# Optimization Model for Software Development Company using Scrum

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Ĺ	1. Sets (Entities)	
	• Project (P)	
	• Team $(T)$	
	• Worker $(W)$	
	• Feature $(F)$	
	• Epic $(E)$	
	• User Story $(US)$	
	• Task $(TSK)$	
	• Sprint $(SP)$	
	• Product Backlog $(PB)$	
	$\bullet$ Release Plan $(REP)$	
	• Roadmap $(RM)$	
	• Scrum Board $(SCB)$	

- Stakeholder (SH)
- Blocker (BL)
- Development Snapshot (DEV)
- Feature Documentation (FED)
- Velocity (VEL)

#### 2 2. Indices

- $p \in P$  (Project index)
- $t \in T$  (Team index)
- $w \in W$  (Worker index)
- $f \in F$  (Feature index)
- $e \in E$  (Epic index)
- $us \in US$  (User Story index)
- $tsk \in TSK$  (Task index)
- $sp \in SP$  (Sprint index)
- $pb \in PB$  (Product Backlog index)
- $rep \in REP$  (Release Plan index)
- $rm \in RM$  (Roadmap index)
- $scb \in SCB$  (Scrum Board index)
- $sh \in SH$  (Stakeholder index)
- $bl \in BL$  (Blocker index)
- $dev \in DEV$  (Development Snapshot index)
- $fed \in FED$  (Feature Documentation index)
- $vel \in VEL$  (Velocity index)

#### 3 3. Goals

- G0: Maximize project budget  $(\max \sum_{p \in P} budget_p)$ 
  - ID: G0
  - Name: maximize\_project\_budget
- G1: Minimize project duration (min  $\sum_{p \in P} project\_end_p$ )
  - ID: G1
  - Name: minimize\_project\_duration
- G2: Maximize team velocity  $(\max \sum_{vel \in VEL} avg\_story\_points_{vel})$ 
  - ID: G2
  - Name: maximize\_team\_velocity
- G3: Minimize task effort (min  $\sum_{tsk \in TSK} effort_{tsk}$ )
  - ID: G3
  - Name: minimize\_task\_effort
- G4: Maximize sprint goal achievement (max  $\sum_{sp \in SP} achievement\_of\_goal_{sp}$ )
  - ID: G4
  - Name: maximize\_sprint\_goal\_achievement
- G5: Minimize blocker severity (min  $\sum_{bl \in BL} severity_{bl}$ )
  - ID: G5
  - Name: minimize\_blocker\_severity
- G6: Maximize feature priority  $(\max \sum_{f \in F} priority_f)$ 
  - ID: G6
  - Name: maximize\_feature\_priority
- G7: Minimize user story complexity (min  $\sum_{us \in US} story\_points_{us}$ )
  - ID: G7
  - Name: minimize\_user\_story\_complexity
- G8: Maximize sprint review feedback (max  $\sum_{sr \in SR} feedback\_documentation_{sr}$ )
  - ID: G8
  - Name: maximize\_sprint\_review\_feedback
- G9: Minimize development snapshot bugs (min  $\sum_{dev \in DEV} test\_status_{dev}$ )
  - ID: G9

- Name: minimize\_development\_snapshot\_bugs
- G10: Maximize stakeholder satisfaction (max  $\sum_{sh \in SH} influence \ level_{sh}$ )
  - ID: G10
  - Name: <code>maximize\_stakeholder\_satisfaction</code>
- G11: Minimize sprint retrospective improvement actions (min  $\sum_{sre \in SRE} improvement\_actions_{sre}$ )
  - ID: G11
  - Name: minimize\_sprint\_retrospective\_improvement\_actions
- G12: Maximize product backlog quality (max  $\sum_{pb \in PB} status_{pb}$ )
  - ID: G12
  - Name: maximize\_product\_backlog\_quality
- G13: Minimize release plan risk (min  $\sum_{rep \in REP} status_{rep})$ 
  - ID: G13
  - Name: minimize\_release\_plan\_risk
- G14: Maximize roadmap objectives (max  $\sum_{rm \in RM} objectives_{rm}$ )
  - ID: G14
  - Name: maximize\_roadmap\_objectives

#### 4 4. Conditions

- C0: Project status condition  $(status_p = 2)$ 
  - ID: C0
  - Name: project\_status\_condition
- C1: Team size condition  $(team\_size_t \ge 5)$ 
  - ID: C1
  - Name: team\_size\_condition
- C2: Worker availability condition (availability<sub>w</sub>  $\geq 0.8$ )
  - ID: C2
  - Name: worker\_availability\_condition
- C3: Feature priority condition  $(priority_f \ge 3)$ 
  - ID: C3
  - Name: feature\_priority\_condition

- C4: Sprint goal condition (achievement\_of\_goal\_sp  $\geq 0.8$ )
  - ID: C4
  - Name: sprint\_goal\_condition
- C5: Blocker status condition ( $status_{bl} = 2$ )
  - ID: C5
  - Name: blocker\_status\_condition
- C6: User story status condition ( $status_{us} = 2$ )
  - ID: C6
  - Name: user\_story\_status\_condition
- C7: Sprint review attendees condition (attendees\_count\_{sr}  $\geq 5$ )
  - ID: C7
  - Name: sprint\_review\_attendees\_condition
- C8: Development snapshot deployment condition ( $deployment\_target_{dev} = 2$ )
  - ID: C8
  - Name: development\_snapshot\_deployment\_condition
- C9: Stakeholder influence condition (influence\_level<sub>sh</sub>  $\geq$  3)
  - ID: C9
  - Name: stakeholder\_influence\_condition
- C10: Sprint retrospective satisfaction condition (team\_satisfaction\_{sre}  $\geq$  0.8)
  - ID: C10
  - Name: sprint\_retrospective\_satisfaction\_condition
- C11: Product backlog entries condition (number\_of\_entries<sub>pb</sub>  $\geq$  10)
  - ID: C11
  - Name: product\_backlog\_entries\_condition
- C12: Release plan features condition (included\_features\_{rep}  $\geq 5$ )
  - ID: C12
  - Name: release\_plan\_features\_condition
- C13: Roadmap milestones condition (milestones<sub>rm</sub>  $\geq$  3)
  - ID: C13

- Name: roadmap\_milestones\_condition
- C14: Scrum board tasks condition (number\_of\_cards\_scb  $\geq$  10)
  - ID: C14
  - Name: scrum\_board\_tasks\_condition

#### 5 5. Decision Variables

- D0: Project budget allocation  $(0 \leq budget\_allocation_p \leq 1000000)$ 
  - ID: D0
  - Name: project\_budget\_allocation
- D1: Team velocity target  $(0 \le team\_velocity\_target_{vel} \le 100)$ 
  - ID: D1
  - Name: team\_velocity\_target
- D2: Task effort allocation  $(0 \le task\_effort\_allocation_{tsk} \le 100)$ 
  - ID: D2
  - Name: task\_effort\_allocation
- D3: Sprint goal achievement target (0  $\leq$  sprint\_goal\_achievement\_target\_{sp}  $\leq$  1)
  - ID: D3
  - Name: sprint\_goal\_achievement\_target
- D4: Blocker resolution time  $(0 \le blocker\_resolution\_time_{bl} \le 30)$ 
  - ID: D4
  - Name: blocker\_resolution\_time
- D5: Feature priority level  $(1 \le feature\_priority\_level_f \le 5)$ 
  - ID: D5
  - Name: feature\_priority\_level
- D6: User story complexity level  $(1 \le user\_story\_complexity\_level_{us} \le 10)$ 
  - ID: D6
  - Name: user\_story\_complexity\_level
- D7: Sprint review feedback score (0  $\leq$   $sprint\_review\_feedback\_score_{sr} \leq$  5)
  - ID: D7

- Name: sprint\_review\_feedback\_score
- D8: Development snapshot quality score (0  $\leq$  development\_snapshot\_quality\_score\_{dev}  $\leq$  5)
  - ID: D8
  - Name: development\_snapshot\_quality\_score
- D9: Stakeholder satisfaction level (0  $\leq$  stakeholder\_satisfaction\_level<sub>sh</sub>  $\leq$  5)
  - ID: D9
  - Name: stakeholder\_satisfaction\_level
- D10: Sprint retrospective improvement actions count ( $0 \le sprint\_retrospective\_improvement\_action$  10)
  - ID: D10
  - Name: sprint\_retrospective\_improvement\_actions\_count
- D11: Product backlog entries count ( $0 \le product\_backlog\_entries\_count_{pb} \le 100$ )
  - ID: D11
  - Name: product\_backlog\_entries\_count
- D12: Release plan features count (0  $\leq$  release\_plan\_features\_count\_{rep}  $\leq$  20)
  - ID: D12
  - Name: release\_plan\_features\_count
- D13: Roadmap milestones count (0  $\leq roadmap\_milestones\_count_{rm} \leq 10$ )
  - ID: D13
  - Name: roadmap\_milestones\_count
- D14: Scrum board tasks count (0  $\leq$  scrum\_board\_tasks\_count<sub>scb</sub>  $\leq$  50)
  - ID: D14
  - Name: scrum\_board\_tasks\_count