

# Challenges + job category

## Overview

Secondary analysis of survey Q9: “How frequently have you encountered the following challenges while working on open-source projects?”

In this script, I am considering challenges in light of job category.

## Import packages and utilities

```
project_root <- here::here() # requires that you be somewhere in the
# project directory (not above it)
# packages
suppressMessages(source(file.path(project_root, "scripts/packages.R")))
# functions and objects used across scripts
suppressMessages(source(file.path(project_root, "scripts/utils.R")))
```

## Load data

```
challenges <- load_qualtrics_data("clean_data/challenges_Q9.tsv")
other_quant <- load_qualtrics_data("clean_data/other_quant.tsv")
```

## Wrangle data

```
challenges_and_job <- challenges
challenges_and_job$job_category <- other_quant$job_category

head(challenges_and_job)
```

	Coding time	Documentation time	Managing issues	Attracting users	Recognition
1	Always	Always	Always	Always	Always
2	Frequently	Occasionally	Occasionally	Occasionally	Occasionally
3	Frequently	Always	Occasionally	Always	Occasionally
4	Always	Always	Frequently	Occasionally	Frequently
5	Always	Always	Rarely	Occasionally	Frequently
6					
	Hiring	Security	Finding peers	Finding mentors	Education time
1	Always	Always	Always	Always	Always
2	Rarely	Frequently	Occasionally	Frequently	Frequently
3	Frequently	Frequently	Occasionally	Occasionally	Rarely
4	Always	Occasionally	Rarely	Rarely	Frequently
5	Never	Never	Never	Never	Always
6					
	Educational resources	Legal	Finding funding	Securing funding	
1	Always	Always	Always	Always	
2	Frequently	Frequently	Frequently	Occasionally	
3	Rarely	Always	Always	Always	
4	Rarely	Occasionally	Frequently	Frequently	
5	Occasionally	Occasionally	Rarely	Always	
6					
	job_category				
1	Faculty				
2	Post-Doc				
3	Other research staff				
4	Faculty				
5	Faculty				
6	Other research staff				

Remove rows that contain any empty entries.

```
nrow(challenges_and_job)
```

```
[1] 332
```

```
challenges_and_job <- exclude_empty_rows(challenges_and_job, strict = TRUE) # from scripts/u
nrow(challenges_and_job)
```

```
[1] 233
```

For visual clarity in our plots, let's combine postdocs and other staff researchers.

```

challenges_and_job <- challenges_and_job %>%
  mutate(
    job_category = recode(
      job_category,
      "Post-Doc" = "Postdocs and Staff Researchers",
      "Other research staff" = "Postdocs and Staff Researchers"
    )
  )

challenges_and_job$participantID <- row.names(challenges_and_job)

head(challenges_and_job)

```

	Coding time	Documentation time	Managing issues	Attracting users	Recognition
1	Always	Always	Always	Always	Always
2	Frequently	Occasionally	Occasionally	Occasionally	Occasionally
3	Frequently	Always	Occasionally	Always	Occasionally
4	Always	Always	Frequently	Occasionally	Frequently
5	Always	Always	Rarely	Occasionally	Frequently
7	Frequently	Frequently	Frequently	Frequently	Frequently

	Hiring	Security	Finding peers	Finding mentors	Education time
1	Always	Always	Always	Always	Always
2	Rarely	Frequently	Occasionally	Frequently	Frequently
3	Frequently	Frequently	Occasionally	Occasionally	Rarely
4	Always	Occasionally	Rarely	Rarely	Frequently
5	Never	Never	Never	Never	Always
7	Always	Never	Never	Never	Frequently

	Educational resources	Legal	Finding funding	Securing funding
1	Always	Always	Always	Always
2	Frequently	Frequently	Frequently	Occasionally
3	Rarely	Always	Always	Always
4	Rarely	Occasionally	Frequently	Frequently
5	Occasionally	Occasionally	Rarely	Always
7	Never	Always	Always	Always

	job_category	participantID
1	Faculty	1
2	Postdocs and Staff Researchers	2
3	Postdocs and Staff Researchers	3
4	Faculty	4
5	Faculty	5
7	Faculty	7

Let's reshape the data from wide to long format for easier counting and plotting.

```
long_data <- challenges_and_job %>%
  pivot_longer(
    cols = -c(participantID, job_category),
    names_to = "challenge",
    values_to = "challenge_level"
  )
long_data
```

```
# A tibble: 3,262 x 4
  job_category participantID challenge      challenge_level
  <chr>         <chr>      <chr>      <chr>
1 Faculty      1          Coding time Always
2 Faculty      1          Documentation time Always
3 Faculty      1          Managing issues Always
4 Faculty      1          Attracting users Always
5 Faculty      1          Recognition Always
6 Faculty      1          Hiring Always
7 Faculty      1          Security Always
8 Faculty      1          Finding peers Always
9 Faculty      1          Finding mentors Always
10 Faculty     1          Education time Always
# i 3,252 more rows
```

Since it's overwhelming to look at the distribution of challenge levels for all groups, let's just look at the proportion of that group who said "frequently" or "always".

```
long_data_formatted <- long_data %>%
  mutate(
    job_category = recode(
      job_category,
      "Postdocs and Staff Researchers" = "Postdocs and\nStaff Researchers"
    )
  )

# Calculate proportion of TRUEs by taking the mean of a logical vector,
# created by %in%.
to_plot <- long_data_formatted %>%
  group_by(job_category, challenge) %>%
```

```
summarize(proportion = mean(challenge_level %in% c("Frequently", "Always"))) %>%
ungroup()
```

`summarise()` has grouped output by 'job\_category'. You can override using the `groups` argument.

```
to_plot
```

```
# A tibble: 70 x 3
  job_category challenge      proportion
  <chr>         <chr>         <dbl>
1 Faculty      Attracting users    0.356
2 Faculty      Coding time         0.712
3 Faculty      Documentation time  0.763
4 Faculty      Education time      0.492
5 Faculty      Educational resources 0.186
6 Faculty      Finding funding     0.627
7 Faculty      Finding mentors     0.220
8 Faculty      Finding peers       0.169
9 Faculty      Hiring              0.475
10 Faculty     Legal              0.169
# i 60 more rows
```

Calculate the standard deviation for each challenge and reorder the factor levels by stdev in our plot. (It looks nicer.)

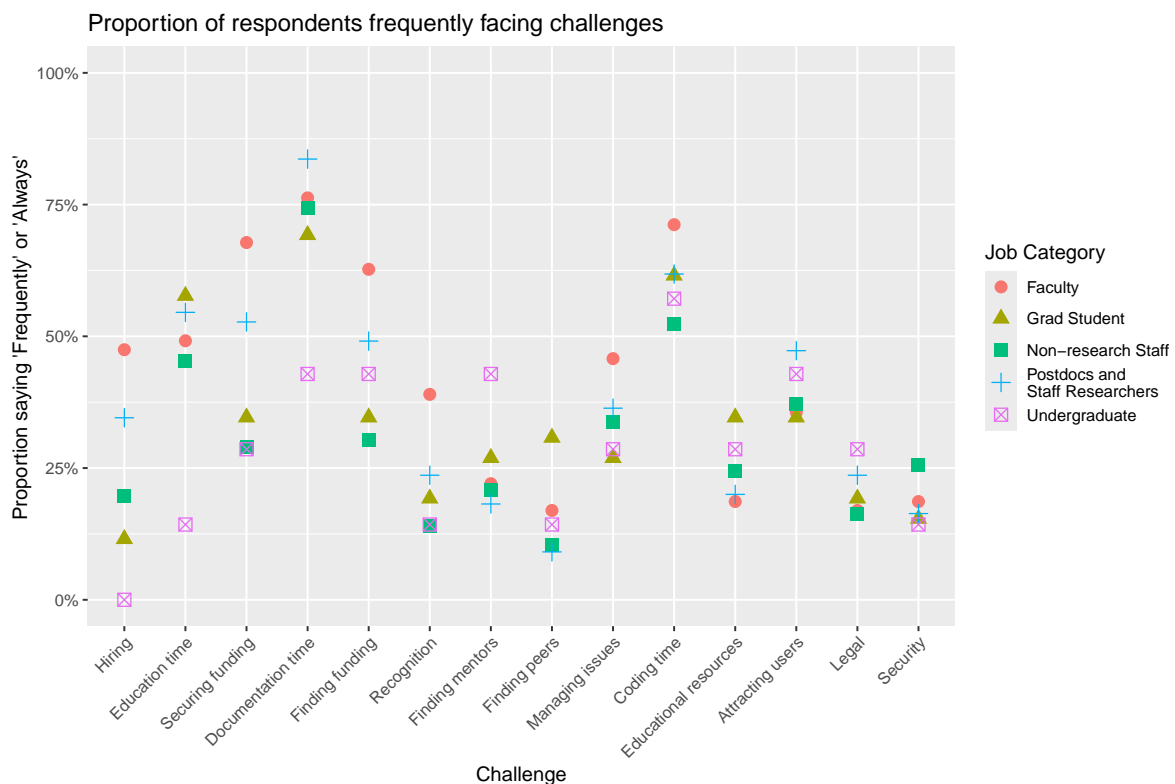
```
stdev_df <- to_plot %>%
  group_by(challenge) %>%
  summarise(
    st_dev = sd(proportion, na.rm = TRUE)
  ) %>%
  ungroup()

# Order by stdev
stdev_df <- stdev_df %>%
  arrange(desc(st_dev))

# Reorder factor levels
to_plot$challenge <- factor(to_plot$challenge, levels = stdev_df$challenge)
```

## Exploratory plots

```
detailed_challenges_plot <- ggplot(to_plot, aes(x = challenge, y = proportion, group = job_cat)) +
  geom_point(size = 3) +
  scale_y_continuous(labels = scales::percent, limits = c(0, 1)) +
  labs(
    x = "Challenge",
    y = "Proportion saying 'Frequently' or 'Always'",
    color = "Job Category",
    shape = "Job Category",
    title = "Proportion of respondents frequently facing challenges"
  ) +
  theme(axis.text.x = element_text(angle = 45, hjust = 1))
detailed_challenges_plot
```



Save, if you wish.

```
#save_plot("detailed_challenges_by_job.tiff", 12, 10, p=detailed_challenges_plot)
```

That's a nice plot, but it's probably too information-dense for a presentation, or even a paper. Let's just look at the top 3 challenges for each group.

```
top3 <- to_plot %>%  
  group_by(job_category) %>%  
  slice_max(order_by = proportion, n = 3)
```

```
# Filter to include only challenges present in the top3 dataframe  
filtered_plot <- to_plot %>%  
  semi_join(top3, by = c("job_category", "challenge"))
```

```
# Reorder fill factor levels so legend items are in order of appearance  
desired_levels <- top3 %>%  
  pull(challenge) %>%  
  unique()  
  
filtered_plot <- filtered_plot %>%  
  mutate(  
    challenge = factor(challenge, levels = desired_levels)  
  )
```

```
# Reorder x-axis factor levels to match academic advancement  
job_level_order <- c(  
  "Faculty",  
  "Postdocs and\nStaff Researchers",  
  "Grad Student",  
  "Undergraduate",  
  "Non-research Staff"  
)  
  
filtered_plot$job_category <- factor(  
  filtered_plot$job_category,  
  levels = job_level_order  
)
```

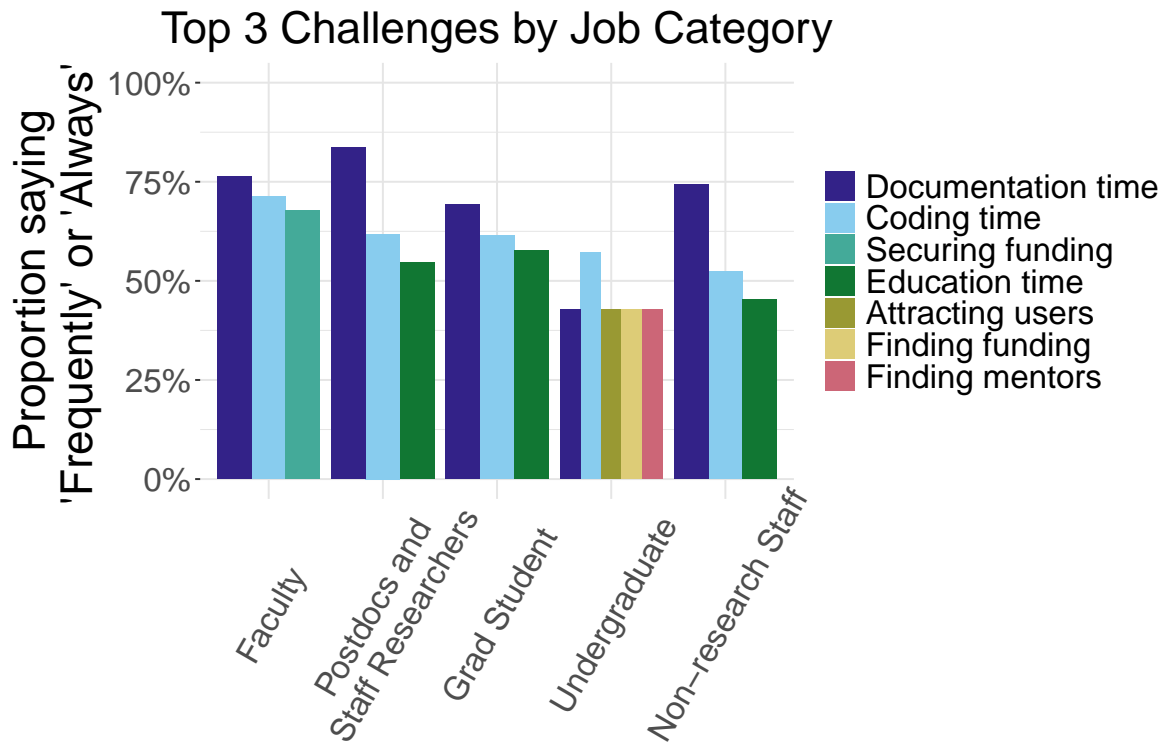
```
job_challenge_plot <- ggplot(  
  filtered_plot,  
  aes(  
    x = job_category,  
    y = proportion,
```

```

    fill = challenge
  )
) +
geom_col(position = position_dodge()) +
scale_y_continuous(labels = scales::percent, limits = c(0, 1)) +
scale_fill_manual(values = COLORS) +
labs(
  x = "Job Category",
  y = "Proportion saying\n'Frequently' or 'Always'",
  fill = "Challenge",
  title = "Top 3 Challenges by Job Category"
) +
theme(
  axis.title.x = element_blank(),
  axis.title.y = element_text(size = 24),
  axis.text.x = element_text(angle = 60, vjust = 0.6, size = 18),
  axis.text.y = element_text(size = 18),
  axis.ticks.x = element_blank(),
  legend.title = element_blank(),
  legend.text = element_text(size = 18),
  panel.background = element_blank(),
  panel.grid = element_line(linetype = "solid", color = "gray90"),
  plot.title = element_text(hjust = 0.5, size = 24),
  plot.margin = unit(c(0.3, 0.3, 0.3, 0.3), "cm")
)
job_challenge_plot

```





Save, if you wish.

```
#save_plot("top3_challenges_by_job.tiff", 12, 10, p=job_challenge_plot)
```

## Consider clusters

In a previous notebook, we found that the distributions of responses to the various challenges could be clustered like so:

Cluster 1:

Education time  
Documentation time  
Coding time

Cluster 2:

Securing funding  
Hiring

Finding funding

Cluster 3:

Everything else

This makes me curious: does the distribution of job categories also vary by cluster? Before we try any statistics, let's just make a plot. This will be a variation of the detailed plot above.

We're just going to subset the data to include only clusters 1 and 2, and we'll reorder the factor levels accordingly.

```
clusters1and2 <- c(
  "Education time",
  "Documentation time",
  "Coding time",
  "Securing funding",
  "Finding funding",
  "Hiring"
)

to_plot_clusters <- subset(to_plot, challenge %in% clusters1and2)

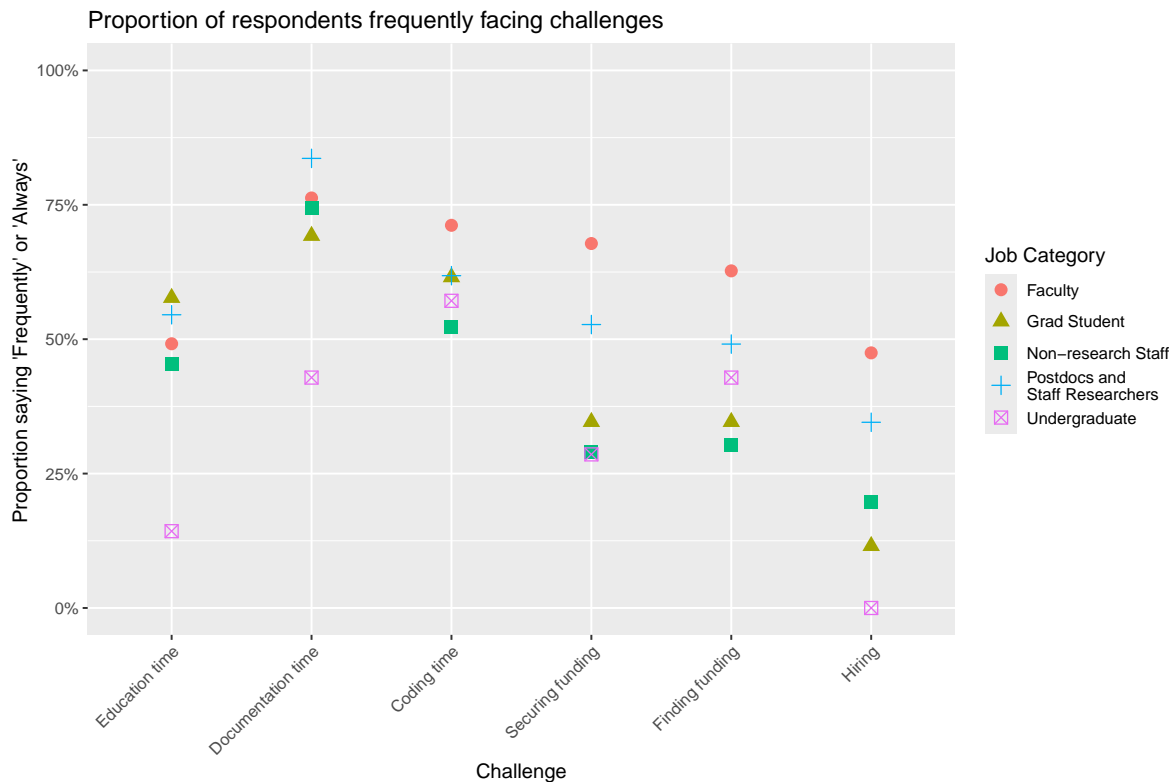
to_plot_clusters$challenge <- factor(
  to_plot_clusters$challenge,
  levels = clusters1and2
)
```

```
challenges_plot_clusters1and2 <- ggplot(
  to_plot_clusters,
  aes(
    x = challenge,
    y = proportion,
    group = job_category,
    color = job_category,
    shape = job_category
  )
) +
  geom_point(size = 3) +
  scale_y_continuous(labels = scales::percent, limits = c(0, 1)) +
  labs(
    x = "Challenge",
    y = "Proportion saying 'Frequently' or 'Always'",
    color = "Job Category",
```

```

    shape = "Job Category",
    title = "Proportion of respondents frequently facing challenges"
) +
  theme(axis.text.x = element_text(angle = 45, hjust = 1))
challenges_plot_clusters1and2

```



Hm. Well, the results for cluster 1 are a little messy, which kind of makes sense, since you'd expect these to be challenges everyone struggles with. The only obvious trend to me is that undergrads struggle less than everyone else with education time and documentation time. But this group is too small to conclude anything with confidence.

Cluster 2 is a bit more interesting. It seems, at a glance, like it's pretty safe to say that faculty struggle with these challenges more than everyone else, with postdocs and staff researchers close behind.

I guess we should do a regression to test it.

## Regression for cluster 2

Let's once again combine grad students and undergrads to get more statistical power.

```
cluster2data <- subset(
  long_data,
  challenge %in% c("Securing funding", "Finding funding", "Hiring")
)

cluster2data <- cluster2data %>%
  mutate(
    job_category = recode(
      job_category,
      "Post-Doc" = "Postdocs and Staff Researchers",
      "Other research staff" = "Postdocs and Staff Researchers"
    )
  )

cluster2data <- cluster2data %>%
  mutate(
    job_category = recode(
      job_category,
      "Grad Student" = "Students",
      "Undergraduate" = "Students"
    )
  )

cluster2data$challenge_level <- factor(cluster2data$challenge_level)

cluster2data
```

# A tibble: 699 x 4

job_category <chr>	participantID <chr>	challenge <chr>	challenge_level <fct>
1 Faculty	1	Hiring	Always
2 Faculty	1	Finding funding	Always
3 Faculty	1	Securing funding	Always
4 Postdocs and Staff Researchers	2	Hiring	Rarely
5 Postdocs and Staff Researchers	2	Finding funding	Frequently
6 Postdocs and Staff Researchers	2	Securing funding	Occasionally
7 Postdocs and Staff Researchers	3	Hiring	Frequently

8 Postdocs and Staff Researchers	3	Finding funding	Always
9 Postdocs and Staff Researchers	3	Securing funding	Always
10 Faculty	4	Hiring	Always

# i 689 more rows

This code is really similar to code in solutions\_stats.qmd. See that notebook for commentary on these models.

### Model 1: job\_category \* challenge interaction

```
fit1 <- ordinal::clmm(challenge_level ~ job_category * challenge +
  (1 | participantID),
  data = cluster2data, link = "logit", Hess = TRUE)
```

### Model 2: challenge as a random effect, no correlation between participant intercept and job effect

```
fit2 <- ordinal::clmm(challenge_level ~ job_category +
  (1 | challenge) +
  (1 | participantID) +
  (0 + job_category | challenge),
  data = cluster2data, link = "logit", Hess = TRUE)
```

### Model 3: No job category

```
fit3 <- ordinal::clmm(challenge_level ~ challenge +
  (1 | participantID),
  data = cluster2data, link = "logit", Hess = TRUE)
```

### Model 4: No challenge category

```
fit4 <- ordinal::clmm(challenge_level ~ job_category +
  (1 | participantID),
  data = cluster2data, link = "logit", Hess = TRUE)
```

## Model 5: job\_category + solution

```
fit5 <- ordinal::clmm(challenge_level ~ job_category + challenge +  
  (1 | participantID),  
  data = cluster2data, link = "logit", Hess = TRUE)
```

## Model 6: no random effects

```
# note clm function bc clmm is for mixed models  
fit6 <- ordinal::clm(challenge_level ~ job_category * challenge,  
  data = cluster2data, link = "logit", Hess = TRUE)
```

## Compare models

```
models <- list(  
  "fit1"=fit1, # job_category * challenge  
  "fit2"=fit2, # challenge as random effect  
  "fit3"=fit3, # Null model: no job  
  "fit4"=fit4, # Null model: no challenge  
  "fit5"=fit5, # Null model: no interaction  
  "fit6"=fit6 # Null model: no participants  
)  
  
sapply(models, function(x) round(stats::AIC(x)))
```

```
fit1 fit2 fit3 fit4 fit5 fit6  
2096 2112 2102 2107 2087 2188
```

Models 1 and 5 look best in terms of AIC.

Let's check the condition number of the Hessian. I don't really understand what this is, but the clmm2 tutorial says that high numbers, say larger than say  $10^4$  or  $10^6$ , indicate poor fit.

```
sapply(models, function(x)  
  summary(x)$info["cond.H"]  
)
```

```
$fit1.cond.H  
[1] "9.0e+02"
```

```
$fit2.cond.H  
[1] "5.2e+02"
```

```
$fit3.cond.H  
[1] "1.0e+02"
```

```
$fit4.cond.H  
[1] "3.6e+02"
```

```
$fit5.cond.H  
[1] "3.7e+02"
```

```
$fit6.cond.H  
[1] "1.5e+03"
```

All look ok.

## Complex models vs null models

Let's use an anova to compare nested models.

```
stats::anova(fit1, fit5)
```

Likelihood ratio tests of cumulative link models:

```
      formula:                                     link:  
fit5 challenge_level ~ job_category + challenge + (1 | participantID) logit  
fit1 challenge_level ~ job_category * challenge + (1 | participantID) logit  
threshold:  
fit5 flexible  
fit1 flexible
```

	no.par	AIC	logLik	LR.stat	df	Pr(>Chisq)
fit5	11	2086.8	-1032.4			
fit1	17	2095.9	-1031.0	2.8688	6	0.8251

Interesting, that p-value is not significant. So it appears the interaction term is not needed.

Let's also double-check that participants are worth including.

```
stats::anova(fit1, fit6)
```

Likelihood ratio tests of cumulative link models:

```
      formula:                                     link:
fit6 challenge_level ~ job_category * challenge      logit
fit1 challenge_level ~ job_category * challenge + (1 | participantID) logit
      threshold:
fit6 flexible
fit1 flexible

      no.par    AIC  logLik LR.stat df Pr(>Chisq)
fit6      16 2188.2 -1078.1
fit1      17 2095.9 -1031.0  94.252  1  < 2.2e-16 ***
---
Signif. codes:  0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
```

Yes, it appears they are.

Does it matter whether we include job as a variable? Let's compare it to the model without an interaction term.

```
stats::anova(fit3, fit5)
```

Likelihood ratio tests of cumulative link models:

```
      formula:                                     link:
fit3 challenge_level ~ challenge + (1 | participantID)      logit
fit5 challenge_level ~ job_category + challenge + (1 | participantID) logit
      threshold:
fit3 flexible
fit5 flexible

      no.par    AIC  logLik LR.stat df Pr(>Chisq)
fit3      8 2102.0 -1043.0
fit5     11 2086.8 -1032.4  21.189  3  9.616e-05 ***
---
Signif. codes:  0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
```

Yes, including job improves model fit.

So far, fit5 is the one to beat.



## More goodness-of-fit tests

SEs of the coefficients

```
summary(fit5$coefficients)
```

	Min.	1st Qu.	Median	Mean	3rd Qu.	Max.
	-0.7551	0.5609	0.8817	1.3455	1.4904	4.8889

```
summary(fit2$coefficients)
```

	Min.	1st Qu.	Median	Mean	3rd Qu.	Max.
	-0.9148	0.6869	1.1423	1.5189	1.9698	4.7287

These look pretty similar.

Let's do one more diagnostic. `fit6` is the equivalent model to `fit1b`, but with fixed effects only. Since we can do the `nominal_test` and `scale_test` on this model, let's try it and see if it sets off any red flags.

```
nominal_test(fit6)
```

Tests of nominal effects

```
formula: challenge_level ~ job_category * challenge
              Df logLik   AIC    LRT Pr(>Chi)
<none>                -1078.1 2188.2
job_category          12 -1058.8 2173.5 38.635 0.0001208 ***
challenge              8 -1070.4 2188.8 15.345 0.0527751 .
job_category:challenge
---
Signif. codes:  0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
```

```
scale_test(fit6)
```

Tests of scale effects

```
formula: challenge_level ~ job_category * challenge
              Df logLik   AIC    LRT Pr(>Chi)
<none>                -1078.1 2188.2
```

```

job_category          3 -1069.8 2177.6 16.552 0.0008736 ***
challenge             2 -1072.3 2180.7 11.463 0.0032428 **
job_category:challenge 11 -1059.4 2172.8 37.383 9.939e-05 ***
---
Signif. codes:  0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1

```

Boo. The model with no random effects has violations to both assumptions.

Ouch. That's not ideal. Maybe we can proceed with caution, and follow up with a non-parametric test on whatever trends we find? <https://www.fharrell.com/post/po/>

## EMMs

Again, see the solutions\_stats notebook for more detail on this.

```

emm <- summary(emmeans(fit5, ~ challenge | job_category, mode = "mean.class"))
emm

```

job\_category = Faculty:

challenge	mean.class	SE	df	asympt.LCL	asympt.UCL
Finding funding	2.36	0.194	Inf	1.98	2.74
Hiring	2.84	0.203	Inf	2.44	3.23
Securing funding	2.24	0.188	Inf	1.87	2.61

job\_category = Non-research Staff:

challenge	mean.class	SE	df	asympt.LCL	asympt.UCL
Finding funding	3.39	0.152	Inf	3.09	3.69
Hiring	3.80	0.137	Inf	3.54	4.07
Securing funding	3.27	0.157	Inf	2.96	3.58

job\_category = Postdocs and Staff Researchers:

challenge	mean.class	SE	df	asympt.LCL	asympt.UCL
Finding funding	2.93	0.204	Inf	2.53	3.33
Hiring	3.39	0.186	Inf	3.02	3.75
Securing funding	2.80	0.205	Inf	2.40	3.20

job\_category = Students:

challenge	mean.class	SE	df	asympt.LCL	asympt.UCL
Finding funding	3.40	0.230	Inf	2.95	3.85
Hiring	3.81	0.205	Inf	3.41	4.21
Securing funding	3.28	0.237	Inf	2.82	3.75

Confidence level used: 0.95

## Pairwise comparisons and p-values

Here we look at pairwise contrasts by challenge.

```
emm2 <- emmeans(fit5, ~ job_category | challenge, mode = "mean.class")
by_chall <- summary(
  pairs(emm2, by = "challenge"),
  infer = TRUE # infer CIs
)
by_chall
```

```
challenge = Finding funding:
contrast                                     estimate    SE  df
Faculty - (Non-research Staff)              -1.03047 0.227 Inf
Faculty - Postdocs and Staff Researchers     -0.56513 0.261 Inf
Faculty - Students                          -1.03984 0.284 Inf
(Non-research Staff) - Postdocs and Staff Researchers  0.46535 0.233 Inf
(Non-research Staff) - Students             -0.00936 0.258 Inf
Postdocs and Staff Researchers - Students    -0.47471 0.289 Inf
asympt.LCL asympt.UCL z.ratio p.value
-1.613    -0.448  -4.542  <.0001
-1.237     0.107  -2.162  0.1341
-1.770    -0.309  -3.657  0.0015
-0.134     1.065   1.994  0.1900
-0.673     0.654  -0.036  1.0000
-1.218     0.269  -1.640  0.3560
```

```
challenge = Hiring:
contrast                                     estimate    SE  df
Faculty - (Non-research Staff)              -0.96846 0.225 Inf
Faculty - Postdocs and Staff Researchers     -0.55074 0.256 Inf
Faculty - Students                          -0.97680 0.272 Inf
(Non-research Staff) - Postdocs and Staff Researchers  0.41772 0.212 Inf
(Non-research Staff) - Students             -0.00834 0.230 Inf
Postdocs and Staff Researchers - Students    -0.42606 0.261 Inf
asympt.LCL asympt.UCL z.ratio p.value
-1.546    -0.391  -4.310  0.0001
```

-1.208	0.107	-2.151	0.1371
-1.675	-0.279	-3.596	0.0018
-0.128	0.963	1.968	0.2002
-0.599	0.582	-0.036	1.0000
-1.098	0.246	-1.630	0.3617

challenge = Securing funding:

contrast	estimate	SE	df
Faculty - (Non-research Staff)	-1.03296	0.225	Inf
Faculty - Postdocs and Staff Researchers	-0.55827	0.259	Inf
Faculty - Students	-1.04261	0.286	Inf
(Non-research Staff) - Postdocs and Staff Researchers	0.47469	0.237	Inf
(Non-research Staff) - Students	-0.00965	0.266	Inf
Postdocs and Staff Researchers - Students	-0.48434	0.295	Inf

asympt.LCL	asympt.UCL	z.ratio	p.value
-1.611	-0.455	-4.589	<.0001
-1.223	0.106	-2.159	0.1349
-1.778	-0.307	-3.643	0.0015
-0.134	1.083	2.005	0.1862
-0.693	0.674	-0.036	1.0000
-1.243	0.275	-1.640	0.3563

Confidence level used: 0.95

Conf-level adjustment: tukey method for comparing a family of 4 estimates

P value adjustment: tukey method for comparing a family of 4 estimates

Wow, the p-values are really similar across the board. Faculty rate these challenges higher than students and NR staff, but not higher than postdocs and staff researchers.

## Kruskal-Wallis test for ranking differences between groups

Non-parametric test for the extent of disagreement between groups. Whereas above, we tested for differences in mean ratings, here we are testing for differences in the distributions of ratings for each solution.

```
cluster2data2 <- cluster2data %>%
  mutate(
    challenge_score = recode(
      challenge_level,
      "Non-applicable" = 0L,
      "Never" = 0L,
```

```

    "Rarely" = 1L,
    "Occasionally" = 2L,
    "Frequently" = 3L,
    "Always" = 4L
  )
)

kw_results <- sapply(split(cluster2data2, cluster2data2$challenge), function(df) {
  kruskal.test(challenge_score ~ job_category, data = df)$p.value
})

p_adj_kw <- p.adjust(kw_results, "holm")

p_adj_kw < 0.05

```

Finding funding	Hiring	Securing funding
TRUE	TRUE	TRUE

```
sum(p_adj_kw < 0.05)
```

```
[1] 3
```

Ok, so K-W test indicates that for all three challenges, there are differences between the groups.

Dunn test as a post-hoc test to see which groups are different from each other.

```

pairwise_results <- lapply(unique(cluster2data2$challenge), function(chall) {
  df <- subset(cluster2data2, challenge == chall)
  out <- FSA::dunnTest(challenge_score ~ job_category, data = df, method = "holm")
  cbind(challenge = chall, out$res)
})

```

Warning: job\_category was coerced to a factor.

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```
pairwise_results <- do.call(rbind, pairwise_results)
```

Let's print the significant pairs.

```
subset(pairwise_results, P.adj < 0.05)
```

	challenge	Comparison
1	Hiring	Faculty - Non-research Staff
4	Hiring	Faculty - Students
7	Finding funding	Faculty - Non-research Staff
9	Finding funding	Non-research Staff - Postdocs and Staff Researchers
10	Finding funding	Faculty - Students
13	Securing funding	Faculty - Non-research Staff
15	Securing funding	Non-research Staff - Postdocs and Staff Researchers
16	Securing funding	Faculty - Students

	Z	P.unadj	P.adj
1	3.202369	1.363021e-03	6.815103e-03
4	4.191500	2.771168e-05	1.662701e-04
7	4.319614	1.563026e-05	9.378155e-05
9	-2.899242	3.740657e-03	1.870329e-02
10	2.664241	7.716231e-03	3.086493e-02
13	4.741135	2.125239e-06	1.275143e-05
15	-3.077589	2.086828e-03	8.347310e-03
16	3.174243	1.502280e-03	7.511402e-03

And the non-significant pairs

```
subset(pairwise_results, P.adj >= 0.05)
```

	challenge	Comparison
2	Hiring	Faculty - Postdocs and Staff Researchers
3	Hiring	Non-research Staff - Postdocs and Staff Researchers
5	Hiring	Non-research Staff - Students
6	Hiring	Postdocs and Staff Researchers - Students
8	Finding funding	Faculty - Postdocs and Staff Researchers
11	Finding funding	Non-research Staff - Students
12	Finding funding	Postdocs and Staff Researchers - Students
14	Securing funding	Faculty - Postdocs and Staff Researchers
17	Securing funding	Non-research Staff - Students
18	Securing funding	Postdocs and Staff Researchers - Students

	Z	P.unadj	P.adj
2	2.4837524	0.01300062	0.05200246
3	-0.4391213	0.66057367	0.66057367
5	1.8058145	0.07094732	0.14189464
6	2.0236538	0.04300579	0.12901736

```
8 1.2252483 0.22048168 0.44096336
11 -0.7377959 0.46063850 0.46063850
12 1.5871988 0.11246762 0.33740285
14 1.4411382 0.14954564 0.29909127
17 -0.5443851 0.58617651 0.58617651
18 1.9069060 0.05653276 0.16959829
```

Cool. In all three cases, faculty are significantly different from NR staff and students.

```
sessionInfo()
```

```
R version 4.4.2 (2024-10-31)
Platform: aarch64-apple-darwin20
Running under: macOS Sequoia 15.6.1
```

```
Matrix products: default
```

```
BLAS: /Library/Frameworks/R.framework/Versions/4.4-arm64/Resources/lib/libRblas.0.dylib
LAPACK: /Library/Frameworks/R.framework/Versions/4.4-arm64/Resources/lib/libRlapack.dylib;
```

```
locale:
```

```
[1] en_US.UTF-8/en_US.UTF-8/en_US.UTF-8/C/en_US.UTF-8/en_US.UTF-8
```

```
time zone: America/Los_Angeles
```

```
tzcode source: internal
```

```
attached base packages:
```

```
[1] tools      grid      stats      graphics  grDevices datasets  utils
[8] methods    base
```

```
other attached packages:
```

```
[1] treemapify_2.5.6      tidyr_1.3.1           svglite_2.2.1
[4] stringr_1.5.1         scales_1.4.0          readr_2.1.5
[7] pwr_1.3-0             patchwork_1.3.2       ordinal_2023.12-4.1
[10] lme4_1.1-37          Matrix_1.7-1         languageserver_0.3.16
[13] here_1.0.1           gtools_3.9.5         ggforce_0.5.0
[16] FSA_0.10.0           fpc_2.2-13           forcats_1.0.0
[19] factoextra_1.0.7     ggplot2_3.5.2        emmeans_1.11.2
[22] dplyr_1.1.4          corrplot_0.95        ComplexHeatmap_2.22.0
[25] cluster_2.1.8.1      BiocManager_1.30.26
```

```
loaded via a namespace (and not attached):
```

```
[1] Rdpack_2.6.4          dunn.test_1.3.6       rlang_1.1.6
```

[4]	magrittr_2.0.3	clue_0.3-66	GetoptLong_1.0.5
[7]	matrixStats_1.5.0	compiler_4.4.2	flexmix_2.3-20
[10]	systemfonts_1.2.3	png_0.1-8	callr_3.7.6
[13]	vctr_0.6.5	pkgconfig_2.0.3	shape_1.4.6.1
[16]	crayon_1.5.3	fastmap_1.2.0	labeling_0.4.3
[19]	utf8_1.2.6	rmarkdown_2.29	ggfitttext_0.10.2
[22]	tzdb_0.5.0	ps_1.9.1	nloptr_2.2.1
[25]	purrr_1.1.0	xfun_0.53	modeltools_0.2-24
[28]	jsonlite_2.0.0	tweenr_2.0.3	parallel_4.4.2
[31]	prabclus_2.3-4	R6_2.6.1	stringi_1.8.7
[34]	RColorBrewer_1.1-3	boot_1.3-31	diptest_0.77-2
[37]	numDeriv_2016.8-1.1	estimability_1.5.1	Rcpp_1.1.0
[40]	iterators_1.0.14	knitr_1.50	IRanges_2.40.1
[43]	splines_4.4.2	nnet_7.3-19	tidyselect_1.2.1
[46]	yaml_2.3.10	doParallel_1.0.17	codetools_0.2-20
[49]	processx_3.8.6	lattice_0.22-6	tibble_3.3.0
[52]	withr_3.0.2	evaluate_1.0.4	polyclip_1.10-7
[55]	xml2_1.4.0	circlize_0.4.16	mclust_6.1.1
[58]	kernlab_0.9-33	pillar_1.11.0	renv_1.1.5
[61]	foreach_1.5.2	stats4_4.4.2	reformulas_0.4.1
[64]	generics_0.1.4	rprojroot_2.1.1	S4Vectors_0.44.0
[67]	hms_1.1.3	minqa_1.2.8	xtable_1.8-4
[70]	class_7.3-22	glue_1.8.0	robustbase_0.99-4-1
[73]	mvtnorm_1.3-3	rbibutils_2.3	colorspace_2.1-1
[76]	nlme_3.1-166	cli_3.6.5	textshaping_1.0.1
[79]	gtable_0.3.6	DEoptimR_1.1-4	digest_0.6.37
[82]	BiocGenerics_0.52.0	ucminf_1.2.2	ggrepel_0.9.6
[85]	rjson_0.2.23	farver_2.1.2	htmltools_0.5.8.1
[88]	lifecycle_1.0.4	GlobalOptions_0.1.2	MASS_7.3-61