Authorization using TrustedAgent GRC

This whitepaper discusses the key requirements of the various regulatory and standard frameworks, and addresses how the usage of TrustedAgent GRC can accelerate the implementation and support ongoing compliance activities for the organization.





The Authorization Process

Security and privacy authorization process requires the organizations to examine their information technology infrastructure and systems, to develop supporting evidence necessary for security and privacy assurance authorization, and a senior official or company management attests to the completion and grants the use of the infrastructure or system. The overall process, while simplistic in definition, can be complex and time-consuming due to the number of activities to be performed. The process also needs resources that strain many organizations by requiring expertise that is both costly and hard to find in today's competitive cybersecurity marketplace. Since the authorization process is continuous in nature requiring ongoing monitoring, update of evidence for changes, and re-testing of controls over time, the organizations incur recurring cost of sustaining the authorization for as long as the IT infrastructure or system is in use.

For the public sector, under one or more regulations, including Federal Information Security Management Act (FISMA), Federal Risk and Authorization Management Program (FedRAMP), and Department of Defense Information Assurance Certification and Accreditation Process (DIACAP), Federal government agencies and organizations that provide IT infrastructure and systems to government agencies must meet the requirements of authorization before their infrastructure or systems can be used. In certain cases, where state and local government agencies receiving Federal grants, the agencies must also comply with the requirements of FISMA.

For the private sector, as the governing regulations and standards become more complex and noncompliance penalties range from multiple hundreds of thousands to millions of dollars, many private organizations across several industries including banking institutions, retailers, health care providers, and others are finding themselves under closer scrutiny from their regulators and industry groups to improve their privacy and security practices. Regulations and standards impacting these organizations include Federal Financial Institutions Examination Council (FFIEC), Payment Card Industry Data Security Standard (PCI DSS), North American Electric Reliability Corporation (NERC)'s Critical Infrastructure Protection (CIP), Health Insurance Portability and Accountability Act (HIPAA), and Health Information Technology for Economic and Clinical Health Act (HITECH). For organizations that have already demonstrated ongoing compliance to these standards/regulations, they seek to elevate their standing with their shareholders and industry peers and reduce their liabilities from incidents and data breaches through voluntary adoption of best practices by leveraging one or more frameworks including NIST Cybersecurity Framework (CSF), COBIT, ISO 27001, or SANS Critical Controls.

The Automated Solution

By streamlining the key activities of the authorization process, through automation and re-use of common information, standardizations, organizations can comply with the regulations/standards, drive improvements and consistency of practices to business processes for managing compliance activities, and reduce the full-time resources to address initial and sustaining compliance. Over time, organizations can lower exposure to both financial and reputational risks, and improve cost and operating efficiencies. From a good governance and community responsibility perspective, adopters also elevate their standing among their industry-peers, and existing and potential customers, which can bring greater values for the organizations' products and services. Greater adherence to regulatory requirements can also provide or prove regulatory compliance enabling organizations to lower their regulatory and audit risk profile with regulatory bodies and subsequently, lower penalties from noncompliance.



This whitepaper provides the readers with the requirements of the key regulatory and standard frameworks, how they manage authorization process, and addresses how the usage of TrustedAgent GRC can accelerate the implementation and ongoing support of compliance activities for the organization. The whitepaper also offers a financial justification model to support the acquisition through cost savings gained using TrustedAgent GRC by comparing the time savings gained between automation vs. manual methods to implementing key activities.

Use of Risk Management Approach

No matter which regulations or standards that govern the organizations they all share the common expectation of having adopted a risk management approach that enables organizations to identify risks from various sources in accordance with the defined compliance controls, to analyze and determine the extent of the risks, and to remediate them from further impacting the organizations. Key requirements from one or more regulations or standards citing the usage of risk management framework as part of an organization enterprise risk management include:

Regulations or Standards	Requirements	
COBIT	ISO/IEC 27001-2005 Requirement 4: Establish	EDM02: Ensure benefits delivery
ISO 27001	Information Security Management System (4.1 thru.	EDM03: Ensure risk optimisation
	4.2.4)	EDM04: Ensure resource optimisation
	A.14.1.2: Business continuity and risk assessment	MEA02: Monitor, evaluate and assess the system of
	A.14.1.4: Business continuity planning framework	internal control
ARS	PM-1: Information Security Program Plan	
FedRAMP	PM-9: Risk Management Strategy	
FISMA		
MARS-E		
HIPAA	§164.308(a)(1)(ii)(B): Risk Management. Implement sec	•
HITECH	vulnerabilities to a reasonable and appropriate level to	comply with Sec 164.206(a) → Implement a Risk
Meaningful Use	Management Program.	
NIST CSF	ID.RM-1: Risk management processes are established, managed, and agreed to by organizational stakeholders.	
NERC CIP	CIP-007-5: R1 to R5. Each Responsible Entity shall implement, in a manner that identifies, assesses, and corrects	
	deficiencies, one or more documented processes that c	· · · · · · · · · · · · · · · · · · ·
	parts in CIP-007-5 Table R1 – Ports and Services, CIP-00	· · · · · · · · · · · · · · · · · · ·
	Table R3 – Malicious Code Prevention, CIP-007-5 Table – System Access Controls.	R4 – Security Event Monitoring, and CIP-007-5 Table R5
PCI DSS	12.2: Implement a risk-assessment process that:	
	 Is performed at least annually and upon significant changes to the environment (for example, 	
	acquisition, merger, relocation, etc.),	
	 Identifies critical assets, threats, and vulnerabi 	lities, and
	Results in a formal risk assessment.	
	12.8.4: Maintain a program to monitor service provider	s' PCI DSS compliance status at least annually.
SANS Critical	Focuses first on prioritizing security functions that are e	
Security Controls	with a strong emphasis on "What Works" - security con	trols where products, processes, architectures and
	services are in use that have demonstrated real world e	ffectiveness. Standardization and automation is another
	top priority, to gain operational efficiencies while also in	nproving effectiveness.
Note:		
→ Signifies one or mor	e key activities of the requirement.	



How TrustedAgent GRC Supports NIST Cybersecurity Framework

TrustedAgent GRC automates IT governance, risk, and compliance processes (GRC) including authorization, compliance, policy management, management, vendor and enterprise risk, and vulnerability management in one centrally-managed application. TrustedAgent captures, measures and brings visibility and accountability to business and IT risks across business units, operations, functions, and subsidiaries or vendors. With TrustedAgent, the organization can define entities, business processes, and assets; communicate and track adherence to policies and procedures; conduct risk reviews to particular standard; identify exposed risk areas; manage remediation and mitigation activities; and monitor for ongoing risk and prevent recurrences.



Figure 1: TrustedAgent Risk Management and Compliance Framework

TrustedAgent (TA) Risk Management and Compliance Framework (RMCF) is modeled after NIST Risk

Management Framework (RMF) (as shown in dark blue) with the exception of the additional step added for defining the organization inventory and the step for managing findings and their associated corrective actions (as shown in light blue). In addition to NIST RMF, TrustedAgent RMCF also maps to ISO 27001, as shown

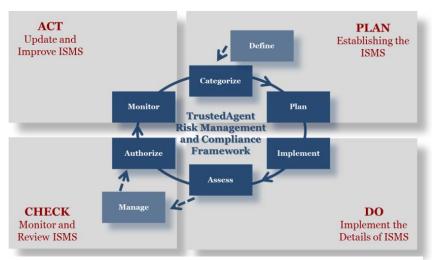


Figure 2: ISO 27001 vs. TrustedAgent Risk Management and Compliance Framework

below, and other frameworks including COBIT and NIST Cybersecurity Framework (CSF). Each phase is further described below along with the regulated or standard requirements directly supported.

1 DEFINE Phase

The Define Phase discusses requirements of having in place a formal management approach and the supporting policies and procedures. Under the selected risk management framework, a current list of inventory of IT and privacy programs, critical assets, or systems, vendors along with kev attributes (ownership, key contacts, purpose,

interconnections, etc.) and hardware and software assets and devices supporting the inventory item must be maintained. The list serves as the initial basis from which the organization can conduct the extent their exposure to the various risks across multiple regulations or standards. Highlights of key regulations/standards and the requirements addressable by TrustedAgent for this phase include:





Regulations or Standards	Requirements	
	A 7.1.1. Inventory of accets	ADOOR, Managa Palationships
COBIT ISO 27001	A.7.1.1: Inventory of assets	APOOR: Manage Relationships
130 27001	A.7.1.2: Ownership of assets	APO09: Manage Service Agreements
	A.7.2.1: Classification guidelines	BAI04: Manage Availability and Capacity
	A.8.1.1: Roles and responsibilities	BAI09: Manage Assets
	A.8.2.1: Management responsibilities	BAI10: Manage Configuration
ADC	A.10.8.2: Exchange agreements	
ARS	CM-8: Information System Component Inventory	
FISMA	PM-5: Information System Inventory	
MARS-E	CA-3: System Interconnections	
	CA-9: Internal System Connections	
HIPAA	§164.308(a)(1)(i): Security Management Process. Impler	
HITECH	contain and correct security violations → Identify relevant	
Meaningful Use	§164.308(a)(1)(ii)(B): Risk Management. Implement second	-
	vulnerabilities to a reasonable and appropriate level to	comply with Sec 164.206(a) → Acquire IT systems and
	services.	
	§164.402: Definitions - Breach means the acquisition, ac	•
	in a manner not permitted under subpart E of this part v	
	protected health information. (1)(i) For purposes of this	
	protected health information means poses a significant	
	individual. (ii) A use or disclosure of protected health inf	
	§164.514(e)(2), date of birth, and zip code does not com	npromise the security or privacy of the protected health
	information. → Risk Assessment of Breach	
NIST CSF	ID.AM-1: Physical devices and systems within the organ	ization are inventoried.
	ID.AM-2: Software platforms and applications within the	e organization are inventoried.
	ID.AM-4: External information systems are catalogued.	
	ID.AM-3: Organizational communication and data flows	are mapped.
	ID.AM-5: Resources (e.g., hardware, devices, data, and software) are prioritized based on the classification,	
	criticality, and business value.	
	ID.AM-6: Cybersecurity roles and responsibilities for the entire workforce and third-party stakeholders (e.g.,	
	suppliers, customers, partners) are established.	
	ID.BE-1: The organization's role in the supply chain and	is identified and communicated.
	ID.BE-2: The organization's place in critical infrastructure	
	communicated.	
	RS.IP-2: A System Development Life Cycle (SDLC) to mar	age systems is implemented.
	DE.AE-1: A baseline of network operations and expected	d data flows for users and systems is established and
	managed.	·
	DE.DP-1: Roles and responsibilities for detection are we	Il defined to ensure accountability.
	RS.CO-2: Events are reported consistent with establishe	
NERC CIP		ment 1 CIP-002-5 Incorporates the "Bright Line Criteria"
	to classify BES Assets as Low, Medium, or High. Called B	•
	, , , , , , , , , , , , , , , , , , , ,	ber System Lists must be reviewed and approved every
	15 calendar months	,
PCI DSS	2.4 Maintain an inventory of system components that a	re in scope for PCL DSS.
5. 555	11.1.1 Maintain an inventory of authorized wireless according to the components that a	
	justification.	and parties morading a documented addition
SANS Critical	CSC-1: Inventory of Authorized and Unauthorized Device	25
Security Controls	CSC-2: Inventory of Authorized and Unauthorized Bevice CSC-2: Inventory of Authorized and Unauthorized Softw	
Security Controls	230 2. Inventory of Additionized and offactionized softw	uic



TrustedAgent provides a centralized platform allowing the tracking of inventory of entities. Types of entities can be tracked include systems, programs, sites (such as data centers), and vendors. These entities represent the possible inventories or sources of privacy or security concerns or critical infrastructure assets for cyberattacks. Each entity is further associated with a collection of hardware and software items that represent smaller key components of the entity.



Figure 3: Inventory of Entities

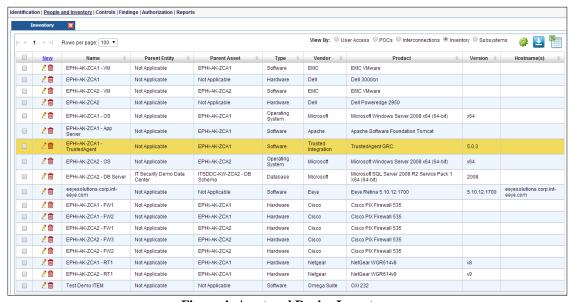


Figure 4: Asset and Device Inventory

TrustedAgent utilizes a common descriptive framework to describe the entities and the relationship to the organization's mission and objectives for directors, management, and organizational staff. Other descriptive attributes include ownership based on organization's hierarchy, general and detail characteristics, points of contact, etc. Information and inventories may be bulk-loaded and be re-used across several reports. Entities are supported throughout their SDLC life cycle, and the entity's SDLC status can be leveraged to filter reports and dashboard views.



Resources can be assigned to the entities that they support within TrustedAgent. Entities can be organized as major application, general support systems, subsystems, minor application, vendor, program, cloud affiliated, data center, etc. Each entity can also be classified as a critical asset, or financial or privacy sensitivity to highlight business value to the organization. For assets (e.g., hardware, software, devices), an aggregated risk score of vulnerabilities using industry vulnerability standards (e.g., CWSS and CVSS) associated with an asset can be leveraged to prioritize remediation efforts.

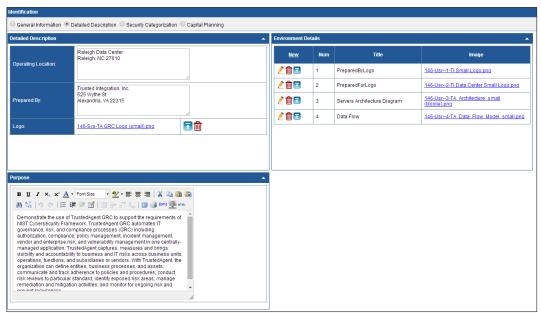


Figure 5: Repository of Reusable Key Diagrams

TrustedAgent enables entities to maintain key personnel and monitoring strategy as part of their continuous monitoring effort. Key contacts may also be applied to incidents reporting, findings, and corrective actions for incidents, BCP and other regulatory activities simplifying staff management, enforcing consistency, and reducing overall errors. Dashboard ensures visibility and accountability to address risks across the organization. Access to information maintained within TrustedAgent is role-based. Several levels of access are available ranging from a complete access using an organization-wide oversight role, to business unit users where limited access to entities within specific business operation/function, and as narrow as specific entity-access such as an information system security officer.

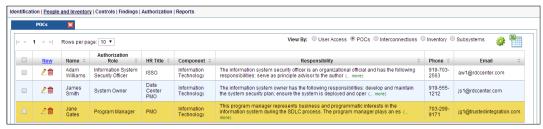


Figure 6: Key Contacts



Managing interconnections play a significant role in reducing the risks impacting supply chain or critical services from leveraging infrastructures, services, or solutions offered by third-parties, business associates, or vendors. TrustedAgent enables interconnections between information systems within the organization and to external entities outside of the organization to be managed along with characteristics of the information exchange, security and service level agreements, key contacts, and the authorization.

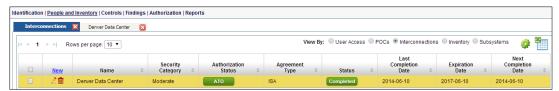


Figure 7: Interconnections

The central management of policies and procedures is another key capability desired by organizations to support their compliance to one or more regulations and standards.

Regulations or Standards	Requirements	
COBIT	APO01: Manage the IT Management Framework	A.10.1.1: Documented operating procedures
ISO 27001	BAI06: Manage Changes	A.10.7.3: Information handling procedures
	A.5.1.1: Information security policy document	A.10.8.1: Information exchange policies and
	A.5.1.2: Review of the information security policy	procedures
	A.6.1.2: Information security coordination	A.11.1.1: Access control policy
	A.6.1.3: Allocation of information security	A.12.5.1: Change control procedures
	responsibilities	A.13.2.1: Incident responsibilities and procedures
	A.8.2.2: Information security awareness, education	
	and training	
ARS	XX-1: Policies and Procedures (where XX may represent AC-1,AT-1,AU-1,CA-1,CM-1,CP-1,IA-1,IR-1,MA-1,MP-	
FedRAMP	1,PE-1,PL-1,PM-13,PS-1,RA-1,SA-1,SC-1,SI-1 for specific control families)	
FISMA		
MARS-E		
HIPAA	§164.308(a)(6)(i): Security Incident Procedures. Implement policies and procedures to address security	
HITECH	incidents.	
Meaningful Use		
NIST CSF	ID.GV-1: Organizational information security policy is established.	
	ID.GV-2: Information security roles & responsibilities are coordinated and aligned with internal roles and	
	external partners.	
NERC CIP	CIP-003-5: Cyber Security - Security Management Controls (R1, R2)	
PCI DSS	12.1: Establish, publish, maintain, and disseminate a security policy.	
SANS Critical	CSC-9: Security Skills Assessment and Appropriate Training to Fill Gaps	
security Controls		

For the requirements above, TrustedAgent provides a repository of standard policies and procedures that users can leverage and customize for their organizations. Optionally, organizations can develop and publish existing policies and procedures, and distribute them to organization-wide users. Policies and procedures can also be incorporated into organization-specific control requirements based on governing regulations or standards. User roles and responsibilities can be associated with established policies and procedures in TrustedAgent, and be published to users to track adherence of the policies/procedures and by users.



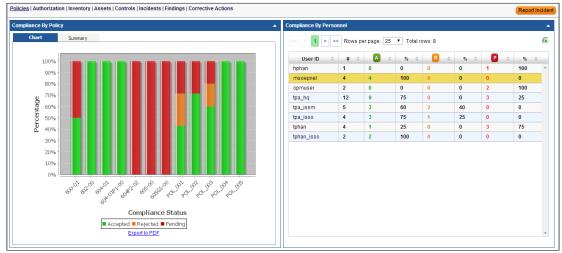


Figure 8: Policy Management

2 CATEGORIZE Phase

Security categorization processes are employed to determine applicable security requirements and to establish the baseline risk rating and baseline controls for an entity according to the governing regulation or standard selected. Categorization is based on a specific control template established when the entity is first created. Once established, baseline controls can be tailored across the various components and business units within the organization.

Regulations or Standards	Requirements	
COBIT	DSS01: Manage operations.	DSS06: Manage business process controls.
ISO 27001	DSS04: Manage continuity.	A.7.2.1: Classification guidelines
	DSS05: Manage security services.	A.14.1.2: Business continuity and risk assessment
ARS	RA-2: Security Categorization	
FedRAMP		
FISMA		
MARS-E		
HIPAA	§164.308(a)(1)(i): Security Management Process. Impler	
HITECH	contain and correct security violations. → Have the types of information and uses of that information been	
Meaningful Use	identified and the sensitivity of each type of information been evaluated? (See FIPS 199 and SP 800-60 for more on categorization of sensitivity levels.)	
	§164.308(a)(8): Evaluation. Perform a periodic technical and nontechnical evaluation, based initially upon the standards implemented under this rule and subsequently, in response to environmental or operational changes affecting the security of electronic protected health information, that established the extent to which an entity's security policies and procedures meet the requirements of this subpart. → Determine Whether	
	Internal or External Evaluation Is Most Appropriate. Develop Standards and Measurements for Reviewing All	
	Standards and Implementation Specifications of the Sec	rurity Rule.
NIST CSF	ID.BE-3: Priorities for organizational mission, objectives, and activities are established and communicated.	
NERC CIP	CIP-002-5: BES Cyber System Categorization: R1: Attachment 1 CIP-002-5 Incorporates the "Bright Line Criteria"	
	to classify BES Assets as Low, Medium, or High. Called BES Cyber Systems consolidating CAs and CCAs.	
PCI DSS	Recommended as best practices.	
SANS Critical	CSC-15: Controlled Access Based on the Need to Know	
Security Controls		



Organizations can prioritize (or categorize) entities to determine the risk rating using standard methods including NIST 800-60 (using information types managed), FIPS (using confidentiality, integrity, or availability), or maturity level (based on Cybersecurity maturity tiers). The resulting risk rating from the categorization subsequently determines the control requirements according to the selected regulatory or industry standards. TrustedAgent automates security categorization process using NIST 800-60 or by usage of Personally Identifiable Information (PII), thereby significantly reduces the effort to establish control baseline for implementation and assessment.



Figure 9: Security Categorization



Figure 10: Categorization Wizard

3 PLAN Phase

Critical entities and relationship to other entities can be defined using a parent/child or program or site relationship. Common controls can be established to promote critical functions and services provided across the organization. Controls can also be scoped or tailored to the appropriate level representative of the critical functions or services. Controls can be distributed to one or more TrustedAgent end-users for control implementation to be consistent to their roles and responsibilities. Control Assessment Plan and Security Requirements Traceability Matrix (SRTM) can also be generated by TrustedAgent.

Regulations or Standards	Requirements	
COBIT	A.6.2.2: Addressing security when dealing with	A.10.2.1: Service delivery
ISO 27001	customers	DSS05: Manage security services.
	A.6.2.3: Addressing security in third party agreements	
ARS	CA-7: Continuous Monitoring	
FEDRAMP	CM-2: Baseline Configuration	
FISMA	PL-9: Central Management	
MARS-E	PM-1: Information Security Program Plan	



Regulations or Standards	Requirements
HIPAA	§164.308(a)(8): Evaluation. Perform a periodic technical and nontechnical evaluation, based initially upon the
HITECH	standards implemented under this rule and subsequently, in response to environmental or operational changes
Meaningful Use	affecting the security of electronic protected health information, that established the extent to which an
	entity's security policies and procedures meet the requirements of this subpart. $ ightarrow$ Determine Whether
	Internal or External Evaluation Is Most Appropriate. Develop Standards and Measurements for Reviewing All
	Standards and Implementation Specifications of the Security Rule.
NIST CSF	ID.BE-4: Dependencies and critical functions for delivery of critical services are established.
NERC CIP	CIP-003: Security Management Controls
PCI DSS	1.1.2: Current network diagram that identifies all connections between the cardholder data environment and
	other networks, including any wireless networks
	1.1.3: Current diagram that shows all cardholder data flows across systems and networks
SANS Critical	Recommended as best practices.
Security Controls	

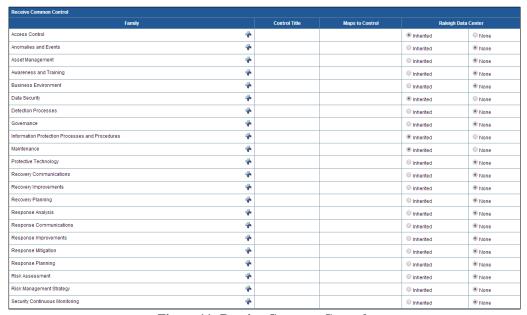


Figure 11: Receive Common Controls

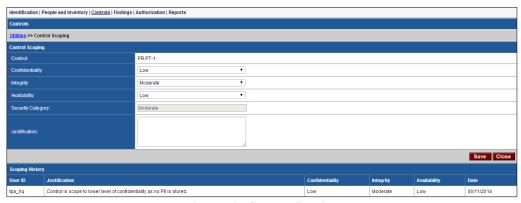


Figure 12: Control Scoping



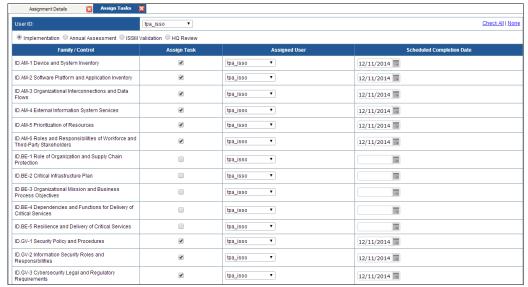


Figure 13: Control Assignment

4 IMPLEMENT Phase

The controls are implemented and documented accordance with organizational, regulatory and standard requirements. System security plans or other organizational documents can be generated to report on control implementation status and compliance details. TrustedAgent offers a large collection of open-source and commercial regulatory and industry standards to accelerate and maintain cybersecurity, regulatory or industry compliance program.

Regulations or Standards	Require	ements
COBIT ISO 27001	A.15.1: Compliance with legal requirements - To avoid breaches of any law, statutory, regulatory or contractual obligations, and of any security requirements (A.15.1.1 through A.15.1.6). A.15.2: Compliance with security policies and standards, and technical compliance - To ensure compliance of systems with organizational security policies and standards (A.15.2.1 through A.15.2.2).	MEA02: Monitor, Evaluate and Assess the System of Internal Control
ARS FEDRAMP FISMA MARS-E	CA-2: Security Assessments CA-7: Continuous Monitoring	



Regulations or Standards	Requirements
HIPAA HITECH Meaningful Use	§164.308(a)(8): Evaluation. Perform a periodic technical and nontechnical evaluation, based initially upon the standards implemented under this rule and subsequently, in response to environmental or operational changes affecting the security of electronic protected health information, that established the extent to which an entity's security policies and procedures meet the requirements of this subpart. → Conduct Evaluation. §164.312(b): Audit controls. Implement hardware, software, and/or procedural mechanisms that record and examine activity in information systems that contain or use electronic protected health information. → Implement the Audit/System Activity Review Process. Meaningful Use Core Objective & Measure #15: Protect electronic health information created or maintained by the certified EHR technology through the implementation of appropriate technical capabilities. → Conduct or review a security risk analysis in accordance with the requirements under 45 CFR 164.308(a)(1) and implement security updates as necessary and correct identified security deficiencies as part of its risk management process.
NIST CSF	ID.GV-3: Legal and regulatory requirements regarding cybersecurity, including privacy and civil liberties obligations, are understood and managed. ID.GV-4: Governance and risk management processes address cybersecurity risks. ID.RM-2: Organizational risk tolerance is determined and clearly expressed ID.RM-3: The organization's determination of risk tolerance is informed by its role in critical infrastructure and sector specific risk analysis
NERC CIP	CIP-003: Security Management Controls
PCI DSS	 Best Practices - Business-as-Usual Processes. Review changes to the environment (for example, addition of new systems, changes in system or network configurations) prior to completion of the change, and perform the following: Determine the potential impact to PCI DSS scope (for example, a new firewall rule that permits connectivity between a system in the CDE and another system could bring additional systems or networks into scope for PCI DSS). Identify PCI DSS requirements applicable to systems and networks affected by the changes (for example, if a new system is in scope for PCI DSS, it would need to be configured per system configuration standards, including FIM, AV, patches, audit logging, etc., and would need to be added to the quarterly vulnerability scan schedule). Update PCI DSS scope and implement security controls as appropriate.
SANS Critical	Recommended as best practices.
Security Controls	

System owners can document the implementation of their compliance controls established from security categorization. Artifacts supporting compliance can be uploaded and centrally managed to support compliance. TrustedAgent also supports use of compensating controls where primary control implementation may not be adequate to support the requirements. TrustedAgent also enables organization-specific policies or procedures centrally managed using the policy management module to be incorporated into control requirements to help organization personnel with the control implementation.

Controls can also be subset, assigned and distributed to multiple personnel for implementation without needing access to TrustedAgent application using an Excel workbook. The resulting controls can subsequently be imported back into TrustedAgent, therefore significantly enhances portability and efficiency of the workforce resource. Accountability and visibility are improved as control implementation and user performance are also visible on the dashboard.



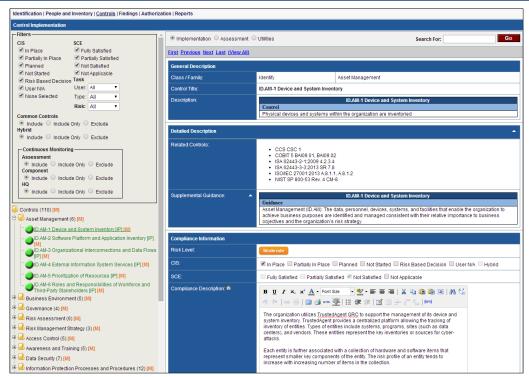


Figure 14: Control Implementation

System security plans or similar documents are automated for end-users based on organizational templates to demonstrate control implementation. TrustedAgent's template authoring also allows the organization to define or revise controls associated with the selected framework with organization-specific requirements, response/implementation standards, and best practices.

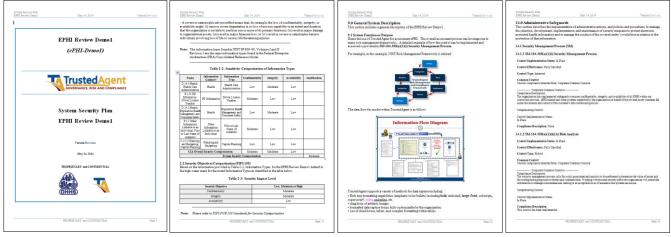


Figure 15: Automating System Security Plan



TrustedAgent enables risk tolerance to be defined at control level and be based on specific control templates defined for the standard or regulation (by default, the control templates deployed are preset with risk level of Moderate). Risk tolerance may also be impacted based by the compliance maturity of the organization. As required, the organization may also adjust the actual risk level of the implemented control to commensurate to applicable risks, the extent of impact, and control implementation.

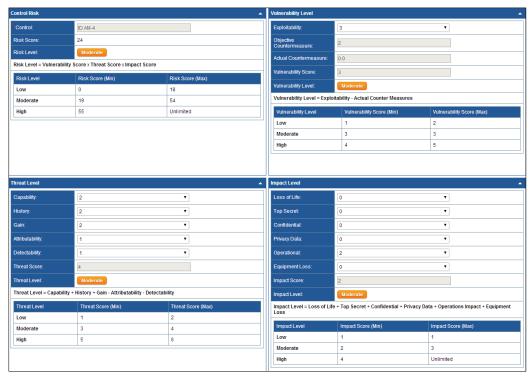


Figure 16: Control Risk Management

5 ASSESS Phase

Controls are assessed by independent assessors. Security Assessment Results (SAR), and other organizational documents can be utilized and tailored by system owners for their information systems. Findings are recorded and discussed with system owners. Findings are accepted and converted to corrective actions where they are tracked for remediation purposes.

Control assessment leverages standardized-industry test cases to assist organizations to determine the effectiveness of their controls. Custom test cases can also be supported to address any unique design considerations or regulation-specific requirements. Use of third-party assessor using a role-based interface within TrustedAgent is fully supported to ensure independent review of the assessment process. Privacy assessments can also be performed using NIST or HIPAA privacy controls or by using a privacy risk management framework consisting of privacy threshold analysis (PTA) and privacy impact assessment (PIA).



Regulations or	Requirements	
Standards		
COBIT ISO 27001	A.6.1.8: Independent review of information security A.6.2: External parties - To maintain the security of the organization's information and information processing facilities that are accessed, processed, communicated to, or managed by external parties (A.6.2.1 thru. A.6.2.3) A.12.6.1: Control of technical vulnerabilities	MEA01: Monitor, Evaluate and Assess Performance and Conformance MEA02: Monitor, Evaluate and Assess the System of Internal Control MEA03: Monitor, Evaluate and Assess Compliance with External Requirements
ARS FISMA MARS-E	CA-2: Security Assessments CA-8: Penetration Testing PM-12: Threat Awareness Program	PM-14: Testing, Training, and Monitoring RA-3: Risk Assessment RA-5: Vulnerability Scanning
HIPAA HITECH Meaningful Use	§164.308(a)(8): Evaluation. Perform a periodic technical standards implemented under this rule and subsequent affecting the security of electronic protected health info entity's security policies and procedures meet the requi	ly, in response to environmental or operational changes ormation, that established the extent to which an rements of this subpart. → Conduct Evaluation.
NIST CSF	ID.BE-1: The organization's role in the supply chain and ID.BE-5: Resilience requirements to support delivery of ID.RA-1: Asset vulnerabilities are identified and docume DE.AE-2: Detected events are analyzed to understand at DE.DP-2: Detection activities comply with all applicable DE.DP-3: Detection processes are tested.	critical services are established. nted. ttack targets and methods.
NERC CIP	CIP-003: Security Management Controls	
PCI DSS	the network (such as new system component instance modifications, product upgrades). 12.2 Implement a risk-assessment process that: • Is performed at least annually and upon sing acquisition, merger, relocation, etc.), • Identifies critical assets, threats, and vulnerabiling expectation. • Results in a formal risk assessment. A.1: Protect each entity's (that is, merchant, service proper A.1.1 through A.1.4. A hosting provider must fulfill to of the PCI DSS.	example, as "high," "medium," or "low") to newly iodically based on the organization's policies and risk on's annual risk assessment. ans at least quarterly and after any significant change in allations, changes in network topology, firewall rule ignificant changes to the environment (for example, lities, and rovider, or other entity) hosted environment and data, these requirements as well as all other relevant sections
SANS Critical Security Controls	CSC-4: Continuous Vulnerability Assessment and Remed CSC-17-3: Perform an assessment of data to identify encryption and integrity controls. CSC-20: Penetration Tests and Red Team Exercises	liation sensitive information that requires the application of



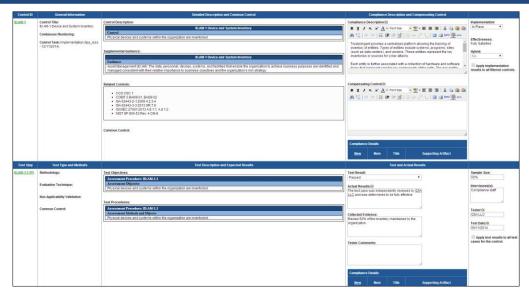


Figure 17: Control Assessment

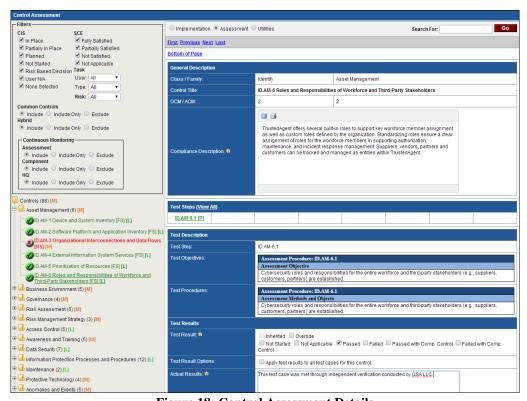


Figure 18: Control Assessment Details

TrustedAgent also offers integrated vulnerability assessment (VA) tools to schedule and conduct scans for supported vulnerability scanning applications (SAINT or OpenVAS). Where direct integration is not available, TrustedAgent supports vulnerability assessment imports in the form of the scanner's native XML output file. Additional scanners can be added through the addition of a XML connector (via configuration mapping file). Captured findings and vulnerabilities are visible through reports and on the organizational dashboard.



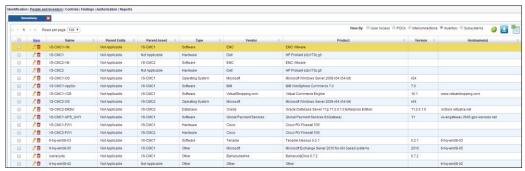


Figure 19: Asset Inventory

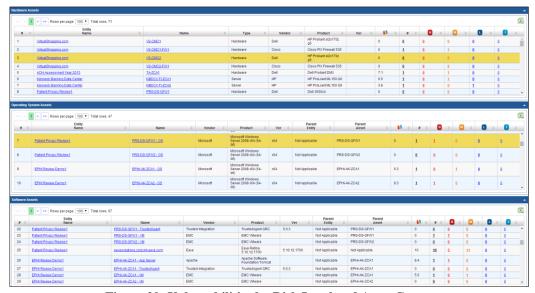


Figure 20: Vulnerabilities by Risk Level and Asset Group

TrustedAgent enables vulnerabilities to be organized into easy to understand finding reports along with risk level and remediation status, and provides the details for end-users to view the vulnerabilities online without the complexity of XML as identified by the vulnerability scanning tools.

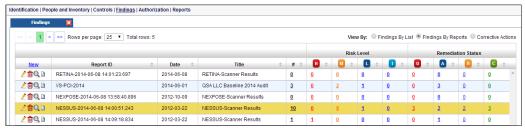


Figure 21: Finding Reports



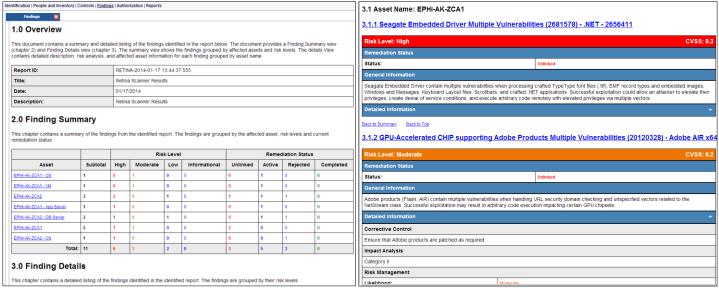


Figure 22: Online View of Finding Report

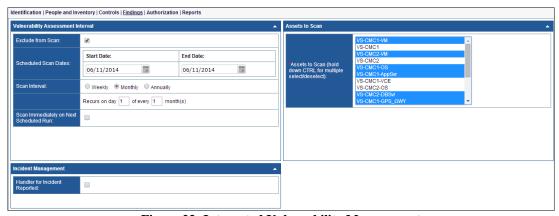
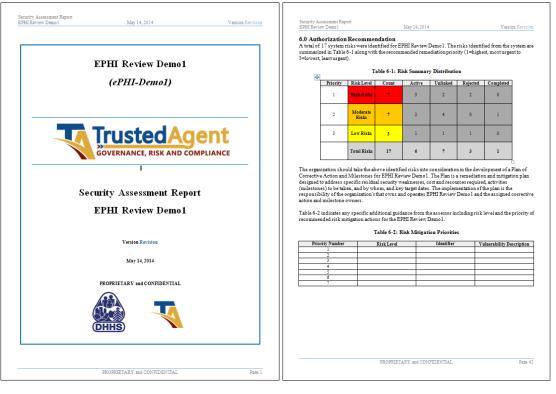


Figure 23: Integrated Vulnerability Management

TrustedAgent will also automate the reporting of the vulnerabilities into the SAR by asset and risk level along with any identified corrective actions, thereby eliminates the burden of having to manually cut and paste the details from vulnerabilities report and to map to the impacted assets. The SAR template is highly flexible allowing unique organization-features be incorporated by the organization. In addition, the SAR may also contain:

- List of non-conforming controls
- Use of compensating controls
- Risks from interconnections
- Risk distribution/summary along with in-progress corrective actions





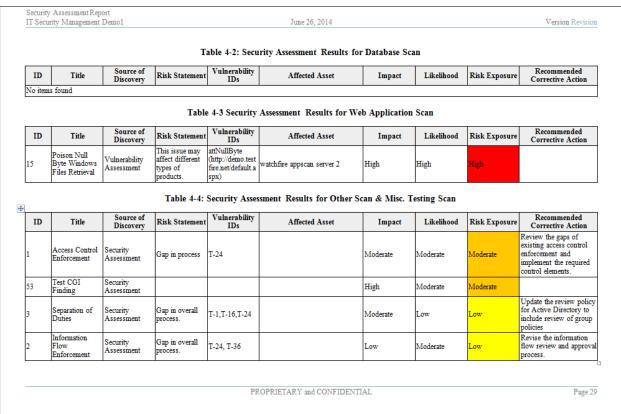


Figure 24: Sample Security Assessment Output with Integrated Vulnerability Reporting



6 MANAGE Phase

Incidents or issues identified by internal or external parties (such as customer complaints, data breaches, security or privacy incidents) can also be tracked and managed as findings. Findings are either accepted or rejected by system owners according to organization policies/procedures. Corrective actions (CAPs), or remediation plans, may be created for findings that are not Fully Satisfied, and where risks have not been accepted by the authorizing official, or have legal or regulatory consequences if not addressed.

Regulations or Standards	Requirements
COBIT	A.13.1.1: Reporting information security events
ISO 27001	A.13.1.2: Reporting security weaknesses
	APO10: Manage Suppliers
	APO12: Manage Risk
ARS	CA-5: Plan of Action and Milestones
FEDRAMP	
FISMA	
MARS-E	
HIPAA	164.530(f): Mitigation. A covered entity must mitigate, to the extent practicable, any harmful effect that is
HITECH	known to the covered entity of a use or disclosure of protected health information in violation of its policies
Meaningful Use	and procedures or the requirements of this subpart by the covered entity or its business associate. → Mitigate known harmful effects from violations of its P&Ps and the Privacy Rule by its workforce and business associates.
NIST CSF	ID.RA-3: Threats, both internal and external, are identified and documented.
	ID.RA-4: Potential business impacts and likelihoods are identified.
	ID.RA-5: Threats, vulnerabilities, likelihoods, and impacts are used to determine risk.
	ID.RA-6: Risk responses are identified and prioritized.
NERC CIP	CIP-003: Security Management Controls.
PCI DSS	6.1: Establish a process to identify security vulnerabilities, using reputable outside sources for security vulnerability information, and assign a risk ranking (for example, as "high," "medium," or "low") to newly discovered security vulnerabilities. 6.5.6: All "high risk" vulnerabilities identified in the vulnerability identification process (as defined in PCI DSS Requirement 6.1).
SANS Critical	CSC-4: Continuous Vulnerability Assessment and Remediation
Security Controls	

Through risk mitigation discussion with entity's business owner and oversight staff, findings exceeding risk tolerance defined for the organization, or regulatory specific findings from regulator audits can be accepted for remediation using corrective actions. The remaining findings (threshold below organization's risk tolerance) can be risk-accepted and rejected through justifications.



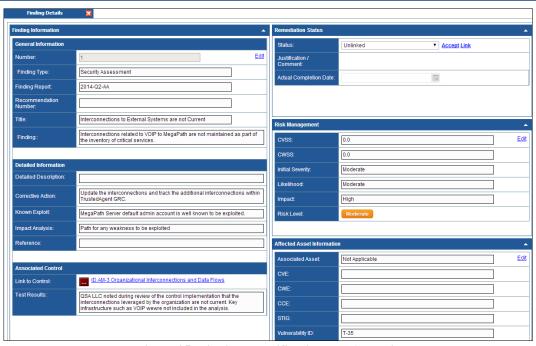


Figure 25: Finding Identification and Analysis

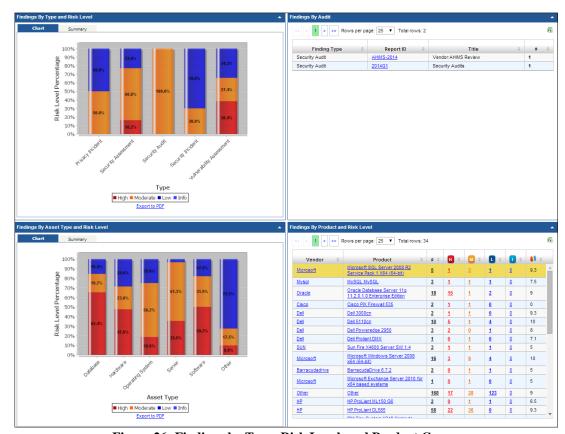


Figure 26: Findings by Type, Risk Level, and Product Group



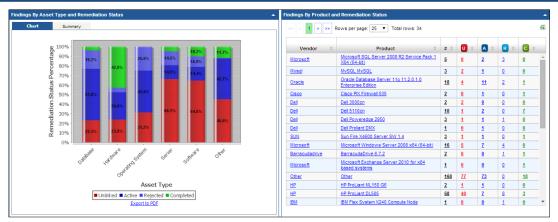


Figure 27: Findings by Remediation Status and Product Group

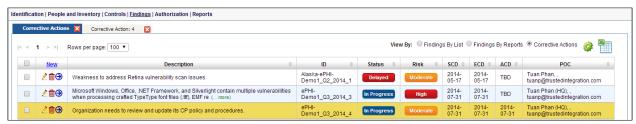


Figure 28: Corrective Action Summary

In addition to addressing findings as the results of security control assessment or external regulatory or audit bodies, TrustedAgent's incident and finding management capabilities enable organizations to identify security and privacy incidents, conduct impact analysis to derive risk level, manage remediation, and report/share incident reports to regulatory or industry bodies.

Regulations or Standards	Requirements	
COBIT	A.13.1.1: Reporting information security events	DSS02: Manage Service Requests and Incidents
ISO 27001	A.13.1.2: Reporting security weaknesses	DSS03: Manage Problems
	A.13.2.3: Collection of evidence	DSS04: Manage Continuity
	APO12: Manage Risk	DSS05: Manage Security Services
	APO13: Manage Security	
ARS	IR-4: Incident Handling	
FISMA	IR-5: Incident Monitoring	
MARS-E	IR-6: Incident Reporting	
	IR-8: Incident Response Plan	
HIPAA	§164.308(a)(6)(ii): Security Incident Procedures. Identify and respond to suspected or known security incidents;	
HITECH	mitigate, to the extent practicable, harmful effects of security incidents that are known to the covered entity;	
Meaningful Use	and document security incidents and their outcomes. → Develop and Implement Procedures to Respond to	
	and Report Security Incidents. Incorporate Post-Incident Analysis into Updates and Revisions.	
	§164.404 to §164.410: Notification to Individuals, Media	a, Secretary of HHS and Business Associates.
NIST CSF	DE.AE-4: Impact of events is determined.	
	DE.AE-5: Incident alert thresholds are established.	
	RS.AN-1: Notifications from the detection system are in	vestigated.
	RS.AN-2: The impact of the incident is understood.	
	RS.AN-4: Incidents are classified consistent with respons	se plans.



Regulations or Standards	Requirements	
NERC CIP	CIP-008-5: Incident Reporting and Response Planning:	
	R1: Cyber Security Incident Response Plan	
	R2: Implementation and testing of Cyber Security Incident Response Plans	
	R3: Cyber Security Incident Response Plan Review, Update and Communication	
PCI DSS	12.10: Implement an incident response plan. Be prepared to respond immediately to a system breach.	
	12.10.1: Create the incident response plan to be implemented in the event of system breach. Ensure the plan addresses minimum requirements.	
	12.10.3: Designate specific personnel to be available on a 24/7 basis to respond to alerts.	
	12.10.5: Include alerts from security monitoring systems, including but not limited to intrusion-detection, intrusion-prevention, firewalls, and file-integrity monitoring systems.	
	12.10.6: Develop a process to modify and evolve the incident response plan according to lessons learned and to incorporate industry developments.	
SANS Critical	CSC-18: Incident Response and Management	
Security Controls		

Incidents identified by internal or external reporting personnel may be documented in TrustedAgent through an incident handler such as an Incident Management Program. The reporting form is designed to meet the requirements of US-CERT, HHS Incident Reporting and Breach Notification, and ISAC groups. Findings are automatically created for each reported incident to ensure all reported incidents are properly reviewed and handled.

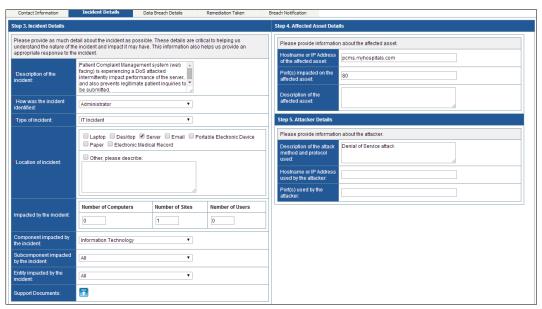


Figure 29: Incident Identification and Reporting



Figure 30: List of Incidents





Figure 31: Incident Metrics

By leveraging the finding and incident dashboard views organization can obtain in-depth understanding of the risks impacting the organization to better position resources to mitigate and remediate the risks. Legal and obligatory notifications to impacted individuals, media, law enforcement, regulators, or industry groups can also be documented as well as real-time notifications to ensure compliance and remediation activities are timely addressed.

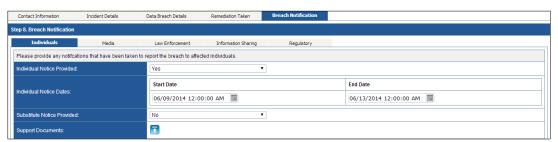


Figure 32: Incident Notifications



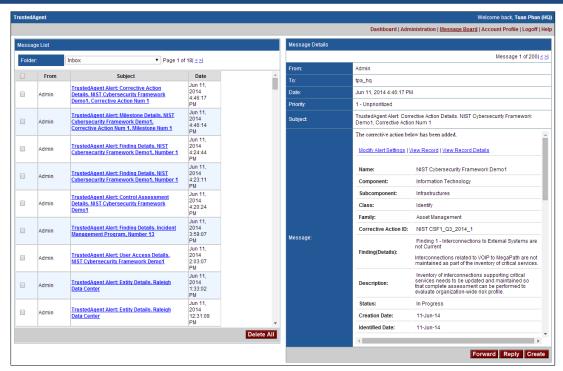


Figure 33: Message Board Notifications

7 AUTHORIZE Phase

The authorization package is presented to the authorizing official for review and approval. Approval letters and waivers, including Authority to Operate (ATO) and Attestation of Compliance (AOC), are created from predefined templates that document the accreditation decision for the entity along with residual risks that was accepted and granted. Assessment and authorization security metrics (i.e., statuses, dates, and approvals) are recorded for the entity. Key artifacts supporting compliance can be tracked and served as body of evidence of compliance.

Regulations or Standards	Requirements
COBIT	A.6.1.4: Authorization process for information processing facilities
ISO 27001	A.14.1.3: Developing and implementing continuity plans including information security
ARS	CA-6: Security Authorization
FedRAMP	
FISMA	
MARS-E	
HIPAA	164.308(a)(2): Assigned security responsibility. Identify the security official who is responsible for the
HITECH	development and implementation of the policies and procedures required by this subpart for the entity.
Meaningful Use	164.308(a)(8): Evaluation. Perform a periodic technical and non-technical evaluation, based initially upon the
	standards implemented under this rule and subsequently, in response to environmental or operational changes
	affecting the security of electronic protected health information, that establishes the extent to which an
	entity's security policies and procedures meet the requirements of this subpart.
NIST CSF	ID.BE-5: Resilience requirements to support delivery of critical services are established.
	PR.IP-9: Response plans (Incident Response and Business Continuity) and recovery plans (Incident Recovery and
	Disaster Recovery) are in place and managed.
	PR.IP-12: A vulnerability management plan is developed and implemented



Regulations or Standards	Requirements
NERC CIP	CIP-003-5: Security Management Controls – R1, R2
	CIP-009-5: Recovery Plans for BES Cyber Systems:
	R1: Cyber Security Incident Response Plan
	R2: Implementation and testing of Cyber Security Incident Response Plans
	R3: Cyber Security Incident Response Plan Review, Update and Communication
PCI DSS	Self-Assessment Questionnaires (SAQ) and Attestation of Compliance (OAC) is signoff by senior company
	officer. Report of Compliance (ROC) is performed by Qualified Security Assessor (QSA).
SANS Critical	Recommended as best practices.
Security Controls	

For each of the organization's entities, authority to operate (ATO) letter, attestation of compliance, and other authorization documents can be issued for meeting the risks and requirements. Supporting documentation can subsequently be maintained with relevant performance metrics (expiration and test dates, status, supporting artifacts) and available on management dashboard for ongoing visibility and accountability.

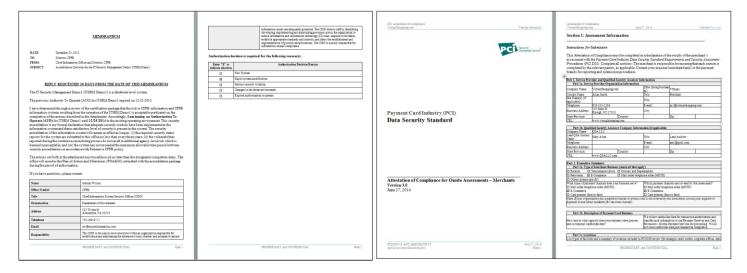


Figure 34: Sample ATO Letter / Attestation of Compliance for PCI DSS



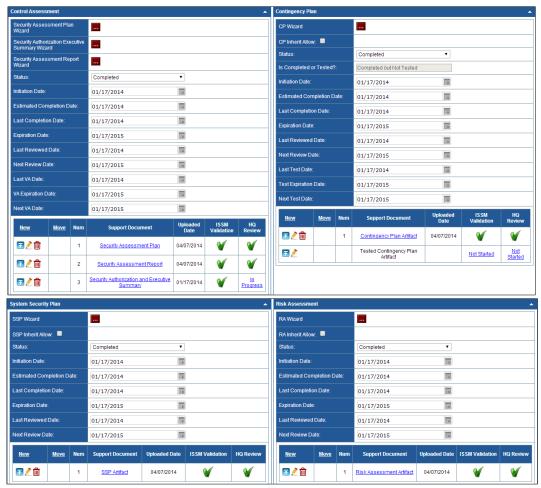


Figure 35: Tracking Key Performance Metrics of Regulatory Reports

TrustedAgent supports customization of document templates and control libraries to meet regulatory reporting needs and for changes based on organization's requirements using the TrustedAgent Content Framework described below:

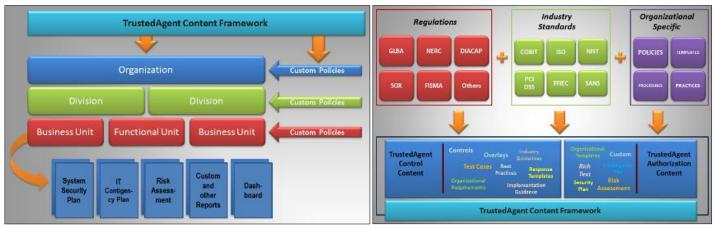


Figure 36: TrustedAgent Content Framework



For NIST cybersecurity framework, TrustedAgent provides generic incident response, vulnerability management plan, and business continuity policies, procedures, and plans for organizations to leverage to ensure rapid implementation. Additional or organization-specific policies and procedures can also be implemented and maintained:

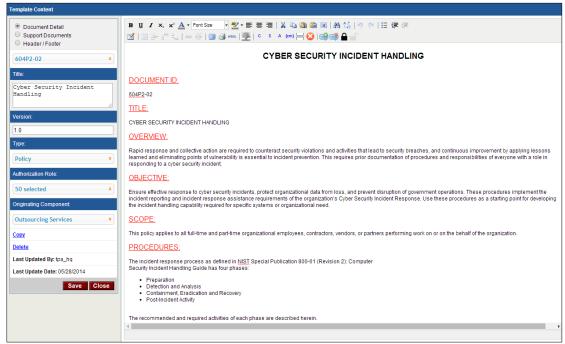


Figure 37: Centrally-Managed Policies and Procedures

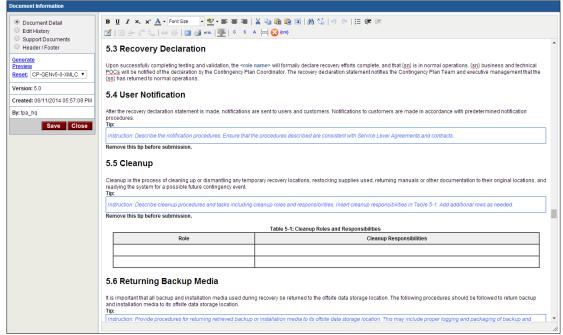


Figure 38: Built-in Content Authoring



Compliance metrics for policies and procedures can also be tracked for the users and by policy/procedure to meet adherence requirement to specific regulation or standard.

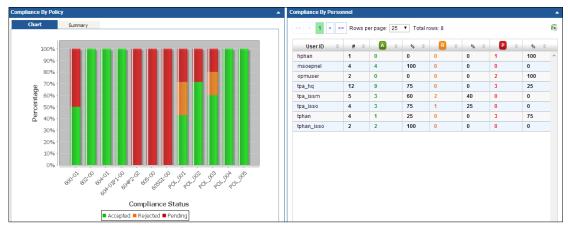


Figure 39: Policy Compliance

8 MONITOR Phase

Ongoing security reviews, assessments, and remediation of vulnerabilities and corrective actions are performed. Results of vulnerability assessments, independent audits, and continuous monitoring assessments are managed with risk management oversight performed by the organization. Corrective actions are remediated and updated by system owners.

Regulations or	Requirements								
Standards COBIT ISO 27001	A.10.1.2: Change management A.10.2.2: Monitoring and review of third party services A.10.2.3: Managing changes to third party services	MEA01: Monitor, Evaluate and Assess Performan and Conformance MEA02: Monitor, evaluate and assess the system internal control MEA03: Monitor, evaluate and assess complian with external requirements.							
ARS FEDRAMP FISMA MARS-E	CA-7: Continuous Monitoring NIST 800-137 Information Security Continuous Monitoring FedRAMP Continuous Monitoring Strategy Guide								
HIPAA HITECH Meaningful Use	audit logs, access reports, and security incident track regularly review records of IS activity such as audit logs, 164.308(a)(8): Evaluation. Perform a periodic technical standards implemented under this rule and subsequent affecting the security of electronic protected health entity's security policies and procedures meet the require for periodic technical and non-technical evaluation, bas rule and subsequently, in response to environmental or	review records of information system activity, such as ing reports. Have you implemented procedures to access reports, and security incident tracking? I and non-technical evaluation, based initially upon the ly, in response to environmental or operational changes information, that establishes the extent to which an irements of this subpart. Have you established a plan sed initially upon the standards implemented under this operational changes affecting the security of EPHI, that solicies and procedures meet the requirements of this							



Regulations or Standards	Requirements
NIST CSF	PR.DS-3: Assets are formally managed throughout removal, transfers, and disposition.
	PR.DS-7: Unnecessary assets are eliminated.
	DE.CM-1: The network is monitored to detect potential cybersecurity events.
	DE.CM-8: Vulnerability assessments are performed.
	DE.DP-5: Detection processes are continuously improved.
NERC CIP	CIP-007 R4: Security Event Monitoring
PCI DSS	12.5.2: Monitor and analyze security alerts and information, and distribute to appropriate personnel.
	12.10.5: Include alerts from security monitoring systems, including but not limited to intrusion-detection,
	intrusion-prevention, firewalls, and file-integrity monitoring systems.
	Best Practices – 1. Monitoring of security controls - such as firewalls, intrusion-detection systems/intrusion-prevention systems (IDS/IPS), file-integrity monitoring (FIM), anti-virus, access controls, etc to ensure they are operating effectively and as intended.
	Best Practices – 5. Periodic reviews and communications should be performed to confirm that PCI DSS requirements continue to be in place and personnel are following secure processes. These periodic reviews should cover all facilities and locations, including retail outlets, data centers, etc., and include reviewing system components (or samples of system components), to verify that PCI DSS requirements continue to be in place—
	for example, configuration standards have been applied, patches and AV are up to date, audit logs are being reviewed, and so on. The frequency of periodic reviews should be determined by the entity as appropriate for the size and complexity of their environment.
SANS Critical	CSC-4: Continuous Vulnerability Assessment and Remediation
Security Controls	

In addition to TrustedAgent's support of vulnerability assessment scanners TrustedAgent's continuous monitoring wizard enables the organization to define and select key controls to be retested on annual basis as mandated by organization-wide ongoing compliance (e.g., annual assessment controls), continuously over a three-year cycle (e.g., three subsets of controls for FISMA continuous security authorization), or due to replacement of the asset or the asset's configuration, or completion of remediation.

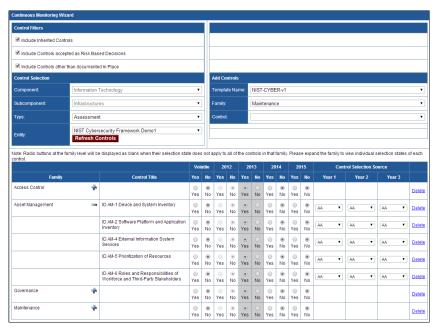


Figure 40: Continuous Monitoring Wizard



Financial Justification Model for TrustedAgent GRC

In this part of our whitepaper, we propose a quantitative technique to provide measureable and cost justification to senior management to support the acquisition of TrustedAgent to replace manual methods supporting security authorization. Consider the following scenario in the justification:

An organization with requires an enterprise deployment of TrustedAgent to manage security authorization across for 30 systems of Moderate level. The organization intends to host TrustedAgent in its data center using acquired hardware and software with rooms to support future growth. In the example, the proposed organization licenses

FINANCIAL MODEL FOR JUSTII	FIC	CATION	V C	OF TRU	JST	EDAG	iΕΙ	NT GR	C	
Year		1		2		3		4		5
Hardware (based on large deployment requirements)	\$	50,000								
Software (based on large deployment requirements)	\$	50,000								
TrustedAgent enterprise software licensing	\$	105,000								
Recurring maintenance (estimated at 25% of total software/hardware cost)			Ś	51,250	Ś	51,250	Ś	51,250	Ś	51,250
Recurring professional services			\$	10,000	\$	10,000	\$	10,000	\$	10,000
Initial implementation professional services	\$	5,000								
Training	\$	5,000								
Total Costs	* \$	215,000	\$	61,250	\$	61,250	\$	61,250	\$	61,250

TrustedAgent as an enterprise tool,

Figure 41: Financial Model for TrustedAgent GRC

therefore enables the organization to support up to 100 entities across all organization-wide programs.

The initial software and hardware investment is based on a large enterprise deployment consisting of an application server and a backend database server. The servers are Windows-based with Tomcat and Oracle or SQL Server. Both servers can be virtualized, but must be physically on separate hardware. The model also assumes no legacy data to migrate and using NIST 800-53 controls. Professional services are limited to installing TrustedAgent application and conduct training to the organization.

Using the metrics discussed from the ISACA study¹ and those gathered by Trusted Integration, it is then possible to derive cost savings vs. manual methods for the activities using TrustedAgent. The savings are annualized similar to the initial investment and recurring expenses by the organization.

Year	1		2		3		4		5
Cost savings elements									
Content management		\$	9,303	\$	9,303	\$	9,303	\$	9,303
Inventory and Asset Management		\$	4,902	\$	4,902	\$	4,902	\$	4,902
Security categorization									
Baseline control selection		\$	46,587						
Common Controls		\$	16,540	\$	4,962	\$	4,962	\$	4,962
Control implementation		\$	39,721	\$	39,721	\$	39,721	\$	39,721
Control assessment		\$	57,375	\$	57,375	\$	57,375	\$	57,375
Aggregated (average) FTE reduction (as indicated below):		\$	136,125						
Finding and weakness management									
Performance metrics and management dashboard									
Regulatory document reporting									
Continous monitoring									
Total Values	Ś	- Ś	310.553	Ś	116,264	Ś	116,264	Ś	116.264

Figure 42: Values Generated by TrustedAgent GRC vs. Manual Methods

[&]quot;A framework for Estimating ROI of Automated Internal Controls", ISACA, 2011

[&]quot;Cost of Compliance Survey 2013", Thomson Reuters, 2013

[&]quot;TrustedAgent Benchmarking – TrustedAgent and Security Authorization White Paper", Trusted Integration, 2013



Once the savings are determined, annual cash flows and cumulative cash flows can be calculated leading to the determination of internal rates of return (IRR) and breakeven period for the organization.

	Year	1		2	3	4	5
Annual Cash flow		\$(215,000)	\$ 2	249,303	\$ 55,014	\$ 55,014	\$ 55,014
Cumulative Cash flow		\$(215,000)	\$	34,303	\$ 89,317	\$144,330	\$199,344
IRR - 5 YR		51%					
IRR - 4 YR (full SA cycle after tool acquisition)		46%					
IRR - 3 YR		35%					
Breakeven Period in Months		22					

Figure 43: Internal Rates of Return of Investment in TrustedAgent GRC

The results demonstrated in the above model are consistent in IRRs and breakeven noted in other studies including the one quoted in this paper. If the number of security authorization is greater than 30 entities, the IRR would be even more favorable for the organization, and the breakeven period would reduce accordingly due to the greater cost savings generated in manual work reduction.

Conclusion

While authorization process can be complex and time-consuming, the highly scalable and customizable TrustedAgent GRC offers the optimal automated solution for any organization seeking a balance of between cost, expected requirements, and implementation time to meet the requirements to one or more regulatory frameworks or standards across multiple industries. The tool is also flexible and may be customized to incorporate organization-unique attributes or requirements. As the results, TrustedAgent seamlessly integrates into and enhances business processes for many organizations of different levels of cybersecurity or compliance maturity.

Using the outlined measures and requirements, organizations can present plausible and quantifiable business cases to support the acquisition of the GRC solution. Just as equally as important as having tangible justifications, organizations must not forget, that due to the complexity of GRC processes and the broad scope of applicability, not all justifications can be measured in dollars and cents. Organizations must also consider the intangibles including:

- Integration of key GRC process under one centralized risk management framework, allowing the organization to manage compliance and risk activities under one comprehensive, standardized, and enterprise-wide risk management (ERM) approach.
- Elimination of information silos and duplications of compliance activities.
- Gain visibility and timely access to information to support clear, data-oriented risk-based decisions.
- Penalty and risk reduction from noncompliance to stakeholders

By adopting TrustedAgent GRC, organizations demonstrate discipline and controls of key risk management processes to key internal and external stakeholders, as well as regulatory and industry-audit personnel. Opportunities to streamlining business and compliance operations and activities to produce time and cost savings are also gained. Organizations obtain greater peer and customer recognitions, and opportunities to command higher premium for the organizations' product and services.



Trusted Integration is a leading provider of Governance, Risk (GRC) and Compliance management solutions for government and commercial organizations. TrustedAgent is an adaptive, scalable GRC solution for organizations to standardize business processes, reduce complexities, and lower costs in the management, analysis, and remediation of risks across the enterprise to meet the challenging, ever-changing requirements and of NIST complex, Cybersecurity Framework, PCI, SOX, HIPAA, NERC, ISO, COBIT, FISMA, and many others.

TrustedAgent provides an unparalleled and cost-effective enterprise solution that enables organizations to inventory, assess, remediate, and manage risks and regulatory requirements before detrimental loss are sustained by the organization.







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