

# Mathematical Optimization Model for a SCRUM-Based Software Development Company

AI Analyst

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## Introduction

This document presents a formal mathematical optimization model for resource allocation, scheduling, and process management in a software development company utilizing the SCRUM framework. The model is derived from a defined domain structure of entities, their relationships, and a set of business goals and constraints.

### 1 Sets (Entities)

- Project =  $\{p|p \text{ is a project}\}$ , with attributes id, name, project\_start, project\_end, description, budget
- Team =  $\{t|t \text{ is a team}\}$ , with attributes id, name, team\_size, team\_start, team\_status, location, team\_lead
- Worker =  $\{w|w \text{ is a worker}\}$ , with attributes id, name, first\_name, email, start\_date, status, availability
- Feature =  $\{f|f \text{ is a feature}\}$ , with attributes id, title, description, status, priority, estimated\_effort
- Skill =  $\{s|s \text{ is a skill}\}$ , with attributes id, label, description, level, certified, category
- Role =  $\{r|r \text{ is a role}\}$ , with attributes id, role\_name, description, area\_of\_responsibility
- ProductOwner =  $\{po|po \text{ is a product owner}\}$ , with attributes id, name, email, availability
- ScrumMaster =  $\{sm|sm \text{ is a scrum master}\}$ , with attributes id, name, email, experience
- ProductBacklog =  $\{pb|pb \text{ is a product backlog}\}$ , with attributes id, created\_on, last\_updated, number\_of\_items
- Sprint =  $\{sp|sp \text{ is a sprint}\}$ , with attributes id, sprint\_number, start\_date, end\_date, status, achievement
- SprintBacklog =  $\{sbl|sbl \text{ is a sprint backlog}\}$ , with attributes id, number\_of\_tasks, last\_updated
- SprintGoal =  $\{sg|sg \text{ is a sprint goal}\}$ , with attributes id, objective\_description, achievement\_status
- Epic =  $\{e|e \text{ is an epic}\}$ , with attributes id, title, description, priority, status, estimated\_effort
- UserStory =  $\{us|us \text{ is a user story}\}$ , with attributes id, title, description, acceptance\_criteria, priority
- Task =  $\{tsk|tsk \text{ is a task}\}$ , with attributes id, title, description, status, effort, type
- Blocker =  $\{bl|bl \text{ is a blocker}\}$ , with attributes id, title, description, severity, status, detected\_on, resolved\_on
- Velocity =  $\{vel|vel \text{ is a velocity record}\}$ , with attributes id, number\_of\_sprints\_used, avg. story\_points

## 2 Indices

- $p, p' \in \text{Project}$
- $t, t' \in \text{Team}$
- $w, w' \in \text{Worker}$
- $f, f' \in \text{Feature}$
- $sp, sp' \in \text{Sprint}$
- $sbl, sbl' \in \text{SprintBacklog}$
- $us, us' \in \text{UserStory}$
- $tsk, tsk' \in \text{Task}$
- $bl, bl' \in \text{Blocker}$

## 3 Goals

- **G0: maximize\_team\_utilization** - Maximize the overall availability of the team members.  
Mathematical Form: Maximize  $Z_0 = \sum_{w \in \text{Worker}} \text{availability}(w)$
- **G1: minimize\_project\_duration** - Minimize the total duration of the project.  
Mathematical Form: Minimize  $Z_1 = \text{project\_end}(p) - \text{project\_start}(p)$
- **G2: maximize\_feature\_delivery** - Maximize the number of high-priority features delivered.  
Mathematical Form: Maximize  $Z_2 = \sum_{f \in \text{Feature}} \text{priority}(f) \cdot x_f$  where  $x_f = 1$  if feature  $f$  is delivered, 0 otherwise.
- **G3: minimize\_blocker\_impact** - Minimize the severity and duration of blockers.  
Mathematical Form: Minimize  $Z_3 = \sum_{bl \in \text{Blocker}} \text{severity}(bl) \cdot (\text{resolved\_on}(bl) - \text{detected\_on}(bl))$
- **G4: maximize\_sprint\_goal\_achievement** - Maximize the rate of successfully achieved sprint goals.  
Mathematical Form: Maximize  $Z_4 = \sum_{sg \in \text{SprintGoal}} \mathbb{I}(\text{achievement\_status}(sg) = \text{Done})$

- **G5: minimize\_task\_effort** - Minimize the total effort spent on tasks in a sprint.  
Mathematical Form: Minimize  $Z_5 = \sum_{tsk \in \text{Task}} \text{effort}(tsk)$
- **G6: maximize\_team\_velocity** - Maximize the average velocity of a team.  
Mathematical Form: Maximize  $Z_6 = \text{avg. story\_points}(vel_t)$  for a given team  $t$ .
- **G7: minimize\_budget\_variance** - Minimize the difference between planned and actual budget.  
Mathematical Form: Minimize  $Z_7 = |\text{planned\_budget}(p) - \text{actual\_budget}(p)|$

## 4 Conditions

- **C0: team\_must\_be\_assigned** - Ensure every team is assigned to exactly one project.  
Logical Form:  $\forall t \in \text{Team}, \exists! p \in \text{Project}$  such that  $\text{is\_assigned\_to\_project}(t, p)$
- **C1: worker\_belongs\_to\_team** - Ensure every worker is assigned to a team.  
Logical Form:  $\forall w \in \text{Worker}, \exists t \in \text{Team}$  such that  $\text{belongs\_to\_team}(w, t)$
- **C2: sprint\_backlog\_must\_have\_sprint** - Every Sprint Backlog must be linked to one Sprint.  
Logical Form:  $\forall sbl \in \text{SprintBacklog}, \exists! sp \in \text{Sprint}$  such that  $\text{belongs\_to\_sprint}(sbl, sp)$
- **C3: feature\_must\_have\_backlog** - Every Feature must be part of the Product Backlog.  
Logical Form:  $\forall f \in \text{Feature}, \exists pb \in \text{ProductBacklog}$  such that  $\text{contains\_feature}(pb, f)$
- **C4: user\_story\_must\_have\_epic** - Every User Story must be part of an Epic.  
Logical Form:  $\forall us \in \text{UserStory}, \exists e \in \text{Epic}$  such that  $\text{contains\_user\_story}(e, us)$
- **C5: task\_must\_have\_story** - Every Task must be part of a User Story.  
Logical Form:  $\forall tsk \in \text{Task}, \exists us \in \text{UserStory}$  such that  $\text{consists\_of\_tasks}(us, tsk)$
- **C6: scrum\_master\_supports\_team** - Ensure every team has a Scrum Master.  
Logical Form:  $\forall t \in \text{Team}, \exists sm \in \text{ScrumMaster}$  such that  $\text{is\_supported\_by}(t, sm)$

- **C7: po\_manages\_backlog** - Ensure the Product Backlog is managed by a Product Owner.  
Logical Form:  $\forall pb \in \text{ProductBacklog}, \exists po \in \text{ProductOwner}$  such that  $\text{manages\_backlog}(po, pb)$
- **C8: sprint\_has\_one\_goal** - Each Sprint must have one defined goal.  
Logical Form:  $\forall sp \in \text{Sprint}, \exists! sg \in \text{SprintGoal}$  such that  $\text{pursues\_goal}(sp, sg)$
- **C9: feature\_doc\_exists** - Critical features must have documentation.  
Logical Form:  $\forall f \in \text{Feature}$  where  $\text{priority}(f) \geq \text{High}$ ,  $\exists fed \in \text{FeatureDocumentation}$  such that  $\text{documents}(f, fed)$

## 5 Decision Variables

- **DV0:**  $x_{w,t} \in \{0, 1\}$  - Binary variable indicating if worker  $w$  is assigned to team  $t$ .
- **DV1:**  $y_{f,sp} \in \{0, 1\}$  - Binary variable indicating if feature  $f$  is selected for sprint  $sp$ .
- **DV2:**  $pts_{us} \in \mathbb{Z}^+$  - Integer variable for the story points of user story  $us$ , with  $1 \leq pts_{us} \leq 20$ .
- **DV3:**  $size_t \in \mathbb{Z}^+$  - Integer variable for the size of team  $t$ , with  $3 \leq size_t \leq 9$ .
- **DV4:**  $dur_{sp} \in \mathbb{Z}^+$  - Integer variable for the duration of sprint  $sp$  in days, with  $7 \leq dur_{sp} \leq 30$ .
- **DV5:**  $avail_w \in \mathbb{R}$  - Continuous variable for the availability percentage of worker  $w$ , with  $0.0 \leq avail_w \leq 1.0$ .
- **DV6:**  $seq_{tsk} \in \mathbb{Z}^+$  - Integer variable representing the sequence/order of task  $tsk$ .
- **DV7:**  $cost_f \in \mathbb{R}^+$  - Continuous variable for the budget allocated to feature  $f$ , with  $0 \leq cost_f$ .
- **DV8:**  $prio_f \in \mathbb{Z}^+$  - Integer variable for the priority level of feature  $f$ , with  $1 \leq prio_f \leq 5$ .
- **DV9:**  $lvl_{tsk,s} \in \mathbb{Z}^+$  - Integer variable for the required skill level  $s$  for task  $tsk$ .