criteria: 1,  $\omega = 0.7$ ).

Logic: Favor higher effective capacity (via team size).

Math: max 
$$\omega \sum_{t \in \mathcal{T}} \text{team\_size}_t$$

• G8 maximize\_sprint\_goal\_achievement (Criteria: 2,  $\omega = 1.0$ ).

Logic: Maximize achievement score recorded on sprints.

$$\textit{Math: } \max \ \omega \ \sum_{sp \in \mathcal{SP}} \text{achievement\_of\_goal}_{sp}$$

• G9 maximize\_review\_attendance (Criteria: 1,  $\omega = 0.5$ ).

$$\label{eq:logic:$$

• G10 minimize\_daily\_scrum\_duration (Criteria: 1,  $\omega = 0.3$ ).

Logic: Keep daily scrums short (10–15 minutes).

Math: min 
$$\omega \sum_{ds \in \mathcal{DS}} m_{ds}$$
 (DV11)

• G11 maximize\_board\_throughput (Criteria: 1,  $\omega = 0.4$ ).

Logic: Prefer higher number of cards processed on Scrum boards.

Math: max 
$$\omega \sum_{scb \in \mathcal{SCB}} \text{number\_of\_cards}_{scb}$$

#### 4 4. Conditions

Each condition item shows (ID, snake\_case name) with logical and mathematical expressions. Criteria Type drives filtering; where applicable we define filtered subsets (Must: restrict domain; May: soft preference; Cannot: exclusion). We also incorporate relationship-based consistency.

• C0 active\_projects\_only (Must, weight 1.0).

Logic: Consider only active projects.

Math:  $\mathcal{P}^{act} = \{ p \in \mathcal{P} : \text{status}_p = \text{active} \}$ ; replace  $\mathcal{P}$  by  $\mathcal{P}^{act}$  in budget/assignment sums.

• C1 exclude\_resolved\_blockers (Cannot, weight 1.0).

Logic: Ignore resolved blockers in penalties/goals.

Math: 
$$\mathcal{BL}^{open} = \{bl \in \mathcal{BL} : \text{status}_{bl} \neq \text{resolved}\}.$$

• C2 user\_stories\_with\_acceptance\_criteria (Must, weight 1.0).

Logic: Schedule only user stories that specify acceptance criteria.

Math: For any us with  $z_{us,sp} = 1$ : acceptance\_criteria<sub>us</sub>  $\neq \emptyset$ .

• C3 focus\_on\_development\_tasks (May, weight 0.6).

Logic: Prefer tasks with type = development.

Math (soft): Add  $-0.6 \sum_{t \le k} \mathbf{1}[\text{type}_{t \le k} = \text{development}]$  to the objective.

• C4 active\_sprints\_only (Must, weight 1.0).

Logic: Only active sprints eligible for scheduling.

Math: If  $z_{us,sp} = 1$  then status<sub>sp</sub> = active.

• C5 prefer\_certified\_skills (May, weight 0.7).

*Logic:* Prefer workers with certified skills on assigned work.

Math (soft):  $-0.7 \sum_{(w,s) \in A^{WS}} \mathbf{1}[\text{certified}_s = \text{true}].$ 

- C6 roles\_with\_defined\_responsibility (Must, weight 0.9).
  - Logic: Any worker-role assignment requires specified responsibility.

Math:  $\forall (w, r) \in A^{WR}$ : area\_of\_responsibility<sub>r</sub>  $\neq \emptyset$ .

- C7 exclude\_inactive\_workers (Cannot, weight 1.0).
  - Logic: Inactive workers cannot be assigned to teams.

Math:  $\forall (w,t) \in A^{\text{WT}}$ : status<sub>w</sub>  $\neq$  inactive.

- C8 goal\_achievement\_reported (Must, weight 0.9).
  - Logic: Sprint goals must report achievement status.

Math:  $\forall (sp, sg) \in A^{SP,SG}$ : achievement\_status<sub>sq</sub>  $\in \{$ achieved, partial, missed $\}$ .

• C9 prefer\_current\_backlog (May, weight 0.5).

Logic: Prefer product backlogs with manageable status (e.g., current).

Math (soft):  $-0.5 \sum_{pb \in \mathcal{PB}} \mathbf{1}[\text{status}_{pb} = \text{current}].$ 

• C10 epics\_with\_valid\_status (Must, weight 0.8).

Logic: Only epics with a valid status can be scheduled into backlogs/sprints via their stories.

 $Math: \text{ If } (e, us) \in A^{E, US} \text{ and } z_{us, sp} = 1 \text{ then status}_e \in \{\text{proposed}, \text{approved}, \text{in\_progress}\}.$ 

- C11 exclude\_blocked\_tasks (Cannot, weight 1.0).
  - Logic: Tasks with blocking blockers cannot be scheduled/executed.

Math: If  $(us, tsk) \in A^{\text{US,TSK}}$  and  $(tsk, bl) \in A^{\text{TSK,BL}}$  with status<sub>bl</sub>  $\neq$  resolved, then tsk cannot be started (e.g., effort allocation  $a_{tsk} = 0$ ).

## 5 5. DecisionVariables

Decision variables (from DecisionVariables.csv) including domains and bounds:

- DV0 assign\_team\_to\_project:  $x_{t,p} \in \{0,1\}$  (binary), for  $(t,p) \in \mathcal{T} \times \mathcal{P}$ . Bounds:  $0 \le x_{t,p} \le 1$ . (R1 consistency:  $x_{t,p} = 1 \Rightarrow (t,p) \in A^{\mathrm{TP}}$ )
- **DV1** assign\_worker\_to\_team:  $y_{w,t} \in \{0,1\}$  (binary), for  $(w,t) \in \mathcal{W} \times \mathcal{T}$ . Bounds:  $0 \le y_{w,t} \le 1$ . (R2)
- DV2 assign\_user\_story\_to\_sprint:  $z_{us,sp} \in \{0,1\}$  (binary), linking via  $A^{\text{US,SBL}}$  and  $A^{\text{SBL,SP}}$ . Bounds:  $0 \le z_{us,sp} \le 1$ .
- **DV3** select\_feature\_for\_release:  $u_{f,rep} \in \{0,1\}$  (binary),  $(f,rep) \in \mathcal{F} \times \mathcal{REP}$ . Bounds:  $0 \le u_{f,rep} \le 1$ . (R20)
- DV4 select\_epic\_for\_backlog:  $v_{e,pb} \in \{0,1\}$  (binary),  $(e,pb) \in \mathcal{E} \times \mathcal{PB}$ . Bounds:  $0 \leq v_{e,pb} \leq 1$ . (R8)
- DV5 plan\_sprint\_length\_days:  $\ell_{sp} \in \mathbb{Z}, 7 \leq \ell_{sp} \leq 30$ .
- DV6 allocate\_task\_effort\_hours:  $a_{tsk} \in \mathbb{Z}, 1 \leq a_{tsk} \leq 80.$
- DV7 set\_team\_size:  $n_t \in \mathbb{Z}, 3 \leq n_t \leq 11$ .
- DV8 set\_story\_points:  $s_{us} \in \mathbb{Z}, 1 \leq s_{us} \leq 13$ .
- DV9 set\_blocker\_severity:  $bsev_{bl} \in \mathbb{Z}, \ 1 \leq bsev_{bl} \leq 5.$
- DV10 set\_scrum\_board\_column\_count:  $c_{scb}^{col} \in \mathbb{Z}, \ 2 \leq c_{scb}^{col} \leq 7.$
- DV11 schedule\_daily\_scrum\_minutes:  $m_{ds} \in \mathbb{Z}, 10 \le m_{ds} \le 15$ .
- DV12 approve\_budget\_per\_project:  $A_p \in \mathbb{R}_{\geq 0}, \ 0 \leq A_p \leq 1,000,000.$

### Canonical Combined Objective

If a single scalar objective is required, combine goal components with their weights (maximization form; convert minimizing terms by sign):

$$\max \underbrace{\omega_{G0} \sum_{us,sp} story\_points_{us}}_{G0} - \underbrace{\omega_{G1} \sum_{tsk} effort_{tsk}}_{G1} + \omega_{G2} \sum_{vel} \overline{v}_{vel} + \omega_{G3} \sum_{vel} v_{vel}^{max} + \omega_{G4} \sum_{vel} trend_{vel} - \omega_{G5} \sum_{bl \in \mathcal{BL}} v_{bl}^{max} + \underbrace{\omega_{G2} \sum_{vel} v_{vel}^{max}}_{G1} + \underbrace{\omega_{G3} \sum_{vel} v_{vel}^{max}}_{C1} + \underbrace{\omega_{G4} \sum_{vel} trend_{vel}}_{C1} - \underbrace{\omega_{G5} \sum_{bl \in \mathcal{BL}}}_{C1}$$

Soft "May" conditions (C3, C5, C9) can be embedded as additional positive bonuses or penalties on the objective, as shown in Section 4.

## Selected Structural Constraints (Consistency & Relationships)

- Team–Project assignment (R1):  $x_{t,p} = 0$  if  $(t,p) \notin A^{TP}$ .
- Worker–Team assignment (R2):  $y_{w,t} = 0$  if  $(w,t) \notin A^{\text{WT}}$ ; and (C7)  $y_{w,t} = 0$  if status<sub>w</sub> = inactive.
- Story–Sprint link (R11–R12):  $z_{us,sp} \leq \sum_{sbl:(us,sbl) \in A^{\text{US,SBL}}} \mathbf{1}[(sbl,sp) \in A^{\text{SBL,SP}}].$
- Acceptance criteria (C2):  $z_{us,sp} \leq 1$ [acceptance\_criteria $_{us} \neq \emptyset$ ].
- Active sprints only (C4):  $z_{us,sp} \leq \mathbf{1}[\text{status}_{sp} = \text{active}].$
- Epic status validity (C10):  $z_{us,sp} \leq \mathbf{1}[\text{status}_e \in \{\text{proposed}, \text{approved}, \text{in\_progress}\}]$  for any e with  $(e, us) \in A^{E,US}$ .
- Blocked tasks excluded (C11): For any  $(us, tsk) \in A^{\text{US,TSK}}$ , if  $\exists bl : (tsk, bl) \in A^{\text{TSK,BL}}$  with status<sub>bl</sub>  $\neq$  resolved, then  $a_{tsk} = 0$ .