

Optimization Model for a SCRUM-driven Software Development Company

Generated from Entities/Relationships/Goals/Conditions/DecisionVariables CSVs

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1 1. Sets (Entities)

- \mathcal{P} : Projects (**Project**) — attributes: id, name, project_start, project_end, description, budget, status, target_audience, priority.
- \mathcal{T} : Teams (**Team**) — attributes: id, name, team_size, team_start, team_status, location, team_type.
- \mathcal{W} : Workers (**Worker**) — attributes: id, name, first_name, email, start_date, status, availability.
- \mathcal{F} : Features (**Feature**) — attributes: id, title, description, status, priority, estimated_effort.
- \mathcal{S} : Skills (**Skill**) — attributes: id, label, description, level, certified, category.
- \mathcal{R} : Roles (**Role**) — attributes: id, role_name, description, area_of_responsibility.
- \mathcal{PO} : Product Owners (**ProductOwner**) — attributes: id, name, email, availability.
- \mathcal{SM} : Scrum Masters (**ScrumMaster**) — attributes: id, name, email, experience.
- \mathcal{PB} : Product Backlogs (**ProductBacklog**) — attributes: id, created_on, last_updated, number_of_entries, status.
- \mathcal{SP} : Sprints (**Sprint**) — attributes: id, sprint_number, start_date, end_date, status, achievement_of_goal.
- \mathcal{SPP} : Sprint Plannings (**SprintPlanning**) — attributes: id, date, duration (min), moderation, outcome_documentation.
- \mathcal{DS} : Daily Scrums (**DailyScrum**) — attributes: id, date, time, duration, moderation.
- \mathcal{SR} : Sprint Reviews (**SprintReview**) — attributes: id, date, duration, feedback_documentation, attendees_count.
- \mathcal{SRE} : Sprint Retrospectives (**SprintRetrospective**) — attributes: id, date, duration, improvement_actions, team_satisfaction, moderation.
- \mathcal{SBL} : Sprint Backlogs (**SprintBacklog**) — attributes: id, number_of_tasks, last_updated, status, total_effort.
- \mathcal{SG} : Sprint Goals (**SprintGoal**) — attributes: id, objective_description, achievement_status, benefit.
- \mathcal{E} : Epics (**Epic**) — attributes: id, title, description, priority, status, estimated_effort.
- \mathcal{US} : User Stories (**UserStory**) — attributes: id, title, description, acceptance_criteria, priority, story_points, status.
- \mathcal{TSK} : Tasks (**Task**) — attributes: id, title, description, status, effort, type.
- \mathcal{DEV} : Development Snapshots (**DevelopmentSnapshot**) — attributes: id, version_number, creation_date, test_status, deployment_target, documentation.
- \mathcal{BL} : Blockers (**Blocker**) — attributes: id, title, description, severity, status, detected_on, resolved_on.
- \mathcal{SH} : Stakeholders (**Stakeholder**) — attributes: id, name, organization, role, email, area_of_interest, influence_level, relevance_to_feature.

- \mathcal{VEL} : Velocities (**Velocity**) — attributes: id, number_of_sprints_used, avg_story_points, max_velocity, min_velocity, trend.
- \mathcal{REP} : Release Plans (**ReleasePlan**) — attributes: id, version, planned_date, included_features, status.
- \mathcal{RM} : Roadmaps (**Roadmap**) — attributes: id, start_date, end_date, milestones, objectives, versions.
- \mathcal{SCB} : Scrum Boards (**ScrumBoard**) — attributes: id, board_type, columns, number_of_cards, last_updated.
- \mathcal{FED} : Feature Docs (**FeatureDocumentation**) — attributes: id, title, description, creation_date, change_log, linked_requirements, author.

2 2. Indices

- $p \in \mathcal{P}$ (projects), $t \in \mathcal{T}$ (teams), $w \in \mathcal{W}$ (workers), $f \in \mathcal{F}$ (features), $s \in \mathcal{S}$ (skills), $r \in \mathcal{R}$ (roles).
- $po \in \mathcal{PO}$, $sm \in \mathcal{SM}$, $pb \in \mathcal{PB}$, $sp \in \mathcal{SP}$, $spp \in \mathcal{SPP}$, $ds \in \mathcal{DS}$, $sr \in \mathcal{SR}$, $sre \in \mathcal{SRE}$.
- $sbl \in \mathcal{SBL}$, $sg \in \mathcal{SG}$, $e \in \mathcal{E}$, $us \in \mathcal{US}$, $tsk \in \mathcal{TSK}$, $dev \in \mathcal{DEV}$, $bl \in \mathcal{BL}$, $sh \in \mathcal{SH}$.
- $v \in \mathcal{VEL}$, $rep \in \mathcal{REP}$, $rm \in \mathcal{RM}$, $scb \in \mathcal{SCB}$, $fed \in \mathcal{FED}$.
- Relationship-induced index maps (from *Relationships.csv*):
 - $\mathcal{T}(p)$ teams assigned to project p (R1).
 - $\mathcal{W}(t)$ workers belonging to team t (R2).
 - $\mathcal{S}(w)$ skills of worker w (R3).
 - $\mathcal{R}(w)$ roles taken by worker w (R4).
 - $pb(po)$ the backlog managed by product owner po (R5).
 - $sm(t)$ the Scrum Master supporting team t (R6).
 - $\mathcal{F}(pb)$ features in product backlog pb (R7).
 - $\mathcal{E}(pb)$ epics in product backlog pb (R8).
 - $\mathcal{US}(e)$ user stories in epic e (R9).
 - $\mathcal{TSK}(us)$ tasks of user story us (R10).
 - $\mathcal{SBL}(sp)$ sprint backlog of sprint sp (R12).
 - $sg(sp)$ sprint goal of sprint sp (R13).
 - $\mathcal{TSK}(scb)$ tasks visualized on scrum board scb (R14).
 - $fdoc(f)$ feature documentation of feature f (R15).
 - $\mathcal{BL}(tsk)$ blockers of task tsk (R16).
 - $\mathcal{SR}_{\sqrt{\neg \nabla \sqcup}}(sp)$ stakeholders participating in sprint review of sprint sp (R17).
 - $\mathcal{SRE}_{\uparrow \sqcap \uparrow}(sm)$ retrospectives moderated by Scrum Master sm (R18).
 - $t(v)$ team to which a velocity record v refers (R19).
 - $\mathcal{F}(rep)$ features included in release plan rep (R20).
 - $rm(rep)$ roadmap that contains release plan rep (R21).

- $dev(sp)$ snapshot generated by sprint sp (R22).

Entity attributes as parameters (selected, from *Entities.csv*):

- B_p : project budget; status., priority., dates, etc.
- n_{pb}^{entries} : number_of_entries of product backlog pb .
- $spoints_{us}$: story_points of user story us ; $prio_{us}$: priority of us .
- $effort_{tsk}$: effort of task tsk ; $status_{tsk}$: status of task tsk .
- sev_{bl} : severity of blocker bl ; $status_{bl}$: status of blocker bl .
- $avail_w$: availability of worker w ; $status_w$: status of worker w .
- $level_s$: skill level; $cert_s \in \{0, 1\}$: certified flag.
- dur_{spp}^{plan} : duration (min) of sprint planning spp ; dur_{ds}^{daily} : duration of daily scrum ds .
- att_{sr} : attendees_count of sprint review sr ; sat_{sre} : team_satisfaction of retrospective sre .
- v_v^{max} : max_velocity from velocity record v ; v_v^{min} : min_velocity; v_v^{avg} : avg_story_points.
- exp_{sm} : experience of Scrum Master sm .

3. Goals

We aggregate multiple goals using a weighted-sum scalarization. For each goal g , let weight $\gamma_g > 0$ (from **Weight**) and sign $\sigma_g \in \{+1, -1\}$ where $\sigma_g = +1$ for **GoalType=max** and $\sigma_g = -1$ for **GoalType=min**. The master objective is:

$$\max \sum_{g \in \mathcal{G}} \sigma_g \gamma_g F_g(\text{variables}; \text{data}),$$

where F_g are the goal-specific expressions below. (Goals marked **IsSum=True** sum over their relevant sets.)

- **G0 maximize_velocity** ($IsSum=True$, $GoalType=max$, Entity=**Velocity**):

$$F_{G0} = \sum_{v \in \mathcal{V}\mathcal{E}\mathcal{L}} v_v^{\text{max}} \quad (\text{maximize recorded max velocity across teams; CriteriaType=1})$$

- **G1 minimize_backlog_size** ($IsSum=False$, $GoalType=min$, Entity=**ProductBacklog**):

$$F_{G1} = \sum_{pb \in \mathcal{PB}^{\text{active}}} n_{pb}^{\text{entries}} \quad (\text{minimize total entries of active PBs; CriteriaType=2})$$

- **G2 minimize_total_task_effort** ($IsSum=True$, $GoalType=min$, Entity=**Task**):

$$F_{G2} = \sum_{us \in \mathcal{US}} \sum_{tsk \in \mathcal{TSK}(us)} \sum_{w \in \mathcal{W}} a_{w,tsk} effort_{tsk} \quad (\text{assignments drive realized effort; CriteriaType=2})$$

- **G3 maximize_story_points** ($IsSum=True$, $GoalType=max$, Entity=**UserStory**):

$$F_{G3} = \sum_{us \in \mathcal{US}} x_{us} spoints_{us} \quad (\text{maximize selected story points; CriteriaType=1})$$

- **G4** maximize_team_availability (*IsSum=True*, *GoalType=max*, Entity=**Worker**):

$$F_{G4} = \sum_{w \in \mathcal{W}^{\text{active}}} \text{avail}_w \quad (\text{favor higher available capacity; CriteriaType=1})$$

- **G5** minimize_blocker_severity (*IsSum=True*, *GoalType=min*, Entity=**Blocker**):

$$F_{G5} = \sum_{tsk \in \mathcal{TSK}} \sum_{bl \in \mathcal{BL}(tsk) \cap \mathcal{BL}^{\text{open}}} \text{sev}_{bl} \quad (\text{reduce unresolved blocker risk; CriteriaType=2})$$

- **G6** maximize_skill_level_alignment (*IsSum=True*, *GoalType=max*, Entity=**Skill**):

$$F_{G6} = \sum_{w \in \mathcal{W}} \sum_{tsk \in \mathcal{TSK}} a_{w,tsk} \left(\sum_{s \in \mathcal{S}(w)} \text{level}_s \right) \quad (\text{prefer higher-skilled assignees; CriteriaType=1})$$

- **G7** minimize_planning_time (*IsSum=True*, *GoalType=min*, Entity=**SprintPlanning**):

$$F_{G7} = \sum_{spp \in \mathcal{SPP}} \text{dur}_{spp}^{\text{plan}} \quad (\text{reduce planning overhead; CriteriaType=1})$$

- **G8** minimize_meeting_overhead (*IsSum=True*, *GoalType=min*, Entity=**DailyScrum**):

$$F_{G8} = \sum_{ds \in \mathcal{DS}} \text{dur}_{ds}^{\text{daily}} \quad (\text{reduce daily meeting time; CriteriaType=1})$$

- **G9** maximize_review_engagement (*IsSum=True*, *GoalType=max*, Entity=**SprintReview**):

$$F_{G9} = \sum_{sr \in \mathcal{SR}} \text{att}_{sr} \quad (\text{encourage stakeholder attendance; CriteriaType=1})$$

- **G10** maximize_team_satisfaction (*IsSum=True*, *GoalType=max*, Entity=**SprintRetrospective**):

$$F_{G10} = \sum_{sre \in \mathcal{SRE}} \text{sat}_{sre} \quad (\text{improve team well-being; CriteriaType=1})$$

- **G11** minimize_project_budget_use (*IsSum=True*, *GoalType=min*, Entity=**Project**):

$$F_{G11} = \sum_{p \in \mathcal{P}} b_p^{\text{alloc}} \quad (\text{limit allocated budget; CriteriaType=1})$$

4 4. Conditions

Logical constraints (hard if **CriteriaType=2**, soft/preferential if **CriteriaType=1**, exclusion if **CriteriaType=0**). Where helpful, we filter entities into condition-satisfying subsets and then constrain variables.

- **C0** team_size_at_least_min (*IsSum=False*, *GoalType=min*, Entity=**Team**, CriteriaType=2):

Logical: every staffed sprint has a minimum team size.

Mathematical: for each $sp \in \mathcal{SP}$, let N_{sp} be the staffed team size (decision variable). Then

$$N_{sp} \geq \tau_{\min}.$$

- **C1 worker_status_active_only** ($IsSum=False$, $GoalType=min$, Entity=**Worker**, CriteriaType=0):

Logical: inactive workers cannot be assigned. Define $\mathcal{W}^{\text{active}} = \{w \in \mathcal{W} \mid status_w = \text{"active"}\}$.

Mathematical:

$$a_{w,tsk} = 0 \quad \forall w \in \mathcal{W} \setminus \mathcal{W}^{\text{active}}, \forall tsk \in \mathcal{TSK}.$$

- **C2 task_status_not_done** ($IsSum=False$, $GoalType=min$, Entity=**Task**, CriteriaType=0):
- Logical: tasks already done are excluded from assignment. Let $\mathcal{TSK}^{\text{open}} = \{tsk \mid status_{tsk} \neq \text{"done"}\}$.

Mathematical:

$$\sum_{w \in \mathcal{W}} a_{w,tsk} = 0 \quad \forall tsk \in \mathcal{TSK} \setminus \mathcal{TSK}^{\text{open}}.$$

- **C3 user_story_priority_at_least** ($IsSum=False$, $GoalType=min$, Entity=**UserStory**, CriteriaType=2):

Logical: only stories with $prio_{us} \geq \pi_{\min}$ can be selected.

Mathematical:

$$x_{us} = 0 \quad \forall us \in \mathcal{US} \text{ with } prio_{us} < \pi_{\min}.$$

- **C4 epic_status_in_progress_or_new** ($IsSum=False$, $GoalType=min$, Entity=**Epic**, CriteriaType=2):

Logical: only epics not closed are considered. Let $\mathcal{E}^{\text{open}} = \{e \in \mathcal{E} \mid status_e \in \{\text{"new"}, \text{"in_progress"}\}\}$.

Mathematical: selections or priorities apply only to $\mathcal{E}^{\text{open}}$:

$$p_e^{\text{bucket}} \in \{1, \dots, 5\} \text{ only for } e \in \mathcal{E}^{\text{open}}; \quad p_e^{\text{bucket}} = 0 \text{ otherwise.}$$

- **C5 skill_certified_preferred** ($IsSum=False$, $GoalType=max$, Entity=**Skill**, CriteriaType=1):

Logical: prefer certified skills on assignments. Let $cert_s \in \{0, 1\}$.

Soft constraint (implemented via penalty/bonus):

$$\sum_{w,tsk} a_{w,tsk} \left(\sum_{s \in \mathcal{S}(w)} cert_s \right) \geq \eta \sum_{w,tsk} a_{w,tsk},$$

for some preference threshold $\eta \in [0, |\mathcal{S}|]$.

- **C6 sprint_within_date_range** ($IsSum=False$, $GoalType=min$, Entity=**Sprint**, CriteriaType=2):

Logical: each sprint used for project p must respect project dates.

Mathematical: if sp is linked to p , then

$$start_date_{sp} \geq project_start_p, \quad end_date_{sp} \leq project_end_p.$$

- **C7 backlog_status_active_only** ($IsSum=False$, $GoalType=min$, Entity=**ProductBacklog**, CriteriaType=2):

Logical: only active PBs are considered. Define $\mathcal{PB}^{\text{active}} = \{pb \mid status_{pb} = \text{"active"}\}$.

Mathematical: all PB-driven terms (e.g., F_{G1}) use $\mathcal{PB}^{\text{active}}$ only.

- **C8 blocker_status_unresolved_only** ($IsSum=False$, $GoalType=min$, Entity=**Blocker**, CriteriaType=2):

Logical: only unresolved blockers are counted/activated. Let $\mathcal{BL}^{\text{open}} = \{bl \mid status_{bl} \neq$

“resolved”}.

Mathematical:

$$\sum_w a_{w,tsk} \leq M \cdot \mathbb{I}(\mathcal{BL}(tsk) \cap \mathcal{BL}^{\text{open}} = \emptyset) \quad \forall tsk \in \mathcal{TSK},$$

where M is a sufficiently large constant and $\mathbb{I}(\cdot)$ the indicator.

- **C9** `scrum_master_experience_min` ($IsSum=False$, $GoalType=max$, $Entity=\mathbf{ScrumMaster}$, $CriteriaType=2$):

Logical: any assigned Scrum Master must meet a minimum experience.

Mathematical:

$$z_{sm,t} = 1 \Rightarrow exp_{sm} \geq \xi_{\min} \quad \forall sm \in \mathcal{SM}, t \in \mathcal{T}.$$

- **C10** `release_plan_status_planned_or_active` ($IsSum=False$, $GoalType=max$, $Entity=\mathbf{ReleasePlan}$, $CriteriaType=2$):

Logical: only planned/active release plans are considered. Let $\mathcal{REP}^{\text{use}} = \{rep \mid status_{rep} \in \{\text{“planned”}, \text{“active”}\}\}$.

Mathematical: feature inclusion variables y_f are counted per $rep \in \mathcal{REP}^{\text{use}}$ only.

- **C11** `stakeholder_influence_capped` ($IsSum=True$, $GoalType=min$, $Entity=\mathbf{Stakeholder}$, $CriteriaType=1$):

Logical: cap aggregate stakeholder influence in reviews.

Mathematical:

$$\sum_{sp \in \mathcal{SP}} \sum_{sh \in \mathcal{SR}_{\neg \nabla \sqcup (sp)}} influence_{sh} \leq \kappa.$$

Additional structural constraints from relationships (selections/assignments):

- User story–task consistency: $\sum_{tsk \in \mathcal{TSK}(us)} \sum_w a_{w,tsk} \leq K x_{us}$, with K large (link DV0 and DV6).
- Per-worker task cap: $\sum_{tsk \in \mathcal{TSK}} a_{w,tsk} \leq K^{\max}$ for all w (DV6).
- Feature–release selection: $y_f \in \{0,1\}$ and, for any $rep \in \mathcal{REP}^{\text{use}}$, $\sum_{f \in \mathcal{F}(rep)} y_f \leq Y^{\max}$ (DV2).
- Team size control: N_{sp} integer with $N_{sp} \geq \tau_{\min}$ and $N_{sp} \leq \tau_{\max}$ (DV5, C0).
- Budget allocation: $\sum_p b_p^{\text{alloc}} \leq B^{\text{total}}$; $0 \leq b_p^{\text{alloc}} \leq B_p$ (DV4).

5 5. Decision Variables

Let the following decision variables be defined, reflecting *DecisionVariables.csv*. Domains and bounds follow the CSV fields.

- **DV0** `select_user_story`: $x_{us} \in \{0,1\}$ for each $us \in \mathcal{US}$ (select story into sprint).
- **DV1** `assign_worker_to_task`: $a_{w,tsk} \in \{0,1\}$ for each $(w,tsk) \in \mathcal{W} \times \mathcal{TSK}^{\text{open}}$ (assignment).
- **DV2** `choose_feature_for_release`: $y_f \in \{0,1\}$ for each $f \in \mathcal{F}$ (include in next release).
- **DV3** `set_sprint_length_days`: $L^{\text{days}} \in \mathbb{Z}$, $7 \leq L^{\text{days}} \leq 30$ (chosen sprint length).

- **DV4 allocate_budget_to_project:** $b_p^{\text{alloc}} \in \mathbb{R}_{\geq 0}$ for $p \in \mathcal{P}$, $0 \leq b_p^{\text{alloc}} \leq 10^6$.
- **DV5 set_team_size:** $N_{sp} \in \mathbb{Z}$ for $sp \in \mathcal{SP}$, $3 \leq N_{sp} \leq 15$.
- **DV6 set_max_tasks_per_worker:** $K^{\text{max}} \in \mathbb{Z}$, $1 \leq K^{\text{max}} \leq 10$ (global cap).
- **DV7 assign_scrum_master_to_team:** $z_{sm,t} \in \{0, 1\}$ for $(sm, t) \in \mathcal{SM} \times \mathcal{T}$ with $\sum_{sm} z_{sm,t} = 1$ if team t is staffed.
- **DV8 allow_overtime:** $o \in \{0, 1\}$ (overtime allowance flag; may scale effective availability).
- **DV9 set_review_attendees_target:** $R^{\text{target}} \in \mathbb{Z}_{\geq 0}$, $0 \leq R^{\text{target}} \leq 100$.
- **DV10 set_velocity_target:** $V^{\text{target}} \in \mathbb{Z}_{\geq 0}$, $0 \leq V^{\text{target}} \leq 200$.
- **DV11 prioritize_epic_level:** $p_e^{\text{bucket}} \in \{1, 2, 3, 4, 5\}$ for $e \in \mathcal{E}^{\text{open}}$.

Linking and capacity constraints (illustrative):

- Capacity with availability and overtime:

$$\sum_{tsk} a_{w,tsk} \text{effort}_{tsk} \leq (1 + \alpha o) \text{avail}_w \quad \forall w \in \mathcal{W}^{\text{active}},$$

with overtime uplift $\alpha \geq 0$.

- Story–task coverage:

$$\sum_{tsk \in \mathcal{TSK}(us)} \sum_w a_{w,tsk} \geq m x_{us}, \quad \sum_{tsk \in \mathcal{TSK}(us)} \sum_w a_{w,tsk} \leq M x_{us},$$

for constants $0 < m \leq M$.