Scrum Project Optimization Model

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1	Sets (Entities)
	• \mathcal{P} : Set of Projects
	• \mathcal{T} : Set of Teams
	• W: Set of Workers
	• \mathcal{F} : Set of Features
	• S: Set of Skills
	• \mathcal{R} : Set of Roles
	• \mathcal{PO} : Set of Product Owners
	\bullet \mathcal{SM} : Set of Scrum Masters
	$ullet$ \mathcal{PB} : Set of Product Backlogs
	• SP : Set of Sprints
	• SPP : Set of Sprint Plannings
	• \mathcal{DS} : Set of Daily Scrums
	• SR : Set of Sprint Reviews

- \bullet $\mathcal{SRE} :$ Set of Sprint Retrospectives
- \mathcal{SBL} : Set of Sprint Backlogs
- SG: Set of Sprint Goals
- \mathcal{E} : Set of Epics
- \mathcal{US} : Set of User Stories
- TSK: Set of Tasks
- \mathcal{BL} : Set of Blockers
- \mathcal{SH} : Set of Stakeholders
- VEL: Set of Velocities
- \mathcal{REP} : Set of Release Plans
- \mathcal{RM} : Set of Roadmaps
- \mathcal{SCB} : Set of Scrum Boards
- \mathcal{FED} : Set of Feature Documentations

2 Indices

- $p \in \mathcal{P}$
- $t \in \mathcal{T}$
- $w \in \mathcal{W}$
- $f \in \mathcal{F}$
- $s \in \mathcal{S}$
- $r \in \mathcal{R}$
- $po \in \mathcal{PO}$
- $sm \in \mathcal{SM}$
- $pb \in \mathcal{PB}$
- $sp \in \mathcal{SP}$
- $spp \in \mathcal{SPP}$
- $ds \in \mathcal{DS}$

- $sr \in \mathcal{SR}$
- $sre \in \mathcal{SRE}$
- $sbl \in \mathcal{SBL}$
- $sg \in \mathcal{SG}$
- $e \in \mathcal{E}$
- $us \in \mathcal{US}$
- $tsk \in TSK$
- $dev \in \mathcal{DEV}$
- $bl \in \mathcal{BL}$
- $sh \in \mathcal{SH}$
- $vel \in VEL$
- $rep \in \mathcal{REP}$
- $rm \in \mathcal{RM}$
- $scb \in \mathcal{SCB}$
- $fed \in \mathcal{FED}$

3 Goals

• G0 (maximize_team_productivity):

$$\text{Maximize } \sum_{t \in \mathcal{T}} \text{team_size}_t \times \text{weight}_{G0}$$

• G1 (maximize_sprint_velocity):

$$\text{Maximize } \sum_{vel \in \mathcal{VEL}} \text{avg._story_points}_{vel} \times \text{weight}_{G1}$$

• G2 (minimize_blocker_severity):

$$\text{Minimize } \sum_{bl \in \mathcal{BL}} \text{severity}_{bl} \times \text{weight}_{G2}$$

• G3 (maximize_feature_completion):

$$\text{Maximize } \sum_{f \in \mathcal{F}} \mathbb{I}(\text{status}_f = \text{completed}) \times \text{weight}_{G3}$$

• G4 (maximize_team_satisfaction):

$$\text{Maximize } \sum_{sre \in \mathcal{SRE}} \text{team_satisfaction}_{sre} \times \text{weight}_{G4}$$

• G5 (minimize_project_budget_overrun):

$$\operatorname{Minimize} \sum_{p \in \mathcal{P}} \max(0, \operatorname{actual_budget}_p - \operatorname{planned_budget}_p) \times \operatorname{weight}_{G5}$$

• G6 (maximize_stakeholder_satisfaction):

Maximize
$$\sum_{sh \in \mathcal{SH}} \text{relevance_to_feature}_{sh} \times \text{weight}_{G6}$$

• G7 (maximize_sprint_goal_achievement):

$$\text{Maximize } \sum_{sg \in \mathcal{SG}} \text{achievement_status}_{sg} \times \text{weight}_{G7}$$

• G8 (minimize_task_effort):

$$\text{Minimize } \sum_{tsk \in \mathcal{TSK}} \text{effort}_{tsk} \times \text{weight}_{G8}$$

• G9 (maximize_skill_coverage):

$$\text{Maximize } \sum_{w \in \mathcal{W}} \text{availability}_w \times \text{weight}_{G9}$$

• G10 (minimize_sprint_duration):

$$\text{Minimize } \sum_{sp \in \mathcal{SP}} \text{duration}_{sp} \times \text{weight}_{G10}$$

• G11 (maximize_epic_priority):

$$\text{Maximize } \sum_{e \in \mathcal{E}} \text{priority}_e \times \text{weight}_{G11}$$

• G12 (maximize_user_story_completion):

Maximize
$$\sum_{us \in \mathcal{US}} \mathbb{I}(\text{status}_{us} = \text{completed}) \times \text{weight}_{G12}$$

• G13 (minimize_team_location_distance):

$$\text{Minimize } \sum_{t \in \mathcal{T}} \text{distance}(\text{location}_t) \times \text{weight}_{G13}$$

• G14 (maximize_documentation_quality):

$$\text{Maximize } \sum_{fed \in \mathcal{FED}} \text{change_log}_{fed} \times \text{weight}_{G14}$$

4 Conditions

• C0 (team_size_limit):

$$team_size_t < 9 \quad \forall t \in \mathcal{T}$$

• C1 (sprint_duration_fixed):

$$duration_{sp} = 14 \quad \forall sp \in \mathcal{SP}$$

• C2 (blocker_resolution_time):

resolved_on_{bl} - detected_on_{bl}
$$\leq 2 \quad \forall bl \in \mathcal{BL}$$

• C3 (budget_constraint):

$$actual_budget_p \le planned_budget_p \quad \forall p \in \mathcal{P}$$

• C4 (skill_requirement):

$$\sum_{w \in \mathcal{W}} \text{has_skill}_{w,s} \times \text{assign_worker_to_task}_{w,tsk} \geq 1 \quad \forall tsk \in \mathcal{TSK}, s \in \mathcal{S}$$

• C5 (role_assignment):

$$\sum_{sm \in \mathcal{SM}} \text{is_supported_by}_{t,sm} = 1 \quad \forall t \in \mathcal{T}$$

• C6 (feature_priority_threshold):

$$\text{priority}_f \geq 3 \quad \forall f \in \mathcal{F}, \text{select_feature_for_release}_{f,rep} = 1$$

• C7 (velocity_trend_positive):

$$trend_{vel} \ge 0 \quad \forall vel \in \mathcal{VEL}$$

• C8 (story_points_per_sprint):

$$\sum_{us \in \mathcal{US}} \text{story_points}_{us} \times \text{is_in_sprint_backlog}_{us,sbl} \leq \text{avg._story_points}_{vel} \quad \forall sbl \in \mathcal{SBL}, vel \in \mathcal{VEL}$$

• C9 (release_date_deadline):

$$\texttt{actual_date}_{rep} \leq \texttt{planned_date}_{rep} \quad \forall rep \in \mathcal{REP}$$

• C10 (roadmap_milestone):

$$\sum_{rep \in \mathcal{REP}} \text{is_part_of_roadmap}_{rep,rm} \times \text{status}_{rep} = |\text{milestones}_{rm}| \quad \forall rm \in \mathcal{RM}$$

• C11 (scrum_board_columns):

$$|\text{columns}_{scb}| \geq 3 \quad \forall scb \in \mathcal{SCB}$$

• C12 (worker_availability):

availability
$$_w = 1 \quad \forall w \in \mathcal{W}, \text{assign_worker_to_task}_{w,tsk} = 1$$

• C13 (acceptance_criteria_met):

$$\mathrm{status}_{us} = \mathrm{completed} \implies \mathrm{acceptance_criteria_met}_{us} = 1 \quad \forall us \in \mathcal{US}$$

• C14 (retrospective_attendance):

$$attendees_count_{sre} = |\mathcal{T}| \quad \forall sre \in \mathcal{SRE}$$

5 Decision Variables

- assign_worker_to_task $_{w,tsk} \in \{0,1\}$
- select_feature_for_release_{f,rep} $\in \{0,1\}$
- set_sprint_duration_{sp} $\in \mathbb{Z}^+$
- allocate_budget_to_project_n $\in \mathbb{R}^+$
- assign_skill_to_worker $_{w,s} \in \{0,1\}$
- set_task_effort $_{tsk} \in \mathbb{Z}^+$
- set_sprint_goal_achievement $_{sq} \in \{0,1\}$
- set_blocker_severity_{bl} $\in \{1, 2, 3\}$
- $set_team_location_t \in \{remote, onsite, hybrid\}$
- set_stakeholder_relevance_{sh,f} \in \{1,2,3,4,5\}
- set_documentation_quality $_{fed} \in \{1, 2, 3, 4, 5\}$
- $\bullet \ \operatorname{set_velocity_trend}_{vel} \in \{-1,0,1\}$
- set_user_story_priority $_{us} \in \{1, 2, 3, 4, 5\}$
- set_team_satisfaction_{sre} $\in \{1, 2, 3, 4, 5\}$
- $\bullet \ \operatorname{set_epic_priority}_e \in \{1, 2, 3, 4, 5\}$