

# SCRUM Domain Optimization Model

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# Introduction

This document formulates a mathematical optimization model over a SCRUM-oriented software development domain. It instantiates *Sets* (*Entities*), *Indices*, *Goals* (objectives), *Conditions* (constraints), and *Decision Variables*, using the previously provided CSVs: **Entities.csv**, **Relationships.csv**, **Goals.csv**, **Conditions.csv**, and **DecisionVariables.csv**. Attributes from entities are represented as parameters; selections and planning choices are represented as decision variables.

## 1 1. Sets (Entities)

- $\mathcal{P}$  (P): Projects (**Project**)
- $\mathcal{T}$  (T): Teams (**Team**)
- $\mathcal{W}$  (W): Workers (**Worker**)
- $\mathcal{F}$  (F): Features (**Feature**)
- $\mathcal{S}$  (S): Skills (**Skill**)
- $\mathcal{R}$  (R): Roles (**Role**)
- $\mathcal{PO}$  (PO): Product Owners (**ProductOwner**)
- $\mathcal{SM}$  (SM): Scrum Masters (**ScrumMaster**)
- $\mathcal{PB}$  (PB): Product Backlogs (**ProductBacklog**)
- $\mathcal{SP}$  (SP): Sprints (**Sprint**)
- $\mathcal{SPP}$  (SPP): Sprint Plannings (**SprintPlanning**)
- $\mathcal{DS}$  (DS): Daily Scrums (**DailyScrum**)
- $\mathcal{SR}$  (SR): Sprint Reviews (**SprintReview**)
- $\mathcal{SRE}$  (SRE): Sprint Retrospectives (**SprintRetrospective**)
- $\mathcal{SBL}$  (SBL): Sprint Backlogs (**SprintBacklog**)
- $\mathcal{SG}$  (SG): Sprint Goals (**SprintGoal**)
- $\mathcal{E}$  (E): Epics (**Epic**)
- $\mathcal{US}$  (US): User Stories (**UserStory**)
- $\mathcal{TSK}$  (TSK): Tasks (**Task**)
- $\mathcal{DEV}$  (DEV): Development Snapshots (**DevelopmentSnapshot**)
- $\mathcal{BL}$  (BL): Blockers (**Blocker**)
- $\mathcal{SH}$  (SH): Stakeholders (**Stakeholder**)
- $\mathcal{VEL}$  (VEL): Velocities (**Velocity**)
- $\mathcal{REP}$  (REP): Release Plans (**ReleasePlan**)
- $\mathcal{RM}$  (RM): Roadmaps (**Roadmap**)
- $\mathcal{SCB}$  (SCB): Scrum Boards (**ScrumBoard**)
- $\mathcal{FED}$  (FED): Feature Documentations (**FeatureDocumentation**)

## 2 2. Indices

- $p \in \mathcal{P}$ ,  $t \in \mathcal{T}$ ,  $w \in \mathcal{W}$ ,  $f \in \mathcal{F}$ ,  $s \in \mathcal{S}$ ,  $r \in \mathcal{R}$ ,
- $po \in \mathcal{PO}$ ,  $sm \in \mathcal{SM}$ ,  $pb \in \mathcal{PB}$ ,  $sp \in \mathcal{SP}$ ,  $spp \in \mathcal{SPP}$ ,  $ds \in \mathcal{DS}$ ,
- $sr \in \mathcal{SR}$ ,  $sre \in \mathcal{SRE}$ ,  $sbl \in \mathcal{SBL}$ ,  $sg \in \mathcal{SG}$ ,  $e \in \mathcal{E}$ ,  $us \in \mathcal{US}$ ,
- $tsk \in \mathcal{TSK}$ ,  $dev \in \mathcal{DEV}$ ,  $bl \in \mathcal{BL}$ ,  $sh \in \mathcal{SH}$ ,  $vel \in \mathcal{VEL}$ ,
- $rep \in \mathcal{REP}$ ,  $rm \in \mathcal{RM}$ ,  $scb \in \mathcal{SCB}$ ,  $fed \in \mathcal{FED}$ .

## 3 3. Goals

**Objective aggregation.** We scalarize multiple goals using a weighted max-min formulation. Let  $w_i$  be the weight of goal  $i$  and  $g_i(\cdot)$  its expression. Define:

$$\max Z = \sum_{i \in \mathcal{G}_{\max}} w_i g_i - \sum_{i \in \mathcal{G}_{\min}} w_i g_i,$$

where  $\mathcal{G}_{\max}$  collects “max” goals and  $\mathcal{G}_{\min}$  collects “min” goals. Below each goal lists its ID, name, and mathematical expression (the  $w_i$  correspond to the CSV **Weight** column).

**Parameters (from entity attributes).** For brevity we denote attributes as parameters:

max\_velocity[vel], severity[bl], effort[tsk], achievement\_of\_goal[sp], number\_of\_entries[pb], budget[p], estimated\_effort[f], story\_points[us], relevance\_to\_feature[sh], attendees\_count[sr], availability[w], benefit[sg], status[·], acceptance\_criteria[us], experience[sm], planned\_date[rep], objectives[rm], linked\_requirements[fed], last\_updated[pb].

**Decision variables (used by goals).** Binary/real/integer variables are defined in Section 5; we reference:  $x_F[f]$ ,  $x_{US}[us]$ ,  $x_{TSK}[tsk]$ ,  $\alpha_W[w]$ ,  $r_{SR}[sr]$ ,  $b_P[p]$ ,  $y_{SG}[sg]$ , etc.

- **G0 maximize\_team\_velocity (max).**  
 $g_0 = \sum_{vel \in \mathcal{VEL}} \text{max\_velocity}[vel].$
- **G1 minimize\_blocker\_severity (min).**  
 $g_1 = \sum_{bl \in \mathcal{BL}} \text{severity}[bl] (1 - \text{fix\_BL}[bl]).$
- **G2 minimize\_task\_effort (min).**  
 $g_2 = \sum_{tsk \in \mathcal{TSK}} \text{effort}[tsk] x_{TSK}[tsk].$
- **G3 maximize\_sprint\_goal\_achievement (max).**  
 $g_3 = \sum_{sp \in \mathcal{SP}} \text{achievement\_of\_goal}[sp].$
- **G4 minimize\_backlog\_size (min).**  
 $g_4 = \sum_{pb \in \mathcal{PB}} \text{number\_of\_entries}[pb] - \sum_{pb \in \mathcal{PB}} \text{limit\_PB}[pb].$
- **G5 minimize\_project\_budget (min).**  
 $g_5 = \sum_{p \in \mathcal{P}} b_P[p].$

- **G6 minimize\_feature\_effort (min).**  

$$g_6 = \sum_{f \in \mathcal{F}} \text{estimated\_effort}[f] x_F[f].$$
- **G7 maximize\_user\_story\_points\_done (max).**  

$$g_7 = \sum_{us \in \mathcal{US}} \text{story\_points}[us] x_{US}[us].$$
- **G8 maximize\_stakeholder\_relevance (max).**  

$$g_8 = \sum_{sh \in \mathcal{SH}} \text{relevance\_to\_feature}[sh].$$
- **G9 maximize\_review\_attendance (max).**  

$$g_9 = \sum_{sr \in \mathcal{SR}} r_{SR}[sr] \quad (\text{with } 0 \leq r_{SR}[sr] \leq \text{attendees\_count}[sr]).$$
- **G10 maximize\_team\_availability (max).**  

$$g_{10} = \sum_{w \in \mathcal{W}} \alpha_W[w] \cdot \text{availability}[w].$$
- **G11 maximize\_benefit\_of\_sprint\_goal (max).**  

$$g_{11} = \sum_{sg \in \mathcal{SG}} \text{benefit}[sg] \mathbb{I}[y_{SG}[sg] \text{ selected}].$$
- **G12 minimize\_cycle\_instability (min).**  

$$g_{12} = \sum_{sp \in \mathcal{SP}} (1 - \mathbb{I}[\text{status}[sp] \text{ stable}]).$$

## 4 4. Conditions

Each condition  $Cj$  appears as a logical rule and its mathematical constraint.

- **C0 capacity\_respected.** (Must-Match)  
 Logical: Total selected task effort must not exceed reserved team capacity.  
 Mathematical:  $\sum_{tsk \in \mathcal{TSK}} \text{effort}[tsk] x_{TSK}[tsk] \leq \sum_{t \in \mathcal{T}} \text{cap\_T}[t].$
- **C1 mandatory\_high\_severity\_blockers\_addressed.** (Must-Match)  
 Logical: All high-severity blockers must be fixed.  
 Mathematical: For all  $bl \in \mathcal{BL}$  with  $\text{severity}[bl] \geq \theta^{\text{sev}}$ :  $\text{fix\_BL}[bl] = 1.$
- **C2 stories\_have\_acceptance\_criteria.** (Must-Match)  
 Logical: Only stories with acceptance criteria can be selected.  
 Mathematical:  $\forall us \in \mathcal{US} : x_{US}[us] \leq \mathbb{I}[\text{acceptance\_criteria}[us] \text{ present}].$
- **C3 team\_is\_active.** (Must-Match)  
 Logical: Inactive teams cannot carry capacity.  
 Mathematical:  $\forall t \in \mathcal{T} : \text{cap\_T}[t] \leq M \cdot \mathbb{I}[\text{team\_status}[t] = \text{active}].$
- **C4 po\_available\_for\_planning.** (Must-Match)  
 Logical: If PO is unavailable, no new user stories are selected.  
 Mathematical:  $\sum_{us \in \mathcal{US}} x_{US}[us] \leq M \cdot \mathbb{I}[\text{availability}[po] \geq \theta^{po}].$
- **C5 sm\_experienced\_threshold.** (May-Match)  
 Logical: Prefer sprints moderated by sufficiently experienced SM.  
 Mathematical:  $\mathbb{I}[\text{experience}[sm] \geq \theta^{sm}] = 1$  (soft; can be enforced or rewarded).

- **C6 feature\_status\_ready.** (Must-Match)  
Logical: Only “ready” features can be selected for release.  
Mathematical:  $\forall f \in \mathcal{F} : x_F[f] \leq \mathbb{I}[\text{status}[f] = \text{ready}]$ .
- **C7 sprint\_dates\_valid.** (Must-Match)  
Logical: Each sprint must have  $\text{end\_date} > \text{start\_date}$ .  
Mathematical:  $\forall sp \in \mathcal{SP} : \text{end\_date}[sp] - \text{start\_date}[sp] \geq 1$ .
- **C8 backlog\_is\_current.** (May-Match)  
Logical: Prefer backlogs updated recently; visibility cap cannot exceed entries.  
Mathematical:  $\forall pb \in \mathcal{PB} : \text{limit\_PB}[pb] \leq \text{number\_of\_entries}[pb]$ .
- **C9 release\_has\_planned\_date.** (Must-Match)  
Logical: Release batch size is defined only if a planned date exists.  
Mathematical:  $\forall rep \in \mathcal{REP} : \text{batch\_REP}[rep] \leq M \cdot \mathbb{I}[\text{planned\_date}[rep] \text{ set}]$ .
- **C10 roadmap\_has\_objectives.** (May-Match)  
Logical: Roadmap should specify objectives if release plans are scheduled.  
Mathematical:  $\sum_{rep \in \mathcal{REP}} \text{batch\_REP}[rep] \leq M \cdot \mathbb{I}[\text{objectives}[rm] \text{ present}]$ .
- **C11 doc\_linked\_to\_feature.** (Must-Match)  
Logical: Selected features must have linked documentation.  
Mathematical:  $\forall f \in \mathcal{F} : x_F[f] \leq \mathbb{I}[\exists fed \in \mathcal{FED} : \text{linked\_requirements}[fed] \ni f]$ .
- **C12 team\_size\_within\_bounds.** (May-Match)  
Logical: Capacity per team proportional to team size (through velocity-per-person  $\nu$ ).  
Mathematical:  $\forall t \in \mathcal{T} : \text{cap\_T}[t] \leq \nu \cdot \text{team\_size}[t]$ .

## 5 5. DecisionVariables

Let  $M$  be a sufficiently large constant,  $\mathbb{Z}$  integers,  $\mathbb{Z}_+$  nonnegative integers, and  $[a, b]$  a real interval.

- **DV0 select\_feature\_for\_release:**  $x_F[f] \in \{0, 1\} \ \forall f \in \mathcal{F}$ .
- **DV1 assign\_user\_story\_to\_sprint:**  $x_{US}[us] \in \{0, 1\} \ \forall us \in \mathcal{US}$ .
- **DV2 activate\_task:**  $x_{TSK}[tsk] \in \{0, 1\} \ \forall tsk \in \mathcal{TSK}$ .
- **DV3 allocate\_budget\_project:**  $b_P[p] \in [0, 10^8] \subset \mathbb{R} \ \forall p \in \mathcal{P}$ .
- **DV4 set\_story\_priority\_adjustment:**  $\Delta\pi_{US}[us] \in \{-5, \dots, 5\} \subset \mathbb{Z} \ \forall us \in \mathcal{US}$ .
- **DV5 team\_capacity\_reserved\_points:**  $\text{cap\_T}[t] \in \mathbb{Z}_+, 0 \leq \text{cap\_T}[t] \leq 500 \ \forall t \in \mathcal{T}$ .
- **DV6 set\_sprint\_goal\_focus:**  $y_{SG}[sg] \in \{0, 1, 2, 3\} \subset \mathbb{Z} \ \forall sg \in \mathcal{SG}$ .
- **DV7 staff\_availability\_override:**  $\alpha_W[w] \in [0, 1] \subset \mathbb{R} \ \forall w \in \mathcal{W}$ .
- **DV8 select\_blocker\_fix\_now:**  $\text{fix\_BL}[bl] \in \{0, 1\} \ \forall bl \in \mathcal{BL}$ .
- **DV9 enable\_ci\_stage\_deploy:**  $\text{deploy\_DEV}[dev] \in \{0, 1\} \ \forall dev \in \mathcal{DEV}$ .
- **DV10 number\_of\_review\_attendees\_target:**  $r_{SR}[sr] \in \mathbb{Z}_+, 0 \leq r_{SR}[sr] \leq 200 \ \forall sr \in \mathcal{SR}$ .
- **DV11 set\_release\_batch\_size:**  $\text{batch\_REP}[rep] \in \mathbb{Z}_+, 0 \leq \text{batch\_REP}[rep] \leq 200 \ \forall rep \in \mathcal{REP}$ .

- **DV12** `limit_backlog_entries_visible`: `limit_PB[pb] ∈ ℤ+, 0 ≤ limit_PB[pb] ≤ 1000`  $\forall pb \in \mathcal{PB}$ .

**Full scalarized objective (with weights).** Let  $W_i$  be the CSV weights of  $G_i$  (e.g.,  $W_0=1.0$ ,  $W_1=1.0$ ,  $W_2=1.0$ ,  $W_3=1.2$ ,  $W_4=0.6$ ,  $W_5=1.5$ ,  $W_6=1.0$ ,  $W_7=0.9$ ,  $W_8=0.7$ ,  $W_9=0.5$ ,  $W_{10}=1.1$ ,  $W_{11}=0.8$ ,  $W_{12}=0.3$ ). Then:

$$\max Z = W_0 g_0 - W_1 g_1 - W_2 g_2 + W_3 g_3 - W_4 g_4 - W_5 g_5 - W_6 g_6 + W_7 g_7 + W_8 g_8 + W_9 g_9 + W_{10} g_{10} + W_{11} g_{11} + W_{12} g_{12}$$