# Optimization Model for SCRUM-Based Software Development

## Sets

P: Projects

T: Teams

E: Employees (Workers)

F: Features

S: Skills

R: Roles

B: Sprints

K: Tasks

G: Sprint Goals

D: Product Backlogs

SM: Scrum Masters

PO: Product Owners

STK: Stakeholders

## **Parameters**

effort<sub>k</sub>: Estimated effort required for task  $k \in K$ 

avail<sub>e</sub>: Availability (0-1) of employee  $e \in E$ 

 $\operatorname{priority}_f:\operatorname{Priority}\,\operatorname{of}\,\operatorname{feature}\,f\in F$ 

 $\operatorname{certified}_{e,s}:1$  if employee e is certified in skill  $s,\ 0$  otherwise

required\_skills $_{k,s}:1$  if skill s is required for task  $k,\ 0$  otherwise

$$\begin{split} \text{team\_capacity}_t : \text{Max capacity of team } t \\ \text{sprint\_effort\_limit}_b : \text{Effort limit for sprint } b \end{split}$$

## **Decision Variables**

```
x_{e,k} \in \{0,1\}: 1 if employee e is assigned to task k
y_{t,p} \in \{0,1\}: 1 if team t is allocated to project p
z_{s,k,e} \in \{0,1\}: 1 if employee e applies skill s on task k
g_{b,g} \in \{0,1\}: 1 if sprint b focuses on goal g
d_f \in \{0,1\}: 1 if documentation is complete for feature f
sm_{t,sm} \in \{0,1\}: 1 if Scrum Master sm is assigned to team t
v_{stk,b} \in \{0,1\}: 1 if stakeholder stk participates in sprint review b
```

# **Objective Functions**

$$\begin{split} \text{Maximize } & \sum_{f \in F} priority_f \cdot d_f \quad \text{(Maximize delivery of high-priority features)} \\ & + \sum_{e \in E, k \in K} x_{e,k} \quad \text{(Maximize employee-task utilization)} \\ & - \sum_{b \in B} \left( \sum_{k \in K} effort_k \cdot x_{e,k} - sprint\_effort\_limit_b \right)^2 \quad \text{(Minimize sprint effort overrun)} \\ & - \sum_{e \in E} \text{ContextSwitchPenalty}_e \quad \text{(Minimize context switching)} \end{split}$$

### Constraints

$$\begin{split} &\sum_{k \in K} x_{e,k} \cdot effort_k \leq avail_e, \quad \forall e \in E \\ &\sum_{e \in E} x_{e,k} = 1, \quad \forall k \in K \quad \text{(Every task is assigned)} \\ &\sum_{s \in S} required\_skills_{k,s} \cdot \sum_{e \in E} z_{s,k,e} \geq 1, \quad \forall k \in K \quad \text{(Skills match)} \\ &z_{s,k,e} \leq certified_{e,s}, \quad \forall e \in E, s \in S, k \in K \\ &\sum_{k \in K} x_{e,k} \cdot \text{overlap}(k) \leq 1, \quad \forall e \in E \quad \text{(No overlapping tasks)} \\ &\sum_{sm \in SM} sm_{t,sm} = 1, \quad \forall t \in T \quad \text{(One Scrum Master per team)} \\ &\sum_{e \in E} \text{role}_{e,t} \leq 1, \quad \forall t \in T \quad \text{(Single role per employee)} \\ &d_f = 1 \rightarrow \text{Feature } f \text{ is completed and documented,} \quad \forall f \in F \end{split}$$

#### Notes

• All variables are binary unless otherwise specified.

- Penalties for context switching and effort overruns can be tuned using weight parameters.
- The overlap function identifies time conflicts among task assignments.