# Mathematical Formulation of a SCRUM-Based Software Development Optimization Model

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### Introduction

This document provides a complete mathematical formulation for optimizing project planning and team management within a software development company using the SCRUM framework. The model is derived from a defined domain model consisting of Entities, Relationships, Goals, Conditions, and Decision Variables. The purpose is to find an optimal assignment of resources and scheduling of work that maximizes productivity and stakeholder satisfaction while adhering to SCRUM constraints and budgetary limits.

## 1 Sets (Entities)

- Project =  $\{p_1, p_2, ..., p_n\}$ : Set of all projects.
- Team =  $\{t_1, t_2, ..., t_m\}$  : Set of all teams.
- Worker =  $\{w_1, w_2, ..., w_k\}$ : Set of all workers/employees.
- Feature =  $\{f_1, f_2, ..., f_l\}$  : Set of all features.
- Skill =  $\{s_1, s_2, ..., s_o\}$  : Set of all skills.
- ProductOwner =  $\{po_1, po_2, ...\}$ : Set of all Product Owners.
- ScrumMaster =  $\{sm_1, sm_2, ...\}$ : Set of all Scrum Masters.
- Sprint =  $\{sp_1, sp_2, ..., sp_q\}$  : Set of all sprints.
- UserStory =  $\{us_1, us_2, ..., us_r\}$ : Set of all user stories.
- Task =  $\{tsk_1, tsk_2, ..., tsk_s\}$ : Set of all tasks.
- Stakeholder =  $\{sh_1, sh_2, ..., sh_u\}$ : Set of all stakeholders.
- Velocity =  $\{vel_1, vel_2, ...\}$ : Set of velocity records per team.

#### 2 Indices

- $p, i \in \text{Project}$
- $t, j \in \text{Team}$
- $w, k \in Worker$
- $f, l \in \text{Feature}$
- $s, o \in Skill$
- $po \in ProductOwner$
- $sm \in ScrumMaster$
- $sp, q \in Sprint$
- $us, r \in UserStory$
- $tsk, s' \in Task$

- $bl, t' \in Blocker$
- $sh, u \in Stakeholder$
- $vel \in Velocity$

#### 3 Goals

G0 maximize team utilization

Maximize 
$$Z_0 = \sum_{w \in \text{Worker}} \text{availability}(w) \times \text{Weight}$$

G1 maximize feature throughput

$$\text{Let } \delta(f) = \begin{cases} 1, & \text{if } \text{status}(f) = \text{"Done"} \land \text{priority}(f) = \text{"High"} \\ 0, & \text{otherwise} \end{cases}$$
 
$$\text{Maximize } Z_1 = \sum_{f \in \text{Feature}} \delta(f) \times 1.5$$

G2 minimize project cost

Minimize 
$$Z_2 = \sum_{p \in \text{Project}} \text{budget}(p) \times 0.8$$

G3 maximize sprint goal achievement

Let 
$$\gamma(sg) = \begin{cases} 1, & \text{if achievement\_status}(sg) = \text{"Achieved"} \\ 0, & \text{otherwise} \end{cases}$$
Maximize  $Z_3 = \sum_{sg \in \text{SprintGoal}} \gamma(sg) \times 1.2$ 

G4 minimize blocker resolution time

$$\text{Minimize } Z_4 = \sum_{bl \in \text{Blocker}} (\text{resolved\_on}(bl) - \text{detected\_on}(bl)) \times 1.0$$

G5 maximize\_velocity\_consistency

Maximize 
$$Z_5 = \min_{vel \in \text{Velocity}} \{ \min_{velocity} (vel) \} \times 0.9$$

 $G6 minimize\_sprint\_overhead$ 

Let 
$$T_{overhead} = \operatorname{duration}(spp) + \operatorname{duration}(ds) + \operatorname{duration}(sr) + \operatorname{duration}(sre)$$
  
Minimize  $Z_6 = \sum_{sp \in \operatorname{Sprint}} T_{overhead}(sp) \times 0.7$ 

G7 maximize stakeholder satisfaction

Maximize 
$$Z_7 = \sum_{sh \in \text{Stakeholder}} \text{influence\_level}(sh) \times \text{satisfaction}(sh) \times 1.1$$

## 4 Conditions

C0 team\_has\_scrum\_master

 $\forall t \in \text{Team}, \exists ! sm \in \text{ScrumMaster} : \text{is\_supported\_by}(t, sm) = \text{True}$ 

C1 team has product owner

 $\forall t \in \text{Team}, \exists ! po \in \text{ProductOwner} : \text{manages} \quad \text{backlog}(po, pb_t) = \text{True}$ 

C2 feature has acceptance criteria

 $\forall us \in \text{UserStory planned for a sprint, acceptance } \text{criteria}(us) \neq \emptyset$ 

C3 sprint duration fixed

$$\forall sp \in \text{Sprint}, (\text{end\_date}(sp) - \text{start\_date}(sp)) = 10080 \text{ minutes}$$

C4 budget not exceeded

$$\forall p \in \text{Project}, \sum_{tsk \in \text{Tasks}(p)} \text{cost}(tsk) \leq \text{budget}(p)$$

C5 worker availability limit

$$\forall w \in \text{Worker}, \sum_{tsk \in \text{Tasks}(w)} \text{effort}(tsk) \leq \text{availability}(w)$$

C6 skill requirement met

 $\forall tsk \in \text{Task}, \forall s \in \text{Skills}(tsk), \text{level}(s, w) \geq \text{required level}(s, tsk) \text{ for assigned worker } w$ 

C7 story points capacity

$$\forall sp \in \text{Sprint}, \sum_{us \in \text{UserStories}(sp)} \text{story\_points}(us) \leq \text{avg\_story\_points}(vel_t)$$

#### 5 Decision Variables

DV0 assign worker to task:  $x_{w,tsk} \in \{0,1\}$ 

Binary variable indicating if worker w is assigned to task tsk.

DV1 select\_feature\_for\_sprint:  $y_{f,sp} \in \{0,1\}$ 

Binary variable indicating if feature f is selected for sprint sp.

**DV2** set sprint goal:  $g_{sp} \in \text{String}$ 

The objective description for sprint sp.

DV3 allocated sprint budget:  $b_{sp} \in \mathbb{R}_{\geq 0}$ 

The budget amount allocated to sprint sp.

**DV4** team size:  $n_t \in \mathbb{Z}, 3 \le n_t \le 9$ 

The number of workers in team t.

- **DV5 worker\_availability**:  $a_w \in \mathbb{R}, 0.0 \le a_w \le 1.0$ The percentage availability of worker w.
- **DV6** story\_point\_estimate:  $p_{us} \in \mathbb{Z}, 1 \leq p_{us} \leq 20$ The story point estimate for user story us.
- **DV7** task\_effort\_estimate:  $e_{tsk} \in \mathbb{R}, 0.5 \le e_{tsk} \le 40.0$ The effort estimate in hours for task tsk.
- **DV8 feature\_priority**:  $pr_f \in \{\text{Critical}, \text{High}, \text{Medium}, \text{Low}\}$ The priority level of feature f.
- **DV9 blocker\_severity**:  $sev_{bl} \in \{Blocking, Major, Minor\}$ The severity level of blocker bl.
- **DV10 sprint\_duration**:  $d_{sp} \in \mathbb{Z}, 5 \leq d_{sp} \leq 30$ The duration of sprint sp in days.
- **DV11 deployment\_target**:  $dt_{dev} \in \{\text{Staging}, \text{Production}\}\$ The target environment for development snapshot dev.