

SCRUM Delivery Optimization Model

Generated from Entities/Relations/Goals/Conditions/DecisionVariables

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Notation preface

We reconcile two minor naming inconsistencies from the relationship list: (i) “Employee” is taken to mean **Worker**; (ii) “Sprint Review” without space corresponds to entity **SprintReview**. All sets and parameters below are induced by the provided CSVs.

1 1. Sets (Entities)

- P : Projects (**Project**)
- T : Teams (**Team**)
- W : Workers (**Worker**)
- F : Features (**Feature**)
- S : Skills (**Skill**)
- R : Roles (**Role**)
- PO : Product Owners (**ProductOwner**)
- SM : Scrum Masters (**ScrumMaster**)
- PB : Product Backlogs (**ProductBacklog**)
- SP : Sprints (**Sprint**)
- SPP : Sprint Planning meetings (**SprintPlanning**)
- DS : Daily Scrums (**DailyScrum**)
- SR : Sprint Reviews (**SprintReview**)
- SRE : Sprint Retrospectives (**SprintRetrospective**)
- SBL : Sprint Backlogs (**SprintBacklog**)
- SG : Sprint Goals (**SprintGoal**)
- E : Epics (**Epic**)
- US : User Stories (**UserStory**)
- TS : Tasks (**Task**)
- DEV : Development Snapshots (**DevelopmentSnapshot**)
- BL : Blockers (**Blocker**)
- SH : Stakeholders (**Stakeholder**)
- V : Velocity records (**Velocity**)
- REP : Release Plans (**ReleasePlan**)
- RM : Roadmaps (**Roadmap**)
- SCB : Scrum Boards (**ScrumBoard**)
- FED : Feature Documentation (**FeatureDocumentation**)

2 2. Indices

- $p \in P, t \in T, w \in W, f \in F, s \in S, r \in R, po \in PO, sm \in SM$
- $pb \in PB, sp \in SP, sbl \in SBL, sg \in SG, e \in E, u \in US, k \in TS$
- $bl \in BL, v \in V, rep \in REP, rm \in RM, sh \in SH, scb \in SCB, dev \in DEV$

Parameters from entity attributes (All are taken from the corresponding entity attributes.)

- $story_points[u] \in \mathbb{Z}_{\geq 0}$ from `UserStory.story_points`
- $effort[k] \in \mathbb{R}_{\geq 0}$ from `Task.effort`
- $severity[bl] \in \mathbb{R}_{\geq 0}$ from `Blocker.severity`
- $achievement_of_goal[sp] \in \{0, 1\}$ from `Sprint.achievement_of_goal`
- $team_satisfaction[sre] \in \mathbb{R}$ from `SprintRetrospective.team_satisfaction`
- $number_of_entries[pb] \in \mathbb{Z}_{\geq 0}$ from `ProductBacklog.number_of_entries`
- $avgV[v] \in \mathbb{R}_{\geq 0}, maxV[v] \in \mathbb{R}_{\geq 0}$ from `Velocity.(avg_story_points,max_velocity)`
- $benefit[sg] \in \mathbb{R}$ from `SprintGoal.benefit`
- $priorityF[f] \in \mathbb{R}$ from `Feature.priority`
- $durationDS[d] \in \mathbb{R}_{\geq 0}$ from `DailyScrum.duration` for $d \in DS$
- $durationSPP[m] \in \mathbb{R}_{\geq 0}$ from `SprintPlanning.duration_(min)` for $m \in SPP$
- $attend[sr] \in \mathbb{Z}_{\geq 0}$ from `SprintReview.attendees_count` for $sr \in SR$

Decision variables (from DecisionVariables.csv) All binaries take values in $\{0, 1\}$.

$$\begin{aligned}
x_{t,p}^{TP} &:= \text{team_assigned_to_project} \text{ (DV0)} \\
x_{w,t}^{WT} &:= \text{worker_belongs_to_team} \text{ (DV1)} \\
x_{w,s}^{WS} &:= \text{worker_has_skill} \text{ (DV2)} \\
x_{w,r}^{WR} &:= \text{worker_takes_role} \text{ (DV3)} \\
x_{po,pb}^{PO-PB} &:= \text{po_manages_product_backlog} \text{ (DV4)} \\
x_{sm,t}^{SMT} &:= \text{scrum_master_supports_team} \text{ (DV5)} \\
x_{pb,f}^{PBF} &:= \text{product_backlog_contains_feature} \text{ (DV6)} \\
x_{pb,e}^{PBE} &:= \text{product_backlog_contains_epic} \text{ (DV7)} \\
x_{e,u}^{EUS} &:= \text{epic_contains_user_story} \text{ (DV8)} \\
x_{u,k}^{UST} &:= \text{user_story_consists_of_task} \text{ (DV9)} \\
x_{u,sbl}^{USSBL} &:= \text{user_story_in_sprint_backlog} \text{ (DV10)} \\
x_{sbl,sp}^{SBLSP} &:= \text{sprint_backlog_in_sprint} \text{ (DV11)} \\
x_{sp,sg}^{SPSG} &:= \text{sprint_pursues_goal} \text{ (DV12)} \\
x_{k,bl}^{TBL} &:= \text{task_blocked_by_blocker} \text{ (DV13)} \\
x_{v,t}^{VT} &:= \text{velocity_refers_to_team} \text{ (DV14)}
\end{aligned}$$

3. Goals

- G0 (maximize_delivered_story_points):

$$\max Z_0 = \sum_{u \in US} \sum_{sbl \in SBL} \sum_{sp \in SP} \text{story_points}[u] x_{u,sbl}^{USSBL} x_{sbl,sp}^{SBLSP}.$$

- G1 (minimize_unresolved_blocker_severity):

$$\min Z_1 = \sum_{k \in TS} \sum_{bl \in BL} \text{severity}[bl] x_{k,bl}^{TBL}.$$

- G2 (maximize_sprint_goal_achievement):

$$\max Z_2 = \sum_{sp \in SP} \sum_{sg \in SG} \text{achievement_of_goal}[sp] x_{sp,sg}^{SPSG}.$$

- G3 (minimize_open_task_effort):

$$\min Z_3 = \sum_{u \in US} \sum_{k \in TS} \text{effort}[k] x_{u,k}^{UST}.$$

- G4 (maximize_team_satisfaction):

$$\max Z_4 = \sum_{sre \in SRE} \text{team_satisfaction}[sre].$$

- G5 (minimize_product_backlog_size):

$$\min Z_5 = \sum_{pb \in PB} \text{number_of_entries}[pb].$$

- G6 (maximize_velocity_avg):

$$\max Z_6 = \sum_{v \in V} \sum_{t \in T} \text{avgV}[v] x_{v,t}^{VT}.$$

- G7 (maximize_sprint_goal_benefit):

$$\max Z_7 = \sum_{sp \in SP} \sum_{sg \in SG} \text{benefit}[sg] x_{sp,sg}^{SPSG}.$$

- G8 (maximize_feature_priority_delivered):

$$\max Z_8 = \sum_{pb \in PB} \sum_{f \in F} \text{priorityF}[f] x_{pb,f}^{PBF}.$$

- G9 (minimize_daily_scrum_duration):

$$\min Z_9 = \sum_{d \in DS} \text{durationDS}[d].$$

- G10 (minimize_sprint_planning_duration):

$$\min Z_{10} = \sum_{m \in SPP} \text{durationSPP}[m].$$

- G11 (maximize_stakeholder_participation):

$$\max Z_{11} = \sum_{sr \in SR} \text{attend}[sr].$$

4 4. Conditions

- **C0 (user_story_must_have_acceptance_criteria)**: For all $u \in US$, acceptance criteria exists:

$$1\{\text{acceptance_criteria}[u] \text{ defined}\} = 1.$$

- **C1 (user_story_status_cannot_be_done_if_not_in_sprint)**: Let $\text{done}[u] \in \{0, 1\}$ flag if status is “done”. Then

$$\sum_{sbl \in SBL} x_{u,sbl}^{USSBL} \geq \text{done}[u], \quad \forall u \in US.$$

- **C2 (task_type_may_match_bug_or_chore)**: Soft-preference only (no hard inequality).
- **C3 (sprint_end_after_start)**: For all $sp \in SP$,

$$\text{end_date}[sp] - \text{start_date}[sp] > 0.$$

- **C4 (sprint_backlog_status_active)**: Status consistency for $sbl \in SBL$ (parameter-level requirement).
- **C5 (sprint_goal_achievement_status_defined)**: $1\{\text{achievement_status}[sg] \text{ defined}\} = 1, \forall sg \in SG$.
- **C6 (scrum_board_columns_defined)**: $1\{\text{columns}[scb] \text{ defined}\} = 1, \forall scb \in SCB$.
- **C7 (worker_availability_positive)**: $\text{availability}[w] > 0, \forall w \in W$.
- **C8 (product_backlog_status_defined)**: $1\{\text{status}[pb] \text{ defined}\} = 1, \forall pb \in PB$.
- **C9 (role_area_of_responsibility_defined)**: $1\{\text{area_of_responsibility}[r] \text{ defined}\} = 1, \forall r \in R$.
- **C10 (skill_certified_preferred)**: Soft-preference (used in scoring/weighting), no hard inequality.
- **C11 (blocker_status_cannot_match_done_without_task)**: If a blocker is marked done, it must be linked to at least one task:

$$\text{done}[bl] \leq \sum_{k \in TS} x_{k,bl}^{TBL}, \quad \forall bl \in BL.$$

- **C12 (release_plan_planned_date_defined)**: $1\{\text{planned_date}[rep] \text{ defined}\} = 1, \forall rep \in REP$.

• **Relational cardinalities (from Relationships.csv):**

$$\begin{aligned}
\sum_{p \in P} x_{t,p}^{TP} &= 1, & \forall t \in T & \quad (\text{R1: team} \rightarrow \text{exactly one project}) \\
\sum_{t \in T} x_{w,t}^{WT} &= 1, & \forall w \in W & \quad (\text{R2: worker} \rightarrow \text{team}) \\
\sum_{r \in R} x_{w,r}^{WR} &\leq 1, & \forall w \in W & \quad (\text{R4: at most one role}) \\
\sum_{pb \in PB} x_{po,pb}^{PO-PB} &= 1, & \forall po \in PO & \quad (\text{R5}) \\
\sum_{po \in PO} x_{po,pb}^{PO-PB} &= 1, & \forall pb \in PB & \quad (\text{R5 bijection}) \\
\sum_{sm \in SM} x_{sm,t}^{SMT} &= 1, & \forall t \in T & \quad (\text{R6: one SM per team}) \\
\sum_{pb \in PB} x_{pb,f}^{PBF} &= 1, & \forall f \in F & \quad (\text{R7: feature in exactly one PB}) \\
\sum_{pb \in PB} x_{pb,e}^{PBE} &= 1, & \forall e \in E & \quad (\text{R8: epic in exactly one PB}) \\
\sum_{e \in E} x_{e,u}^{EUS} &= 1, & \forall u \in US & \quad (\text{R9: US in exactly one epic}) \\
\sum_{u \in US} x_{u,k}^{UST} &= 1, & \forall k \in TS & \quad (\text{R10: task in exactly one US}) \\
\sum_{sbl \in SBL} x_{u,sbl}^{USSBL} &\leq 1, & \forall u \in US & \quad (\text{R11: US in } \leq 1 \text{ sprint backlog}) \\
\sum_{sp \in SP} x_{sbl,sp}^{SBLSP} &= 1, & \forall sbl \in SBL & \quad (\text{R12: each SBL in exactly one sprint}) \\
\sum_{sg \in SG} x_{sp,sg}^{SPSG} &= 1, & \forall sp \in SP & \quad (\text{R13: each sprint pursues 1 goal})
\end{aligned}$$

• **Capacity (velocity) coupling (loose upper bound):**

$$\sum_{u \in US} \sum_{sbl \in SBL} \text{story_points}[u] x_{u,sbl}^{USSBL} x_{sbl,sp}^{SBLSP} \leq \sum_{v \in V} \text{maxV}[v], \quad \forall sp \in SP.$$

5 5. Decision Variables

- DV0: `team_assigned_to_project` ($x_{t,p}^{TP} \in \{0,1\}$)
- DV1: `worker_belongs_to_team` ($x_{w,t}^{WT} \in \{0,1\}$)
- DV2: `worker_has_skill` ($x_{w,s}^{WS} \in \{0,1\}$)
- DV3: `worker_takes_role` ($x_{w,r}^{WR} \in \{0,1\}$)
- DV4: `po_manages_product_backlog` ($x_{po,pb}^{PO-PB} \in \{0,1\}$)
- DV5: `scrum_master_supports_team` ($x_{sm,t}^{SMT} \in \{0,1\}$)
- DV6: `product_backlog_contains_feature` ($x_{pb,f}^{PBF} \in \{0,1\}$)

- DV7: product_backlog_contains_epic ($x_{pb,e}^{PBE} \in \{0,1\}$)
- DV8: epic_contains_user_story ($x_{e,u}^{EUS} \in \{0,1\}$)
- DV9: user_story_consists_of_task ($x_{u,k}^{UST} \in \{0,1\}$)
- DV10: user_story_in_sprint_backlog ($x_{u,sbl}^{USSBL} \in \{0,1\}$)
- DV11: sprint_backlog_in_sprint ($x_{sbl,sp}^{SBLSP} \in \{0,1\}$)
- DV12: sprint_pursues_goal ($x_{sp,sg}^{SPSG} \in \{0,1\}$)
- DV13: task_blocked_by_blocker ($x_{k,bl}^{TBL} \in \{0,1\}$)
- DV14: velocity_refers_to_team ($x_{v,t}^{VT} \in \{0,1\}$)