

SCRUM Company Optimization Model

From Entities, Relationships, Goals, Conditions, and Decision Variables

Generated Model

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1 1. Sets (Entities)

- **Entity Sets (from Entities.csv):**

- P (Project): projects.
- T (Team): teams.
- W (Worker): workers (note: Relationships used “Employee”; here, $Employee \equiv Worker$).
- F (Feature): features.
- S (Skill): skills.
- R (Role): roles.
- PO (ProductOwner): product owners.
- SM (ScrumMaster): scrum masters.
- PB (ProductBacklog): product backlogs.
- SP (Sprint): sprints.
- SPP (SprintPlanning): sprint planning events.
- DS (DailyScrum): daily scrums.
- SR (SprintReview): sprint reviews.
- SRE (SprintRetrospective): sprint retrospectives.
- SBL (SprintBacklog): sprint backlogs.
- SG (SprintGoal): sprint goals.
- E (Epic): epics.
- US (UserStory): user stories.
- TSK (Task): tasks.
- DEV (DevelopmentSnapshot): development snapshots.
- BL (Blocker): blockers.
- SH (Stakeholder): stakeholders.
- VEL (Velocity): velocity records (per team).
- REP (ReleasePlan): release plans.
- RM (Roadmap): roadmaps.
- SCB (ScrumBoard): scrum boards.
- FED (FeatureDocumentation): feature documentation entries.

- **Relationship Sets (from Relationships.csv; normalized names):**

- $R_T^P \subseteq T \times P$ (is_assigned_to_project)
- $R_W^T \subseteq W \times T$ (belongs_to_team)
- $R_W^S \subseteq W \times S$ (has_skill)
- $R_W^R \subseteq W \times R$ (takes_on_role)
- $R_{PO}^{PB} \subseteq PO \times PB$ (manages_backlog)
- $R_T^{SM} \subseteq T \times SM$ (is_supported_by)
- $R_{PB}^F \subseteq PB \times F$ (contains_feature)
- $R_{PB}^E \subseteq PB \times E$ (contains_epic)
- $R_E^{US} \subseteq E \times US$ (contains_user_story)

- $R_{US}^{TSK} \subseteq US \times TSK$ (consists_of_tasks)
- $R_{US}^{SBL} \subseteq US \times SBL$ (is_in_sprint_backlog)
- $R_{SBL}^{SP} \subseteq SBL \times SP$ (belongs_to_sprint)
- $R_{SP}^{SG} \subseteq SP \times SG$ (pursues_goal)
- $R_{SCB}^{TSK} \subseteq SCB \times TSK$ (contains_tasks)
- $R_{FED}^F \subseteq FED \times F$ (documents_feature)
- $R_{TSK}^{BL} \subseteq TSK \times BL$ (is_blocked_by)
- $R_{SH}^{SR} \subseteq SH \times SR$ (participates_in)
- $R_{SM}^{SRE} \subseteq SM \times SRE$ (moderates_retrospective)
- $R_T^{VEL} \subseteq T \times VEL$ (refers_to_team)
- $R_{REP}^F \subseteq REP \times F$ (plans_release)
- $R_{REP}^{RM} \subseteq REP \times RM$ (is_part_of_roadmap)
- $R_{SP}^{DEV} \subseteq SP \times DEV$ (generates_snapshot)

• **Parameters (from entity attributes; treated as given data):**

- $budget(p) \in \mathbb{R}_+$ for $p \in P$.
- $priority(f) \in \mathbb{R}_+$, $eff_est(f) \in \mathbb{R}_+$ for $f \in F$.
- $totalEff(sbl) \in \mathbb{R}_+$, $numTasks(sbl) \in \mathbb{N}$ for $sbl \in SBL$.
- $ag(sp) \in \{0, 1\}$ (*achievement_of_goal*) for $sp \in SP$.
- $sev(bl) \in \mathbb{R}_+$, $activeBL(bl) \in \{0, 1\}$ for $bl \in BL$.
- $avail(w) \in \mathbb{R}_+$, $activeW(w) \in \{0, 1\}$ for $w \in W$.
- $cards(sc) \in \mathbb{N}$ for $sc \in SCB$.
- $rel(sh) \in \mathbb{R}_+$ for $sh \in SH$.
- $vel_avg(t) \in \mathbb{R}_+$ for $t \in T$ (via VEL).
- $included(rep) \in \mathbb{N}$ for $rep \in REP$.
- Indicator $hasDoc(f) \in \{0, 1\}$ from FED linking (via R_{FED}^F).

• **Global policy parameters (model constants):**

- B^{\max} (budget cap), PR^{\min} (minimum epic priority), EXP^{\min} (min SM experience indicator), E^{\max} (task effort cap), ENT^{\max} (max backlog entries), DUR^{\max} (max sprint planning duration).

2 2. Indices

- $p \in P$, $t \in T$, $w \in W$, $f \in F$, $s \in S$, $r \in R$, $po \in PO$, $sm \in SM$,
- $pb \in PB$, $sp \in SP$, $spp \in SPP$, $ds \in DS$, $sr \in SR$, $sre \in SRE$,
- $sbl \in SBL$, $sg \in SG$, $e \in E$, $us \in US$, $tsk \in TSK$, $dev \in DEV$, $bl \in BL$,
- $sh \in SH$, $vel \in VEL$, $rep \in REP$, $rm \in RM$, $scb \in SCB$, $fed \in FED$.

3 3. Goals

We employ a weighted multi-objective approach with weights $w_i > 0$ from `Goals.csv`. The composite objective is

$$\max \sum_{i \in \mathcal{G}^{max}} w_i \Phi_i - \sum_{j \in \mathcal{G}^{min}} w_j \Phi_j,$$

where each Φ term corresponds to an item below. Logical intent is stated alongside the mathematical form.

- **G0: maximize_average_velocity**
 Logical: Maximize the team's average story points per sprint.
 Mathematical: $\Phi_0 = \sum_{t \in T} vel_avg(t).$
- **G1: minimize_blocker_severity**
 Logical: Minimize cumulative severity of all *active* blockers.
 Mathematical: $\Phi_1 = \sum_{bl \in BL} activeBL(bl) \cdot sev(bl).$
- **G2: minimize_feature_effort**
 Logical: Prefer features with lower estimated effort among those selected into releases.
 Mathematical: $\Phi_2 = \sum_{rep \in REP} \sum_{f \in F} eff_est(f) \cdot u_{f,rep}.$
- **G3: maximize_feature_priority**
 Logical: Emphasize higher-priority features selected into releases.
 Mathematical: $\Phi_3 = \sum_{rep \in REP} \sum_{f \in F} priority(f) \cdot u_{f,rep}.$
- **G4: minimize_sprint_backlog_total_effort**
 Logical: Keep total sprint effort manageable across all sprint backlogs.
 Mathematical: $\Phi_4 = \sum_{sbl \in SBL} totalEff(sbl).$
- **G5: maximize_sprint_goal_achievement**
 Logical: Maximize rate of sprint goal achievement.
 Mathematical: $\Phi_5 = \sum_{sp \in SP} ag(sp).$
- **G6: minimize_task_effort**
 Logical: Prefer smaller tasks to improve flow.
 Mathematical: $\Phi_6 = \sum_{tsk \in TSK} e_{tsk}.$
- **G7: maximize_worker_availability**
 Logical: Maximize usable capacity through assignments to teams.
 Mathematical: $\Phi_7 = \sum_{w \in W} \sum_{t \in T} avail(w) \cdot y_{w,t}.$
- **G8: minimize_number_of_tasks**
 Logical: Reduce number of tasks in the sprint backlogs overall.
 Mathematical: $\Phi_8 = \sum_{sbl \in SBL} numTasks(sbl).$
- **G9: maximize_release_plan_coverage**
 Logical: Maximize the number of features covered by release plans.
 Mathematical: $\Phi_9 = \sum_{rep \in REP} \sum_{f \in F} u_{f,rep}.$

- **G10: minimize_wip_on_board**
Logical: Reduce work-in-progress on scrum boards.
Mathematical: $\Phi_{10} = \sum_{scb \in SCB} cards(scb).$
- **G11: maximize_stakeholder_relevance**
Logical: Maximize focus on what is relevant to stakeholders.
Mathematical: $\Phi_{11} = \sum_{sh \in SH} rel(sh).$

4 4. Conditions

Each condition Ck from `Conditions.csv` is given with logic and mathematical form. Unless otherwise stated, \Rightarrow implications are linearized via big- M /binary gating using parameter indicators provided by data (so the right-hand side is effectively enforced only when the left-hand side is relevant).

- **C0: limit_total_budget**
Logical: The sum of allocated project budgets must not exceed the cap.
Mathematical: $\sum_{p \in P} b_p \leq B^{\max}.$
- **C1: require_active_backlog**
Logical: Any backlog that is managed must be active/usable.
Mathematical: $o_{po,pb} \leq activePB(pb) \quad \forall po \in PO, pb \in PB$, where $activePB(pb) \in \{0,1\}$ is derived from backlog *status*.
- **C2: require_high_priority_epics**
Logical: Epics under consideration must meet a minimum priority.
Mathematical: $priority(e) \geq PR^{\min} \quad \forall e \in E.$
- **C3: exclude_resolved_blockers**
Logical: Resolved blockers do not count as active scope.
Mathematical: $activeBL(bl) \in \{0,1\}$, $activeBL(bl) = 0$ if status = “resolved”, $\forall bl \in BL.$
- **C4: require_scrum_master_experience**
Logical: A team can be supported by a SM only if the SM meets minimum experience.
Mathematical: $m_{sm,t} \leq eligibleSM(sm) \quad \forall sm \in SM, t \in T$, where $eligibleSM(sm) = \mathbb{I}[\text{experience}(sm) \geq EXP^{\min}]$.
- **C5: team_size_within_bounds**
Logical: Configured team size bounds and assignment consistency.
Mathematical: $3 \leq sz_t \leq 15, \sum_{w \in W} y_{w,t} = sz_t \quad \forall t \in T.$
- **C6: workers_must_be_active**
Logical: Only active workers are assignable to a team.
Mathematical: $y_{w,t} \leq activeW(w) \quad \forall w \in W, t \in T.$
- **C7: limit_task_effort**
Logical: Each task’s effort must not exceed the threshold.
Mathematical: $e_{tsk} \leq E^{\max} \quad \forall tsk \in TSK.$
- **C8: require_sprint_goal**
Logical: Each sprint must pursue exactly one defined sprint goal (per R_{SP}^{SG}).
Mathematical: $\sum_{sg \in SG} \mathbb{I}[(sp, sg) \in R_{SP}^{SG}] = 1 \quad \forall sp \in SP.$

- **C9: cap_backlog_entries**
Logical: The entries in a product backlog must not exceed a maximum.
Mathematical: $entries(pb) \leq ENT^{\max} \quad \forall pb \in PB$.
- **C10: require_feature_documentation**
Logical: Features included in any release plan must have documentation.
Mathematical: $u_{f,rep} \leq hasDoc(f) \quad \forall f \in F, rep \in REP$.
- **C11: limit_sprint_planning_duration**
Logical: Sprint Planning duration must stay within its timebox.
Mathematical: $duration(spp) \leq DUR^{\max} \quad \forall spp \in SPP$.
- *Relationship cardinalities (reference):*
 - Team–Project (R1): each t may map to multiple p but each $(t, p) \in R_T^P$ is at most one assignment: encoded via binary $x_{t,p} \in \{0, 1\}$; many-to-one/one-to-many respected by sums.
 - Worker–Team (R2): $\sum_{t \in T} y_{w,t} \leq 1$ (*at most one team per worker*).
 - SprintBacklog–Sprint (R12): each sbl belongs to exactly one sp : $\sum_{sp \in SP} \mathbb{I}[(sbl, sp) \in R_{SBL}^{SP}] = 1$ (data linkage).

5 5. DecisionVariables

- **DV0: assign_team_to_project**
 $x_{t,p} \in \{0, 1\}$ indicates whether team t is assigned to project p .
- **DV1: assign_worker_to_team**
 $y_{w,t} \in \{0, 1\}$ indicates whether worker w is assigned to team t .
- **DV2: assign_user_story_to_sprint_backlog**
 $z_{us,sbl} \in \{0, 1\}$ indicates whether user story us is in sprint backlog sbl .
- **DV3: select_feature_for_release**
 $u_{f,rep} \in \{0, 1\}$ indicates whether feature f is included in release plan rep .
- **DV4: choose_scrum_master_for_team**
 $m_{sm,t} \in \{0, 1\}$ indicates whether scrum master sm is linked to team t .
- **DV5: choose_product_owner_for_backlog**
 $o_{po,pb} \in \{0, 1\}$ indicates whether product owner po manages backlog pb .
- **DV6: prioritize_user_story**
 $p_{us} \in \{1, 2, 3, 4, 5\}$ is the discrete priority assigned to user story us .
- **DV7: allocate_budget_to_project**
 $b_p \in [0, 1,000,000]$ is the budget allocated to project p .
- **DV8: set_task_effort**
 $e_{tsk} \in \{1, 2, 3, 5, 8, 13, 21\}$ is the estimated effort for task tsk .
- **DV9: set_sprint_number**
 $sn_{sp} \in \{1, 2, \dots, 100\}$ is the identifier for sprint sp .
- **DV10: set_team_size**
 $sz_t \in \{3, 4, \dots, 15\}$ is the configured size for team t .

- **DV11: set_story_points**

$sp_{us} \in \{1, 2, 3, 5, 8, 13\}$ are the story points for user story us .