



FISCAL YEAR
2017
ADOPTED BUDGET
STRATEGY FOR SUCCESS

**MECKLENBURG COUNTY,
NORTH CAROLINA**



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

**Mecklenburg County
North Carolina**

For the Fiscal Year Beginning

July 1, 2015

A handwritten signature of Jeffrey P. Evans is placed above his title.

Executive Director

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation to Mecklenburg County for its annual budget for the fiscal year beginning July 1, 2015. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

ADOPTED BUDGET

MECKLENBURG COUNTY | FISCAL YEAR 2017

Mecklenburg Board of County Commissioners

Chairman, At-Large

Trevor Fuller (D)

Vice-Chairman, District 4

Dumont Clarke (D)

At-Large

Pat Cotham (D)

At-Large

Ella Scarborough (D)

District 1

Jim Puckett (R)

District 2

Vilma Leake (D)

District 3

George Dunlap (D)

District 5

Matthew Ridenhour (R)

District 6

Bill James (R)

Clerk to the Board

Janice Paige

Executive Leadership

County Manager

Dena R. Diorio

Deputy County Manager/Chief of Staff

Chris Peek

Assistant County Managers

Mark Foster Leslie Johnson Anthony Trotman

MECKLENBURG COUNTY | FISCAL YEAR 2017

Office of Management and Budget

Management & Budget Director

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Strategic Planning & Evaluation Director

Monica Allen

Budget Manager

Adrian Cox

Enterprise Management Analysts

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ADOPTED BUDGET

MECKLENBURG COUNTY | FISCAL YEAR 2017

Acknowledgements

County Assessor's Office

Ken Joyner, County Assessor

County Manager's Office

Carol Hickey, Senior Assistant to the County Manager

Finance Department

Wanda Reeves, Director

Human Resources

Julissa Fernandez, Class & Compensation Manager
Erica Flowers, Senior Human Resources Manager

Information Technology

Larry Brown, Senior IT Programmer/Analyst
Jeremy Pollard, Systems Architect

Public Information Department

Danny Diehl, Director
Bill Carroll, Public Information Manager
Charlie Cowins, Media Specialist
Rossana Seitter, Senior Public Information Specialist
Joe Travis, Videographer
Leo Caplanides, Public Information Specialist
Jeremy Mills, Public Information Specialist
Mike Taylor, Webmaster

MECKLENBURG COUNTY | FISCAL YEAR 2017

The annual budget document is designed to serve as a policy document, financial plan, and operating guide for County programs. The budget document also serves to provide information in such a manner that the lay reader can understand the operations of Mecklenburg County.

This book presents the Adopted Budget for Fiscal Year 2017. It has 11 sections: Introduction, County Government, Performance Results, Budget Overview, Budget Summaries, Revenue Overview, Expenditure Overview, Agency Service Pages, Non-departmental Pages, Capital Improvement Program, and an appendices. Financial schedules throughout the document include multi-year information for comparisons.

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On May 26, 2016, County Manager Dena Diorio presented her FY2017 Recommended Budget to the Board of County Commissioners in the chamber of the Government Center.

INTRODUCTION

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- Executive Summary
- FY2017 Budget Roadmap



MECKLENBURG COUNTY

County Manager's Office

Fiscal Year 2017 Adopted Budget Transmittal Letter

Mecklenburg Board of County Commissioners and

Residents of Mecklenburg County:

It is an honor and privilege to present to you the Adopted Budget for Fiscal Year 2017. The Adopted Budget reflects Mecklenburg County's strong financial position. It also begins to move the County forward with a focus on strategic planning and departmental level goals and objectives. The theme for the FY2017 Adopted Budget is a **Strategy for Success**.

Strategic planning is important for any organization and that is no different for Mecklenburg County. Since being appointed in 2014, my team and I have been developing a framework and standardized approach for planning that will shape the strategic direction for Mecklenburg County. The goal is to create a culture of strategic thinking which aligns goals and objectives with programs and services.

At the Strategic Planning Retreat, departments presented their goals and objectives for Fiscal Years 2017 through 2019. Departments and agencies collectively identified more than 65 department goals, 185 objectives, associated strategies, actions and costs to successfully implement their three-year strategic business plans. Through this process, 11 key themes emerged.

The Fiscal Year 2017 Adopted Budget takes the plans and moves them to action by aligning budget decisions with the 11 key themes and the goals and objectives reflected in each departments' three-year strategic business plan.

In Fiscal Year 2017, we will experience a moderate growth in revenue totaling approximately \$45 million in the General Fund. Of the \$45 million, \$26.6 million or a 2.9% increase from Fiscal Year 2016 is available to fund County expenses; pursuant to County policy, the balance is dedicated to the debt service fund. This is not all that different from Fiscal Year 2016, as the overall increase in the general fund budget was \$26.4 million or 2.9%. This may indicate a trend where we should expect more moderate revenue growth going forward than before the "Great Recession." After allocating funding for increases in health insurance claims, employee compensation and appropriations for Charlotte-Mecklenburg Schools and Central Piedmont Community College, there was no growth revenue available to fund items articulated in departmental strategic plans.

So, I challenged my Cabinet to look at every program and service they provide. Programs and services that do not align to our strategic plans must be evaluated and considered for revision or elimination. Legacy programs that do not contribute to the achievement of our strategic vision must be considered for revision or elimination.

Our Department Directors embraced the challenge. These exceptional leaders identified \$9.7 million in current funds to redirect to proposals in the County's strategic business plans. Without these redirected funds, I would not have been able to invest in these initiatives. The redirection of these funds will not negatively impact the provision of County services.

Key Theme 1: Talent Management

Talent Management focuses on the human capital of the organization. This begins with a robust talent acquisition program to ensure Mecklenburg County attracts the best and the brightest. It transitions to on-going professional development, employee retention activities and employee health and wellness, investments that will result in high productivity, efficiency and employee satisfaction. It also includes succession planning, making sure we identify and develop our high potentials, those that will lead the organization into the future.

The Adopted Budget recognizes the importance of talent management by including three new positions to assist the Human Resources Department focusing primarily on talent acquisition. The addition of these resources will allow the Department to develop an integrated talent management approach that will improve customer satisfaction and reduce the number of days to fill vacancies.

Employee health and wellness is a major focus of this key theme. In Fiscal Year 2017 we will significantly change the way in which we manage our wellness program. The Adopted Budget includes approximately \$100,000 for a new wellness platform and biometric screenings for County employees.

Our health insurance program will also be restructured to include the introduction of a Health Savings Account option. This will be mandatory for new employees, and optional for current employees. In addition, we will transition to one Preferred Provider Organization option. The "enhanced plan" is no longer affordable for the County and will be eliminated. This new menu of options will provide choice for County employees. They will be able to select from two excellent insurance plans that are affordable and will meet their needs and the needs of their families.

Of course, employee compensation is a key component of talent management. The Adopted Budget includes \$6.4 million for a pay-for-performance merit increase for County employees. Another \$3.1 million has been included in the adopted budget for an increase in payments to the pension system and overtime costs associated with the new Fair Labor Standards Act ruling regarding the definition of non-exempt employees.

Key Theme 2: Internal Communication and Public Awareness

Internal Communication and Public Awareness focuses on ensuring a culture of proactive communication both internally and externally, and high levels of community engagement. We pride ourselves in being transparent and accountable to the community. Technology has changed how we communicate with one another. In today's society, people want information fast and accessible at their fingertips. Mecklenburg County must embrace this change and respond accordingly.

The Adopted Budget includes funding to expand our staff dedicated to social media. With more than 33,000 Twitter followers and more than 4,000 Facebook fans, and rising each month, continued investment in social media will promote awareness of County services, programs and events, and increase community engagement.

Key Theme 3: Leverage Financial Resources

Leveraging financial resources reflects our practice of fiscal discipline and being good stewards of taxpayer dollars. To properly position the County for the future, we have developed a long-term financial planning model that will not only integrate operating budgets, capital, debt, and property revaluation but will incorporate the impact of our strategic plans. This tool will be a key component of all of our future planning activities.

An essential component of our financial future is the 2019 Property Revaluation. We have all but completed the 2011 revaluation review and are poised to move forward. While some preliminary planning is underway, the Fiscal Year 2017 budget launches in earnest the work needed to successfully complete a property revaluation in 2019. The Adopted Budget includes funding for six new senior appraisers and one appeals coordinator. In addition, we will invest \$575,000 in technology upgrades to improve appeals processing, transition to document imaging, and update land records.

The County has and will continue to explore every avenue to collect current and delinquent property taxes. While we consistently achieve a collection rate of greater than 98%, we have certain properties that remain delinquent for extended periods of time. In Fiscal Year 2017 the County will launch a new foreclosure strategy. The Adopted Budget includes \$500,000 to pilot this program. The Tax Collector will partner with attorneys, realtors, and other service providers to create, implement, and manage the foreclosure acquisition program. The projected return on investment over the next three years is the collection of an additional \$19 million dollars in property tax revenue.

Key Theme 4: Leverage Technology to Optimize Service Delivery

Leveraging technology to optimize service delivery reflects the strategic decision to secure the IT infrastructure we currently have and invest in state of the art systems that will take us into the future. Investments today will enable us to eliminate obsolete and redundant processes in the future. The Adopted Budget includes a \$15-million-dollar appropriation to our technology reserve fund. This investment will fund 64 discrete projects that will rebuild our infrastructure, enhance data security, and expand business capabilities. In addition, the budget includes \$2.2 million in operating funds for six new positions, software maintenance and upgrades. These resources are critical to ensure the stability of our IT infrastructure and advance the objectives of the strategic plans.

Key Theme 5: Optimize Investments in Criminal Justice

Optimizing investments in criminal justice reflects the County's role in public safety. We accomplish this through the execution of effective jail diversion programs, preparing inmates for reentry, providing substance abuse treatment in the jails, and managing the County's drug court program. We also support our partners to ensure that our criminal justice process is efficient and effective.

Our investment in these programs and services, as well as, the outstanding collaboration and cooperation between the County and our criminal justice partners has resulted in a steady and significant decline in the average daily population at the Mecklenburg County jail.

I am pleased to report that the Adopted Budget includes a reduction in the Sheriff's Office of \$1.6 million. This reduction is achieved through the elimination of vacant positions and support services that are not needed due to the sustained reduction in the jail population. These savings will be reinvested to continue to improve the efficiency of the criminal justice system. The Adopted Budget includes \$568,000 for salary supplements for Assistant District Attorneys and Public Defenders to increase their compensation to align closer with market expectations. Funding has also been provided for an additional re-entry case manager, and three positions for the Clerk of Court to assist with the processing of gun permit applications and child support enforcement documents.

I want to publicly thank Sheriff Carmichael for his leadership, as well as all of the members of Criminal Justice Advisory Group for the outstanding work that they do for this community.

Key Theme 6: Strengthen Families'

Strengthen families' focuses on the extraordinary work we do every day to support those families in Mecklenburg County that need assistance. One of my priorities since becoming County Manager has been to expand the Child Development - Community Policing Program to all areas in the County. In Fiscal Years 2015 and 2016, funding was appropriated to bring the program to every police district in the City of Charlotte. I am proud that this budget funds the final phase of the program to include the six towns. Bringing this program to scale county-wide will ensure that any child that is exposed to violence and/or trauma has access to an immediate, coordinated behavioral health response.

Key Theme 7: Economic Development

Economic Development centers on job growth, employment opportunities and improving economic conditions. The adopted budget continues the County's commitment to investing in economic development. Using our Business Investment Grant Program, we compete aggressively to bring jobs and investments to our County.

The investment in this key theme includes the creation of an Economic Development Management Coordinator to provide services and support to small businesses. It also includes \$200,000 to support workforce development initiatives including job readiness and retention services.

In addition, Mecklenburg County continues to be an attraction for major collegiate and professional sporting events. The Adopted Budget includes increases for the Belk Bowl, the ACC Championship, and the CIAA Basketball Tournament. These three amateur sports generate over \$100 million in economic impact for the area each year.

In addition, the National Basketball Association is scheduled to host its 2017 All-Star game here in Charlotte. The Adopted Budget includes \$600,000 in one-time funding to support this international sporting event. It is estimated that the NBA All-Star game will pump another \$100 million into our local economy.

Key Theme 8: Greater Economic Independence for Residents

This theme focuses on services that provide a safety net to those most in need in our community, while also providing opportunities that will transition people to independence. Securing child support payments for custodial parents is essential for ensuring economic independence for many children in this community. The Adopted Budget includes funding for three additional caseworkers in the Office of Child Support Enforcement. These positions will help manage the increasing caseloads in the Office.

Our public libraries are a critical resource in helping residents improve their skills and seek employment. In addition, access to books is a key determinant to improving 3rd grade reading levels which increases earning potential over a person's lifetime. The Adopted Budget includes \$1.5 million in one-time funding to keep circulation materials current.

Key Theme 9: Aging with Dignity

Aging with Dignity allows seniors to age in place, maintain their independence while accessing supportive programs and services. Some of the County's core responsibilities are aligned to this key theme. Targeted investments in this theme include funding to expand In-Home Aide services to 50 additional seniors as well as funding to increase participation in congregate and home-delivered meal programs.

Key Theme 10: Community Health & Wellness

Community Health and Wellness focuses on disease prevention, treatment of chronic diseases, as well as providing amenities that contribute to a healthy and active lifestyle.

The Adopted Budget includes funding for a new Patient Navigator in the Health Department's HIV-Sexually Transmitted Disease Community Services Program to connect people who are HIV-positive to appropriate services. The services provided by the Patient Navigation program will address the gap between HIV diagnosis, and HIV medical care and case management.

The Adopted Budget includes funding to increase family planning options by making a full-range of contraceptives available as a strategy to reduce unintended pregnancies and reduce the number of short inter-pregnancy intervals. This aligns to the Health Department's goal to Promote Community Health by "making the healthy choice the easy choice."

The Adopted Budget continues funding for colorectal screening to ensure men and women who are over age 50 are being appropriately screened. By signing on to the American Cancer Society's 80 by 18 pledge, the County is committed to doing its part to have 80 percent of eligible people screened for colorectal cancer by 2018.

The Adopted Budget also includes funding for the Village HeartBEAT program. Village HeartBEAT is a program that encourages our faith-based community to engage in activities from exercise classes to healthy cooking demonstrations in an effort to combat obesity, high blood pressure, diabetes, high cholesterol and heart disease. Funding will be used to award mini-grants to faith-based organizations who will serve as Village HeartBEAT mentors, responsible for recruiting and training additional faith-based organizations.

Community Health and Wellness is also about ensuring that our residents have best in class recreational facilities and opportunities. The Adopted Budget includes \$1.9 million for 17 new positions, equipment and supplies to operate and maintain our County parks and facilities. Overall, the Adopted Budget includes \$2.5 million in new funding specifically for the strategic initiatives in the Community Health and Wellness theme.

Key Theme 11: Environmental Stewardship

Environmental Stewardship concentrates on maintaining the County's natural and cultural resources through protection, management and restoration of such community resources. Several of the services aligned to this key theme are in the Land Use Environmental Services Agency, such as solid waste, water & land quality services. The Adopted Budget includes an increase in the Solid Waste Fee to \$20 per household, per year. This increase is necessary to effectively manage the disposal of solid waste in Mecklenburg County.

Deferred Maintenance Plan

During the Board's annual retreat, I introduced a plan designed to catch-up on maintenance and repairs that could not be funded during the Great Recession. The County has invested several millions dollars in assets including government facilities, parks, public schools and community colleges. It is imperative that we increase our investment in maintaining our facilities. We are at a pivotal point – we have the choice of paying less now or pay more later.

The deferred maintenance plan will be funded by a combination of revenue sources and was approved by the Board of County Commissioners as part of the FY2017 Adopted Budget. The plan appropriates \$18 million to Charlotte-Mecklenburg Schools, \$4 million to Central Piedmont Community College, \$4.5 million to Park and Recreation, and \$3.5 million for County facilities, each year for the next five years. That totals \$150 million over the ensuing five years to address deferred maintenance needs.

Revenue Outlook

The Board of County Commissioners continues to articulate its commitment to a stable property tax rate. Before we ask the people of our County to pay more we must account for how every dollar is spent. As County Manager I challenge my team to be creative and collaborative in preparing our budget. This was especially important for Fiscal Year 2017. The Adopted Budget maintains the property tax rate for the fourth consecutive fiscal year at 81.57 cents.

Education and Literacy

A priority for this community is to invest in quality education and literacy for all residents of Mecklenburg County. The Adopted Budget does not waiver from this priority. County funding for education has consistently comprised in excess of 40% of the County budget and Fiscal Year 2017 is no different. The Adopted Budget includes funding increases to both Charlotte-Mecklenburg Schools and Central Piedmont Community College.

The Adopted Budget includes an increase to Charlotte-Mecklenburg Schools' operating budget of \$11.3 million, an increase of 2.82% over the current year appropriation. The CMS allocation represents 44% of County revenue and is the same percentage of County revenue CMS received in Fiscal Year 2016. The \$11.3 million increase in operating funds and the \$18 million for deferred maintenance will total \$29 million in new funding to CMS in FY2017.

Funding for Central Piedmont Community College will increase by \$856,000 or a 2% increase. As requested by CPCC, nearly all of their capital maintenance needs will be met with the additional \$4 million that the community college will receive from the deferred maintenance plan. The operating funding, plus the deferred maintenance funding will result in a \$4.8 million dollar increase.

The Adopted Budget, including debt service and capital replacement, dedicates funding directly to education and literacy, totaling \$565 million. This represents 47% of the County budget.

The Adopted Budget reflects a sound strategy for success. It makes key investments in the department's three-year strategic business plans and allows us to serve the needs of County residents while being good stewards of taxpayer resources. The Adopted Budget supports the Board of County Commissioners' new vision, which is that "Mecklenburg County will be a community of pride and choice for people to Live, Learn, Work, and Recreate."

I want to thank the Board of County Commissioners for your continued support.

Respectfully,

A handwritten signature in black ink, appearing to read "Dena R. Diorio".

Dena Diorio

County Manager

MECKLENBURG COUNTY | FISCAL YEAR 2017

FY2017 Adopted Budget Executive Summary—Operating Budget

Mecklenburg County's Fiscal Year 2017 Adopted Budget totals \$1.64 billion, a \$69 million (4.4 percent) increase from the FY2016 Adopted Budget. The FY2017 Adopted Budget supports 5,437 full-time equivalent (FTE) staff. Of the total budget, County dollars total \$1.20 billion, a \$33.3 million (2.9 percent) increase from the FY2016 Adopted Budget. The Adopted Budget's tax rate is 81.57 cents per \$100 of valuation for FY2017; there is no change from the FY2016 tax rate.

Mecklenburg County Tax Base

The ad valorem property tax is Mecklenburg County's largest source of revenue. The assessed value of property is subject to the property tax rate levied by the Mecklenburg Board of County Commissioners, per \$100 of value. The estimated assessed valuation for FY2017 is \$122.10 billion, a \$2.58 billion (2.2 percent) increase from FY2016.

Assessed Valuation			
(In Millions)	FY15 Budgeted	FY16 Budgeted	FY17 Projected
Real Property	\$96,616.40	\$97,070.60	\$99,265.60
Personal Property	10,051.40	9,286.00	9,418.80
Vehicles	7,650.60	8,729.50	8,969.10
State Certifications	3,666.60	4,436.90	4,446.50
Total	\$117,985.00	\$119,523.00	\$122,100.00
Percent Change	3.22%	1.30%	2.16%
Net Yield of One Cent	\$11,562,530	\$11,725,206	\$12,057,375
Tax Rate	81.57¢	81.57¢	81.57¢
Collection Rate*	98.00%	98.10%	98.75%

*Collection rate is based on prior year collection rate per statutory requirement.

MECKLENBURG COUNTY | FISCAL YEAR 2017

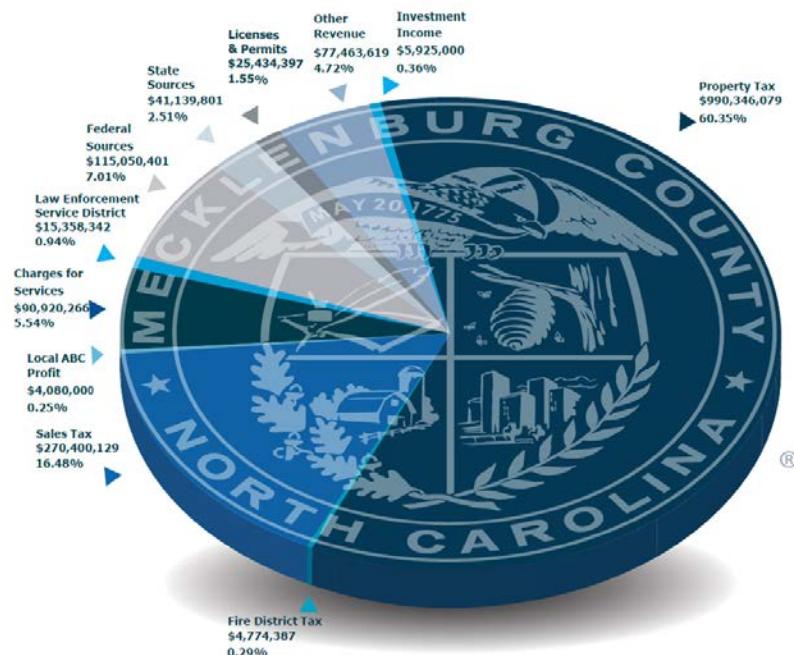
Revenue – Where the Money Comes From

Chart 1: Mecklenburg County Revenue by Source

The budget is composed of revenues and expenditures. Mecklenburg County defines total revenue as County, Federal, State and Other revenue. The Board of County Commissioners (BOCC) has discretionary control over County revenue. Federal, State and Other revenue are not under the control of the Board, and can only be used for specific purposes. Other revenues include licenses and permits, charges for service, inmate reimbursement and fund balance contribution.



Chart 2: Mecklenburg County Revenue by Type



Property Tax makes up the largest portion (60.35 percent) of total revenue, at a projected \$990.3 million. Sales Tax revenue is the second largest source of revenue (16.48 percent) totaling \$270.4 million and consisting of taxes on retail sales and leases of tangible personal property.

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Law Enforcement Service District

Mecklenburg County uses the Law Enforcement Service District (LESD) to finance and provide law enforcement services to the unincorporated areas of the County. An inter-local agreement between the City of Charlotte and Mecklenburg County determines the County responsibility toward the total Charlotte-Mecklenburg Police Department (CMPD) budget, based on the percentage of population in unincorporated areas relative to the total population of CMPD's service area. The FY2017 tax rate for the LESD is 21.14 cents; there is no change from the FY2016 tax rate.

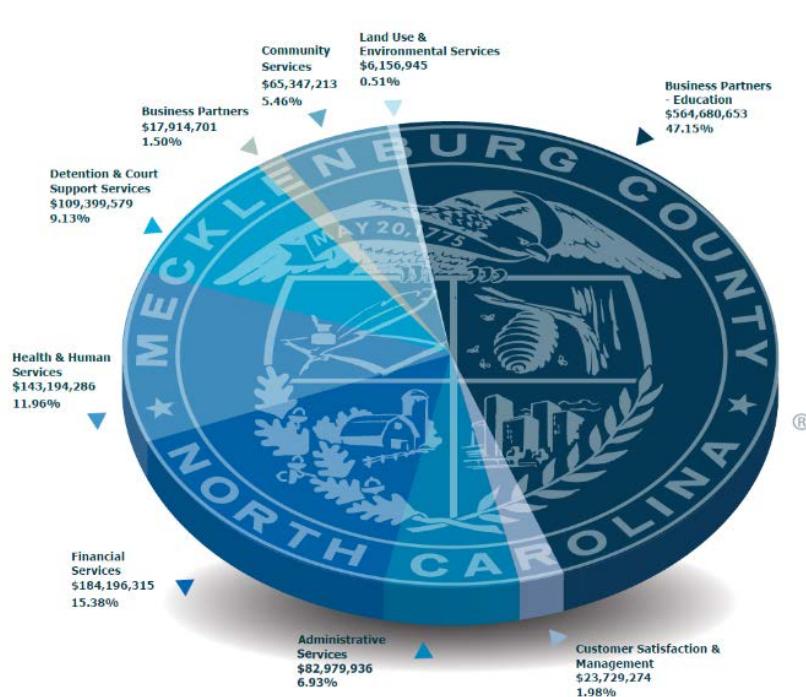
Fire Protection Service Districts

In FY2013, the County, under the authority of N.C.G.S. 153A-301, levied a fire protection service district tax to pay for fire services in the unincorporated areas. A total of five service districts were created to service the extraterritorial jurisdictions (ETJs). The ETJs include geography outside the four towns (Cornelius, Davidson, Huntersville, and Mint Hill) and the City of Charlotte. The tax rate is increasing for Charlotte, Cornelius and Mint Hill; whereas Davidson is decreasing and Huntersville will remain the same. Refer to the *Revenue Detail* section for each ETJ tax rate.

Expenditures – Where the Money Goes

Mecklenburg County categorizes expenditures as Debt Service, Education Services, and County Services. Total expenditures amount to \$1.64 billion in the FY2017 Adopted Budget, of which \$1.20 billion is County cost. The FY2017 Adopted Budget includes \$477.5 million in funding for County services (excludes debt service and PAYGO); an \$18.7 million (4.1 percent) increase from FY2016.

Chart 3: Mecklenburg County Expenses by Financial Category



County services are categorized into nine financial categories. The largest funding recipients are the County's education business partners, Central Piedmont Community College (CPCC) & Charlotte-Mecklenburg Schools (CMS), who are to receive 47.2 percent of County funding, or \$564.7 million.

MECKLENBURG COUNTY | FISCAL YEAR 2017

Debt Service Fund

Debt service is the annual budget appropriation for repayment of the County's outstanding debt for capital building projects such as government buildings, schools, parks and libraries. The Debt Service Fund is used to provide a dedicated funding source for the County's principal and interest payments on debt, including debt service for Charlotte-Mecklenburg Schools (CMS) and Central Piedmont Community College (CPCC). The Debt Service Fund will help ensure compliance with adopted debt policies and will make debt service more intentional and less likely to be a potential strain on the annual operating budget.

General debt service within the Debt Service Fund for FY2017 is \$53.8 million, a decrease of \$8.2 million (13.2 percent). Debt service for CMS is projected to be \$166.9 million, a decrease of \$3.6 million (2.1 percent). CPCC debt service is projected to be \$9.9 million, a decrease of \$1.5 million (13 percent). Consistent with the funding model, the budget for the Debt Service Fund includes a contribution to fund balance in the amount of \$67 million.

Debt Service Fund			
	Debt Service Revenue	County Funding	Total Funding
CMS Debt Service	\$61,807,904	\$105,095,736	\$166,903,640
CPCC Debt Service	1,044,203	8,901,176	9,945,379
General Debt Service	3,147,000	50,645,320	53,792,320
Budgeted Fund Balance	-	67,018,968	67,018,968
Debt Service Fund Balance to Deferred Maintenance Plan	-	10,000,000	10,000,000
Total Debt Service Fund	\$65,999,107	\$241,661,200	\$307,660,307

Fund Balance

The Adopted Budget utilizes \$46.8 million of available fund balance. Funding from this source includes \$21 million for Enterprise Reserves (capital, technology, and fleet), \$6 million for Deferred Maintenance, \$3 million for one-time technology upgrades, \$2.15 million for strategic business plan items, \$600 thousand for the NBA All-Star Game, \$8 million for Other Post-Employment Benefits (OPEB), and \$6 million for Pay-As-You-Go (PAYGO) capital financing. Of the \$2.15 million in strategic business plan items, \$1.5 million will be allocated to public library services, \$500 thousand to property tax collections, and \$150 thousand for early and absentee voting. Refer to the *Revenue Overview* section of this document for a detailed list of fund balance allocations.

Pay-As-You-Go Capital Funding

In compliance with the Debt policy, the Board of County Commissioners adopted a Pay-As-You-Go (PAYGO) strategy to budget 3 cents of the tax rate for capital projects funding. Pay-As-You-Go funding will reduce the impact of the capital program on future operating budgets by reducing the need for borrowing.

For FY2017, the Adopted Budget includes \$36.1 million for PAYGO, a 2.9 percent increase from FY2016. Due to the value of a penny increasing in FY2017, the amount required to maintain 3 cents in the PAYGO Fund is \$1 million more than the FY2016 appropriation. Fund

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Balance will also be utilized in the amount of \$6 million, which equates to nearly 0.5 cents per \$100 of assessed property valuation to support the total cost of PAYGO.

Deferred Maintenance

As part of the FY2017 Adopted Budget, the County Manager proposed a long term strategy that will provide dedicated funds to support maintenance for capital projects. This strategy is designed to catch-up on deferred maintenance that was not addressed during the Great Recession.

The Deferred Maintenance Plan will be funded by a combination of general fund & capital reserve fund balance, Pay-As-You-Go (PAYGO) funding, the debt service fund, and capital reserve revenue. This strategy will provide \$150 million for deferred maintenance over a five-year period beginning in FY2017, with an annual appropriation of \$30 million. The FY2017 Adopted Budget allocates funds as follows:

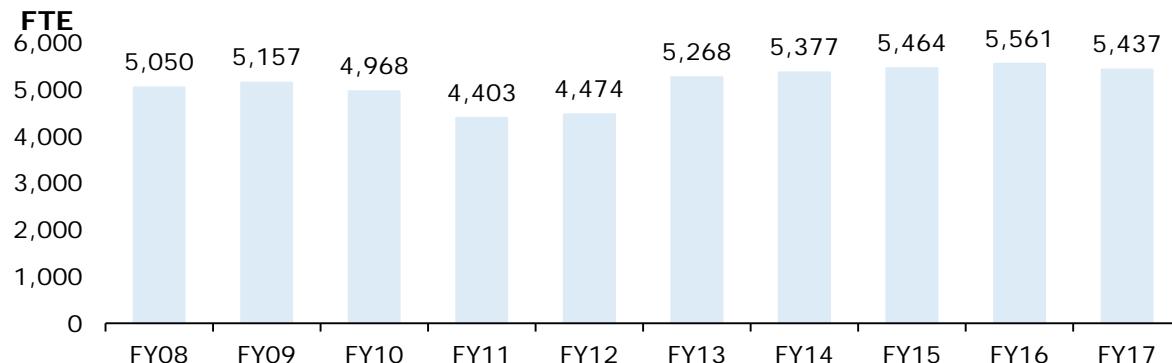
Deferred Maintenance Plan	Funding Sources
General Fund Balance	\$6,000,000
Debt Service Fund Balance	10,000,000
Other Sources*	14,000,000
Total	\$30,000,000
Deferred Maintenance Plan	Annual Funding
CMS	\$18,000,000
CPCC	4,000,000
Park and Recreation Deferred Maintenance	4,100,000
Park and Recreation Equipment	400,000
Other County and Library Facilities	3,500,000
Total	\$30,000,000

*Capital Reserve Fund Balance and Pay-As-You-Go Funds

Organizational Changes

Full-Time Equivalent (FTE) Staff

The FY2017 Adopted Budget includes 5,437 full-time equivalent (FTE) positions. This is a net decrease of 124 FTEs from the FY2016 Adopted Budget.



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Education Services

The County provides funding to both Charlotte-Mecklenburg Schools (CMS) and Central Piedmont Community College (CPCC) for their operating needs as well as debt service costs associated with capital projects.

Charlotte-Mecklenburg Schools

The FY2017 Adopted Budget provides Charlotte-Mecklenburg Schools with \$413.5 million in operating funds, which is an increase of 11.3 million (2.8 percent); and \$189.9 million in capital and debt funding, which is an increase of 10.4 million (5.8 percent). This fiscal year's adopted per-pupil allocation for operational costs is \$2,505, compared to \$2,485 in FY2016. Capital and Debt Service is being funded through deferred maintenance (\$18 million), capital replacement (\$4.9 million) and debt service (\$166 million) funds. The FY2017 total for CMS is \$603.4 million.

CMS Funding (Total Funds)				
	FY16 Adopted	FY17 Adopted	Dollar Change	Percent Change
Operating Funding				
CMS Operating (County)	\$399,902,352	\$411,193,792	\$11,291,440	2.82%
Fines and Forfeitures	2,300,000	2,300,000	-	0.00%
Total CMS Operating	402,202,352	413,493,792	11,291,440	2.81%
CMS Pupil ¹	146,140	146,644	-	-
Charter Pupil ²	15,736	18,408	-	-
Combined Per-Pupil	\$2,485	\$2,505	\$20	0.83%
Capital and Debt Funding				
Deferred Maintenance ³	-	\$18,000,000	\$18,000,000	100.00%
CMS Capital Replacement	4,960,000	4,960,000	-	0.00%
One-Time Funding	4,000,000	-	-4,000,000	-100.00%
CMS Debt Service	170,468,438	166,903,640	-3,564,798	-2.09%
Total CMS Capital and Debt	179,428,438	189,863,640	10,435,202	5.82%
CMS Total Funding	\$581,630,790	\$603,357,432	\$21,726,642	3.74%

¹ CMS pupil enrollment estimates are provided by CMS. FY2016 reflects actual enrollment figures.

² Enrollments are provided by CMS and reflect Mecklenburg County students who attend charter schools.

³ The Deferred Maintenance Plan includes funding from Fund Balance, PAYGO, Debt Service and Capital Reserves.

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Central Piedmont Community College

The FY2017 Central Piedmont Community College (CPCC) operating funding is \$34.5 million, an increase of \$856 thousand (2.54 percent). The capital and debt funds include deferred maintenance (\$4 million) and debt service (\$9.9 million). The total FY2017 appropriation for CPCC is \$48.5 million.

CPCC Funding (Total Funds)				
	FY16 Adopted	FY17 Adopted	Dollar Change	Percent Change
Operating Funding				
CPCC Operating	\$33,673,949	\$34,529,949	\$856,000	2.54%
WTVI				
CPCC - WTVI Merger ¹	200,000	-	-200,000	-100.00%
Capital and Debt Funding				
Deferred Maintenance ²	-	\$4,000,000	\$4,000,000	100.00%
One-Time Funding	1,555,134	-	-1,555,134	-100.00%
Debt Service	11,434,588	9,945,379	-1,489,209	-13.02%
Total CPCC Capital & Debt	12,989,722	13,945,379	955,657	7.36%
CPCC Funding	\$46,863,671	\$48,475,328	\$1,611,657	3.44%

¹ The WTVI Merger expires beginning FY2017.

² The Deferred Maintenance Plan includes funding from sources other than the FY2017 operating budget.

Community Service Grants

On October 16, 2015, Mecklenburg County issued a request for grant proposals from nonprofits serving the Mecklenburg County community in the following target areas:

- Improve the high school graduation rate
- Prevent health risks and diseases
- Promote residents' financial self-sufficiency

The Community Service Grants process was modified in October 2014 to strengthen fiscal management and contract controls, encourage applications from agencies that have not received financial support in the past, and to modify the target areas. Modifications to the target areas included combining the former target area of "train and place unemployed workers" with the target area of "promote residents' financial self-sufficiency." The FY2017 Adopted Budget provides funding in the amount of \$4.36 million for the agencies below.

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Community Service Grants	FY17 Adopted Budget
Improve the High School Graduation Rate	
100 Black Men of Greater Charlotte	\$20,000
A Child's Place	50,000
Arts & Science Council – Studio 345	350,000
Big Brothers Big Sisters – Mentoring 2.0	25,000
Big Brothers Big Sisters – School-Based Mentoring	50,000
Citizen Schools	50,000
Communities in Schools	1,063,000
First Baptist West (CSA)	100,000
Freedom School Partners*	50,000
International House	50,000
YMCA of Greater Charlotte	185,000
YWCA of the Central Carolinas	50,000
Target Area Subtotal	\$2,043,000
Prevent Health Risks and Diseases	
Bethesda Health Center	165,000
Care Ring – Nurse-Family Partnership	250,000
Care Ring – Physicians Reach Out	250,000
Charlotte Community Health Clinic – Homeless	270,919
Charlotte Community Health Clinic – Low Income	250,000
MedAssist of Mecklenburg	550,000
Senior Activities and Services**	95,000
Shelter Health Services	69,000
Teen Health Connection	50,000
Target Area Subtotal	\$1,949,919
Promote Residents' Financial Self-Sufficiency	
Ada Jenkins Center	25,000
Center for Community Transitions	100,000
Community Culinary School	80,000
Hope Haven	41,500
Junior Achievement	20,000
Latin American Coalition	50,000
Urban League of Central Carolinas	50,000
Target Area Subtotal	\$366,500
Total	\$4,359,419

*Denotes new agency

**Senior Activities and Services formerly known as Levine Senior Center

Roadmap for the Mecklenburg County Budget Process

July– January
Strategic Plan Development

October 12
Community Service Grants Information Session

October 16
Community Service Grants Application Start

November 23
Community Service Grants Deadline

November 30
Capital Reserve Submission Start Date

December-January
Technology Reserve Capabilities Consultation

January 1-27
Performance Budget System Position Maintenance

January 8
Capital Reserve Submission Due

January 12
Cabinet Preparation for Annual Retreat

January 14-15
2nd Quarter FY2016 Budget Status Update

January 27-29
Annual Board Retreat

February 9
Board-CMS Public Policy Joint Workshop

February 16
Budget Kick-Off

February 29–March 11
OMB Budget and Performance Agency Meetings

March 16
Agency Budget Requests Deadline

March 31–April 1
Cabinet Retreat

April 19
Presentation of Proposed Fee Adjustments

May 10
CPCC Budget Request

May 24
CMS Budget Request

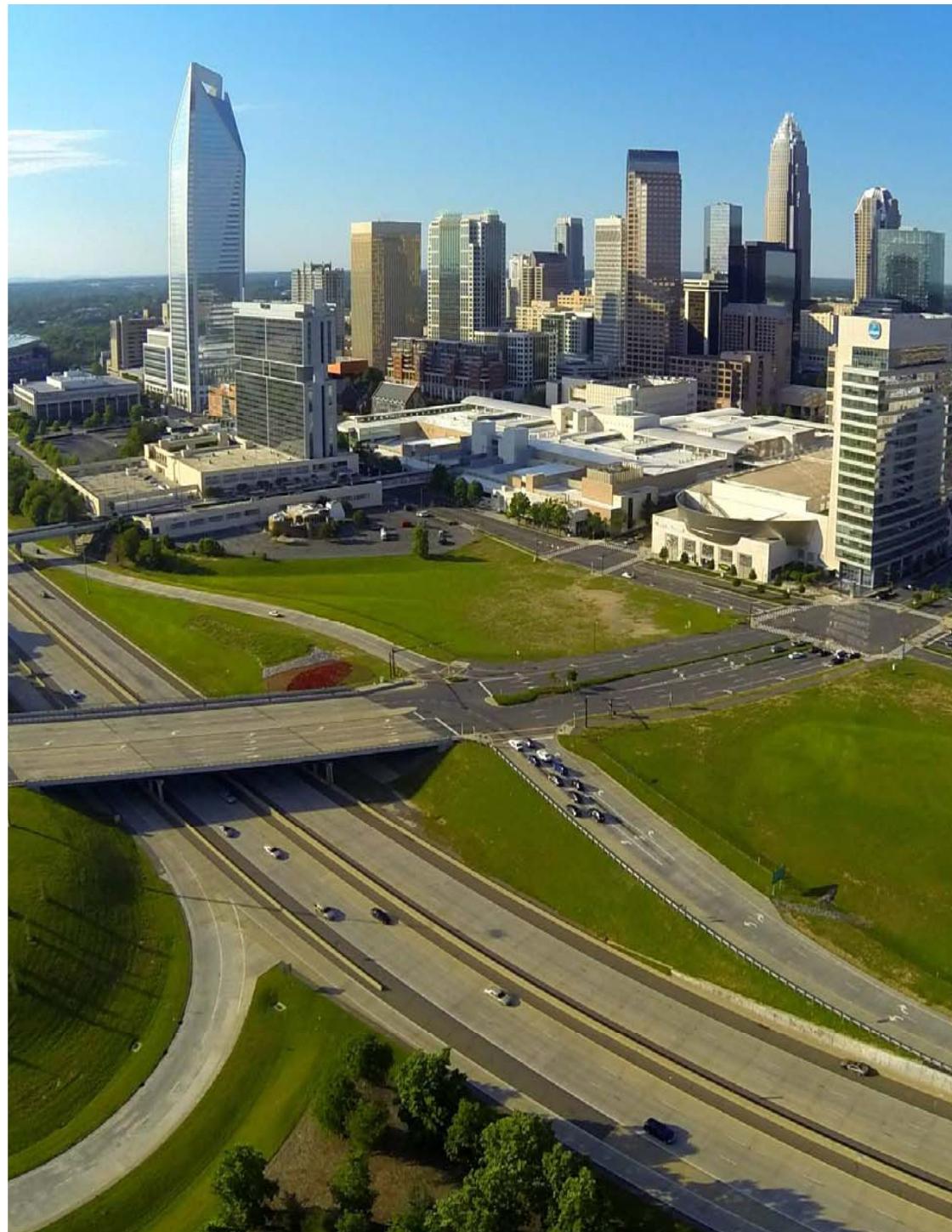
May 26
Presentation of Manager's Recommended Budget

June 2
Public Hearing

June 9
Detailed Overview of Recommended Budget

June 14-15
Board Straw Vote Sessions

June 21
Adoption of the FY2017 Operating Budget





CECIL JACKSON
COUNTY ASSESSOR'S OFFICE

COUNTY GOVERNMENT

- The County Seal
- Board of County Commissioners
- County Government
- A Proud History
- Executive Leadership
- Mecklenburg County Organizational Structure
- FY2017 Operating Budget Calendar

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The County Seal

The Seal of Mecklenburg County, designed by Harvey H. Boyd and officially adopted in 1964, features symbols of the County's history, growth, and future. The County Seal includes a shield divided into four quadrants featuring an ink bottle and quill; a hornet's nest; rural buildings; and urban buildings. The branch on the left of the shield symbolizes traditional times; the branch on the right represents modern times. A proud eagle carries a banner inscribed with the date of the signing of the Mecklenburg County Declaration of Independence.



Organizational Vision

To be the best local government service provider

Mecklenburg County Mission

To serve Mecklenburg County residents by helping them improve their lives and community

Values and Guiding Principles

Every organization should have a set of standards that dictate behavior and upon which policies and procedures are developed. Mecklenburg County has six key values and guiding principles.

- **Ethics:** We work with integrity.
- **Customers:** We treat our customers as we would like to be treated.
- **Employees:** We recognize employees as our most important resource.
- **Excellence:** We invest in learning and improving.
- **Teams:** We work as a team, respecting each other.
- **Accountability:** We focus on results.

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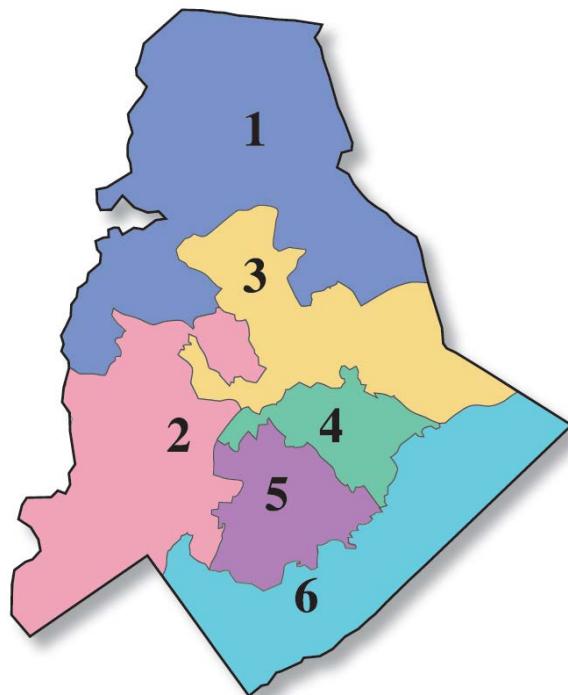
Board of County Commissioners



Back row (L-R): Bill James (District 6), Jim Puckett (District 1), Matthew Ridenhour (District 5), George Dunlap (District 3), **Front row** (L-R): Pat Cotham, (At Large), Dumont Clarke (Vice chair, District 4), Trevor Fuller (Chair, At Large), Ella B. Scarborough (At Large), Vilma Leake (District 2)

Get involved and learn how your Mecklenburg County tax dollars are used

The Mecklenburg Board of County Commissioners meets the first and third Tuesdays of each month beginning at 6 p.m. at the Charlotte-Mecklenburg Government Center. All meetings are open to the public and include a public appearance portion for residents to speak to the Board about issues of concern. Meetings are televised live on The Government Channel, Time Warner Cable 16, with a delayed broadcast airing on WTVI-TV 42, Time Warner Cable 5 beginning at midnight. You can also view meetings live on the internet at www.MecklenburgCountyNC.gov. This site also provides archived meetings, agendas, and several ways to conduct your County business online.



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County Government



Counties trace their roots to the English shire of a thousand years ago. Serving a dual function, the shire acted as the administrative arm of the national government as well as the citizens' local government. The structural form of the shire was adopted along the eastern seaboard of North America by the colonists and adapted to suit the diverse economic and geographic needs of each of the colonies.

After World War I population growth and suburban development, the government reform movement strengthened the role of local governments. Those developments set the stage for post-World War II urbanization. Changes in structure, greater autonomy from the states, rising revenues, and stronger political accountability ushered in a new era for county government.

The N.C. State Constitution, approved in 1868, gave the citizens of a county the authority to elect the officials who govern them, called a Board of County Commissioners. The commissioners were assigned administrative responsibilities for the county, and judicial affairs were delegated to judges and justices.

From 1868 to 1986, Mecklenburg County followed the same basic plan of a five-member board, elected at-large. In December 1986, the first seven-member district/at-large board took office, launching a district plan approved by a county-wide vote in 1984. In December 1994, the first nine-member district/at-large board took office. This re-districting plan was approved by voters in 1993, with six commissioners elected from single-member districts, and three at-large members elected by a county-wide vote.

Elections for the Board are held in November of even-numbered years, and candidates run for office as members of a political party. Any registered voter is eligible to run for commissioner. The Board takes office on the first Monday in December following the November election. At its first meeting in December of each year, the Board elects a chairman and vice-chairman among its members.

Traditionally, counties performed state mandated duties which included assessment of property, record keeping (e.g., property and vital statistics), maintenance of rural roads, administration of election and judicial functions, and economic services. Today, counties rapidly are moving into other areas, undertaking programs relating to child welfare, consumer protection, economic development, employment/training, planning and zoning, and water quality, to name just a few.

MECKLENBURG COUNTY | FISCAL YEAR 2017

A Proud History



Mecklenburg County was created from a portion of Anson County on December 11, 1762. Residents chose the name Mecklenburg in hopes of gaining favor with King George III of England, whose wife, Queen Charlotte, was born in a German province of that name. Soon angered by the treatment they received from England, the residents signed the Mecklenburg Declaration of Independence on May 20, 1775, more than a year before the United States Declaration of Independence was signed.

The Hornet's Nest, the symbol of Mecklenburg County, is a reminder of the County's colonial heritage. When England's General Charles Cornwallis invaded the Scotch-Irish community in late September 1780, he encountered stubborn resistance from the rebellious Mecklenburgers, who ardently supported the American Revolution. The local militia harassed Cornwallis' troops in their search for food, hampered his communication with other English forces, and made his occupation of the town of Charlotte a miserable experience. He and other British soldiers called the place a "hornet's nest" of rebellion. This description gave the County a symbol that has carried on for more than two centuries.



Executive Leadership



Managing the County Today

As the County grew in terms of responsibilities and financial commitments, the need for professional management became evident. In 1962, the County Manager form of administration was adopted in Mecklenburg County.

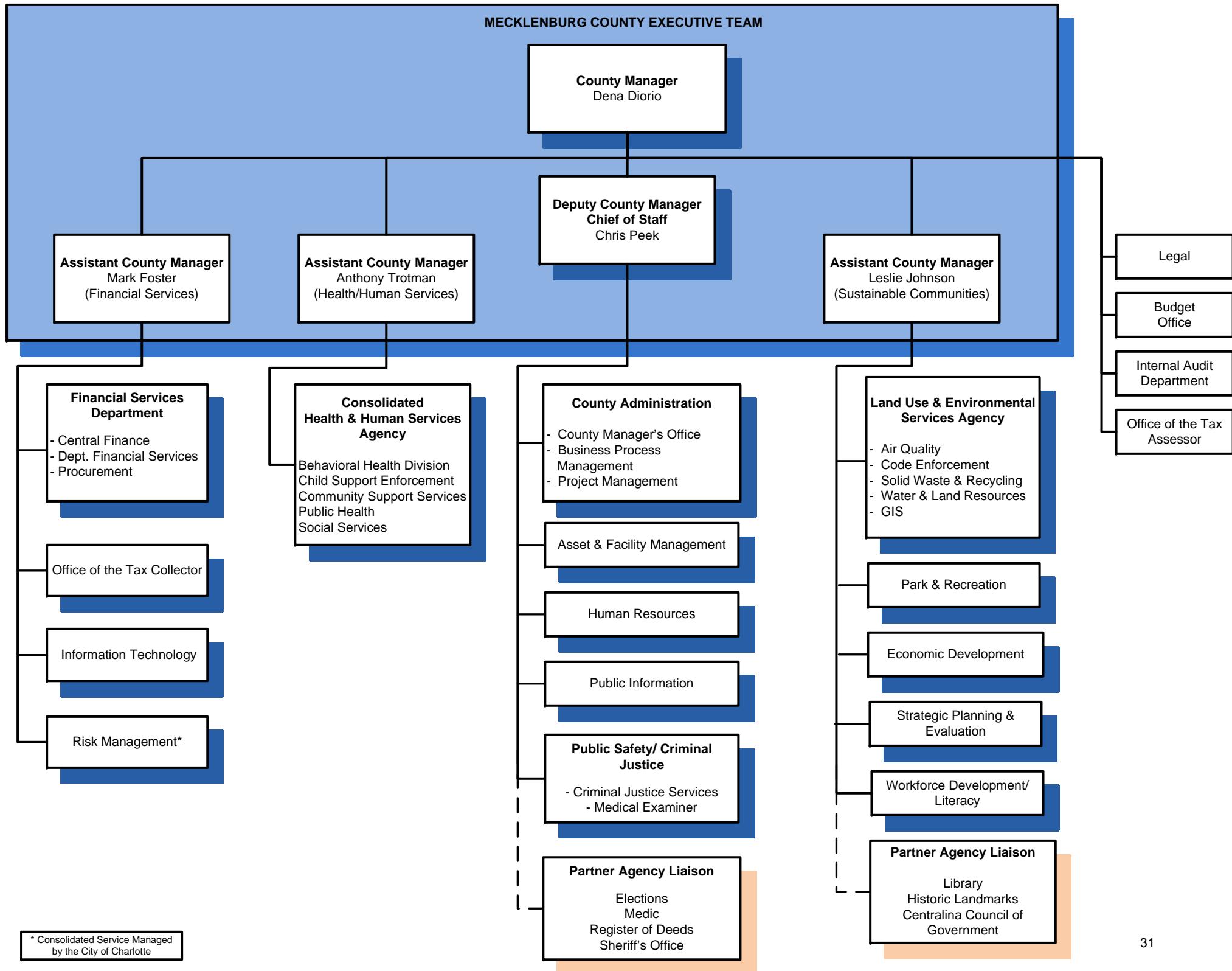
The County Manager is the Chief Administrative Officer of Mecklenburg County Government. Appointed by the Board of County Commissioners, the County Manager implements Board policies; represents the County in dealings with other governmental units and agencies; recommends the annual budget to the Board; and with the help of a management team of Assistant County Managers, and department directors, coordinates the work of all County agencies.

The County provides the following types of services to its residents:

- Protection for both people and property
- Recreation and cultural activities
- Human services, including social services, public health, mental health and environmental health

In addition, it has general administration functions, such as human resources management, budget, accounting, and information technology for the efficient operation of government.

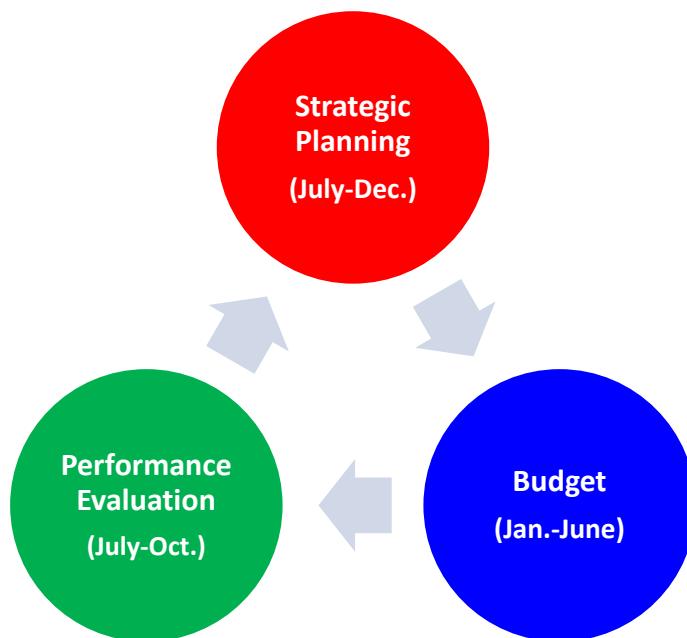
Mecklenburg County Government represents a partnership of the people, elected officials, County employees, and citizen advisors all working together to serve Mecklenburg County residents by helping improve their lives and community.



Strategic Planning Process

Over the past decade Mecklenburg County has faced several challenges that have served as the impetus to change how we manage our business; these include growth, diminishing state revenue, education and a more diverse population. Mecklenburg County has chosen to focus on changing and improving the key processes for strategic business planning, budgeting, and performance management to ensure that we make best use of limited resources to deliver value to our customers and stakeholders.

Strategic business planning, budgeting and performance management is a continuous process for holding government accountable. As we envision it, the process has three broad stages.



These three stages involve the following actions:

1. Utilizing environmental scan information, setting broad departmental goals/objectives that our customers and stakeholders desire, identifying strategies/actions to accomplish those goals, and developing performance measures of effectiveness and success
2. Budgeting resources based on desired and known results
3. Establishing a performance management system that monitors, evaluates and reports annually on program/service performance results

In Mecklenburg County, we consider our approach as good government, as the Strategic Planning & Evaluation team works with departments to update strategic business plans and ensure relevancy to the business. More detailed descriptions of each stage can be found on the following pages.

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STAGE I – SETTING GOALS

Mecklenburg County has a vision for its community that it will be a place of pride and choice for people to LIVE, LEARN, WORK, and RECREATE. The vision statement aligns to the County department three-year (FY2017 – 2019) Strategic Business Plans, which set the direction for achieving the long-term goals identified in the department plans.

STAGE II – DEVELOPING DEPARTMENT STRATEGIES

Broad department goals, objectives, strategies, annual actions and costs to achieve the actions are developed for achieving these goals, and performance measures are established to gauge success. Management will annually assess the strategic business plans to determine relevancy of existing strategies and measures and make adjustments where needed.

STAGE III – BUDGETING FOR RESULTS

The annual budget process allocates resources according to the goals and consists of four phases.

In Phase I, the Board received an overview of the departments' strategic business plan goals, objectives and strategies during its annual Strategic Planning Conference.

During Phase II, the Manager shares the departmental requests that reflect decisions and provides direction regarding the expectations of the budget process.

In Phase III, departments are responsible for analyzing and projecting budget needs for their units and performing several other steps, including the following:

- Re-examining their unit's mission and performance
- Developing requests for "change orders" (e.g. new or expanded programs)
- Adjusting any revenue estimates
- Realigning existing resources within the approved current service level budget, if needed, and
- Analyzing the need for any additional technology, capital, capital maintenance, or vehicle needs and submitting any requests through the appropriate reserve process

At the end of Phase III, each agency develops a requested budget, which is packaged and presented to the Office of Management and Budget (OMB) and the Executive Team. The agency's budget ties together its strategic business plan and resource needs for service delivery for the upcoming year, as well as analysis of trends and concerns, and descriptions of major accomplishments, in addition to all budget requests.

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The review process, which takes place in March and April, is driven by the Budget Executive Team (BET); however, many groups participate in the process including, Assistant County Managers, the Strategic Planning & Evaluation team, the Budget team, and agency staff. Discussions during this process are focused on service level funding adjustments, current year's accomplishments, re-engineering efforts and performance results. As a result of these discussions, service requests may be revised.

This year, the BET used the following key principles in their deliberations:

- **Take a long term view.** When feasible, we want to have progress towards the departments' long-term goals and objectives.
- **Focus on Core Mission and Priorities.** We must be thoughtful in our reduction management. We should maintain a portfolio of high-performing, high-priority services rather than make cuts that weaken services throughout the organization.
- **Retain jobs and employees when possible.** We should maintain organizational capacity to meet growing service demands, and avoid contributing to growing unemployment locally.
- **Make Data-Driven Decisions.** Funding decisions should be based on data/analytical evidence of service priority, need, and performance.
- **Communicate and involve stakeholders.** Funding choices and consequences should be transparent to Mecklenburg residents, businesses and County employees. Now, more than ever, we need to draw on ideas and support within the community and County government, and manage expectations about the availability of funds and services.

Phase IV consists of the development of a recommended budget. The budget serves four basic functions for the Board of County Commissioners and residents of Mecklenburg County.

- It is a policy document that articulates the County's priorities and strategic issues for the upcoming fiscal year.
- It is an operations guide for staff in developing goals and objectives for the coming fiscal year and in the monitoring and evaluating of progress toward those goals.
- It is a financial document for the projection of revenues and expenditures; it authorizes expenditures and the means for financing them and is a control mechanism for spending limits.
- It is a way to communicate to residents how public money is spent and what is being accomplished with those expenditures.

STAGE IV – MANAGING PERFORMANCE

Once the budget have been established and approved by the Board of County Commissioners, it is imperative to continually track and monitor progress towards strategic business plan goals and objectives, as well as evaluate performance. To do so, the County keeps track of its performance through the desired results on its Corporate Scorecard, as well as the department level. Each department and agency also maintains a scorecard and reports results at the end of the fiscal year. This stage is vital in closing the strategic business planning, budgeting and performance management loop. This linkage shows the residents of Mecklenburg County, elected officials, employees and others what the organization is accountable for and how funding has, or has not made a difference.

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FY2017 OPERATING BUDGET CALENDAR

Date	Item	Description
July – November 30	Position Maintenance	Annualize cost of new positions from prior fiscal year
July – January	Strategic Business Plan	Departments develop FY17-FY19 SBPs
October 12	Community Service Grants	Informational to request grant proposals
November 23	Community Service Grants	Deadline to submit grant application
October 16	Community Service Grants	Applicants begin access the online application portal
November 30	Capital Reserve	Departments begin submitting capital reserve requests
December – January	Technology Reserve	Information Technology begins capabilities consultation with departments
January 8	Capital Reserve	Deadline to submit capital reserve requests
December 1 – 21	Position Maintenance	Update PeopleSoft through Human Resources
January 1 – 27	Position Maintenance	Update Performance Budgeting System
January 12	Annual Retreat Preparation	Preparation for the Annual Board of County Commissioners (BOCC) retreat
January 14 – 15	Budget Monitoring Report	Second quarter budget stat meeting
January 27 – 29	Annual Retreat	BOCC retreat to start receiving feedback on developing the budget
February 9	BOCC Public Policy Workshop	Joint meeting with Charlotte-Mecklenburg School Board
February 16	Budget Kick-Off	Provide departments with budget instructions
February 29 – March 11	Department Roadshow	Budget & Performance Meeting to discuss strategic business plan and sustainability requests
March 16	Budget Requests	Department deadline to submit budget requests
March 31 – April 1	Manager's Cabinet Retreat	Departments present requests to the County Manager
April 4 – 6	Budget Monitoring Report	Third quarter budget stat meeting with Assistant County Managers
April 19	Proposed Fee Adjustments	Discuss and revise changes to service fees
May 10	BOCC Public Policy Workshop	Discuss budget requests from Central Piedmont Community College
May 24	CMS Public Policy Workshop	BOCC discuss budget requests from Charlotte-Mecklenburg Schools
May 26	Recommended Budget	Manager's Recommended budget presented to the public
June 2	Public Hearing	Opportunity for residents to voice support/non-support for the Recommended Budget
June 9	Budget Public Policy Workshop	Detailed overview provided to the BOCC
June 14 – 15	BOCC Straw Vote Session	BOCC votes to develop budget ordinance
June 21	Budget Adoption	BOCC adopts the budget ordinance

ADOPTED BUDGET



CHRIS WADDELL & ERIC DAVIS
INTERNAL AUDIT

PERFORMANCE RESULTS

2012-15 Mecklenburg County Scorecard Results

FY2012 - FY2015 Mecklenburg County Performance Results

Mecklenburg County government wants residents to be informed about the County's services, responsibilities and results. Therefore, the County uses a scorecard to depict goals and report performance. This scorecard identifies the various goals established by the Board of County Commissioners in four focus areas.

- Community Health & Safety**
- Effective & Efficient Government**
- Sustainable Community**
- Social, Education & Economic Opportunity**

All services provided by Mecklenburg County are aligned to achieve goals in one of these four focus areas. Each focus area has several goals and specific measures to evaluate performance. These goals and measures are long-term in nature, targeting the year 2020 to achieve the Board's vision for the community.

The Community & Corporate Scorecard used 14 specific measures in FY2015 to evaluate performance. Many of these measures are somewhat complex statistical indexes. As a result, we have chosen the commonly known traffic light to communicate performance.

The following chart provides the results associated with each traffic light color.

Performance Legend	
	A green light indicates either the goal has been achieved or performance is at least 95% of the long-term target.
	A yellow light indicates performance is between 86% and 94% of the long-term target.
	A red light indicates performance is at or below 85% of the long-term target.
	A grey light indicates that measurement data are not yet available and/or that targets have not been established.

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Community Health & Safety

2020 Performance Goals	FY12	FY13	FY14	FY15 Results
Adult Abuse & Neglect Non-Recurrence Rate To have 88% or more of referrals not screened in again within 12 months.	●	●	🟡	● 92%
Child Abuse & Neglect Non-Recurrence Rate To have 94% or more of cases be no repeated maltreatment within six months of case closure.	●	●	●	● 92%

Effective & Efficient Government

2020 Performance Goals	FY12	FY13	FY14	FY15 Results
Customer Satisfaction To have 84% or more of County residents satisfied with direct and online service delivery.	●	●	●	● 97% satisfaction
Employee Motivation & Satisfaction To have 84% or more of County employees satisfied with working at Mecklenburg County.	●	●	●	● 89%
Employee Technology Resources To have 84% or more of County employees satisfied with technology related resources.	●	●	●	● 89% satisfaction
Individual Development Plan (IDP) To have 84% or more of County employees with an IDP and annual assessment by supervisor of plans.	●	●	●	● 90% (Individual Development Plan) ● 96% (Annual Assessment of Plan)
Resignation Rate To have the County's voluntary resignation to be at or below the national benchmark for local and state governments (reverse measure).	●	●	●	● Mecklenburg: 5.5% Benchmark: 8.8%
Tax Collection Rate To be comparable or higher than the average tax collections rate for municipal governments in North Carolina.	●	●	●	● 99.5%

Sustainable Community

2020 Performance Goals	FY12	FY13	FY14	FY15 Results
Environmental Leadership Index To have 85% or more of the County's annual operations performed in a manner that conserves and protects our air, water and land resources.	🔴	●	🟡	● 94% of goals obtained
Park & Recreation Capital Ratio To have 20% or more of capital expenditures for Park & Recreation facilities matched by other public or private sector partners (reverse measure).	🔴	●	●	● 18% matched
Business Investment Program (BIP) Grants Contract Fulfillment To have BIP grants successfully meet or exceed contractual obligations for job creation, wage rate and capital investments.	●	●	●	● Job Creation: 152% Wage Rates: 152% Capital Investment: 197%
Solid Waste Disposal Rate To achieve a disposal rate of less than or equal to 1.01 tons per capita (reverse measure).	🔴	●	●	● Mecklenburg County Disposal Rate: 1.09
Transit Proximity Index To have 85% or more of the County's parks, greenways and libraries within one-quarter mile of a transit stop.	🔴	🔴	🔴	● Libraries: 96% Greenways: 67%

Social, Education & Economic Opportunity

2020 Performance Goals	FY12	FY13	FY14	FY15 Results
Self-Sufficiency Progress Index To achieve program goals for seniors, child support recipients, veterans, public assistance recipients, Work First clients, and homeless clients.	●	●	🔴	● N/A for FY16



DEPUTY SHERIFF
VINCENT BLACKWELL
SHERIFF'S OFFICE

BUDGET OVERVIEW

- Overview of FY2017 Adopted Budget
- Summary of Net County Expenditures and Revenue
- Revenue and Expenditure Comparison by Governmental Category
- Total Expenditure by Agency and Fund
- FY2017 Adopted Budget by Financial Category
- Strategic Business Plan Funding By Department & Key Theme
- Long Range Financial Plan
- Fund Balance Summaries:
 - General Fund
 - Capital Reserve Fund
 - Debt Service Fund
 - Law Enforcement Service District Fund
 - Solid Waste Enterprise Fund
 - Storm Water Special Revenue Fund

MECKLENBURG COUNTY | FISCAL YEAR 2017

FY2017 ADOPTED BUDGET OVERVIEW REVENUES AND APPROPRIATIONS

Revenue Summary	FY15 Adopted Budget	FY16 Adopted Budget	FY17 Adopted Budget	Dollar Change	Percent Change
County Revenue					
Net Property Taxes - Current	\$943,155,572	\$956,425,078	\$983,520,079	\$27,095,001	2.8%
Net Property Taxes - Prior	14,951,000	6,826,000	6,826,000	-	-
Sales Tax - Unclassified	146,900,000	162,413,786	172,117,250	9,703,464	6.0%
Other Revenue	27,161,835	35,319,658	30,935,573	-4,384,085	-12.4%
Investment Interest	2,800,000	3,360,000	4,200,000	840,000	25.0%
Total County Revenue	\$1,134,968,407	\$1,164,344,522	\$1,197,598,902	\$33,254,380	2.9%
Other Revenue					
Transit Sales Tax	\$38,000,000	\$38,000,000	\$48,000,000	\$10,000,000	26.3%
LESD	13,131,498	14,838,995	15,358,342	519,347	3.5%
Licenses & Permits	21,924,742	23,508,634	25,007,125	1,498,491	6.4%
Fire Districts	3,912,373	4,363,660	4,774,387	410,727	9.4%
Fines and Forfeitures	2,458,158	2,470,059	2,466,153	-3,906	-0.2%
Intergovernmental	145,220,631	152,637,894	155,960,202	3,322,308	2.2%
Charges for Services	75,168,072	69,238,093	71,943,644	2,705,551	3.9%
Sales Tax - School Debt	42,510,000	47,028,000	50,282,879	3,254,879	6.9%
Miscellaneous Revenue	16,792,521	16,012,919	22,750,787	6,737,868	42.1%
Fund Balance	35,390,000	39,400,000	46,750,000	7,350,000	18.7%
Total Other Revenue	394,507,995	407,498,254	443,293,519	\$35,795,265	8.8%
TOTAL REVENUE	\$1,529,476,402	\$1,571,842,776	\$1,640,892,421	\$69,049,645	4.4%
Expenditure Summary	FY15 Adopted Budget	FY16 Adopted Budget	FY17 Adopted Budget	Dollar Change	Percent Change
County Expenditures					
General Debt Service (County)	\$123,505,388	\$115,278,523	\$125,334,799	\$10,056,276	8.7%
Capital (Pay-As-You-Go)	34,687,590	29,259,860	30,117,180	857,320	2.9%
Education Services (County)	529,680,785	561,016,658	564,680,653	3,663,995	0.7%
County Services (County)	447,094,644	458,789,481	477,466,270	18,676,789	4.1%
Total County Expense	\$1,134,968,407	\$1,164,344,522	\$1,197,598,902	\$33,254,380	2.9%
Non - County Expenditures					
General Debt Service (Non-County)	\$3,594,611	\$8,481,000	\$20,076,489	\$11,595,489	136.7%
Education Services (Non-County)	63,268,873	67,477,803	65,152,107	-2,325,696	-3.4%
County Services (Non-County)	327,644,511	331,539,451	358,064,923	26,525,472	8.0%
Total Non-County Expense	394,507,995	407,498,254	443,293,519	\$35,795,265	8.8%
TOTAL EXPENDITURES	\$1,529,476,402	\$1,571,842,776	\$1,640,892,421	\$69,049,645	4.4%

ADOPTED BUDGET

MECKLENBURG COUNTY | FISCAL YEAR 2017

Summary of Net County Expenditures and Revenues		
		Running Total \$ 1,164,344,522
Starting Point - FY2016 Adopted Budget		\$ 1,164,344,522
I. FY2017 Budget Impacts From FY2016 Decisions		
Annualized FY2016 Merit Cost	1,971,224	
Reclassification and Equity Adjustments in FY2016	1,037,094	
Annualized funding for New Positions Added in FY2016 Budget	694,783	
	3,703,101	\$ 1,168,047,623
II. A Sound Strategy for Sustainability		
A. Efficiencies Savings and Redirection of Funds: No impact to County Services		
Adjustment for LPT and Temporary salaries	-2,600,000	
Funding EMS capital replacement using EMS unspent funds	-2,161,070	
Elimination of 44 vacant Sheriff positions due to reduced inmate population	-1,554,893	
Community Support Services adjustments reflect actual amount required for housing contracts	-1,500,000	
311 adjustment based upon estimated cost to provide service in FY2017	-1,065,947	
Fuel Reduction	-957,000	
Reduction in funding for City procurement	-773,167	
Removal of Revaluation Contribution	-750,000	
Transfer of Register of Deeds software maintenance to Register of Deeds Reserve	-518,457	
Reduction in Hospital Services based on reduced inmate population	-500,000	
VoIP Telephone Reduction	-437,000	
Departmental FY2016 One-Time Funding	-318,000	
Reduction in temporary funds from Health Department transition	-225,000	
County Assessor Document Management moved to Tech Reserve	-120,000	
Operating reduction during Morrison Library Closure	-100,000	
	-13,580,534	1,154,467,089
B. Fiscal Discipline		
Increase in Other Revenue Sources (MEDIC and Park & Recreation)	-1,213,746	
Decrease in CMS Debt	-6,819,677	
Decrease in CPCC Debt	-1,463,768	
Increase in Debt Service	10,056,276	
Increase in Pay-Go Capital Funding	857,320	
	1,416,405	1,155,883,494
C. Strategic Business Plan (SBP) Investments in County Services		
Asset and Facilities Investments	49,834	
Child Support Enforcement Investments	49,542	
Community Support Services Investments	255,312	
County Assessor Investments	456,278	
Criminal Justice Services Investments	273,491	
Workforce Development Investments	220,000	
Health Department Investments	477,056	
Human Resources Investments	278,628	
Information System and Technology Investments	548,143	
Internal Audit Investments	80,000	
Library Investments	50,000	
LUESA Investments	96,364	
Park and Recreation Investments	1,151,789	
Sheriff's Office Business Investments	387,867	
Social Services Investments	134,751	
Tax Office Investments	160,000	
	4,669,055	1,160,552,549
D. Planned Investments and Sustaining Operations		
Vehicle Tax Collection	1,440,000	
Departmental Software Contractual Increases	1,677,776	
District Attorneys and Public Defenders Salary Supplements	568,183	
Utilities, Facility Maintenance and Security Increases	976,489	
Miscellaneous departmental contractual increases	482,617	
Economic Development Business Investment Grants	400,000	
Behavioral Health Contractual Increase for Anuvia contract	281,094	
Office of Economic Development Investments	57,901	
	5,884,060	1,166,436,609
II. Relationships		
CMS Operating	11,291,440	
CPCC Operating	856,000	
C.W. Williams	390,000	
Arts and Science Council Community Blocks Program	200,000	
Community Service Grants	369,500	
Expiration CPCC WTVI Merger	-200,000	
	12,906,940	1,179,343,549
IV. Investing In Our Employees		
Pay-For-Performance Plan	6,357,223	
Medical and Dental Increases	8,400,000	
Local Government Employees' Retirement System (LGERS) Increase	2,139,024	
Fair Labor Standards Act Estimated Increase	1,000,000	
Library's Other Post Employment Benefits (OPEB) and Retiree Medical	140,313	
Unemployment Insurance	-100,000	
	17,936,560	1,197,280,109
V. Budget Adjustments		
Net Other Budget Adjustments	318,793	
	318,793	\$ 1,197,598,902
FY 2016-2017 GRAND TOTAL OF COUNTY EXPENDITURES		\$ 1,197,598,902
FY 2015-2016 County Revenue (81.57 tax rate)		\$ 1,164,344,522
FY 2016-2017 County Revenue (81.57 tax rate)		33,254,380
FY2016-2017 GRAND TOTAL OF COUNTY REVENUE		\$ 1,197,598,902

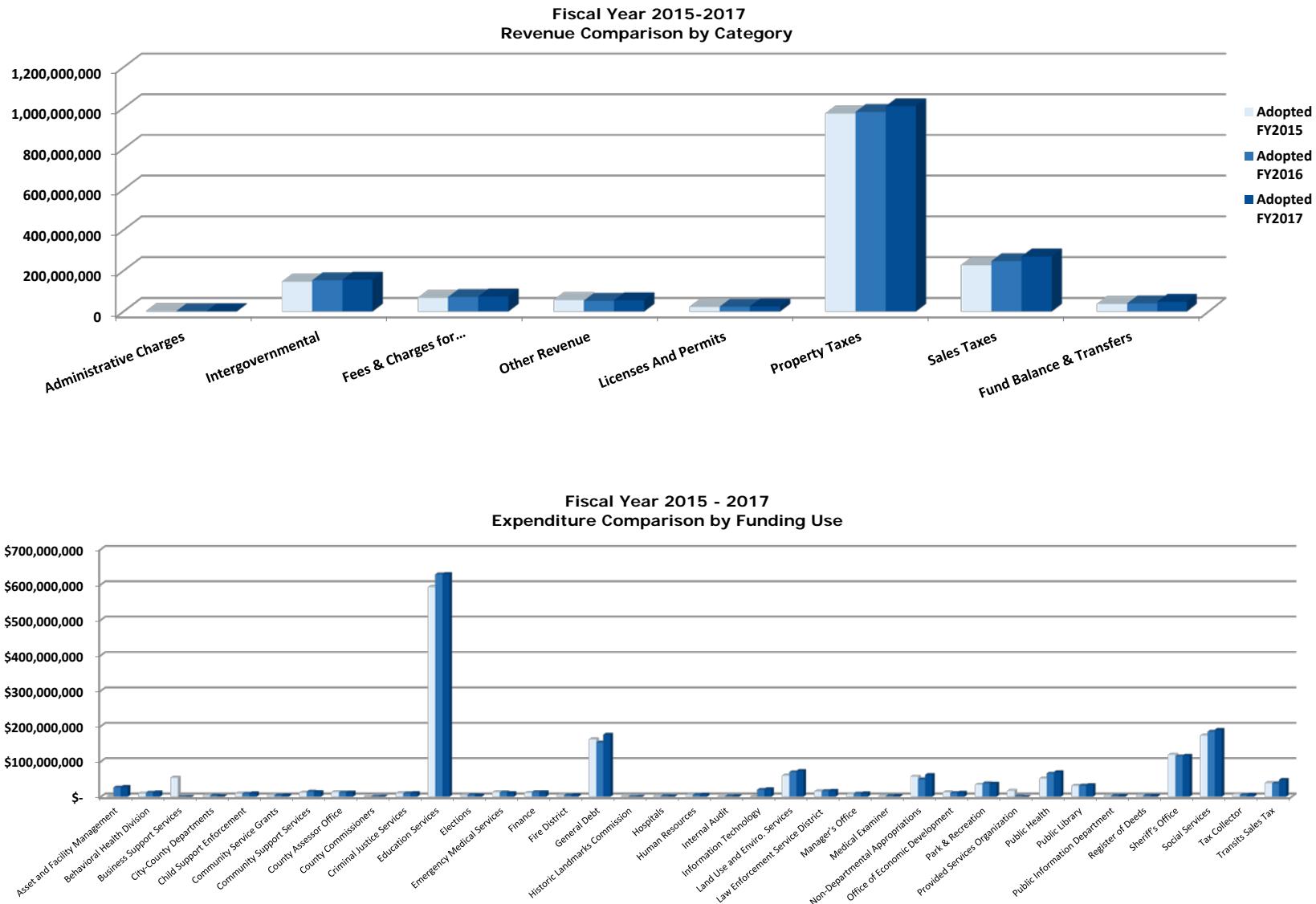
MECKLENBURG COUNTY | FISCAL YEAR 2017

TOTAL REVENUE AND EXPENDITURE COMPARISON BY GOVERNMENTAL CATEGORY

Financial Sources	Total Governmental Fund			General Fund			Special Revenue Funds		
	Adopted FY2015	Adopted FY2016	Adopted FY2017	Adopted FY2015	Adopted FY2016	Adopted FY2017	Adopted FY2015	Adopted FY2016	Adopted FY2017
Administrative Charges	\$ 2,302,597	\$ 2,503,486	\$ 2,544,258	\$ 2,302,597	\$ 2,503,486	\$ 2,544,258	\$ 12,817,674	\$ 12,991,438	\$ 13,179,746
Intergovernmental	145,420,631	152,847,894	155,960,202	132,602,957	139,856,456	142,780,456	32,100,001	33,334,525	35,155,061
Fees & Charges for Services	66,863,727	71,528,404	73,627,126	34,763,726	38,193,879	38,472,065	3,462,022	4,696,640	5,176,145
Other Revenue	56,204,049	52,666,321	55,746,201	52,742,027	47,969,681	50,570,056	-	-	-
Licenses And Permits	22,414,752	24,064,837	25,609,397	22,414,752	24,064,837	25,609,397	-	-	-
Property Taxes	972,025,443	980,453,733	1,008,478,808	723,730,972	727,172,198	747,564,879	248,294,471	253,281,535	260,913,929
Sales Taxes	227,410,000	247,441,786	270,400,129	146,900,000	162,413,786	172,117,250	80,510,000	85,028,000	98,282,879
Fund Balance & Transfers	36,835,203	40,336,315	48,526,300	35,783,034	39,564,225	47,186,135	1,052,169	772,090	1,340,165
Total Revenue	\$ 1,529,476,402	\$ 1,571,842,776	\$ 1,640,892,421	\$ 1,151,240,065	\$ 1,181,738,548	\$ 1,226,844,496	\$ 378,236,337	\$ 390,104,228	\$ 414,047,925
Expenditures	Adopted FY2015	Adopted FY2016	Adopted FY2017	Adopted FY2015	Adopted FY2016	Adopted FY2017	Adopted FY2015	Adopted FY2016	Adopted FY2017
	\$ -	\$ 26,279,439	\$ 27,710,198	\$ -	\$ 26,279,439	\$ 27,710,198	\$ -	\$ -	\$ -
Asset and Facility Management	\$ 8,846,650	\$ 11,506,604	\$ 12,785,047	\$ 8,846,650	\$ 11,506,604	\$ 12,785,047	-	-	-
Behavioral Health Division	53,339,356	-	53,339,356	53,339,356	-	-	-	-	-
Business Support Services	3,256,257	3,256,257	1,417,143	3,256,257	3,256,257	1,417,143	-	-	-
City-County Departments	8,530,466	8,878,126	9,716,662	8,530,466	8,878,126	9,716,662	-	-	-
Child Support Enforcement	3,795,919	4,064,919	4,359,419	3,795,919	4,064,919	4,359,419	-	-	-
Community Service Grants	11,060,421	14,160,068	13,395,271	11,060,421	14,160,068	13,395,271	-	-	-
Community Support Services	12,600,798	12,063,649	12,275,509	12,600,798	12,063,649	12,275,509	-	-	-
County Assessor Office	418,801	418,827	552,698	418,801	418,827	552,698	-	-	-
County Commissioners	9,370,249	9,544,705	10,414,097	9,370,249	9,544,705	10,414,097	-	-	-
Criminal Justice Services	592,949,658	628,494,461	629,832,760	426,416,587	446,591,435	452,983,741	166,533,071	181,903,026	176,849,019
Education Services	3,920,797	5,219,953	4,250,169	3,920,797	5,219,953	4,250,169	-	-	-
Elections	12,430,000	12,430,000	10,268,930	12,430,000	12,430,000	10,268,930	-	-	-
Emergency Medical Services	10,214,672	13,111,420	13,149,245	10,214,672	13,111,420	13,149,245	-	-	-
Finance	3,912,373	4,363,660	4,782,633	-	-	-	3,912,373	4,363,660	4,782,633
Fire District	161,787,589	153,019,383	175,528,468	37,575,864	37,710,860	44,717,180	124,211,725	115,308,523	130,811,288
General Debt	1,245,665	256,724	314,209	1,245,665	256,724	314,209	-	-	-
Historic Landmarks Commission	1,500,000	1,500,000	1,000,000	1,500,000	1,500,000	1,000,000	-	-	-
Hospitals	4,936,857	5,519,634	6,034,550	4,936,857	5,519,634	6,034,550	-	-	-
Human Resources	1,230,220	1,258,668	1,393,386	1,230,220	1,258,668	1,393,386	-	-	-
Internal Audit	-	19,194,072	21,808,613	-	19,194,072	21,808,613	-	-	-
Information Technology	59,308,371	69,444,746	73,012,056	27,547,102	33,904,722	35,603,864	31,761,269	35,540,024	37,408,192
Land Use and Enviro. Services	14,497,899	15,668,995	16,876,793	680,000	680,000	680,000	13,817,899	14,988,995	16,196,793
Law Enforcement Service District	6,226,268	8,993,218	9,639,466	6,226,268	8,993,218	9,639,466	-	-	-
Manager's Office	1,744,163	2,087,915	2,361,343	1,744,163	2,087,915	2,361,343	-	-	-
Medical Examiner	56,994,778	49,158,083	61,654,689	56,994,778	49,158,083	61,654,689	-	-	-
Non-Departmental Appropriations	11,971,762	10,274,680	11,669,243	11,971,762	10,274,680	11,669,243	-	-	-
Office of Economic Development	33,822,590	37,949,417	36,964,154	33,822,590	37,949,417	36,964,154	-	-	-
Park & Recreation	16,751,661	715,352	-	16,751,661	715,352	-	-	-	-
Provided Services Organization	51,129,922	65,704,831	69,830,408	51,129,922	65,704,831	69,830,408	-	-	-
Public Health	30,608,277	31,419,942	33,020,076	30,608,277	31,419,942	33,020,076	-	-	-
Public Library	2,440,956	2,365,409	2,467,867	2,440,956	2,365,409	2,467,867	-	-	-
Public Information Department	3,191,994	3,213,962	2,770,569	3,191,994	3,213,962	2,770,569	-	-	-
Register of Deeds	118,232,028	113,663,314	116,355,675	118,232,028	113,663,314	116,355,675	-	-	-
Sheriff's Office	172,889,705	183,667,324	189,374,571	172,889,705	183,667,324	189,374,571	-	-	-
Social Services	6,319,280	4,975,019	5,906,504	6,319,280	4,975,019	5,906,504	-	-	-
Tax Collector	38,000,000	38,000,000	48,000,000	-	-	-	38,000,000	38,000,000	48,000,000
Total Expenditures	\$ 1,529,476,402	\$ 1,571,842,776	\$ 1,640,892,421	\$ 1,151,240,065	\$ 1,181,738,548	\$ 1,226,844,496	\$ 378,236,337	\$ 390,104,228	\$ 414,047,925

ADOPTED BUDGET

MECKLENBURG COUNTY | FISCAL YEAR 2017



ADOPTED BUDGET

MECKLENBURG COUNTY | FISCAL YEAR 2017

Total Expenditures by Agency and Fund
Fiscal Year 2017 Adopted Budget

Agency/Fund	General	Capital Reserve & Replacement	Fleet Reserve	Technology Reserve	Solid Waste	Storm Water	Transit	Law Enforcement	Debt	Fire District	Grand Total
Asset and Facility Management	\$27,710,198										\$27,710,198
Behavioral Health Division	12,785,047										\$12,785,047
Central Piedmont Community College	34,529,949							9,945,379			\$44,475,328
Charlotte Mecklenburg Schools	413,493,792	4,960,000							166,903,640		\$585,357,432
Child Support Enforcement	9,716,662										\$9,716,662
Commissioners	552,698										\$552,698
Community Service Grants	4,359,419										\$4,359,419
Community Support Services	13,395,271										\$13,395,271
County Assessor's Office	12,275,509										\$12,275,509
Criminal Justice Services	10,414,097										\$10,414,097
Debt Service & PAYGO	38,717,180	6,000,000							130,811,288		\$175,528,468
Elections	4,250,169										\$4,250,169
Emergency Medical Services	10,268,930										\$10,268,930
Finance	13,149,245										\$13,149,245
Historic Land Commission	314,209										\$314,209
Hospitals	1,000,000										\$1,000,000
Human Resources	6,034,550										\$6,034,550
Information Technology	21,808,613										\$21,808,613
Internal Audit	1,393,386										\$1,393,386
Joint City County	1,417,143									4,782,633	\$6,199,776
Land Use & Environmental Services	35,603,864				21,860,755	15,547,437					\$73,012,056
Law Enforcement Service District	680,000								16,196,793		\$16,876,793
Manager's Office	9,639,466										\$9,639,466
Medical Examiner	2,361,343										\$2,361,343
Non-Departmental	37,654,689	8,000,000	1,000,000	15,000,000							\$61,654,689
Office of Economic Development	11,669,243										\$11,669,243
Park & Recreation	36,964,154										\$36,964,154
Public Health	69,830,408										\$69,830,408
Public Information	2,467,867										\$2,467,867
Public Library	33,020,076										\$33,020,076
Register of Deeds	2,770,569										\$2,770,569
Sheriff	116,355,675										\$116,355,675
Social Services	189,374,571										\$189,374,571
Tax Collector	5,906,504										\$5,906,504
Transit Sales						48,000,000					\$48,000,000
Grand Total	\$1,191,884,496	\$18,960,000	\$1,000,000	\$15,000,000	\$21,860,755	\$15,547,437	\$48,000,000	\$16,196,793	\$307,660,307	\$4,782,633	\$1,640,892,421

ADOPTED BUDGET

MECKLENBURG COUNTY | FISCAL YEAR 2017

FY2017 Adopted Budget by Financial Category

Financial Category	Total	General Fund	Debt Service Fund	Capital Reserve	Fleet	Technology	Solid Waste	Storm Water	Transit	LESD	Fire Districts
Administrative Services											
Asset and Facility Management	\$27,710,198	\$27,710,198									
Human Resources	6,034,550	6,034,550									
Information Technology	21,808,613	21,808,613									
Internal Audit	1,393,386	1,393,386									
Non-Departmental	61,654,689	37,654,689									
<i>Sub-Total</i>	<i>118,601,436</i>	<i>94,601,436</i>		<i>8,000,000</i>	<i>1,000,000</i>	<i>15,000,000</i>					
Business Partners											
Central Piedmont Community College	44,475,328	34,529,949	9,945,379								
Charlotte-Mecklenburg Schools	585,357,432	413,493,792	166,903,640	4,960,000							
Community Service Grants	4,359,419	4,359,419									
Emergency Medical Services	10,268,930	10,268,930									
Historic Land Commission	314,209	314,209									
Hospitals	1,000,000	1,000,000									
Joint City County Agency	23,076,569	2,097,143									
<i>Sub-Total</i>	<i>668,851,887</i>	<i>466,063,442</i>	<i>176,849,019</i>	<i>4,960,000</i>							
Community Services											
Elections	4,250,169	4,250,169									
Park & Recreation	36,964,154	36,964,154									
Public Library	33,020,076	33,020,076									
<i>Sub-Total</i>	<i>74,234,399</i>	<i>74,234,399</i>									
Customer Satisfaction and Management											
Commissioners	552,698	552,698									
Manager's Office	9,639,466	9,639,466									
Office of Economic Development	11,669,243	11,669,243									
Public Information Department	2,467,867	2,467,867									
<i>Sub-Total</i>	<i>24,329,274</i>	<i>24,329,274</i>									
Detention and Court Support Services											
Child Support Enforcement	9,716,662	9,716,662									
Criminal Justice Services	10,414,097	10,414,097									
Medical Examiner	2,361,343	2,361,343									
Sheriff	116,355,675	116,355,675									
<i>Sub-Total</i>	<i>138,847,777</i>	<i>138,847,777</i>									
Financial Services											
County Assessor's Office	12,275,509	12,275,509									
Debt Service	175,528,468	38,717,180	130,811,288	6,000,000							
Finance	61,149,245	13,149,245									
Tax Collector	5,906,504	5,906,504									
<i>Sub-Total</i>	<i>254,859,726</i>	<i>70,048,438</i>	<i>130,811,288</i>								
Health And Human Services											
Behavioral Health Divison	12,785,047	12,785,047									
Community Support Services	13,395,271	13,395,271									
Public Health	69,830,408	69,830,408									
Social Services	189,374,571	189,374,571									
<i>Sub-Total</i>	<i>285,385,297</i>	<i>285,385,297</i>									
Land Use And Environmental Services											
Land Use and Environmental Services	73,012,056	35,603,864									
Register of Deeds	2,770,569	2,770,569									
<i>Sub-Total</i>	<i>75,782,625</i>	<i>38,374,433</i>									
Total	\$1,640,892,421	\$1,191,884,496	\$307,660,307	\$12,960,000	\$1,000,000	\$15,000,000	\$21,860,755	\$15,547,437	\$48,000,000	\$16,196,793	\$4,782,633

ADOPTED BUDGET

MECKLENBURG COUNTY | FISCAL YEAR 2017

FY2017 Strategic Business Plan Funding by Key Theme

SBP Funding by Key Theme	Total	County Dollar	Realignments	Fund Balance	Revenue
Community Health & Wellness					
Park and Recreation					
Operating for Second Ward Gym	139,000	139,000			
Small equipment and (10) maintenance positions	779,700	779,700			
(3) Positions for operating Sportsplex (funded with park revenue)	372,130	-377,870			
(4) Maintenance positions for operating for various parks, greenways and shelters	610,959	610,959			750,000
	Sub-total	1,901,789	1,151,789		750,000
Public Health					
Epidemiology data collection	40,000	40,000			
(1) Mental Health Licensed Clinician	67,744	67,744			
(1) Patient Navigator/Health Investigator	52,066	52,066			
(1) Environmental Health Specialist	70,941	70,941			
Family Planning	186,247	61,796			124,451
Program funding and (1) position for Village HeartBeat	184,509	184,509			
	Sub-total	601,507	477,056		124,451
Community Health & Wellness Total	2,503,296	1,628,845			874,451
Economic Development					
Economic Development Office					
Consultant services related to small business and entrepreneurship	20,000	20,000			
Workforce development initiative	200,000	200,000			
(1) Management Coordinator to provide services to small businesses	110,167	330,167	220,000	-110,167	-110,167
	Sub-total	330,167	220,000	-110,167	
Economic Development Total	330,167	220,000	-110,167		
Internal Communication and Public Awareness					
Elections					
Early voting sites for the Presidential Election	250,000				
	Sub-total	250,000			
Public Information Department					
(1) Social Media Specialist	52,875				
	Sub-total	52,875		-52,875	-52,875
Internal Communication and Public Awareness Total	302,875		-52,875	150,000	100,000
Leverage Financial Resources					
Asset and Facility Management					
(1) Security Manager	49,834	49,834			
	Sub-total	49,834	49,834		
County Assessor's Office					
Postage and printing for sales verification	36,000	36,000			
(1) Appeals Coordinator and (6) Senior Appraisers for 2019 Revaluation	420,278	420,278			
	Sub-total	456,278	456,278		
Internal Audit					
(1) additional Staff Auditor	80,000	80,000			
	Sub-total	80,000	80,000		
Tax Collections					
Comprehensive foreclosure process	500,000				500,000
Expand legal services to improve collections	160,000	160,000			
	Sub-total	660,000	160,000		500,000

MECKLENBURG COUNTY | FISCAL YEAR 2017

SBP Funding by Key Theme	Total	County Dollar	Realignments	Fund Balance	Revenue
Leverage Financial Resources Total	1,246,112	746,112		500,000	
Leverage Technology to Optimize Service Delivery					
Land Use and Environmental Svcs.					
Oblique pictometry contract	96,364	96,364			
Library	Sub-total	96,364	96,364		
Internet bandwidth increase	50,000	50,000			
Information and Technology	Sub-total	50,000	50,000		
(2) Senior IT Programmer/Analysts	178,772	178,772			
(1) Systems Architect	86,825	86,825			
(1) Technical Analyst II	86,871	86,871			
(2) Senior IT Quality Assurance Analysts	195,675	195,675			
	Sub-total	548,143	548,143		
Leverage Technology to Optimize Service Delivery Total	694,507	694,507			
Optimize Investments in Criminal Justice					
Criminal Justice Services					
Drug Treatment	44,628		-44,628		
Substance Abuse Technician	67,398		-67,398		
Forensics Mental Health Licensed Clinician	45,417	45,417			
Clerk of Court Positions to assist with gun permit applications	10,642	10,642			
Trial Court Admin Office Increase for State positions	15,507	15,507			
Increase for county funded state positions	20,000	20,000			
Pre-release Psychological Evaluation Services	60,188	21,401	-38,787		
(1) Reentry Services Case Manager to work as a Resource Coordinator	64,879	64,879			
(1) Assistant District Attorney for Domestic Violence	37,445	37,445			
(1/2) position to support Race Matters for Juvenile Justice (50% shared with City of Charlotte)	58,200	58,200			
Public Wireless for Courthouse	Sub-total	424,304	273,491	-150,813	
Sheriff					
Expand community outreach and education for public safety	2,000	2,000			
Expansion of Security Threat Gang Unit	103,102	103,102			
Increase staff participation in the President's Volunteer Service Award Program	2,000	2,000			
Increase staff skills revolving around gang identification	81,724	81,724			
Training to reduce inmate behavior incidents	199,041	199,041			
	Sub-total	387,867	387,867		
Optimize Investments in Criminal Justice Total	812,171	661,358	-150,813		
Strengthen Families					
Child Support Enforcement					
Family centered programming	19,100	6,494			12,606
Formalized development of staff competencies	30,000	10,200			19,800
(3) Child Support Case Workers	96,613	32,848			63,765
	Sub-total	145,713	49,542		96,171

ADOPTED BUDGET

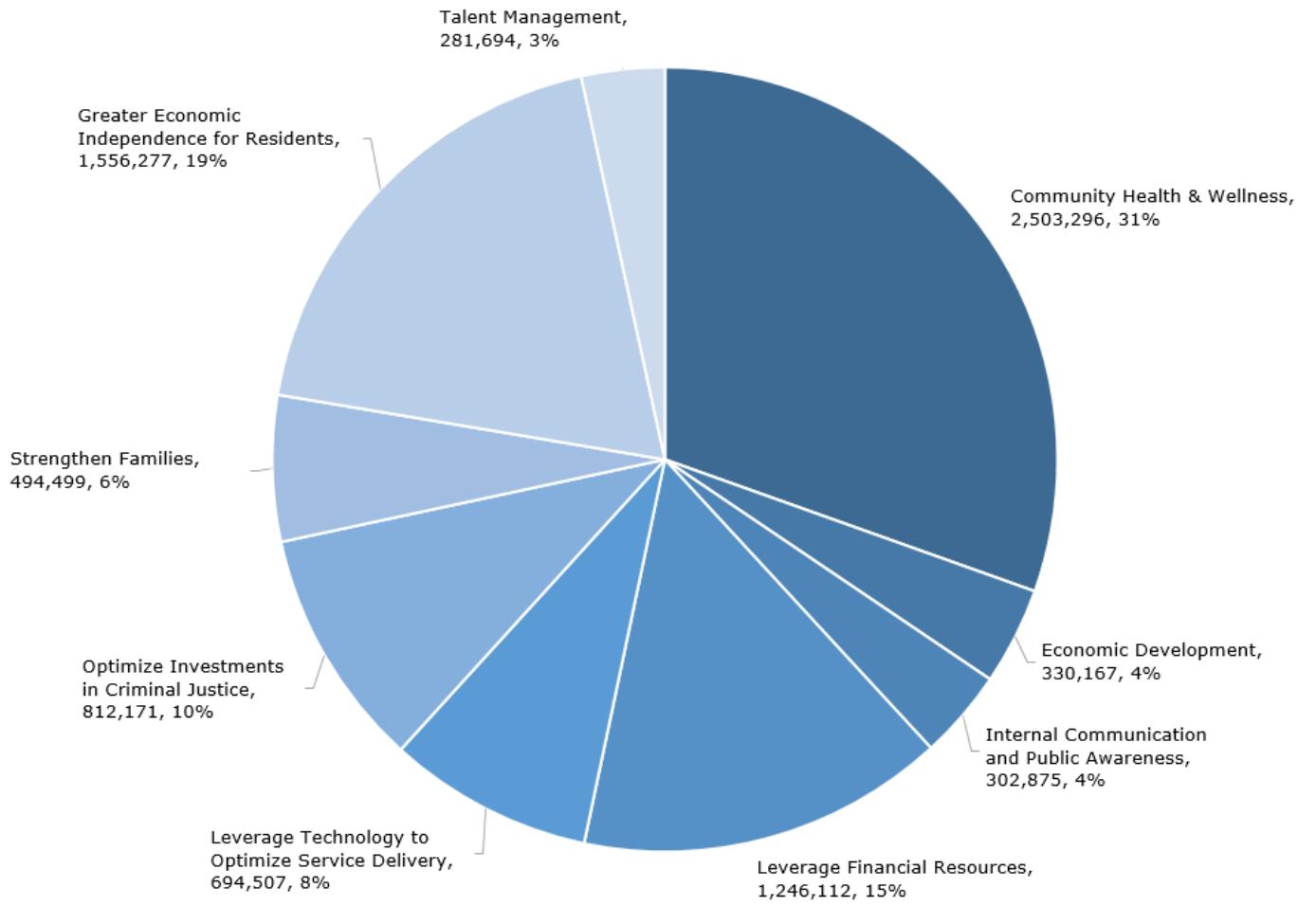
MECKLENBURG COUNTY | FISCAL YEAR 2017

SBP Funding by Key Theme	Total	County Dollar	Realignments	Fund Balance	Revenue
Community Support Services (1) Program Supervisor for the Domestic Violence Collaboration, (1) Sr. Social Worker, and (1) Program Supervisor for GEO District 5	199,035	199,035			
	Sub-total	199,035	199,035		
Social Services Meal delivery and congregant service kiosk Program funding for Care Transitions In-Home Aide services Training related to the organizational review study	30,751 104,000 15,000	30,751 104,000 134,751	-15,000 -15,000		
	Sub-total	149,751	134,751	-15,000	
Strengthen Families Total	494,499	383,328	-15,000		96,171
Greater Economic Independence for Residents					
Community Support Services (1) Bi-lingual Mental Health Clinician	56,277	56,277			
	Sub-total	56,277	56,277		
Library Library collection	1,500,000			1,500,000	
	Sub-total	1,500,000		1,500,000	
Greater Economic Independence for Residents Total	1,556,277	56,277		1,500,000	
Talent Management					
Human Resources Cigna wellness platform and screening Recruitment materials/tools (3) additional Recruiter positions	90,400 17,202 171,026	90,400 17,202 171,026			
	Sub-total	278,628	278,628		
Register Of Deeds Memberships, subscriptions, travel and training	3,066		-3,066		
	Sub-total	3,066	-3,066		
Talent Management Total	281,694	278,628	-3,066		
Total Strategic Business Plans	\$8,221,598	\$4,669,055	-\$331,921	\$2,150,000	\$1,070,622

ADOPTED BUDGET

MECKLENBURG COUNTY | FISCAL YEAR 2017

Strategic Business Plan Investments by Key Theme



Total SBP Investment: \$8,221,598

MECKLENBURG COUNTY | FISCAL YEAR 2017

Three-Year Financial Forecast

Rationale

During the FY2017 Budget Retreat, the Board of County Commissioners (BOCC) were presented a preliminary three year (FY2017-2019) financial forecast. The forecast is a tool used to identify potential funding challenges and the County's ability to reach its long-term financial and strategic goals. Also, the forecast provided the BOCC a preliminary revenue and expense projection for the FY2017 budget process.

From Forecast to Adopted Budget

After the conclusion of the BOCC budget retreat, the Office of Management and Budget (OMB) worked closely with each County department to develop expense requests and revenue estimates. Requests were also aligned with the departments' Three Year Strategic Business Plans to align County resources with plan priorities. OMB also worked with departments to identify repurposing opportunities, due to limited revenue growth.

Forecast Revenues

Major revenue assumptions included in the forecast reflect a continuing positive but modest growth trend that is reflective of recent county revenue patterns. For the period of FY2017 to FY2019, major General Fund and Debt Service Fund revenue growth rates were forecasted as follows:

- 2% Annual property tax growth
- 4% Annual sales tax growth
- 2% Annual other revenue growth

Forecast Expenses

While expenses were not directly included in the forecast, major expense considerations that the County will face in the future include but are not limited to the following:

- Maintaining current levels of service.
- Scheduled increase in Local Governmental Employees' Retirement System (LGERS) employer contribution by .25% each year from FY2017 – FY2021.
- Average of 3% merit increase for employee salaries per year.
- Maintaining a combined General & Debt Service Fund fund balance of 28% of prior year revenues in compliance with the County's fund balance policy.
- Adequately funding debt service for County facilities and Charlotte Mecklenburg Schools.

MECKLENBURG COUNTY | FISCAL YEAR 2017

Forecast Charts

The following tables show the forecasted revenues and balanced expenses for the general and debt service funds through FY2019.

General Fund					
(In Thousands)	FY2015 Actual	FY2016 Estimate	FY2017 Budget	FY2018 Projection	FY2019 Projection
Property Tax	\$671,956	\$765,201	\$747,565	\$762,516	\$777,767
Sales Tax	159,106	172,487	172,117	179,002	186,162
Other Revenue	272,188	268,621	260,155	265,358	270,665
Total Revenue	\$1,103,250	\$1,206,309	\$1,179,837	\$1,206,876	\$1,234,594
Expenditures*	\$1,147,735	\$1,179,340	\$1,226,844	\$1,206,876	\$1,234,594
Net Change in Fund Balance**	- \$44,485	\$26,969	- \$47,007	-	-

* Includes Transfers to other funds

** For FY2017 allocated fund balance includes \$46.75 million in available fund balance for one-time expenses, and \$257,474 in restricted fund balance for Land Development.

Debt Service Fund					
(In Thousands)	FY2015 Actual	FY2016 Estimate	FY2017 Budget	FY2018 Projection	FY2019 Projection
Property Tax	\$231,251	\$234,079	\$240,781	\$245,597	\$250,509
Sales Tax	46,754	50,661	50,283	52,294	54,386
Other Revenue	16,241	18,815	16,596	16,928	17,266
Total Revenue	\$294,246	\$303,555	\$307,660	\$314,819	322,161
Expenditures*	\$269,429	\$291,372	\$307,660	\$314,819	\$322,161
Net Change in Fund	\$24,817	\$12,183	-	-	-

* Includes Transfers to other funds

Forecast Results

The results of the FY2017 to FY2019 Forecast indicate a challenging but achievable fiscal environment. In FY2017 the General Fund and Debt Service Funds are balanced, but the General Fund requires \$47 million in fund balance to achieve this. Future years will also require a decrease in spending if the County decides to not continue the use of fund balance to fund one-time expenditures. However, the forecast shows that the County will still stay well within its ability to maintain or exceed its goal of maintaining 28% General and Debt Service Fund reserves throughout the forecast while continuing to provide essential services.

MECKLENBURG COUNTY | FISCAL YEAR 2017

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE GENERAL FUND

	Estimated FY 2016	Budget FY 2017
REVENUES		
Taxes	\$ 944,054,318	\$ 927,492,129
Licenses and Permits	28,337,566	25,434,397
Intergovernmental	160,119,869	148,333,211
Charges for services	54,958,510	55,765,205
Interest	5,491,487	4,700,000
Administrative Costs	2,503,973	2,544,258
Other	10,449,107	15,389,161
Total Revenues	<u>1,205,914,830</u>	<u>1,179,658,361</u>
EXPENDITURES		
Customer Satisfaction and Management	21,370,080	21,261,407
Administrative Services	90,277,951	99,850,965
Financial Services	16,827,543	21,155,749
Land Use and Environmental Services	49,127,872	50,378,942
Community Services	69,180,304	72,484,399
Detention and Court Support Services	130,709,462	138,847,777
Health and Human Services	276,155,853	285,385,297
Business Partners	464,330,810	471,023,442
Total Expenditures	<u>1,117,979,875</u>	<u>1,160,387,978</u>
EXCESS OF REVENUES OVER EXPENDITURES	87,934,955	19,270,383
OTHER FINANCING SOURCES (USES)		
Appropriated Fund Balance	-	47,007,474
Sale of Capital Assets	180,631	-
Transfers to other funds	(61,360,083)	(66,456,518)
Transfers from other funds	214,035	178,661
Total Other Financing Uses	<u>(60,965,417)</u>	<u>(19,270,383)</u>
NET CHANGE IN FUND BALANCE	26,969,538	-
FUND BALANCE - BEGINNING OF YEAR	474,150,859	501,120,397
FUND BALANCE - END OF YEAR	<u>\$ 501,120,397</u>	<u>\$ 501,120,397</u>

The General Fund is projected to use \$27 million of fund balance for Capital, Technology, Deferred Maintenance & Fleet Reserve and \$20 million dollars of prior years accumulated fund balance as one-time expenses for unmet business needs.

Source: Mecklenburg County Finance Department

MECKLENBURG COUNTY | FISCAL YEAR 2017

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE CAPITAL RESERVE FUND

	Estimated FY 2016	Budget FY 2017
REVENUES		
Charges for services	1,932,841	-
Intergovernmental	291,986	-
Other	38,936	-
Total Revenues	<u>2,263,763</u>	<u>-</u>
EXPENDITURES		
Capital outlay	25,032,448	40,000,000
Total Expenditures	<u>25,032,448</u>	<u>40,000,000</u>
EXCESS OF EXPENDITURES OVER REVENUES	<u>(22,768,685)</u>	<u>(40,000,000)</u>
OTHER FINANCING SOURCES		
Gain on sale of fixed assets	534,892	-
Transfers from other funds	16,768,000	40,000,000
Total Other Financing Sources	<u>17,302,892</u>	<u>40,000,000</u>
REVENUES AND OTHER FINANCING SOURCES UNDER EXPENDITURES	<u>(5,465,793)</u>	<u>-</u>
FUND BALANCE - BEGINNING OF YEAR	<u>49,516,875</u>	<u>44,051,082</u>
FUND BALANCE - END OF YEAR	<u>\$ 44,051,082</u>	<u>\$ 44,051,082</u>

The fund balance for Capital Reserves will be used to complete Mecklenburg County roof, HVAC, and park improvement facilities projects. Also other projects will be completed at the Sheriff Office, Library, Government Facilities and Central Piedmont

Source: Mecklenburg County Finance Department

MECKLENBURG COUNTY | FISCAL YEAR 2017

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE DEBT SERVICE FUND

	Estimated FY 2016	Budget FY 2017
REVENUES		
Taxes	\$ 284,740,027	\$ 291,064,079
Intergovernmental	12,802,471	12,405,025
Interest	1,217,187	1,200,000
Other	4,794,974	2,991,203
Total Revenues	<u>303,554,659</u>	<u>307,660,307</u>
EXPENDITURES		
Debt Services		
Principal Payments	170,778,436	163,645,000
Interest and fiscal charges	59,793,937	134,015,307
Total Expenditures	<u>230,572,373</u>	<u>297,660,307</u>
EXCESS OF REVENUES OVER EXPENDITURES	72,982,286	10,000,000
OTHER FINANCING (USES)		
Transfers to other funds	(60,800,000)	(10,000,000)
Total Other Financing (Uses)	<u>(60,800,000)</u>	<u>(10,000,000)</u>
NET CHANGE IN FUND BALANCE	12,182,286	-
FUND BALANCE - BEGINNING OF YEAR	181,583,886	193,766,172
FUND BALANCE - END OF YEAR	<u>\$193,766,172</u>	<u>\$193,766,172</u>

The Debt Service fund balance will be used to pay associated principal and interest for General Obligation Bonds and installment financings. Funding will also be provided for Pay-As-You Go and funding for Capital Projects including \$10 million for Deferred Maintenance.

Source: Mecklenburg County Finance Department

MECKLENBURG COUNTY | FISCAL YEAR 2017

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE LAW ENFORCEMENT SERVICE DISTRICT FUND

	Estimated FY 2016	Budget FY 2017
REVENUES		
Law Enforcement Service District taxes	\$ 14,845,203	\$ 15,358,342
Interest earned on investments	12,702	-
Total Revenues	<u>14,857,905</u>	<u>15,358,342</u>
EXPENDITURES		
Business Partners		
Law Enforcement Services	15,001,326	16,196,793
Total Expenditures	<u>15,001,326</u>	<u>16,196,793</u>
Appropriated Fund Balance	-	838,451
EXCESS OF REVENUES OVER (UNDER) EXPENDITURES	(143,421)	-
FUND BALANCE - BEGINNING OF YEAR	1,659,365	1,515,944
FUND BALANCE - END OF YEAR	<u>\$ 1,515,944</u>	<u>\$ 1,515,944</u>

The Law Enforcement Service District is projected to use \$838,451 of fund balance to cover the expenses to patrol and provide police protection services in the unincorporated areas.

Source: Mecklenburg County Finance Department

MECKLENBURG COUNTY | FISCAL YEAR 2017

STATEMENT OF REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCE SOLID WASTE ENTERPRISE FUND

	Estimated 2016	Budget FY 2017
OPERATING REVENUES		
Charges for services	\$ 15,626,438	\$18,636,126
Other	<u>1,136,407</u>	<u>1,024,940</u>
Total Operating Revenues	<u><u>16,762,845</u></u>	<u><u>19,661,066</u></u>
OPERATING EXPENSES		
Personal services and employee benefits	5,030,660	5,838,168
Utilities	200,695	249,594
Supplies	1,363,837	1,541,478
Depreciation	145,412	-
Maintenance and repairs	1,695,597	3,994,607
Rental and occupy charges	1,321,429	1,251,785
Contractual services	4,240,293	5,113,825
Final development and post closure costs	-	668,348
Total Expenses	<u><u>13,997,923</u></u>	<u><u>18,657,805</u></u>
OPERATING INCOME	<u><u>2,764,922</u></u>	<u><u>1,003,261</u></u>
NON-OPERATING REVENUES / (EXPENSES)		
Grant revenue	150,854	127,539
Interest income	223,689	25,000
Interest expense	(351,434)	(405,800)
Gain on disposal of assets	20,339	-
Capital Contributions	932,273	-
Transfers to other funds	-	(750,000)
Total Non-operating Revenues / (Expenses)	<u><u>975,721</u></u>	<u><u>(1,003,261)</u></u>
CHANGE IN NET POSITION	<u><u>3,740,643</u></u>	<u><u>-</u></u>
NET POSITION - BEGINNING OF YEAR	<u><u>77,170,497</u></u>	<u><u>80,911,140</u></u>
NET POSITION - END OF YEAR	<u><u>\$ 80,911,140</u></u>	<u><u>\$80,911,140</u></u>

The Solid Waste Fund balance will be used to operate and maintain the County landfills & solid waste recycling programs. The Solid Waste budget of \$21,860,755 includes \$2,047,150 appropriated in the Discarded White Goods and Scrap Tire Special Revenue funds.

Source: Mecklenburg County Finance Department

MECKLENBURG COUNTY | FISCAL YEAR 2017

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE STORM WATER SPECIAL REVENUE FUND

	Estimated FY 2016	Budget FY 2017
REVENUES		
Intergovernmental		
Federal	\$ 1,770,236	\$ -
State	-	-
Local	15,526	2,019,705
Charges for services	16,359,388	13,527,732
Interest	192,921	-
Other	6,311	-
Total Revenues	<u>18,344,382</u>	<u>15,547,437</u>
EXPENDITURES		
Land Use and Environmental Services		
Storm Water Services	9,225,685	8,724,303
Capital Outlay	8,446,173	6,319,474
Debt Service		
Principal retirement -bonds	244,021	325,000
Interest	9,578	-
Total Expenditures	<u>17,925,457</u>	<u>15,368,777</u>
EXCESS OF REVENUES OVER EXPENDITURES	<u>418,925</u>	<u>178,660</u>
OTHER FINANCING USES		
Transfers to other funds	<u>(164,225)</u>	<u>(178,660)</u>
REVENUE AND OTHER FINANCING USES OVER EXPENDITURES	<u>254,700</u>	<u>-</u>
FUND BALANCE - BEGINNING OF YEAR	<u>35,865,734</u>	<u>36,120,434</u>
FUND BALANCE - END OF YEAR	<u>\$ 36,120,434</u>	<u>\$ 36,120,434</u>

The Storm Water fund balance will be used for flood control, drainage stormwater management and Capital improvements to the Storm water system.

Source: Mecklenburg County Finance Department



DR. MARCUS PLESCIA
HEALTH DEPARTMENT

BUDGET SUMMARIES

- FY2017 Choice Matrix
- FY2017 Budget by Agency Service
- FY2017 Education Summaries
- FY2017 Community Service Grants
- Position Summaries

MECKLENBURG COUNTY | FISCAL YEAR 2017

Choice Matrix

The Choice Matrix was developed to illustrate the choices available to the Board of County Commissioners in funding services. All services funded by the County are categorized into one of the following designations. Some services appear in multiple quadrants because portions of the program are subject to different levels of funding choice.

	No Funding Choice	Funding Choice
No Program Choice	No Choices (Programs or Funding) FY2017 Total Dollars: \$436,069,461	No Program Choice Funding Choice FY2017 Total Dollars: \$815,738,008
Program Choice	Program Choice No Funding Choice FY2017 Total Dollars: \$22,522,549	Program Choice Funding Choice FY2017 Total Dollars: \$366,562,403

The four quadrants of the Choice Matrix are:

No Choices (RED) – Items in this category offer the Board no options when it comes to providing services or the amount of funding. These are obligations that the County must fund at a specified level, regardless of economic circumstances.

No Program Choice/Funding Choice (BLUE) – Programs listed in this category are imposed on the Board, yet the County has the flexibility when it comes to the level of funding necessary to meet the program needs. While some level of funding is realistically needed to implement these required programs, the Board possesses the ability to modify the funding levels.

Program Choice/No Funding Choice (PURPLE) – The Board has the option to provide the services in this category. If the County chooses to offer the program, then there are spending requirements and/or outcome expectations for the program. Grant funded programs frequently fall into this category; the Board has a choice to accept or reject the grant, but once accepted the grant funds can only be used for a specific purpose.

Program and Funding Choice (GREEN) – The Board has complete control over both program and funding decisions. This category offers the Board the greatest degree of budgetary flexibility.

Program Funding Choice Matrix

RED: MANDATED/MANDATED						
Item	FT	PT	Agency	County Dollars	Total Dollars	County % of Total
CPCC - DEBT	0	0	CPC	8,901,176	9,945,379	90%
CHILDCARE SERVICES (DSS)	0	0	DSS	791,571	46,358,837	2%
MEDICAID RELATED PAYMENTS (DSS)	0	0	DSS	3,255,794	3,255,794	100%
MEDICAID TRANSPORTATION (DSS)	0	0	DSS	25,668	5,100,000	1%
DEBT SERVICE	0	0	DSV	125,334,799	133,411,288	94%
CHARLOTTE AREA TRANSIT SYSTEM (FIN)	0	0	FIN	0	48,000,000	0%
FIRE SERVICE DISTRICT (JCC)	0	0	JCC	0	4,782,633	0%
LESD (JCC)	0	0	JCC	680,000	16,876,793	4%
ABC PROFIT DISTRIBUTION	0	0	NDP	332,000	332,000	100%
REVENUES (NDP)	0	0	NDP	-3,396,000	0	
CMS-DEBT	0	0	SCH	105,095,736	166,903,640	63%
TRAINING DIVISION - MANDATED (SHF)	7	0	SHF	1,103,097	1,103,097	100%
TOTAL:	7	0		242,123,841	436,069,461	56%

BLUE: MANDATED/DISCRETIONARY						
Item	FT	PT	Agency	County Dollars	Total Dollars	County % of Total
BUSINESS PERSONAL PROPERTY AUDIT (CAO)	3	0	CAO	1,644,240	1,644,240	100%
REAL PROPERTY VALUATION (CAO)	53	0	CAO	4,751,761	4,751,761	100%
COMMISSIONERS (COM)	9	0	COM	552,698	552,698	100%
CPCC OPERATIONS FUNDING	0	0	CPC	34,529,949	34,529,949	100%
CHILD SPRT ENFORCEMENT CUSTOMER SPRT & CASE MGT (CSE)	104	1	CSE	2,503,175	8,550,811	29%
CHILD SUPPORT COURT SERVICES (CSE)	6	0	CSE	116,152	627,990	18%
CHILD SUPPORT ENFORCEMENT ADMINISTRATION (CSE)	5	0	CSE	178,495	537,861	33%
ADULT SUBSTANCE ABUSE TREATMENT CONTINUUM (CSS)	25	1	CSS	1,950,952	1,985,952	98%
ADULT SERVICES (DSS)	57	0	DSS	4,307,734	5,401,024	80%
CHILDREN'S SERVICES (DSS)	405	0	DSS	23,367,932	43,985,741	53%
COMMUNITY SOCIAL WORK (DSS)	39	0	DSS	1,132,833	3,463,784	33%
LEGAL SERVICES (DSS)	13	0	DSS	1,334,726	1,602,533	83%
MAINTAINING INDEPENDENCE SERVICES (DSS)	4	0	DSS	1,589,635	4,463,107	36%
MECKLENBURG TRANSPORT (DSS)	36	1	DSS	1,768,993	3,123,670	57%
PUBLIC ASSISTANCE (DSS)	596	4	DSS	13,606,726	39,029,127	35%
QUALITY IMPROVEMENT (DSS)	13	0	DSS	740,553	1,079,043	69%
RECORD & MAIL SERVICES (DSS)	8	0	DSS	1,117,035	1,886,264	59%
WORK FIRST EMPLOYMENT SERVICE (DSS)	60	0	DSS	5,717,914	6,523,705	88%
DISTRICT & PRECINCT (ELE)	3	0	ELE	346,941	346,941	100%
EARLY & ABSENTEE VOTING (ELE)	0	0	ELE	469,521	719,521	65%
PRIMARY & GENERAL ELECTIONS (ELE)	4	0	ELE	124,135	864,731	14%
VOTER EDUCATION OUTREACH (ELE)	6	0	ELE	921,429	1,257,652	73%
VOTER REGISTRATION & MAINTENANCE (ELE)	7	1	ELE	531,908	1,061,324	50%
ADULT MENTAL HEALTH CONTINUUM (HLT)	3	0	HLT	178,414	253,723	70%
CHILDREN'S DEVELOPMENTAL SERVICES (HLT)	101	0	HLT	4,545,492	8,586,125	53%
COMMUNICABLE DISEASE (HLT)	49	0	HLT	3,192,349	3,973,318	80%
FOOD & FACILITIES SANITATION (HLT)	57	0	HLT	4,584,208	4,896,904	94%
HEALTH PLANNING (HLT)	27	0	HLT	2,417,701	3,005,195	80%
HEALTH PROMOTION (HLT)	15	0	HLT	1,652,607	1,759,045	94%
PATIENT SERVICES (HLT)	56	0	HLT	2,205,972	3,043,972	72%
PEST MANAGEMENT & ENVIRONMENTAL SERVICES (HLT)	7	0	HLT	448,156	804,181	56%
PUBLIC HEALTH CLINICS (HLT)	85	4	HLT	5,612,126	9,108,208	62%
SCHOOL HEALTH SERVICES (HLT)	194	0	HLT	14,921,390	14,977,140	100%
SENIOR ADMINISTRATION (HLT)	7	0	HLT	1,461,896	1,461,896	100%
WOMEN, INFANTS, CHILDREN (HLT)	67	6	HLT	334,547	4,723,684	7%
CODE ENFORCEMENT (LUE)	238	4	LUE	0	25,997,837	0%
FIRE MARSHAL (LUE)	8	0	LUE	58,061	678,970	9%
SOLID WASTE SERVICES (LUE)	77	1	LUE	0	20,936,896	0%
SURFACE WATER QUALITY AND FLOOD HAZARD MITIGATION (LUE)	55	0	LUE	0	15,246,854	0%

BLUE: MANDATED/DISCRETIONARY

Item	FT	PT	Agency	County Dollars	Total Dollars	County % of Total
ATTORNEY (MGR)	8	0	MGR	1,877,142	1,877,142	100%
CLERK'S OFFICE (MGR)	4	0	MGR	399,828	399,828	100%
UNEMPLOYMENT INSURANCE (NDP)	0	0	NDP	300,000	300,000	100%
REAL PROPERTY RECORDINGS & DOCUMENTATION (REG)	16	0	REG	847,244	1,081,100	78%
RECORDS RESEARCH & ASSISTANCE (REG)	10	0	REG	487,649	689,600	71%
VITAL & MISCELLANEOUS RECORDS (REG)	6	0	REG	369,807	369,807	100%
CMS - CAPITAL REPLACEMENT	0	0	SCH	4,960,000	4,960,000	100%
CMS OPERATIONAL FUNDING	0	0	SCH	411,193,792	413,493,792	99%
CHILD SUPPORT ENFORCEMENT (SHF)	6	0	SHF	18,681	18,681	100%
COURT SECURITY (SHF)	117	4	SHF	8,461,282	8,461,282	100%
DETENTION SERVICES (SHF)	805	0	SHF	59,269,234	77,480,234	76%
DV ENFORCEMENT & EDUCATION (SHF)	9	0	SHF	783,785	783,785	100%
FACILITY MANAGEMENT (SHF)	0	0	SHF	6,755,187	6,755,187	100%
FIELD OPERATIONS (SHF)	103	1	SHF	6,882,655	9,680,213	71%
INMATE LIBRARY SERVICE (SHF)	4	0	SHF	295,987	295,987	100%
REGISTRATION DIVISION (SHF)	16	0	SHF	1,055,731	1,163,731	91%
SENIOR ADMINISTRATION (SHF)	2	0	SHF	454,262	484,262	94%
TOTAL:	3,608	28		649,330,622	815,738,008	80%

PURPLE: DISCRETIONARY/MANDATED

Item	FT	PT	Agency	County Dollars	Total Dollars	County % of Total
SPIRIT SQUARE/FACILITY MAINTENANCE (AFM)	0	0	AFM	750,000	750,000	100%
SHELTER PLUS CARE SERVICES (CSS)	2	0	CSS	193,639	193,639	100%
SUPPORTIVE HOUSING (CSS)	0	0	CSS	1,717,148	1,717,148	100%
GROUND WATER QUALITY (HLT)	13	0	HLT	1,047,709	1,351,500	78%
AIR QUALITY (LUE)	22	0	LUE	0	1,651,126	0%
LAND DEVELOPMENT (LUE)	19	0	LUE	108,855	1,798,118	6%
MEDICAL EXAMINER (MED)	20	1	MED	1,099,843	2,361,343	47%
BUSINESS INVESTMENT GRANTS (OED)	0	0	OED	4,445,485	4,445,485	100%
DEVELOPMENT AGREEMENTS (OED)	0	0	OED	4,778,040	4,778,040	100%
NATURE PRESERVES & NATURAL RESOURCES (PRK)	38	10	PRK	3,270,949	3,476,150	94%
TOTAL:	114	12		17,411,668	22,522,549	77%

GREEN: DISCRETIONARY/DISCRETIONARY

Item	FT	PT	Agency	County Dollars	Total Dollars	County % of Total
CORPORATE FLEET MANAGEMENT (AFM)	2	0	AFM	715,611	715,611	100%
COURIER SERVICES (AFM)	3	0	AFM	149,492	149,492	100%
DESIGN AND CONSTRUCTION PROJECT MANAGEMENT (AFM)	13	0	AFM	331,352	331,352	100%
FACILITY MANAGEMENT (AFM)	11	0	AFM	21,834,177	22,059,677	99%
FACILITY SECURITY (AFM)	3	0	AFM	3,264,797	3,264,797	100%
REAL ESTATE MANAGEMENT (AFM)	3	0	AFM	439,269	439,269	100%
AUDIT (AUD)	13	0	AUD	1,393,386	1,393,386	100%
ADMINISTRATION (BHD)	10	0	BHD	12,417,336	12,785,047	97%
ADMINISTRATIVE SUPPORT (CAO)	6	0	CAO	927,101	927,101	100%
INFORMATION SYSTEM (CAO)	10	0	CAO	2,046,755	2,046,755	100%
PROPERTY ASSESSMENT SERVICES (CAO)	32	0	CAO	2,357,624	2,357,624	100%
SENIOR ADMINISTRATION (CAO)	3	0	CAO	548,028	548,028	100%
CLERK OF SUPERIOR COURT (CJS)	0	0	CJS	310,067	426,067	73%
COURT CHILD CARE (CJS)	0	0	CJS	227,575	227,575	100%
CRIMINAL JUSTICE PLANNING (CJS)	7	0	CJS	769,907	769,907	100%
DISTRICT ATTORNEY'S OFFICE (CJS)	2	0	CJS	2,966,753	2,966,753	100%
DRUG TREATMENT COURT (CJS)	16	0	CJS	1,227,056	1,227,056	100%
FINE COLLECTIONS/POST JUDGMENT SERVICES CENTER (CJS)	3	0	CJS	192,926	192,926	100%
FORENSIC EVALUATIONS (CJS)	7	0	CJS	885,317	890,617	99%
PRETRIAL SERVICES (CJS)	18	0	CJS	1,501,033	1,501,033	100%
PUBLIC DEFENDER'S OFFICE (CJS)	0	0	CJS	1,153,260	1,153,260	100%

GREEN: DISCRETIONARY/DISCRETIONARY

Item	FT	PT	Agency	County Dollars	Total Dollars	County % of Total
REENTRY SERVICES (CJS)	6	0	CJS	522,737	522,737	100%
TRIAL COURT ADMINISTRATOR'S OFFICE (CJS)	0	0	CJS	536,166	536,166	100%
100 BLACK MEN OF CHARLOTTE - MENTORING (CSG)	0	0	CSG	20,000	20,000	100%
A CHILD'S PLACE (CSG)	0	0	CSG	50,000	50,000	100%
ADA JENKINS FAMILIES AND CAREER DEVELOPMENT (CSG)	0	0	CSG	25,000	25,000	100%
ASC - STUDIO 345 (CSG)	0	0	CSG	350,000	350,000	100%
BETHESDA HEALTH CENTER (CSG)	0	0	CSG	165,000	165,000	100%
BIG BROTHERS BIG SISTERS (CSG)	0	0	CSG	50,000	50,000	100%
BIG BROTHERS BIG SISTERS MENTOR 2.0 (CSG)	0	0	CSG	25,000	25,000	100%
CARE RING NURSE FAMILY PARTNERSHIP (CSG)	0	0	CSG	250,000	250,000	100%
CHARLOTTE COMMUNITY HEALTH CLINIC (CSG)	0	0	CSG	250,000	250,000	100%
CHARLOTTE COMMUNITY HEALTH CLINIC-HOMELESS (CSG)	0	0	CSG	270,919	270,919	100%
CITIZEN SCHOOLS (CSG)	0	0	CSG	50,000	50,000	100%
COMMUNITIES IN SCHOOLS (CSG)	0	0	CSG	1,063,000	1,063,000	100%
COMMUNITY CULINARY SCHOOL (CSG)	0	0	CSG	80,000	80,000	100%
CW WILLIAMS - HEALTHCARE FOR HOMELESS INITIATIVE (CSG)	0	0	CSG	390,000	390,000	100%
FIRST BAPTIST CHURCH WEST (CSG)	0	0	CSG	100,000	100,000	100%
FREEDOM SCHOOL PARTNERS (CSG)	0	0	CSG	50,000	50,000	100%
HOPE HAVEN, INC (CSG)	0	0	CSG	41,500	41,500	100%
INTERNATIONAL HOUSE (CSG)	0	0	CSG	50,000	50,000	100%
JUNIOR ACHIEVEMENT (CSG)	0	0	CSG	20,000	20,000	100%
LATIN AMERICAN COALITION (CSG)	0	0	CSG	50,000	50,000	100%
MEDASSIST OF MECKLENBURG (CSG)	0	0	CSG	550,000	550,000	100%
PHYSICIANS REACH OUT (CSG)	0	0	CSG	250,000	250,000	100%
SENIOR ACTIVITIES AND SERVICES (CSG)	0	0	CSG	95,000	95,000	100%
SHELTER HEALTH SERVICES (CSG)	0	0	CSG	69,000	69,000	100%
TEEN HEALTH CONNECTION, INC. (CSG)	0	0	CSG	50,000	50,000	100%
THE CENTER FOR COMMUNITY TRANSITIONS - LIFEWORKS! (CSG)	0	0	CSG	100,000	100,000	100%
URBAN LEAGUE OF CENTRAL CAROLINAS - JOB TRAINING (CSG)	0	0	CSG	50,000	50,000	100%
YMCA Y-READERS (CSG)	0	0	CSG	185,000	185,000	100%
YWCA OF THE CENTRAL CAROLINAS, INC.(CSG)	0	0	CSG	50,000	50,000	100%
COMMUNITY SUPPORT SERVICES ADMINISTRATION (CSS)	7	0	CSS	900,508	900,508	100%
DOMESTIC VIOLENCE PERPETRATOR SERVICES (CSS)	5	0	CSS	592,972	682,972	87%
DV ADULT VICTIM SERVICES (CSS)	20	1	CSS	2,906,031	2,912,431	100%
DV CHILDREN SERVICES (CSS)	7	0	CSS	749,389	752,889	100%
HOMELESS HOUSING SERVICES MOORE PLACE (CSS)	5	0	CSS	376,744	376,744	100%
HOMELESS RESOURCE SERVICES (CSS)	15	0	CSS	2,667,537	2,730,537	98%
VETERAN SERVICES (CSS)	14	0	CSS	1,142,451	1,142,451	100%
ADMINISTRATIVE SUPPORT (DSS)	14	0	DSS	1,028,966	2,437,457	42%
FACILITIES MANAGEMENT (DSS)	0	0	DSS	988,789	1,310,168	75%
FRAUD (DSS)	13	0	DSS	232,742	896,403	26%
GENERAL ASSISTANCE (DSS)	16	0	DSS	3,993,395	12,449,613	32%
IT RESOURCE MANAGEMENT (DSS)	0	0	DSS	309,563	613,821	50%
RETIREE MEDICAL INSURANCE (HRS)	0	0	DSS	2,245,026	3,151,356	71%
SENIOR ADMINISTRATION (DSS)	1	0	DSS	107,599	232,606	46%
SENIOR CITIZENS NUTRITION PROGRAM (DSS)	27	1	DSS	1,897,419	3,010,518	63%
DEFERRED MAINTENANCE PLAN	0	0	DSV	0	6,000,000	0%
PAY AS YOU GO CAPITAL FUNDING	0	0	DSV	30,117,180	36,117,180	83%
EMERGENCY MEDICAL SERVICES (EMS)	0	0	EMS	10,268,930	10,268,930	100%
FINANCIAL SERVICES (FIN)	46	0	FIN	5,109,448	5,109,448	100%
HUMAN SERVICES FINANCE DIVISION (FIN)	76	0	FIN	6,211,570	6,211,570	100%
PROCUREMENT (FIN)	19	0	FIN	1,753,227	1,828,227	96%
CHARLOTTE-MECKLENBURG HISTORIC PRESERVATION(HLC)	2	0	HLC	189,209	314,209	60%
ADMINISTRATIVE SUPPORT (HLT)	4	0	HLT	608,996	870,589	70%

GREEN: DISCRETIONARY/DISCRETIONARY						
Item	FT	PT	Agency	County Dollars	Total Dollars	County % of Total
CHILD DEVELOPMENT - COMMUNITY POLICING (HLT)	27	1	HLT	2,408,894	2,408,894	100%
HEALTH CASE MANAGEMENT (HLT)	88	0	HLT	2,398,509	8,606,034	28%
HUMAN RESOURCE MANAGEMENT (HRS)	53	1	HRS	6,034,550	6,034,550	100%
OFFSITE INMATE MEDICAL CARE	0	0	HSP	1,000,000	1,000,000	100%
IT OPERATION AND BUSINESS ADMINISTRATION (IST)	6	0	IST	1,441,179	1,441,179	100%
IT QUALITY SERVICES (IST)	6	0	IST	420,933	420,933	100%
IT SECURITY SERVICES (IST)	8	0	IST	1,231,543	1,231,543	100%
SERVICE DEVELOPMENT (IST)	46	0	IST	5,984,922	5,984,922	100%
SERVICE STRATEGY & PLANNING (IST)	10	0	IST	783,740	783,740	100%
TECHNICAL SERVICES MANAGEMENT & DELIVERY (IST)	75	0	IST	11,946,296	11,946,296	100%
311 CALL CENTER (JCC)	0	0	JCC	1,417,143	1,417,143	100%
ADMINISTRATION & FISCAL MANAGEMENT (LIB)	11	0	LIB	1,362,636	1,362,636	100%
FUND DEVELOPMENT (LIB)	4	0	LIB	464,672	464,672	100%
IMAGINON (LIB)	22	4	LIB	1,880,981	1,880,981	100%
IT RESOURCE MANAGEMENT (LIB)	3	0	LIB	1,013,025	1,013,025	100%
PUBLIC INFORMATION (LIB)	4	0	LIB	381,408	381,408	100%
PUBLIC LIBRARY SERVICES (LIB)	307	53	LIB	26,417,354	27,917,354	95%
ADMINISTRATIVE SUPPORT (LUE)	8	0	LUE	0	1,013,628	0%
FISCAL ADMINISTRATION (LUE)	9	0	LUE	0	855,137	0%
GIS APPLICATIONS (LUE)	8	0	LUE	1,178,803	1,178,803	100%
LAKE NORMAN MARINE COMMISSION (LUE)	0	0	LUE	0	2,077	0%
LAKE WYLIE MARINE COMMISSION (LUE)	0	0	LUE	0	1,325	0%
LAND RECORDS (LUE)	19	0	LUE	1,356,108	1,356,108	100%
MAPPING AND PROJECT SERVICES (LUE)	7	0	LUE	1,120,356	1,125,356	100%
SENIOR ADMINISTRATION (LUE)	2	0	LUE	0	321,964	0%
STORM WATER DATABASE MAINTENANCE (LUE)	9	0	LUE	0	847,857	0%
ADMINISTRATIVE SUPPORT (MGR)	10	0	MGR	1,206,152	1,206,152	100%
BUSINESS PROCESS MANAGEMENT (MGR)	15	0	MGR	1,733,093	1,733,093	100%
ENTERPRISE PROJECT MANAGEMENT (MGR)	9	0	MGR	1,219,000	1,219,000	100%
MANAGEMENT & BUDGET SERVICES (MGR)	15	0	MGR	1,639,449	1,639,449	100%
SENIOR ADMINISTRATION (MGR)	5	0	MGR	1,564,802	1,564,802	100%
ACCOUNTING (FIN)	0	0	NDP	4,818,818	4,818,818	100%
ACS-LIBRARY & PARKS ORCHESTRA PROGRAMING (NDP)	0	0	NDP	500,000	500,000	100%
ASSOCIATION DUES (NDP)	0	0	NDP	277,876	277,876	100%
CAPITAL RESERVE (NDP)	0	0	NDP	0	8,000,000	0%
CENTRALINA COUNCIL OF GOVERNMENTS (NDP)	0	0	NDP	332,740	332,740	100%
EMPLOYEE COMPENSATION (NDP)	0	0	NDP	6,407,223	6,407,223	100%
EMPLOYEE LEARNING SERVICES (HRS)	0	0	NDP	907,088	907,088	100%
EMPLOYEE MARKET ADJUSTMENT (NDP)	0	0	NDP	1,000,000	1,000,000	100%
LAKE NORMAN MARINE COMMISSION (NDP)	0	0	NDP	24,923	24,923	100%
LAKE WYLIE MARINE COMMISSION (NDP)	0	0	NDP	23,675	23,675	100%
OTHER POST EMPLOYMENT BENEFITS (HRS)	0	0	NDP	0	8,000,000	0%
PROGRAM REVIEW & STUDIES (OMB)	0	0	NDP	100,000	100,000	100%
RETIREE MEDICAL INSURANCE (HRS)	0	0	NDP	11,834,809	11,834,809	100%
TECHNOLOGY RESERVE (NDP)	0	0	NDP	0	15,000,000	0%
TELEPHONE AND NETWORK INFRASTRUCTURE	0	0	NDP	2,280,537	2,280,537	100%
UNRESTRICTED CONTINGENCY (NDP)	0	0	NDP	125,000	125,000	100%
VEHICLE RESERVE (NDP)	0	0	NDP	0	1,000,000	0%
ACC FOOTBALL CHAMPIONSHIP (OED)	0	0	OED	275,000	275,000	100%
BELK BOWL (OED)	0	0	OED	275,000	275,000	100%
CHARLOTTE REGIONAL PARTNERSHIP (OED)	0	0	OED	151,881	151,881	100%
CRVA- FILM COMMISSION (OED)	0	0	OED	150,000	150,000	100%
CRVA-CIAA TOURNAMENT (OED)	0	0	OED	275,000	275,000	100%
ECONOMIC DEVELOPMENT (OED)	3	0	OED	593,219	593,219	100%
MWSBE (OED)	1	0	OED	125,618	125,618	100%
NBA ALL-STAR GAME (OED)	0	0	OED	0	600,000	0%
PUBLIC INFORMATION (PID)	14	0	PID	1,668,539	1,668,539	100%
WEB SERVICES (PID)	6	0	PID	799,328	799,328	100%
ATHLETIC SERVICES (PRK)	7	12	PRK	-554,261	1,044,339	-53%

GREEN: DISCRETIONARY/DISCRETIONARY

Item	FT	PT	Agency	County Dollars	Total Dollars	County % of Total
COOPERATIVE EXTENSION SERVICES (PRK)	0	0	PRK	189,843	203,343	93%
FISCAL ADMINISTRATION (PRK)	9	1	PRK	787,843	787,843	100%
IT RESOURCE MANAGEMENT (PRK)	2	0	PRK	290,969	290,969	100%
PARK FACILITY PLANNING SERVICE (PRK)	6	1	PRK	781,298	781,298	100%
PARK OPERATIONS (PRK)	106	18	PRK	9,876,231	10,601,231	93%
PARK REPAIR AND MAINTENANCE (PRK)	49	4	PRK	5,810,098	5,810,098	100%
POOLS (PRK)	19	61	PRK	2,040,669	3,348,259	61%
RECREATION PROGRAMMING (PRK)	72	69	PRK	6,430,508	7,987,068	81%
SENIOR ADMINISTRATION (PRK)	5	1	PRK	1,027,263	1,027,263	100%
THERAPEUTIC RECREATION (PRK)	9	0	PRK	840,811	965,311	87%
VOLUNTEER COORDINATION (PRK)	2	1	PRK	640,982	640,982	100%
ADMINISTRATIVE SUPPORT (REG)	3	0	REG	156,001	156,001	100%
FISCAL ADMINISTRATION (REG)	2	0	REG	129,478	129,478	100%
SENIOR ADMINISTRATION (REG)	2	0	REG	344,583	344,583	100%
ADMINISTRATIVE SUPPORT (SHF)	3	0	SHF	385,909	385,909	100%
FISCAL ADMINISTRATION (SHF)	15	0	SHF	1,267,562	1,267,562	100%
HUMAN RESOURCES (SHF)	9	0	SHF	913,959	913,959	100%
INFORMATION SERVICES DIVISION (SHF)	0	0	SHF	587,187	587,187	100%
INMATE FINANCE & SUPPORT (SHF)	34	0	SHF	2,176,426	2,176,426	100%
IT RESOURCE MANAGEMENT (SHF)	14	0	SHF	1,405,174	1,405,174	100%
LEGAL SERVICES (SHF)	2	0	SHF	205,260	205,260	100%
PUBLIC INFORMATION (SHF)	1	0	SHF	91,820	91,820	100%
REHABILITATION SERVICES (SHF)	23	0	SHF	2,361,049	2,361,049	100%
RESEARCH & PLANNING (SHF)	2	0	SHF	168,638	168,638	100%
TRAINING DIVISION - NONMANDATED (SHF)	4	0	SHF	566,232	566,232	100%
ATTORNEY (TAX)	0	0	TAX	502,000	502,000	100%
BUSINESS TAX COLLECTIONS (TAX)	13	0	TAX	-130,366	1,602,616	-8%
PROPERTY TAX COLLECTIONS (TAX)	26	0	TAX	2,835,324	3,614,264	78%
TAX ADMINISTRATION (TAX)	1	0	TAX	187,624	187,624	100%
TOTAL:	1,708	228		288,732,771	366,562,403	79%
GRAND TOTAL:	5,437	268		1,197,598,902	1,640,892,421	73%

FY2017 Adopted Budget by Agency and Service

Agency - Service	FT	PT	Federal Revenue	State Revenue	Other Revenue	County Cost	Total Cost	FY2016 Adopted Budget
Asset and Facility Management								
CORPORATE FLEET MANAGEMENT (AFM)	2	0	0	0	0	715,611	715,611	590,321
COURIER SERVICES (AFM)	3	0	0	0	0	149,492	149,492	92,318
DESIGN AND CONSTRUCTION PROJECT MANAGEMENT (AFM)	13	0	0	0	0	331,352	331,352	1,264,192
FACILITY MANAGEMENT (AFM)	11	0	0	0	225,500	21,834,177	22,059,677	20,264,550
FACILITY SECURITY (AFM)	3	0	0	0	0	3,264,797	3,264,797	2,593,225
REAL ESTATE MANAGEMENT (AFM)	3	0	0	0	0	439,269	439,269	724,833
SPIRIT SQUARE/FACILITY MAINTENANCE (AFM)	0	0	0	0	0	750,000	750,000	750,000
Total:	35	0	0	0	225,500	27,484,698	27,710,198	26,279,439
Behavioral Health Division								
ADMINISTRATION (BHD)	10	0	0	337,711	30,000	12,417,336	12,785,047	11,506,604
Total:	10	0	0	337,711	30,000	12,417,336	12,785,047	11,506,604
Central Piedmont Community College								
CPCC - DEBT	0	0	0	0	1,044,203	8,901,176	9,945,379	11,434,588
CPCC OPERATIONS FUNDING	0	0	0	0	0	34,529,949	34,529,949	35,229,083
CPCC-WTVI MERGER (CPC)	0	0	0	0	0	0	0	200,000
Total:	0	0	0	0	1,044,203	43,431,125	44,475,328	46,863,671
Charlotte-Mecklenburg Schools								
CMS - CAPITAL REPLACEMENT	0	0	0	0	0	4,960,000	4,960,000	4,960,000
CMS-DEBT	0	0	2,025,025	59,782,879	0	105,095,736	166,903,640	170,468,438
CMS OPERATIONAL FUNDING	0	0	0	0	2,300,000	411,193,792	413,493,792	406,202,352
Total:	0	0	2,025,025	59,782,879	2,300,000	521,249,528	585,357,432	581,630,790
Child Support Enforcement								
CHILD SPRT ENFORCEMENT CUSTOMER SPRT & CASE MGT (CSE)	104	1	5,724,687	303,505	19,444	2,503,175	8,550,811	7,775,651
CHILD SUPPORT COURT SERVICES (CSE)	6	0	475,444	36,394	0	116,152	627,990	651,851
CHILD SUPPORT ENFORCEMENT ADMINISTRATION (CSE)	5	0	322,972	36,394	0	178,495	537,861	450,624
Total:	115	1	6,523,103	376,293	19,444	2,797,822	9,716,662	8,878,126
Commissioners								
COMMISSIONERS (COM)	9	0	0	0	0	552,698	552,698	418,827
Total:	9	0	0	0	0	552,698	552,698	418,827
Community Service Grants								
100 BLACK MEN OF CHARLOTTE - MENTORING (CSG)	0	0	0	0	0	20,000	20,000	20,000
A CHILD'S PLACE (CSG)	0	0	0	0	0	50,000	50,000	50,000
ADA JENKINS FAMILIES AND CAREER DEVELOPMENT (CSG)	0	0	0	0	0	25,000	25,000	25,000
ASC - STUDIO 345 (CSG)	0	0	0	0	0	350,000	350,000	350,000
BETHESDA HEALTH CENTER (CSG)	0	0	0	0	0	165,000	165,000	165,000
BIG BROTHERS BIG SISTERS (CSG)	0	0	0	0	0	50,000	50,000	50,000
BIG BROTHERS BIG SISTERS MENTOR 2.0 (CSG)	0	0	0	0	0	25,000	25,000	25,000
CARE RING NURSE FAMILY PARTNERSHIP (CSG)	0	0	0	0	0	250,000	250,000	125,500
CHARLOTTE COMMUNITY HEALTH CLINIC (CSG)	0	0	0	0	0	250,000	250,000	250,000
CHARLOTTE COMMUNITY HEALTH CLINIC-HOMELESS (CSG)	0	0	0	0	0	270,919	270,919	270,919
CITIZEN SCHOOLS (CSG)	0	0	0	0	0	50,000	50,000	50,000
COMMUNITIES IN SCHOOLS (CSG)	0	0	0	0	0	1,063,000	1,063,000	1,063,000
COMMUNITY CULINARY SCHOOL (CSG)	0	0	0	0	0	80,000	80,000	60,000
FIRST BAPTIST CHURCH WEST (CSG)	0	0	0	0	0	100,000	100,000	75,000
FREEDOM SCHOOL PARTNERS (CSG)	0	0	0	0	0	50,000	50,000	0
GOODWILL INDUSTRIES (CSG)	0	0	0	0	0	0	0	50,000
HOPE HAVEN, INC (CSG)	0	0	0	0	0	41,500	41,500	41,500
INTERNATIONAL HOUSE (CSG)	0	0	0	0	0	50,000	50,000	50,000
JUNIOR ACHIEVEMENT (CSG)	0	0	0	0	0	20,000	20,000	20,000
LATIN AMERICAN COALITION (CSG)	0	0	0	0	0	50,000	50,000	50,000
SENIOR ACTIVITIES AND SERVICES (CSG)	0	0	0	0	0	95,000	95,000	70,000
MEDASSIST OF MECKLENBURG (CSG)	0	0	0	0	0	550,000	550,000	500,000
PHYSICIANS REACH OUT (CSG)	0	0	0	0	0	250,000	250,000	250,000
SHELTER HEALTH SERVICES (CSG)	0	0	0	0	0	69,000	69,000	69,000
TEEN HEALTH CONNECTION, INC. (CSG)	0	0	0	0	0	50,000	50,000	50,000

Agency - Service	FT	PT	Federal Revenue	State Revenue	Other Revenue	County Cost	Total Cost	FY2016 Adopted Budget
THE CENTER FOR COMMUNITY TRANSITIONS - LIFEWORKS! (CSG)	0	0	0	0	0	100,000	100,000	50,000
URBAN LEAGUE OF CENTRAL CAROLINAS - JOB TRAINING (CSG)	0	0	0	0	0	50,000	50,000	50,000
YMCA Y-READERS (CSG)	0	0	0	0	0	185,000	185,000	185,000
YWCA OF THE CENTRAL CAROLINAS, INC.(CSG)	0	0	0	0	0	50,000	50,000	50,000
Total:	0	0	0	0	0	4,359,419	4,359,419	4,064,919
Community Support Services								
ADULT SUBSTANCE ABUSE TREATMENT CONTINUUM (CSS)	25	1	0	0	35,000	1,950,952	1,985,952	1,823,646
COMMUNITY SUPPORT SERVICES ADMINISTRATION (CSS)	7	0	0	0	0	900,508	900,508	854,568
DOMESTIC VIOLENCE PERPETRATOR SERVICES (CSS)	5	0	0	0	90,000	592,972	682,972	699,684
DV ADULT VICTIM SERVICES (CSS)	20	1	0	0	6,400	2,906,031	2,912,431	2,506,891
DV CHILDREN SERVICES (CSS)	7	0	3,500	0	0	749,389	752,889	753,184
HOMELESS HOUSING SERVICES MOORE PLACE (CSS)	5	0	0	0	0	376,744	376,744	353,317
HOMELESS RESOURCE SERVICES (CSS)	15	0	63,000	0	0	2,667,537	2,730,537	2,688,224
SHELTER PLUS CARE SERVICES (CSS)	2	0	0	0	0	193,639	193,639	154,585
SUPPORTIVE HOUSING (CSS)	0	0	0	0	0	1,717,148	1,717,148	3,246,148
VETERAN SERVICES (CSS)	14	0	0	0	0	1,142,451	1,142,451	1,079,821
Total:	101	1	66,500	0	131,400	13,197,371	13,395,271	14,160,068
County Assessor's Office								
ADMINISTRATIVE SUPPORT (CAO)	6	0	0	0	0	927,101	927,101	1,000,560
BUSINESS PERSONAL PROPERTY AUDIT (CAO)	3	0	0	0	0	1,644,240	1,644,240	1,620,810
INFORMATION SYSTEM (CAO)	10	0	0	0	0	2,046,755	2,046,755	1,927,525
PROPERTY ASSESSMENT SERVICES (CAO)	32	0	0	0	0	2,357,624	2,357,624	2,278,103
REAL PROPERTY VALUATION (CAO)	53	0	0	0	0	4,751,761	4,751,761	4,714,907
SENIOR ADMINISTRATION (CAO)	3	0	0	0	0	548,028	548,028	521,744
Total:	107	0	0	0	0	12,275,509	12,275,509	12,063,649
Criminal Justice Services								
CLERK OF SUPERIOR COURT (CJS)	0	0	0	0	116,000	310,067	426,067	0
COURT CHILD CARE (CJS)	0	0	0	0	0	227,575	227,575	227,575
CRIMINAL FELONY ADMINISTRATION (CJS)	0	0	0	0	0	0	0	388,539
CRIMINAL JUSTICE PLANNING (CJS)	7	0	0	0	0	769,907	769,907	2,051,504
DISTRICT ATTORNEY'S OFFICE (CJS)	2	0	0	0	0	2,966,753	2,966,753	1,968,570
DISTRICT COURT SET (CJS)	0	0	0	0	0	0	0	408,372
DRUG TREATMENT COURT (CJS)	16	0	0	0	0	1,227,056	1,227,056	1,089,763
FELONY DRUG TEAM (CJS)	0	0	0	0	0	0	0	104,000
FINE COLLECTIONS/POST JUDGMENT SERVICES CENTER (CJS)	3	0	0	0	0	192,926	192,926	304,615
FORENSIC EVALUATIONS (CJS)	7	0	0	0	5,300	885,317	890,617	0
GENERAL COURT MANDATED (CJS)	0	0	0	0	0	0	0	126,005
JURY MANAGEMENT (CJS)	0	0	0	0	0	0	0	86,007
PRETRIAL SERVICES (CJS)	18	0	0	0	0	1,501,033	1,501,033	1,529,326
PUBLIC DEFENDER'S OFFICE (CJS)	0	0	0	0	0	1,153,260	1,153,260	547,547
REENTRY SERVICES (CJS)	6	0	0	0	0	522,737	522,737	0
SUPERIOR COURT SET (CJS)	0	0	0	0	0	0	0	712,882
TRIAL COURT ADMINISTRATOR'S OFFICE (CJS)	0	0	0	0	0	536,166	536,166	0
Total:	59	0	0	0	121,300	10,292,797	10,414,097	9,544,705
Debt Service								
DEFERRED MAINTENANCE PLAN	0	0	0	0	6,000,000	0	6,000,000	0
DEBT SERVICE	0	0	0	0	8,076,489	125,334,799	133,411,288	117,908,523
PAY AS YOU GO CAPITAL FUNDING	0	0	0	0	6,000,000	30,117,180	36,117,180	35,110,860
Total:	0	0	0	0	20,076,489	155,451,979	175,528,468	153,019,383
Elections Office								
DISTRICT & PRECINCT (ELE)	3	0	0	0	0	346,941	346,941	319,319
EARLY & ABSENTEE VOTING (ELE)	0	0	0	0	250,000	469,521	719,521	889,574
PRIMARY & GENERAL ELECTIONS (ELE)	4	0	0	0	740,596	124,135	864,731	1,670,007
VOTER EDUCATION OUTREACH (ELE)	6	0	0	0	336,223	921,429	1,257,652	1,202,026
VOTER REGISTRATION & MAINTENANCE (ELE)	7	1	0	0	529,416	531,908	1,061,324	1,139,027
Total:	21	1	0	0	1,856,235	2,393,934	4,250,169	5,219,953

Agency - Service	FT	PT	Federal Revenue	State Revenue	Other Revenue	County Cost	Total Cost	FY2016 Adopted Budget
Emergency Medical Services								
EMERGENCY MEDICAL SERVICES (EMS)	0	0	0	0	0	10,268,930	10,268,930	12,430,000
Total:	0	0	0	0	0	10,268,930	10,268,930	12,430,000
Finance								
CHARLOTTE AREA TRANSIT SYSTEM (FIN)	0	0	0	48,000,000	0	0	48,000,000	38,000,000
FINANCIAL SERVICES (FIN)	46	0	0	0	0	5,109,448	5,109,448	4,908,283
HUMAN SERVICES FINANCE DIVISION (FIN)	76	0	0	0	0	6,211,570	6,211,570	6,108,118
PROCUREMENT (FIN)	19	0	0	0	75,000	1,753,227	1,828,227	2,095,019
Total:	141	0	0	48,000,000	75,000	13,074,245	61,149,245	51,111,420
Historic Land Commission								
CHARLOTTE-MECKLENBURG HISTORIC PRESERVATION(HLC)	2	0	0	0	125,000	189,209	314,209	256,724
Total:	2	0	0	0	125,000	189,209	314,209	256,724
Hospitals								
OFFSITE INMATE MEDICAL CARE	0	0	0	0	0	1,000,000	1,000,000	1,500,000
Total:	0	0	0	0	0	1,000,000	1,000,000	1,500,000
Human Resources								
HUMAN RESOURCE MANAGEMENT (HRS)	53	1	0	0	0	6,034,550	6,034,550	5,519,634
Total:	53	1	0	0	0	6,034,550	6,034,550	5,519,634
Information Technology								
IT BUSINESS ANALYSIS (IST)	0	0	0	0	0	0	0	954,056
IT CUSTOMER SUPPORT CENTER (IST)	0	0	0	0	0	0	0	2,958,637
IT OPERATION AND BUSINESS ADMINISTRATION (IST)	6	0	0	0	0	1,441,179	1,441,179	1,069,071
IT QUALITY SERVICES (IST)	6	0	0	0	0	420,933	420,933	0
IT SECURITY SERVICES (IST)	8	0	0	0	0	1,231,543	1,231,543	0
SERVICE DEVELOPMENT (IST)	46	0	0	0	0	5,984,922	5,984,922	5,143,864
SERVICE STRATEGY & PLANNING (IST)	10	0	0	0	0	783,740	783,740	0
TECHNICAL SERVICES (IST)	0	0	0	0	0	0	0	9,068,444
TECHNICAL SERVICES MANAGEMENT & DELIVERY (IST)	75	0	0	0	0	11,946,296	11,946,296	0
Total:	151	0	0	0	0	21,808,613	21,808,613	19,194,072
Internal Audit								
AUDIT (AUD)	13	0	0	0	0	1,393,386	1,393,386	1,258,668
Total:	13	0	0	0	0	1,393,386	1,393,386	1,258,668
Joint City County Agency								
311 CALL CENTER (JCC)	0	0	0	0	0	1,417,143	1,417,143	2,483,090
FIRE SERVICE DISTRICT (JCC)	0	0	0	0	4,782,633	0	4,782,633	4,363,660
LESD (JCC)	0	0	0	0	16,196,793	680,000	16,876,793	15,668,995
PROCUREMENT (JCC)	0	0	0	0	0	0	0	773,167
Total:	0	0	0	0	20,979,426	2,097,143	23,076,569	23,288,912
Land Use and Environmental Services Agency								
ADMINISTRATIVE SUPPORT (LUE)	8	0	0	0	1,013,628	0	1,013,628	964,441
AIR QUALITY (LUE)	22	0	0	493,920	1,157,206	0	1,651,126	1,688,569
CODE ENFORCEMENT (LUE)	238	4	0	0	25,997,837	0	25,997,837	24,389,996
FIRE MARSHAL (LUE)	8	0	0	0	620,909	58,061	678,970	602,104
FISCAL ADMINISTRATION (LUE)	9	0	0	0	855,137	0	855,137	796,739
GIS APPLICATIONS (LUE)	8	0	0	0	0	1,178,803	1,178,803	1,125,857
LAKE NORMAN MARINE COMMISSION (LUE)	0	0	0	0	2,077	0	2,077	2,077
LAKE WYLIE MARINE COMMISSION (LUE)	0	0	0	0	1,325	0	1,325	1,325
LAND DEVELOPMENT (LUE)	19	0	0	0	1,689,263	108,855	1,798,118	1,854,055
LAND RECORDS (LUE)	19	0	0	0	0	1,356,108	1,356,108	1,284,378
MAPPING AND PROJECT SERVICES (LUE)	7	0	0	0	5,000	1,120,356	1,125,356	1,124,144
SENIOR ADMINISTRATION (LUE)	2	0	0	0	321,964	0	321,964	471,144
SOLID WASTE SERVICES (LUE)	77	1	0	1,654,721	19,282,175	0	20,936,896	19,247,939
STORM WATER DATABASE MAINTENANCE (LUE)	9	0	0	0	847,857	0	847,857	807,085
SURFACE WATER QUALITY AND FLOOD HAZARD MITIGATION (LUE)	55	0	0	0	15,246,854	0	15,246,854	15,084,893
Total:	480	7	0	2,148,641	67,041,232	3,822,183	73,012,056	69,444,746

Agency - Service	FT	PT	Federal Revenue	State Revenue	Other Revenue	County Cost	Total Cost	FY2016 Adopted Budget
Manager's Office								
ADMINISTRATIVE SUPPORT (MGR)	10	0	0	0	0	1,206,152	1,206,152	951,364
ATTORNEY (MGR)	8	0	0	0	0	1,877,142	1,877,142	1,650,226
BUSINESS PROCESS MANAGEMENT (MGR)	15	0	0	0	0	1,733,093	1,733,093	1,552,999
CLERK'S OFFICE (MGR)	4	0	0	0	0	399,828	399,828	386,110
CONTRACTED LOBBYING (MGR)	0	0	0	0	0	0	0	120,000
ENTERPRISE PROJECT MANAGEMENT (MGR)	9	0	0	0	0	1,219,000	1,219,000	1,259,887
LEGISLATIVE LIAISON (MGR)	0	0	0	0	0	0	0	105,147
MANAGEMENT & BUDGET SERVICES (MGR)	15	0	0	0	0	1,639,449	1,639,449	1,523,114
SENIOR ADMINISTRATION (MGR)	5	0	0	0	0	1,564,802	1,564,802	1,444,371
Total:	66	0	0	0	0	9,639,466	9,639,466	8,993,218
Medical Examiner								
MEDICAL EXAMINER (MED)	20	1	0	694,500	567,000	1,099,843	2,361,343	2,087,915
Total:	20	1	0	694,500	567,000	1,099,843	2,361,343	2,087,915
Non-Departmental								
ABC PROFIT DISTRIBUTION	0	0	0	0	0	332,000	332,000	332,000
ACCOUNTING (FIN)	0	0	0	0	0	4,818,818	4,818,818	3,467,845
ACS-LIBRARY & PARKS ORCHESTRA PROGRAMING (NDP)	0	0	0	0	0	500,000	500,000	300,000
ASSOCIATION DUES (NDP)	0	0	0	0	0	277,876	277,876	293,086
CAPITAL RESERVE (NDP)	0	0	0	0	8,000,000	0	8,000,000	8,000,000
CENTRALINA COUNCIL OF GOVERNMENTS (NDP)	0	0	0	0	0	332,740	332,740	317,530
CW WILLIAMS - HEALTHCARE FOR HOMELESS INITIATIVE (CSG)	0	0	0	0	0	390,000	390,000	0
EMPLOYEE COMPENSATION (NDP)	0	0	0	0	0	6,407,223	6,407,223	5,943,013
EMPLOYEE LEARNING SERVICES (HRS)	0	0	0	0	0	907,088	907,088	916,088
EMPLOYEE MARKET ADJUSTMENT (NDP)	0	0	0	0	0	1,000,000	1,000,000	230,000
LAKE NORMAN MARINE COMMISSION (NDP)	0	0	0	0	0	24,923	24,923	24,923
LAKE WYLIE MARINE COMMISSION (NDP)	0	0	0	0	0	23,675	23,675	23,675
OTHER POST EMPLOYMENT BENEFITS (HRS)	0	0	0	0	8,000,000	0	8,000,000	8,000,000
PROGRAM REVIEW & STUDIES (OMB)	0	0	0	0	0	100,000	100,000	100,000
READ CHARLOTTE (NDP)	0	0	0	0	0	0	0	500,000
RETIREE MEDICAL INSURANCE (HRS)	0	0	0	0	0	11,834,809	11,834,809	9,549,814
REVENUES (NDP)	0	0	0	0	3,396,000	-3,396,000	0	0
TECHNOLOGY RESERVE (NDP)	0	0	0	0	15,000,000	0	15,000,000	6,000,000
TELEPHONE AND NETWORK INFRASTRUCTURE	0	0	0	0	0	2,280,537	2,280,537	2,635,109
UNEMPLOYMENT INSURANCE (NDP)	0	0	0	0	0	300,000	300,000	400,000
UNRESTRICTED CONTINGENCY (NDP)	0	0	0	0	0	125,000	125,000	125,000
VEHICLE RESERVE (NDP)	0	0	0	0	1,000,000	0	1,000,000	2,000,000
Total:	0	0	0	0	35,396,000	26,258,689	61,654,689	49,158,083
Office of Economic Development								
ACC FOOTBALL CHAMPIONSHIP (OED)	0	0	0	0	0	275,000	275,000	260,000
BELK BOWL (OED)	0	0	0	0	0	275,000	275,000	260,000
BUSINESS INVESTMENT GRANTS (OED)	0	0	0	0	0	4,445,485	4,445,485	4,445,485
CHARLOTTE REGIONAL PARTNERSHIP (OED)	0	0	0	0	0	151,881	151,881	223,780
CRVA- FILM COMMISSION (OED)	0	0	0	0	0	150,000	150,000	75,000
CRVA-CIAA TOURNAMENT (OED)	0	0	0	0	0	275,000	275,000	260,000
DEVELOPMENT AGREEMENTS (OED)	0	0	0	0	0	4,778,040	4,778,040	4,378,040
ECONOMIC DEVELOPMENT (OED)	3	0	0	0	0	593,219	593,219	248,661
MWSBE (OED)	1	0	0	0	0	125,618	125,618	123,714
NBA ALL-STAR GAME (OED)	0	0	0	0	600,000	0	600,000	0
Total:	4	0	0	0	600,000	11,069,243	11,669,243	10,274,680
Park and Recreation								
ADMINISTRATIVE SUPPORT (PRK)	0	0	0	0	0	0	0	443,480
ATHLETIC SERVICES (PRK)	7	12	0	0	1,598,600	-554,261	1,044,339	755,682
COOPERATIVE EXTENSION SERVICES (PRK)	0	0	0	0	13,500	189,843	203,343	204,843
FISCAL ADMINISTRATION (PRK)	9	1	0	0	0	787,843	787,843	835,688
IT RESOURCE MANAGEMENT (PRK)	2	0	0	0	0	290,969	290,969	278,876
NATURE PRESERVES & NATURAL RESOURCES (PRK)	38	10	0	0	205,201	3,270,949	3,476,150	3,388,748
OUTDOOR POOLS (PRK)	0	0	0	0	0	0	0	243,533
PARK FACILITY PLANNING SERVICE (PRK)	6	1	0	0	0	781,298	781,298	644,049
PARK OPERATIONS (PRK)	106	18	0	0	725,000	9,876,231	10,601,231	11,781,947
PARK REPAIR AND MAINTENANCE (PRK)	49	4	0	0	0	5,810,098	5,810,098	4,794,254

Agency - Service	FT	PT	Federal Revenue	State Revenue	Other Revenue	County Cost	Total Cost	FY2016 Adopted Budget
POOLS (PRK)	19	61	0	0	1,307,590	2,040,669	3,348,259	2,866,155
RECREATION PROGRAMMING (PRK)	72	69	0	0	1,556,560	6,430,508	7,987,068	9,389,085
SENIOR ADMINISTRATION (PRK)	5	1	0	0	0	1,027,263	1,027,263	467,761
SPECIAL FACILITIES (PRK)	0	0	0	0	0	0	0	278,687
THERAPEUTIC RECREATION (PRK)	9	0	0	0	124,500	840,811	965,311	929,490
VOLUNTEER COORDINATION (PRK)	2	1	0	0	0	640,982	640,982	647,139
Total:	324	177	0	0	5,530,951	31,433,203	36,964,154	37,949,417

Provided Services Organization

ADULT SUBSTANCE ABUSE TREATMENT CONTINUUM (PSO)	0	0	0	0	0	0	0	715,352
Total:	0	715,352						

Public Health

ADMINISTRATIVE SUPPORT (HLT)	4	0	0	261,593	0	608,996	870,589	581,940
ADULT MENTAL HEALTH CONTINUUM (HLT)	3	0	75,309	0	0	178,414	253,723	134,927
CHILD DEVELOPMENT - COMMUNITY POLICING (HLT)	27	1	0	0	0	2,408,894	2,408,894	2,161,176
CHILDREN'S DEVELOPMENTAL SERVICES (HLT)	101	0	0	2,398,575	1,642,058	4,545,492	8,586,125	8,012,858
COMMUNICABLE DISEASE (HLT)	49	0	0	556,279	224,690	3,192,349	3,973,318	3,585,678
COMMUNITY PUBLIC HEALTH (HLT)	0	0	0	0	0	0	0	25,600
FOOD & FACILITIES SANITATION (HLT)	57	0	0	177,146	135,550	4,584,208	4,896,904	4,666,421
GROUND WATER QUALITY (HLT)	13	0	0	19,591	284,200	1,047,709	1,351,500	1,211,532
HEALTH CASE MANAGEMENT (HLT)	88	0	3,000	5,223,125	981,400	2,398,509	8,606,034	8,021,873
HEALTH PLANNING (HLT)	27	0	0	299,494	288,000	2,417,701	3,005,195	2,871,236
HEALTH PROMOTION (HLT)	15	0	0	106,438	0	1,652,607	1,759,045	1,462,492
PATIENT SERVICES (HLT)	56	0	0	1,500	836,500	2,205,972	3,043,972	3,518,098
PEST MANAGEMENT & ENVIRONMENTAL SERVICES (HLT)	7	0	0	0	356,025	448,156	804,181	704,117
PUBLIC HEALTH CLINICS (HLT)	85	4	1,420,121	151,610	1,924,351	5,612,126	9,108,208	8,819,619
SCHOOL HEALTH SERVICES (HLT)	194	0	0	50,000	5,750	14,921,390	14,977,140	14,168,939
SENIOR ADMINISTRATION (HLT)	7	0	0	0	0	1,461,896	1,461,896	1,434,252
WOMEN, INFANTS, CHILDREN (HLT)	67	6	4,389,137	0	0	334,547	4,723,684	4,324,073
Total:	800	10	5,887,567	9,245,351	6,678,524	48,018,966	69,830,408	65,704,831

Public Information Department

PUBLIC INFORMATION (PID)	14	0	0	0	0	1,668,539	1,668,539	1,589,269
WEB SERVICES (PID)	6	0	0	0	0	799,328	799,328	776,140
Total:	20	0	0	0	0	2,467,867	2,467,867	2,365,409

Public Library

ADMINISTRATION & FISCAL MANAGEMENT (LIB)	11	0	0	0	0	1,362,636	1,362,636	1,283,934
FUND DEVELOPMENT (LIB)	4	0	0	0	0	464,672	464,672	443,308
IMAGINON (LIB)	22	4	0	0	0	1,880,981	1,880,981	1,805,364
IT RESOURCE MANAGEMENT (LIB)	3	0	0	0	0	1,013,025	1,013,025	1,000,768
PUBLIC INFORMATION (LIB)	4	0	0	0	0	381,408	381,408	353,210
PUBLIC LIBRARY SERVICES (LIB)	307	53	0	0	1,500,000	26,417,354	27,917,354	26,533,358
Total:	351	56	0	0	1,500,000	31,520,076	33,020,076	31,419,942

Register of Deeds

ADMINISTRATIVE SUPPORT (REG)	3	0	0	0	0	156,001	156,001	48,053
FISCAL ADMINISTRATION (REG)	2	0	0	0	0	129,478	129,478	153,166
REAL PROPERTY RECORDINGS & DOCUMENTATION (REG)	16	0	0	0	233,856	847,244	1,081,100	1,434,118
RECORDS RESEARCH & ASSISTANCE (REG)	10	0	0	0	201,951	487,649	689,600	828,610
SENIOR ADMINISTRATION (REG)	2	0	0	0	0	344,583	344,583	342,424
VITAL & MISCELLANEOUS RECORDS (REG)	6	0	0	0	0	369,807	369,807	407,591
Total:	38	0	0	0	435,807	2,334,762	2,770,569	3,213,962

Sheriff

ADMINISTRATIVE SUPPORT (SHF)	3	0	0	0	0	385,909	385,909	423,260
CHILD SUPPORT ENFORCEMENT (SHF)	6	0	0	0	0	18,681	18,681	108,116
COURT SECURITY (SHF)	117	4	0	0	0	8,461,282	8,461,282	7,270,456
DETENTION SERVICES (SHF)	805	0	200,000	0	18,011,000	59,269,234	77,480,234	75,993,551
DV ENFORCEMENT & EDUCATION (SHF)	9	0	0	0	0	783,785	783,785	727,214
FACILITY MANAGEMENT (SHF)	0	0	0	0	0	6,755,187	6,755,187	7,575,451
FIELD OPERATIONS (SHF)	103	1	0	10,000	2,787,558	6,882,655	9,680,213	9,709,857
FISCAL ADMINISTRATION (SHF)	15	0	0	0	0	1,267,562	1,267,562	1,156,486

Agency - Service	FT	PT	Federal Revenue	State Revenue	Other Revenue	County Cost	Total Cost	FY2016 Adopted Budget
HUMAN RESOURCES (SHF)	9	0	0	0	0	913,959	913,959	913,633
INFORMATION SERVICES DIVISION (SHF)	0	0	0	0	0	587,187	587,187	801,642
INMATE FINANCE & SUPPORT (SHF)	34	0	0	0	0	2,176,426	2,176,426	2,067,760
INMATE LIBRARY SERVICE (SHF)	4	0	0	0	0	295,987	295,987	1,884,382
IT RESOURCE MANAGEMENT (SHF)	14	0	0	0	0	1,405,174	1,405,174	994,802
LEGAL SERVICES (SHF)	2	0	0	0	0	205,260	205,260	171,867
PUBLIC INFORMATION (SHF)	1	0	0	0	0	91,820	91,820	0
REGISTRATION DIVISION (SHF)	16	0	0	0	108,000	1,055,731	1,163,731	1,085,132
REHABILITATION SERVICES (SHF)	23	0	0	0	0	2,361,049	2,361,049	795,708
RESEARCH & PLANNING (SHF)	2	0	0	0	0	168,638	168,638	645
SENIOR ADMINISTRATION (SHF)	2	0	0	0	30,000	454,262	484,262	614,561
TRAINING DIVISION - MANDATED (SHF)	7	0	0	0	0	1,103,097	1,103,097	1,046,243
TRAINING DIVISION - NONMANDATED (SHF)	4	0	0	0	0	566,232	566,232	273,611
WORK RELEASE & RESTITUTION CENTER (SHF)	0	0	0	0	0	0	0	48,937
Total:	1,175	7	200,000	10,000	20,936,558	95,209,117	116,355,675	113,663,314

Social Services

ADMINISTRATIVE SUPPORT (DSS)	14	0	1,408,491	0	0	1,028,966	2,437,457	2,229,360
ADULT SERVICES (DSS)	57	0	994,261	99,029	0	4,307,734	5,401,024	5,184,316
CHILDCARE SERVICES (DSS)	0	0	34,913,270	10,653,996	0	791,571	46,358,837	44,820,212
CHILDREN'S SERVICES (DSS)	405	0	16,354,740	4,238,092	24,977	23,367,932	43,985,741	42,848,239
COMMUNITY SOCIAL WORK (DSS)	39	0	2,244,584	86,367	0	1,132,833	3,463,784	3,312,083
FACILITIES MANAGEMENT (DSS)	0	0	321,379	0	0	988,789	1,310,168	1,564,251
FRAUD (DSS)	13	0	663,661	0	0	232,742	896,403	835,637
GENERAL ASSISTANCE (DSS)	16	0	8,226,725	229,493	0	3,993,395	12,449,613	12,537,187
IT RESOURCE MANAGEMENT (DSS)	0	0	304,258	0	0	309,563	613,821	596,032
LEGAL SERVICES (DSS)	13	0	267,807	0	0	1,334,726	1,602,533	1,481,297
MAINTAINING INDEPENDENCE SERVICES (DSS)	4	0	2,381,391	491,081	1,000	1,589,635	4,463,107	4,328,953
MECKLENBURG TRANSPORT (DSS)	36	1	531,319	686,199	137,159	1,768,993	3,123,670	3,460,762
MEDICAID RELATED PAYMENTS (DSS)	0	0	0	0	0	3,255,794	3,255,794	3,299,178
MEDICAID TRANSPORTATION (DSS)	0	0	3,660,749	1,413,583	0	25,668	5,100,000	5,000,000
PUBLIC ASSISTANCE (DSS)	596	4	24,139,225	699,465	583,711	13,606,726	39,029,127	37,396,023
QUALITY IMPROVEMENT (DSS)	13	0	338,490	0	0	740,553	1,079,043	914,600
RECORD & MAIL SERVICES (DSS)	8	0	769,229	0	0	1,117,035	1,886,264	1,856,924
RETIREE MEDICAL INSURANCE (HRS)	0	0	906,330	0	0	2,245,026	3,151,356	2,573,250
SENIOR ADMINISTRATION (DSS)	1	0	125,007	0	0	107,599	232,606	222,774
SENIOR CITIZENS NUTRITION PROGRAM (DSS)	27	1	991,499	0	121,600	1,897,419	3,010,518	2,976,074
WORK FIRST EMPLOYMENT SERVICE (DSS)	60	0	805,791	0	0	5,717,914	6,523,705	6,230,172
Total:	1,302	6	100,348,206	18,597,305	868,447	69,560,613	189,374,571	183,667,324

Tax Collector

ATTORNEY (TAX)	0	0	0	0	0	502,000	502,000	342,000
BUSINESS TAX COLLECTIONS (TAX)	13	0	0	0	1,732,982	-130,366	1,602,616	1,469,549
ENFORCED COLLECTIONS (TAX)	0	0	0	0	0	0	0	2,041,778
PROPERTY TAX COLLECTIONS (TAX)	26	0	0	0	778,940	2,835,324	3,614,264	0
TAX ADMINISTRATION (TAX)	1	0	0	0	0	187,624	187,624	172,390
TAX SUPPORT SERVICES (TAX)	0	0	0	0	0	0	0	949,302
Total:	40	0	0	0	2,511,922	3,394,582	5,906,504	4,975,019

GRAND TOTAL: **5,437 268 115,050,401 139,192,680 189,050,438 1,197,598,902 1,640,892,421 1,571,842,776**

MECKLENBURG COUNTY | FISCAL YEAR 2017

Charlotte - Mecklenburg Schools Funding

	FY13 Adopted Budget	FY14 Adopted Budget	FY15 Amended Budget ¹	FY16 Adopted Budget	FY17 Adopted Budget
Current Expense¹	\$316,577,051	\$354,244,548	\$373,736,594	\$399,902,352	\$411,193,792
Designated Salary Increase	18,555,613	-	12,200,000	-	-
Fines & Forfeitures	2,300,000	2,300,000	2,300,000	2,300,000	2,300,000
TOTAL	\$337,432,664	\$356,544,548	\$388,236,594	\$402,202,352	\$413,493,792
Capital Replacement	4,960,000	4,960,000	4,960,000	4,960,000	4,960,000
Deferred Maintenance²	-	-	-	-	18,000,000
One-Time Funding³	-	-	5,040,000	4,000,000	-
Debt Service (County)	104,813,417	88,660,107	100,604,832	111,915,413	105,095,736
TOTAL	\$109,773,417	\$93,620,107	\$110,604,832	\$120,875,413	\$128,055,736
% Change	-12.5%	-14.7%	18.1%	9.3%	5.9%
TOTAL (w/out Debt Service)	\$342,392,664	\$361,504,548	\$398,236,594	\$411,162,352	\$418,453,792
% Change	2.7%	5.6%	10.2%	3.2%	1.8%
CMS Enrollment⁴	141,171	142,612	145,363	146,140	146,644
Charter Enrollment⁵	8,844	10,823	13,144	15,736	18,408
Combined Enrollment	150,015	153,435	158,507	161,876	165,052
% Change in Enrollment	2.5%	2.3%	3.3%	2.1%	2.0%
Operating Cost Per-Pupil	\$2,249	\$2,324	\$2,449	\$2,485	\$2,505

¹The FY15 Amended Budget includes \$4.9 million to CMS that was provided due to State funding decisions that occurred post adoption.

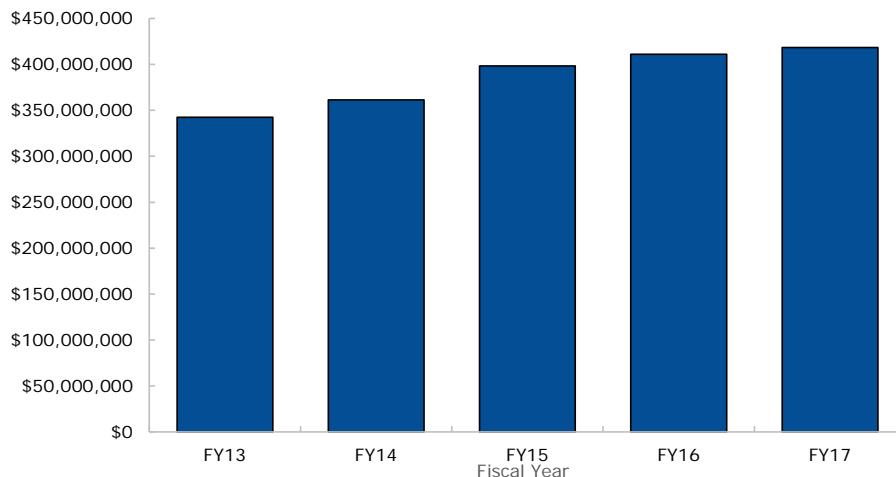
²In FY2017, The funding sources for Deferred Maintenance will come from fund balance, pay-as-you-go (PAYGO) financing, the debt service fund and capital reserve fund.

³CPCC was given one-time funding for capital maintenance.

⁴Average Daily Enrollment is the sum of number of days in membership for all students in individual school units, divided by the number of school days in the term. The Average Daily Enrollment information is an estimate provided by CMS. FY13-FY16 figures reflect actual CMS enrollment numbers, therefore the % increase and cost per student figures will not match figures in the FY16 Adopted Budget document.

⁵Charter enrollments are provided by CMS and reflect students who reside in Mecklenburg County and attend a charter school.

Total County Funding for Charlotte-Mecklenburg Schools



MECKLENBURG COUNTY | FISCAL YEAR 2017

Central Piedmont Community College Funding

	FY13 Adopted Budget	FY14 Adopted Budget	FY15 Adopted Budget	FY16 Adopted Budget	FY17 Adopted Budget
Current Expense	\$26,899,486	\$30,683,974	\$32,084,482	\$33,673,949	\$34,529,949
CPCC-WTVI Merger	200,000	200,000	200,000	200,000	-
Deferred Maintenance¹	-	-	-	-	4,000,000
One-Time Funding²	-	-	800,000	1,555,134	-
Capital Maintenance and Repairs³	110,000	770,000	335,000	1,800,000	-
Debt Service (County)	15,217,118	12,496,344	10,799,366	10,364,944	8,901,176
TOTAL	\$42,426,604	\$44,150,318	\$44,218,848	\$47,594,027	\$47,431,125
% Change	-3.4%	4.1%	0.2%	7.6%	-0.3%
TOTAL (w/out Debt Service)	\$27,209,486	\$31,653,974	\$33,419,482	\$37,229,083	\$38,529,949
% Change	3.3%	16.3%	5.6%	11.4%	3.5%
Annual Total Enrollment⁴	76,396	77,160	80,277	81,654	82,000
% Change in Enrollment	-5.9%	1.0%	4.0%	1.7%	0.4%

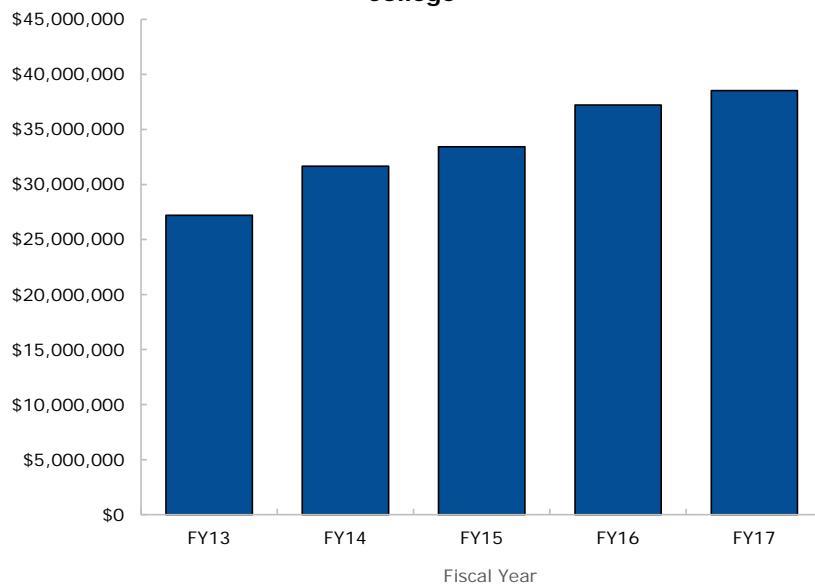
¹ In FY2017, The funding sources for Deferred Maintenance will come from fund balance, pay-as-you-go (PAYGO) financing, the debt service fund and capital reserve fund.

²CPCC was given one-time funding for a telecommunications system.

³In FY2017, these appropriations are in the Capital Reserve Fund.

⁴ CPCC supplies the total annual enrollment.

Total County Funding for Central Piedmont Community College



MECKLENBURG COUNTY | FISCAL YEAR 2017

Fiscal Year 2017 Community Service Grant Funding

For Fiscal Year 2017, the Board of County Commissioners endorsed a competitive grants process that aligns Mecklenburg County's Community Service Grant Funding with three target areas. On October 16, 2015, the County issued a request for proposals (RFP) for non-profit services that contribute to the following target areas:

- Improve the high school graduation rate
- Prevent health risks and diseases
- Promote residents' financial self-sufficiency

The Community Service Grants process was modified in October 2014 to strengthen fiscal management and contract controls, encourage applications from agencies that have not received financial support in the past, and to modify the target areas. Modifications to the target areas include combining the former target area of "train and place unemployed workers" with the current target area of "promote residents' financial self-sufficiency."

Request for Proposal Target Areas

The three modified target areas of the request for proposal process reflect the specific factors endorsed by the Board of County Commissioners in October 2014. These success factors were identified through a statistically representative survey of residents, a community forum, employee input and analysis of the County's progress toward desired results. The FY2017 Community Service Grants process allows the County to make strategic investments in the areas of greatest community need.

Proposal Review Process

Upon receipt of each proposal, staff in the County Manager's Office reviewed each submission to determine if all initial eligibility requirements had been met. To be eligible to apply for funding, a non-profit organization must:

1. Serve the residents of Mecklenburg County,
2. Have a 501(c)(3) non-profit classification with the IRS,
3. Submit independently audited financial statements from the last fiscal year available,
4. Agree not to discriminate against any employee, applicant or program participant because of race, religion, color, sex, age, handicap, physical or mental impairment, disabilities or natural origin,
5. Have a professional affiliation which supports organizational sustainability,
6. Clearly contribute to one of the three target areas,
7. Not have any current state revenue suspensions, or
8. Overdue taxes.

The County Manager's Office then organized an advisory panel to review proposals. The advisory panel included community members with expertise in the target areas and knowledge of the County's performance measurement standards. The advisory panel provided input for the County Manager to consider when making funding recommendations to the Board of County Commissioners (BOCC).

The BOCC makes all final funding decisions for the Community Service Grant process.

MECKLENBURG COUNTY | FISCAL YEAR 2017

FY2017 Community Service Grant Budget Comparison of Funding FY2016 – FY2017

The Adopted Budget provides funding support in the amount of \$4.4 million for the following agencies:

Community Service Grants	FY16 Amended Budget	FY17 Adopted Budget
Improve the High School Graduation Rate		
100 Black Men of Greater Charlotte	\$20,000	\$20,000
A Child's Place	50,000	50,000
Arts & Science Council – Studio 345	350,000	350,000
Big Brothers Big Sister – Mentoring 2.0	25,000	25,000
Big Brothers Big Sisters – School Based Mentoring	50,000	50,000
Citizen Schools	50,000	50,000
Communities in Schools	1,063,000	1,063,000
First Baptist Church West – Community Services Association	75,000	100,000
Freedom School*	-	50,000
International House	50,000	50,000
YMCA of Greater Charlotte	185,000	185,000
YWCA of the Central Carolinas	50,000	50,000
Target Area Subtotal	\$1,968,000	\$2,043,000
Prevent Health Risks and Diseases		
Bethesda Health Center	165,000	165,000
Care Ring – Nurse-Family Partnership	125,500	250,000
Care Ring – Physicians Reach Out	250,000	250,000
Charlotte Community Health Clinic – Homeless	270,919	270,919
Charlotte Community Health Clinic – Low Income	250,000	250,000
MedAssist of Mecklenburg	500,000	550,000
Senior Activities and Services**	70,000	95,000
Shelter Health Services	69,000	69,000
Teen Health Connection	50,000	50,000
Target Area Subtotal	\$1,750,419	\$1,949,919
Promote Residents' Financial Self-Sufficiency		
Ada Jenkins Center	25,000	25,000
Center for Community Transitions	50,000	100,000
Community Culinary School	60,000	80,000
Goodwill	50,000	-
Hope Haven	41,500	41,500
Junior Achievement	20,000	20,000
Latin American Coalition	50,000	50,000
Urban League of Central Carolinas	50,000	50,000
Target Area Subtotal	\$346,500	\$366,500
Total	\$4,064,919	\$4,359,419

*Denotes new agency

**Senior Activities and Services formerly known as Levine Senior Center

MECKLENBURG COUNTY | FISCAL YEAR 2017

FY2017 Staff Composition Changes by Agency

This chart displays staff changes for the FY2017 Adopted Budget.

Agency	FY16 Adopted Positions		Changes after FY16 Budget		Transfers		Changes in the FY17 Budget		FY17 Adopted Positions	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Asset and Facility Management	33				1		1		35	
Warehouse Coordinator					1					
Security Manager							1			
Behavioral Health	6				3		1		10	
Administrative Support							1			
Contract Analyst					2					
Clinical Director					1					
Board of Elections	21	1							21	1
Child Support Enforcement	110	1					5		115	1
Child Support Agent II							3			
Administrative Support Assistant II							2			
Community Support Services	94	1	3				4		101	1
Licensed Mental Health Clinician			1							
Supervisor/Coordinator			1							
Sr Social Worker			1							
Sr Social Worker							1			
Program Supervisor							2			
Mental Health Clinician							1			
County Assessor's Office	99				1		7		107	
IT Business Analyst					1					
Appeals Coordinator							1			
Senior Appraisers							6			
County Commissioners	9								9	
Criminal Justice Services	56						3		59	
Criminal Justice Case Manager							1			
Mental Health Licensed Clinician							1			
Substance Abuse Technician							1			
Economic Development	3				1				4	
Management Coordinator					1					
Finance	148				-3		-4		141	
Assistant Fiscal Analyst					-1					
Warehouse Coordinator					-1					
Administrative Support Assistant III							-2			
Procurement Specialist							-1			
Division Director I							-1			
Administrative Support Assistant II										
Historic Land Commission	2								2	
Human Resources	49	2	1	-1			3		53	1
Wellness Coordinator			1	-1						
Human Resource Consultant							2			
Human Resource Specialist							1			

ADOPTED BUDGET

MECKLENBURG COUNTY | FISCAL YEAR 2017

Agency	FY16 Adopted Positions		Changes after FY16 Budget		Transfers		Changes in the FY17 Budget		FY17 Adopted Positions	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Information Technology	144				1		6		151	
Assistant Fiscal Analyst					1					
Senior IT Programmer							2			
Systems Architect							1			
Technical Analyst II							1			
Senior IT Quality Assurance Analyst							2			
Internal Audit	12						1		13	
Internal Auditor							1			
LUESA	454	6	29				-3	1	480	7
Code Enforcement positions			20							
Solid Waste positions			9							
Limited part-time position							1			
Management Analyst							-1			
Land Development positions							-2			
Manager's Office	66								66	
Business Process Consultant						-1				
Sr. Associate Attorney						1				
Medical Examiner	17	4	3	-1				-1	20	1
Medicolegal Death Investigator			3							
Limited part-time positions					-1			-1		
Park & Recreation	307	173		4			17		324	177
Maintenance & Operations Technician							6			
Sr Maintenance & Operations Technician							2			
Maintenance & Operations Supervisor							2			
Facility Manager I							1			
Facility Manger II							1			
Administrative Support III							1			
Maintenance & Operations Technician							4			
Part-Time positions					4					
Provided Services Organization	66		-66							
Provided Services Organization positions			-66							
Public Health	793	10	4				3		800	10
Health Investigator			1							
Health Aid			1							
Case Coordinator			1							
Mental Health Licensed Clinician			1							
Patient Navigator/Health Investigator							1			
Environmental Health Specialist							1			
Mental Health Licensed Clinician							1			
Public Information Department	19						1		20	
Social Media Specialist							1			
Public Library	353	56					-2		351	56
Senior Library Assistant							-2			
Register of Deeds	38								38	

ADOPTED BUDGET

MECKLENBURG COUNTY | FISCAL YEAR 2017

Agency	FY16 Adopted Positions		Changes after FY16 Budget		Transfers		Changes in the FY17 Budget		FY17 Adopted Positions	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Sheriff's Office	1,318		-99	7	-1		-43	0	1,175	7
Assistant Fiscal Analyst								0		
Associate Chaplain				0						
Deputy Sheriff				5				-3		
Detention Captain						-1		-3		
Detention Officer				-99				-32		
Detention Sergeant								-2		
Finger Print Examiner								-2		
Fiscal Administrator								-1		
Library Assistant				0						
Warehouse Coordinator				1						
Social Services	1,304	5			-3		1	1	1,302	6
Human Services Specialist II							1			
Sr Social Worker						-2				
Social Work Supervisor						-1				
Limited Part-Time Position								1		
Tax Collector	40								40	
TOTAL	5,561	259	-125	9	0	0	1	0	5,437	268

FTE - Full-time equivalent staff PTE - Part-time equivalent staff¹

Notes:

- Due to rounding, totals may be slightly off.
- Temporary positions are not tracked. Departments have the flexibility to manage these positions within their budgets and they do not require Board of County Commissioners (BOCC) approval.

¹ Part-time equivalent staff is defined as a regular employee who works less than 80.00 standard hours per pay period.

MECKLENBURG COUNTY | FISCAL YEAR 2017

FY2017 Staff Summary Comparison by Agency

This chart displays comparative information on the County's positions from FY2014 to FY2017.

Agency	FY14 Adopted		FY15 Adopted		FY16 Adopted		FY17 Adopted	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Asset and Facility Management					33		35	
Behavioral Health			5		6		10	
Board of Elections	21		21		21	1	21	1
Business Support Services Agency	326		264	1				
Child Support Enforcement	108		109		110	1	115	1
Community Support Services	60	1	64	1	94	1	101	1
County Assessor's Office	95		99		99		107	
County Commissioners	9		9		9		9	
Criminal Justice Services	46		55		56		59	
Economic Development	2		2		3		4	
Finance	116		118		148		141	
Historic Land Commission		2	1	1	2		2	
Human Resources			45	2	49	2	53	1
Information Technology					144		151	
Internal Audit	10		12		12		13	
LUESA	418	3	394	2	454	6	480	7
Managed Care Organization	239							
Manager's Office	38	1	40	1	66		66	
Medical Examiner	13		14		17	4	20	1
Park & Recreation	270		305		307	173	324	177
Provided Services Organization	197	9	205	9	66			
Public Health	528	4	642	5	793	10	800	10
Public Information Department			19		19		20	
Public Library	327	9	353	10	353	56	351	56
Register of Deeds	38		38		38		38	
Sheriff's Office	1,355		1,363		1,318		1,175	7
Social Services	1,106	6	1,238	6	1,304	5	1,302	6
Tax Collector	55	2	50	2	40		40	
TOTAL	5,377	37	5,465	40	5,561	259	5,437	268

FTE - Full-time equivalent staff PTE - Part-time equivalent staff¹

Notes:

- Due to rounding, totals may be slightly off.
- Temporary positions are not tracked. Departments have the flexibility to manage these positions within their budgets and they do not require Board of County Commissioners (BOCC) approval.

¹ Part-time equivalent staff is defined as a regular employee who works less than 80.00 standard hours per pay period.

MECKLENBURG COUNTY | FISCAL YEAR 2017

Explanation of Staff Changes by Agency

The Staff Composition Changes by Agency table references Fiscal Year 2016 and 2017 Adopted position counts for each County agency. Below is an explanation of the staff changes for FY2017 by Agency.

Asset and Facility Management

The following position is transferred in the FY2017 Adopted Budget:

- (1) Warehouse Coordinator position transferred from Finance to better align with operational needs.

The following position is added in the FY2017 Adopted Budget:

- (1) Security Manager position to develop an enterprise-wide security strategy for implementation in FY2018.

Behavioral Health

The following positions are transferred in the FY2017 Adopted Budget:

- (2) Contract Analyst positions transferred from Social Services to monitor Youth and Family Services provider contracts.
- (1) Clinical Director position transferred from Social Services to monitor Youth and Family Services provider contracts.

The following position is added in the FY2017 Adopted Budget:

- (1) Administrative Support position added from funds realigned within the current budget.

Child Support Enforcement

The following positions are added in the FY2017 Adopted Budget:

- (3) Child Support Agent II positions to decrease the average caseload per caseworker.
- (2) Administrative Support Assistant II positions to process court documents in the Clerk of Superior Court's Office.

Community Support Services

The following positions were added after the FY2016 Adopted Budget:

- (1) Licensed Mental Health Clinician position created from funding from Behavioral Health Division to increase progress in ending homelessness.
- (1) Supervisor/Coordinator position created from funding from Behavioral Health Division to increase progress in ending homelessness.
- (1) Senior Social Worker position to support Shelter Plus Care.

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Community Support Services (continued)

The following positions are added in the FY2017 Adopted Budget:

- (1) Senior Social Worker position to continue funding for expired grant funded position.
- (1) Program Supervisor position for child welfare partnership.
- (1) Program Supervisor position for the NOVA program.
- (1) Mental Health Clinician position to serve bicultural community who have been victims/child witnesses of domestic violence.

County Assessor's Office

The following position is transferred in the FY2017 Adopted Budget:

- (1) Business Process Consultant position transferred from the County Manager's Office and reclassified as an IT Business Consultant.

The following positions are added in the FY2017 Adopted Budget:

- (1) Appeals Coordinator position to assist with property valuation.
- (6) Senior Appraiser positions to support real property valuation.

Criminal Justice Services

The following positions are added in the FY2017 Adopted Budget:

- (1) Criminal Justice Case Manager position to secure housing for felony and chronic misdemeanor offenders.
- (1) Mental Health Licensed Clinician position to ensure necessary legal steps are taken to release severe mentally ill inmates into the appropriate treatment.
- (1) Substance Abuse Technician position in response to an increased volume of drug tests required by Drug Treatment, Pretrial Services and Reentry Services.

Finance

The following positions are transferred in the FY2017 Adopted Budget:

- (1) Assistant Fiscal Analyst position transferred to Information Technology for software asset management.
- (1) Warehouse Coordinator position transferred to Asset and Facility Management for warehouse needs.
- (1) Administrative Support Assistant II position transferred to the Office of Economic Development.

The following positions are deleted in the FY2017 Adopted Budget:

- (2) Administrative Support Assistant III positions deleted.
- (1) Procurement Specialist position deleted.
- (1) Division Director I position deleted.

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Human Resources

The following position was modified after the FY2016 Adopted Budget:

- (1) Wellness Coordinator position converted to an 80 hour, full-time position.

The following positions are added in the FY2017 Adopted Budget:

- (2) Human Resource Consultant positions for talent acquisition.
- (1) Human Resource Specialist position for talent acquisition.

Information Technology

The following position is transferred in the FY2017 Adopted Budget:

- (1) Assistant Fiscal Analyst position transferred from Finance for software asset management.

The following positions are added in the FY2017 Adopted Budget:

- (2) Senior IT Programmer positions for technology projects.
- (1) Systems Architect position for technology projects.
- (1) Technical Analyst II position for technology projects.
- (2) Senior IT Quality Assurance Analyst positions for technology projects.

Internal Audit

The following position is added in the FY2017 Adopted Budget:

- (1) Internal Auditor position to provide additional audits per year.

Land Use and Environmental Services Agency

The following positions were added after the FY2016 Adopted Budget:

- (20) Code Enforcement positions to address the increase in customer demand.
- (9) Solid Waste positions to address increased activity at the four full service drop-off recycling centers and Saturday operation at the Foxhole landfill.

The following positions are deleted in the FY2017 Adopted Budget:

- (1) Management Analyst position was redirected to offset operational costs for the new Land Use & Environmental Services Agency facility.
- (2) Positions in Land Development were eliminated due to reductions in anticipated revenue.

The following position is added in the FY2017 Adopted Budget:

- (1) Limited Part-Time position not previously recognized in the budget due to rounding.

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Manager's Office

The following positions are transferred in the FY2017 Adopted Budget:

- (1) Business Process Consultant position transferred to the County Assessor's Office.
- (1) Detention Captain position was transferred from the Sheriff's Office and reclassified as an Associate Attorney.

Medical Examiner

The following positions were added after the FY2016 Adopted Budget:

- (3) Medicolegal Death Investigators to provide 24/7 on-scene coverage in the County.

The following positions were deleted after the FY2016 Adopted Budget:

- (2) Limited Part-Time positions deleted due to budget decisions in FY2016.

The following positions are deleted in the FY2017 Adopted Budget:

- (3) Limited Part-Time positions deleted due to budget decisions in FY2017.

Office of Economic Development

The following position is added in the FY2017 Adopted Budget:

- (1) Management Coordinator position transferred from Finance to manage the County's involvement in small business development.

Park & Recreation

The following positions were added after the FY2016 Adopted Budget:

- (4) Part-time positions due to increases in part-time hours during FY2016.

The following positions are added in the FY2017 Adopted Budget:

- (6) Maintenance & Operations Technician positions to continue funding the three year park maintenance plan.
- (2) Senior Maintenance & Operations Technician positions to continue funding the three year park maintenance plan.
- (2) Maintenance & Operations Supervisor positions to continue funding the three year park maintenance plan.
- (1) Facility Manager I for the opening of the Mecklenburg County Sportsplex.
- (1) Facility Manager II for the opening of the Mecklenburg County Sportsplex.
- (1) Administrative Support III for the opening of the Mecklenburg County Sportsplex.
- (4) Maintenance and Operations Technician positions for additional parks opening in the north park district.

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Provided Services Organization

The following positions were deleted after the FY2016 Adopted Budget:

- (66) Provided Services Organization positions were eliminated during FY2016 due to services being provided by an outside vendor.

Public Health

The following positions were added after the FY2016 Adopted Budget:

- (1) Health Investigator position to link newly diagnosed HIV clients who are lacking basic resources to services to ensure continuity of care.
- (1) Health Aid position to allow the Carolina Alcohol and Drug Program to better meet the increasing referrals.
- (1) Case Coordinator position to provide services for the NC AIDS Drug Assistance program.
- (1) Mental Health Licensed Clinician position for the Children's Development Services Program.

The following positions are added in the FY2017 Adopted Budget:

- (1) Patient Navigator/Health Investigator to assist persons who are HIV positive to support linkage and retention in care.
- (1) Environmental Health Specialist to improve on the current 85% compliance rate for food and lodging inspections.
- (1) Mental Health Licensed Clinician to engage with North towns and police to operationalize Child Development Community Policing.

Public Information Department

The following position is added in the FY2017 Adopted Budget:

- (1) Social Media Specialist to optimize content for mobile devices and fix broken links to increase engagement and knowledge of county services.

Public Library

The following positions are deleted in the FY2017 Adopted Budget:

- (2) grant-funded positions removed from operating budget.

Sheriff's Office

The following positions were deleted after the FY2016 Adopted Budget:

- (75) vacant Sheriff Deputy positions that were de-funded in FY2012.
- (24) vacant Sheriff Deputy positions to fund the shift-premium.

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Sheriff's Office (continued)

The following positions were added after the FY2016 Adopted Budget:

- (7) full-time positions were reclassified to properly reflect the budgeted part-time positions; 1 Associate Chaplain, 5 Sheriff Deputy positions, 1 Library Assistant and 1 Warehouse Coordinator

The following positions are transferred in the FY2017 Adopted Budget:

- (1) Detention Captain position was transferred to the County Manager's Office and reclassified as an Associate Attorney.

The following positions are deleted in the FY2017 Adopted Budget:

- (43) Vacant Detention Officer positions of varying ranks were deleted in response to the County Manager's request for departments to identify operational efficiencies.
- (2) Finger Print Examiner positions were deleted in response to the County Manager's request for departments to identify operational efficiencies.

Social Services

The following positions are transferred in the FY2017 Adopted Budget:

- (2) Senior Social Worker positions transferred to the Behavioral Health Division.
- (1) Social Work Supervisor position transferred to the Behavioral Health Division.

The following positions are added in the FY2017 Adopted Budget:

- (1) Human Services Specialist II position to be assigned to Health department to assist clients in completing Medicaid applications.
- (1) Limited Part-Time position not previously recognized in the budget due to rounding.



DR. THOMAS OWENS
MEDICAL EXAMINER

FINANCIAL SOURCES AND USES

- Revenue Detail
- Expenditure Detail



WILLIAM "CHARLIE" HANSEN
LUESA

REVENUE DETAIL

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FY2017 Adopted Budget Revenue Overview

The County's total budget consists of the following major revenue categories:

- Ad Valorem Property Tax
- Law Enforcement Service District Tax
- Fire Protection Service District Tax
- Sales Tax
- Interest Earned on Investments
- Fund Balance
- Intergovernmental Revenue
- Licenses and Permits
- Charges for Services
- Miscellaneous Revenue (i.e., sale of properties and rentals)

Mecklenburg County classifies revenue as either: 1) County Revenue or 2) Non-County Revenue. County revenue is defined as revenue the Board has discretionary control over. For example, the Board of County Commissioners can change the tax rate or approve fee changes to increase or decrease County revenue. Revenue in this category is comprised mainly of dollars generated from property tax. Non-County revenue includes other sources of funding, such as State and Federal revenue. For example, the County receives revenue from the State that can only be used for debt service.

The County allocates revenue into three service areas:

- 1) County Services
- 2) General Debt Service
- 3) Education Services

County Services are provided directly by the County and/or by a nonprofit organization via a contractual agreement. Debt Service is funding for payments on interest and principal on obligations and other financing. These payments apply to debt associated with CMS, CPCC, and the County. Education Services comprises funding for CMS and CPCC operating budgets.

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Revenues

Assessed Valuation

The County's largest source of operating revenue is the ad valorem property tax. Real property, automobiles, boats, trailers and income-producing personal property are subject to property tax unless specifically exempted by North Carolina statutes. The assessed value, which should be market value, of property is subject to the property tax rate levied by the Board of Commissioners per \$100 in value.

The estimated assessed valuation for FY2017 is \$122.1 billion, a \$2.58 billion (2.2 percent) increase from the FY2016 values.

Assessed Valuation			
(In Millions)	FY15 Budgeted	FY16 Budgeted	FY17 Projected
Real Property	\$96,616.40	\$97,070.60	\$99,265.60
Personal Property	10,051.40	9,286.00	9,418.80
Vehicles	7,650.60	8,729.50	8,969.10
State Certifications	3,666.60	4,436.90	4,446.5
Total	\$117,985.00	\$119,523.00	\$122,100.00
Percent Change	3.22%	1.30%	2.16%
Net Yield of One Cent	\$11,562,530	\$11,725,206	\$12,057,375
Tax Rate	81.57¢	81.57¢	81.57¢
Collection Rate*	98.00%	98.10%	98.75%

* Collection rate is based on prior year collection rate per statutory requirement.

FY2017 Property Tax

At the adopted tax rate of 81.57 cents, the property tax rate is projected to generate \$983.5 million. Total property tax revenue, including prior year taxes, is \$990.3 million. This is at a collection rate of 98.75 percent.

	FY16 Adopted	FY17 Adopted	Dollar Change	Percent Change
Net Property Taxes – Current	\$956,425,078	\$983,520,079	\$27,095,001	2.83%
Net Property Taxes – Prior	6,826,000	6,826,000	-	0.00%
Total Property Tax Revenue	\$963,251,078	\$990,346,079	\$27,095,001	2.81%

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Sales Tax

Sales tax revenue for the County is projected to be \$270.4 million for FY2017. This is a \$22,958,343 or 9.3 percent increase from the FY2016 budget; of the \$23 million increase, \$10 million is due to an increase in the amount dedicated to Transit, for a total of \$48 million. In accordance with the Transit Governance Inter-local Agreement, the net proceeds from the County's portion of the tax will be disbursed to the City of Charlotte to fund the operation of the Charlotte Area Transit System (CATS) as defined in NCGS 105-506. In addition, CMS has \$50.3 million dedicated to pay debt service.

The remaining sales tax revenue is dedicated to funding County services. Sales tax revenue will be allocated as follows:

Sales Tax Revenue				
	One Cent	½ Cent	¾ Cent	Total
Transit	-	-	\$48,000,000	\$48,000,000
Debt Service	-	12,291,961	37,990,918	50,282,879
Unclassified	118,217,250	28,600,000	25,300,000	172,117,250
Total	\$118,217,250	\$40,891,961	\$111,290,918	\$270,400,129

NC Education Lottery

Under the current lottery legislation, at least 35 percent of total revenue of the North Carolina Education Lottery will go to education programs. Five percent of the revenue designated to education programs is transferred to the Education Lottery Reserve Fund to be used when lottery proceeds fall short of targets. The Reserve Fund may not exceed \$50 million.

Distribution of Proceeds

The net proceeds of the lottery are allocated as follows:

- 50 percent of the total remainder shall be used for reduction of class size in early grades and for pre-kindergarten programs for at-risk four year-olds who would not otherwise be served in high-quality settings.
- 40 percent shall be used for school construction. Sixty-five percent of this total shall be distributed to each county based on total school enrollment (average daily membership). The remaining 35 percent shall be distributed based on total school enrollment to those counties with effective property tax rates above the state average.
- 10 percent shall be used for college scholarships for students who qualify for the Federal Pell Grant. These scholarships can be used at North Carolina public and private universities and community colleges.

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Distribution of Lottery Proceeds	
Education Program	Percent
Pre-K and Class-Size Reduction Programs	50%
School Construction	40%
College Scholarships	10%
Total	100%

Note: First 5% is set aside for the lottery reserve. The remainder is then apportioned based on the percentages outlined above.

For FY2017, Mecklenburg County expects to receive \$9.5 million from the lottery. Actual funding for Mecklenburg County will depend on the lottery revenues collected over the course of the fiscal year.

Interest Earned on Investments

The County's system of cash management forecasting and close monitoring of progressive investment strategies results in maximized investment yields. North Carolina General Statutes restrict the County's investment portfolio to highly-rated obligations of the United States government and certain financial institutions. The recovering economy has led to projected investment income of \$5.9 million for FY2017, a \$1,910,000 increase from the FY2016 Adopted Budget.

Total Interest Earned				
	FY14 Adopted Budget	FY15 Adopted Budget	FY16 Adopted Budget	FY17 Adopted Budget
General Fund	\$2,600,000	\$2,800,000	\$3,360,000	\$4,700,000
Enterprise Funds	20,000	25,000	25,000	25,000
Debt Service Fund	150,000	500,000	630,000	\$1,200,000
Total	\$2,770,000	\$3,325,000	\$4,015,000	\$5,925,000

Fund Balance

In 2012, the County adopted a new fund balance policy. The policy, in accordance with GASB Statement No. 54, classifies general fund balance into five components: non-spendable, restricted, committed, assigned, and unassigned. The policy sets a target for total fund balance at 28 percent of prior year's general fund actual revenues, calculated by combining the general fund and debt service fund balances. In accordance with the Local Government Commission recommendations, the policy is intended to maintain 8 percent of the subsequent year's budget as unassigned fund balance to provide required resources to meet operating cost needs, to make funds available to assist in unforeseen emergencies, and to permit orderly adjustment to changes resulting from termination or considerable reductions in revenue sources. Fund balance in excess of 28 percent of actual General Fund revenues can be appropriated to the Capital, Technology, and Fleet reserves with a cap equivalent of 1.75 cents on the property tax rate. On June 21, 2016, this policy was amended and the cap was increased by 1.5 cents to 2.25 cents to support the deferred maintenance plan. Of the total amount appropriated, 90 percent will be allocated to specific projects.

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The balance will remain unallocated and placed in reserve to be used in those fiscal years when fund balance is unavailable for appropriation.

The Adopted Budget utilizes \$46.8 million of available fund balance. Funding from this source includes \$21 million for Enterprise Reserves (capital, technology, and fleet), \$6 million for Deferred Maintenance, \$3 million for one-time technology upgrades, \$2.15 million for strategic business plan items, \$600 thousand for the NBA All-Star Game, \$8 million for Other Post-Employment Benefits (OPEB), and \$6 million for Pay-As-You-Go (PAYGO) capital financing. Of the \$2.15 million in strategic business plan items, \$1.5 million will be allocated to public library services, \$500 thousand to property tax collections, and \$150 thousand for early and absentee voting.

Fund Balance Allocation		
Reserve	Description	Amount
Technology	Technology Upgrades	\$12,000,000
Capital	Replacement, renovation and repair	8,000,000
Deferred Maintenance Plan	Deferred Maintenance	6,000,000
Fleet	Vehicle Replacement	1,000,000
Sub-total		\$27,000,000
Agency	Description	Amount
OPEB	Other Post-Employment Benefits	\$8,000,000
PAYGO	Pay-As-You-Go Capital Financing	6,000,000
Technology	One-Time Technology Upgrades	3,000,000
Public Library	Circulation Materials	1,500,000
NBA All-Star Game	Support of the 2017 NBA All-Star Game	600,000
Tax	Comprehensive Foreclosure Strategy	500,000
Elections	Early Voting Sites	150,000
Sub-total		\$19,750,000
Grand Total		\$46,750,000

Charges for Service

Charging users for specific services is a method of providing services without resorting to general tax dollars. In this fashion, those customers that receive the benefit are the ones paying for the service. For FY2017, fees in the Public Health Department, Land Use and Environmental Services and Park and Recreation are adjusted to more accurately reflect the cost of service. Refer to the Appendices section of this document for a detailed list of FY2017 fee changes.

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Law Enforcement Service District

The Law Enforcement Service District (LESD), created by the Board effective January 1996, is used to finance and provide law enforcement services to the unincorporated areas of Mecklenburg County. According to the inter-local agreement between the City of Charlotte and Mecklenburg County, the County's share of the net Charlotte-Mecklenburg Police Department (CMPD) budget is based on the overall percentage of the unincorporated area population to the total population served by CMPD.

In FY2004, Charlotte City Council and the Board of County Commissioners adopted the *Future of Policing Report* Recommendations, which included a new funding method for the LESD. The approved method recommended that County payments to the City for police services not exceed a funding cap of \$12.5 million from FY2004 through FY2008. When this funding agreement for the LESD expired in FY2009, the City and County agreed to amend the existing inter-local agreement to reflect the following funding approach:

- Basis for funding allocation is still unincorporated population with a funding cap extension for four additional years – FY2009 to FY2012.
- Continue concept of the cap with a “ceiling but no floor.” This means the County could pay less than the cap amount if determined by the unincorporated population calculation.
- Increase the LESD cap from \$12.5 million to \$13.4 million (7 percent increase) for FY2009. The seven percent increase was derived from a Consumer Price Index (CPI) calculation of the previous two years.
- For FY2010 through FY2012, increase the cap each year by 5.5 percent (net adjustments)

LESD Funding Cap		
Fiscal Year	Dollar Cap Amount	Percent Increase
FY08 (adopted)	12,548,543	
FY09 (adopted)	13,426,941	7.0%
FY10 (adopted)	14,165,423	5.5%
FY11 (adopted)	14,944,521	5.5%
FY12 (adopted)	15,766,470	5.5%

The City and the County agree to review cost for service data each year.

In FY2012, the County received permission from the North Carolina General Assembly to allow the towns in Mecklenburg County to patrol their Extra Territorial Jurisdictions (ETJs); which are the unincorporated areas surrounding each town. Each town has the option to contract and outsource this service to the City of Charlotte. After exploring these options, the BOCC instructed staff during the FY2012 Strategic Planning Conference to continue with the existing arrangements. The County has continued to negotiate the rate with the City of Charlotte since FY2013.

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FY2017 LESD Funding Summary

The methodology used to calculate the annual cost of policing the LESD is based on the population percentage and the total cost of police services (see below).

Based on this methodology, the total cost for police services in FY2017 is \$16,876,793 a \$1.2 million (7.7 percent) increase over FY2016.

Law Enforcement Service District Cost				
Item	FY14 Adopted	FY15 Adopted	FY16 Adopted	FY17 Adopted
Unincorporated Area Population	51,655	53,227	55,572	58,159
Charlotte & Unincorporated Area Population	801,392	813,870	828,519	847,700
Unincorporated Area as a % of Charlotte & Unincorporated Area	6.45%	6.54%	6.71%	6.86%
CMPD total cost for police services	\$214,088,600	\$221,680,822	\$228,136,363	\$240,639,477
Increase in CMPD budget	4,123,441	7,592,222	6,455,541	12,503,114
CMPD LESD Cost	13,119,422	13,817,899	14,832,995	16,040,793
CMPD Lake Patrol Cost	680,000	680,000	469,000	469,000
Cornelius Lake Patrol Cost	-	-	367,000	367,000
Total	\$13,799,422	\$14,497,899	\$15,668,995	\$16,876,793

Based on this cost of service, the next step is to calculate the tax rate necessary in the unincorporated areas; and generate the required revenue to provide police services. This calculation is based on the total assessed value of the property and the value of a penny. The FY2017 tax rate remains at 21.14 cents.

For FY2017, and for all future years, the County will pay the City of Charlotte \$469,000 for all of its lake patrol services for Lake Norman, Mountain Island Lake, and Lake Wylie. The County will provide the Town of Cornelius with annual payments of \$367,000 for primary lake patrol services for Lake Norman. The Board of County Commissioners approved the use of \$838,451 in available LESD fund balance to cover the cost of the LESD.

Law Enforcement Service District Assessed Value and Tax Levy				
	FY14 Adopted	FY15 Adopted	FY16 Adopted	FY17 Adopted
LESD Assessed Valuation	\$6,496,000,000	\$6,896,577,887	\$7,158,257,036	\$7,413,329,069
LESD tax rate	19.37¢	19.37¢	21.14¢	21.14¢
Rate Increase	-	-	1.77¢	-
Total Net Tax Levy	\$12,119,422	\$13,131,498	\$14,838,995	\$15,358,342
General Fund (Lake Patrol)	680,000	680,000	680,000	680,000
LESD Fund Balance	1,000,000	686,401	150,000	838,451
Total	\$13,799,422	\$14,497,899	\$15,668,995	\$16,876,793

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Lake Norman, Lake Wylie and Mountain Island Lake are community wide assets used by all residents of Mecklenburg County. In FY2013, the Board concluded that it is more equitable to share the cost of law enforcement across all residents rather than only the property owners who reside in unincorporated Mecklenburg County.

The cost of patrolling the lakes, calculated at \$680,000, will be paid from the County's General Fund.

LESD Trends					
	FY13 Adopted	FY14 Adopted	FY15 Adopted	FY16 Adopted	FY17 Adopted
Increase in LESD cost year-over-year	\$1,497,144	\$652,226	\$698,477	\$1,171,096	\$1,207,797
Increase in LESD cost since 2013		\$652,226	\$1,350,703	\$2,521,799	\$3,729,596
Percent increase in LESD cost since 2013		4.96%	10.27%	19.18%	28.4%
Growth in unincorporated population since 2013		1,997	3,569	5,914	8,501
Percent growth in unincorporated population since 2013		4.02%	7.19%	11.91%	17.1%
Percent change in LESD property value since 2013		-1.11%	4.99%	8.97%	12.9%

Fire Protection Service District

Prior to FY2013, the County provided individual subsidies or contracts to 15 volunteer or municipal fire departments operating within Mecklenburg County. They are responsible for providing fire services to residents in some of the towns and the unincorporated area. This subsidy cost \$2.5 million in FY2012.

Starting in FY2013, the County, under the authority of N.C.G.S. 153A-301 et seq., levied a fire protection service district tax to pay for fire services in the towns and unincorporated area. A total of five service districts were created to service the Extra Territorial Jurisdictions (ETJs) left in the county. The ETJs include geography outside the four towns (Cornelius, Davidson, Huntersville, and Mint Hill) and the City of Charlotte.

These districts were created to fund the cost of providing fire protection services to all residents in the service district, with the cost burden carried by all service district property owners, through the fire protection service district tax. The County uses the funds raised by the Fire Protection Service District tax to contract with the City of Charlotte, or the towns, or in some instances, directly with the Volunteer Fire Department(s), to provide fire protection services for that area.

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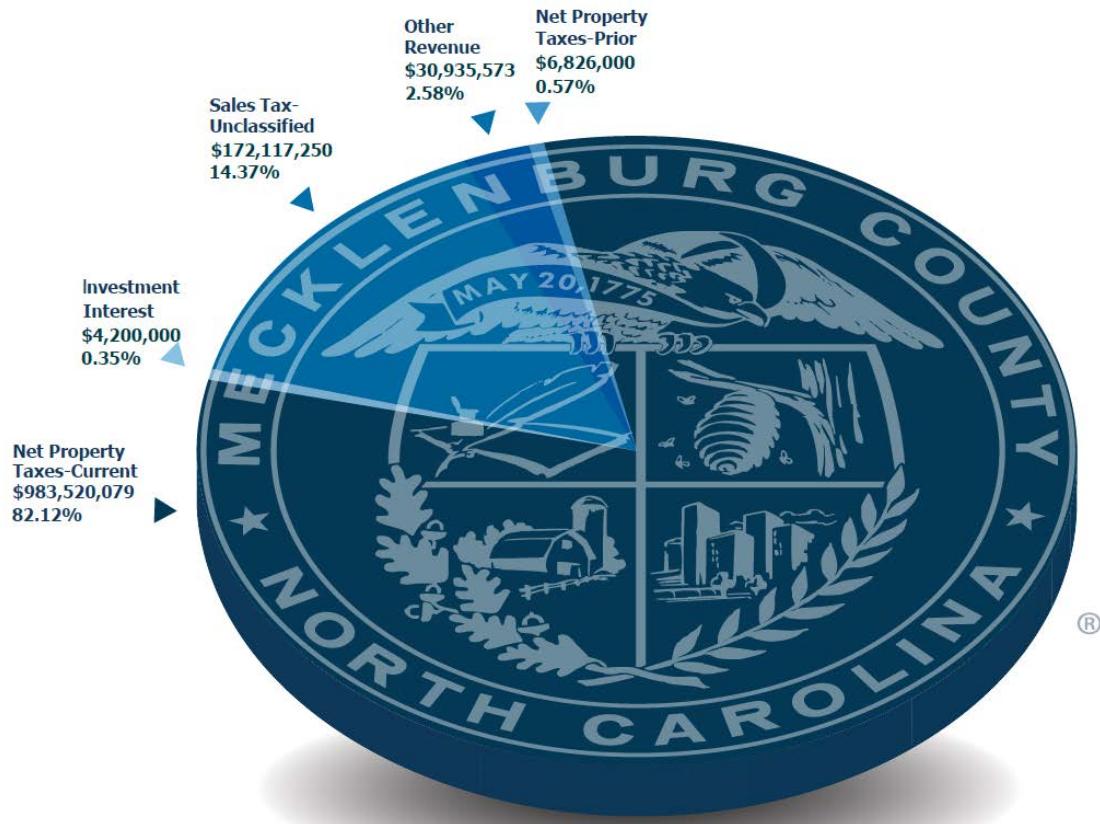
The adopted budget reflects each fire district's tax rate to account for the decrease in assessed valuation in these areas of the county. County staff will meet with representatives of each fire district during FY2017 to reassess the agreements and discuss capital needs. The results of these discussions will be factored as part of the FY2018 budget process.

In FY2017, the fire district tax rate will increase for Charlotte, Cornelius and Mint Hill; whereas Davidson will decrease and Huntersville remains the same.

Fire Protection Service District Tax Rates					
	Charlotte ETJ	Cornelius ETJ	Davidson ETJ	Huntersville ETJ	Mint Hill ETJ
Value of 1¢	\$508,746	\$9,100	\$21,971	\$143,252	\$40,527
Tax Rate	7¢	5.7¢	5.5¢	5¢	8¢
Fire District Fund Balance	8,246				
FY17 Projected Tax Revenue	\$3,569,446	\$51,869	\$120,843	\$716,261	\$324,214

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Where the Money Comes From (County Dollars)



Note: Other revenue includes licenses and permits, Local ABC profits, transient occupancy tax, revenue from rentals, sale of property and other revenue.

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Where the Money Comes From Total Revenue

	FY16 Adopted	FY17 Adopted	FY2017 Allocation % of Total Budget
1. Property Tax	\$963,251,078	\$990,346,079	60.35%
2. Sales Tax	247,441,786	270,400,129	16.48%
3. Charges For Services	89,039,080	90,920,266	5.54%
4. Federal Sources	112,755,799	115,050,401	7.01%
5. State Sources	40,092,095	41,139,801	2.51%
6. Other Revenues	68,525,446	77,463,619	4.72%
7. Licenses & Permits	23,939,837	25,434,397	1.55%
8. Law Enforcement Service District	14,838,995	15,358,342	0.94%
9. Investment Income	4,015,000	5,925,000	0.36%
10. Fire District	4,363,660	4,774,387	0.29%
11. Local ABC Profits	3,580,000	4,080,000	0.25%
Total	\$1,571,842,776	\$1,640,892,421	100.00%

1. Property taxes represent 60.35 percent of the total revenue for the Fiscal Year 2017 Adopted Budget.
2. Sales tax revenue consists of taxes on retail sales and leases of tangible personal property.
3. Charges for Services are revenues from user fees such as parks, landfill, storm water, health user fees, and others.
4. Federal Sources consist of revenue from the Federal Government, which primarily funds health, mental health, and social services.
5. Similar to Federal Sources, State Sources consist of revenue from the State of North Carolina, which funds various health, mental and social services. State lottery funds are also included.
6. Other Revenues include revenues from rentals, transient occupancy tax, sale of properties, and other revenue sources.
7. Licenses and Permits are revenues derived from business, marriage, and license fees.
8. Law Enforcement Service District Tax is generated from the 21.14 cents tax assessment in the unincorporated areas.
9. Investment Interest is revenue from funds invested by the County.
10. Fire District Tax in FY2017 is generated from the 5 to 8 cents tax for fire protection services in the unincorporated areas.
11. Local ABC Profits distribution revenues are net profits from local ABC stores. Mecklenburg County allocates 2 percent of the net profits to the six municipalities and applies no less than 25 percent to the payment of principle and interest on bond indebtedness.

MECKLENBURG COUNTY | FISCAL YEAR 2017

Comparison of County Revenue

	FY14 Adopted Budget	FY15 Adopted Budget	FY16 Adopted Budget	FY17 Adopted Budget
TAX RATE	81.57¢	81.57¢	81.57¢	81.57¢
Net Property Tax - Current	909,036,472	943,155,572	956,425,078	983,520,079
Net Property Tax - Prior	14,826,000	14,951,000	6,826,000	6,826,000
Sales Tax - One cent	89,950,000	100,000,000	111,913,786	118,217,250
Sales Tax- Half cent	23,100,000	25,100,000	26,800,000	28,600,000
Sales Tax - Add'l half cent	19,400,000	21,800,000	23,700,000	25,300,000
Other Revenues ¹	26,130,907	27,161,835	35,319,658	30,935,573
Interest On Investments	2,750,000	2,800,000	3,360,000	4,200,000
TOTALS	\$1,085,193,379	\$1,134,968,407	\$1,164,344,522	\$1,197,598,902
Est. Assessed Valuation	114,300,000,000	117,985,000,000	119,523,000,000	122,100,000,000
Tax Levy	932,345,100	962,403,645	974,949,111	995,969,700
Less: Uncollectible	-23,308,628	-19,248,073	-18,524,033	-12,449,621
Net - Property Taxes	909,036,472	943,155,572	956,425,078	983,520,079
NET YIELD ONE CENT	\$11,144,250	\$11,562,530	\$11,725,206	\$12,057,375
TAX RATE PER \$100	81.57¢	81.57¢	81.57¢	81.57¢
UNCOLLECTIBLE %	-2.50%	-2.00%	-1.90%	-1.25%
COLLECTION RATE	97.50%	98.00%	98.10%	98.75%

¹Other revenues include room occupancy (transient) tax, vehicle rental tax, heavy equipment tax, and unclassified parking.

ALLOCATION COMPARISON OF COUNTY REVENUES BY SERVICE AREA ¹

Fiscal Year 2014-2017

Fiscal Year	FY14	Percent of Total	FY15 ²	Percent of Total	FY16	Percent of Total	FY17	Percent of Total
Summary								
County Services	\$429,713,551	39.60%	\$447,094,644	39.39%	\$458,789,481	39.40%	\$477,466,270	39.87%
General Debt Service	164,234,855	15.13%	158,192,978	13.94%	144,538,383	12.41%	155,451,979	12.98%
Education Services	491,244,973	45.27%	529,680,785	46.67%	561,016,658	48.18%	564,680,653	47.15%
Total	\$1,085,193,379	100.00%	\$1,134,968,407	100.00%	\$1,164,344,522	100.00%	\$1,197,598,902	100.00%
Education Details								
CMS								
<i>Operating</i>	354,244,548	32.64%	381,032,105	33.57%	399,902,352	34.35%	411,193,792	34.33%
<i>Capital Replacement</i>	4,960,000	0.46%	4,960,000	0.44%	4,960,000	0.43%	4,960,000	0.41%
<i>Debt Service</i>	88,660,107	8.17%	100,604,832	8.86%	111,915,413	9.61%	105,095,736	8.78%
Sub Total CMS	\$447,864,655	41.27%	\$486,596,937	42.87%	\$516,777,765	44.38%	\$521,249,528	43.52%
CPCC ³								
<i>Operating</i>	30,883,974	2.85%	32,284,482	2.84%	33,873,949	2.91%	34,529,949	2.88%
<i>Debt Service</i>	12,496,344	1.15%	10,799,366	0.95%	10,364,944	0.89%	8,901,176	0.74%
Sub Total CPCC	\$43,380,318	4.00%	\$43,083,848	3.80%	\$44,238,893	3.80%	\$43,431,125	3.63%
Combined CMS & CPCC								
<i>Operating</i>	385,128,522	35.49%	413,316,587	36.42%	433,776,301	37.25%	445,723,741	37.22%
<i>Capital Replacement</i>	4,960,000	0.46%	4,960,000	0.44%	4,960,000	0.43%	4,960,000	0.41%
<i>Debt Service</i>	101,156,451	9.32%	111,404,198	9.82%	122,280,357	10.50%	113,996,912	9.52%
Total Education	\$491,244,973	45.27%	\$529,680,785	46.67%	\$561,016,658	48.18%	\$564,680,653	47.15%

¹ Table excludes fund balance and deferred maintenance.

² The FY15 Adopted Budget does not include \$4.9 million to CMS that was provided due to State funding decisions that occurred post adoption (with these funds, the percent of total for CMS would be 43.12% and the Total Education percent would be 46.90% for FY15).

³ CPCC operating includes \$200,000 for WTVI agreement that expired in FY2017.

MECKLENBURG COUNTY | FISCAL YEAR 2017

FY2017 Adopted Budget Budget Summary by Agency and Funding Source

Agency	Total Budget	Federal	State	Other*	County
County Services					
Asset and Facility Management	\$27,710,198			\$225,500	\$27,484,698
Behavioral Health Division	12,785,047		337,711	30,000	12,417,336
Child Support Enforcement	9,716,662	6,523,103	376,293	19,444	2,797,822
Commissioners	552,698				552,698
Community Service Grants	4,359,419				4,359,419
Community Support Services	13,395,271	66,500		131,400	13,197,371
County Assessor's Office	12,275,509				12,275,509
Criminal Justice Services	10,414,097			121,300	10,292,797
Elections Office	4,250,169			1,856,235	2,393,934
Emergency Medical Services	10,268,930				10,268,930
Finance	13,149,245			75,000	13,074,245
Historic Land Commission	314,209			125,000	189,209
Hospitals	1,000,000				1,000,000
Human Resources	6,034,550				6,034,550
Information Technology	21,808,613				21,808,613
Internal Audit	1,393,386				1,393,386
Joint City County	6,199,776			4,782,633	1,417,143
Land Use & Environmental Services	73,012,056		2,148,641	67,041,232	3,822,183
Law Enforcement	16,876,793			16,196,793	680,000
Manager's Office	9,639,466				9,639,466
Medical Examiner	2,361,343		694,500	567,000	1,099,843
Non-Departmental	61,654,689			35,396,000	26,258,689
Office of Economic Development	11,669,243			600,000	11,069,243
Park and Recreation	36,964,154			5,530,951	31,433,203
Public Health	69,830,408	5,887,567	9,245,351	6,678,524	48,018,966
Public Information	2,467,867				2,467,867
Public Library	33,020,076			1,500,000	31,520,076
Register of Deeds	2,770,569			435,807	2,334,762
Sheriff	116,355,675	200,000	10,000	20,936,558	95,209,117
Social Services	189,374,571	100,348,206	18,597,305	868,447	69,560,613
Tax Collector	5,906,504			2,511,922	3,394,582
Transit Sales	48,000,000		48,000,000		
Total County Services	835,531,193	113,025,376	79,409,801	165,629,746	477,466,270
General Debt Service & PAYGO	175,528,468			20,076,489	155,451,979
Education Services					
CMS Operating	413,493,792			2,300,000	411,193,792
CMS Capital Replacement	4,960,000				4,960,000
CMS Debt Service	166,903,640	2,025,025	59,782,879		105,095,736
CPCC Operating	34,529,949				34,529,949
CPCC Debt	9,945,379			1,044,203	8,901,176
Total Education Services	629,832,760	2,025,025	59,782,879	3,344,203	564,680,653
Total Appropriation	\$1,640,892,421	\$115,050,401	\$139,192,680	\$189,050,438	\$1,197,598,902

*Fund Balance allocation is included in Other Revenue.



SOLID WASTE

EXPENDITURE DETAIL

MECKLENBURG COUNTY | FISCAL YEAR 2017

FY2017 Adopted Budget Expenditure Overview

Appropriations

The Fiscal Year 2017 Adopted Budget anticipates \$1.20 billion in County expenditures and total expenditures of \$1.64 billion which is funded, in part, by a county-wide tax rate of 81.57 cents per \$100 valuation; no change from the FY2016 tax rate. A summary of the approved funding by financial category is below.

Financial Category	County Funding	Percent of County	Total Funding	Percent of Total
Administrative Services	\$82,979,936	6.93%	\$118,601,436	7.23%
Business Partners	17,914,701	1.50%	39,019,127	2.38%
Business Partners - Education	564,680,653	47.15%	629,832,760	38.38%
Community Services	65,347,213	5.46%	74,234,399	4.52%
Customer Satisfaction & Management	23,729,274	1.98%	24,329,274	1.48%
Detention & Court Support Services	109,399,579	9.13%	138,847,777	8.46%
Financial Services	184,196,315	15.38%	254,859,726	15.53%
Health And Human Services	143,194,286	11.96%	285,385,297	17.39%
Land Use & Environmental Services	6,156,945	0.51%	75,782,625	4.62%
Total	\$1,197,598,902	100.00%	\$1,640,892,421	100.00%

* Refer to the Budget Overview section for a listing of County agencies by financial category.

The Adopted Budget can be viewed according to the three broad expenditure categories: Debt Service, Education Services, and County Services. The table below and the information that follows shows the County portion funding of the FY2017 Adopted Budget.

Expenditure Categories	County Funding
Debt Service/ PAYGO*	\$155,451,979
Education Services**	564,680,653
County Services	477,466,270
Total County	\$1,197,598,902

*The PAYGO amount is 30.1M

**Includes the debt service amounts for CMS (\$105.1M) and CPCC (\$8.9M)

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Debt Service Fund

Debt service is the annual budget appropriation for repayment of the County's outstanding debt for capital building projects such as government buildings, schools, parks and libraries. In FY2012, the Board recommended a new strategy to provide for capital projects using the Debt Service Fund. The model removes debt service from competing with other funding needs in the General Fund and provides a mechanism to determine debt capacity and generate fund balance.

The Debt Service Fund is used to provide a dedicated funding source for the County's principal and interest payments on debt, including debt service for Charlotte-Mecklenburg Schools (CMS) and Central Piedmont Community College (CPCC). The Debt Service Fund will help ensure compliance with recommended debt policies and will make debt service more intentional and less likely to be a potential strain on the annual operating budget. A more standard, structured method based on available funding capacity will be used to manage debt issuance for capital projects. The Fund includes County revenues dedicated for debt service - lottery funds, a portion of the sales tax, and ABC and investment revenues. Property taxes equivalent to 20 cents on the tax rate provide the majority of the revenue for the Debt Service Fund. The appropriation for the Debt Service Fund follows.

The approved general debt service within the Debt Service Fund for FY2017 is \$53.8 million, a decrease of \$8.2 million (15.2 percent) from FY2016. Debt service for CMS is projected to be \$166.9 million, a decrease of \$3.6 million (2.1 percent). CPCC debt service is projected to be \$9.9 million, a decrease of \$1.5 million (13 percent). Consistent with the funding model, the Debt Service Fund includes a contribution to fund balance in the amount of \$67 million.

Debt Service Fund			
	Debt Service Revenue	County Funding	Total Funding
CMS Debt Service	\$61,807,904	\$105,095,736	\$166,903,640
CPCC Debt Service	1,044,203	8,901,176	9,945,379
General Debt Service	3,147,000	50,645,320	53,792,320
Budgeted Fund Balance	-	67,018,968	67,018,968
Debt Service Fund Balance to Deferred Maintenance Plan	-	10,000,000	10,000,000
Total Debt Service Fund	\$65,999,107	\$241,661,200	\$307,660,307

Other Debt

The Debt Service Fund is used for the County's bond and installment financing principal and interest payments. Other debt-related expenditures, including fees and payment to the City for Park and Recreation bonds, are budgeted in the General Fund. In FY2017, the approved amount is \$2.6 million.

Fund Balance

The Adopted Budget utilizes \$46.8 million of available fund balance. Funding from this source includes \$21 million for Enterprise Reserves (capital, technology, and fleet), \$6 million for Deferred Maintenance, \$3 million for one-time technology upgrades, \$2.15 million for strategic business plan items, \$600 thousand for the NBA All-Star Game, \$8 million for Other Post-Employment Benefits (OPEB), and \$6 million for Pay-As-You-Go (PAYGO) capital financing.

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Of the \$2.15 million in strategic business plan items, \$1.5 million will be allocated to public library services, \$500 thousand to property tax collections, and \$150 thousand for early and absentee voting.

Pay-As-You-Go Capital Funding

In compliance with the Debt policy, the Board of County Commissioners approved a Pay-As-You-Go (PAYGO) strategy to budget 3 cents of the tax rate for capital projects funding. Pay-As-You-Go funding will reduce the impact of the capital program on future years by reducing the need for borrowing.

For FY2017, the Adopted Budget includes \$36.1 million for PAYGO, a 2.9 percent increase from FY2016. The value of a penny increased in FY2017 and requires an additional \$1 million to maintain 3 cents in the PAYGO fund. Of the 3 cents, half a cent, \$6 million, will come from fund balance. The available fund balance is sufficient to fund a portion of PAYGO and remain well above policy thresholds.

Pay-As-You-Go Capital Funding				
	FY16 Adopted	FY17 Adopted	Dollar Change	Percent Change
Pay-As-You Go	\$35,110,860	\$36,117,180	\$1,006,320	2.87%

Deferred Maintenance

As part of the FY2017 Adopted Budget, the Board of County Commissioners approved a long term strategy that will provide dedicated funds to support maintenance for projects included in the County's capital investment plan. This strategy is designed to catch-up on deferred maintenance that was not addressed during the Great Recession.

The Deferred Maintenance Plan will be funded by a combination of general fund & capital reserve fund balance, Pay-As-You-Go (PAYGO) funds, the debt service fund, and capital reserve revenue. This strategy will provide \$150 million for deferred maintenance over a five-year period beginning in FY2017, with an annual appropriation of \$30 million. The FY2017 Adopted Budget allocates funds as follows:

Deferred Maintenance Plan	Funding Sources
General Fund Balance	\$6,000,000
Debt Service Fund Balance	10,000,000
Other Sources*	14,000,000
Total	\$30,000,000

*Capital Reserve Fund Balance and Pay-As-You-Go

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Deferred Maintenance Program	Funding
CMS	\$18,000,000
CPCC	4,000,000
Park and Recreation Deferred Maintenance	4,100,000
Parks and Recreation Equipment	400,000
Other County and Library Facilities	3,500,000
Total	\$30,000,000

Education Services

Education Services is comprised of county funding for Charlotte-Mecklenburg Schools (CMS) and Central Piedmont Community College (CPCC). By law the County must fund the facility construction and major renovation costs for CMS and CPCC. The County also has some limited funding obligations to pay for CMS and CPCC operational costs associated with facility maintenance and other related costs.

The Mecklenburg Board of County Commissioners, however, chose over the years to provide operational funding to CMS and CPCC as a supplement to state funding.

Education Services will receive a total of \$630 million for operating, capital replacement, and debt service obligations. Net County revenues used for Education services are approximately \$565 million. This represents 47 percent of available County revenue. This is a net increase of \$3.7 million (0.65 percent) from FY2016.

Education Services (County Funds)				
	FY16 Adopted Budget	FY17 Adopted Budget	Dollar Change	Percent Change
CMS Operating	\$399,902,352	\$411,193,792	\$11,291,440	2.82%
CMS Debt Service	111,915,413	105,095,736	- 6,819,677	- 6.09%
CMS Capital Replacement	4,960,000	4,960,000	-	-
CPCC Operating	33,673,949	34,529,949	856,000	2.54%
CPCC - WTVI Merger ¹	200,000	-	-200,000	-
CPCC Debt Service	10,364,944	8,901,176	-1,463,768	-14.12%
Education Services	\$561,016,658	\$564,680,653	\$3,663,995	0.65%

Note: Table excludes the FY16 one-time fund balance allocation.

¹ The WTVI Merger expires beginning FY2017.

Charlotte-Mecklenburg Schools Funding

The FY2017 Adopted Budget funds Charlotte-Mecklenburg Schools (CMS) operating budget in the amount of \$411 million; an increase of \$11.3 million (2.8 percent). In addition, \$2.3 million in fines and forfeitures are provided to CMS for operating funds. In FY2016, the County funded CMS at \$2,485 per-pupil (combined Charter and CMS enrollment). In FY2017 the approved funding level increases the per-pupil funding to \$2,505.

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When combined with \$166.9 million in CMS debt service, \$4.9 million for capital replacement and \$18 million for deferred maintenance, the total approved appropriation for FY2017 is \$603.4 million.

CMS Funding (Total Funds)				
	FY16 Adopted Budget	FY17 Adopted Budget	Dollar Change	Percent Change
Operating Funding				
CMS Operating (County)	\$399,902,352	\$411,193,792	\$11,291,440	2.82%
Fines and Forfeitures	2,300,000	2,300,000	-	-
Total CMS Operating	402,202,352	413,493,792	11,291,440	2.81%
CMS Pupil ¹	146,140	146,644	-	-
Charter Pupil ²	15,736	18,408	-	-
Combined Per-Pupil	\$2,485	\$2,505	\$20	0.83%
Capital and Debt Funding				
Deferred Maintenance ³	-	\$18,000,000	\$18,000,000	100.00%
CMS Capital Replacement	4,960,000	4,960,000	-	-
One-Time Funding	4,000,000	-	- 4,000,000	-100.00%
CMS Debt Service	170,468,438	166,903,640	- 3,564,798	-2.09%
Total CMS Capital and Debt	179,428,438	189,863,640	10,435,202	5.82%
CMS Total Funding	\$581,630,790	\$603,357,432	\$21,726,642	3.74%

¹ CMS pupil enrollment estimates are provided by CMS. FY2016 reflects actual enrollment figures.

² Enrollments are provided by CMS and reflect Mecklenburg County students who attend charter schools.

³ The Deferred Maintenance Plan includes funding from Fund Balance, PAYGO, Debt Service and Capital Reserves.

Central Piedmont Community College Funding

The FY2017 Central Piedmont Community College (CPCC) approved operating funding is \$34.5 million, an increase of \$856 thousand or 2.54 percent over FY2016. When combined with \$9.9 million in CPCC debt service, \$4 million for deferred maintenance, the total approved appropriation for FY2017 is \$48.5 million.

CPCC Funding (Total Funds)				
	FY16 Adopted Budget	FY17 Adopted Budget	Dollar Change	Percent Change
Operating Funding				
CPCC Operating	\$33,673,949	\$34,529,949	\$856,000	2.54%
WTVI				
CPCC - WTVI Merger ¹	200,000	-	- 200,000	-100.00%
Capital and Debt Funding				
Deferred Maintenance ²	-	\$4,000,000	\$4,000,000	100.00%
One-Time Funding	1,555,134	-	- 1,555,134	-100.00%
Debt Service	11,434,588	9,945,379	- 1,489,209	-13.02%
Total CPCC Capital & Debt	12,989,722	13,945,379	955,657	7.36%
CPCC Funding	\$46,863,671	\$48,475,328	\$1,611,657	3.44%

¹ The WTVI Merger expired.

² The Deferred Maintenance Plan includes funding from sources other than FY2017 operating budget.

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Three Year Strategic Business Plans

The Adopted Budget reflects an unprecedented approach demonstrating the relationship between strategic planning and budgeting. Each County department created a three-year strategic business plan that will guide funding decisions. The Adopted Budget includes \$5 million in new funding for year one of the three-year strategic business plans. Below is a table of the approved funding by department.

Department	Investment*	County Dollar
Asset and Facility Management	(1) Security Manager	\$49,834
Child Support Enforcement	Family centered programing, staff development, and (3) Case Workers.	49,542
Community Support Services	(2) Positions that provide services to women in the Domestic Violence Adult Victim services program and (1) Bi-lingual Clinician to provide services to Spanish-speaking victims/child witnesses of domestic violence services.	255,312
County Assessor's Office	(1) Appeals Coordinator and (6) Senior Appraisers for 2019 Revaluation.	456,278
Criminal Justice Services	District Attorney and Public Defender's salary supplement, (1) positions to support Race Matters for Juvenile Justice, (1) Clerk of Court position for gun permitting, (1) Assistant Attorney for Domestic Violence, (1) Reentry Case Manager, (1) Forensic Mental Health Clinician, and (1) Drug Treatment Abuse Technician.	273,491
Human Resources	Employee wellness platform and (3) Recruiter positions.	278,628
Information Technology	(6) Positions to leverage technology and optimize service delivery.	548,143
Internal Audit	(1) Staff Auditor	80,000
Land Use & Environmental Services	Oblique pictometry to maintain property ownership and addressing database.	96,364
Office of Economic Development	Workforce development initiatives including job readiness and retention services.	220,000
Park & Recreation	(17) Positions to support county-wide park maintenance and operating needs for new facilities.	1,151,789
Public Health	Funding to expand Village HeartBeat, expand family planning options, (1) Environmental Health Specialist, (1) position to connect HIV positive individuals with proper care and expand Child Development – Community Policing to all towns.	477,056
Public Library	Internet bandwidth increase.	50,000
Sheriff	Crisis intervention training to reduce inmate behavior incidents and NC Gang School Certification to assist with gang identification and activity within the jail.	387,867
Social Services	Expansion of in-home aide and meal delivery services for seniors.	134,751
Tax Collector	Expand legal services to improve collections.	160,000
Total		\$4,669,055

* Represents major investments for each department

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County Services

County services are those services provided by Mecklenburg County departments and agencies including Social Services, Park and Recreation, Public Health, Sheriff's Office and others. In the FY2017 Adopted Budget, County services receive the balance of available County revenue totaling \$477.5 million. This represents an \$18.7 million (4.1 percent) net increase from the FY2016 Adopted Budget.

Employee Compensation and Benefits

To effectively recruit and retain a qualified workforce, Mecklenburg County is committed to providing employees with a competitive salary and benefits package. The FY2017 Adopted Budget includes funding for critical components of the compensation package: sustaining the County's pay-for-performance plan and investing in employee benefits. Maintaining the key elements of the County's traditional compensation package is in line with the County Manager's priority of sustaining current operations. These key elements are outlined on the next page.

- The FY2017 Adopted Budget includes \$6.4 million to fund pay-for-performance. The performance ranges are 0-4.5 percent. The performance ranges are defined in the following table:

Employee Performance Level	Range of Increase
Exemplary	4.0 – 4.5%
Successful	1.0 – 3.5%
Needs Improvement	0%

- The projected increase to medical and dental claims in FY2017 is approximately an increase of \$8.8 million. The FY2017 Adopted Budget funds a significant amount of the projected medical and dental claims increase. Employees will not pay towards any of the projected increase. However, there will be significant changes to the way in which we manage our wellness program. Also, our health insurance programs will be restructured. The County will be making improvements to the health and wellness program in future years.

Item	Amount
Pay-for-Performance	\$6,357,223
Unemployment Insurance Funding	-100,000
Medical and Dental Increases	8,400,000
Total Increase	\$14,657,223

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In addition to paying for a pay-for-performance increase, an estimated additional \$420,720 for the health and dental costs of 48 new positions is included in the FY2017 Adopted budget. Below is a table of the new position counts by department:

New Positions with County-Funded Benefits	
Agency	Count
Asset & Facility Management	1
Child Support Enforcement	5
Community Support Services	4
County Assessor's Office	7
Human Resources	3
Information Technology	6
Internal Audit	1
Park & Recreation	17
Public Health	3
Social Services	1
Total	48

Other Post Employee Benefits (OPEB)

The FY2017 Adopted Budget includes funding for Other Post-Employment Benefits (OPEB). For Mecklenburg County, this constitutes the costs of providing health benefits to retirees. While accounting requirements do not require a jurisdiction to fund the liability, bond rating agencies (e.g., Fitch, Moody's and Standard & Poor's) expect every jurisdiction to demonstrate a plan to address and manage this liability. The rating agencies have indicated that the management of OPEB will be part of all future credit analyses and ratings. In response to this expectation, the Adopted Budget appropriates \$8 million by utilizing fund balance.

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Enterprise Reserve Funds

The Board of County Commissioners adopted the PAYGO strategy that ensures a dedicated, sustainable, steady and predictable funding source for ongoing investments in managing technology, facilities, and fleet. These reserves are a budgetary mechanism used to maintain key County assets through current year and/or existing funds. In accordance with the Fund Balance Policy, the Board of County Commissioners approved funding for these reserves in the amount of \$21 million.

In addition to regular funding of the reserves, the Adopted Budget includes \$3 million in one-time fund balance to fulfill multiple non-discretionary technology projects, which include a call center upgrade and disaster recovery implementation. The FY2017 Adopted Budget allocates funds as follows:

	FY16 Adopted	FY17 Adopted		
Reserve	Fund Balance	Fund Balance	One-time Fund Balance	Dollar Change
Technology	\$6,000,000	\$12,000,000	\$3,000,000	\$9,000,000
Fleet	2,000,000	1,000,000	-	-1,000,000
Capital	8,000,000	8,000,000	-	-
Total	\$16,000,000	\$21,000,000	\$3,000,000	\$8,000,000

Technology Reserve

In FY2005, the Board of County Commissioners approved a funding strategy for replacing technology. For FY2017, departments submitted technology requests totaling more than \$23 million. The Board of County Commissioners approved \$15 million for technology reserve funding in FY2017 to address technology projects and staffing needs.

Fleet Reserve

Based on a study conducted in FY2006, the age of the County's fleet was well beyond industry adopted standards. As a result, the Board of County Commissioners approved a strategy to provide a stable funding source for fleet replacement. Since the establishment of this reserve, the County has retired or replaced over 800 vehicles.

For FY2017, the Board of County Commissioners approved \$1 million for fleet reserve funding to replace approximately 45 vehicles. Vehicles scheduled for replacement have an average age of 6.6 years, and an average mileage of 61,474.

MECKLENBURG COUNTY | FISCAL YEAR 2017

Capital Facility Maintenance & Repair Reserve

In FY2006, the Board of County Commissioners approved a strategy to plan and manage more effectively the replacement, renovation, and repair of the County's capital assets. As part of the Fiscal Year 2017 budget process, County departments and other County-funded agencies submitted more than \$24 million in capital reserve requests. The Adopted Budget includes \$12 million for capital reserve funding in FY2017 to address capital projects based on priority ranking. The \$8.7 million allocated through the budget will go to critical projects and an additional \$3.3 million will be allocated from the Deferred Capital Maintenance Plan.

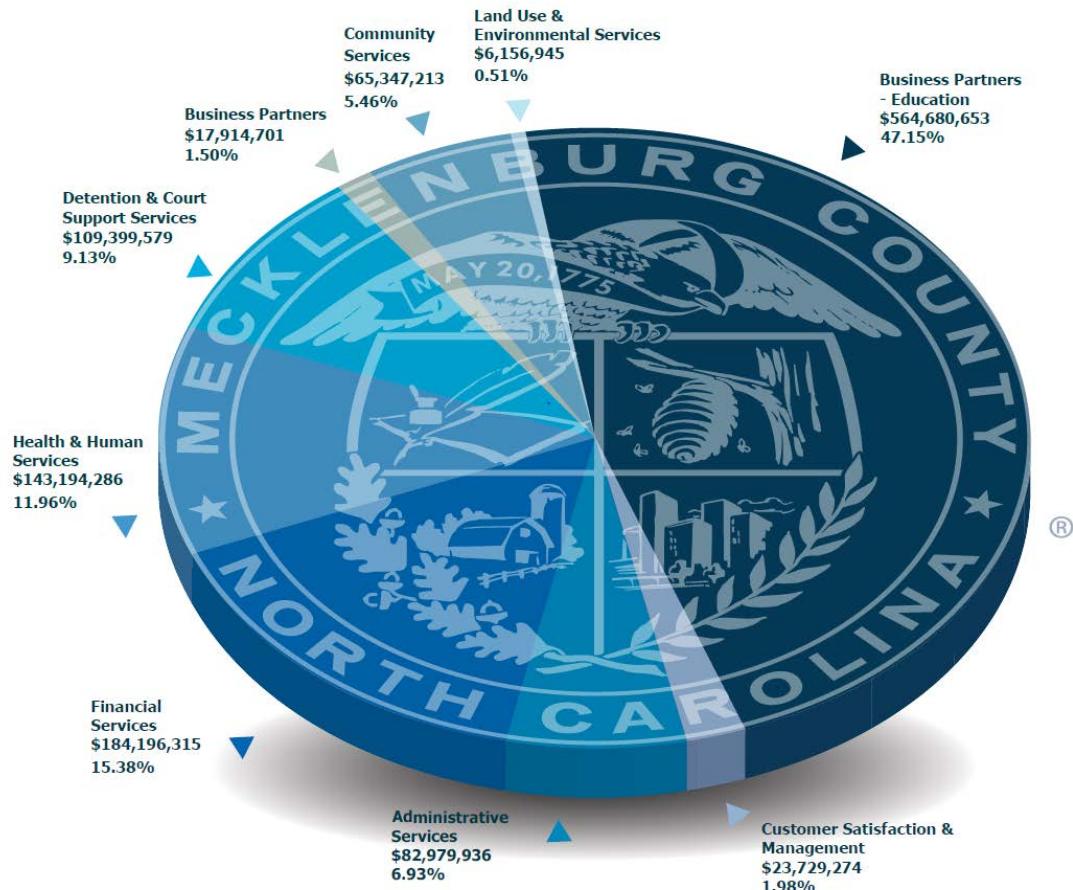
Priority Category	Description
Critical	This category is an immediate need and must be completed in the coming fiscal year to prevent possible down-time for County services. Failure to complete the project may result in liability to the County. This project type generally involves water infiltration to the building or serious health and safety issues. Projects may involve correction of serious health/safety code violations where a high risk is involved. Examples include roof replacements and sealing of building exterior walls where water has already infiltrated the building, or projects involving emergency exit or egress requirements.
High	This category is not an immediate need, but poses a high risk if the project is not completed soon. Projects generally involve replacement of equipment or building components that are nearing the end of their life expectancy and/or have experienced repeated problems or failures. Examples include repair/replacement of HVAC equipment, windows, repair of trip hazards or other safety issues, and emergency generator projects.
Moderate	This category is not an immediate need and does not pose a high risk if the project is not completed soon. Projects generally involve efficiency enhancements to building systems, or repair/replacement of non-critical building equipment or components. Examples include upgrades to HVAC systems, security equipment, or other building components that do not involve a high risk.
Low	This category is not an immediate need, but must be addressed in the future. Projects generally involve cosmetic repairs/replacements of building components, or repairs to buildings that are vacant or expected to be disposed of in the near future. Examples include interior painting, carpet replacement when no trip hazards are present, furniture replacement, and window blind replacement.

Submitted Reserve Fund Projects		
Rank	Total	Projects
Capital Facility Maintenance & Repair	\$12,000,000	101
Repair and Maintenance	\$9,600,000	
Renovations	\$900,000	
Finishes	\$900,000	
Paving	\$600,000	
Technology Reserve	\$23,002,620	69
Fleet Reserve	\$2,875,760	109

*Non-Critical rank includes High, Moderate, and Low categories

MECKLENBURG COUNTY | FISCAL YEAR 2017

Where the Money Goes By Financial Category (County Dollars)



MECKLENBURG COUNTY | FISCAL YEAR 2017

FY2017 Adopted Budget All Funds Comparison Summary

	FY15 Adopted Budget	FY16 Adopted Budget	FY17 Adopted Budget
General Fund			
General Fund	\$1,121,500,065	\$1,160,778,548	\$1,191,884,496
Capital Outlay (CMS)	4,960,000	4,960,000	4,960,000
Sub-Total	1,126,460,065	1,165,738,548	1,196,844,496
Enterprise Reserve Fund			
Capital Outlay	10,000,000	8,000,000	8,000,000
Technology Reserve Fund	9,980,000	6,000,000	15,000,000
Vehicle Reserve Fund	4,800,000	2,000,000	1,000,000
Sub-Total	24,780,000	16,000,000	24,000,000
Deferred Maintenance Plan			
Deferred Maintenance Plan			6,000,000
Sub-Total			6,000,000
Debt Service Fund			
Debt Service Fund	290,744,796	297,211,549	307,660,307
Sub-Total	290,744,796	297,211,549	307,660,307
Law Enforcement Service District			
Law Enforcement Services	13,817,899	14,988,995	16,196,793
Sub-Total	13,817,899	14,988,995	16,196,793
Fire Protection Service Districts			
Charlotte ETJ	2,788,572	3,145,359	3,569,446
Cornelius ETJ	44,727	51,778	51,869
Davidson ETJ	126,819	133,850	120,843
Huntersville ETJ	651,643	717,861	716,261
Mint Hill ETJ	300,612	314,812	324,214
Sub-Total	3,912,373	4,363,660	4,782,633
Solid Waste Enterprise Fund			
Solid Waste	14,865,713	18,177,146	19,813,605
White Goods	314,768	563,652	426,623
Scrap Tire	1,300,000	1,431,000	1,620,527
Sub-Total	16,480,481	20,171,798	21,860,755
Storm Water Management Fund			
Storm Water Management Fund	15,280,788	15,368,226	15,547,437
Sub-Total	15,280,788	15,368,226	15,547,437
Transit			
Transit	38,000,000	38,000,000	48,000,000
Sub-Total	38,000,000	38,000,000	48,000,000
Total Appropriation	\$1,529,476,402	\$1,571,842,776	\$1,640,892,421

MECKLENBURG COUNTY | FISCAL YEAR 2017

Budget Comparison Summary by Agency

Agency	FY15 Adopted Budget*	FY16 Adopted Budget	FY17 Adopted Budget	FY17 Difference	FY17 % Difference
County Services					
Asset and Facility Management	-	\$26,279,439	\$27,710,198	\$1,430,759	5.44%
Behavioral Health Division	8,846,650	11,506,604	12,785,047	1,278,443	11.11%
Business Support Services Agency	53,339,356	-	-	-	-
Child Support Enforcement	8,530,466	8,878,126	9,716,662	838,536	9.44%
Commissioners	418,801	418,827	552,698	133,871	31.96%
Community Service Grants	3,795,919	4,064,919	4,359,419	294,500	7.24%
Community Support Services	11,060,421	14,160,068	13,395,271	-764,797	-5.40%
County Assessor's Office	12,600,798	12,063,649	12,275,509	211,860	1.76%
Criminal Justice Services	9,370,249	9,544,705	10,414,097	869,392	9.11%
Elections	3,920,797	5,219,953	4,250,169	-969,784	-18.58%
Emergency Medical Services	12,430,000	12,430,000	10,268,930	-2,161,070	-17.39%
Finance	10,214,672	13,111,420	13,149,245	37,825	0.29%
Historic Land Commission	1,245,665	256,724	314,209	57,485	22.39%
Hospitals	1,500,000	1,500,000	1,000,000	-500,000	-33.33%
Human Resources	4,936,857	5,519,634	6,034,550	514,916	9.33%
Information Technology	-	19,194,072	21,808,613	2,614,541	13.62%
Internal Audit	1,230,220	1,258,668	1,393,386	134,718	10.70%
Joint City County	7,168,630	7,619,917	6,199,776	-1,420,141	-18.64%
Land Use & Environmental Services	59,308,371	69,444,746	73,012,056	3,567,310	5.14%
Law Enforcement	14,497,899	15,668,995	16,876,793	1,207,798	7.71%
Manager's Office	6,226,268	8,993,218	9,639,466	646,248	7.19%
Medical Examiner	1,744,163	2,087,915	2,361,343	273,428	13.10%
Non-Departmental	56,994,778	49,158,083	61,654,689	12,496,606	25.42%
Office of Economic Development	11,971,762	10,274,680	11,669,243	1,394,563	13.57%
Park & Recreation	33,822,590	37,949,417	36,964,154	-985,263	-2.60%
Provided Services Organization	16,751,661	715,352	-	-715,352	-100.00%
Public Health	51,129,922	65,704,831	69,830,408	4,125,577	6.28%
Public Information Department	2,440,956	2,365,409	2,467,867	102,458	4.33%
Public Library	30,608,277	31,419,942	33,020,076	1,600,134	5.09%
Register of Deeds	3,191,994	3,213,962	2,770,569	-443,393	-13.80%
Sheriff	118,232,028	113,663,314	116,355,675	2,692,361	2.37%
Social Services	172,889,705	183,667,324	189,374,571	5,707,247	3.11%
Tax Collector	6,319,280	4,975,019	5,906,504	931,485	18.72%
Transit Sales	38,000,000	38,000,000	48,000,000	10,000,000	26.32%
Total County Services	\$ 774,739,155	\$ 790,328,932	\$ 835,531,193	\$ 45,202,261	5.72%
General Debt Service & PAYGO	\$ 161,787,589	\$ 153,019,383	\$ 175,528,468	\$ 22,509,085	14.71%
Education Services					
CMS Operational Expenses	388,372,105	406,202,352	413,493,792	7,291,440	1.80%
CMS Capital Replacement	4,960,000	4,960,000	4,960,000	-	0.00%
CMS Debt Service	154,639,857	170,468,438	166,903,640	-3,564,798	-2.09%
CPCC Operational Expenses	33,084,482	35,429,083	34,529,949	-899,134	-2.54%
CPCC Debt Service	11,893,214	11,434,588	9,945,379	-1,489,209	-13.02%
Total Education Services	\$ 592,949,658	\$ 628,494,461	\$ 629,832,760	\$ 1,338,299	0.21%
Total Appropriation	\$ 1,529,476,402	\$ 1,571,842,776	\$ 1,640,892,421	\$ 69,049,645	4.39%

*The FY15 Adopted Budget does not include \$4.9 million to CMS that was provided due to State funding decisions that occurred post adoption.



MATTHEW BRANNON
DEPARTMENT OF
SOCIAL SERVICES (DSS)

AGENCY PAGES

- Asset and Facility Management
- Behavioral Health
- Child Support Enforcement
- Commissioners
- Community Support Services
- County Assessor's Office
- Criminal Justice Services
- Elections
- Finance
- Historic Land Commission
- Human Resources
- Information Technology
- Internal Audit
- Land Use & Environmental Services Agency
- Manager's Office
- Medical Examiner
- Office of Economic Development
- Park and Recreation
- Provided Services Organization
- Public Health
- Public Information
- Public Library
- Register of Deeds
- Sheriff's Office
- Social Services
- Tax Collector

Asset and Facility Management

Mission

To enable the success of our customers through quality asset, facility, and project management services.

Responsibilities

Services include Design and Construction Project Management for the development of general government, park, justice, and library facilities; Facility Maintenance and Operations; Security Services; Real Estate Management; and Fleet and Courier Services.

Budget and Staff Resources			
Budget Overview	FY2017 Adopted	FY2016 Amended	FY2015 Adopted
Personnel Services & Employee Benefits	\$2,102,772	\$1,860,146	\$0
Contractual Services	\$25,106,703	\$23,921,673	\$0
Commodities	\$367,149	\$392,744	\$0
Other Charges	\$0	\$0	\$0
Interdepartmental	\$133,574	\$104,876	\$0
Capital Outlay	\$0	\$0	\$0
Total Expense	\$27,710,198	\$26,279,439	\$0
Total Revenue	\$946,931	\$916,632	\$0
Net County Dollars	\$27,484,698	\$26,031,439	\$0

Position Summary					
FY2017 Adopted		FY2016 Adopted		FY2015 Adopted	
FTE	PTE	FTE	PTE	FTE	PTE
35	0	33	0	0	0

Asset & Facility Management

Major Funding Adjustments

Here is a list of approved Fiscal Year 2017 operating budget requests to assist the department with meeting its goals and objectives as approved by the Board of County Commissioners.

Adjustment	FTE	County	Total	Description
Strategic Business Plan Adjustments				
Security Manager	1.00	\$49,834	\$49,834	To develop and manage a county-wide security strategy
Other Adjustments				
Rental & Parking Revenue	-	-225,500	-	Increase in revenue will offset expenses
G4S Security Contract	-	55,000	55,000	Contractual increase to provide security at County facilities
Enterprise Security Strategy	-	179,000	179,000	Consulting and implementation of a security strategy at County facilities
Transferred Security Funding	-	531,445	531,445	Consolidation of security funding to develop an enterprise security strategy from other County departments
Maintenance & Utilities	-	700,000	700,000	Funding to operate and maintain County facilities and property
Investing in Our Employees				
Pay-For-Performance	-	65,358	65,358	Pay for performance adjustment is allocated after budget adoption

Asset and Facility Management

Service level View					
Service Name	FT	PT	FY2017 County Funding	FY2017 Total Budget	FY2016 Total Budget
CORPORATE FLEET MANAGEMENT (AFM)	2	0	715,611	715,611	590,321
COURIER SERVICES (AFM)	3	0	149,492	149,492	92,318
DESIGN AND CONSTRUCTION PROJECT MANAGEMENT (AFM)	13	0	331,352	331,352	1,264,192
FACILITY MANAGEMENT (AFM)	11	0	21,834,177	22,059,677	20,264,550
FACILITY SECURITY (AFM)	3	0	3,264,797	3,264,797	2,593,225
REAL ESTATE MANAGEMENT (AFM)	3	0	439,269	439,269	724,833
SPIRIT SQUARE/FACILITY MAINTENANCE (AFM)	0	0	750,000	750,000	750,000
Grand Totals	35	0	27,484,698	27,710,198	26,279,439
Revenue Totals				225,500	248,000

CORPORATE FLEET MANAGEMENT (AFM)

Service Description

This service provides purchasing, management and maintenance of County vehicles.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	187,276	71,072	67,495	163.50%
Contractual Services	105,736	100,400	205,400	5.31%
Commodities	291,349	315,723	117,000	-7.72%
Other Charges	-	-	-	0.00%
Interdepartmental	131,250	103,126	103,746	27.27%
Capital Outlay	-	-	-	0.00%
Total Expense	715,611	590,321	493,641	21.22%
Total Revenue	-	-	-	0.00%
Net County Dollars	715,611	590,321	493,641	21.22%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	2	0	1	0	1	0	1	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Vehicle repair/maintenance services received	OUTPUT	0.00	3,478.00	3,579.00	0.00%
County fleet vehicles	OUTPUT	0.00	1,109.00	1,088.00	0.00%
Vehicles replaced during fiscal year	OUTPUT	0.00	166.00	74.00	0.00%
Fleet availability rate	OUTCOME	98.00	97.60	97.50	99.59%
Customer satisfaction rating	CUSTOMER	84.00	97.90	95.04	116.55%
On Road vehicles NOx reduction	OUTCOME	17.00	0.00	19.00	0.00%
(On Road) Vehicle Utilization rate	EFFICIENCY	68.00	60.90	65.40	89.56%

COURIER SERVICES (AFM)

Service Description

This service provides inter-office and US mail deliveries for County departments.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	149,492	92,318	90,566	61.93%
Contractual Services	-	-	128,838	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	149,492	92,318	219,404	61.93%
Total Revenue	-	-	-	0.00%
Net County Dollars	149,492	92,318	219,404	61.93%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	3	0	2	0	2	0	1	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
# of pieces of mail processed for US mailing	OUTPUT	0.00	283,642.00	357,574.00	0.00%
Returned mail rate	OUTCOME	1.50	0.07	0.05	2142.86%
Mail delivery rate	EFFICIENCY	84.00	98.70	99.20	117.50%
Customer satisfaction rating	CUSTOMER	84.00	96.92	95.13	115.38%

DESIGN AND CONSTRUCTION PROJECT MANAGEMENT (AFM)

Service Description

This service provides facilities master planning, space utilization studies, and management of the design and construction phases of Government, Court, Jail and Park and Recreation facilities.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	150,189	1,087,747	961,674	-86.19%
Contractual Services	144,655	142,517	8,680	1.50%
Commodities	36,508	33,928	23,211	7.60%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	331,352	1,264,192	993,565	-73.79%
Total Revenue	-	-	-	0.00%
Net County Dollars	331,352	1,264,192	993,565	-73.79%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	13	0	13	0	12	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
# of Projects Managed	OUTPUT	0.00	143.00	129.00	0.00%
Projects achieving annual goals	OUTCOME	84.00	86.80	84.15	103.33%
Construction & Capital projects completed w/in org. budget	OUTCOME	94.00	100.00	97.14	106.38%
Construction & Capital projects completed on schedule	EFFICIENCY	94.00	93.80	94.29	99.79%
Customer satisfaction rating	CUSTOMER	84.00	98.30	99.24	117.02%

FACILITY MANAGEMENT (AFM)

Service Description

This service provides County-wide network architecture and this service provides building management and facility needs, including maintenance, energy management, and courier services for approximately 3.45 million square feet of County and Library facilities.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	1,222,343	(12,149)	-	-10161.26%
Contractual Services	20,806,916	20,244,356	-	2.78%
Commodities	28,094	30,593	-	-8.17%
Other Charges	-	-	-	0.00%
Interdepartmental	2,324	1,750	-	32.80%
Capital Outlay	-	-	-	0.00%
Total Expense	22,059,677	20,264,550	-	8.86%
Total Revenue	693,500	678,000	-	2.29%
Net County Dollars	21,834,177	20,016,550	-	9.08%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	11	0	11	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Work orders received	OUTPUT	0.00	55,356.00	26,200.00	0.00%
Capital reserve projects managed	OUTPUT	0.00	79.00	80.00	0.00%
Capital reserve project completion rate	OUTCOME	92.00	93.00	96.00	101.09%
Corrective work order completion rate	OUTCOME	85.00	87.71	51.55	103.19%
Capital reserve projects completed on schedule	EFFICIENCY	94.00	93.00	100.00	98.94%
Customer satisfaction rating	CUSTOMER	84.00	94.03	93.69	111.94%

FACILITY SECURITY (AFM)

Service Description

This service determines the County's security risks and threat levels and deploys strategies and practices to provide safe and secure places for County and Library employees, customers and visitors. This service also ensures safe cash transport of County funds.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	226,758	156,380	99,811	45.00%
Contractual Services	3,027,839	2,426,645	2,282,976	24.77%
Commodities	10,200	10,200	200	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	3,264,797	2,593,225	2,382,987	25.90%
Total Revenue	-	-	-	0.00%
Net County Dollars	3,264,797	2,593,225	2,382,987	25.90%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	3	0	2	0	1	0	1	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
# successful cash pick-ups	OUTPUT	0.00	6,578.00	6,550.00	0.00%
Cash pick-up rate	OUTCOME	99.00	98.41	97.08	99.40%
Customer satisfaction rating	CUSTOMER	84.00	98.50	93.62	117.26%
# security issues addressed	OUTPUT	0.00	1,292.00	1,214.00	0.00%
Employee security satisfaction rate	OUTCOME	82.00	81.00	83.40	98.78%

REAL ESTATE MANAGEMENT (AFM)

Service Description

This service provides planning and management of all land acquisition, disposition and conveyances/exchanges to meet the County's real estate needs for parks, greenways, open space and capital projects. This service also manages all aspects of leases for both County owned retail space and leases of private sector space.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	166,714	464,778	448,631	-64.13%
Contractual Services	271,557	257,755	315,620	5.35%
Commodities	998	2,300	2,300	-56.61%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	439,269	724,833	766,551	-39.40%
Total Revenue	253,431	238,632	209,640	6.20%
Net County Dollars	439,269	724,833	729,911	-39.40%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	3	0	4	0	4	0	-1	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Total land acquisition	OUTPUT	0.00	408.50	418.77	0.00%
Projects achieving annual goals	OUTCOME	98.00	93.70	98.00	95.61%
Customer satisfaction rating	CUSTOMER	84.00	98.50	95.15	117.26%

SPIRIT SQUARE/FACILITY MAINTENANCE (AFM)

Service Description

This service funds the maintenance, repair, cleaning and security for Spirit Square.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	750,000	750,000	750,000	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	750,000	750,000	750,000	0.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	750,000	750,000	750,000	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

Behavioral Health Division

Mission

To develop action and improvement plans to address and resolve behavioral health issues and concerns identified by Health and Human Services Departments and by Criminal Justice Services.

Responsibilities

*Provide guidance, knowledge, and expertise to Health and Human Services Departments and to Criminal Justice Services specific to behavioral health issues related to, and in the context of, consumers served within each of the departments.

*Develop a consolidated human services provider-community network that is organized and structured around integrating primary health and behavioral healthcare.

*Develop outcome and performance data to improve services, promote consumer engagement and clinical effectiveness across all service settings (behavioral health, social services, health) and consumer populations.

*Manage County funds designated for the provision of Behavioral Health Services, to include contract development, programmatic service reviews, and cross system collaboration.

Budget and Staff Resources			
Budget Overview	FY2017 Adopted	FY2016 Amended	FY2015 Adopted
Personnel Services & Employee Benefits	\$1,020,245	\$737,519	\$500,271
Contractual Services	\$11,742,804	\$10,766,785	\$8,346,379
Commodities	\$21,998	\$2,300	\$0
Other Charges	\$0	\$0	\$0
Interdepartmental	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0
Total Expense	\$12,785,047	\$11,506,604	\$8,846,650
Total Revenue	\$367,711	\$0	\$0
Net County Dollars	\$12,417,336	\$11,506,604	\$8,846,650

Position Summary					
FY2017 Adopted		FY2016 Adopted		FY2015 Adopted	
FTE	PTE	FTE	PTE	FTE	PTE
10	0	6	0	5	0

Behavioral Health

Major Funding Adjustments

Here is a list of approved Fiscal Year 2017 operating budget requests to assist the department with meeting its goals and objectives as approved by the Board of County Commissioners.

Adjustment	FTE	County	Total	Description
Strategic Business Plan Adjustments				
(2) Contract Analysts and (1) Clinical Director	3.00	\$230,078	\$230,078	Three positions repurposed from DSS to assist with monitoring of provider contracts within Youth and Family Services
Other Adjustments				
(1) Administrative Support Position	1.00	-	-	Existing funds utilized to create position for office support
Investing in Our Employees				
Pay-For-Performance	-	11,515	11,515	Pay for performance adjustment is allocated after budget adoption

Behavioral Health Division

Service level View					
Service Name	FT	PT	FY2017 County Funding	FY2017 Total Budget	FY2016 Total Budget
ADMINISTRATION (BHD)	10	0	12,417,336	12,785,047	11,506,604
Grand Totals	10	0	12,417,336	12,785,047	11,506,604
Revenue Totals				367,711	

ADMINISTRATION (BHD)

Service Description

This service provides guidance in resolving behavioral health issues identified by the Department of Consolidated Human Services Agency.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	1,020,245	737,519	500,271	38.33%
Contractual Services	11,742,804	10,766,785	8,346,379	9.07%
Commodities	21,998	2,300	-	856.43%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	12,785,047	11,506,604	8,846,650	11.11%
Total Revenue	367,711	-	-	0.00%
Net County Dollars	12,417,336	11,506,604	8,846,650	7.91%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	10	0	6	0	5	0	4	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

Child Support Enforcement

Mission

The vision is to lead the State in the provision of child support services.

The mission is to promote the well-being of children and the self-sufficiency of families by providing responsive and responsible child support services.

Responsibilities

Child Support Enforcement (CSE) works to ensure that both parents are responsible for the financial support of their children to the best of their ability.

Specific Services Include:

- * Noncustodial Parent Location
- * Establishment of Paternity
- * Establishment of Child Support Obligation
- * Enforcement of a Court Ordered Support Obligation

Budget and Staff Resources			
Budget Overview	FY2017 Adopted	FY2016 Amended	FY2015 Adopted
Personnel Services & Employee Benefits	\$8,288,943	\$7,597,482	\$7,372,420
Contractual Services	\$1,270,195	\$1,108,419	\$1,073,844
Commodities	\$151,442	\$161,548	\$73,525
Other Charges	\$0	\$0	\$0
Interdepartmental	\$6,082	\$10,677	\$10,677
Capital Outlay	\$0	\$0	\$0
Total Expense	\$9,716,662	\$8,878,126	\$8,530,466
Total Revenue	\$6,918,840	\$6,331,358	\$6,075,102
Net County Dollars	\$2,797,822	\$2,546,768	\$2,455,364

Position Summary					
FY2017 Adopted		FY2016 Adopted		FY2015 Adopted	
FTE	PTE	FTE	PTE	FTE	PTE
115	1	110	1	109	0

Child Support Enforcement

Major Funding Adjustments

Here is a list of approved Fiscal Year 2017 operating budget requests to assist the department with meeting its goals and objectives as approved by the Board of County Commissioners.

Adjustment	FTE	County	Total	Description
Strategic Business Plan Adjustments				
Case Management Team	3.00	\$32,848	\$96,613	Child Support Agent II positions to decrease the average caseload
Family Centered Programming	-	6,494	19,100	Program supplies for Responsible Fatherhood, Moms as Gateway Not Gatekeeper, General Outreach and Military Service Veterans Outreach
Formalized Development of Staff Competencies	-	10,200	30,000	To increase training allocation for departmental employees
Other Adjustments				
Clerk of Court Staff	2.00	30,775	90,516	Administrative Support Assistant II positions to process court documents
QFLOW Kiosk for Self Service Center	-	17,000	50,000	To improve workflow and provide an alternate form of registration in the Self-Serve Center
Security Contract Increase	-	922	2,713	Increase to security services enterprise-wide
Clerk of Court Filing Fees	-	25,500	75,000	To fund costs associated with the increase in child support orders
Document Imaging Contract	-	2,553	7,508	Annualized increased to electronic filing system
Postage Increase	-	6,800	20,000	Additional postage due to increased child support orders
Lease Increase	-	5,567	16,374	Annualized lease increase
Investing in Our Employees				
Pay-For-Performance	-	60,223	60,223	Pay for performance adjustment is allocated after budget adoption

Child Support Enforcement

Service level View					
Service Name	FT	PT	FY2017 County Funding	FY2017 Total Budget	FY2016 Total Budget
CHILD SPRT ENFORCEMENT CUSTOMER SPRT & CASE MGT (CSE)	104	1	2,503,175	8,550,811	7,775,651
CHILD SUPPORT COURT SERVICES (CSE)	6	0	116,152	627,990	651,851
CHILD SUPPORT ENFORCEMENT ADMINISTRATION (CSE)	5	0	178,495	537,861	450,624
Grand Totals	115	1	2,797,822	9,716,662	8,878,126
Revenue Totals				6,918,840	6,331,358

CHILD SPRT ENFORCEMENT CUSTOMER SPRT & CASE MGT (CSE)

Service Description

This service promotes the well-being of children and the self-sufficiency of families by providing responsive and responsible child support services. This includes establishment of paternity, establishment of support and/or health insurance, collections on current support, payments in arrears, and review and modification of orders of support. This service includes the administrative support and direct case management staff necessary to provide effective case management for child support customers.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	7,203,198	6,525,113	6,376,088	10.39%
Contractual Services	1,240,695	1,088,919	1,054,344	13.94%
Commodities	100,836	150,942	69,525	-33.20%
Other Charges	-	-	-	0.00%
Interdepartmental	6,082	10,677	10,677	-43.04%
Capital Outlay	-	-	-	0.00%
Total Expense	8,550,811	7,775,651	7,510,634	9.97%
Total Revenue	6,047,636	5,539,613	5,315,943	9.17%
Net County Dollars	2,503,175	2,236,038	2,194,691	11.95%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	104	1	100	1	100	0	4	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Paternity Establishment Rate	IMPACT	93.90	93.48	92.90	99.55%
Support Order Establishment Rate	IMPACT	70.50	70.27	68.50	99.67%
Current Support Collection Rate	IMPACT	62.01	63.11	61.51	101.77%
Arrears Collection Rate	EFFICIENCY	63.91	63.73	63.41	99.72%
Customer satisfaction rating	CUSTOMER	84.00	90.82	93.60	108.12%

CHILD SUPPORT COURT SERVICES (CSE)

Service Description

This service provides child support attorneys and applicable case management staff services to ensure that noncustodial parents who fall out of compliance with court-ordered child support payments are brought before the court for hearings to enforce those orders. In addition, this service includes the execution of administrative documents such as voluntary orders (VSAs) and voluntary acknowledgements of paternity (AOPs).

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	568,384	642,245	527,480	-11.50%
Contractual Services	13,000	3,000	3,000	333.33%
Commodities	46,606	6,606	-	605.51%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	627,990	651,851	530,480	-3.66%
Total Revenue	511,838	425,738	393,152	20.22%
Net County Dollars	116,152	226,113	137,328	-48.63%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	6	0	6	0	4	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Paternity established during the fiscal year	OUTPUT	0.00	2,860.00	2,780.00	0.00%
Support orders established during the fiscal year	OUTPUT	0.00	2,087.00	2,449.00	0.00%
% Voluntary paternity agreements	EFFICIENCY	0.00	94.96	87.31	0.00%
% Voluntary support orders	EFFICIENCY	65.00	63.77	63.03	98.11%
Service of process success rate	IMPACT	87.00	85.56	85.42	98.34%
Customer satisfaction rating	IMPACT	84.00	92.13	92.00	109.68%

CHILD SUPPORT ENFORCEMENT ADMINISTRATION (CSE)

Service Description

This service provides strategic leadership and management for all business operations, decisions and activities associated with the local Child Support Program.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	517,361	430,124	468,852	20.28%
Contractual Services	16,500	16,500	16,500	0.00%
Commodities	4,000	4,000	4,000	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	537,861	450,624	489,352	19.36%
Total Revenue	359,366	366,007	366,007	-1.81%
Net County Dollars	178,495	84,617	123,345	110.94%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	5	0	4	0	5	0	1	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Customer satisfaction rating	CUSTOMER	84.00	91.63	92.67	109.08%
% Employee Motivation & Satisfaction	IMPACT	84.00	90.00	89.00	107.14%
Cost-Effectiveness	EFFICIENCY	4.00	5.90	5.48	147.50%

Commissioners

Mission

To serve as the Board of Directors for Mecklenburg County government by setting public policy, regulations, the annual tax rate and budget in an effort to make Mecklenburg County a community of pride and choice for people to live, work and recreate.

Responsibilities

Funding provides Commissioners' salaries, benefits and travel expenses.

Budget and Staff Resources			
Budget Overview	FY2017 Adopted	FY2016 Amended	FY2015 Adopted
Personnel Services & Employee Benefits	\$476,799	\$305,635	\$305,609
Contractual Services	\$70,399	\$107,692	\$107,692
Commodities	\$5,500	\$5,500	\$5,500
Other Charges	\$0	\$0	\$0
Interdepartmental	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0
Total Expense	\$552,698	\$418,827	\$418,801
Total Revenue	\$0	\$0	\$0
Net County Dollars	\$552,698	\$418,827	\$418,801

Position Summary					
FY2017 Adopted		FY2016 Adopted		FY2015 Adopted	
FTE	PTE	FTE	PTE	FTE	PTE
9	0	9	0	9	0

Commissioners

Major Funding Adjustments

Here is a list of approved Fiscal Year 2017 operating budget requests to assist the department with meeting its goals and objectives as approved by the Board of County Commissioners.

Adjustment	FTE	County	Total	Description
Other Adjustments				
Board Expenses	-	-\$97,740	-\$97,740	Board expenses have been realigned into Commissioner allowances
Contracted Food Service	-	24,199	24,199	Refreshments for community meetings and events
Auto, Technology & Expense Allowances	-	150,480	150,480	Allowances for expenses related to commissioner activities
Investing in Our Employees				
Pay-For-Performance	-	8,636	8,636	Pay for performance adjustment is allocated after budget adoption

Commissioners

Service level View					
Service Name	FT	PT	FY2017 County Funding	FY2017 Total Budget	FY2016 Total Budget
COMMISSIONERS (COM)	9	0	552,698	552,698	418,827
Grand Totals	9	0	552,698	552,698	418,827
Revenue Totals					

COMMISSIONERS (COM)

Service Description

This service provides strategic and fiscal oversight for County policy development and service delivery.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	476,799	305,635	305,609	56.00%
Contractual Services	70,399	107,692	107,692	-34.63%
Commodities	5,500	5,500	5,500	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	552,698	418,827	418,801	31.96%
Total Revenue	-	-	-	0.00%
Net County Dollars	552,698	418,827	418,801	31.96%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	9	0	9	0	9	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

Community Support Services

Mission

Community Support Services transforms lives and community by supporting veterans, ending homelessness, treating substance use, and preventing and intervening in community and domestic violence.

Responsibilities

Community Support Services comprises three divisions. Prevention and Intervention Services provides assistance to adult victims of domestic violence, child witnesses, teens, and perpetrators, in addition to substance use treatment in the shelters and jail, and community violence prevention awareness. Homeless Services provides social work staffing for Moore Place, Coordinated Assessment, and Shelter Plus Care, and connects people who are homeless, or about to become homeless, to available community resources. Veterans Services helps eligible military veterans and their families file benefit claims to federal, state and local agencies, and provides community outreach.

Budget and Staff Resources			
Budget Overview	FY2017 Adopted	FY2016 Amended*	FY2015 Adopted
Personnel Services & Employee Benefits	\$8,094,844	\$7,813,087	\$4,875,538
Contractual Services	\$5,033,199	\$6,808,071	\$6,004,030
Commodities	\$252,645	\$240,143	\$173,134
Other Charges	\$0	\$0	\$0
Interdepartmental	\$14,583	\$14,119	\$7,719
Capital Outlay	\$0	\$0	\$0
Total Expense	\$13,395,271	\$14,875,420	\$11,060,421
Total Revenue	\$197,900	\$356,400	\$97,852
Net County Dollars	\$13,197,371	\$14,313,143	\$10,962,569

Position Summary					
FY2017 Adopted		FY2016 Adopted		FY2015 Adopted	
FTE	PTE	FTE	PTE	FTE	PTE
101	1	94	1	64	1

*Includes one-time fund balance allocation

Community Support Services

Major Funding Adjustments

Here is a list of approved Fiscal Year 2017 operating budget requests to assist the department with meeting its goals and objectives as approved by the Board of County Commissioners.

Adjustment	FTE	County	Total	Description
Strategic Business Plan Adjustments				
(1) Senior Social Worker and (2) Program Supervisor positions	3.00	\$193,395	\$193,395	County funding to replace an expiring grant to maintain operations of Supervised Visitation & Safe Exchange program and funding for position in the Child Welfare Partnership program
Mental Health Clinician	1.00	61,917	61,917	Bilingual Mental Health Clinician to support the Spanish speaking population
Other Adjustments				
Legal Services	-	12,000	12,000	Contractual adjustment due to increase in clients
NOVA Security	-	16,000	16,000	Annualized contractual increase
Repurposed Funds	-	-1,568,100	-1,568,100	Use of uncommitted funding to support other County initiatives
Investing in Our Employees				
Pay-For-Performance	-	136,569	136,569	Pay for performance adjustment is allocated after budget adoption

Community Support Services

Service level View					
Service Name	FT	PT	FY2017 County Funding	FY2017 Total Budget	FY2016 Total Budget*
ADULT SUBSTANCE ABUSE TREATMENT <u>CONTINUUM (CSS)</u>	25	1	1,950,952	1,985,952	1,823,646
COMMUNITY SUPPORT SERVICES <u>ADMINISTRATION (CSS)</u>	7	0	900,508	900,508	854,568
DOMESTIC VIOLENCE PERPETRATOR <u>SERVICES (CSS)</u>	5	0	592,972	682,972	699,684
DV ADULT VICTIM SERVICES (CSS)	20	1	2,906,031	2,912,431	2,506,891
DV CHILDREN SERVICES (CSS)	7	0	749,389	752,889	753,184
HOMELESS HOUSING SERVICES MOORE <u>PLACE (CSS)</u>	5	0	376,744	376,744	353,317
HOMELESS RESOURCE SERVICES (CSS)	15	0	2,667,537	2,730,537	2,688,224
SHELTER PLUS CARE SERVICES (CSS)	2	0	193,639	193,639	154,585
SUPPORTIVE HOUSING (CSS)	0	0	1,717,148	1,717,148	3,246,148
VETERAN SERVICES (CSS)	14	0	1,142,451	1,142,451	1,079,821
Grand Totals	101	1	13,197,371	13,395,271	14,160,068
Revenue Totals				197,900	356,400

*Includes one-time fund balance allocation

ADULT SUBSTANCE ABUSE TREATMENT CONTINUUM (CSS)

Service Description

This service provides and contracts an array of substance use and mental health services including prevention education, assessment, referral, detoxification, treatment and aftercare support services.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	1,865,104	1,705,203	4,932,796	9.38%
Contractual Services	89,659	68,279	565,510	31.31%
Commodities	31,189	50,164	98,868	-37.83%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	1,985,952	1,823,646	5,597,174	8.90%
Total Revenue	35,000	60,000	1,235,259	-41.67%
Net County Dollars	1,950,952	1,763,646	4,361,915	10.62%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	25	1	24	1	68	7	1	-1

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Recidivism rate for Jail Substance Abuse Program	OUTCOME	0.00	21.00	0.00	0.00%
Customer satisfaction rating	CUSTOMER	84.00	97.09	0.00	115.58%
Treatment Continuum	IMPACT	0.00	0.00	0.00	0.00%

COMMUNITY SUPPORT SERVICES ADMINISTRATION (CSS)

Service Description

This service provides leadership, administrative and fiscal support to the Community Support Services Department; specific activities include providing strategic planning, leadership and management, clerical work, department budget preparation, communication and marketing plan development/monitoring and public information duties.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	767,363	721,684	693,642	6.33%
Contractual Services	113,914	111,634	103,009	2.04%
Commodities	19,231	21,250	19,250	-9.50%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	900,508	854,568	815,901	5.38%
Total Revenue	-	-	-	0.00%
Net County Dollars	900,508	854,568	815,901	5.38%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	7	0	7	0	7	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% Employee Motivation & Satisfaction	IMPACT	84.00	91.00	86.00	108.33%
% Customer satisfaction rating	CUSTOMER	84.00	98.35	98.00	117.08%

DOMESTIC VIOLENCE PERPETRATOR SERVICES (CSS)

Service Description

This service provides assessments with psycho-educational accountability groups to individuals identified by the Courts as batterers.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	520,777	578,695	584,119	-10.01%
Contractual Services	150,870	109,664	110,864	37.57%
Commodities	11,325	11,325	11,325	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	682,972	699,684	706,308	-2.39%
Total Revenue	90,000	90,000	90,000	0.00%
Net County Dollars	592,972	609,684	616,308	-2.74%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	5	0	6	0	6	0	-1	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
# of active clients served	OUTPUT	0.00	787.00	787.00	0.00%
Recidivism Rate	OUTCOME	15.00	11.70	12.28	128.21%

DV ADULT VICTIM SERVICES (CSS)

Service Description

This service provides individual and group counseling, 12-week structured, psycho-educational and support groups for adult victims of domestic violence, including bilingual/bicultural counseling for Latin American victims of domestic violence, ancillary services to Temporary Assistance for Needy Families clients in domestic violence situations.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	1,580,460	1,173,782	1,061,737	34.65%
Contractual Services	1,280,170	1,288,220	1,205,307	-0.62%
Commodities	51,801	44,889	38,702	15.40%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	2,912,431	2,506,891	2,305,746	16.18%
Total Revenue	6,400	6,400	6,400	0.00%
Net County Dollars	2,906,031	2,500,491	2,299,346	16.22%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	20	1	15	1	15	1	5	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
DV Safety Rate	IMPACT	95.00	100.00	100.00	105.26%
# of active client cases	OUTPUT	0.00	1,100.00	1,037.00	0.00%
% Customer satisfaction rating	CUSTOMER	84.00	100.00	100.00	119.05%
Knowledge Improvement Rate	IMPACT	88.00	90.50	96.80	102.84%
% of Employees Meeting Productivity Goals	EFFICIENCY	85.00	86.70	86.70	102.00%

DV CHILDREN SERVICES (CSS)

Service Description

This service provides trauma-informed child witnesses of domestic violence (ages 5-18), play therapy for child witnesses (ages 2-7) and teen victims of dating violence as well as ancillary services to clients in domestic violence situations served by Youth and Family Services.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	590,665	558,140	544,926	5.83%
Contractual Services	121,550	148,950	140,650	-18.40%
Commodities	26,091	33,142	49,126	-21.28%
Other Charges	-	-	-	0.00%
Interdepartmental	14,583	12,952	7,719	12.59%
Capital Outlay	-	-	-	0.00%
Total Expense	752,889	753,184	742,421	-0.04%
Total Revenue	3,500	-	-	0.00%
Net County Dollars	749,389	753,184	742,421	-0.50%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	7	0	8	0	9	0	-1	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
# of active child/adolescent cases	OUTPUT	0.00	482.00	692.00	0.00%
% Customer satisfaction rating	CUSTOMER	84.00	100.00	100.00	119.05%
Knowledge Improvement Rate Index	OUTCOME	88.00	97.00	98.70	110.23%
% of Employees Meeting Productivity Goals	EFFICIENCY	85.00	100.00	85.00	117.65%
DV Safety Rate	IMPACT	95.00	100.00	100.00	105.26%

HOMELESS HOUSING SERVICES MOORE PLACE (CSS)

Service Description

Owned and operated Urban Ministry Center, Moore Place is the first permanent supportive housing residential complex in Charlotte based on the Housing First" philosophy.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	376,744	353,317	360,131	6.63%
Contractual Services	-	-	-	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	376,744	353,317	360,131	6.63%
Total Revenue	-	-	-	0.00%
Net County Dollars	376,744	353,317	360,131	6.63%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	5	0	5	0	5	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Case management and clinical supports per resident	OUTPUT	0.00	3.90	4.74	0.00%
% clinical assessments completed timely	EFFICIENCY	85.00	100.00	100.00	117.65%
% service plans completed timely	EFFICIENCY	88.00	100.00	100.00	113.64%
% residents who achieve 1 or more case plan goals	OUTCOME	80.00	75.40	87.00	94.25%
% Customer satisfaction	CUSTOMER	84.00	97.81	89.00	116.44%
% of days residents spend incarcerated or hospitalized	OUTCOME	5.00	1.46	1.72	342.47%
% of caseload that remains stably housed.	OUTCOME	90.00	99.11	91.00	110.12%

HOMELESS RESOURCE SERVICES (CSS)

Service Description

Homeless Services provides Coordinated Assessment (CA), outreach and case management to individuals and families who are homeless, at imminent risk to become homeless or working towards housing stability. The Homeless Resource Center (HRC) collaborates and provides space to ministries that serve meals during evening and the weekend hours.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	1,245,322	1,035,584	750,114	20.25%
Contractual Services	1,390,995	1,608,495	1,403,983	-13.52%
Commodities	94,220	44,145	42,945	113.43%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	2,730,537	2,688,224	2,197,042	1.57%
Total Revenue	63,000	200,000	-	-68.50%
Net County Dollars	2,667,537	2,488,224	2,197,042	7.21%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	15	0	13	0	9	0	2	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
# of meals provided	OUTPUT	0.00	25,341.00	26,450.00	0.00%
% Customer satisfaction	CUSTOMER	84.00	94.18	99.00	112.12%
# of coordinated assessments conducted	OUTPUT	0.00	5,224.00	5,256.00	0.00%
# of individuals diverted from the homeless shelter	OUTPUT	0.00	108.00	278.00	0.00%
# of housing referrals*	OUTPUT	0.00	0.00	666.00	0.00%

*Performance data not available at time of publication

SHELTER PLUS CARE SERVICES (CSS)

Service Description

Shelter Plus Care (SPC), funded by a HUD grant, provides rental assistance to qualified homeless individuals and families with disabilities in connection with supportive services provided by sources outside of the program.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	164,639	154,585	210,032	6.50%
Contractual Services	29,000	-	-	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	193,639	154,585	210,032	25.26%
Total Revenue	-	-	-	0.00%
Net County Dollars	193,639	154,585	210,032	25.26%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	2	0	2	0	3	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Average # of days to process applications for SPC	EFFICIENCY	0.00	72.70	47.00	0.00%
Maintain Shelter Plus Care Caseload	OUTPUT	245.00	242.00	239.00	98.78%
% Customer satisfaction rating	CUSTOMER	84.00	99.58	98.00	118.55%
% of caseload that remains stably housed	OUTCOME	90.00	98.10	89.30	109.00%
% of caseload that maintained total income/benefits	OUTCOME	65.00	79.00	81.84	121.54%

SUPPORTIVE HOUSING (CSS)

Service Description

The MeckFUSE (Frequent Users Systems Engagement) Program provides affordable, service-supported housing for 45 homeless people who are frequent users of the criminal justice and homeless shelter system and have behavioral health needs.

MeckFUSE aims to improve the overall quality of life for people who cycle in and out of jail, shelters, and other high-cost public services.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	1,717,148	3,246,148	2,933,500	-47.10%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	1,717,148	3,246,148	2,933,500	-47.10%
Total Revenue	-	-	-	0.00%
Net County Dollars	1,717,148	3,246,148	2,933,500	-47.10%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

VETERAN SERVICES (CSS)

Service Description

This service processes benefit claims for veterans and family members of veterans eligible to receive benefits.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	983,770	918,365	670,837	7.12%
Contractual Services	139,893	139,893	106,717	0.00%
Commodities	18,788	21,563	11,786	-12.87%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	1,142,451	1,079,821	789,340	5.80%
Total Revenue	-	-	1,452	0.00%
Net County Dollars	1,142,451	1,079,821	787,888	5.80%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	14	0	14	0	10	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
# of new claims filed	OUTPUT	2,650.00	3,361.00	3,104.00	126.83%
% Customer satisfaction rating	CUSTOMER	84.00	99.80	100.00	118.81%
# of Customers Served (duplicated) at Main VSO Office	OUTPUT	0.00	10,381.00	8,626.00	0.00%
# of home visits conducted	OUTPUT	0.00	7.00	1.00	0.00%
Benefits paid	OUTCOME	21,000,000.00	22,509,321.66	23,496,216.32	107.19%
% of claims scanned and indexed in database w/in 3 bus. days	EFFICIENCY	85.00	85.00	87.00	100.00%

County Assessor's Office

Mission

To discover, list, and appraise all real and personal property in Mecklenburg County in accordance with North Carolina General Statutes. The Assessor's Office provides accurate and timely information to internal and external customers while fostering good relationships with those customers and the community.

Responsibilities

- * Assessing values for all real and personal property
- * Providing tax base values and other specialty reports to Finance Officer and other stakeholders
- * Discovering and billing all taxable real, business and individual personal property, including Public Service company valuations provided by the Department of Revenue
- * Listening to customer feedback and providing customer service and information
- * Accepting, reviewing and processing appeals to value, taxability or situs for all property types

Budget and Staff Resources			
Budget Overview	FY2017 Adopted	FY2016 Amended	FY2015 Adopted
Personnel Services & Employee Benefits	\$8,768,026	\$7,815,719	\$7,513,700
Contractual Services	\$3,314,237	\$3,300,870	\$3,875,760
Commodities	\$155,488	\$161,569	\$172,117
Other Charges	\$0	\$750,000	\$1,000,000
Interdepartmental	\$36,758	\$34,491	\$37,121
Capital Outlay	\$1,000	\$1,000	\$2,100
Total Expense	\$12,275,509	\$12,063,649	\$12,600,798
Total Revenue	\$0	\$0	\$305,000
Net County Dollars	\$12,275,509	\$12,063,649	\$12,295,798

Position Summary					
FY2017 Adopted		FY2016 Adopted		FY2015 Adopted	
FTE	PTE	FTE	PTE	FTE	PTE
107	0	99	0	99	0

County Assessor's Office

Major Funding Adjustments

Here is a list of approved Fiscal Year 2017 operating budget requests to assist the department with meeting its goals and objectives as approved by the Board of County Commissioners.

Adjustment	FTE	County	Total	Description
Strategic Business Plan Adjustments				
Postage & Printing	-	\$36,000	\$36,000	To create and mail documents to verify real property transactions
(1) Appeals Coordinator and (6) Senior Appraisers	7.00	420,278	420,278	Staffing to support the FY2019 Revaluation
Other Adjustments				
Revaluation Reserve	-	-750,000	-750,000	Elimination of annual transfer to reserve fund for future property revaluations
Document Management	-	-120,000	-120,000	Funding reallocated to the Technology Reserve Fund
Street View Pictometry	-	25,000	25,000	Contractual increase to photograph County parcels
Technology Contracts	-	67,870	67,870	Increased cost of appraisal and related software
Investing in Our Employees				
Pay-For-Performance	-	144,327	144,327	Pay for performance adjustment is allocated after budget adoption

County Assessor's Office

Service level View					
Service Name	FT	PT	FY2017 County Funding	FY2017 Total Budget	FY2016 Total Budget
ADMINISTRATIVE SUPPORT (CAO)	6	0	927,101	927,101	1,000,560
BUSINESS PERSONAL PROPERTY AUDIT (CAO)	3	0	1,644,240	1,644,240	1,620,810
INFORMATION SYSTEM (CAO)	10	0	2,046,755	2,046,755	1,927,525
PROPERTY ASSESSMENT SERVICES (CAO)	32	0	2,357,624	2,357,624	2,278,103
REAL PROPERTY VALUATION (CAO)	53	0	4,751,761	4,751,761	4,714,907
SENIOR ADMINISTRATION (CAO)	3	0	548,028	548,028	521,744
Grand Totals	107	0	12,275,509	12,275,509	12,063,649
Revenue Totals					

ADMINISTRATIVE SUPPORT (CAO)

Service Description

This service provides administrative, professional, and operational support across all staff and programs within the County Assessor's Office.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	485,537	558,996	544,644	-13.14%
Contractual Services	428,564	425,317	570,317	0.76%
Commodities	12,000	15,247	15,247	-21.30%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	1,000	1,000	1,000	0.00%
Total Expense	927,101	1,000,560	1,131,208	-7.34%
Total Revenue	-	-	-	0.00%
Net County Dollars	927,101	1,000,560	1,131,208	-7.34%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	6	0	7	0	7	0	-1	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Customer satisfaction rating	CUSTOMER	84.00	99.00	96.00	117.86%
Training/Certification	EFFICIENCY	85.00	100.00	100.00	117.65%
Process refund reports (non-362)	EFFICIENCY	95.00	94.00	95.00	98.95%

BUSINESS PERSONAL PROPERTY AUDIT (CAO)

Service Description

This service is responsible for auditing of business personal property listings, ensuring statutory compliance and property tax equity.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	259,574	236,144	240,715	9.92%
Contractual Services	1,379,548	1,379,548	1,379,548	0.00%
Commodities	2,105	2,105	2,105	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	3,013	3,013	3,013	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	1,644,240	1,620,810	1,625,381	1.45%
Total Revenue	-	-	-	0.00%
Net County Dollars	1,644,240	1,620,810	1,625,381	1.45%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	3	0	3	0	3	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Customer Satisfaction Rating	CUSTOMER	84.00	100.00	80.00	119.05%
Training/Certification	EFFICIENCY	85.00	100.00	100.00	117.65%
Outsourced BPP Audits	EFFICIENCY	100.00	113.00	115.00	113.00%

INFORMATION SYSTEM (CAO)

Service Description

This service provides project management and consultation for technology enhancements that support the business operations.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	1,136,928	990,568	979,678	14.78%
Contractual Services	891,801	918,931	744,931	-2.95%
Commodities	18,026	18,026	18,026	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	2,046,755	1,927,525	1,742,635	6.19%
Total Revenue	-	-	-	0.00%
Net County Dollars	2,046,755	1,927,525	1,742,635	6.19%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	10	0	9	0	9	0	1	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Customer satisfaction rating	CUSTOMER	84.00	100.00	96.00	119.05%
Training/Certification	EFFICIENCY	85.00	100.00	100.00	117.65%
Percentage of major tasks completed on time	EFFICIENCY	85.00	100.00	96.00	117.65%
System change success rate	EFFICIENCY	85.00	100.00	97.40	117.65%

PROPERTY ASSESSMENT SERVICES (CAO)

Service Description

This service discovers, lists and appraises all taxable personal property including individual, business, and motor vehicles in Mecklenburg County

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	2,162,069	2,082,248	1,981,697	3.83%
Contractual Services	160,390	160,690	160,690	-0.19%
Commodities	35,165	35,165	35,165	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	2,357,624	2,278,103	2,177,552	3.49%
Total Revenue	-	-	-	0.00%
Net County Dollars	2,357,624	2,278,103	2,177,552	3.49%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	32	0	33	0	33	0	-1	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% Customer satisfaction rating	CUSTOMER	84.00	98.00	96.00	116.67%
Number of personal property appraisals	OUTPUT	0.00	61,752.00	56,755.00	0.00%
Number of motor vehicles appraised	OUTPUT	0.00	720,153.00	688,534.00	0.00%
Personal Property Timely assessment rate	EFFICIENCY	93.00	99.78	100.00	107.29%
Training/Certification	OUTPUT	85.00	100.00	100.00	117.65%

REAL PROPERTY VALUATION (CAO)

Service Description

This service discovers, lists, and appraises real estate property in Mecklenburg County in accordance with North Carolina General Statutes.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	4,200,580	3,450,709	3,333,063	21.73%
Contractual Services	434,734	397,184	1,001,074	9.45%
Commodities	82,702	85,536	96,084	-3.31%
Other Charges	-	750,000	1,000,000	-100.00%
Interdepartmental	33,745	31,478	34,108	7.20%
Capital Outlay	-	-	1,100	0.00%
Total Expense	4,751,761	4,714,907	5,465,429	0.78%
Total Revenue	-	-	305,000	0.00%
Net County Dollars	4,751,761	4,714,907	5,160,429	0.78%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	53	0	44	0	44	0	9	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Appeal loss - real property	IMPACT	8.00	4.00	10.21	50.00%
Assessment quality index (Sales Ratio - DOR)	IMPACT	90.00	90.00	89.62	100.00%
Real Property Canvassing	IMPACT	13.00	14.00	16.00	107.69%
Customer satisfaction rating	IMPACT	84.00	99.00	96.00	117.86%
Training/Certification	IMPACT	85.00	100.00	100.00	117.65%

SENIOR ADMINISTRATION (CAO)

Service Description

This service provides strategic leadership and administrative oversight for all business decisions, activities, and duties associated with property valuation and assessment.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	523,338	497,054	433,903	5.29%
Contractual Services	19,200	19,200	19,200	0.00%
Commodities	5,490	5,490	5,490	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	548,028	521,744	458,593	5.04%
Total Revenue	-	-	-	0.00%
Net County Dollars	548,028	521,744	458,593	5.04%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	3	0	3	0	3	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Ad Valorem Revenue for Annual County Budget	IMPACT	94.00	102.58	98.80	109.13%
Employee Climate Survey: Motivation and Satisfaction Index	IMPACT	84.00	86.00	90.00	102.38%
Customer satisfaction rating	CUSTOMER	84.00	99.00	96.00	117.86%

Criminal Justice Services

Mission

The mission of the Criminal Justice Services is to promote collaboration and ensure accountability, efficiency and effectiveness within the Mecklenburg County criminal justice system. CJS focuses on the enhancement of the criminal justice system's capacity to prevent crime, enforce laws, provide services, offer treatment alternatives and ensure expedient justice for offenders, victims, and community by promoting strategies and providing support and direction to criminal justice agencies and programs.

Responsibilities

Criminal Justice Services (CJS) promotes strategies and expands capacity among community-based organizations, prevention initiatives and other various programs by analyzing all relative factors in an effort to establish goals, priorities and standards that are based upon a combination of best practices and distinct state and local factors. CJS provides support and direction to criminal justice-related agencies and programs by facilitating coordination and promoting cooperation among state, local, and federal entities, as well as private-sector service. CJS funding decisions are heavily based upon statistical analysis and assessment of needs for services, while continued funding is primarily based upon program evaluation methods and criteria identified by Mecklenburg County's Strategy to Success (S2S) performance-based evaluation program.

Budget and Staff Resources			
Budget Overview	FY2017 Adopted	FY2016 Amended	FY2015 Adopted
Personnel Services & Employee Benefits	\$4,395,777	\$4,121,829	\$3,928,898
Contractual Services	\$5,771,306	\$5,171,343	\$5,181,896
Commodities	\$247,014	\$251,533	\$259,455
Other Charges	\$0	\$0	\$0
Interdepartmental	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0
Total Expense	\$10,414,097	\$9,544,705	\$9,370,249
Total Revenue	\$1,321,300	\$1,554,838	\$196,141
Net County Dollars	\$10,292,797	\$9,189,867	\$9,174,108

Position Summary					
FY2017 Adopted		FY2016 Adopted		FY2015 Adopted	
FTE	PTE	FTE	PTE	FTE	PTE
59	0	56	0	55	0

Criminal Justice Services

Major Funding Adjustments

Here is a list of approved Fiscal Year 2017 operating budget requests to assist the department with meeting its goals and objectives as approved by the Board of County Commissioners.

Adjustment	FTE	County	Total	Description
Strategic Business Plan Adjustments				
Case Manager and Miscellaneous Costs	1.00	\$21,401	\$60,188	To secure housing for felony and chronic misdemeanor offenders
Mental Health Licensed Clinician and Miscellaneous Costs	1.00	-	67,398	To ensure the mentally ill are released from jail into treatment
Substance Abuse Technician and Miscellaneous Costs	1.00	-	44,628	To manage increase in drug tests required by Drug Treatment Court
Additional AOC Contract for District Attorney	-	64,879	64,879	Additional Assistant District Attorney for Domestic Violence
Additional AOC Contract Clerk for Court	-	45,417	45,417	Additional Clerk of Court position to help manage gun permits
Race Matters for Juvenile Justice	-	37,445	37,445	(1/2) of a position shared with Charlotte to support the program
Psychological Evaluations	-	20,000	20,000	Psychological evaluation for pre-release
Public Wireless for Courthouse	-	58,200	58,200	Provides public wireless access to Mecklenburg County Court House
AOC Contract	-	26,149	26,149	Contractual increase based upon State employee pay increases
Other Adjustments				
Public Defender's Office	-	239,029	239,029	Salary supplements to help recruit and retain qualified Public Defenders
District Attorney's Office	-	329,154	329,154	Salary supplements to help recruit and retain qualified District Attorneys
Investing in Our Employees				
Pay-For-Performance	-	60,223	60,223	Pay for performance adjustment is allocated after budget adoption

Criminal Justice Services

Service level View					
Service Name	FT	PT	FY2017 County Funding	FY2017 Total Budget	FY2016 Total Budget
CLERK OF SUPERIOR COURT (CJS)	0	0	310,067	426,067	0
COURT CHILD CARE (CJS)	0	0	227,575	227,575	227,575
CRIMINAL FELONY ADMINISTRATION (CJS)	0	0	0	0	388,539
CRIMINAL JUSTICE PLANNING (CJS)	7	0	769,907	769,907	2,051,504
DISTRICT ATTORNEY'S OFFICE (CJS)	2	0	2,966,753	2,966,753	1,968,570
DISTRICT COURT SET (CJS)	0	0	0	0	408,372
DRUG TREATMENT COURT (CJS)	16	0	1,227,056	1,227,056	1,089,763
FELONY DRUG TEAM (CJS)	0	0	0	0	104,000
FINE COLLECTIONS/POST JUDGMENT SERVICES CENTER (CJS)	3	0	192,926	192,926	304,615
FORENSIC EVALUATIONS (CJS)	7	0	885,317	890,617	0
GENERAL COURT MANDATED (CJS)	0	0	0	0	126,005
JURY MANAGEMENT (CJS)	0	0	0	0	86,007
PRETRIAL SERVICES (CJS)	18	0	1,501,033	1,501,033	1,529,326
PUBLIC DEFENDER'S OFFICE (CJS)	0	0	1,153,260	1,153,260	547,547
REENTRY SERVICES (CJS)	6	0	522,737	522,737	0
SUPERIOR COURT SET (CJS)	0	0	0	0	712,882
TRIAL COURT ADMINISTRATOR'S OFFICE (CJS)	0	0	536,166	536,166	0
Grand Totals	59	0	10,292,797	10,414,097	9,544,705
Revenue Totals				121,300	354,838

CLERK OF SUPERIOR COURT (CJS)

Service Description

The Clerk of Superior Court presides over many legal matters including adoptions, incompetency proceedings, condemnation of private lands for public use, and foreclosures. The Clerk is responsible for all clerical and record-keeping functions of the district and superior court.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	380,067	-	-	0.00%
Commodities	46,000	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	426,067	-	-	0.00%
Total Revenue	116,000	-	-	0.00%
Net County Dollars	310,067	-	-	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

COURT CHILD CARE (CJS)

Service Description

Larry King's Clubhouse is a drop-in childcare center located within the Mecklenburg County Courthouse Complex. The center provides a safe, secure and enriching place for children who (1) must be at the courthouse because they are witnesses; (2) are the subject of child neglect or abuse or custody proceedings; (3) have parents or guardians that are required to be in the courts as witnesses or parties or jurors; (4) have parents that have other business at the courthouse.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	227,575	227,575	213,011	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	227,575	227,575	213,011	0.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	227,575	227,575	213,011	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Average attendance	OUTPUT	0.00	30.70	30.90	0.00%
Number of visits to Center	OUTPUT	0.00	7,620.00	7,599.00	0.00%
% Customer satisfaction rating	CUSTOMER	84.00	99.40	98.80	118.33%
Daily average number of children on wait list	OUTCOME	0.00	2.10	1.80	0.00%
Cost per customer served	EFFICIENCY	0.00	29.87	28.03	0.00%
Median length of visit	OUTPUT	0.00	1.84	0.00	0.00%
% of families for non-criminal courts	OUTPUT	0.00	51.00	0.00	0.00%
% easier court experience	OUTCOME	85.00	100.00	0.00	117.65%
% Improved Court Experience	OUTCOME	85.00	92.00	0.00	108.24%

CRIMINAL FELONY ADMINISTRATION (CJS)

Service Description

Staff in this service coordinate the processing of felony criminal cases in accordance with the Mecklenburg County Criminal Case Management Plan which outlines case processing standards. Performance data not available until September/October.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	-	388,539	396,698	-100.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	-	388,539	396,698	-100.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	-	388,539	396,698	-100.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Timely disposition of felony cases	OUTCOME	66.00	66.70	64.80	101.06%
Clearance Rate for Felony cases	EFFICIENCY	100.00	106.60	118.89	106.60%
# of felony criminal cases disposed	OUTPUT	0.00	10,497.00	11,789.00	0.00%

CRIMINAL JUSTICE PLANNING (CJS)

Service Description

Service promotes improvements in the criminal justice system through interagency cooperation, coordination, planning and management of funding.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	663,187	1,332,693	1,015,311	-50.24%
Contractual Services	75,700	646,278	823,100	-88.29%
Commodities	31,020	72,533	77,200	-57.23%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	769,907	2,051,504	1,915,611	-62.47%
Total Revenue	-	158,697	-	-100.00%
Net County Dollars	769,907	1,892,807	1,915,611	-59.32%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	7	0	15	0	12	0	-8	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Customer satisfaction rating	CUSTOMER	84.00	99.40	91.00	118.33%
Forensic Evaluations completion rate	OUTCOME	85.00	92.00	100.00	108.24%
Forensic Evaluations # Clients Served	OUTPUT	0.00	309.00	307.00	0.00%
Re-Entry Services # Post-Release Offenders Served	OUTPUT	250.00	237.00	188.00	94.80%
Re-Entry Services 6-Month Employment Retention Rate	OUTCOME	0.00	39.00	35.00	0.00%
Re-Entry Services Public Safety Rate	OUTCOME	70.00	82.00	91.49	117.14%
Grant dollars awarded	OUTPUT	0.00	449,434.00	0.00	0.00%
# of total reports completed for justice system stakeholders	OUTPUT	0.00	285.00	0.00	0.00%
Information Sharing and Educational Opportunity	OUTPUT	0.00	406.00	0.00	0.00%

DISTRICT ATTORNEY'S OFFICE (CJS)

Service Description

This service provides Assistant District Attorneys, administrative personnel, training, equipment and various operational costs dedicated to the prosecution of all criminal cases filed in the Mecklenburg County Superior and District Courts. Performance data not available until September/October.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	130,984	229,702	234,716	-42.98%
Contractual Services	2,817,269	1,723,368	1,528,109	63.47%
Commodities	18,500	15,500	17,000	19.35%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	2,966,753	1,968,570	1,779,825	50.71%
Total Revenue	-	-	-	0.00%
Net County Dollars	2,966,753	1,968,570	1,779,825	50.71%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	2	0	4	0	4	0	-2	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
District Court filings	OUTPUT	0.00	171,978.00	182,110.00	0.00%
Superior Court Filings	OUTPUT	0.00	13,634.00	13,590.00	0.00%
# of district court cases per ADA	EFFICIENCY	0.00	13,229.00	14,008.00	0.00%
# of Superior Court cases per ADA	EFFICIENCY	0.00	257.00	234.00	0.00%
Timely Disposition of criminal cases	OUTCOME	66.00	67.00	65.00	101.52%

DISTRICT COURT SET (CJS)

Service Description

This service expedites cases in which in-custody misdemeanor defendants want to plead guilty and be sentenced; by expediting these cases through the system, the number of pre-trial jail days are reduced, capacity of the judicial system is increased, and a savings is realized by the County.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	-	408,372	422,263	-100.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	-	408,372	422,263	-100.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	-	408,372	422,263	-100.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
# of defendants processed	OUTPUT	0.00	708.00	1,033.00	0.00%
# of fast track offenders served	OUTPUT	0.00	251.00	339.00	0.00%
# of jail days saved	OUTPUT	0.00	11,312.00	14,546.00	0.00%
# of global pleas disposed	OUTPUT	0.00	65.00	46.00	0.00%
% of defendants accepted into the program that applied	OUTCOME	0.00	35.00	33.00	0.00%
Cost per offender processed	EFFICIENCY	0.00	525.75	374.55	0.00%
Cost avoidance to the County	EFFICIENCY	0.00	226,240.00	0.00	0.00%

DRUG TREATMENT COURT (CJS)

Service Description

This service provides case coordination positions for the County's Drug Treatment Courts; these courts coordinate multi-systemic efforts to address underlying causes of the client's involvement in the criminal justice system such as: substance abuse, mental health, parenting, housing, education, and vocation; activities include monitoring compliance with court orders, providing referrals to services, and supervision of clients.□

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	1,071,981	927,885	946,856	15.53%
Contractual Services	96,525	107,778	66,140	-10.44%
Commodities	58,550	54,100	55,860	8.23%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	1,227,056	1,089,763	1,068,856	12.60%
Total Revenue	-	-	-	0.00%
Net County Dollars	1,227,056	1,089,763	1,068,856	12.60%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	16	0	14	0	15	0	2	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% in treatment greater than 6 months*	OUTCOME	70.00	0.00	0.00	0.00%
Drug Treatment Courts Graduation Rate	IMPACT	60.00	57.00	50.00	95.00%
# of individuals admitted to program	OUTPUT	0.00	158.00	113.00	0.00%
# of individuals served by program	OUTPUT	0.00	396.00	415.00	0.00%
Cost per customer served	EFFICIENCY	0.00	2,795.37	2,836.59	0.00%
Public Safety Rate	OUTCOME	0.00	0.00	0.00	0.00%
Customer Satisfaction Rate	CUSTOMER	84.00	81.20	0.00	96.67%

*Performance data not available at time of publication

FELONY DRUG TEAM (CJS)

Service Description

This service is funded in cooperation with the City of Charlotte. The County provides 25% of the funding to support a team of Assistant District Attorneys (ADAs) who focus on the prosecution of felony drug cases not handled by other ADA prosecution teams. Performance data not available until September/October.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	-	104,000	104,000	-100.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	-	104,000	104,000	-100.00%
Total Revenue	-	66,391	66,391	-100.00%
Net County Dollars	-	37,609	37,609	-100.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Timely Disposition of drug cases	OUTCOME	23.83	59.48	56.50	249.60%
# of felony drug cases disposed	OUTPUT	0.00	2,594.00	2,905.00	0.00%
# of felony drug cases filed	OUTPUT	0.00	2,658.00	2,751.00	0.00%
County cost per case prosecuted	EFFICIENCY	0.00	36.39	32.94	0.00%

FINE COLLECTIONS/POST JUDGMENT SERVICES CENTER (CJS)

Service Description

This service coordinates and enforces the payment of court-ordered fines and fees, ensuring defendant accountability and maintaining court credibility. The Post-Judgment Services Center, a single point of contact where court-related agencies coordinate and monitor a defendant's sentence, functions as an alternative to incarceration.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	164,960	212,107	220,330	-22.23%
Contractual Services	24,166	87,508	88,107	-72.38%
Commodities	3,800	5,000	5,000	-24.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	192,926	304,615	313,437	-36.67%
Total Revenue	-	-	-	0.00%
Net County Dollars	192,926	304,615	313,437	-36.67%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	3	0	3	0	3	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Total # cases referred to Fine Collections	OUTPUT	0.00	1,002.00	1,134.00	0.00%
% Fine Collection Rate	EFFICIENCY	87.00	84.00	79.00	96.55%
Total defendants interviewed for service	IMPACT	0.00	10,505.00	8,998.00	0.00%
Average wait time	IMPACT	14.00	7.82	12.80	179.03%
Customer satisfaction rating	CUSTOMER	84.00	89.40	93.00	106.43%
Total dollars collected	OUTPUT	0.00	552,850.00	0.00	0.00%

FORENSIC EVALUATIONS (CJS)

Service Description

The mission of the Forensic Evaluations Unit is to provide the Mecklenburg County Courts with scientifically, ethically and legally sound evaluations; consultation and other services related to psychology in order to assist the Courts in their task of properly administering justice.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	596,601	-	-	0.00%
Contractual Services	270,457	-	-	0.00%
Commodities	23,559	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	890,617	-	-	0.00%
Total Revenue	5,300	-	-	0.00%
Net County Dollars	885,317	-	-	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	7	0	0	0	0	0	7	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

GENERAL COURT MANDATED (CJS)

Service Description

This service is responsible for providing legal updates and new and replacement furnishings to County judiciary, District Attorneys, and Public Defenders. (NCGS 7A-302).

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	-	47,155	40,809	-100.00%
Commodities	-	78,850	79,395	-100.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	-	126,005	120,204	-100.00%
Total Revenue	1,200,000	1,316,000	1,316,000	-8.81%
Net County Dollars	-	10,005	4,204	-100.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

JURY MANAGEMENT (CJS)

Service Description

This service is responsible for the coordination and management of the jury process in Mecklenburg County.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	-	86,007	81,870	-100.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	-	86,007	81,870	-100.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	-	86,007	81,870	-100.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
# of summonses mailed	OUTPUT	0.00	49,097.00	48,395.00	0.00%
# of jurors participating in jury trials	OUTPUT	0.00	3,089.00	2,833.00	0.00%
Juror Attendance	OUTPUT	0.00	14,182.00	13,144.00	0.00%
Cost of unused jurors	EFFICIENCY	0.00	70,320.00	68,340.00	0.00%
Juror Utilization	EFFICIENCY	30.00	29.00	26.00	96.67%
Juror Yield	OUTCOME	60.00	63.00	63.00	105.00%
Customer Satisfaction	CUSTOMER	84.00	100.00	98.00	119.05%
# of panels requested	OUTPUT	0.00	495.00	0.00	0.00%
# of panels unused	OUTPUT	0.00	203.00	0.00	0.00%

PRETRIAL SERVICES (CJS)

Service Description

This service presents verified and timely information to judicial officials that assists with bail determination and provides monitoring and supervisory services that promote public safety and court appearance.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	1,372,787	1,419,442	1,511,685	-3.29%
Contractual Services	106,196	96,334	97,978	10.24%
Commodities	22,050	13,550	13,000	62.73%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	1,501,033	1,529,326	1,622,663	-1.85%
Total Revenue	-	13,750	13,750	-100.00%
Net County Dollars	1,501,033	1,515,576	1,608,913	-0.96%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	18	0	20	0	21	0	-2	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Average Active Caseload	OUTPUT	0.00	283.00	224.00	0.00%
Clients per administrative staff	EFFICIENCY	50.00	61.00	45.00	122.00%
Clients per standard and intensive staff	EFFICIENCY	100.00	234.00	180.00	234.00%
# of Assessments conducted	OUTPUT	0.00	12,232.00	12,824.00	0.00%
Public Safety Rate	OUTCOME	90.00	95.00	93.00	105.56%
Court Appearance Rate	OUTCOME	90.00	97.00	98.00	107.78%
% of information available for court	EFFICIENCY	90.00	94.00	94.00	104.44%

PUBLIC DEFENDER'S OFFICE (CJS)

Service Description

This service provides Assistant Public Defenders, legal assistants, and case management support which enable the Public Defender's Office to ensure indigents accused of criminal offenses, or those civilly committed, the protection of all rights afforded to them by the North Carolina and United States Constitutions and the laws of this State; provides efficient court services to the criminal justice system and to the citizens of Mecklenburg County.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	1,139,667	535,547	523,640	112.80%
Commodities	13,593	12,000	12,000	13.28%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	1,153,260	547,547	535,640	110.62%
Total Revenue	-	-	-	0.00%
Net County Dollars	1,153,260	547,547	535,640	110.62%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
# of cases farmed out to private counsel	OUTPUT	0.00	6,572.00	7,298.00	0.00%
# of Felony cases assigned to Public Defender	OUTPUT	0.00	7,146.00	0.00	0.00%
# of Misdemeanor cases assigned to Public Defender	OUTPUT	0.00	14,925.00	0.00	0.00%
Average # of Felony cases per Public Defender	EFFICIENCY	0.00	105.00	0.00	0.00%
Average # of Misdemeanor cases per Public Defender	EFFICIENCY	0.00	189.00	0.00	0.00%
# of Referrals to Public Defender Social Workers	OUTPUT	0.00	641.00	0.00	0.00%
# of Assessments conducted	OUTPUT	0.00	34.00	0.00	0.00%
% Service connections established	OUTCOME	0.00	90.00	0.00	0.00%
% of Misdemeanors referrals	OUTPUT	0.00	70.00	0.00	0.00%
% of Felony referrals	OUTPUT	0.00	30.00	0.00	0.00%

REENTRY SERVICES (CJS)

Service Description

This service assists formerly sentenced residents returning to Mecklenburg County from local jails, state and federal prisons with reintegration into the community following a period of incarceration. Comprehensive case management services are provided to address criminogenic and basic subsistence needs.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	395,277	-	-	0.00%
Contractual Services	109,868	-	-	0.00%
Commodities	17,592	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	522,737	-	-	0.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	522,737	-	-	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	6	0	0	0	0	0	6	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

SUPERIOR COURT SET (CJS)

Service Description

This service expedites cases in which in-custody felony defendants want to plead guilty and be sentenced; by expediting these cases through the system, the number of pre-trial jail days are reduced, capacity of the judicial system is increased, and a savings is realized by the County.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	-	712,882	796,171	-100.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	-	712,882	796,171	-100.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	-	712,882	796,171	-100.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
# of defendants processed	OUTPUT	0.00	210.00	274.00	0.00%
County Cost per Defendant Processed	EFFICIENCY	0.00	3,082.63	2,378.23	0.00%
# of defendants served	OUTPUT	0.00	113.00	113.00	0.00%
# of jail days saved	OUTPUT	0.00	22,895.00	20,690.00	0.00%
% of Defendants accepted into program that applied	OUTPUT	62.00	53.81	41.20	86.79%
# of global pleas disposed (active sentence)	OUTPUT	0.00	28.00	29.00	0.00%
# of global pleas disposed (probation)	OUTPUT	0.00	74.00	71.00	0.00%
Cost avoidance to the County	OUTCOME	0.00	457,900.00	0.00	0.00%
# of referrals to outside agencies	OUTPUT	0.00	34.00	0.00	0.00%
Average Time to Disposition	OUTCOME	0.00	54.19	0.00	0.00%

TRIAL COURT ADMINISTRATOR'S OFFICE (CJS)

Service Description

The Trial Court Administrator's Office was established to improve the administration of justice through professional management and is responsible for carrying out the policies of the Senior Resident Superior Court Judge and Chief District Court Judge as well as providing general management for the operations of the court system in their districts.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	523,816	-	-	0.00%
Commodities	12,350	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	536,166	-	-	0.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	536,166	-	-	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

Elections Office

Mission

To provide United States citizens residing in Mecklenburg County the opportunity to exercise their right to vote in the appropriate jurisdictions by establishing convenient and efficient voter registration, voting sites and services, and by operating the election process in an open, fair and efficient manner as set forth in the Constitutions and General Statutes of North Carolina and the United States of America.

Responsibilities

The Board of Elections maintains the voter registration system and conducts voter education. Additionally, the Board of Elections utilizes public information opportunities such as voting equipment demonstrations and precinct specific sample ballots on the web to inform voters of their ballot prior to arriving at the polls.

The Board of Elections website continues to serve as an extension of the office's customer service philosophy by allowing citizens access to voter information, such as precinct location, voter registration information, campaign finance reports and precinct specific sample ballots.

The administration of the election process, from the registration of candidates and political committees to insure compliance to State Campaign Finance law to the selection of precincts including the outfitting, training and staffing of the voting locations for all elections and the tabulation of results make up the last of the major responsibilities of the Board of Elections.

Budget and Staff Resources			
Budget Overview	FY2017 Adopted*	FY2016 Amended*	FY2015 Adopted
Personnel Services & Employee Benefits	\$2,393,962	\$2,542,574	\$2,099,714
Contractual Services	\$1,758,928	\$2,579,088	\$1,722,715
Commodities	\$96,120	\$89,604	\$89,681
Other Charges	\$0	\$0	\$0
Interdepartmental	\$1,159	\$8,687	\$8,687
Capital Outlay	\$0	\$0	\$0
Total Expense	\$4,250,169	\$5,219,953	\$3,920,797
Total Revenue	\$1,856,235	\$2,888,816	\$1,574,518
Net County Dollars	\$2,393,934	\$2,331,137	\$2,346,279

Position Summary					
FY2017 Adopted		FY2016 Adopted		FY2015 Adopted	
FTE	PTE	FTE	PTE	FTE	PTE
21	1	21	1	21	0

*Includes one-time fund balance allocation.

Elections Office

Major Funding Adjustments

Here is a list of approved Fiscal Year 2017 operating budget requests to assist the department with meeting its goals and objectives as approved by the Board of County Commissioners.

Adjustment	FTE	County	Total	Description
Strategic Business Plan Adjustments				
Early voting sites	-		\$250,000	Fund balance allocation to provide additional voting sites for the Presidential Election
Investing in Our Employees				
Pay-For-Performance	19,415		19,415	Pay for performance adjustment is allocated after budget adoption

Elections Office

Service level View					
Service Name	FT	PT	FY2017 County Funding	FY2017 Total Budget*	FY2016 Total Budget*
DISTRICT & PRECINCT (ELE)	3	0	346,941	346,941	319,319
EARLY & ABSENTEE VOTING (ELE)	0	0	469,521	719,521	889,574
PRIMARY & GENERAL ELECTIONS (ELE)	4	0	124,135	864,731	1,670,007
VOTER EDUCATION OUTREACH (ELE)	6	0	921,429	1,257,652	1,202,026
VOTER REGISTRATION & MAINTENANCE (ELE)	7	1	531,908	1,061,324	1,139,027
Grand Totals	21	1	2,393,934	4,250,169	5,219,953
Revenue Totals				1,856,235	2,888,816

*Includes one-time fund balance allocation

DISTRICT & PRECINCT (ELE)

Service Description

This service manages the number of voting precincts in the County.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	281,641	254,019	223,964	10.87%
Contractual Services	22,300	22,300	22,300	0.00%
Commodities	43,000	43,000	43,000	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	346,941	319,319	289,264	8.65%
Total Revenue	-	-	-	0.00%
Net County Dollars	346,941	319,319	289,264	8.65%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	3	0	3	0	3	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Voter registration/education outreach-Office Initiated	OUTCOME	15.00	22.00	28.00	146.67%

EARLY & ABSENTEE VOTING (ELE)

Service Description

This service offers registered voters of the County the opportunity to vote by mail or one-stop on a day other than election day.

Budget Overview	FY2017 Adopted*	FY2016 Adopted*	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	244,770	451,573	-	-45.80%
Contractual Services	468,001	438,001	438,001	6.85%
Commodities	6,750	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	719,521	889,574	438,001	-19.12%
Total Revenue	250,000	451,573	-	-44.64%
Net County Dollars	469,521	438,001	438,001	7.20%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

*Includes one-time fund balance allocation

PRIMARY & GENERAL ELECTIONS (ELE)

Service Description

This service provides United States citizens of Mecklenburg County, the opportunity to exercise their right to vote in primary and/or general elections.

Budget Overview	FY2017 Adopted	FY2016 Adopted*	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	444,005	392,908	417,353	13.00%
Contractual Services	414,226	1,270,599	414,226	-67.40%
Commodities	6,500	6,500	6,500	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	864,731	1,670,007	838,079	-48.22%
Total Revenue	740,596	1,584,239	711,394	-53.25%
Net County Dollars	124,135	85,768	126,685	44.73%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	4	0	4	0	4	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
# of election protests	OUTCOME	0.00	0.00	0.00	0.00%

*Includes one-time fund balance allocation

VOTER EDUCATION OUTREACH (ELE)

Service Description

This service educates individuals about the voting process and registers candidates and committees in compliance with NC General Statutes.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	553,355	489,695	458,936	13.00%
Contractual Services	663,268	663,540	663,540	-0.04%
Commodities	39,870	40,104	40,181	-0.58%
Other Charges	-	-	-	0.00%
Interdepartmental	1,159	8,687	8,687	-86.66%
Capital Outlay	-	-	-	0.00%
Total Expense	1,257,652	1,202,026	1,171,344	4.63%
Total Revenue	336,223	334,959	334,217	0.38%
Net County Dollars	921,429	867,067	837,127	6.27%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	6	0	6	0	6	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Voter registration/education outreach - Customer Initiated	OUTCOME	15.00	157.00	134.00	1046.67%

VOTER REGISTRATION & MAINTENANCE (ELE)

Service Description

This service is responsible for maintaining accurate voter registration information.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	870,191	954,379	999,461	-8.82%
Contractual Services	191,133	184,648	184,648	3.51%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	1,061,324	1,139,027	1,184,109	-6.82%
Total Revenue	529,416	518,045	528,907	2.19%
Net County Dollars	531,908	620,982	655,202	-14.34%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	7	1	8	1	8	0	-1	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
# of Registered Voters	OUTPUT	0.00	671,979.00	638,111.00	0.00%
Time required to process voter registration applications	EFFICIENCY	10.00	7.88	6.31	126.90%

Finance

Mission

To ensure quality financial services and information are provided to management, departments, the financial community and others for the benefit of Mecklenburg County and its residents.

Responsibilities

Resources are provided for financial management, administration, operations, funds receipting and disbursing, procurement services and grant development and reporting. Control and accounting for fixed assets in accordance with Generally Accepted Accounting Principles (GAAP) is provided.

Invested funds are managed to maximize interest. Compliance with N.C. General Statutes and GAAP is ensured with preparation of the Comprehensive Annual Financial Report, related audit, single audit and reports for the Local Government Commission. Full service procurement, including vendor management and goods and services sourcing, is provided. Required governmental statistical and management reports (capital projects, debt analyses, spend analysis and fund balance projections) are prepared. Administrative support, preparation and management of all debt and other financings, and processing of all financial transactions and contracts are provided.

Budget and Staff Resources			
Budget Overview	FY2017 Adopted	FY2016 Amended	FY2015 Adopted
Personnel Services & Employee Benefits	\$11,811,079	\$11,672,805	\$9,027,978
Contractual Services	\$1,191,298	\$1,291,747	\$1,053,526
Commodities	\$146,868	\$146,868	\$133,168
Other Charges	\$48,000,000	\$38,000,000	\$38,000,000
Interdepartmental	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0
Total Expense	\$61,149,245	\$51,111,420	\$48,214,672
Total Revenue	\$48,075,000	\$38,000,000	\$38,000,000
Net County Dollars	\$13,074,245	\$13,111,420	\$10,214,672

Position Summary					
FY2017 Adopted		FY2016 Adopted		FY2015 Adopted	
FTE	PTE	FTE	PTE	FTE	PTE
141	0	148	0	118	0

Finance Department

Major Funding Adjustments

Here is a list of approved Fiscal Year 2017 operating budget requests to assist the department with meeting its goals and objectives as approved by the Board of County Commissioners.

Adjustment	FTE	County	Total	Description
Other Adjustments				
Repurpose Positions	- 4.00	- \$292,393	- \$292,393	(4) vacant positions repurposed for Strategic Business Plan Initiatives
Investing in Our Employees				
Pay-For-Performance	-	208,338	208,338	Pay for performance adjustment is allocated after budget adoption

Finance

Service level View					
Service Name	FT	PT	FY2017 County Funding	FY2017 Total Budget	FY2016 Total Budget
CHARLOTTE AREA TRANSIT SYSTEM (FIN)	0	0	0	48,000,000	38,000,000
FINANCIAL SERVICES (FIN)	46	0	5,109,448	5,109,448	4,908,283
HUMAN SERVICES FINANCE DIVISION (FIN)	76	0	6,211,570	6,211,570	6,108,118
PROCUREMENT (FIN)	19	0	1,753,227	1,828,227	2,095,019
Grand Totals	141	0	13,074,245	61,149,245	51,111,420
Revenue Totals				48,075,000	38,000,000

CHARLOTTE AREA TRANSIT SYSTEM (FIN)

Service Description

Provides revenue from the States half-cent sales tax to fund transit operations in the county.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	-	-	-	0.00%
Commodities	-	-	-	0.00%
Other Charges	48,000,000	38,000,000	38,000,000	26.32%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	48,000,000	38,000,000	38,000,000	26.32%
Total Revenue	48,000,000	38,000,000	38,000,000	26.32%
Net County Dollars	-	-	-	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

FINANCIAL SERVICES (FIN)

Service Description

This service manages and oversees all aspects of county central finance including the following: accounting, financing for capital projects, financial reporting, creating supplemental revenue from competitive grants, and the county's investment portfolio.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	4,060,152	3,954,483	3,070,607	2.67%
Contractual Services	988,928	893,432	839,822	10.69%
Commodities	60,368	60,368	60,368	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	5,109,448	4,908,283	3,970,797	4.10%
Total Revenue	-	-	-	0.00%
Net County Dollars	5,109,448	4,908,283	3,970,797	4.10%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	46	0	47	0	37	0	-1	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Customer satisfaction rating	CUSTOMER	84.00	90.08	87.50	107.24%
% Advantage User Access requests processed with 3 bus days	EFFICIENCY	85.00	100.00	88.23	117.65%
% of Financial Reports submitted by the Due Date	EFFICIENCY	85.00	90.48	96.00	106.45%
Maintain sufficient fund balance per current County policy	OUTCOME	28.00	42.27	48.80	150.96%
% of Principal and Interest Payments Paid by the Due Date	EFFICIENCY	100.00	100.00	100.00	100.00%
Present capital project ordinance*	OUTCOME	100.00	0.00	100.00	0.00%
Daily Tax Disbursements are completed by the due date	EFFICIENCY	95.00	97.60	100.00	102.74%
% of Payroll Deposits made by the Due Date	EFFICIENCY	100.00	100.00	100.00	100.00%

*A capital project ordinance will be presented by the end of FY2017 once the Capital Improvement Plan is completed

HUMAN SERVICES FINANCE DIVISION (FIN)

Service Description

This service is a component of the Financial Services Department and provides direction, organization, planning and oversight of the finance management for the four human services departments.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	5,984,797	5,881,345	5,957,371	1.76%
Contractual Services	147,473	147,473	213,704	0.00%
Commodities	79,300	79,300	72,800	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	6,211,570	6,108,118	6,243,875	1.69%
Total Revenue	-	-	-	0.00%
Net County Dollars	6,211,570	6,108,118	6,243,875	1.69%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	76	0	79	0	81	0	-3	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Procurement transaction rate	EFFICIENCY	85.00	98.40	99.88	115.76%
% of reimbursement requests filled by due date	OUTCOME	83.00	99.90	97.00	120.36%
Reconciliation rate	EFFICIENCY	85.00	100.00	100.00	117.65%
% of financial reports issued by the due date	EFFICIENCY	83.00	91.00	94.00	109.64%
Customer satisfaction rating	CUSTOMER	84.00	97.74	97.00	116.36%
Contract Processing Rate	EFFICIENCY	85.00	93.85	93.76	110.41%
Charge Lag	EFFICIENCY	0.00	5.50	0.00	0.00%
Net Collections Rate	EFFICIENCY	0.00	98.54	0.00	0.00%

PROCUREMENT (FIN)

Service Description

This service provides operational support to County departments through acquisition of goods and services.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	1,766,130	1,836,977	934,348	-3.86%
Contractual Services	54,897	250,842	55,491	-78.11%
Commodities	7,200	7,200	48,700	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	1,828,227	2,095,019	1,038,539	-12.73%
Total Revenue	75,000	-	-	0.00%
Net County Dollars	1,753,227	2,095,019	1,038,539	-16.31%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	19	0	22	0	18	0	-3	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Customer Satisfaction Rate	CUSTOMER	84.00	95.21	95.19	113.35%
% purchases made on contract	EFFICIENCY	0.00	79.47	70.00	0.00%
# of purchases made with Groups" (MWSBE	OUTPUT	0.00	89.00	50.00	0.00%
% of active vendors with which we do business	IMPACT	0.00	2.81	19.24	0.00%

Historic Land Commission

Mission

To identify, safeguard and promote the preservation and restoration of historic buildings, sites, areas and objects in the natural and man-made environments of Charlotte, Davidson, Huntersville, Mint Hill, Matthews, and Mecklenburg County, North Carolina.

Responsibilities

The Historic Landmarks Commission (HLC) prepares surveys and research reports on prospective historic landmarks and processes same for designation; processes applications for Certificates of Appropriateness; and aids citizens through the designation process.

Budget and Staff Resources			
Budget Overview	FY2017 Adopted	FY2016 Amended	FY2015 Adopted
Personnel Services & Employee Benefits	\$130,500	\$123,015	\$111,956
Contractual Services	\$181,659	\$132,409	\$132,409
Commodities	\$2,050	\$1,300	\$1,300
Other Charges	\$0	\$0	\$1,000,000
Interdepartmental	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0
Total Expense	\$314,209	\$256,724	\$1,245,665
Total Revenue	\$125,000	\$75,000	\$1,075,000
Net County Dollars	\$189,209	\$181,724	\$170,665

Position Summary					
FY2017 Adopted		FY2016 Adopted		FY2015 Adopted	
FTE	PTE	FTE	PTE	FTE	PTE
2	0	2	0	1	1

Historic Landmarks

Major Funding Adjustments

Here is a list of approved Fiscal Year 2017 operating budget requests to assist the department with meeting its goals and objectives as approved by the Board of County Commissioners.

Adjustment	FTE	County	Total	Description
Other Adjustments				
Property Assessment	-	\$50,000	\$50,000	Funding provided for potential historic designation of properties in the County.
Investing in Our Employees				
Pay-For-Performance	-	2,204	2,204	Pay for performance adjustment is allocated after budget adoption

Historic Land Commission

Service level View					
Service Name	FT	PT	FY2017 County Funding	FY2017 Total Budget	FY2016 Total Budget
CHARLOTTE-MECKLENBURG HISTORIC PRESERVATION(HLC)	2	0	189,209	314,209	256,724
Grand Totals	2	0	189,209	314,209	256,724
Revenue Totals				125,000	75,000

CHARLOTTE-MECKLENBURG HISTORIC PRESERVATION (HLC)

Service Description

This service identifies, safeguards, and promotes the preservation and restoration of buildings, sites, areas, and objects in the natural and man-made environments of the County.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	130,500	123,015	111,956	6.08%
Contractual Services	181,659	132,409	132,409	37.20%
Commodities	2,050	1,300	1,300	57.69%
Other Charges	-	-	1,000,000	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	314,209	256,724	1,245,665	22.39%
Total Revenue	125,000	75,000	1,075,000	66.67%
Net County Dollars	189,209	181,724	170,665	4.12%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	2	0	2	0	1	1	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

Human Resources

Mission

To provide programs and services that enable the County to attract, develop and retain a qualified, diverse and high performing workforce.

Responsibilities

- * Provide executive leadership, development and administration of County human resources policies and procedures.
- * Attract a pool of qualified job candidates to meet the County's staffing needs.
- * Provide and administer employee benefits to current County employees and eligible retirees.
- * Develop and administer the County's classification, compensation and recognition programs.
- * Provide organizational learning and development opportunities.
- * Administer the County's Human Resource Management Information System.
- * Provide employee relations services to maintain cooperative relationships between the County and its employees.
- * Ensure County compliance with all State and Federal employment laws.
- * Ensure a safe, healthy and drug-free workplace for employees.
- * Provide strategic leadership for diversity management

Budget and Staff Resources			
Budget Overview	FY2017 Adopted	FY2016 Amended*	FY2015 Adopted
Personnel Services & Employee Benefits	\$4,946,071	\$4,524,156	\$4,022,229
Contractual Services	\$1,042,312	\$958,478	\$873,508
Commodities	\$46,167	\$37,000	\$41,120
Other Charges	\$0	\$0	\$0
Interdepartmental	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0
Total Expense	\$6,034,550	\$5,519,634	\$4,936,857
Total Revenue	\$0	\$107,301	\$0
Net County Dollars	\$6,034,550	\$5,412,333	\$4,936,857

Position Summary					
FY2017 Adopted		FY2016 Adopted		FY2015 Adopted	
FTE	PTE	FTE	PTE	FTE	PTE
53	1	49	2	45	2

*Includes one-time fund balance

Human Resources

Major Funding Adjustments

Here is a list of approved Fiscal Year 2017 operating budget requests to assist the department with meeting its goals and objectives as approved by the Board of County Commissioners.

Adjustment	FTE	County	Total	Description
Strategic Business Plan Adjustments				
Recruitment positions	3.00	\$171,026	\$171,026	Improve agencies talent acquisition
Recruiter Materials/Tools	-	17,202	17,202	Materials for recruitment, job fairs and online resources
Cigna Wellness Platform and Screening	-	90,400	90,400	Initiatives focused on improving the physical and mental health and wellness of employees
Other Adjustments				
PeopleSoft	-	12,000	12,000	Contractual increase for PeopleSoft maintenance
Investing in Our Employees				
Pay-For-Performance	-	88,110	88,110	Pay for performance adjustment is allocated after budget adoption

Human Resources

Service level View					
Service Name	FT	PT	FY2017 County Funding	FY2017 Total Budget	FY2016 Total Budget*
HUMAN RESOURCE MANAGEMENT (HRS)	53	1	6,034,550	6,034,550	5,519,634
Grand Totals	53	1	6,034,550	6,034,550	5,519,634
Revenue Totals					107,301

*Includes one-time fund balance allocation

HUMAN RESOURCE MANAGEMENT (HRS)

Service Description

This service provides administration of the County's HR programs including benefits, compensation, recruitment and employee relations to ensure Mecklenburg County can attract and retain highly qualified candidates in a workplace free from harassment and discrimination. Additionally provides guidance, support and consultation to County leadership, management and staff on HR related issues and initiatives.

Budget Overview	FY2017 Adopted	FY2016 Adopted*	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	4,946,071	4,524,156	4,022,229	9.33%
Contractual Services	1,042,312	958,478	873,508	8.75%
Commodities	46,167	37,000	41,120	24.78%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	6,034,550	5,519,634	4,936,857	9.33%
Total Revenue	-	107,301	-	-100.00%
Net County Dollars	6,034,550	5,412,333	4,936,857	11.50%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	53	1	49	2	45	2	4	-1

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Prohibited practice grievances resolved within 90 days	EFFICIENCY	90.00	100.00	0.00	111.11%
ERC customer satisfaction and responsiveness rating	CUSTOMER	84.00	95.20	0.00	113.33%
ESC & LOA team customer satisfaction and responsiveness	CUSTOMER	84.00	93.50	0.00	111.31%
Benefits/Wellness customer satisfaction and responsiveness	CUSTOMER	84.00	100.00	0.00	119.05%
Class and Comp customer satisfaction and responsiveness	CUSTOMER	84.00	100.00	0.00	119.05%
Compliance Center customer satisfaction and responsiveness	CUSTOMER	84.00	100.00	0.00	119.05%
HR Management customer satisfaction and responsiveness	CUSTOMER	84.00	100.00	0.00	119.05%
Admin Support Team customer satisfaction and responsiveness	CUSTOMER	84.00	100.00	0.00	119.05%
Learning and Dev. customer satisfaction and responsiveness	CUSTOMER	84.00	96.00	0.00	114.29%

*Includes one-time fund balance allocation

Information Technology

Mission

We provide business-valued IT Solutions and Services that are flexible, engaging and innovative, enabling Mecklenburg County to serve resident's needs. Our Vision is to be the trusted technology partner for the realization of Mecklenburg County's strategic goals.

Responsibilities

Working collaboratively with Mecklenburg County governmental agencies, on behalf of County residents, the Information Technology Services department provides short and long-term strategic planning, development, implementation and day-to-day operational support of service enabling technology solutions.

Budget and Staff Resources			
Budget Overview	FY2017 Adopted	FY2016 Amended	FY2015 Adopted
Personnel Services & Employee Benefits	\$14,389,988	\$13,241,151	\$0
Contractual Services	\$5,770,938	\$3,492,396	\$0
Commodities	\$1,319,171	\$2,211,009	\$0
Other Charges	\$0	\$0	\$0
Interdepartmental	\$20,516	\$20,516	\$0
Capital Outlay	\$308,000	\$229,000	\$0
Total Expense	\$21,808,613	\$19,194,072	\$0
Total Revenue	\$0	\$0	\$0
Net County Dollars	\$21,808,613	\$19,194,072	\$0

Position Summary					
FY2017 Adopted		FY2016 Adopted		FY2015 Adopted	
FTE	PTE	FTE	PTE	FTE	PTE
151	0	144	0	0	0

Information Technology

Major Funding Adjustments

Here is a list of approved Fiscal Year 2017 operating budget requests to assist the department with meeting its goals and objectives as approved by the Board of County Commissioners.

Adjustment	FTE	County	Total	Description
Strategic Business Plan Adjustments				
(2) Senior IT Programmer/Analysts	2.00	\$178,772	\$178,772	Positions approved to implement approved technology projects
(1) Systems Architect	1.00	86,825	86,825	Position approved to establish enterprise technology portfolio
(1) Technical Analyst II	1.00	86,871	86,871	Position approved to support Quality Assurance
(2) Senior IT QA Analysts	2.00	195,675	195,675	Positions approved to support yearly IT developmental and maintenance services
Other Adjustments				
Adobe Forms	-	174,775	174,775	Contractual increase
Azure Disaster Recovery Software	-	200,000	200,000	Contractual increase for additional licenses
Microsoft Enterprise Agreement	-	765,673	765,673	Contractual increase for additional licenses
Network Analysis and Performance Tool	-	20,000	20,000	Expands capability to provide deep inspection analysis
Qualtrics	-	90,000	90,000	Online survey software annual licensing.
SAP Data Services	-	75,000	75,000	Contractual increase in maintenance cost
Smartnet Annual Maintenance	-	169,655	169,655	Annual maintenance warranty increase
Investing in Our Employees				
Pay-For-Performance	-	275,049	275,049	Pay for performance adjustment is allocated after budget adoption

Information Technology

Service level View					
Service Name	FT	PT	FY2017 County Funding	FY2017 Total Budget	FY2016 Total Budget
IT BUSINESS ANALYSIS (IST)	0	0	0	0	954,056
IT CUSTOMER SUPPORT CENTER (IST)	0	0	0	0	2,958,637
IT NETWORKS, SERVERS, AND TELECOMMUNICATIONS (IST)	0	0	0	0	0
IT OPERATION AND BUSINESS ADMINISTRATION (IST)	6	0	1,441,179	1,441,179	1,069,071
IT QUALITY SERVICES (IST)	6	0	420,933	420,933	0
IT SECURITY SERVICES (IST)	8	0	1,231,543	1,231,543	0
SERVICE DEVELOPMENT (IST)	46	0	5,984,922	5,984,922	5,143,864
SERVICE STRATEGY & PLANNING (IST)	10	0	783,740	783,740	0
TECHNICAL SERVICES (IST)	0	0	0	0	9,068,444
TECHNICAL SERVICES MANAGEMENT & DELIVERY (IST)	75	0	11,946,296	11,946,296	0
Grand Totals	151	0	21,808,613	21,808,613	19,194,072
Revenue Totals					

IT BUSINESS ANALYSIS (IST)

Service Description

This service provides information technology business analysis to aid County agencies in identifying business requirements, providing quality assurance, and supporting technology business applications.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	951,797	911,660	-100.00%
Contractual Services	-	-	-	0.00%
Commodities	-	2,259	1,855	-100.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	-	954,056	913,515	-100.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	-	954,056	913,515	-100.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	13	0	13	0	-13	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Incidents resolved within SLA	EFFICIENCY	90.00	97.20	97.50	108.00%
Customer satisfaction rating	CUSTOMER	84.00	99.26	97.50	118.17%

IT CUSTOMER SUPPORT CENTER (IST)

Service Description

This service provides customer support for technology questions and problem resolution to County agencies through one-on-one assistance (2-HELP/MeckSupport), desktop support, and technology projects.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	2,860,649	2,428,579	-100.00%
Contractual Services	-	63,688	59,688	-100.00%
Commodities	-	34,300	34,100	-100.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	-	2,958,637	2,522,367	-100.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	-	2,958,637	2,522,367	-100.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	35	0	31	0	-35	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
First contact resolution rate	OUTCOME	70.00	73.10	71.40	104.43%
Incidents resolved within SLA	EFFICIENCY	97.00	98.50	96.70	101.55%
Customer satisfaction rating	CUSTOMER	84.00	99.00	97.10	117.86%

IT CUSTOMER SUPPORT CENTER (IST)

Service Description

This service provides customer support for technology questions and problem resolution to County agencies through one-on-one assistance (2-HELP/MeckSupport), desktop support, and technology projects.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	2,860,649	2,428,579	-100.00%
Contractual Services	-	63,688	59,688	-100.00%
Commodities	-	34,300	34,100	-100.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	-	2,958,637	2,522,367	-100.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	-	2,958,637	2,522,367	-100.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	35	0	31	0	-35	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
First contact resolution rate	OUTCOME	70.00	73.10	71.40	104.43%
Incidents resolved within SLA	EFFICIENCY	97.00	98.50	96.70	101.55%
Customer satisfaction rating	CUSTOMER	84.00	99.00	97.10	117.86%

IT NETWORKS, SERVERS, AND TELECOMMUNICATIONS (IST)

Service Description

This service includes network services providing the infrastructure necessary to meet the data computing needs of customers; server operations for providing the required computing environment and storage necessary to meet the business needs of County software applications; and telecommunications that services end users with mobile device management, radio communication, as well as software installation to the desktop.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	3,942,794	0.00%
Contractual Services	-	-	1,474,830	0.00%
Commodities	-	-	1,867,825	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	229,000	0.00%
Total Expense	-	-	7,514,449	0.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	-	-	7,514,449	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	39	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

IT OPERATION AND BUSINESS ADMINISTRATION (IST)

Service Description

This Service enables management of IT as a business function and works to optimize financial and human resources and enable the operational execution of IT Services.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	628,080	324,582	212,388	93.50%
Contractual Services	573,681	614,998	-	-6.72%
Commodities	185,902	108,975	-	70.59%
Other Charges	-	-	-	0.00%
Interdepartmental	20,516	20,516	-	0.00%
Capital Outlay	33,000	-	-	0.00%
Total Expense	1,441,179	1,069,071	212,388	34.81%
Total Revenue	-	-	-	0.00%
Net County Dollars	1,441,179	1,069,071	212,388	34.81%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	6	0	12	0	1	0	-6	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Customer satisfaction rating	CUSTOMER	84.00	99.20	96.70	118.10%

IT QUALITY SERVICES (IST)

Service Description

This service drives process excellence by validation of engineered outcomes of IT systems, assuring that a computer system does exactly what it is designed to do in a consistent and reproducible manner.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	409,739	-	-	0.00%
Contractual Services	4,404	-	-	0.00%
Commodities	6,790	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	420,933	-	-	0.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	420,933	-	-	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	6	0	0	0	0	0	6	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

IT SECURITY SERVICES (IST)

Service Description

The IT Security Service designs, implements and maintains the security systems and infrastructure necessary to protect and secure information and information systems, and provide integrity, confidentiality, and availability to Mecklenburg County's data assets.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	869,055	-	-	0.00%
Contractual Services	361,546	-	-	0.00%
Commodities	942	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	1,231,543	-	-	0.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	1,231,543	-	-	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	8	0	0	0	0	0	8	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

SERVICE DEVELOPMENT (IST)

Service Description

The IT Service Development service encompasses application solutions, database services, business intelligence, and vendor management, and provides end-to-end solutions that deliver value, efficiency and innovation by leveraging applications, data and systems integration expertise.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	4,774,344	4,394,994	4,487,033	8.63%
Contractual Services	1,192,798	732,370	744,074	62.87%
Commodities	17,780	16,500	5,200	7.76%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	5,984,922	5,143,864	5,236,307	16.35%
Total Revenue	-	-	-	0.00%
Net County Dollars	5,984,922	5,143,864	5,236,307	16.35%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	46	0	39	0	41	0	7	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Technology availability rate	OUTCOME	100.00	99.69	99.90	99.69%

SERVICE STRATEGY & PLANNING (IST)

Service Description

This service is responsible for IT Portfolio Management and governance, driving alignment with County business partners through consistent communications and planning, and helping enable IT Services execution capacity through Business Systems Analysis and Technology Project Management.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	782,440	-	-	0.00%
Contractual Services	-	-	-	0.00%
Commodities	1,300	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	783,740	-	-	0.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	783,740	-	-	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	10	0	0	0	0	0	10	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

TECHNICAL SERVICES (IST)

Service Description

This service provides County-wide network architecture and infrastructure, cloud and server management, telecommunications management, research of emerging technology, and technology system security.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	4,709,129	-	-100.00%
Contractual Services	-	2,081,340	-	-100.00%
Commodities	-	2,048,975	-	-100.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	229,000	-	-100.00%
Total Expense	-	9,068,444	-	-100.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	-	9,068,444	-	-100.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)
	FTE	PTE	FTE	PTE	FTE	PTE	
Position Counts	0	0	45	0	0	0	-45 0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Technology availability rate	OUTCOME	100.00	99.68	99.90	99.68%
Virtual server usage rate	OUTCOME	55.00	73.40	65.30	133.45%
Incidents resolved within SLA	EFFICIENCY	97.00	94.90	94.50	97.84%
Customer satisfaction rating	CUSTOMER	84.00	99.07	98.15	117.94%

TECHNICAL SERVICES MANAGEMENT & DELIVERY (IST)

Service Description

This service is responsible for the engineering of available and scalable systems and Service Delivery and Management. The service provides:

- County-wide network architecture and infrastructure necessary to meet the County's data computing needs;
- Cloud and On-premises Server Management providing the requisite computing environment and storage necessary to meet the business needs of County software applications;
- Telecommunications Management including mobile devices, radio communications, and VoIP;
- End-user computing and Service Delivery and Management (ITSM) customer support to ensure County employees have reliable hardware and software; and
- Research of emerging technology and development of end-user training on key County technologies.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	6,926,330	-	-	0.00%
Contractual Services	3,638,509	-	-	0.00%
Commodities	1,106,457	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	275,000	-	-	0.00%
Total Expense	11,946,296	-	-	0.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	11,946,296	-	-	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	75	0	0	0	0	0	75	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

Internal Audit

Mission

Through open communication, professionalism, expertise and trust, Internal Audit assists County executive management and the Audit Review Committee in accomplishing the Board's objectives by bringing a systematic and disciplined approach to evaluate the effectiveness of the County's risk management, control and governance processes in the delivery of services.

Responsibilities

The department conducts performance, financial-related and information system audits to assess the accountability, controls, efficiency and integrity of business practices within County operations. Internal Audit conducts follow-through reviews to ensure the resolution of audit concerns; conducts special analyses, investigations and advisory projects requested by management and the Board of County Commissioners; serves as advisors to departments regarding system controls in the operation and development of automation and assists external auditors in conducting the County's Annual Single Audit.

Budget and Staff Resources			
Budget Overview	FY2017 Adopted	FY2016 Amended	FY2015 Adopted
Personnel Services & Employee Benefits	\$1,294,935	\$1,174,575	\$1,134,006
Contractual Services	\$80,025	\$74,609	\$74,805
Commodities	\$12,393	\$9,484	\$17,743
Other Charges	\$0	\$0	\$0
Interdepartmental	\$0	\$0	\$0
Capital Outlay	\$6,033	\$0	\$3,666
Total Expense	\$1,393,386	\$1,258,668	\$1,230,220
Total Revenue	\$0	\$0	\$0
Net County Dollars	\$1,393,386	\$1,258,668	\$1,230,220

Position Summary					
FY2017 Adopted		FY2016 Adopted		FY2015 Adopted	
FTE	PTE	FTE	PTE	FTE	PTE
13	0	12	0	12	0

Internal Audit

Major Funding Adjustments

Here is a list of approved Fiscal Year 2017 operating budget requests to assist the department with meeting its goals and objectives as approved by the Board of County Commissioners.

Adjustment	FTE	County	Total	Description
Strategic Business Plan Adjustments				
Internal Auditor position	1.00	\$80,000	\$80,000	(1) staff auditor to provide additional audit coverage for the organization
Investing in Our Employees				
Pay-For-Performance	-	22,776	22,776	Pay for performance adjustment is allocated after budget adoption

Internal Audit

Service level View					
Service Name	FT	PT	FY2017 County Funding	FY2017 Total Budget	FY2016 Total Budget
AUDIT (AUD)	13	0	1,393,386	1,393,386	1,258,668
Grand Totals	13	0	1,393,386	1,393,386	1,258,668
Revenue Totals					

AUDIT (AUD)

Service Description

This service provides independent, objective audits and consulting services designed to add value, evaluate and improve the effectiveness of the organizations risk management, control, and governance processes.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	1,294,935	1,174,575	1,134,006	10.25%
Contractual Services	80,025	74,609	74,805	7.26%
Commodities	12,393	9,484	17,743	30.67%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	6,033	-	3,666	0.00%
Total Expense	1,393,386	1,258,668	1,230,220	10.70%
Total Revenue	-	-	-	0.00%
Net County Dollars	1,393,386	1,258,668	1,230,220	10.70%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	13	0	12	0	12	0	1	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% of recommendations implemented	IMPACT	94.00	100.00	100.00	106.38%
Customer Satisfaction Rating (4.0 Scale)	CUSTOMER	3.00	3.70	3.50	123.33%
Number of audits completed	OUTPUT	15.00	24.00	8.00	160.00%
% Audits Completed Within Allotted Timeframe	EFFICIENCY	80.00	83.00	88.00	103.75%

Land Use & Environmental Services

Mission

Works in partnership with the community to enhance the quality of life through environmental stewardship and economic vitality.

Responsibilities

- * Improving and maintaining healthy air quality.
- * Preventing loss of life and property from flooding.
- * Providing environmentally sound solutions for waste disposal.
- * Ensuring building safety by enforcing State building codes.
- * Protecting our surface waters.
- * Identifying groundwater contamination sites.
- * Administering zoning regulations.

Budget and Staff Resources			
Budget Overview	FY2017 Adopted	FY2016 Amended	FY2015 Adopted
Personnel Services & Employee Benefits	\$43,175,339	\$39,911,356	\$33,213,871
Contractual Services	\$11,590,745	\$11,756,955	\$9,989,930
Commodities	\$2,965,927	\$3,162,563	\$3,310,633
Other Charges	\$9,397,738	\$10,786,275	\$9,097,138
Interdepartmental	\$2,026,393	\$2,043,783	\$1,999,755
Capital Outlay	\$3,855,914	\$1,783,814	\$1,697,044
Total Expense	\$73,012,056	\$69,444,746	\$59,308,371
Total Revenue	\$69,189,873	\$65,665,602	\$59,030,205
Net County Dollars	\$3,822,183	\$3,779,144	\$278,166

Position Summary					
FY2017 Adopted		FY2016 Adopted		FY2015 Adopted	
FTE	PTE	FTE	PTE	FTE	PTE
480	7	454	6	394	2

Land Use and Environmental Services Agency

Major Funding Adjustments

Here is a list of approved Fiscal Year 2017 operating budget requests to assist the department with meeting its goals and objectives as approved by the Board of County Commissioners.

Adjustment	FTE	County	Total	Description
Strategic Business Plan Adjustments				
Oblique Pictometry	-	\$96,364	\$96,364	Funding provided to conduct aerial pictometry
Investing in Our Employees				
Pay-For-Performance	-	54,774	54,774	Pay for performance adjustment is allocated after budget adoption

Land Use & Environmental Services

Service level View					
Service Name	FT	PT	FY2017 County Funding	FY2017 Total Budget	FY2016 Total Budget
ADMINISTRATIVE SUPPORT (LUE)	8	0	0	1,013,628	964,441
AIR QUALITY (LUE)	22	0	0	1,651,126	1,688,569
CODE ENFORCEMENT (LUE)	238	4	0	25,997,837	24,389,996
FIRE MARSHAL (LUE)	8	0	58,061	678,970	602,104
FISCAL ADMINISTRATION (LUE)	9	0	0	855,137	796,739
GIS APPLICATIONS (LUE)	8	0	1,178,803	1,178,803	1,125,857
LAKE NORMAN MARINE COMMISSION (LUE)	0	0	0	2,077	2,077
LAKE WYLIE MARINE COMMISSION (LUE)	0	0	0	1,325	1,325
LAND DEVELOPMENT (LUE)	19	0	108,855	1,798,118	1,854,055
LAND RECORDS (LUE)	19	0	1,356,108	1,356,108	1,284,378
MAPPING AND PROJECT SERVICES (LUE)	7	0	1,120,356	1,125,356	1,124,144
SENIOR ADMINISTRATION (LUE)	2	0	0	321,964	471,144
SOLID WASTE SERVICES (LUE)	77	1	0	20,936,896	19,247,939
STORM WATER DATABASE MAINTENANCE (LUE)	9	0	0	847,857	807,085
SURFACE WATER QUALITY AND FLOOD HAZARD MITIGATION (LUE)	55	0	0	15,246,854	15,084,893
Grand Totals	480	7	3,822,183	73,012,056	69,444,746
Revenue Totals				69,189,873	65,665,602

ADMINISTRATIVE SUPPORT (LUE)

Service Description

This service provides administrative and clerical assistance to the LUESA Business Units in support of LUESA programs and priorities.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	714,355	792,663	712,206	-9.88%
Contractual Services	209,835	279,469	233,027	-24.92%
Commodities	87,761	49,956	57,456	75.68%
Other Charges	-	-	-	0.00%
Interdepartmental	1,677	(157,647)	93,322	-101.06%
Capital Outlay	-	-	-	0.00%
Total Expense	1,013,628	964,441	1,096,011	5.10%
Total Revenue	1,013,628	874,354	999,046	15.93%
Net County Dollars	-	90,087	96,965	-100.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	8	0	9	0	9	0	-1	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

AIR QUALITY (LUE)

Service Description

This service provides State certified local air pollution program focused on improving and maintaining ambient air quality and reducing exposure to unhealthy air pollutants.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	1,452,292	1,411,043	1,468,101	2.92%
Contractual Services	96,690	102,726	107,130	-5.88%
Commodities	39,344	38,000	39,300	3.54%
Other Charges	-	-	-	0.00%
Interdepartmental	62,800	62,800	66,800	0.00%
Capital Outlay	-	74,000	-	-100.00%
Total Expense	1,651,126	1,688,569	1,681,331	-2.22%
Total Revenue	1,651,126	1,688,569	1,681,331	-2.22%
Net County Dollars	-	-	-	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	22	0	22	0	21	1	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% Customer satisfaction rating	CUSTOMER	84.00	99.78	93.29	118.79%
% Permits turnaround w/in 90 days	EFFICIENCY	95.00	100.00	100.00	105.26%
% Ambient air data quality rating	IMPACT	90.00	91.00	93.50	101.11%
NESHAP notifications	OUTPUT	0.00	456.00	359.00	0.00%
Number of permitted sources	OUTPUT	0.00	541.00	544.00	0.00%
Number of service requests processed	OUTPUT	0.00	94.00	82.00	0.00%
Number of monitoring data points	OUTPUT	0.00	117,686.00	129,014.00	0.00%

CODE ENFORCEMENT (LUE)

Service Description

This service provides permit and inspection services for the County, City of Charlotte, and six towns in the County.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	22,300,616	20,223,543	18,545,709	10.27%
Contractual Services	1,526,348	1,761,786	1,737,520	-13.36%
Commodities	567,089	526,023	714,799	7.81%
Other Charges	271,000	155,000	258,000	74.84%
Interdepartmental	1,200,784	1,211,444	1,198,051	-0.88%
Capital Outlay	132,000	512,200	850,720	-74.23%
Total Expense	25,997,837	24,389,996	23,304,799	6.59%
Total Revenue	25,997,837	24,389,996	23,239,113	6.59%
Net County Dollars	-	-	65,686	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	238	4	219	4	215	0	19	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
ISO Commercial Rating (range 1-9; 1=best)	IMPACT	2.00	1.00	1.00	200.00%
ISO Residential Rating (range 1-9; 1=best)	IMPACT	3.00	2.00	2.00	150.00%
% Customer satisfaction rating	CUSTOMER	3.00	3.48	0.00	116.00%
% B/M/E/P inspection failure rate	IMPACT	20.00	20.00	18.42	100.00%
% Inspections responded w/in 24hrs	EFFICIENCY	85.00	67.00	68.76	78.82%
% On Schedule commercial reviews	EFFICIENCY	90.00	90.33	95.38	100.37%
Number of permits issued	OUTPUT	0.00	90,198.00	94,913.00	0.00%
Number of inspections conducted	OUTPUT	0.00	265,520.00	261,121.00	0.00%

FIRE MARSHAL (LUE)

Service Description

This service administers and enforces the various ordinances, codes and standards that apply to all buildings, structures, premises and conditions that pose danger of fires, explosions, or related hazards within Mecklenburg County.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	641,478	565,944	55,271	13.35%
Contractual Services	22,220	24,285	-	-8.50%
Commodities	15,272	11,875	1,000	28.61%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	678,970	602,104	56,271	12.77%
Total Revenue	620,909	547,181	-	13.47%
Net County Dollars	58,061	54,923	56,271	5.71%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	8	0	7	0	1	0	1	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Average ISO Fire Score	IMPACT	5.00	5.15	5.36	103.00%
Educational Opportunity Survey	CUSTOMER	84.00	95.00	99.50	113.10%
Fire Investigation Response Time	EFFICIENCY	90.00	100.00	100.00	111.11%
# of Educational Attendees Reached	OUTPUT	0.00	5,880.00	9,888.00	0.00%

FISCAL ADMINISTRATION (LUE)

Service Description

This service is responsible for all business operations of the department, including budgeting, accounts payable, fee collection, financial and cost reporting, purchasing, billing and reimbursement, and compliance with overall County financial policies and procedures.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	796,159	745,095	783,980	6.85%
Contractual Services	24,599	24,599	24,599	0.00%
Commodities	34,380	34,380	34,380	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	(1)	(7,335)	-	-99.99%
Capital Outlay	-	-	-	0.00%
Total Expense	855,137	796,739	842,959	7.33%
Total Revenue	855,137	796,739	711,522	7.33%
Net County Dollars	-	-	131,437	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	9	0	9	0	9	1	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Department expenditures w/in budget	OUTCOME	0.00	90.70	91.70	0.00%
% Internal customer service satisfaction	CUSTOMER	84.00	0.00	83.87	0.00%
Invoice Processing Rate	EFFICIENCY	84.00	75.60	73.96	90.00%
# Accounting transactions	OUTPUT	0.00	33,954.00	32,239.00	0.00%

GIS APPLICATIONS (LUE)

Service Description

This service designs, develops, and supports desktop, Intranet, and Internet geographic data mapping applications/systems for County departments, City of Charlotte, Charlotte-Mecklenburg Schools, and local businesses.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	1,035,923	982,977	954,830	5.39%
Contractual Services	131,945	130,945	105,000	0.76%
Commodities	10,935	11,935	3,800	-8.38%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	1,178,803	1,125,857	1,063,630	4.70%
Total Revenue	-	-	-	0.00%
Net County Dollars	1,178,803	1,125,857	1,063,630	4.70%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	8	0	8	0	8	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Project work timeliness(projects over 300 hours)	EFFICIENCY	85.00	0.00	0.00	0.00%
% Customer satisfaction	CUSTOMER	84.00	100.00	100.00	119.05%
% Application uptime	IMPACT	97.00	99.70	99.80	102.78%
Project work timeliness (projects under 300 hours)	EFFICIENCY	85.00	93.40	93.80	109.88%
# Hits on GIS application	OUTPUT	0.00	1,786,441.00	1,846,271.00	0.00%

LAKE NORMAN MARINE COMMISSION (LUE)

Service Description

This service works with citizens and local governments to maintain the Lake Normans water quality.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	2,077	2,077	2,077	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	2,077	2,077	2,077	0.00%
Total Revenue	2,077	2,077	2,077	0.00%
Net County Dollars	-	-	-	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

LAKE WYLIE MARINE COMMISSION (LUE)

Service Description

This service provides water quality maintenance on Lake Wylie.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	1,325	1,325	1,325	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	1,325	1,325	1,325	0.00%
Total Revenue	1,325	1,325	1,325	0.00%
Net County Dollars	-	-	-	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

LAND DEVELOPMENT (LUE)

Service Description

This service is responsible for plan review and construction inspection for erosion control, flood prevention, and transportation access and signage within the County.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	1,220,355	1,268,418	806,700	-3.79%
Contractual Services	211,820	196,640	151,311	7.72%
Commodities	39,505	54,300	21,450	-27.25%
Other Charges	-	-	-	0.00%
Interdepartmental	41,564	67,123	5,000	-38.08%
Capital Outlay	284,874	267,574	267,574	6.47%
Total Expense	1,798,118	1,854,055	1,252,035	-3.02%
Total Revenue	1,689,263	1,749,300	1,144,452	-3.43%
Net County Dollars	108,855	104,755	107,583	3.91%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	19	0	21	0	16	0	-2	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% of stream miles suitable for human contact	IMPACT	76.00	79.00	76.10	103.95%
Town manager satisfaction rating	CUSTOMER	84.00	93.10	93.10	110.83%
Number plan reviews performed	OUTPUT	0.00	560.00	586.00	0.00%
Plan review turnaround - % reviewed within 21 calendar days	EFFICIENCY	85.00	99.00	99.00	116.47%

LAND RECORDS (LUE)

Service Description

This service is responsible for developing and managing property assessment maps and maintaining records of real property in Mecklenburg County.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	1,294,878	1,207,178	1,091,319	7.26%
Contractual Services	43,047	56,769	43,222	-24.17%
Commodities	18,183	20,431	7,800	-11.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	1,356,108	1,284,378	1,142,341	5.58%
Total Revenue	-	-	-	0.00%
Net County Dollars	1,356,108	1,284,378	1,142,341	5.58%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	19	0	19	0	17	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% Customer satisfaction rating	CUSTOMER	84.00	98.00	98.33	116.67%
Number of address point locations	OUTPUT	0.00	525,571.00	515,414.00	0.00%
Number of parcels maintained	OUTPUT	0.00	392,893.00	379,163.00	0.00%
% Deeds processed within 30 days	EFFICIENCY	47.00	82.00	86.14	174.47%

MAPPING AND PROJECT SERVICES (LUE)

Service Description

This service is responsible for maintaining the County's GIS Base Mapping program and for managing projects related to GIS data dissemination and analysis.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	797,468	765,798	846,541	4.14%
Contractual Services	293,364	323,822	105,400	-9.41%
Commodities	32,552	32,552	27,600	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	1,972	1,972	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	1,125,356	1,124,144	979,541	0.11%
Total Revenue	5,000	5,000	5,000	0.00%
Net County Dollars	1,120,356	1,119,144	974,541	0.11%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	7	0	7	0	8	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% Customer satisfaction rating	CUSTOMER	84.00	98.00	96.37	116.67%
Number of GIS maps and projects completed	OUTPUT	0.00	2,961.00	3,693.00	0.00%
Project Work Timeliness	EFFICIENCY	87.00	100.00	91.94	114.94%
Total amount of GIS data distributed	OUTPUT	0.00	1.76	6,532.00	0.00%

SENIOR ADMINISTRATION (LUE)

Service Description

This service provides executive leadership and administration of LUESA policies, procedures and priorities.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	308,529	292,427	282,137	5.51%
Contractual Services	8,000	5,000	3,000	60.00%
Commodities	5,436	3,900	3,900	39.38%
Other Charges	-	-	-	0.00%
Interdepartmental	(1)	169,817	140	-100.00%
Capital Outlay	-	-	-	0.00%
Total Expense	321,964	471,144	289,177	-31.66%
Total Revenue	321,964	471,144	237,005	-31.66%
Net County Dollars	-	-	52,172	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	2	0	2	0	2	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% Customer satisfaction rating	CUSTOMER	84.00	94.80	95.67	112.86%
% Employee Motivation & Satisfaction	IMPACT	84.00	93.40	90.00	111.19%

SOLID WASTE SERVICES (LUE)

Service Description

This Service provides for the planning and management of all solid waste, scrap tires and discarded white goods generated in Mecklenburg County. Waste reduction opportunities are provided through the operation of recycling convenience centers, technical assistance to businesses and residents, and recycling education programs. County also provides, through Interlocal Agreements, for the management of all residential recyclables, yard waste and solid waste collected by the seven (7) municipalities in the County.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	6,036,999	5,353,858	5,153,739	12.76%
Contractual Services	7,392,993	7,351,867	6,408,074	0.56%
Commodities	1,599,455	1,860,936	1,905,020	-14.05%
Other Charges	2,821,148	4,143,977	2,124,088	-31.92%
Interdepartmental	220,261	225,261	105,971	-2.22%
Capital Outlay	2,866,040	312,040	110,000	818.48%
Total Expense	20,936,896	19,247,939	15,806,892	8.77%
Total Revenue	20,936,896	19,247,939	16,038,840	8.77%
Net County Dollars	-	-	(231,948)	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	77	1	68	1	68	0	9	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Per capita landfill disposal rate	IMPACT	1.12	1.14	1.09	101.79%
% Facilities in compliance	IMPACT	95.00	100.00	100.00	105.26%
Foxhole revenue contribution	EFFICIENCY	6.00	20.60	18.77	343.33%
Tons processed for County at BFI	OUTPUT	0.00	382,677.00	363,023.00	0.00%
Keep Mecklenburg Beautiful Index	IMPACT	2.00	1.22	1.33	163.93%
Aggregate Customer Satisfaction Rating	CUSTOMER	84.00	96.50	97.35	114.88%
Container service cost	EFFICIENCY	88.00	91.18	87.92	103.61%
Tons processed at Metrolina facility	OUTPUT	0.00	75,839.00	75,226.00	0.00%
Yard waste net operating cost	EFFICIENCY	19.00	18.30	17.50	96.32%
Tons of yard waste handled	OUTPUT	0.00	108,839.00	104,617.00	0.00%

STORM WATER DATABASE MAINTENANCE (LUE)

Service Description

This service manages the impervious mapping information (functions) used in the billing of storm water accounts for Mecklenburg County, The City of Charlotte and the surrounding 6 towns.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	730,537	689,765	557,915	5.91%
Contractual Services	111,120	111,120	160,000	0.00%
Commodities	6,200	6,200	6,000	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	847,857	807,085	723,915	5.05%
Total Revenue	847,857	807,085	672,665	5.05%
Net County Dollars	-	-	51,250	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	9	0	9	0	8	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
# of customer complaints resolved	OUTPUT	0.00	3,080.00	3,067.00	0.00%
Increase in impervious area	OUTCOME	0.00	33,372,540.00	63.30	0.00%
% Customer satisfaction rating	CUSTOMER	84.00	100.00	90.91	119.05%

SURFACE WATER QUALITY AND FLOOD HAZARD MITIGATION (LUE)

Service Description

This service protects and improves water quality, as well as, reduces the chances for the loss of life and damage to property while returning the floodplain to its natural condition. At a minimum, through interlocal agreements with the municipalities and the State this service performs watershed planning and stream monitoring and maintenance consistent with conditions in our EPA - National Pollutant Discharge Elimination System Permit (NPDES) and regulatory activities as required by the National Flood Insurance Program (NFIP). However, additional services well beyond NPDES and NFIP conditions are provided to reach the goal of the County's streams being fishable and swimmable and the mitigation of flood losses. These additional services include, but are not limited to, monitoring water quality in the lakes, preserving buffers next to streams, acquiring floodprone property and restoring streams back to their natural condition.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	5,845,750	5,612,647	5,406,028	4.15%
Contractual Services	1,515,362	1,384,525	1,321,867	9.45%
Commodities	509,815	512,075	533,328	-0.44%
Other Charges	6,305,590	6,487,298	6,715,050	-2.80%
Interdepartmental	497,337	470,348	530,471	5.74%
Capital Outlay	573,000	618,000	468,750	-7.28%
Total Expense	15,246,854	15,084,893	14,975,494	1.07%
Total Revenue	15,246,854	15,084,893	14,975,494	1.07%
Net County Dollars	-	-	-	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	55	0	55	0	53	1	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Community insurance rating	IMPACT	5.00	5.00	5.00	100.00%
Blockages removal customer satisfaction rating	CUSTOMER	84.00	100.00	100.00	119.05%
% Plans reviewed w/in 10 working days	EFFICIENCY	85.00	79.00	96.00	92.94%
% Flood studies completed w/in 15 working days	EFFICIENCY	85.00	79.00	81.00	92.94%
% Certificates issued w/in 24 hrs	EFFICIENCY	90.00	0.00	0.00	0.00%
% of stream miles suitable for human contact	IMPACT	76.00	79.00	76.10	103.95%
Buyout customer satisfaction rating	CUSTOMER	84.00	100.00	92.86	119.05%
Permitting and compliance customer satisfaction rating	CUSTOMER	84.00	100.00	100.00	119.05%
Water quality customer satisfaction	CUSTOMER	84.00	99.80	100.00	118.81%
% Service request response rate within 30 days	EFFICIENCY	79.00	91.90	87.85	116.33%
# storm water requests received	OUTPUT	0.00	560.00	379.00	0.00%
# water quality requests received	OUTPUT	0.00	456.00	399.00	0.00%

Manager's Office

Mission

To direct the operations of County departments by administering and implementing policies, regulations and the annual budget adopted by the Board of County Commissioners. In addition, the Manager's Office develops strategies to achieve the Board's community vision.

Responsibilities

The County Manager interprets/executes the Board's policies, procedures and regulations and oversees administration of County departments. Assistant County Managers work with focus area leadership teams and 42 advisory boards. Clerical support is available to the Commissioners, management and staff.

Additionally, the Manager's Office includes the Clerk's Office, Business Process Management, Enterprise Project Management Office, and the Office of Management and Budget.

Budget and Staff Resources			
Budget Overview	FY2017 Adopted	FY2016 Amended	FY2015 Adopted
Personnel Services & Employee Benefits	\$7,991,972	\$7,503,739	\$4,901,334
Contractual Services	\$1,477,375	\$1,341,094	\$1,161,329
Commodities	\$169,505	\$146,090	\$144,878
Other Charges	\$0	\$0	\$0
Interdepartmental	\$614	\$2,295	\$2,295
Capital Outlay	\$0	\$0	\$16,432
Total Expense	\$9,639,466	\$8,993,218	\$6,226,268
Total Revenue	\$0	\$28,000	\$0
Net County Dollars	\$9,639,466	\$8,965,218	\$6,226,268

Position Summary					
FY2017 Adopted		FY2016 Adopted		FY2015 Adopted	
FTE	PTE	FTE	PTE	FTE	PTE
66	0	66	0	40	1

Manager's Office

Major Funding Adjustments

Here is a list of approved Fiscal Year 2017 operating budget requests to assist the department with meeting its goals and objectives as approved by the Board of County Commissioners.

Adjustment	FTE	County	Total	Description
Other Adjustments				
Lobbying Contract	-	\$60,000	\$60,000	To advocate for County interests to the State and Federal Government
Investing in Our Employees				
Pay-For-Performance	-	145,192	145,192	Pay for performance adjustment is allocated after budget adoption

Manager's Office

Service level View					
Service Name	FT	PT	FY2017 County Funding	FY2017 Total Budget	FY2016 Total Budget
ADMINISTRATIVE SUPPORT (MGR)	10	0	1,206,152	1,206,152	951,364
ATTORNEY (MGR)	8	0	1,877,142	1,877,142	1,650,226
BUSINESS PROCESS MANAGEMENT (MGR)	15	0	1,733,093	1,733,093	1,552,999
CLERK'S OFFICE (MGR)	4	0	399,828	399,828	386,110
CONTRACTED LOBBYING (MGR)	0	0	0	0	120,000
ENTERPRISE PROJECT MANAGEMENT (MGR)	9	0	1,219,000	1,219,000	1,259,887
LEGISLATIVE LIAISON (MGR)	0	0	0	0	105,147
MANAGEMENT & BUDGET SERVICES (MGR)	15	0	1,639,449	1,639,449	1,523,114
SENIOR ADMINISTRATION (MGR)	5	0	1,564,802	1,564,802	1,444,371
Grand Totals	66	0	9,639,466	9,639,466	8,993,218
Revenue Totals					

ADMINISTRATIVE SUPPORT (MGR)

Service Description

This service provides customer service, clerical duties and administrative support to the Office of the County Manager.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	974,398	898,391	912,224	8.46%
Contractual Services	218,889	40,108	42,590	445.75%
Commodities	12,865	12,865	23,788	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	1,206,152	951,364	978,602	26.78%
Total Revenue	-	-	-	0.00%
Net County Dollars	1,206,152	951,364	978,602	26.78%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	10	0	11	0	10	0	-1	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

ATTORNEY (MGR)

Service Description

This service provides legal advice and representation to the Board of County Commissioners, County Manager, General Managers, department directors and other County staff.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	969,485	862,069	867,056	12.46%
Contractual Services	882,157	762,657	762,657	15.67%
Commodities	25,500	25,500	25,500	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	1,877,142	1,650,226	1,655,213	13.75%
Total Revenue	-	-	-	0.00%
Net County Dollars	1,877,142	1,650,226	1,655,213	13.75%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	8	0	7	0	6	1	1	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

BUSINESS PROCESS MANAGEMENT (MGR)

Service Description

This service provides county-wide performance improvement services including business process improvement.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	1,658,896	1,466,402	1,745,809	13.13%
Contractual Services	67,197	79,597	8,000	-15.58%
Commodities	7,000	7,000	5,000	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	1,733,093	1,552,999	1,758,809	11.60%
Total Revenue	-	28,000	72,000	-100.00%
Net County Dollars	1,733,093	1,524,999	1,686,809	13.65%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	15	0	15	0	16	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Customer satisfaction rating	CUSTOMER	84.00	97.00	99.00	115.48%
# of projects managed	OUTPUT	0.00	28.00	56.00	0.00%
Project deliverables success rate	OUTCOME	88.00	95.00	97.00	107.95%
Project leadership success rate	OUTCOME	88.00	96.00	97.00	109.09%
Projects completed within 20% of schedule	EFFICIENCY	100.00	100.00	100.00	100.00%

CLERK'S OFFICE (MGR)

Service Description

This service provides clerical and administrative assistance in support of BOCC activities and functions including preparing the minutes and agendas.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	354,178	343,860	338,351	3.00%
Contractual Services	16,900	17,900	17,500	-5.59%
Commodities	28,750	24,350	24,750	18.07%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	16,432	0.00%
Total Expense	399,828	386,110	397,033	3.55%
Total Revenue	-	-	-	0.00%
Net County Dollars	399,828	386,110	397,033	3.55%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	4	0	4	0	4	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

CONTRACTED LOBBYING (MGR)

Service Description

This service contracts with local law firms to provide federal lobbying and to monitor the County's legislative package in the NC General Assembly.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	-	120,000	102,000	-100.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	-	120,000	102,000	-100.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	-	120,000	102,000	-100.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

ENTERPRISE PROJECT MANAGEMENT (MGR)

Service Description

This service is a centralized business function which operates at a strategic level with the enterprise executives and provides enterprise-wide support on governance, project portfolio management best practices, mentoring, tools, and standardized project management processes. The Enterprise Project Management Office ensures strategic alignment between business objectives and projects executed.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	1,101,800	1,142,687	1,360,927	-3.58%
Contractual Services	114,500	114,500	75,000	0.00%
Commodities	2,700	2,700	2,700	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	1,219,000	1,259,887	1,438,627	-3.25%
Total Revenue	-	-	147,680	0.00%
Net County Dollars	1,219,000	1,259,887	1,290,947	-3.25%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	9	0	10	0	12	0	-1	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Customer satisfaction rating	CUSTOMER	84.00	98.20	94.60	116.90%
# of projects managed	OUTPUT	0.00	24.00	33.00	0.00%
Projects completed within budget (w/ in 20%)	OUTCOME	92.00	93.75	92.00	101.90%
Projects completed within schedule (w/ in 20%)	EFFICIENCY	96.00	93.75	90.00	97.66%

LEGISLATIVE LIAISON (MGR)

Service Description

This service contracts with various firms to provide federal and state lobbying on behalf of the County and monitors the County's legislative package in the NC General Assembly and US Congress.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	105,147	104,080	-100.00%
Contractual Services	-	-	-	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	-	105,147	104,080	-100.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	-	105,147	104,080	-100.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	1	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

MANAGEMENT & BUDGET SERVICES (MGR)

Service Description

This service provides transformational leadership to increase service value throughout the organization focusing on planning, evaluation and resource allocation to achieve results.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	1,542,351	1,426,016	1,415,113	8.16%
Contractual Services	63,408	72,408	94,428	-12.43%
Commodities	33,690	24,690	26,990	36.45%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	1,639,449	1,523,114	1,536,531	7.64%
Total Revenue	-	-	-	0.00%
Net County Dollars	1,639,449	1,523,114	1,536,531	7.64%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	15	0	14	0	14	0	1	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% Customer satisfaction rating	CUSTOMER	84.00	88.28	97.00	105.10%

SENIOR ADMINISTRATION (MGR)

Service Description

This service provides executive leadership for the County, which includes the County Manager and General Managers.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	1,390,864	1,259,167	1,264,510	10.46%
Contractual Services	114,324	133,924	142,154	-14.64%
Commodities	59,000	48,985	43,850	20.45%
Other Charges	-	-	-	0.00%
Interdepartmental	614	2,295	2,295	-73.25%
Capital Outlay	-	-	-	0.00%
Total Expense	1,564,802	1,444,371	1,452,809	8.34%
Total Revenue	-	-	-	0.00%
Net County Dollars	1,564,802	1,444,371	1,452,809	8.34%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	5	0	5	0	5	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

Medical Examiner

Mission

To aid in the investigation, determination, and certification of cause and manner of deaths under Medical Examiner jurisdiction (e.g., homicide, suicide, trauma, unexpected death, death in police custody, unattended death, etc.) occurring in Mecklenburg County. Also, the department is responsible for utilizing the morgue and its facilities when necessary.

Responsibilities

The Medical Examiner provides autopsy and investigative services to Charlotte-Mecklenburg and Union, Anson, Cabarrus, Stanly, Rowan and Cleveland counties. The agency provides examination and determination of cause and manner of death in cases where death occurs suddenly/unexpectedly, at young age or in apparent good health, and/or death occurs due to injury (homicides, suicides, and accidental).

Budget and Staff Resources			
Budget Overview	FY2017 Adopted	FY2016 Amended	FY2015 Adopted
Personnel Services & Employee Benefits	\$2,167,820	\$1,944,689	\$1,611,054
Contractual Services	\$126,257	\$78,112	\$78,903
Commodities	\$66,133	\$63,981	\$53,073
Other Charges	\$0	\$0	\$0
Interdepartmental	\$1,133	\$1,133	\$1,133
Capital Outlay	\$0	\$0	\$0
Total Expense	\$2,361,343	\$2,087,915	\$1,744,163
Total Revenue	\$1,261,500	\$603,657	\$603,657
Net County Dollars	\$1,099,843	\$1,484,258	\$1,140,506

Position Summary					
FY2017 Adopted		FY2016 Adopted		FY2015 Adopted	
FTE	PTE	FTE	PTE	FTE	PTE
20	1	17	4	14	0

Medical Examiner

Major Funding Adjustments

Here is a list of approved Fiscal Year 2017 operating budget requests to assist the department with meeting its goals and objectives as approved by the Board of County Commissioners.

Adjustment	FTE	County	Total	Description
Other Adjustments				
State Revenue and Business Expenses	-	-\$468,246	\$55,000	Increased State revenue and additional expenses such as Histology services and staff certifications
Investing in Our Employees				
Pay-For-Performance	-	31,172	31,172	Pay for performance adjustment is allocated after budget adoption

Medical Examiner

Service level View					
Service Name	FT	PT	FY2017 County Funding	FY2017 Total Budget	FY2016 Total Budget
MEDICAL EXAMINER (MED)	20	1	1,099,843	2,361,343	2,087,915
Grand Totals	20	1	1,099,843	2,361,343	2,087,915
Revenue Totals				1,261,500	603,657

MEDICAL EXAMINER (MED)

Service Description

This service provides examinations and investigations to determine cause and manner of death for sudden death of unknown cause and deaths due to trauma (e.g., homicides, suicides and accidental deaths). The Medical Examiner offers autopsy, investigative and consultation services to Mecklenburg and surrounding counties including Anson, Cabarrus, Cleveland, Gaston and Union.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	2,167,820	1,944,689	1,611,054	11.47%
Contractual Services	126,257	78,112	78,903	61.64%
Commodities	66,133	63,981	53,073	3.36%
Other Charges	-	-	-	0.00%
Interdepartmental	1,133	1,133	1,133	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	2,361,343	2,087,915	1,744,163	13.10%
Total Revenue	1,261,500	603,657	603,657	108.98%
Net County Dollars	1,099,843	1,484,258	1,140,506	-25.90%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	20	1	17	4	14	0	3	-2

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Timely initiation of autopsy	EFFICIENCY	90.00	100.00	100.00	111.11%
Accurate release of personal effects	EFFICIENCY	90.00	100.00	100.00	111.11%
Accurate determination of cause and manner of death	EFFICIENCY	90.00	100.00	100.00	111.11%

Office of Economic Development

Mission

Facilitate private sector job growth and investment in Mecklenburg County.

Responsibilities

- *Manage the County's participation in the Business Investment Program and other economic development grants
- *Assist with the redevelopment of County-owned real estate
- *Work closely with partner organizations such as the NC Department of Commerce, City of Charlotte, Charlotte Regional Partnership, Charlotte Center City Partners, Charlotte Chamber of Commerce, Lake Norman Economic Development Cooperation (EDC), Lake Norman Chamber, Central Piedmont Community College, Centralina Council of Government (COG) and others to create effective partnerships

Budget and Staff Resources			
Budget Overview	FY2017 Adopted*	FY2016 Amended	FY2015 Adopted
Personnel Services & Employee Benefits	\$442,893	\$324,525	\$245,852
Contractual Services	\$541,036	\$301,050	\$268,175
Commodities	\$161,789	\$230,580	\$222,483
Other Charges	\$10,523,525	\$9,418,525	\$11,235,252
Interdepartmental	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0
Total Expense	\$11,669,243	\$10,274,680	\$11,971,762
Total Revenue	\$600,000	\$0	\$0
Net County Dollars	\$11,069,243	\$10,274,680	\$11,971,762

Position Summary					
FY2017 Adopted		FY2016 Adopted		FY2015 Adopted	
FTE	PTE	FTE	PTE	FTE	PTE
4	0	3	0	2	0

*Includes one-time fund balance allocation

Office of Economic Development

Major Funding Adjustments

Here is a list of approved Fiscal Year 2017 operating budget requests to assist the department with meeting its goals and objectives as approved by the Board of County Commissioners.

Adjustment	FTE	County	Total	Description
Strategic Business Plan Adjustments				
Management Coordinator position	1.00	\$110,167	\$110,167	A position realigned from Finance for one Management Coordinator
Consulting Services	-	20,000	20,000	Consulting for small business and entrepreneurship
Workforce Development	-	200,000	200,000	Workforce development initiative
Other Adjustments				
Memberships and Training	-	5,000	5,000	Funding to promote the department's activities and initiatives
ACC Championship	-	15,000	15,000	Funding provided in support of the ACC Championship
Belk Bowl	-	15,000	15,000	Funding provided in support of the Belk Bowl
CIAA Tournament	-	15,000	15,000	Funding provided in support of the CIAA Tournament
Legal Advertising	-	4,800	4,800	Advertising public notices
Economic Development Agreements	-	400,000	400,000	Contractual increases for new grants coming online
Charlotte Regional Partnership	-	3,101	3,101	Per capita increase in membership cost
REMI Maintenance Contract	-	12,500	12,500	Annual maintenance contract for REMI software
NBA All-Star Game	-	-	600,000	Fund Balance in support of the NBA All-Star Game
Investing in Our Employees				
Pay-For-Performance	-	7,934	7,934	Pay for performance adjustment is allocated after budget adoption

Office of Economic Development

Service level View					
Service Name	FT	PT	FY2017 County Funding	FY2017 Total Budget*	FY2016 Total Budget
ACC FOOTBALL CHAMPIONSHIP (OED)	0	0	275,000	275,000	260,000
BELK BOWL (OED)	0	0	275,000	275,000	260,000
BUSINESS INVESTMENT GRANTS (OED)	0	0	4,445,485	4,445,485	4,445,485
CHARLOTTE REGIONAL PARTNERSHIP (OED)	0	0	151,881	151,881	223,780
CRVA- FILM COMMISSION (OED)	0	0	150,000	150,000	75,000
CRVA-CIAA TOURNAMENT (OED)	0	0	275,000	275,000	260,000
DEVELOPMENT AGREEMENTS (OED)	0	0	4,778,040	4,778,040	4,378,040
ECONOMIC DEVELOPMENT (OED)	3	0	593,219	593,219	248,661
MWSBE (OED)	1	0	125,618	125,618	123,714
NBA ALL-STAR GAME (OED)	0	0	0	600,000	0
Grand Totals	4	0	11,069,243	11,669,243	10,274,680
Revenue Totals	600,000				

*Includes one-time fund balance allocation

ACC FOOTBALL CHAMPIONSHIP (OED)

Service Description

This service provides funding to support the ACC Football Championship game in Charlotte.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	-	-	-	0.00%
Commodities	-	-	-	0.00%
Other Charges	275,000	260,000	250,000	5.77%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	275,000	260,000	250,000	5.77%
Total Revenue	-	-	-	0.00%
Net County Dollars	275,000	260,000	250,000	5.77%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Direct Spending by out-of-town attendees	OUTPUT	0.00	167,000,000.00	0.00	0.00%
Total estimated economic impact	IMPACT	0.00	32,400,000.00	0.00	0.00%
Sales, hotel & occupancy taxes collected	OUTPUT	0.00	961,000.00	0.00	0.00%

BELK BOWL (OED)

Service Description

This service provides funding to support the Belk Bowl game in Charlotte.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	-	-	-	0.00%
Commodities	-	-	-	0.00%
Other Charges	275,000	260,000	250,000	5.77%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	275,000	260,000	250,000	5.77%
Total Revenue	-	-	-	0.00%
Net County Dollars	275,000	260,000	250,000	5.77%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Direct Spending by out-of-town attendees	OUTPUT	0.00	8,400,000.00	0.00	0.00%
Total estimated economic impact	IMPACT	0.00	16,300,000.00	0.00	0.00%
Sales, hotel & occupancy taxes collected	OUTPUT	0.00	421,000.00	0.00	0.00%

BUSINESS INVESTMENT GRANTS (OED)

Service Description

This program encourages the creation, retention and/or expansion of new or existing business and jobs in identified investment zones within the community. The program provides grants to companies based upon the amount of property tax generated by the business investment being made.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	-	-	-	0.00%
Commodities	-	-	-	0.00%
Other Charges	4,445,485	4,445,485	5,832,212	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	4,445,485	4,445,485	5,832,212	0.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	4,445,485	4,445,485	5,832,212	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Total # of potential projects	OUTPUT	0.00	41.00	0.00	0.00%
# of Invitations to Apply" issued"	OUTPUT	0.00	20.00	0.00	0.00%
# of grant applications that reach closed session	OUTPUT	0.00	7.00	0.00	0.00%
# of grants approved in closed session	OUTPUT	0.00	7.00	0.00	0.00%
# of grants executed post closed session	OUTPUT	0.00	1.00	0.00	0.00%
Total # of active grants	OUTPUT	0.00	26.00	0.00	0.00%

CHARLOTTE REGIONAL PARTNERSHIP (OED)

Service Description

This service markets and promotes the 16-county Charlotte region to expand the economic base.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	-	-	-	0.00%
Commodities	151,881	223,780	216,008	-32.13%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	151,881	223,780	216,008	-32.13%
Total Revenue	-	-	-	0.00%
Net County Dollars	151,881	223,780	216,008	-32.13%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
# of projects generated	OUTPUT	0.00	79.00	0.00	0.00%
# of projects visited	OUTPUT	0.00	36.00	0.00	0.00%
Financial Performance	OUTPUT	0.00	1,637,479.00	0.00	0.00%

CRVA- FILM COMMISSION (OED)

Service Description

This service provides funding to the Charlotte Regional Film Commission in order to increase the impact of film and television production for the County.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	-	-	-	0.00%
Commodities	-	-	-	0.00%
Other Charges	150,000	75,000	75,000	100.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	150,000	75,000	75,000	100.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	150,000	75,000	75,000	100.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Total budget for film/shows	OUTPUT	0.00	83,747,376.00	0.00	0.00%
# of hotel nights generated by industry	OUTPUT	0.00	7,400.00	0.00	0.00%
Film crew positions filled locally	OUTPUT	0.00	2,924.00	0.00	0.00%

CRVA-CIAA TOURNAMENT (OED)

Service Description

This service provides funding to support the CIAA Tournament in Charlotte.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	275,000	260,000	250,000	5.77%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	275,000	260,000	250,000	5.77%
Total Revenue	-	-	-	0.00%
Net County Dollars	275,000	260,000	250,000	5.77%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
# of room nights generated (estimated)	OUTPUT	0.00	34,000.00	33,895.00	0.00%
Dollar amount of Hotel/Motel tax generated (estimated)	OUTCOME	0.00	1,600,000.00	1,260,000.00	0.00%
Dollar amount of Prepared Food/Beverage tax generated (est)	OUTCOME	0.00	163,000.00	0.00	0.00%
Total Attendance (estimate data available August)	OUTPUT	0.00	28,000.00	99,909.00	0.00%
Total Economic Impact (estimated)	OUTCOME	0.00	57,400,000.00	55,600,000.00	0.00%

DEVELOPMENT AGREEMENTS (OED)

Service Description

This service provides county assistance for large real estate development projects. The amount of County funding is based on the level of private investment, and is typically used to offset infrastructure costs such as roads, utilities or parking decks.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	-	-	-	0.00%
Commodities	-	-	-	0.00%
Other Charges	4,778,040	4,378,040	4,828,040	9.14%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	4,778,040	4,378,040	4,828,040	9.14%
Total Revenue	-	-	-	0.00%
Net County Dollars	4,778,040	4,378,040	4,828,040	9.14%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
# of active agreements	OUTPUT	0.00	4.00	0.00	0.00%
Total grants/payments per agreement	OUTPUT	0.00	3.00	0.00	0.00%
Total investment in Meck County by recipient	IMPACT	0.00	362,116,000.00	0.00	0.00%
Contract management	IMPACT	100.00	100.00	0.00	100.00%
# of reports using REMI	OUTPUT	0.00	0.00	0.00	0.00%
New outreaches established with partners	OUTPUT	0.00	36.00	0.00	0.00%

ECONOMIC DEVELOPMENT (OED)

Service Description

This service encourages the re-use and redevelopment of sites in priority neighborhoods through the use of synthetic tax increment grants.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	328,096	212,386	136,960	54.48%
Contractual Services	258,215	30,975	6,100	733.62%
Commodities	6,908	5,300	2,275	30.34%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	593,219	248,661	145,335	138.57%
Total Revenue	-	-	-	0.00%
Net County Dollars	593,219	248,661	145,335	138.57%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	3	0	2	0	1	0	1	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures are under development	NOINDICATOR	0.00	0.00	0.00	0.00%

Service Description

This service assists minority and women owned businesses and small businesses in bidding for County construction and service contracts, and tracks and reports the percentage of minority and women business enterprise and small business enterprise (MWSBE) contracts awarded.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	114,797	112,139	108,892	2.37%
Contractual Services	7,821	10,075	12,075	-22.37%
Commodities	3,000	1,500	4,200	100.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	125,618	123,714	125,167	1.54%
Total Revenue	-	-	-	0.00%
Net County Dollars	125,618	123,714	125,167	1.54%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	1	0	1	0	1	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Customer Satisfaction Index	OUTCOME	0.00	100.00	100.00	0.00%
Percent of goals attained	OUTCOME	0.00	95.00	0.00	0.00%

NBA ALL-STAR GAME (OED)

Service Description

This service provides funding to support the NBA All-Star game in Charlotte.

Budget Overview	FY2017 Adopted*	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	-	-	-	0.00%
Commodities	-	-	-	0.00%
Other Charges	600,000	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	600,000	-	-	0.00%
Total Revenue	600,000	-	-	0.00%
Net County Dollars	-	-	-	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

*Includes one-time fund balance allocation

Park and Recreation

Mission

To enrich the lives of citizens by providing quality leisure opportunities, experiences and partnerships. To offer recreation for people of all ages, and to act as stewards of our natural resources.

Responsibilities

This agency provides the administration, facilities, programs and fiscal support for the Park and Recreation Department and the Park and Recreation Commission. Park and Recreation is responsible for operations, maintenance and programming of more than 210 facilities. It manages the County's 17,700 +/- acres of parks, greenways, golf courses, recreation centers, swimming pools, special facilities and nature preserves.

Additional services include:

- * Coordination and planning of neighborhood and community recreational opportunities and special events.
- * Strategic analysis to support facility, park and greenway planning, design and development.
- * Programming/activities for therapeutic recreation (to serve both special and select populations).
- * Environmental education and stewardship of nature preserves.
- * Privatized management of five golf courses, and an equestrian center.
- * Marketing and public information about facilities programs.

Budget and Staff Resources			
Budget Overview	FY2017 Adopted	FY2016 Amended*	FY2015 Adopted
Personnel Services & Employee Benefits	\$26,681,864	\$27,108,018	\$23,404,744
Contractual Services	\$6,173,641	\$7,080,073	\$5,409,600
Commodities	\$3,030,693	\$2,919,469	\$3,062,279
Other Charges	\$104,967	\$114,967	\$104,967
Interdepartmental	\$478,750	\$425,849	\$483,000
Capital Outlay	\$494,239	\$301,041	\$1,358,000
Total Expense	\$36,964,154	\$37,949,417	\$33,822,590
Total Revenue	\$5,530,951	\$5,558,202	\$5,845,110
Net County Dollars	\$31,433,203	\$32,391,215	\$27,977,480

Position Summary					
FY2017 Adopted		FY2016 Adopted		FY2015 Adopted	
FTE	PTE	FTE	PTE	FTE	PTE
324	177	307	173	305	0

*Includes one-time fund balance allocation

Park and Recreation

Major Funding Adjustments

Here is a list of approved Fiscal Year 2017 operating budget requests to assist the department with meeting its goals and objectives as approved by the Board of County Commissioners.

Adjustment	FTE	County	Total	Description
Strategic Business Plan Adjustments				
Park Maintenance Equipment	-	\$379,700	\$379,700	Funding to purchase small maintenance equipment
Park Maintenance Plan	10.00	400,000	400,000	Positions to support ongoing maintenance
Parks in the North	4.00	610,959	610,959	Positions for additional facilities, mowing and maintenance
Mecklenburg County Sportsplex – Phase II	3.00	-377,870	372,130	Positions and maintenance costs for facility expansion
Ramsey Creek Beach	-	86,000	86,000	Additional funding to support part-time lifeguards
Second Ward Gym	-	53,000	53,000	Maintenance of the gym
Other Adjustments				
Active Network Fees	-	85,000	85,000	Funding to cover transaction fees for the Active network software
Salary Reduction	-	-2,600,000	-2,600,000	Temporary and Limited Part Time reduction based on prior year trends
Investing in Our Employees				
Pay-For-Performance	-	473,832	473,832	Pay for performance adjustment is allocated after budget adoption

Park and Recreation

Service level View					
Service Name	FT	PT	FY2017 County Funding	FY2017 Total Budget	FY2016 Total Budget*
ADMINISTRATIVE SUPPORT (PRK)	0	0	0	0	443,480
ATHLETIC SERVICES (PRK)	7	12	-554,261	1,044,339	755,682
COOPERATIVE EXTENSION SERVICES (PRK)	0	0	189,843	203,343	204,843
FISCAL ADMINISTRATION (PRK)	9	1	787,843	787,843	835,688
IT RESOURCE MANAGEMENT (PRK)	2	0	290,969	290,969	278,876
NATURE PRESERVES & NATURAL RESOURCES (PRK)	38	10	3,270,949	3,476,150	3,388,748
OUTDOOR POOLS (PRK)	0	0	0	0	243,533
PARK FACILITY PLANNING SERVICE (PRK)	6	1	781,298	781,298	644,049
PARK OPERATIONS (PRK)	106	18	9,876,231	10,601,231	11,781,947
PARK REPAIR AND MAINTENANCE (PRK)	49	4	5,810,098	5,810,098	4,794,254
POOLS (PRK)	19	61	2,040,669	3,348,259	2,866,155
RECREATION PROGRAMMING (PRK)	72	69	6,430,508	7,987,068	9,389,085
SENIOR ADMINISTRATION (PRK)	5	1	1,027,263	1,027,263	467,761
SPECIAL FACILITIES (PRK)	0	0	0	0	278,687
THERAPEUTIC RECREATION (PRK)	9	0	840,811	965,311	929,490
VOLUNTEER COORDINATION (PRK)	2	1	640,982	640,982	647,139
Grand Totals	324	177	31,433,203	36,964,154	37,949,417
Revenue Totals				5,530,951	5,558,202

*Includes one-time fund balance allocation

ADMINISTRATIVE SUPPORT (PRK)

Service Description

This service is responsible for customer service, clerical duties, and basic administrative support.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	319,861	248,282	-100.00%
Contractual Services	-	94,227	94,227	-100.00%
Commodities	-	21,508	27,996	-100.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	7,884	8,942	-100.00%
Capital Outlay	-	-	-	0.00%
Total Expense	-	443,480	379,447	-100.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	-	443,480	379,447	-100.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	3	2	3	0	-3	-1

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

ATHLETIC SERVICES (PRK)

Service Description

This service provides coordination of athletic and sporting events on Park and Recreation Department parks and sports facilities. Coordinates all field reservations with external youth sport associations and provide direct programming for P&R leagues.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	725,306	687,103	422,841	5.56%
Contractual Services	175,936	32,215	25,515	446.13%
Commodities	133,097	26,364	33,064	404.84%
Other Charges	-	10,000	-	-100.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	10,000	-	-	0.00%
Total Expense	1,044,339	755,682	481,420	38.20%
Total Revenue	1,598,600	698,600	698,600	128.83%
Net County Dollars	(554,261)	57,082	(217,180)	-1070.99%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	7	12	3	14	3	0	4	-2

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% Customer satisfaction rating	CUSTOMER	84.00	100.00	99.00	119.05%
Athletic Services Impact Rating	IMPACT	100.00	100.00	90.80	100.00%
Revenue per participant and visitor	EFFICIENCY	0.14	1.00	0.53	714.29%
Total number athletic participants and visitors	OUTPUT	0.00	1,551,478.00	1,515,807.00	0.00%

COOPERATIVE EXTENSION SERVICES (PRK)

Service Description

This service partners with communities to deliver programming that empowers citizens by providing viable solutions for daily life. 4-H youth programs build life skills and subject matter educational interest in out-of-school time for young people ages 5-18. Horticulture programs provide citizen education on home and commercial horticulture in addition to supporting community gardening efforts. Family Consumer Science and Local Foods coordinates local food producers with farmer's market organizations and provides public programming on food handling, safety, and preservation.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	183,641	184,391	184,391	-0.41%
Commodities	19,702	20,452	20,452	-3.67%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	203,343	204,843	204,843	-0.73%
Total Revenue	13,500	13,500	13,500	0.00%
Net County Dollars	189,843	191,343	191,343	-0.78%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Customer Satisfaction Index	CUSTOMER	84.00	96.70	93.70	115.12%
Total number of participants	OUTPUT	0.00	14,326.00	19,065.00	0.00%
Knowledge Index	OUTCOME	100.00	93.10	90.60	93.10%
Cost efficiency of Cooperative Extension Services programs	EFFICIENCY	0.00	75.10	151.00	0.00%

FISCAL ADMINISTRATION (PRK)

Service Description

This service is responsible for all financial operations of the department including budgeting, accounts payable, financial reporting, cost reporting, purchasing, and compliance.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	771,323	819,168	751,792	-5.84%
Contractual Services	7,554	7,554	7,554	0.00%
Commodities	8,966	8,966	8,966	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	787,843	835,688	768,312	-5.73%
Total Revenue	-	-	-	0.00%
Net County Dollars	787,843	835,688	768,312	-5.73%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	9	1	10	1	10	0	-1	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Cost per financial transaction	EFFICIENCY	6.15	9.00	8.30	68.33%
Number of transactions processed	OUTPUT	0.00	82,863.00	97,401.00	0.00%
% Customer satisfaction rating	CUSTOMER	84.00	100.00	97.50	119.05%

IT RESOURCE MANAGEMENT (PRK)

Service Description

This service manages all aspects of the ActiveNET facility and program software, as well as, selects and deploys advanced technology for the efficiency and reliability for the departments day to day operations including communications, financial point of sale equipment, audio-visual, website content, reservations system, and security monitoring of the facilities. This service coordinates installation and maintenance of data solutions for remote locations. Departmental MeckEDU administration falls under this service, which includes, developing training modules, uploading content, reporting, and application maintenance. This service provides IT business analytics, which include but are not limited to, documentation, research and development, technology audits, software QA testing, and application release management.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	220,669	208,576	201,226	5.80%
Contractual Services	25,300	25,300	25,300	0.00%
Commodities	45,000	45,000	45,000	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	290,969	278,876	271,526	4.34%
Total Revenue	-	-	-	0.00%
Net County Dollars	290,969	278,876	271,526	4.34%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	2	0	2	0	2	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% Customer satisfaction rating	CUSTOMER	84.00	0.00	0.00	0.00%
Cost per customers served	EFFICIENCY	640.00	0.00	0.00	0.00%
Performance measure not required	NOINDICATOR	0.00	0.00	0.00	0.00%

NATURE PRESERVES & NATURAL RESOURCES (PRK)

Service Description

This service provides scientific management of the nature preserves natural areas, natural heritage sites and watershed protection properties, manages the nature centers and provides educational and recreational programming, maintains the public amenities of the preserves, and manages the campground. Provides technical assistance to the county and residents on wildlife and environmental issues.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	3,013,962	2,909,389	2,705,587	3.59%
Contractual Services	182,806	178,056	167,104	2.67%
Commodities	253,453	279,111	311,075	-9.19%
Other Charges	-	-	-	0.00%
Interdepartmental	25,929	22,192	25,171	16.84%
Capital Outlay	-	-	-	0.00%
Total Expense	3,476,150	3,388,748	3,208,937	2.58%
Total Revenue	205,201	205,201	233,201	0.00%
Net County Dollars	3,270,949	3,183,547	2,975,736	2.75%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	38	10	38	10	38	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% Customer satisfaction rating	CUSTOMER	84.00	100.00	99.30	119.05%
Stewardship Effectiveness Index	IMPACT	100.00	99.00	100.00	99.00%
Total nature preserve acres	OUTPUT	0.00	266.00	7,420.00	0.00%
% Customer satisfaction rating (Natural Resources Services)	CUSTOMER	84.00	100.00	99.10	119.05%
Cost per Visitor and Participant	EFFICIENCY	2.60	3.00	2.56	86.67%

OUTDOOR POOLS (PRK)

Service Description

This service manages operations and routine maintenance for outdoor aquatic facilities.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	230,658	202,675	-100.00%
Contractual Services	-	3,500	1,357	-100.00%
Commodities	-	9,375	11,518	-100.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	-	243,533	215,550	-100.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	-	243,533	215,550	-100.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	2	0	0	0	-2

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% Customer satisfaction rating	CUSTOMER	84.00	100.00	94.90	119.05%
Cost per user	EFFICIENCY	5.34	2.96	2.23	180.41%
Total number of pool users	OUTPUT	0.00	50,197.00	41,334.00	0.00%
Outdoor Aquatic Skills Index	IMPACT	70.00	0.00	0.00	0.00%

PARK FACILITY PLANNING SERVICE (PRK)

Service Description

This service provides parks master planning and management of the design and construction phases of parks and recreation facilities, in addition to managing the planning development and design of new greenways and trails and design improvements to existing trails in the greenway system.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	701,498	584,249	459,979	20.07%
Contractual Services	69,300	59,300	9,300	16.86%
Commodities	10,500	500	500	2000.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	781,298	644,049	469,779	21.31%
Total Revenue	-	-	-	0.00%
Net County Dollars	781,298	644,049	469,779	21.31%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	6	1	5	1	5	0	1	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% Customer satisfaction rating	CUSTOMER	84.00	100.00	95.00	119.05%
Total park expansion funding	OUTPUT	0.00	41,347,000.00	27,995,000.00	0.00%
Service Cost as a % of total cost of new improvement	EFFICIENCY	3.20	2.90	5.30	110.34%
Park land construction & improvement efficiency	OUTCOME	100.00	100.00	50.20	100.00%

PARK OPERATIONS (PRK)

Service Description

This service provides the day-to-day operation and maintenance of the county's 200+ neighborhood, community, regional and urban parks. The service includes coordination of security via off-duty police, the departments rangers, horticulture team, coordinating athletic programs and special events, and manages various contracts such as golf courses.

Budget Overview	FY2017 Adopted	FY2016 Adopted*	FY2015 Adopted*	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	6,305,617	6,209,009	6,085,601	1.56%
Contractual Services	2,816,539	4,088,780	2,509,732	-31.12%
Commodities	1,105,354	943,679	703,204	17.13%
Other Charges	-	-	-	0.00%
Interdepartmental	269,182	239,438	271,571	12.42%
Capital Outlay	104,539	301,041	1,358,000	-65.27%
Total Expense	10,601,231	11,781,947	10,928,108	-10.02%
Total Revenue	725,000	1,935,041	1,734,000	-62.53%
Net County Dollars	9,876,231	9,846,906	9,194,108	0.30%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	106	18	104	18	109	0	2	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% Customer satisfaction rating	CUSTOMER	84.00	100.00	91.60	119.05%
Cost per park visitor	EFFICIENCY	1.15	1.00	0.95	115.00%
Total number of park visitors	OUTPUT	0.00	9,331,508.00	8,820,207.00	0.00%

*Includes one-time fund balance allocation

PARK REPAIR AND MAINTENANCE (PRK)

Service Description

This service improves the preventative and rehabilitative maintenance of County assets which encompass all the parks, greenways, nature preserves, and all the special facilities within the County's over 22,000+ acres of park land. The service includes trade skills and repair staff.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	3,388,205	2,713,004	2,263,127	24.89%
Contractual Services	1,141,294	1,132,475	1,137,275	0.78%
Commodities	620,177	687,473	707,372	-9.79%
Other Charges	104,967	104,967	104,967	0.00%
Interdepartmental	175,755	156,335	177,316	12.42%
Capital Outlay	379,700	-	-	0.00%
Total Expense	5,810,098	4,794,254	4,390,057	21.19%
Total Revenue	-	-	-	0.00%
Net County Dollars	5,810,098	4,794,254	4,390,057	21.19%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	49	4	39	2	32	0	10	1

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% Customer satisfaction rating	CUSTOMER	84.00	98.00	100.00	116.67%
% Emergency work order response (w/24 hours)	IMPACT	90.00	98.00	87.20	108.89%
Cost per acre ratio	EFFICIENCY	4,747.00	6,420.00	4,500.58	73.94%
Total acres maintained	OUTPUT	0.00	1,052.00	1,033.60	0.00%
Total greenway maintenance effort in Sq. Feet	OUTPUT	0.00	2,469,000.00	73,920.00	0.00%
Sq Ft of New Landscaped Park Land	OUTPUT	0.00	1,216,630.00	13,600.00	0.00%

POOLS (PRK)

Service Description

This service is responsible for the day-to-day operation and maintenance of indoor and outdoor pools.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	2,908,728	2,636,486	2,054,871	10.33%
Contractual Services	288,944	150,008	71,755	92.62%
Commodities	150,587	79,661	254,833	89.03%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	3,348,259	2,866,155	2,381,459	16.82%
Total Revenue	1,307,590	783,250	1,086,931	66.94%
Net County Dollars	2,040,669	2,082,905	1,294,528	-2.03%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	19	61	14	56	17	0	5	5

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% Customer satisfaction rating	CUSTOMER	84.00	98.90	96.70	117.74%
Cost per user	EFFICIENCY	1.57	7.07	3.16	22.21%
Total number of pool users	OUTPUT	0.00	139,596.00	272,414.00	0.00%
Indoor Aquatic Skills Index	IMPACT	100.00	74.00	60.70	74.00%

RECREATION PROGRAMMING (PRK)

Service Description

This service provides active and passive recreational opportunities to all residents of Mecklenburg County. Programs are offered at recreation centers, special event facilities, parks, schools and neighborhoods. Program offerings include sports, fitness, leisure, nature, educational, special events and cultural arts.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	6,870,736	8,275,553	6,593,116	-16.98%
Contractual Services	569,904	499,243	693,434	14.15%
Commodities	546,428	614,289	745,835	-11.05%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	7,987,068	9,389,085	8,032,385	-14.93%
Total Revenue	1,556,560	1,727,110	1,883,378	-9.87%
Net County Dollars	6,430,508	7,661,975	6,149,007	-16.07%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	72	69	75	64	73	0	-3	5

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% Customer satisfaction rating	CUSTOMER	84.00	98.00	98.20	116.67%
Cost per participants served	EFFICIENCY	6.12	5.00	6.16	122.40%
Number of participants and visitors	OUTPUT	0.00	1,129,053.00	889,498.00	0.00%
Recreation Center Facility Utilization Rate	OUTCOME	55.00	37.00	48.40	67.27%

SENIOR ADMINISTRATION (PRK)

Service Description

This service provides strategic leadership and management of all business operations and financial transactions conducted by the Department.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	751,591	404,580	391,773	85.77%
Contractual Services	220,757	42,800	38,000	415.79%
Commodities	47,031	20,381	20,381	130.76%
Other Charges	-	-	-	0.00%
Interdepartmental	7,884	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	1,027,263	467,761	450,154	119.61%
Total Revenue	-	-	-	0.00%
Net County Dollars	1,027,263	467,761	450,154	119.61%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	5	1	2	0	2	0	3	1

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% Customer satisfaction rating	CUSTOMER	84.00	98.00	0.00	116.67%
% Employee Motivation & Satisfaction	IMPACT	84.00	91.00	0.00	108.33%
Fees and Charges per visitor	EFFICIENCY	0.45	0.47	0.00	104.44%

SPECIAL FACILITIES (PRK)

Service Description

This service provides contracted operations, maintenance and upkeep for 5 public golf courses, a historic chapel and a equestrian center through private sector management groups.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	138,496	83,632	-100.00%
Contractual Services	-	128,320	128,320	-100.00%
Commodities	-	11,871	11,871	-100.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	-	278,687	223,823	-100.00%
Total Revenue	-	71,000	71,000	-100.00%
Net County Dollars	-	207,687	152,823	-100.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	1	3	0	0	-1	-3

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% Customer satisfaction rating	CUSTOMER	84.00	98.20	94.30	116.90%
Activity index score	IMPACT	100.00	97.00	131.70	97.00%
Revenue per participant served	EFFICIENCY	1.00	1.87	1.52	187.00%
Total number of participants	OUTPUT	0.00	200,100.00	211,115.00	0.00%
Special Facility Impact Rating	OUTCOME	0.00	100.00	158.60	0.00%

THERAPEUTIC RECREATION (PRK)

Service Description

This service provides recreation and leisure services to members of the community who have disabilities and need additional support to fully engage in community based programs, special events and classes; advocates for and ensure inclusive opportunities in all program services; and ensures and promotes accessibility at all Department parks, facilities, programs, special events and classes.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	836,079	796,329	786,412	4.99%
Contractual Services	61,111	61,111	19,040	0.00%
Commodities	68,121	72,050	114,121	-5.45%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	965,311	929,490	919,573	3.85%
Total Revenue	124,500	124,500	124,500	0.00%
Net County Dollars	840,811	804,990	795,073	4.45%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	9	0	9	0	9	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% Customer satisfaction rating	CUSTOMER	84.00	100.00	99.50	119.05%
TR Participant Improvement Index	OUTCOME	100.00	78.00	94.80	78.00%
County Cost per Program Participant	EFFICIENCY	43.50	36.00	37.23	120.83%
Number of Participant Contacts	OUTPUT	0.00	22,942.00	19,556.00	0.00%

VOLUNTEER COORDINATION (PRK)

Service Description

This service enhances provision of alternative workforce resources and provision of worthwhile opportunities for citizen involvement within the park system.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	188,150	175,557	153,830	7.17%
Contractual Services	430,555	392,793	297,296	9.61%
Commodities	22,277	78,789	46,091	-71.73%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	640,982	647,139	497,217	-0.95%
Total Revenue	-	-	-	0.00%
Net County Dollars	640,982	647,139	497,217	-0.95%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	2	1	2	1	2	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Participant Satisfaction with the Volunteer Program	CUSTOMER	84.00	99.50	0.00	118.45%
Percentage of Volunteer Requests Filled	OUTCOME	95.00	96.30	96.20	101.39%
Program Cost per Volunteer Hour	EFFICIENCY	1.21	1.13	0.60	107.08%
Volunteer Program Participants	OUTPUT	17,330.00	7,403.00	10,767.00	42.72%

Provided Services Organization

Mission

To partner with consumers in reaching their highest potential by providing a range of effective mental health, intellectual development disability and substance abuse services.

Responsibilities

Provide effective and efficient treatment and/or case coordination services that reflect Evidence Based or Best Practices in the following programs:

- *Children's Developmental Services
- *Child Development/Community Policing
- *Operation Recovery
- *Jail Diversion of Mentally Ill (Post booking)
- *Crisis Intervention Team Training (CMPD and MCSO officers)
- *Substance Abuse Services Center - Social Setting Detoxification and Residential Treatment
- *Substance Abuse Treatment in the Men's and Women's Homeless Shelters
- *Substance Abuse Treatment in Jail Central

Budget and Staff Resources			
Budget Overview	FY2017 Adopted	FY2016 Amended	FY2015 Adopted
Personnel Services & Employee Benefits	\$0	\$0	\$14,901,534
Contractual Services	\$0	\$0	\$1,539,101
Commodities	\$0	\$0	\$255,658
Other Charges	\$0	\$0	\$0
Interdepartmental	\$0	\$0	\$55,368
Capital Outlay	\$0	\$0	\$0
Total Expense	\$0	\$0	\$16,751,661
Total Revenue	\$0	\$0	\$5,217,284
Net County Dollars	\$0	\$0	\$11,534,367

Position Summary					
FY2017 Adopted		FY2016 Adopted		FY2015 Adopted	
FTE	PTE	FTE	PTE	FTE	PTE
0	0	66	0	205	9

Provided Services Organization

Major Funding Adjustments

Here is a list of approved Fiscal Year 2017 operating budget requests to assist the department with meeting its goals and objectives as approved by the Board of County Commissioners.

Adjustment	FTE	County	Total	Description
Other Adjustments				
Contracted Services	-66	-\$509,475	-\$715,352	All remaining mental health services are now being provided by an outside vendor. Funding has been transferred to Behavioral Health for contract management.

Provided Services Organization

Service level View					
Service Name	FT	PT	FY2017 County Funding	FY2017 Total Budget	FY2016 Total Budget
ADULT SUBSTANCE ABUSE TREATMENT CONTINUUM (PSO)	0	0	0	0	715,352
Grand Totals	0	0	0	0	715,352
Revenue Totals					

ADULT SUBSTANCE ABUSE TREATMENT CONTINUUM (PSO)

Service Description

This service provides and contracts an array of substance abuse services including prevention education, assessment, referral, detoxification, treatment and aftercare support services.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	613,732	-	-100.00%
Contractual Services	-	86,788	-	-100.00%
Commodities	-	13,665	-	-100.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	1,167	-	-100.00%
Capital Outlay	-	-	-	0.00%
Total Expense	-	715,352	-	-100.00%
Total Revenue	-	205,877	-	-100.00%
Net County Dollars	-	509,475	-	-100.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	66	0	0	0	-66	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

Public Health

Mission

To promote and protect the public's health.

Responsibilities

- * Monitor health status to identify community health problems.
- * Diagnose and investigate health problems and health hazards in the community.
- * Inform, educate and empower people about health issues.
- * Mobilize community partnerships to identify and solve health problems.
- * Develop policies and plans that support individual and community health efforts.
- * Enforce laws and regulations that protect health and ensure safety.
- * Evaluate effectiveness, accessibility and quality of personal and population-based health services.
- * Research for new insights and solutions to health problems.
- * Link people to needed personal health services and assure the provision of health care when otherwise unavailable.
- * Assure a competent public health and personal health care workforce.

Budget and Staff Resources			
Budget Overview	FY2017 Adopted	FY2016 Amended	FY2015 Adopted
Personnel Services & Employee Benefits	\$61,665,560	\$58,202,088	\$45,365,149
Contractual Services	\$5,689,576	\$5,172,794	\$3,522,250
Commodities	\$2,333,891	\$2,190,271	\$2,024,626
Other Charges	\$0	\$0	\$0
Interdepartmental	\$141,381	\$139,678	\$126,897
Capital Outlay	\$0	\$0	\$91,000
Total Expense	\$69,830,408	\$65,704,831	\$51,129,922
Total Revenue	\$21,811,442	\$21,467,096	\$16,002,097
Net County Dollars	\$48,018,966	\$44,237,735	\$35,127,825

Position Summary					
FY2017 Adopted		FY2016 Adopted		FY2015 Adopted	
FTE	PTE	FTE	PTE	FTE	PTE
800	10	793	10		

Public Health Department

Major Funding Adjustments

Here is a list of approved Fiscal Year 2017 operating budget requests to assist the department with meeting its goals and objectives as approved by the Board of County Commissioners.

Adjustment	FTE	County	Total	Description
Strategic Business Plan Adjustments				
Patient Navigator	1.00	\$52,066	\$52,066	To assist persons who are HIV positive to support linkage to and retention in care
Environmental Health Specialist	1.00	70,941	70,941	To improve the compliance rate for food and lodging inspections
Mental Health licensed Clinician	1.00	67,744	67,744	Expand Child Development – Community Policing to all the towns
Increase Family Planning Options	-	61,796	186,247	Increased contraceptive supplies
Village Heartbeat	-	184,509	184,509	Expand the Village Heartbeat program to faith-based organizations
Epidemiology Data Contract	-	40,000	40,000	Risk factor surveillance system survey to better determine health indicators focusing on neighborhood-level needs
Other Adjustments				
Echo Software Maintenance	-	87,750	87,750	Maintenance of the Echo system
Colorectal Cancer Screening	-	21,600	21,600	County funding to support the chronic disease prevention initiative
Investing in Our Employees				
Pay-For-Performance	-	894,300	894,300	Pay for performance adjustment is allocated after budget adoption

Public Health

Service level View					
Service Name	FT	PT	FY2017 County Funding	FY2017 Total Budget	FY2016 Total Budget
ADMINISTRATIVE SUPPORT (HLT)	4	0	608,996	870,589	581,940
ADULT MENTAL HEALTH CONTINUUM (HLT)	3	0	178,414	253,723	134,927
CHILD DEVELOPMENT - COMMUNITY POLICING (HLT)	27	1	2,408,894	2,408,894	2,161,176
CHILDREN'S DEVELOPMENTAL SERVICES (HLT)	101	0	4,545,492	8,586,125	8,012,858
COMMUNICABLE DISEASE (HLT)	49	0	3,192,349	3,973,318	3,585,678
COMMUNITY PUBLIC HEALTH (HLT)	0	0	0	0	25,600
FOOD & FACILITIES SANITATION (HLT)	57	0	4,584,208	4,896,904	4,666,421
GROUND WATER QUALITY (HLT)	13	0	1,047,709	1,351,500	1,211,532
HEALTH CASE MANAGEMENT (HLT)	88	0	2,398,509	8,606,034	8,021,873
HEALTH PLANNING (HLT)	27	0	2,417,701	3,005,195	2,871,236
HEALTH PROMOTION (HLT)	15	0	1,652,607	1,759,045	1,462,492
PATIENT SERVICES (HLT)	56	0	2,205,972	3,043,972	3,518,098
PEST MANAGEMENT & ENVIRONMENTAL SERVICES (HLT)	7	0	448,156	804,181	704,117
PUBLIC HEALTH CLINICS (HLT)	85	4	5,612,126	9,108,208	8,819,619
SCHOOL HEALTH SERVICES (HLT)	194	0	14,921,390	14,977,140	14,168,939
SENIOR ADMINISTRATION (HLT)	7	0	1,461,896	1,461,896	1,434,252
WOMEN, INFANTS, CHILDREN (HLT)	67	6	334,547	4,723,684	4,324,073
Grand Totals	800	10	48,018,966	69,830,408	65,704,831
Revenue Totals				21,811,442	21,467,096

ADMINISTRATIVE SUPPORT (HLT)

Service Description

This service provides day-to-day administrative/clerical support for the departments Health Director and Deputy Director (special project support also provided to program managers as needed).

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	328,410	148,672	155,381	120.90%
Contractual Services	459,768	361,963	344,359	27.02%
Commodities	82,411	71,305	65,485	15.58%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	870,589	581,940	565,225	49.60%
Total Revenue	261,593	261,593	264,272	0.00%
Net County Dollars	608,996	320,347	300,953	90.11%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	4	0	2	0	2	0	2	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures not required	NOINDICATOR	0.00	0.00	0.00	0.00%

ADULT MENTAL HEALTH CONTINUUM (HLT)

Service Description

This service provides a continuum of care for adults with severe and persistent mental health illnesses including case management, outpatient treatment, day programming, vocational training, residential placement and crisis intervention.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	248,781	134,927	421,172	84.38%
Contractual Services	2,067	-	56,707	0.00%
Commodities	2,875	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	253,723	134,927	477,879	88.04%
Total Revenue	75,309	-	294,708	0.00%
Net County Dollars	178,414	134,927	183,171	32.23%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	3	0	2	0	6	0	1	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

CHILD DEVELOPMENT - COMMUNITY POLICING (HLT)

Service Description

This service provides immediate crisis intervention to children and families experiencing violence, abuse, neglect, and other trauma in 4 high-risk crime districts in partnership with Social Services and Charlotte-Mecklenburg Police Department.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	2,293,488	2,042,638	1,426,360	12.28%
Contractual Services	87,898	81,745	55,638	7.53%
Commodities	20,008	35,793	40,651	-44.10%
Other Charges	-	-	-	0.00%
Interdepartmental	7,500	1,000	-	650.00%
Capital Outlay	-	-	-	0.00%
Total Expense	2,408,894	2,161,176	1,522,649	11.46%
Total Revenue	-	-	-	0.00%
Net County Dollars	2,408,894	2,161,176	1,522,649	11.46%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	27	1	26	1	19	1	1	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% Customer satisfaction rating	CUSTOMER	84.00	97.00	98.00	115.48%
% Assessments completed	EFFICIENCY	75.00	90.00	92.00	120.00%
% Clients contacted w/in 72 hours	EFFICIENCY	70.00	89.00	83.00	127.14%
Number of consumers served	OUTPUT	0.00	7,658.00	3,388.00	0.00%
% Families that receive a child trauma intervention	IMPACT	85.00	94.00	96.00	110.59%

CHILDREN'S DEVELOPMENTAL SERVICES (HLT)

Service Description

This service provides and contracts for an array of services targeted toward children birth to age five with known or suspected developmental delays, including their families and other significant caregivers.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	7,525,567	7,092,801	6,879,174	6.10%
Contractual Services	867,522	780,176	682,408	11.20%
Commodities	154,858	97,746	60,000	58.43%
Other Charges	-	-	-	0.00%
Interdepartmental	38,178	42,135	-	-9.39%
Capital Outlay	-	-	-	0.00%
Total Expense	8,586,125	8,012,858	7,621,582	7.15%
Total Revenue	4,040,633	3,904,719	3,683,827	3.48%
Net County Dollars	4,545,492	4,108,139	3,937,755	10.65%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	101	0	100	0	96	1	1	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% Customer satisfaction rating	CUSTOMER	84.00	98.00	98.00	116.67%
% of Meck children in the NC Infant-Toddler Prog	OUTCOME	1.45	1.54	1.52	106.21%
% of Meck children in the NC Infant-Toddler Prog	OUTCOME	2.65	2.65	2.75	100.00%

COMMUNICABLE DISEASE (HLT)

Service Description

This level provides mandated investigations of communicable diseases and enforces control measures to prevent the spread of communicable diseases through the utilization of early detection and preventive measures, enforcement and case management of individuals (and their contacts) diagnosed with reportable diseases and public education.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	3,676,554	3,291,077	3,067,145	11.71%
Contractual Services	191,974	187,665	144,832	2.30%
Commodities	96,028	98,174	124,672	-2.19%
Other Charges	-	-	-	0.00%
Interdepartmental	8,762	8,762	8,762	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	3,973,318	3,585,678	3,345,411	10.81%
Total Revenue	780,969	728,937	685,609	7.14%
Net County Dollars	3,192,349	2,856,741	2,659,802	11.75%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	49	0	46	0	44	0	3	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% Customer satisfaction rating	CUSTOMER	84.00	99.26	99.36	118.17%
% of CD reports investigated	OUTCOME	100.00	100.00	100.00	100.00%
Number communicable disease and animal bite investigations	OUTPUT	0.00	3,816.00	3,816.00	0.00%
Number of HIV cases investigated as new	OUTPUT	0.00	340.00	300.00	0.00%
% HIV positive clients who show decrease in viral load	OUTCOME	74.00	90.00	74.00	121.62%
% of at risk HIV contacts notified and counseled	OUTCOME	75.00	78.00	83.90	104.00%
% of clients adhering to treatment	EFFICIENCY	85.00	85.00	85.00	100.00%
% HIV/Syphilis investigations started within 2 days	EFFICIENCY	85.00	94.00	89.00	110.59%
% of targeted HIV testing reaching at-risk population	OUTCOME	90.00	93.00	94.70	103.33%

COMMUNITY PUBLIC HEALTH (HLT)

Service Description

This service includes the mandated investigations of communicable diseases and enforcement of control measures; STD/HIV education, outreach, testing, counseling, and HIV case management services; the monitoring health status to identify and solve community health problems, leading local public health preparedness program and provide population-based interventions to impact major preventable causes of morbidity and mortality.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	-	25,600	-	-100.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	-	25,600	-	-100.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	-	25,600	-	-100.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

FOOD & FACILITIES SANITATION (HLT)

Service Description

This service conducts mandatory inspections for restaurants, childcare facilities, school buildings, meat markets, and hotels, as well as reviews plans for new construction and issues operating permits as agent of the State.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	4,471,137	4,229,153	3,907,785	5.72%
Contractual Services	250,480	247,594	291,434	1.17%
Commodities	128,612	142,999	137,677	-10.06%
Other Charges	-	-	-	0.00%
Interdepartmental	46,675	46,675	75,529	0.00%
Capital Outlay	-	-	91,000	0.00%
Total Expense	4,896,904	4,666,421	4,503,425	4.94%
Total Revenue	312,696	318,397	297,025	-1.79%
Net County Dollars	4,584,208	4,348,024	4,206,400	5.43%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	57	0	57	0	53	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% Customer satisfaction rating	CUSTOMER	84.00	95.93	96.62	114.20%
% Citizen complaint response rate (w/7 days)	OUTCOME	90.00	97.00	96.33	107.78%
# of food, lodging and institutional inspections completed	OUTPUT	0.00	11,749.00	10,235.00	0.00%
% of food, lodging and institutional inspections completed	EFFICIENCY	85.00	89.00	80.34	104.71%

GROUND WATER QUALITY (HLT)

Service Description

This service protects and preserves ground water resources by identifying and collecting data related to contamination sites and drinking water wells, initiating investigations related to ground water contamination and providing public education.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	1,150,792	1,011,909	1,078,819	13.72%
Contractual Services	125,948	120,284	114,284	4.71%
Commodities	62,179	66,758	62,758	-6.86%
Other Charges	-	-	-	0.00%
Interdepartmental	12,581	12,581	12,581	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	1,351,500	1,211,532	1,268,442	11.55%
Total Revenue	303,791	299,641	299,641	1.38%
Net County Dollars	1,047,709	911,891	968,801	14.89%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	13	0	12	0	13	0	1	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% Contaminated wells resolved*	OUTCOME	80.00	0.00	90.00	0.00%
% Customer satisfaction rating	CUSTOMER	84.00	93.86	95.60	111.74%
% MPL investigation backlog rate	EFFICIENCY	3.00	1.57	3.00	191.08%
% Onsite Wastewater Violations resolved	OUTCOME	85.00	71.00	90.00	83.53%
# of septic and well applications processed	OUTPUT	0.00	414.00	244.00	0.00%

*There were no wells in FY2016 that required treatment or remediation

HEALTH CASE MANAGEMENT (HLT)

Service Description

This service provides funding for Maternal Child Health Services which includes programs whose goals are reducing health and safety risks, removing barriers to accessing health care and maximizing health outcomes for pregnant/postpartum women and children and preventing institutionalization for elderly/disabled adults and children. Strategies include case management, education, collaboration with community resources, the healthcare community, and the client, and other evidence based best practices to promote and protect the public's health.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	7,616,475	6,768,677	6,060,652	12.53%
Contractual Services	877,875	1,072,645	460,583	-18.16%
Commodities	97,534	167,171	102,509	-41.66%
Other Charges	-	-	-	0.00%
Interdepartmental	14,150	13,380	13,380	5.75%
Capital Outlay	-	-	-	0.00%
Total Expense	8,606,034	8,021,873	6,637,124	7.28%
Total Revenue	6,207,525	6,516,843	5,177,966	-4.75%
Net County Dollars	2,398,509	1,505,030	1,459,158	59.37%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	88	0	89	0	82	0	-1	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% CAP Customer Satisfaction Rating	CUSTOMER	84.00	95.38	97.86	113.55%
% MCH Customer Satisfaction Rating	CUSTOMER	84.00	99.64	99.90	118.62%
# of admissions to the CC4C and PCM programs	OUTPUT	0.00	5,191.00	6,084.00	0.00%
% of health and safety deficiencies that show improvement	OUTCOME	80.00	96.00	96.00	120.00%
% of families without substantiated reports of child abuse	OUTCOME	95.00	97.00	100.00	102.11%
Care Coordination for Children Enrollment Rate	EFFICIENCY	55.00	62.34	55.00	113.35%

HEALTH PLANNING (HLT)

Service Description

This service manages the department strategic planning, compliance, quality improvement and training initiatives. Within this service, the Epidemiology Program organizes, analyzes, and distributes health indicator data to staff, other county agencies, nonprofit agencies, the media and the general public; the Triple P Positive Parenting Program is a public health approach to mental health prevention and intervention using evidence-based education and support for parents and caregivers of children and adolescents designed to increase parenting skills and parenting confidence to address common problems; and the Preparedness program supports the National Response Framework and the National Incident Management System by continual enhancement of all hazards planning and direction, coordination and assessment, surveillance and detection capacities, risk communication.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	2,470,047	2,349,820	1,819,850	5.12%
Contractual Services	497,651	495,002	506,306	0.54%
Commodities	37,497	26,414	21,735	41.96%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	3,005,195	2,871,236	2,347,891	4.67%
Total Revenue	587,494	619,413	451,803	-5.15%
Net County Dollars	2,417,701	2,251,823	1,896,088	7.37%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	27	0	27	0	21	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Meet targeted # of staff receiving QI trainings	EFFICIENCY	50.00	54.00	0.00	108.00%
# of cases audited	OUTPUT	0.00	1,959.00	0.00	0.00%
% Customer satisfaction rating	CUSTOMER	84.00	100.00	97.00	119.05%
# practitioners trained in positive parenting curriculum	OUTPUT	0.00	72.00	83.00	0.00%
% of staff completing required accreditation trainings	EFFICIENCY	100.00	90.98	0.00	90.98%

HEALTH PROMOTION (HLT)

Service Description

This service provides population based programs aimed at reducing disease risks, using evidence-based best practices to impact major preventable causes of morbidity and mortality. Focus areas and strategies include nutrition, physical activity, obesity prevention, tobacco control, healthy youth development, male responsibility, breast cancer, child abuse prevention, providing access and referral to early detection and treatment services, and improving management of chronic diseases.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	1,315,916	1,158,126	1,033,839	13.62%
Contractual Services	402,918	258,558	184,950	55.83%
Commodities	40,211	44,198	26,300	-9.02%
Other Charges	-	-	-	0.00%
Interdepartmental	-	1,610	1,610	-100.00%
Capital Outlay	-	-	-	0.00%
Total Expense	1,759,045	1,462,492	1,246,699	20.28%
Total Revenue	106,438	107,953	221,831	-1.40%
Net County Dollars	1,652,607	1,354,539	1,024,868	22.01%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	15	0	15	0	13	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% Customer satisfaction rating	CUSTOMER	84.00	100.00	99.82	119.05%
Policy & Prevention reach	OUTPUT	0.00	1,100,000.00	24,970.00	0.00%
reduce smoking prevalence in individuals > 17 years of age	OUTCOME	16.50	16.20	19.90	101.85%

PATIENT SERVICES (HLT)

Service Description

This service manages the department switchboard. This service collects and validates demographic and eligibility information through registration and appointment scheduling. We assure accuracy and integrity of patient record information through record management in various forms such as paper and electronic media. This service manages all birth and death certificate activities for the County through appropriate registration and adoption deletions as authorized and instructed by the State.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	2,715,713	3,219,982	2,993,607	-15.66%
Contractual Services	288,948	263,196	252,795	9.78%
Commodities	38,411	34,520	32,499	11.27%
Other Charges	-	-	-	0.00%
Interdepartmental	900	400	400	125.00%
Capital Outlay	-	-	-	0.00%
Total Expense	3,043,972	3,518,098	3,279,301	-13.48%
Total Revenue	838,000	790,063	775,041	6.07%
Net County Dollars	2,205,972	2,728,035	2,504,260	-19.14%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	56	0	57	0	55	0	-1	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% Customer satisfaction rating	CUSTOMER	84.00	98.09	97.39	116.77%
% budget funded by operational revenue	EFFICIENCY	100.00	136.00	111.60	136.00%
abandonment rate of appointment line calls	EFFICIENCY	16.00	11.00	34.00	145.45%
% records released within 4 days	EFFICIENCY	95.00	98.00	98.00	103.16%
% state filing timeliness rate (Vital Records)	OUTCOME	86.00	96.00	96.00	111.63%

PEST MANAGEMENT & ENVIRONMENTAL SERVICES (HLT)

Service Description

This service conducts mandatory inspections as an agent of the State; enforces local regulations addressing rat and mosquito control, structure demolition, and carbon monoxide; provides surveillance, identification, and control of known and suspected disease vectors (rodents, mosquitos) and their habitats.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	685,091	605,564	597,587	13.13%
Contractual Services	39,973	44,121	43,421	-9.40%
Commodities	67,862	43,177	40,980	57.17%
Other Charges	-	-	-	0.00%
Interdepartmental	11,255	11,255	11,255	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	804,181	704,117	693,243	14.21%
Total Revenue	356,025	327,019	170,580	8.87%
Net County Dollars	448,156	377,098	522,663	18.84%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	7	0	7	0	7	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% Citizen Complaint Response Rate (w/in 7 days)	EFFICIENCY	90.00	97.00	97.16	107.78%
% Customer satisfaction rating	CUSTOMER	84.00	92.40	92.60	110.00%
# public pools inspected	OUTPUT	0.00	1,591.00	1,467.00	0.00%
% mosquito inspections and treated as required	OUTCOME	90.00	97.00	116.00	107.78%

PUBLIC HEALTH CLINICS (HLT)

Service Description

This service provides funding for Dental Clinical services; Immunization programs; Refugee Health programs; Breast and Cervical Cancer Control programs; Family Planning programs; HIV Early Intervention Clinic services; and Sexually Transmitted Disease programs. All clinical services are supported by the Public Health Laboratory providing some in-house testing, collection and transport of specimens to reference laboratories.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	7,229,475	7,244,559	7,347,660	-0.21%
Contractual Services	636,314	568,017	582,768	12.02%
Commodities	1,241,039	1,005,663	978,996	23.41%
Other Charges	-	-	-	0.00%
Interdepartmental	1,380	1,380	3,380	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	9,108,208	8,819,619	8,912,804	3.27%
Total Revenue	3,496,082	3,312,108	3,570,182	5.55%
Net County Dollars	5,612,126	5,507,511	5,342,622	1.90%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	85	4	86	4	87	2	-1	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% Customer satisfaction rating	CUSTOMER	84.00	98.79	99.29	117.61%
# of immunization clinic visits	OUTPUT	0.00	12,464.00	13,189.00	0.00%
# of adult health clinic visits	OUTPUT	0.00	20,729.00	20,519.00	0.00%
% children seen by dental clinic w/completed treatment plans	OUTCOME	88.00	89.91	89.99	102.17%
% eligible 2 yr olds served by HD w/required immunizations	OUTCOME	78.00	81.00	74.00	103.85%
% high priority close contacts completion of TB treatment	OUTCOME	85.00	89.00	82.00	104.71%
% FP clients receiving method specific training & counseling	OUTCOME	80.00	88.00	90.00	110.00%
CD assessment w/in 30 days	EFFICIENCY	85.00	61.00	90.00	71.76%
NCIR inventory error rate	EFFICIENCY	5.00	2.29	2.58	218.34%
% of patients seen by STD services one day of request	EFFICIENCY	85.00	96.00	75.00	112.94%
Meet targeted # of women that receive BCCCP services	EFFICIENCY	90.00	108.00	0.00	120.00%

SCHOOL HEALTH SERVICES (HLT)

Service Description

The service manages, promotes and coordinates public health services and health education to school aged children enrolled in Charlotte-Mecklenburg Schools (CMS). Service delivery includes nursing services, dental screening, health education, nutrition counseling, and health screening services for 158 Charlotte Mecklenburg Schools. The school health program along with other MCHD health professionals supports health and learning every day so that students remain in class, on task, and ready to learn.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	14,455,204	13,643,232	12,681,452	5.95%
Contractual Services	402,916	235,696	238,487	70.95%
Commodities	119,020	290,011	366,825	-58.96%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	14,977,140	14,168,939	13,286,764	5.70%
Total Revenue	55,750	55,750	55,750	0.00%
Net County Dollars	14,921,390	14,113,189	13,231,014	5.73%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	194	0	194	0	193	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% Customer satisfaction rating	CUSTOMER	84.00	97.88	99.91	116.52%
# of School Health Room Visits	OUTPUT	0.00	390,209.00	417,632.00	0.00%
% of students w/chronic disease w/improvement in 1+ domains	OUTCOME	85.00	95.00	96.00	111.76%
% of students referred for vision care that receive care	OUTCOME	70.00	73.00	76.00	104.29%
% of students referred for dental care that receive care	OUTCOME	70.00	78.00	81.00	111.43%
% of students referred for health care that receive care	OUTCOME	70.00	95.00	93.00	135.71%
% of asthma contacts made within 7 days	EFFICIENCY	90.00	92.00	94.00	102.22%

SENIOR ADMINISTRATION (HLT)

Service Description

This service provides statutory and administrative oversight and leadership of health department services as well as direct the contract with Carolinas HealthCare System.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	1,333,055	1,347,231	859,387	-1.05%
Contractual Services	57,041	77,511	39,048	-26.41%
Commodities	71,800	9,510	5,860	654.99%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	1,461,896	1,434,252	904,295	1.93%
Total Revenue	-	-	-	0.00%
Net County Dollars	1,461,896	1,434,252	904,295	1.93%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	7	0	7	0	4	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% Customer satisfaction rating	CUSTOMER	84.00	98.43	98.68	117.18%
% Employee Motivation & Satisfaction	IMPACT	80.00	89.00	88.00	111.25%
% response w/in 1 hour to public health incident	EFFICIENCY	80.00	100.00	100.00	125.00%
% of VHB participants that have an imp in at least 1 outcome	OUTCOME	95.00	95.00	0.00	100.00%

WOMEN, INFANTS, CHILDREN (HLT)

Service Description

This Service provides basic nutrition services to eligible pregnant, breastfeeding, and postpartum women, infants and children up to age five. Services include nutrition education and issuance of monthly healthy food package (baby formula, milk, cheese, eggs, juice, cereal, dried beans or peanut butter, fruits, vegetables, brown rice, whole wheat bread, tortillas, tofu and jar baby food). The Breastfeeding Program provides support for breastfeeding WIC clients through education, peer counseling and educational material.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	4,149,855	3,913,720	3,761,985	6.03%
Contractual Services	500,283	353,021	318,983	41.71%
Commodities	73,546	56,832	58,330	29.41%
Other Charges	-	-	-	0.00%
Interdepartmental	-	500	-	-100.00%
Capital Outlay	-	-	-	0.00%
Total Expense	4,723,684	4,324,073	4,139,298	9.24%
Total Revenue	4,389,137	4,224,660	4,032,397	3.89%
Net County Dollars	334,547	99,413	106,901	236.52%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	67	6	67	6	68	6	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% Customer satisfaction rating	CUSTOMER	84.00	98.69	96.61	117.49%
% of women who participated in WIC + initiated breastfeeding	OUTCOME	55.00	73.39	56.70	133.44%
% pregnant women in Medicaid + prenatal WIC services	EFFICIENCY	72.00	64.47	67.10	89.54%
WIC active participation rate	EFFICIENCY	97.00	102.40	100.30	105.57%

Public Information

Mission

To effectively communicate the priorities, messages and goals of Mecklenburg County using multiple communication methods and channels.

Responsibilities

The Public Information Department is strategically aligned into three centers of excellence: Web Services, Digital & Multimedia Communications, and Mass & Targeted Communications.

*Web Services supports the CharMeck.org website and MeckWeb Intranet site by providing guidance to County departments on creating and maintaining a strong web presence. Web Services is also charged with the continuous improvement of the County's overall web presence including multimedia integration, mobile capabilities, website usability and social media promotion.

*Digital & Multimedia Communications includes areas involving the use of TV and video, social media, community meetings, special events and other methods to provide information directly to residents and generate community/public input and other citizen involvement opportunities.

*Mass & Targeted Communications includes media relations, employee communications, direct communications, social media, marketing, printed materials and other methods to provide information to residents, County employees and other stakeholders.

Budget and Staff Resources			
Budget Overview	FY2017 Adopted	FY2016 Amended	FY2015 Adopted
Personnel Services & Employee Benefits	\$1,908,468	\$1,789,696	\$1,725,543
Contractual Services	\$530,768	\$531,238	\$656,238
Commodities	\$27,860	\$44,075	\$59,175
Other Charges	\$0	\$0	\$0
Interdepartmental	\$771	\$400	\$0
Capital Outlay	\$0	\$0	\$0
Total Expense	\$2,467,867	\$2,365,409	\$2,440,956
Total Revenue	\$0	\$0	\$125,000
Net County Dollars	\$2,467,867	\$2,365,409	\$2,315,956

Position Summary					
FY2017 Adopted		FY2016 Adopted		FY2015 Adopted	
FTE	PTE	FTE	PTE	FTE	PTE
20	0	19	0	19	0

Public Information Department

Major Funding Adjustments

Here is a list of approved Fiscal Year 2017 operating budget requests to assist the department with meeting its goals and objectives as approved by the Board of County Commissioners.

Adjustment	FTE	County	Total	Description
Strategic Business Plan Adjustments				
Social Media Specialist	1.00	-	-	Existing funds utilized to create position to increase social media awareness
Other Adjustments				
Broadcast of debates	-	\$31,000	\$31,000	Funds contingent upon production and broadcast of debates by the League of Women Voters
Investing in Our Employees				
Pay-For-Performance	-	36,998	36,998	Pay for performance adjustment is allocated after budget adoption

Public Information Department

Service level View					
Service Name	FT	PT	FY2017 County Funding	FY2017 Total Budget	FY2016 Total Budget
PUBLIC INFORMATION (PID)	14	0	1,668,539	1,668,539	1,589,269
WEB SERVICES (PID)	6	0	799,328	799,328	776,140
Grand Totals	20	0	2,467,867	2,467,867	2,365,409
Revenue Totals					

PUBLIC INFORMATION (PID)

Service Description

This service provides internal/external communication planning and products, media relations, citizen involvement support, marketing and resource development for the County.

Budget Overview	FY2017 Adopted*	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	1,325,840	1,232,456	1,199,854	7.58%
Contractual Services	321,668	333,238	333,238	-3.47%
Commodities	20,260	23,175	35,775	-12.58%
Other Charges	-	-	-	0.00%
Interdepartmental	771	400	-	92.75%
Capital Outlay	-	-	-	0.00%
Total Expense	1,668,539	1,589,269	1,568,867	4.99%
Total Revenue	-	-	-	0.00%
Net County Dollars	1,668,539	1,589,269	1,568,867	4.99%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	14	0	13	0	13	0	1	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Products/services completed within agreed upon timeframe	EFFICIENCY	88.00	100.00	100.00	113.64%
Customer satisfaction rating	CUSTOMER	84.00	99.90	99.29	118.93%
Advertising value resulting from covered news story	OUTCOME	20,000,000.00	35,005,375.00	24,300,000.00	175.03%
Social media reach	OUTPUT	0.00	16,976.00	10,495.00	0.00%

*Includes \$21,000 in restricted contingency

WEB SERVICES (PID)

Service Description

This service supports and disseminates internal/external communication products via the Internet and intranet.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	582,628	557,240	525,689	4.56%
Contractual Services	209,100	198,000	323,000	5.61%
Commodities	7,600	20,900	23,400	-63.64%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	799,328	776,140	872,089	2.99%
Total Revenue	-	-	125,000	0.00%
Net County Dollars	799,328	776,140	747,089	2.99%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	6	0	6	0	6	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
MeckWeb availability rate	EFFICIENCY	88.00	99.00	99.98	112.50%
Customer satisfaction rating	CUSTOMER	84.00	99.63	97.21	118.61%
Charmec availability rate	EFFICIENCY	99.80	99.36	99.37	99.56%
Website Engagement Rate	OUTCOME	25.00	62.50	26.00	250.00%
Website Visitors Satisfaction Survey	CUSTOMER	84.00	0.00	86.00	0.00%
Social Media Engagement	OUTCOME	0.00	69.70	0.00	0.00%

Public Library

Mission

The Charlotte Mecklenburg Library creates a community of readers and empowers individuals with free access to information and the universe of ideas.

Responsibilities

Since its founding in 1903 as a Carnegie Free Library, the Charlotte Mecklenburg Library has provided valuable education and literacy services to the citizens of Mecklenburg County. Through the core values of learning, openness, respect, inclusion, and leadership, the Library will focus on three strategic goals:

- * Increase community awareness and engagement
- * Innovate to support 21st century access
- * Increase operational excellence, fiscal stability and sustainability

The values and goals mentioned above will help the Library live out the vision of being a welcoming place where reading, learning, and imagination thrive; a recognized leader and recognized voice in our community; and a model library in our industry.

Budget and Staff Resources			
Budget Overview	FY2017 Adopted*	FY2016 Amended*	FY2015 Adopted*
Personnel Services & Employee Benefits	\$26,636,240	\$25,581,119	\$24,814,613
Contractual Services	\$3,064,123	\$3,394,227	\$4,204,068
Commodities	\$3,298,417	\$2,423,036	\$1,568,036
Other Charges	\$0	\$0	\$0
Interdepartmental	\$21,296	\$21,560	\$21,560
Capital Outlay	\$0	\$0	\$0
Total Expense	\$33,020,076	\$31,419,942	\$30,608,277
Total Revenue	\$1,500,000	\$1,099,000	\$1,350,000
Net County Dollars	\$31,520,076	\$30,320,942	\$29,258,277

Position Summary					
FY2017 Adopted		FY2016 Adopted		FY2015 Adopted	
FTE	PTE	FTE	PTE	FTE	PTE
351	56	353	56	353	10

*Includes one-time fund balance allocation.

Public Library

Major Funding Adjustments

Here is a list of approved Fiscal Year 2017 operating budget requests to assist the department with meeting its goals and objectives as approved by the Board of County Commissioners.

Adjustment	FTE	County	Total	Description
Strategic Business Plan Adjustments				
Internet Bandwidth	-	\$50,000	\$50,000	To increase the Library's online services and performance
Collections Funding	-	-	1,500,000	Fund balance to purchase additional circulation materials and subscriptions
Other Adjustments				
Salary Reduction	-	-100,000	-100,000	Reduction in salary budget due to the renovation of Morrison Library
Attorney Fees	-	26,149	26,149	Contracted legal services
Utilities	-	20,000	20,000	Funding for increased water, sewer and electric services
Investing in Our Employees				
Pay-For-Performance	-	416,286	416,286	Pay for performance adjustment is allocated after budget adoption

Public Library

Service level View					
Service Name	FT	PT	FY2017 County Funding	FY2017 Total Budget*	FY2016 Total Budget*
ADMINISTRATION & FISCAL MANAGEMENT (LIB)	11	0	1,362,636	1,362,636	1,283,934
FUND DEVELOPMENT (LIB)	4	0	464,672	464,672	443,308
IMAGINON (LIB)	22	4	1,880,981	1,880,981	1,805,364
IT RESOURCE MANAGEMENT (LIB)	3	0	1,013,025	1,013,025	1,000,768
PUBLIC INFORMATION (LIB)	4	0	381,408	381,408	353,210
PUBLIC LIBRARY SERVICES (LIB)	307	53	26,417,354	27,917,354	26,533,358
Grand Totals	351	56	31,520,076	33,020,076	31,419,942
Revenue Totals				1,500,000	1,099,000

*Includes one-time fund balance allocation

ADMINISTRATION & FISCAL MANAGEMENT (LIB)

Service Description

This service provides leadership and management oversight for the business operations.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	1,341,392	1,262,690	1,254,538	6.23%
Contractual Services	-	-	3,150	0.00%
Commodities	21,244	21,244	21,244	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	1,362,636	1,283,934	1,278,932	6.13%
Total Revenue	-	-	-	0.00%
Net County Dollars	1,362,636	1,283,934	1,278,932	6.13%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	11	0	11	0	11	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% Customer measures achieved	CUSTOMER	80.00	100.00	100.00	125.00%

FUND DEVELOPMENT (LIB)

Service Description

This service generates supplemental revenue from private sources including individuals, corporations and foundations to enhance Library services, collections and programs.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	464,672	443,308	428,890	4.82%
Contractual Services	-	-	7,500	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	464,672	443,308	436,390	4.82%
Total Revenue	-	-	-	0.00%
Net County Dollars	464,672	443,308	436,390	4.82%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	4	0	4	0	4	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Total gifts, grants and endowment earnings	OUTPUT	1,300,000.00	1,475,752.00	0.00	113.52%

IMAGINON (LIB)

Service Description

This service is a collaborative venture of the Charlotte Mecklenburg Library and the Children's Theatre of Charlotte. With cutting-edge services and library collections, award-winning professional theatre and innovative education programs, ImaginOn brings stories to life through extraordinary experiences that challenge, inspire and excite young minds. The Library has operated ImaginOn since 2005. For the FY12 budget, the Future of the Library Taskforce recommended that the Library and County budget for ImaginOn as a separate service.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	1,530,266	1,457,112	1,370,993	5.02%
Contractual Services	350,715	348,252	338,671	0.71%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	1,880,981	1,805,364	1,709,664	4.19%
Total Revenue	-	-	-	0.00%
Net County Dollars	1,880,981	1,805,364	1,709,664	4.19%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	22	4	22	4	22	1	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Customer satisfaction rating	CUSTOMER	84.00	100.00	96.10	119.05%
Year-Over-Year Growth in Program Attendance Ages 0-8	OUTCOME	4.00	13.20	25.00	330.00%
Year-Over-Year Growth in Program Attendance Pre-Teens/Teens	OUTCOME	4.00	88.62	86.00	2215.50%

IT RESOURCE MANAGEMENT (LIB)

Service Description

This service provides help desk support and manages the hardware, software and applications that provide public access to electronic resources and library materials.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	310,055	297,798	289,828	4.12%
Contractual Services	-	-	-	0.00%
Commodities	702,970	702,970	424,970	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	1,013,025	1,000,768	714,798	1.22%
Total Revenue	-	-	-	0.00%
Net County Dollars	1,013,025	1,000,768	714,798	1.22%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	3	0	3	0	3	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Percentage Growth in WiFi Usage	EFFICIENCY	20.00	53.50	0.00	267.50%

PUBLIC INFORMATION (LIB)

Service Description

This service promotes and publicizes to the Public Library's services, collections and programs.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	381,408	353,210	352,286	7.98%
Contractual Services	-	-	-	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	381,408	353,210	352,286	7.98%
Total Revenue	-	-	-	0.00%
Net County Dollars	381,408	353,210	352,286	7.98%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	4	0	4	0	4	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Provide Community Awareness of the Value/Benefit of LIB Services	EFFICIENCY	84.00	88.80	87.00	105.71%

PUBLIC LIBRARY SERVICES (LIB)

Service Description

This service provides collections, programs and technology to support early childhood literacy, educational success, and workforce development for Mecklenburg County residents.

Budget Overview	FY2017 Adopted*	FY2016 Adopted*	FY2015 Adopted*	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	22,608,447	21,767,001	21,118,078	3.87%
Contractual Services	2,713,408	3,045,975	2,794,747	-10.92%
Commodities	2,574,203	1,698,822	2,181,822	51.53%
Other Charges	-	-	-	0.00%
Interdepartmental	21,296	21,560	21,560	-1.22%
Capital Outlay	-	-	-	0.00%
Total Expense	27,917,354	26,533,358	26,116,207	5.22%
Total Revenue	1,500,000	1,099,000	1,350,000	36.49%
Net County Dollars	26,417,354	25,434,358	24,766,207	3.86%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	307	53	309	52	309	9	-2	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Customer satisfaction rating	CUSTOMER	84.00	95.00	96.00	113.10%
Volunteer Staffing	EFFICIENCY	5.00	7.03	6.50	140.60%
Year-Over-Year Growth in Total Circulation	OUTCOME	1.00	3.59	2.60	359.00%
Year-Over-Year Growth in Program Attendance Ages 0-8	OUTCOME	2.50	20.70	8.90	828.00%
Year-Over-Year Growth in Digital Circulation	OUTCOME	25.00	88.00	61.00	352.00%
Year-Over-Year Growth in Active Cardholders	OUTCOME	2.50	47.80	4.10	1912.00%

*Includes one-time fund balance allocation

Register of Deeds

Mission

Considerate professionals dedicated to providing superior customer service while maintaining the accuracy and integrity of Mecklenburg County's valuable land and vital records.

Responsibilities

The Register of Deeds is the custodian and manager of various public records filed in Mecklenburg County. This office is responsible for preserving and maintaining these records and providing the public with access to records that are available under the public records law. This office issues marriage licenses to qualified persons getting married in the State of North Carolina within sixty (60) days of the date the license was issued, and maintains copies of licenses. In addition to land records, the Register of Deeds maintains many other types of documents such as birth certificates, death certificates, notary public commissions, armed force discharges, historic landmarks, bonds and others. The office is responsible for providing certified copies of any official records it maintains. The Register collects fees for services and copies, and also collects state excise taxes on real estate transfers.

Budget and Staff Resources			
Budget Overview	FY2017 Adopted	FY2016 Amended	FY2015 Adopted
Personnel Services & Employee Benefits	\$2,457,617	\$2,310,361	\$2,276,793
Contractual Services	\$228,592	\$785,682	\$812,282
Commodities	\$83,252	\$99,919	\$78,919
Other Charges	\$0	\$0	\$0
Interdepartmental	\$0	\$0	\$0
Capital Outlay	\$1,108	\$18,000	\$24,000
Total Expense	\$2,770,569	\$3,213,962	\$3,191,994
Total Revenue	\$15,873,548	\$16,603,245	\$443,500
Net County Dollars	\$2,334,762	\$2,776,492	\$2,748,494

Position Summary					
FY2017 Adopted		FY2016 Adopted		FY2015 Adopted	
FTE	PTE	FTE	PTE	FTE	PTE
38	0	38	0	38	0

Register of Deeds

Major Funding Adjustments

Here is a list of approved Fiscal Year 2017 operating budget requests to assist the department with meeting its goals and objectives as approved by the Board of County Commissioners.

Adjustment	FTE	County	Total	Description
Other Adjustments				
Operational Efficiencies	-	-\$70,000	-\$70,000	Decrease due to operational efficiencies
Investing in Our Employees				
Software Realignment	-	-518,457	-518,457	Expenses for software maintenance will be funded through Register of Deeds Technology Reserve
Pay-For-Performance	-	38,247	38,247	Pay for performance adjustment is allocated after budget adoption

Register of Deeds

Service level View					
Service Name	FT	PT	FY2017 County Funding	FY2017 Total Budget	FY2016 Total Budget
ADMINISTRATIVE SUPPORT (REG)	3	0	156,001	156,001	48,053
FISCAL ADMINISTRATION (REG)	2	0	129,478	129,478	153,166
REAL PROPERTY RECORDINGS & DOCUMENTATION (REG)	16	0	847,244	1,081,100	1,434,118
RECORDS RESEARCH & ASSISTANCE (REG)	10	0	487,649	689,600	828,610
SENIOR ADMINISTRATION (REG)	2	0	344,583	344,583	342,424
VITAL & MISCELLANEOUS RECORDS (REG)	6	0	369,807	369,807	407,591
Grand Totals	38	0	2,334,762	2,770,569	3,213,962
Revenue Totals				435,807	437,470

ADMINISTRATIVE SUPPORT (REG)

Service Description

This service provides a wide range of administrative support services necessary for conducting daily business.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	151,321	40,803	49,007	270.86%
Contractual Services	1,403	650	650	115.85%
Commodities	3,277	6,600	4,600	-50.35%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	156,001	48,053	54,257	224.64%
Total Revenue	-	-	-	0.00%
Net County Dollars	156,001	48,053	54,257	224.64%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	3	0	1	0	1	0	2	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

FISCAL ADMINISTRATION (REG)

Service Description

This service manages the department's financial services, execution of sound fiscal activities, and accountability for all fiscal reporting.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	128,878	151,696	125,256	-15.04%
Contractual Services	600	1,020	2,020	-41.18%
Commodities	-	450	450	-100.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	129,478	153,166	127,726	-15.47%
Total Revenue	-	-	-	0.00%
Net County Dollars	129,478	153,166	127,726	-15.47%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	2	0	2	0	2	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance Measures Under Development	NOINDICATOR	0.00	0.00	0.00	0.00%

REAL PROPERTY RECORDINGS & DOCUMENTATION (REG)

Service Description

This service maintains public records of land transactions.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	959,173	969,920	1,040,602	-1.11%
Contractual Services	107,484	413,229	434,729	-73.99%
Commodities	13,335	32,969	33,969	-59.55%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	1,108	18,000	22,750	-93.84%
Total Expense	1,081,100	1,434,118	1,532,050	-24.62%
Total Revenue	15,452,228	16,163,109	13,911,000	-4.40%
Net County Dollars	847,244	1,212,148	1,346,050	-30.10%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	16	0	17	0	19	0	-1	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Total real estate documents indexed	OUTPUT	0.00	169,290	160,338	0.00%
% One day indexing rate	IMPACT	80.00	99.97	99.60	124.96%
Processing rate	EFFICIENCY	7.00	1.00	1.00	14.29%
% Customer satisfaction rating	CUSTOMER	84.00	93.42	98.00	111.21%

RECORDS RESEARCH & ASSISTANCE (REG)

Service Description

This service provides direct customer service to those requesting access to and/or copies of public records.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	542,007	523,798	413,354	3.48%
Contractual Services	100,088	261,712	266,812	-61.76%
Commodities	47,505	43,100	20,100	10.22%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	1,250	0.00%
Total Expense	689,600	828,610	701,516	-16.78%
Total Revenue	244,048	258,933	308,320	-5.75%
Net County Dollars	487,649	613,110	444,016	-20.46%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	10	0	10	0	8	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Total number of documents maintained	OUTPUT	0.00	169,291	161,204	0.00%
% Electronic documents available	IMPACT	90.00	99.00	98.00	110.00%
% Document preservation	IMPACT	70.00	98.00	99.00	140.00%
% Document digital conversion	EFFICIENCY	95.00	99.00	98.00	104.21%
% Customer satisfaction rating	CUSTOMER	84.00	95.51	95.50	113.70%

SENIOR ADMINISTRATION (REG)

Service Description

This service provides comprehensive management and oversight of all business imperatives essential for the successful operation of the department.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	329,376	323,824	349,905	1.71%
Contractual Services	10,439	15,300	14,300	-31.77%
Commodities	4,768	3,300	5,300	44.48%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	344,583	342,424	369,505	0.63%
Total Revenue	-	-	-	0.00%
Net County Dollars	344,583	342,424	369,505	0.63%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	2	0	2	0	3	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Customer satisfaction rating	CUSTOMER	84.00	93.80	96.60	111.67%

VITAL & MISCELLANEOUS RECORDS (REG)

Service Description

This service issues and maintains marriage licenses and maintains public records of birth, death, armed forces discharges, notary public commissions, assumed-name certificates, historic landmarks, waste disposal, exemption orders, jury lists, etc.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	346,862	300,320	298,669	15.50%
Contractual Services	8,578	93,771	93,771	-90.85%
Commodities	14,367	13,500	14,500	6.42%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	369,807	407,591	406,940	-9.27%
Total Revenue	177,272	181,203	140,010	-2.17%
Net County Dollars	369,807	407,591	406,940	-9.27%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	6	0	6	0	6	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Total vital and other documents indexed	OUTPUT	0.00	10.660	10.390	0.00%
% One day indexing rate	IMPACT	80.00	99.00	90.00	123.75%
Processing rate	EFFICIENCY	7.00	1.00	3.00	14.29%
% Customer satisfaction rating	CUSTOMER	84.00	94.46	95.00	112.45%

Sheriff

Mission

To protect the residents of Mecklenburg County by operating secure and professional rehabilitative detention facilities, enforcing civic and criminal laws, providing outstanding public service with integrity and upholding the constitutionality of the Sheriff's Office.

Responsibilities

The Mecklenburg County Sheriff's Office is responsible for the operation of all county funded detention facilities in Mecklenburg County. Detention services include jail based rehabilitative and community based programming such as the Work Release and Restitution Center. In addition, Sheriff's Office employees provide security for judges, jurors, defendants, and witnesses and carry out orders of the court by serving criminal and civic process.

Budget and Staff Resources			
Budget Overview	FY2017 Adopted	FY2016 Amended	FY2015 Adopted
Personnel Services & Employee Benefits	\$90,108,866	\$87,792,295	\$90,425,313
Contractual Services	\$21,720,035	\$21,519,352	\$22,879,659
Commodities	\$3,381,189	\$3,188,645	\$3,660,339
Other Charges	\$665,590	\$652,535	\$627,196
Interdepartmental	\$479,995	\$479,995	\$460,789
Capital Outlay	\$0	\$30,492	\$178,732
Total Expense	\$116,355,675	\$113,663,314	\$118,232,028
Total Revenue	\$21,146,558	\$21,262,500	\$29,987,121
Net County Dollars	\$95,209,117	\$92,400,814	\$88,244,907

Position Summary					
FY2017 Adopted		FY2016 Adopted		FY2015 Adopted	
FTE	PTE	FTE	PTE	FTE	PTE
1,175	7	1,243	0	1,363	0

Sheriff

Major Funding Adjustments

Here is a list of approved Fiscal Year 2017 operating budget requests to assist the department with meeting its goals and objectives as approved by the Board of County Commissioners.

Adjustment	FTE	County	Total	Description
Strategic Business Plan Adjustments				
Training to Reduce Inmate Behavior Incidents	-	\$199,041	\$199,041	Increase staff knowledge of mental health issues to de-escalate and prevent crisis
Management of Inmate Gang Population (A)	-	81,724	81,724	To provide training dollars for NC Gang School Certification
Management of Inmate Gang Population (B)	2.00	103,102	103,102	To increase staffing for the Security Threat Group
Investing in Our Employees				
Pay-For-Performance	-	1,266,443	1,266,443	Pay for performance adjustment is allocated after budget adoption

Sheriff

Service level View					
Service Name	FT	PT	FY2017 County Funding	FY2017 Total Budget	FY2016 Total Budget
ADMINISTRATIVE SUPPORT (SHF)	3	0	385,909	385,909	423,260
CHILD SUPPORT ENFORCEMENT (SHF)	6	0	18,681	18,681	108,116
COURT SECURITY (SHF)	117	4	8,461,282	8,461,282	7,270,456
DETENTION SERVICES (SHF)	805	0	59,269,234	77,480,234	75,993,551
DV ENFORCEMENT & EDUCATION (SHF)	9	0	783,785	783,785	727,214
FACILITY MANAGEMENT (SHF)	0	0	6,755,187	6,755,187	7,575,451
FIELD OPERATIONS (SHF)	103	1	6,882,655	9,680,213	9,709,857
FISCAL ADMINISTRATION (SHF)	15	0	1,267,562	1,267,562	1,156,486
HUMAN RESOURCES (SHF)	9	0	913,959	913,959	913,633
INFORMATION SERVICES DIVISION (SHF)	0	0	587,187	587,187	801,642
INMATE FINANCE & SUPPORT (SHF)	34	0	2,176,426	2,176,426	2,067,760
INMATE LIBRARY SERVICE (SHF)	4	0	295,987	295,987	1,884,382
IT RESOURCE MANAGEMENT (SHF)	14	0	1,405,174	1,405,174	994,802
LEGAL SERVICES (SHF)	2	0	205,260	205,260	171,867
PUBLIC INFORMATION (SHF)	1	0	91,820	91,820	0
REGISTRATION DIVISION (SHF)	16	0	1,055,731	1,163,731	1,085,132
REHABILITATION SERVICES (SHF)	23	0	2,361,049	2,361,049	795,708
RESEARCH & PLANNING (SHF)	2	0	168,638	168,638	645
SENIOR ADMINISTRATION (SHF)	2	0	454,262	484,262	614,561
TRAINING DIVISION - MANDATED (SHF)	7	0	1,103,097	1,103,097	1,046,243
TRAINING DIVISION - NONMANDATED (SHF)	4	0	566,232	566,232	273,611
WORK RELEASE & RESTITUTION CENTER (SHF)	0	0	0	0	48,937
Grand Totals	1,175	7	95,209,117	116,355,675	113,663,314
Revenue Totals				21,146,558	21,262,500

ADMINISTRATIVE SUPPORT (SHF)

Service Description

This service provides executive administrative support for the Sheriff; assists the Sheriff with the organizational challenges associated with leading an agency of approximately 1,200 employees and maintains the flow of communication to the appropriate divisions within the Sheriff's Office.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	255,852	333,708	408,050	-23.33%
Contractual Services	2,372	5,375	2,372	-55.87%
Commodities	127,685	53,685	48,153	137.84%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	30,492	30,492	-100.00%
Total Expense	385,909	423,260	489,067	-8.82%
Total Revenue	-	-	-	0.00%
Net County Dollars	385,909	423,260	489,067	-8.82%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	3	0	4	0	4	0	-1	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Number of requests received	OUTPUT	0.00	0.00	287.00	0.00%
Response rate	OUTCOME	100.00	0.00	100.00	0.00%
Response rate (w/in 24 hours)	EFFICIENCY	95.00	0.00	98.00	0.00%

CHILD SUPPORT ENFORCEMENT (SHF)

Service Description

This division is dedicated solely to the service of legal process and other related Child Support documents. This includes serving the non-custodial parent (NCP) and/or custodial parent (CP) processes.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	15,357	108,116	(183,408)	-85.80%
Contractual Services	3,324	-	3,324	0.00%
Commodities	-	-	31,844	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	148,240	0.00%
Total Expense	18,681	108,116	-	-82.72%
Total Revenue	-	-	-	0.00%
Net County Dollars	18,681	108,116	-	-82.72%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	6	0	0	0	6	0	6	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

COURT SECURITY (SHF)

Service Description

This service provides security in and around the court facilities, judges, jurors, defendants, and witnesses; serving subpoenas; and assuming custody of prisoners scheduled for court and sentenced by the court.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	8,381,186	7,172,440	7,106,096	16.85%
Contractual Services	53,056	53,056	53,056	0.00%
Commodities	27,040	44,960	44,960	-39.86%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	8,461,282	7,270,456	7,204,112	16.38%
Total Revenue	-	-	-	0.00%
Net County Dollars	8,461,282	7,270,456	7,204,112	16.38%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	117	4	105	0	104	0	12	4

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Number of contraband recovered	OUTPUT	0.00	15,335.00	12,699.00	0.00%
% Use of force incident rate	OUTCOME	0.001	0.00	0.00	100%
Court Security Staff per Post	EFFICIENCY	1.35	1.02	1.04	132.35%
Security cost per court session	OUTPUT	0.00	571.00	555.00	0.00%
Contraband Recovery Rate	OUTPUT	0.00	13.36	11.00	0.00%

DETENTION SERVICES (SHF)

Service Description

This service provides a comprehensive delivery of detention related services including arrest processing, classification, housing, medical, food service and administration.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	62,126,325	60,936,463	62,234,460	1.95%
Contractual Services	13,734,788	13,564,526	14,736,194	1.26%
Commodities	1,461,678	1,335,119	1,645,940	9.48%
Other Charges	-	-	-	0.00%
Interdepartmental	157,443	157,443	138,237	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	77,480,234	75,993,551	78,754,831	1.96%
Total Revenue	18,211,000	18,111,000	26,697,183	0.55%
Net County Dollars	59,269,234	57,882,551	52,057,648	2.40%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	805	0	869	0	898	0	-64	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Average daily population	OUTPUT	0.00	1,444.00	1,507.00	0.00%
Number of booked inmates	OUTPUT	0.00	27,096.00	36,194.00	0.00%
Erroneous release rate (per 100 released)	EFFICIENCY	0.02	0.01	0.01	200.00%
Inmate escape rate (per 100 bed days)	OUTCOME	0.00	0.00	0.00	100%
Cost per inmate served	OUTPUT	0.00	198.23	158.67	0.00%

DV ENFORCEMENT & EDUCATION (SHF)

Service Description

This service carries out domestic violence orders of the Courts and State including the removal of children from the home, the seizure of all weapons and the arrests of subjects as well as provides educational opportunities to both the victims and offenders through a partnership with the Battered Women's Shelter.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	731,736	675,257	661,967	8.36%
Contractual Services	49,874	49,532	50,069	0.69%
Commodities	2,175	2,425	2,425	-10.31%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	783,785	727,214	714,461	7.78%
Total Revenue	-	-	-	0.00%
Net County Dollars	783,785	727,214	714,461	7.78%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	9	0	9	0	9	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Number of protection orders served	OUTPUT	0.00	3,208.00	3,094.00	0.00%
Number of DV papers per staff	EFFICIENCY	375.00	507.00	460.00	135.20%
Domestic Violence Paper Service Rate	OUTCOME	85.00	79.00	84.00	92.94%

FACILITY MANAGEMENT (SHF)

Service Description

This service provides facility management and maintenance for more than 11 million square feet of detention facilities.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	630,553	-	-100.00%
Contractual Services	5,446,641	5,800,807	5,718,224	-6.11%
Commodities	642,956	491,556	659,839	30.80%
Other Charges	665,590	652,535	627,196	2.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	6,755,187	7,575,451	7,005,259	-10.83%
Total Revenue	-	-	-	0.00%
Net County Dollars	6,755,187	7,575,451	7,005,259	-10.83%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	9	0	0	0	-9	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Number of service requests	OUTPUT	0.00	13,422.00	13,382.00	0.00%
% Work order completion rate	IMPACT	87.00	96.00	94.00	110.34%
Cost per square foot	OUTPUT	0.00	5.90	6.17	0.00%
% Customer satisfaction rating	CUSTOMER	84.00	94.00	93.00	111.90%
Monthly labor cost savings for in-house inmate labor: superv	EFFICIENCY	19,000.00	17,423.67	19,479.85	91.70%

FIELD OPERATIONS (SHF)

Service Description

This service enforces an array of civil and criminal laws including serving civil and criminal process documents, serving orders for arrest, serving warrants and mental custody orders, apprehending fugitives, seizing property, and legal processes related to Child Support documents.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	8,379,743	8,050,296	8,267,833	4.09%
Contractual Services	489,809	542,471	492,139	-9.71%
Commodities	488,109	794,538	653,973	-38.57%
Other Charges	-	-	-	0.00%
Interdepartmental	322,552	322,552	322,552	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	9,680,213	9,709,857	9,736,497	-0.31%
Total Revenue	2,797,558	3,010,000	3,079,938	-7.06%
Net County Dollars	6,882,655	6,699,857	6,656,559	2.73%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	103	1	114	0	107	0	-11	1

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Number of civil processes served	OUTPUT	0.00	67,836.00	69,349.00	0.00%
Civil Paper Service Rate	OUTCOME	77.00	79.00	77.00	102.60%
Daily service attempt rate	EFFICIENCY	1.30	1.69	1.79	130.00%
Number of serviceable papers	OUTPUT	0.00	85,764.00	89,540.00	0.00%

FISCAL ADMINISTRATION (SHF)

Service Description

This service provides accounting support services for all divisions of the Sheriff's Office including payroll, accounts payable and receivable, procurement, travel, contract administration and budgeting; performs general accounting operations to ensure accurate accounting of all transactions.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	1,148,206	1,112,250	1,110,217	3.23%
Contractual Services	107,106	35,091	73,190	205.22%
Commodities	12,250	9,145	9,145	33.95%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	1,267,562	1,156,486	1,192,552	9.60%
Total Revenue	-	-	-	0.00%
Net County Dollars	1,267,562	1,156,486	1,192,552	9.60%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	15	0	15	0	15	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Number of transactions	OUTPUT	0.00	13,966.00	17,259.00	0.00%
Actual expenditure rate	OUTPUT	0.00	96.98	98.28	0.00%
% Customer satisfaction rating	CUSTOMER	84.00	95.00	94.00	113.10%
Payroll error rate	EFFICIENCY	0.05	0.00	0.00	100%
Transaction error rate (non-payroll)	OUTCOME	0.45	0.26	0.18	173.08%

HUMAN RESOURCES (SHF)

Service Description

This service assists the department with human resource related activities such as recruiting and hiring, performance appraisals, and processing payroll.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	702,871	702,545	671,778	0.05%
Contractual Services	190,628	190,628	240,628	0.00%
Commodities	20,460	20,460	20,460	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	913,959	913,633	932,866	0.04%
Total Revenue	-	-	-	0.00%
Net County Dollars	913,959	913,633	932,866	0.04%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	9	0	9	0	9	0	-1	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% Customer satisfaction rating	CUSTOMER	84.00	94.00	96.00	111.90%
Number of employees per HR staff	EFFICIENCY	396.00	380.00	405.00	95.96%
Vacancy fill rate	OUTCOME	80.00	73.00	64.00	91.25%
Number of vacancies	OUTPUT	0.00	22.00	22.00	0.00%

INFORMATION SERVICES DIVISION (SHF)

Service Description

This service provides project management and consultation for technology enhancements that support the business operations.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	260,596	251,793	-100.00%
Contractual Services	587,187	541,046	566,046	8.53%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	587,187	801,642	817,839	-26.75%
Total Revenue	-	-	-	0.00%
Net County Dollars	587,187	801,642	817,839	-26.75%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	2	0	2	0	-2	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% Applications availability	IMPACT	98.00	98.00	98.00	100.00%
% Server Availability	OUTCOME	98.00	98.00	98.00	100.00%
Number of IT staff per MCSO employee	EFFICIENCY	396.00	380.00	405.00	95.96%
% Customer satisfaction rating	CUSTOMER	84.00	95.00	93.00	113.10%
Work order completion rate	OUTCOME	85.00	94.00	97.00	110.59%
Number of work order requests	OUTPUT	0.00	3,820.00	3,457.00	0.00%

INMATE FINANCE & SUPPORT (SHF)

Service Description

This service is responsible for managing all inmate financial transactions for an average daily population of approximately 1,500 inmates across all detention facilities; manages all inmate property and delivers commissary order to inmates.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	2,170,797	2,049,131	2,085,678	5.94%
Contractual Services	5,629	5,629	5,629	0.00%
Commodities	-	13,000	13,000	-100.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	2,176,426	2,067,760	2,104,307	5.26%
Total Revenue	-	-	-	0.00%
Net County Dollars	2,176,426	2,067,760	2,104,307	5.26%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	34	0	35	0	35	0	-1	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Commissary fill rate	EFFICIENCY	52.00	50.40	53.00	96.92%
Dress out error rate (per 100)	EFFICIENCY	5.00	1.10	3.10	454.55%
Sustained property claims (per 1000)	OUTCOME	0.50	0.00	0.10	100%
# of commissary orders	OUTPUT	0.00	77,428.00	79,483.00	0.00%

INMATE LIBRARY SERVICE (SHF)

Service Description

This service provides inmates access to a variety of resources that include legal reference, fiction, nonfiction, educational support, as well as, mandated legal reference.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	295,987	1,884,382	280,838	-84.29%
Contractual Services	-	-	-	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	295,987	1,884,382	280,838	-84.29%
Total Revenue	-	-	-	0.00%
Net County Dollars	295,987	1,884,382	280,838	-84.29%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	4	0	24	0	4	0	-20	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Number of customers served	OUTPUT	0.00	12,652.00	15,174.00	0.00%
Number of customers served per staff	OUTPUT	0.00	2,812.00	3,372.00	0.00%
Borrow Rate per 1,000 inmates	OUTCOME	340.00	486.32	419.00	143.04%
Transaction rate per 1000 inmates	OUTCOME	807.00	1,118.27	901.00	138.57%
Law library request rate per 1000 inmates	OUTCOME	100.00	240.81	162.00	240.81%
Law library service rate	EFFICIENCY	62.00	75.00	69.00	120.97%

IT RESOURCE MANAGEMENT (SHF)

Service Description

This service provides information technology support for computer-related equipment utilized in the Sheriff's Office.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	1,247,630	984,442	948,470	26.73%
Contractual Services	-	-	-	0.00%
Commodities	157,544	10,360	10,360	1420.69%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	1,405,174	994,802	958,830	41.25%
Total Revenue	-	-	-	0.00%
Net County Dollars	1,405,174	994,802	958,830	41.25%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	14	0	11	0	11	0	3	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Number of work order requests	OUTPUT	0.00	3,820.00	3,457.00	0.00%
% Customer satisfaction rating	CUSTOMER	84.00	95.00	93.00	113.10%
% Server Availability	IMPACT	98.00	98.00	98.00	100.00%
% Applications availability	IMPACT	98.00	98.00	98.00	100.00%
Number of employees per IT resource staff	EFFICIENCY	132.00	127.00	135.00	96.21%
Work order completion rate	OUTCOME	85.00	94.00	97.00	110.59%

LEGAL SERVICES (SHF)

Service Description

This service provides legal advice and representation, warrant preparation and review, contract review, and training to the Sheriff and his employees.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	172,772	164,479	291,475	5.04%
Contractual Services	24,100	-	-	0.00%
Commodities	8,388	7,388	7,388	13.54%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	205,260	171,867	298,863	19.43%
Total Revenue	-	-	-	0.00%
Net County Dollars	205,260	171,867	298,863	19.43%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	2	0	2	0	2	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Number of legal requests	OUTPUT	0.00	3,714.00	3,598.00	0.00%
% Legal service resolution rate	OUTCOME	98.00	97.00	97.00	98.98%
Number of legal requests per staff	EFFICIENCY	3,700.00	3,714.00	3,598.00	100.38%
% Customer satisfaction rating	CUSTOMER	84.00	100.00	100.00	119.05%

PUBLIC INFORMATION (SHF)

Service Description

This service provides internal and external communications to increase awareness about the Sheriff's Office.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	91,820	-	-	0.00%
Contractual Services	-	-	-	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	91,820	-	-	0.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	91,820	-	-	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	1	0	0	0	0	0	1	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

REGISTRATION DIVISION (SHF)

Service Description

This service issues concealed handgun and gun permits; registers sex offenders who reside in the County; fingerprints all daycare workers in the County as well as miscellaneous fingerprinting for employment, adoptions and naturalization; and registering video poker machines in the County.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	1,008,605	926,253	802,503	8.89%
Contractual Services	103,315	107,068	157,068	-3.51%
Commodities	51,811	51,811	56,611	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	1,163,731	1,085,132	1,016,182	7.24%
Total Revenue	108,000	108,000	100,000	0.00%
Net County Dollars	1,055,731	977,132	916,182	8.04%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	16	0	16	0	16	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Number of applications processed	OUTPUT	0.00	29,652.00	13,010.00	0.00%
Average of sex offenders monitored	OUTPUT	0.00	1,037.00	1,026.00	0.00%
Number of fingerprinting requests	OUTPUT	0.00	18,953.00	19,207.00	0.00%
% Gun Permit Process Rate (w/14 days)	EFFICIENCY	100.00	47.00	100.00	47.00%
Conceal Carry handgun permit upheld appeal rate	OUTCOME	0.00	0.00	0.00	0.00%

REHABILITATION SERVICES (SHF)

Service Description

This service provides rehabilitative, educational, literacy programming and substance abuse rehabilitation to individuals while incarcerated.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	1,926,410	402,177	1,741,606	379.00%
Contractual Services	410,544	393,531	410,544	4.32%
Commodities	24,095	-	24,095	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	2,361,049	795,708	2,176,245	196.72%
Total Revenue	-	-	-	0.00%
Net County Dollars	2,361,049	795,708	2,176,245	196.72%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	23	0	5	0	23	0	18	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Actual number of participants (individual PIDs)	OUTPUT	0.00	2,309.00	3,243.00	0.00%
Inmate Programs Class Completion Rate	OUTCOME	71.00	70.00	72.00	98.59%
Cost per participant	OUTPUT	0.00	243.36	209.25	0.00%
% Recidivism rate	OUTCOME	51.00	48.00	43.00	106.25%
Requests per staff	EFFICIENCY	1,800.00	3,026.00	3,026.00	168.11%

RESEARCH & PLANNING (SHF)

Service Description

This service collects, analyzes, disseminates and presents data and information for the purpose of planning, decision-making, and policy formulation within the Mecklenburg County Sheriff's Office.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	166,993	-	158,530	0.00%
Contractual Services	645	645	645	0.00%
Commodities	1,000	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	168,638	645	159,175	26045.43%
Total Revenue	-	-	-	0.00%
Net County Dollars	168,638	645	159,175	26045.43%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	2	0	0	0	2	0	2	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Request for information response rate	EFFICIENCY	99.00	99.00	100.00	100.00%
# of official completed reports	OUTPUT	0.00	32.00	27.00	0.00%
% of completed required reports in FY	OUTCOME	95.00	97.00	100.00	102.11%
% Customer satisfaction rating	CUSTOMER	84.00	96.00	95.00	114.29%

SENIOR ADMINISTRATION (SHF)

Service Description

This service provides leadership and logistical support to the Sheriff's Office by establishing and enforcing policy; also serve as liaisons with county government, other agencies and citizens.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	404,114	536,518	570,251	-24.68%
Contractual Services	20,561	20,256	20,256	1.51%
Commodities	59,587	57,787	77,787	3.11%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	484,262	614,561	668,294	-21.20%
Total Revenue	30,000	30,000	50,000	0.00%
Net County Dollars	454,262	584,561	618,294	-22.29%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	2	0	3	0	3	0	-1	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% Employee Motivation & Satisfaction	OUTCOME	84.00	85.00	87.00	101.19%
Customer Satisfaction Index(%)	CUSTOMER	84.00	95.00	95.00	113.10%

TRAINING DIVISION - MANDATED (SHF)

Service Description

This service provides funding for all mandated training and is delivered in order to fulfill requirements set forth by a variety of sources. More specifically, required training mandated by the North Carolina Sheriff's Training and Education Standards Commission for initial and continued certification as a Justice Officer (Deputy Sheriff, Detention Officer, or Telecommunicator), required training mandated by the American Correctional Association in order to maintain national accreditation, and required training mandated by the Mecklenburg County Sheriff's Office and Mecklenburg County determined to be an operational or business necessity.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	589,841	813,752	816,164	-27.52%
Contractual Services	488,706	207,941	76,291	135.02%
Commodities	24,550	24,550	24,550	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	1,103,097	1,046,243	917,005	5.43%
Total Revenue	-	-	-	0.00%
Net County Dollars	1,103,097	1,046,243	917,005	5.43%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	7	0	11	0	11	0	-4	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Number enrolled in training	OUTPUT	0.00	32,133.00	34,294.00	0.00%
Completion rate	OUTCOME	90.00	99.30	99.00	110.33%
Average number of training hours per month	EFFICIENCY	6,800.00	9,647.00	12,779.00	141.87%
% Customer satisfaction rating	CUSTOMER	84.00	96.00	94.00	114.29%

TRAINING DIVISION - NONMANDATED (SHF)

Service Description

All open or individually requested training opportunities are provided for employees to attend programs relevant and beneficial to their job assignments. Internal and external resources are utilized to find appropriate training courses and seminars in order to enhance employees' professional development as well as their collective abilities to perform job responsibilities.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	292,621	-	-	0.00%
Contractual Services	1,750	1,750	178,400	0.00%
Commodities	271,861	271,861	271,861	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	566,232	273,611	450,261	106.95%
Total Revenue	-	-	-	0.00%
Net County Dollars	566,232	273,611	450,261	106.95%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	4	0	0	0	0	0	4	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Number enrolled in training	OUTPUT	0.00	341.00	264.00	0.00%
Completion rate	OUTCOME	87.00	98.00	95.00	112.64%
Average number of training hours per month	EFFICIENCY	160.00	872.00	176.00	545.00%
% Customer satisfaction rating	CUSTOMER	84.00	96.00	94.00	114.29%

WORK RELEASE & RESTITUTION CENTER (SHF)

Service Description

This service provides a structured community work program for sentenced offenders; proceeds from their work are used to pay child support, family support, restitution, fines and taxes.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	48,937	2,201,012	-100.00%
Contractual Services	-	-	95,584	0.00%
Commodities	-	-	57,948	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	-	48,937	2,354,544	-100.00%
Total Revenue	-	3,500	60,000	-100.00%
Net County Dollars	-	45,437	2,294,544	-100.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	27	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures not required	NOINDICATOR	0.00	0.00	0.00	0.00%

Social Services

Mission

To provide economic and social services to sustain and/or improve the quality of life for its citizens.

Responsibilities

- * The Economic Services Division administers federal and state-mandated programs for eligible families who request food and medical assistance.
- * The Services for Adults Division provides services for and information to older adults (those over age 60) and disabled adults (those over 18). The division's goal is to enhance customers' self-sufficiency and their accessibility to available resources.
- * The Youth and Family Services Division provide services for and information to protect children by strengthening the capacity for self-sufficiency of families of Mecklenburg County whose children's health, welfare and safety are at risk due to their circumstances or behavior which necessitates public intervention.
- * The Community Resources Division increases the capacity of Mecklenburg County to care for the safety, security and well-being of the community while stabilizing vulnerable customers and assisting them in reaching self-sufficiency.
- * The Business Affairs Division was established by the Social Services Director to lead the pursuit of more efficient and effective economic and social services and to help the department achieve its strategic vision. Units in this division provide centralized business support services to the four other DSS divisions.
- * Additional administrative functions such as Fiscal Administration, Human Resources Department, Information Services and Technology Department, Public Service and Information Department and Strategic Management are provided to support all business functions.

Budget and Staff Resources			
Budget Overview	FY2017 Adopted	FY2016 Amended	FY2015 Adopted
Personnel Services & Employee Benefits	\$95,600,817	\$91,496,779	\$84,788,080
Contractual Services	\$92,423,005	\$90,307,776	\$86,561,406
Commodities	\$779,391	\$1,027,370	\$993,069
Other Charges	\$5,000	\$5,000	\$5,000
Interdepartmental	\$383,858	\$383,858	\$388,398
Capital Outlay	\$182,500	\$446,541	\$153,752
Total Expense	\$189,374,571	\$183,667,324	\$172,889,705
Total Revenue	\$119,813,958	\$118,008,844	\$111,829,159
Net County Dollars	\$69,560,613	\$65,658,480	\$61,060,546

Position Summary					
FY2017 Adopted		FY2016 Adopted		FY2015 Adopted	
FTE	PTE	FTE	PTE	FTE	PTE
1,302	6	1,304	5	1,238	6

Social Services

Major Funding Adjustments

Here is a list of approved Fiscal Year 2017 operating budget requests to assist the department with meeting its goals and objectives as approved by the Board of County Commissioners.

Adjustment	FTE	County	Total	Description
Strategic Business Plan Adjustments				
Community Social Work	-	\$104,000	\$104,000	Program funding for Care Transitions In-Home Aide services
Senior Citizen's Nutrition Program	-	\$30,751	\$30,751	To purchase kiosk and software license for program
Other Adjustments				
Health Eligibility Worker	1.00	47,484	11,871	A position located in Health Department to assist clients with Medicaid applications
Advisory Boards	-	27,000	27,000	Stipend to reimburse board members for travel expenses associated with the Nursing Home Advisory Board and Adult Home Care Community Advisory Committee
Efficiency Savings	- 3.00	- 230,078	- 230,078	Social Worker positions repurposed to Behavior Health to monitor provider contracts for children
Investing in Our Employees				
Pay-For-Performance	-	800,588	800,588	Pay for performance adjustment is allocated after budget adoption

Social Services

Service level View					
Service Name	FT	PT	FY2017 County Funding	FY2017 Total Budget	FY2016 Total Budget
ADMINISTRATIVE SUPPORT (DSS)	14	0	1,028,966	2,437,457	2,229,360
ADULT SERVICES (DSS)	57	0	4,307,734	5,401,024	5,184,316
CHILDCARE SERVICES (DSS)	0	0	791,571	46,358,837	44,820,212
CHILDREN'S SERVICES (DSS)	405	0	23,367,932	43,985,741	42,848,239
COMMUNITY SOCIAL WORK (DSS)	39	0	1,132,833	3,463,784	3,312,083
DV SERVICES (DSS)	0	0	0	0	0
FACILITIES MANAGEMENT (DSS)	0	0	988,789	1,310,168	1,564,251
FRAUD (DSS)	13	0	232,742	896,403	835,637
GENERAL ASSISTANCE (DSS)	16	0	3,993,395	12,449,613	12,537,187
IT RESOURCE MANAGEMENT (DSS)	0	0	309,563	613,821	596,032
LEGAL SERVICES (DSS)	13	0	1,334,726	1,602,533	1,481,297
MAINTAINING INDEPENDENCE SERVICES (DSS)	4	0	1,589,635	4,463,107	4,328,953
MECKLENBURG TRANSPORT (DSS)	36	1	1,768,993	3,123,670	3,460,762
MEDICAID RELATED PAYMENTS (DSS)	0	0	3,255,794	3,255,794	3,299,178
MEDICAID TRANSPORTATION (DSS)	0	0	25,668	5,100,000	5,000,000
PUBLIC ASSISTANCE (DSS)	596	4	13,606,726	39,029,127	37,396,023
QUALITY IMPROVEMENT (DSS)	13	0	740,553	1,079,043	914,600
RECORD & MAIL SERVICES (DSS)	8	0	1,117,035	1,886,264	1,856,924
RETIREE MEDICAL INSURANCE (HRS)	0	0	2,245,026	3,151,356	2,573,250
SENIOR ADMINISTRATION (DSS)	1	0	107,599	232,606	222,774
SENIOR CITIZENS NUTRITION PROGRAM (DSS)	27	1	1,897,419	3,010,518	2,976,074
WORK FIRST EMPLOYMENT SERVICE (DSS)	60	0	5,717,914	6,523,705	6,230,172
Grand Totals	1,302	6	69,560,613	189,374,571	183,667,324
Revenue Totals				119,813,958	118,008,844

ADMINISTRATIVE SUPPORT (DSS)

Service Description

This service provides administrative, professional and operational support across all staff and programs within the Department of Social Services.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	1,227,259	1,206,495	924,669	1.72%
Contractual Services	1,048,242	864,532	426,735	21.25%
Commodities	141,956	158,333	157,654	-10.34%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	20,000	-	-	0.00%
Total Expense	2,437,457	2,229,360	1,509,058	9.33%
Total Revenue	1,408,491	1,408,491	525,628	0.00%
Net County Dollars	1,028,966	820,869	983,430	25.35%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	14	0	15	0	13	0	-1	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures are not required	NOINDICATOR	0.00	0.00	0.00	0.00%

ADULT SERVICES (DSS)

Service Description

This service provides a full array of social work services to seniors and adults with disabilities, caregivers, community partners and other professionals, including information and assistance, intake for all agency-administered services for seniors and adults with disabilities, protective services, guardianship, and monitoring of adult care home and family care home facilities.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	5,200,730	5,008,515	4,585,569	3.84%
Contractual Services	179,409	154,316	169,161	16.26%
Commodities	20,885	21,485	20,140	-2.79%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	5,401,024	5,184,316	4,774,870	4.18%
Total Revenue	1,093,290	1,095,797	919,911	-0.23%
Net County Dollars	4,307,734	4,088,519	3,854,959	5.36%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	57	0	58	0	53	1	-1	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% Customer satisfaction rating	CUSTOMER	84.00	99.09	94.58	117.96%
% of Adult Services referrals initiated timely	EFFICIENCY	95.00	97.33	96.64	102.45%
Annual % of APS clients not repeat victims of maltreatment	IMPACT	88.00	94.57	92.43	107.47%
# of customers served	OUTPUT	0.00	1,582.00	1,643.00	0.00%
% of wards restored to capacity or successor GDN found	IMPACT	5.00	9.73	8.87	194.60%
% of substantiated allegations at facilities within 12 month	IMPACT	0.00	6.50	0.00	0.00%

CHILDCARE SERVICES (DSS)

Service Description

This service provides subsidized childcare for low-income working parents, parents engaged in workforce preparedness training, participants in WorkFirst, Child Protective Services cases, and Smart Start parents (working poor and teens).

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	46,358,837	44,820,212	42,170,008	3.43%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	46,358,837	44,820,212	42,170,008	3.43%
Total Revenue	45,567,266	44,028,641	41,483,748	3.49%
Net County Dollars	791,571	791,571	686,260	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% Customer satisfaction rating (parents)	CUSTOMER	84.00	98.70	98.96	117.50%
% of families correctly determined eligible for subsidies	IMPACT	99.00	100.00	99.97	101.01%
% of Child Care Centers satisfied with service from CCRI	CUSTOMER	84.00	89.57	94.86	106.63%
% eligibility renewed timely	EFFICIENCY	100.00	100.00	100.00	100.00%
Average # of children receiving service per month	OUTPUT	0.00	6,359.00	6,827.00	0.00%

CHILDREN'S SERVICES (DSS)

Service Description

This service includes child protective services, CPS, as defined by the State of North Carolina and as such includes prevention services, family support services, family preservation services, intensive family preservation services, family reunification services, including placement and adoption services. This service is responsible for providing legal advice and representation on youth custody cases and abuse/neglect cases.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	30,925,201	29,600,410	26,951,419	4.48%
Contractual Services	12,951,803	13,074,846	12,050,214	-0.94%
Commodities	88,737	152,983	74,955	-42.00%
Other Charges	5,000	5,000	5,000	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	15,000	15,000	15,000	0.00%
Total Expense	43,985,741	42,848,239	39,096,588	2.65%
Total Revenue	20,617,809	22,295,640	20,630,401	-7.53%
Net County Dollars	23,367,932	20,552,599	18,466,187	13.70%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	405	0	407	0	370	0	-2	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% Customer satisfaction rating	CUSTOMER	84.00	80.05	83.75	95.30%
% of CPS clients who are not repeat victims	IMPACT	94.60	97.84	91.56	103.42%
% Absence of maltreatment in foster care	IMPACT	99.68	99.62	99.72	99.94%
# of children in active investigations	OUTPUT	0.00	20,452.00	20,281.00	0.00%
% youth permanency by reunification w/n 12 months	EFFICIENCY	53.00	55.96	56.25	105.58%
Annual % of children adopted within 24 months of custody	EFFICIENCY	36.60	22.22	19.10	60.71%
% investi. & family assessment decision made w/n mand. time	IMPACT	65.00	55.26	49.72	85.02%

COMMUNITY SOCIAL WORK (DSS)

Service Description

This service provides services and programs for at risk families, seniors and disabled citizens who fall outside of protective services and public assistance services. Staff provide services to address social problems for low income citizens and to delay or eliminate the need for placement in a long-term care facility.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	3,335,097	3,136,330	3,101,938	6.34%
Contractual Services	120,221	162,496	45,958	-26.02%
Commodities	8,466	13,257	13,560	-36.14%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	3,463,784	3,312,083	3,161,456	4.58%
Total Revenue	2,330,951	2,341,149	1,943,186	-0.44%
Net County Dollars	1,132,833	970,934	1,218,270	16.67%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	39	0	39	0	39	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% Customer satisfaction rating	CUSTOMER	84.00	95.61	95.14	113.82%
% CSW cases initiated timely	EFFICIENCY	94.05	94.27	89.46	100.23%
% CSW customers living in a safe environment	IMPACT	95.00	99.70	97.17	104.95%
% target population served (Community Social Work)	OUTCOME	89.30	94.86	93.47	106.23%
Number of Community Social Work Clients	OUTPUT	0.00	2,693.00	0.00	0.00%

DV SERVICES (DSS)

Service Description

This service provides domestic violence assessment and consultation for child protective service cases and TANF eligible clients.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	65,133	0.00%
Contractual Services	-	-	-	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	-	-	65,133	0.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	-	-	65,133	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures are not required	NOINDICATOR	0.00	0.00	0.00	0.00%

FACILITIES MANAGEMENT (DSS)

Service Description

This service provides lease payments, preventive maintenance, repairs, and other facility related support for the Department of Social Services facilities and equipment.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	742,937	751,377	745,390	-1.12%
Commodities	183,373	429,016	447,693	-57.26%
Other Charges	-	-	-	0.00%
Interdepartmental	383,858	383,858	388,398	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	1,310,168	1,564,251	1,581,481	-16.24%
Total Revenue	321,379	321,379	479,804	0.00%
Net County Dollars	988,789	1,242,872	1,101,677	-20.44%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures are not required	NO INDICATOR	0.00	0.00	0.00	0.00%

FRAUD (DSS)

Service Description

Responsible for preventing, discovering, and recovering overpayments in public assistance programs. This service seeks to maintain the integrity of the public assistance programs by deterring fraud through education, early detection, and prosecution.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	880,843	835,637	727,158	5.41%
Contractual Services	14,060	-	-	0.00%
Commodities	1,500	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	896,403	835,637	727,158	7.27%
Total Revenue	663,661	663,661	363,580	0.00%
Net County Dollars	232,742	171,976	363,578	35.33%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	13	0	13	0	11	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% FNS main investigations completed timely	EFFICIENCY	90.00	91.37	97.01	101.52%
% Preventive investigations completed timely	EFFICIENCY	97.00	96.59	97.53	99.58%
Overissued Collection rate	IMPACT	0.00	15.64	11.91	0.00%
Incentive funds received	IMPACT	0.00	225,917.00	163,441.00	0.00%
% Customer satisfaction rating	CUSTOMER	84.00	93.33	98.54	111.11%
Number of completed fraud investigations	OUTPUT	0.00	4,530.00	2,991.00	0.00%

GENERAL ASSISTANCE (DSS)

Service Description

This service offers aid through community referrals and financial assistance to residents with emergency needs such as: prescription drugs, rent and utility payments, pauper burials and transportation.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	1,144,101	1,202,595	1,166,549	-4.86%
Contractual Services	11,305,512	11,334,592	11,906,542	-0.26%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	12,449,613	12,537,187	13,073,091	-0.70%
Total Revenue	8,456,218	8,531,944	9,142,453	-0.89%
Net County Dollars	3,993,395	4,005,243	3,930,638	-0.30%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	16	0	17	0	17	0	-1	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% of AM line customers w/immediate need seen same day	EFFICIENCY	85.00	98.70	100.00	116.12%
% customer satisfaction with Crisis Assistance Ministries	CUSTOMER	84.00	95.32	93.87	113.48%
% customer satisfaction with Partnership Services	CUSTOMER	84.00	88.92	76.89	105.86%
Case Quality Index (Crisis Assistance Ministries)	IMPACT	95.00	100.00	0.00	105.26%
Case Quality Index (Partnership Services)	IMPACT	95.00	93.51	0.00	98.43%
# of households receiving community/emergency services	OUTPUT	0.00	1,646.00	0.00	0.00%
# receiving energy service	OUTPUT	0.00	23,825.00	0.00	0.00%

IT RESOURCE MANAGEMENT (DSS)

Service Description

This service provides the department with help desk and field support; manages and operates desktops, networks and telecommunications; and installs and supports servers.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	613,821	596,032	596,032	2.98%
Contractual Services	-	-	12,000	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	613,821	596,032	608,032	2.98%
Total Revenue	304,258	298,921	216,062	1.79%
Net County Dollars	309,563	297,111	391,970	4.19%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

LEGAL SERVICES (DSS)

Service Description

This service is responsible for providing legal advice and representation on youth custody cases, abuse/neglect cases, and investigating public assistance fraud.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	1,541,346	1,453,548	173,728	6.04%
Contractual Services	31,187	27,749	28,892	12.39%
Commodities	30,000	-	28,825	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	1,602,533	1,481,297	231,445	8.18%
Total Revenue	267,807	267,807	185,980	0.00%
Net County Dollars	1,334,726	1,213,490	45,465	9.99%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	13	0	13	0	1	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% Customer satisfaction with legal services	CUSTOMER	84.00	96.30	96.72	114.64%
% of TPR petitions filed within 60 days of goal change to Ad	IMPACT	60.00	25.81	83.33	43.02%
Total cases handled	OUTPUT	0.00	535.00	578.00	0.00%
% IPV Cases Returned Timely	EFFICIENCY	95.00	100.00	100.00	105.26%

MAINTAINING INDEPENDENCE SERVICES (DSS)

Service Description

This service provides in home aide and adult day care services to elderly and disabled social service customers to help them maintain their independence and stay in their home community.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	375,115	354,625	342,256	5.78%
Contractual Services	4,087,992	3,974,328	4,113,913	2.86%
Commodities	-	-	5,000	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	4,463,107	4,328,953	4,461,169	3.10%
Total Revenue	2,873,472	2,854,030	2,996,873	0.68%
Net County Dollars	1,589,635	1,474,923	1,464,296	7.78%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	4	0	4	0	4	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% Application timeliness rate (IHA)	EFFICIENCY	90.25	91.67	100.00	101.57%
% Customers remaining in home for at least 12 months	IMPACT	90.25	97.91	97.66	108.49%
% Customer satisfaction rating	CUSTOMER	84.00	96.34	95.18	114.69%
# of clients served	OUTPUT	0.00	548.00	601.00	0.00%
% Targeted population served	IMPACT	47.50	46.32	45.05	97.52%

MECKLENBURG TRANSPORT (DSS)

Service Description

This service provides a full array of human services transportation, door-to-door and to fixed routes for public transit for eligible Mecklenburg County citizens. Trip purposes include (but are not limited to) general medical appointments, dialysis, chemotherapy, employment and employment-readiness activities, adult day care and day health, supported employment and sheltered workshops, pharmacies, congregate nutrition and recreation sites, VA clinics and facilities, and grocery shopping.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	2,035,849	1,976,662	1,909,821	2.99%
Contractual Services	931,343	1,036,731	774,898	-10.17%
Commodities	25,960	25,373	25,373	2.31%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	130,518	421,996	129,207	-69.07%
Total Expense	3,123,670	3,460,762	2,839,299	-9.74%
Total Revenue	1,354,677	1,771,313	1,663,691	-23.52%
Net County Dollars	1,768,993	1,689,449	1,175,608	4.71%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	36	1	36	1	35	1	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% Customer satisfaction rating	CUSTOMER	84.00	88.09	90.79	104.87%
MTS cost per trip	EFFICIENCY	23.00	27.42	22.25	83.88%
# of trips provided	OUTPUT	0.00	94,896.00	105,866.00	0.00%
# of clients served	OUTPUT	0.00	1,037.00	765.00	0.00%
% of Mecklenburg Transport trips without injury	IMPACT	100.00	100.00	100.00	100.00%
Vendor cost per trip	EFFICIENCY	17.00	23.07	23.11	73.69%

MEDICAID RELATED PAYMENTS (DSS)

Service Description

This service which is federally and state mandated provides Special Assistance to Aged, Blind, and Disabled County residents.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	3,255,794	3,299,178	3,389,008	-1.31%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	3,255,794	3,299,178	3,389,008	-1.31%
Total Revenue	-	-	-	0.00%
Net County Dollars	3,255,794	3,299,178	3,389,008	-1.31%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

MEDICAID TRANSPORTATION (DSS)

Service Description

This service provides transportation to eligible County Medicaid residents who need access to medical care but have no other means to reach their destination.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	5,100,000	5,000,000	4,500,000	2.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	5,100,000	5,000,000	4,500,000	2.00%
Total Revenue	5,074,332	4,974,332	4,474,332	2.01%
Net County Dollars	25,668	25,668	25,668	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% Customer satisfaction rating	CUSTOMER	84.00	92.59	97.65	110.23%
Vendor cost per trip	EFFICIENCY	17.00	19.05	22.86	89.24%
# of trips provided	OUTPUT	0.00	353,992.00	343,553.00	0.00%
# of clients served	OUTPUT	0.00	7,616.00	7,877.00	0.00%
% of trips without injury	EFFICIENCY	100.00	100.00	100.00	100.00%

PUBLIC ASSISTANCE (DSS)

Service Description

This service provides assistance necessary to enable County residents to maintain self-sufficiency through programs such as Work First Cash Assistance, Work First Employment Services, Medicaid for Families and Adults, North Carolina Health Choice, and Food and Nutrition Services (formerly Food Stamps).

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	37,428,196	36,249,317	34,520,771	3.25%
Contractual Services	1,427,547	968,862	1,168,992	47.34%
Commodities	163,839	168,299	168,299	-2.65%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	9,545	9,545	9,545	0.00%
Total Expense	39,029,127	37,396,023	35,867,607	4.37%
Total Revenue	25,422,401	23,183,012	23,295,136	9.66%
Net County Dollars	13,606,726	14,213,011	12,572,471	-4.27%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	596	4	596	3	590	4	0	1

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% Customer satisfaction rating	CUSTOMER	84.00	85.63	86.47	101.94%
FNS Program Access Index	IMPACT	0.00	80.73	85.92	0.00%
% Medicaid and NCHC processing rate	EFFICIENCY	80.00	77.56	61.15	96.95%
% FNS processing rate (normal)	EFFICIENCY	95.00	93.02	0.00	97.92%
% of FNS 'Expedited' applications processed within mandated	EFFICIENCY	0.00	91.36	0.00	0.00%
% FNS Recertifications processed within mandated timeframe	EFFICIENCY	0.00	65.97	0.00	0.00%
% Medicaid for pregnant women app processed w/in mand. time	EFFICIENCY	0.00	85.04	0.00	0.00%
# receiving Public Assistance	OUTPUT	0.00	238,130.00	0.00	0.00%

QUALITY IMPROVEMENT (DSS)

Service Description

This service coordinates mandated federal and state compliance proceedings, including audits, local hearings, reviews, monitoring, and policy changes in partnership with federal and state program policy representatives and legislative liaisons; delivers new hire, annual, refresher and policy change trainings, conducts and computes statistical and trend analyses related to comprehensive quality control processes designed to ensure compliance with mandated state policies, maximize financial benefits to consumers, determine fiscal and operational impacts to the department and customers, improve program performance, worker productivity, staff policy knowledge, and customer satisfaction.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	1,073,983	910,320	901,636	17.98%
Contractual Services	3,160	2,380	-	32.77%
Commodities	1,900	1,900	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	1,079,043	914,600	901,636	17.98%
Total Revenue	338,490	338,490	270,490	0.00%
Net County Dollars	740,553	576,110	631,146	28.54%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	13	0	11	0	11	0	2	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% of local hearings successfully resolved w/o further appeal	IMPACT	90.00	94.23	98.81	104.70%
% Customer satisfaction rating	CUSTOMER	84.00	95.46	90.64	113.64%
# of case actions quality sampled	OUTPUT	0.00	1,661.00	1,086.00	0.00%
% Mandated training provided to DSS staff timely	EFFICIENCY	100.00	100.00	100.00	100.00%
# of local hearings officiated by CSIS team	OUTPUT	0.00	262.00	0.00	0.00%

RECORD & MAIL SERVICES (DSS)

Service Description

This service provides the department with hard copy and digital document storage and retrieval, onsite and offsite records management, inter-county case transfers, redaction, copies for case discovery, and record purging. Mail services handles incoming and outgoing USPS mail, incoming checks and certified mail, outgoing case transfers and certified mail, provide pre-sort services, and maintains all onsite mail drop boxes.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	440,772	411,432	98,689	7.13%
Contractual Services	1,425,681	1,441,918	1,836,829	-1.13%
Commodities	12,374	3,574	-	246.22%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	7,437	-	-	0.00%
Total Expense	1,886,264	1,856,924	1,935,518	1.58%
Total Revenue	769,229	769,229	580,656	0.00%
Net County Dollars	1,117,035	1,087,695	1,354,862	2.70%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	8	0	8	0	1	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% Customer satisfaction rating (records)	CUSTOMER	84.00	78.49	86.39	93.44%
Total records retrieved	OUTPUT	0.00	2,171.00	5,242.00	0.00%
Total pieces of mail handled	OUTPUT	0.00	1,331,461.00	983,414.00	0.00%
% Returned mail rate	EFFICIENCY	0.00	1.47	2.75	0.00%
% Customer satisfaction rating (mail)	CUSTOMER	84.00	95.83	95.08	114.08%
Subpoena Timeliness Rate	EFFICIENCY	0.00	100.00	0.00	0.00%
Legal Discovery Timeliness Rate	EFFICIENCY	0.00	92.03	0.00	0.00%
Out-of-County CPS History Timeliness	EFFICIENCY	0.00	97.00	0.00	0.00%
Redacted Adoption Medical History Timeliness Rate	EFFICIENCY	0.00	94.44	0.00	0.00%
Customer Satisfaction Rating (Nurses/Adoption Unit)	CUSTOMER	84.00	77.40	0.00	92.14%
Customer Satisfaction Rating (Attorneys/Managers)	CUSTOMER	84.00	87.50	0.00	104.17%

RETIREE MEDICAL INSURANCE (HRS)

Service Description

This service provides funding to pay for the current year's projected retiree medical insurance cost.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	3,151,356	2,573,250	11,571,614	22.47%
Contractual Services	-	-	-	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	3,151,356	2,573,250	11,571,614	22.47%
Total Revenue	906,330	732,900	702,900	23.66%
Net County Dollars	2,245,026	1,840,350	10,868,714	21.99%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

SENIOR ADMINISTRATION (DSS)

Service Description

This service provides comprehensive senior leadership and oversight of the Department of Social Services.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	223,206	213,374	206,907	4.61%
Contractual Services	9,400	9,400	9,500	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	232,606	222,774	216,407	4.41%
Total Revenue	125,007	125,007	120,300	0.00%
Net County Dollars	107,599	97,767	96,107	10.06%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	1	0	1	0	1	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% Employee satisfaction rating	IMPACT	80.00	88.00	88.00	110.00%
% Customer satisfaction rating	CUSTOMER	84.00	94.51	95.16	112.51%

SENIOR CITIZENS NUTRITION PROGRAM (DSS)

Service Description

This service provides nutritionally balanced meals, activities, education, recreational opportunities and social interaction for eligible senior county residents at 17 community congregate sites. The service also provides nutritionally balanced meals to homebound seniors and supplemental meals for seniors with medical conditions requiring enhanced caloric and/or nutritional intake.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	1,640,343	1,623,171	1,636,661	1.06%
Contractual Services	1,274,724	1,304,703	1,133,210	-2.30%
Commodities	95,451	48,200	46,620	98.03%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	3,010,518	2,976,074	2,816,491	1.16%
Total Revenue	1,113,099	1,101,221	928,148	1.08%
Net County Dollars	1,897,419	1,874,853	1,888,343	1.20%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	27	1	27	1	28	1	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% Customer satisfaction rating	CUSTOMER	84.00	98.28	98.42	117.00%
# of customers served	OUTPUT	0.00	2,840.00	2,703.00	0.00%
Cost per meal served	EFFICIENCY	9.00	6.36	6.69	141.51%
% of homebound part. reporting prog helps them stay in home	IMPACT	90.00	94.44	94.94	104.93%
% participants reporting they are less hungry due to program	IMPACT	90.00	91.99	91.82	102.21%
Total # of Meals Served	OUTPUT	0.00	294,748.00	282,355.00	0.00%
% of meals served	EFFICIENCY	98.00	97.40	97.46	99.39%

WORK FIRST EMPLOYMENT SERVICE (DSS)

Service Description

This service provides social work services for Work First participants to remove barriers to self sufficiency, while improving the economic security and well being of the entire family through focus on employment, education, housing, health, and life skills development.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	4,363,599	4,145,066	4,536,144	5.27%
Contractual Services	2,155,156	2,080,156	2,080,156	3.61%
Commodities	4,950	4,950	4,950	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	6,523,705	6,230,172	6,621,250	4.71%
Total Revenue	805,791	905,880	905,880	-11.05%
Net County Dollars	5,717,914	5,324,292	5,715,370	7.39%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	60	0	59	0	64	0	1	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% Customer satisfaction rating	CUSTOMER	84.00	0.00	90.81	0.00%
# of Work First Employment Service Families	OUTPUT	0.00	0.00	0.00	0.00%
Participation Rate - All Families	IMPACT	0.00	0.00	0.00	0.00%
Participation Rate - Two Parent Families	IMPACT	0.00	0.00	0.00	0.00%
# of Work First Employment Service Families (Two-Parent)	OUTPUT	0.00	0.00	0.00	0.00%
% Work First Emp. Serv. clients completing 75% of sch hours	EFFICIENCY	0.00	0.00	0.00	0.00%
Adults to Work	EFFICIENCY	0.00	1,118.00	0.00	0.00%

Tax Collector

Mission

The Office of the Tax Collector serves Mecklenburg County residents with integrity by administering tax laws equitably and exceeding collection goals while achieving exemplary customer satisfaction results.

Responsibilities

The Tax Collector provides the following services: Business Tax Collection, Enforced Collections, Tax Support Services and Tax Accounting. Below is a description of each service.

- * Business Tax Collection assesses and collects gross receipt taxes (taxes based on sales receipts) including room occupancy, prepared food and beverage, beer and wine licenses, taxi cab licenses, vehicle rental tax, u-drive-it tax, heavy equipment tax, and other fees.
- * Property Tax Collections (PTC) collects ad valorem tax (taxes based on value) including real estate, business personal property and individual personal property taxes, special assessments and other fees. Additionally, PTC receives and processes tax payments in the form of cash, checks, money orders, credit cards and electronic checks via in person over the counter transactions, U.S. Mail or other courier services and through contractual agreements with providers of services such as lockbox check processing and online/Interactive Voice Response (IVR) payment processing for credit cards and eChecks.
- * Tax Accounting deposits cash/checks received, reconciles payments and receipts, coordinates refunds and returned checks and administers distribution of funds collected to various municipalities.
- * All units/services respond to customer inquiries, conduct research and assist with general informational requests.

Budget and Staff Resources			
Budget Overview	FY2017 Adopted*	FY2016 Amended	FY2015 Adopted
Personnel Services & Employee Benefits	\$3,078,624	\$2,777,310	\$3,506,186
Contractual Services	\$2,755,948	\$2,123,008	\$2,714,877
Commodities	\$55,613	\$65,895	\$88,001
Other Charges	\$0	\$0	\$0
Interdepartmental	\$16,319	\$8,806	\$10,216
Capital Outlay	\$0	\$0	\$0
Total Expense	\$5,906,504	\$4,975,019	\$6,319,280
Total Revenue	\$2,511,922	\$2,092,835	\$2,438,909
Net County Dollars	\$3,394,582	\$2,882,184	\$3,880,371

Position Summary					
FY2017 Adopted		FY2016 Adopted		FY2015 Adopted	
FTE	PTE	FTE	PTE	FTE	PTE
40	0	40	0	50	2

*Includes one-time fund balance allocation.

Tax Collector

Major Funding Adjustments

Here is a list of approved Fiscal Year 2017 operating budget requests to assist the department with meeting its goals and objectives as approved by the Board of County Commissioners.

Adjustment	FTE	County	Total	Description
Strategic Business Plan Adjustments				
Legal Services	-	\$160,000	\$160,000	To expand capacity to pursue delinquent tax payers
Comprehensive Foreclosure Strategy	-	-	500,000	Fund balance to transition foreclosure properties into private ownership
Investing in Our Employees				
Pay-For-Performance	-	44,017	44,017	Pay for performance adjustment is allocated after budget adoption

Tax Collector

Service level View					
Service Name	FT	PT	FY2017 County Funding	FY2017 Total Budget*	FY2016 Total Budget
ATTORNEY (TAX)	0	0	502,000	502,000	342,000
BUSINESS TAX COLLECTIONS (TAX)	13	0	-130,366	1,602,616	1,469,549
ENFORCED COLLECTIONS (TAX)	0	0	0	0	2,041,778
PROPERTY TAX COLLECTIONS (TAX)	26	0	2,835,324	3,614,264	0
TAX ADMINISTRATION (TAX)	1	0	187,624	187,624	172,390
TAX SUPPORT SERVICES (TAX)	0	0	0	0	949,302
Grand Totals	40	0	3,394,582	5,906,504	4,975,019
Revenue Totals				2,511,922	2,092,835

*Includes one-time fund balance allocation

ATTORNEY (TAX)

Service Description

This service provides legal advice to the Tax Collector on foreclosures, bankruptcies, wage and bank account garnishments, and levy or seizure of personal property and registered motor vehicles. Legal advice relates to property taxes, sales receipt taxes, and various regulatory license and permit fees.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	502,000	342,000	380,000	46.78%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	502,000	342,000	380,000	46.78%
Total Revenue	-	-	-	0.00%
Net County Dollars	502,000	342,000	380,000	46.78%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Foreclosures completed	OUTPUT	0.00	63.00	46.00	0.00%
Bankruptcy proceedings	OUTPUT	0.00	254.00	246.00	0.00%
Average Response Time	EFFICIENCY	85.00	92.00	87.00	108.24%
Fee as a % of Amount Collected	EFFICIENCY	6.00	3.90	4.40	153.85%

BUSINESS TAX COLLECTIONS (TAX)

Service Description

This service assesses and collects gross sales tax receipts including room occupancy, prepared food & beverage, privilege licenses, vehicle rental taxes and other fees.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	907,474	764,998	1,240,851	18.62%
Contractual Services	668,073	681,933	949,354	-2.03%
Commodities	18,958	18,007	27,571	5.28%
Other Charges	-	-	-	0.00%
Interdepartmental	8,111	4,611	5,311	75.91%
Capital Outlay	-	-	-	0.00%
Total Expense	1,602,616	1,469,549	2,223,087	9.05%
Total Revenue	1,732,982	1,835,027	2,186,613	-5.56%
Net County Dollars	(130,366)	(365,478)	36,474	-64.33%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	13	0	13	0	19	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% Customer satisfaction rating	CUSTOMER	84.00	98.00	99.00	116.67%
% Telephone response rate (w/in 30 secs.)	EFFICIENCY	85.00	96.14	94.00	113.11%
RO Collection Rate	OUTCOME	86.00	99.63	99.24	115.85%
PF Collection Rate	OUTCOME	86.00	95.98	95.38	111.60%
VR/UDI Collection Rate	OUTCOME	86.00	99.58	99.35	115.79%
Gross Receipts Tax Returns	OUTPUT	0.00	47,654.00	0.00	0.00%
Heavy Equipment Collection Rate	OUTPUT	86.00	100.00	0.00	116.28%

ENFORCED COLLECTIONS (TAX)

Service Description

This service collects ad valorem (taxes based on value) real estate, business, personal property, and individual personal property taxes and other fees.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	1,256,710	1,326,829	-100.00%
Contractual Services	-	748,985	1,038,568	-100.00%
Commodities	-	31,888	34,486	-100.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	4,195	4,905	-100.00%
Capital Outlay	-	-	-	0.00%
Total Expense	-	2,041,778	2,404,788	-100.00%
Total Revenue	-	148,174	145,800	-100.00%
Net County Dollars	-	1,893,604	2,258,988	-100.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	17	0	18	2	-17	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures not required	NOINDICATOR	0.00	0.00	0.00	0.00%
% Customer satisfaction rating	CUSTOMER	84.00	96.00	97.00	114.29%
Real Estate and Personal Property Collection Rate	OUTCOME	98.00	99.60	99.51	101.63%
Collection letters generated	OUTPUT	0.00	255.00	16,900.00	0.00%
Telephone Response Rate (within 30 seconds)	EFFICIENCY	80.00	85.29	87.00	106.61%
Prior Year REI/PP Collection Rate	EFFICIENCY	23.00	16.16	22.56	70.26%

PROPERTY TAX COLLECTIONS (TAX)

Service Description

This Office of the Tax Collector service is responsible for administering North Carolina tax law by collecting taxes based on value including real estate, business personal property, individual personal property, registered motor vehicle taxes and other fees. This service processes payments, provides customer service, manages bankruptcy claims, and initiates legal actions.

Budget Overview	FY2017 Adopted*	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	1,983,901	-	-	0.00%
Contractual Services	1,585,500	-	-	0.00%
Commodities	36,655	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	8,208	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	3,614,264	-	-	0.00%
Total Revenue	778,940	-	-	0.00%
Net County Dollars	2,835,324	-	-	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	26	0	0	0	0	0	26	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
% Customer satisfaction rating	CUSTOMER	84.00	0.00	0.00	0.00%
% Telephone response rate (w/in 30 secs.)	EFFICIENCY	0.00	0.00	0.00	0.00%
Payments processed	OUTPUT	0.00	0.00	0.00	0.00%
Calls handled	OUTPUT	0.00	0.00	0.00	0.00%
Real Estate & Personal Property Collection Rate	OUTCOME	98.00	0.00	0.00	0.00%
Balancing Error Rate	EFFICIENCY	0.00	0.00	0.00	0.00%
Collection letters generated	OUTPUT	0.00	0.00	0.00	0.00%
Prior Year REI/PP Collection Rate	EFFICIENCY	23.00	0.00	0.00	0.00%

*Includes one-time fund balance allocation

TAX ADMINISTRATION (TAX)

Service Description

This service provides strategic leadership and administrative oversight for all business decisions, activities, and duties associated with tax collections as required by North Carolina Statute.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	187,249	172,015	164,368	8.86%
Contractual Services	375	375	375	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	187,624	172,390	164,743	8.84%
Total Revenue	-	-	-	0.00%
Net County Dollars	187,624	172,390	164,743	8.84%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	1	0	1	0	1	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Customer satisfaction rating	CUSTOMER	84.00	97.00	97.00	115.48%
% Employee Motivation & Satisfaction	OUTCOME	84.00	91.00	92.00	108.33%

TAX SUPPORT SERVICES (TAX)

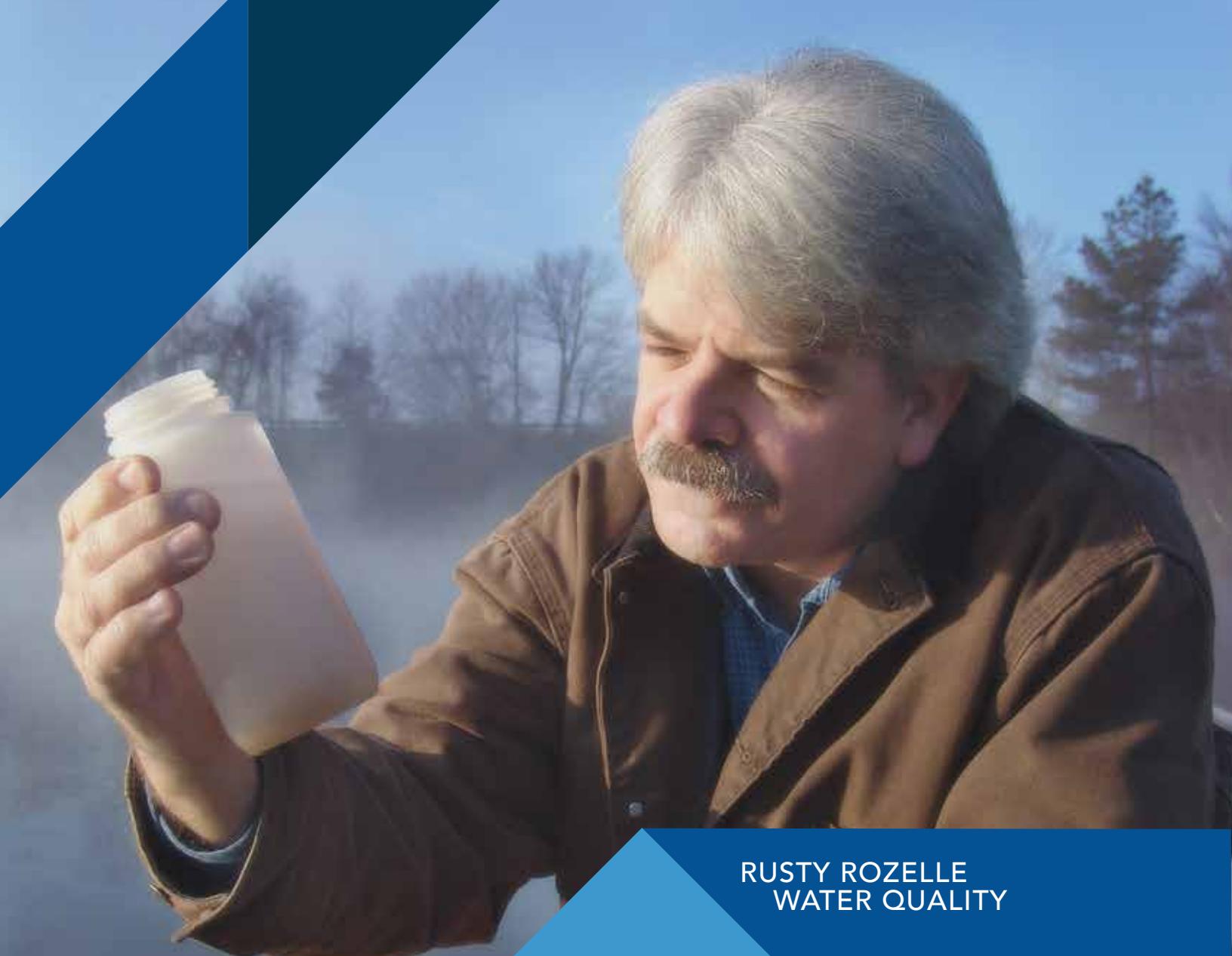
Service Description

This service receives and deposits cash received over the counter; administers distribution of funds collected to various municipalities; and handles tax customer inquiries.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	583,587	774,138	-100.00%
Contractual Services	-	349,715	346,580	-100.00%
Commodities	-	16,000	25,944	-100.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	-	949,302	1,146,662	-100.00%
Total Revenue	-	109,634	106,496	-100.00%
Net County Dollars	-	839,668	1,040,166	-100.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	9	0	12	0	-9	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures not required	NOINDICATOR	0.00	0.00	0.00	0.00%
% Customer satisfaction rating	CUSTOMER	84.00	95.00	95.00	113.10%
% Telephone response rate (w/in 30 secs.)	EFFICIENCY	75.00	88.16	74.00	117.55%
Payments processed	OUTPUT	0.00	62,435.00	81,588.00	0.00%
Calls handled	OUTPUT	0.00	11,309.00	24,509.00	0.00%
Real Estate & Personal Property Collection Rate	OUTCOME	98.00	99.60	99.51	101.63%
Balancing Error Rate	EFFICIENCY	3.00	1.21	1.40	40.33%



RUSTY ROZELLE
WATER QUALITY

NON-DEPARTMENTAL PAGES

100 BLACK MEN OF CHARLOTTE - MENTORING (CSG)

Service Description

The Movement of Youth (MOY) mentoring and education program maintains about 50 mentees annually from 7 th to 12 th grades. They are encouraged to stay in school with the aim of graduating from high school and getting a post-secondary education. Saturday Academies (twice monthly group mentoring sessions) are held at our partner school, Urban League, Charlotte. Tutorial sessions in finance as well as Black History, one-on-one mentoring, the 3.0 Club, the mentor-mentee basketball game/ food drive, and scholarship aid are other elements.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	20,000	20,000	15,500	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	20,000	20,000	15,500	0.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	20,000	20,000	15,500	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Movement of youth parents association (# of parents)	OUTPUT	55.00	71.00	49.00	129.09%
Movement of youth mentoring program mentees	OUTPUT	60.00	72.00	50.00	120.00%
Mentees will improve their grade point average	OUTCOME	50.00	27.00	45.00	54.00%
Mentees will have no days of school suspension	OUTCOME	95.00	85.00	100.00	89.47%
All high school seniors will graduate	OUTCOME	100.00	100.00	0.00	100.00%
Number of unduplicated individuals served	OUTPUT	115.00	143.00	0.00	124.35%

Service Description

This service is a non-emergency call center initiative that seeks to simplify access to information and improve customer service by providing the public with access to a variety of local government services through one call center.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	-	-	-	0.00%
Commodities	-	-	-	0.00%
Other Charges	1,417,143	2,483,090	2,483,090	-42.93%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	1,417,143	2,483,090	2,483,090	-42.93%
Total Revenue	-	-	-	0.00%
Net County Dollars	1,417,143	2,483,090	2,483,090	-42.93%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

A CHILD'S PLACE (CSG)

Service Description

This service uses nationally recognized strategies on improving school attendance of children whose families is experiencing homelessness.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	50,000	50,000	-	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	50,000	50,000	-	0.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	50,000	50,000	-	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
# of students served by Mecklenburg County grant	OUTPUT	100.00	100.00	0.00	100.00%
% of students maintaining or improving attendance	OUTCOME	65.00	65.00	0.00	100.00%

ABC PROFIT DISTRIBUTION

Service Description

This service provides local municipality profit share distribution of ABC store revenue.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	-	-	-	0.00%
Commodities	-	-	-	0.00%
Other Charges	332,000	332,000	332,000	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	332,000	332,000	332,000	0.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	332,000	332,000	332,000	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

ABC PROFITS

Service Description

This service reflects the local share of ABC store revenue.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	-	-	-	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	-	-	-	0.00%
Total Revenue	3,200,000	2,700,000	2,508,000	18.52%
Net County Dollars	-	-	-	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

ACCOUNTING (FIN)

Service Description

This service manages and oversees all county accounting functions including accounts payable, accounts receivable, payroll, bank statement reconciliation, and cash receipts.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	3,758,035	2,407,062	2,157,062	56.13%
Commodities	-	-	-	0.00%
Other Charges	1,060,783	1,060,783	1,569,913	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	4,818,818	3,467,845	3,726,975	38.96%
Total Revenue	-	-	-	0.00%
Net County Dollars	4,818,818	3,467,845	3,726,975	38.96%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

ADA JENKINS FAMILIES AND CAREER DEVELOPMENT (CSG)

Service Description

This service provides vocational and educational initiatives, information and referral services, and English-as-a-Second Language opportunities to the Hispanic/Latino community in the county.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	25,000	25,000	25,000	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	25,000	25,000	25,000	0.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	25,000	25,000	25,000	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
# of individuals served by Meck Co CSG	OUTPUT	3,096.00	2,135.00	686.00	68.96%
# of client partners in the Life Compass program	OUTPUT	363.00	578.00	1,922.00	159.23%
# of client partners assisted by Lydia's Loft	OUTPUT	875.00	1,296.00	1,627.00	148.11%
# of client partners assisted through food pantry	OUTPUT	1,325.00	1,149.00	87.00	86.72%
% showing improvement on Employment pre/post tests	OUTCOME	85.00	84.00	92.00	98.82%
% showing improvement on Financial Literacy pre/post test	OUTCOME	85.00	85.00	86.00	100.00%
% showing imp on Life Domain Rating Scale pre/post tests	OUTCOME	85.00	90.00	0.00	105.88%

ASC-LIBRARY & PARKS ORCHESTRA PROGRAMMING (NDP)

Service Description

This service provides funding to the Arts & Science Council for cultural programming in parks, recreation centers and libraries across the County.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	-	-	-	0.00%
Commodities	-	-	-	0.00%
Other Charges	500,000	300,000	-	66.67%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	500,000	300,000	-	66.67%
Total Revenue	-	-	-	0.00%
Net County Dollars	500,000	300,000	-	66.67%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

Service Description

To align with current efforts to increase CMS graduation rates, ASC will lead the effort to create a National Center for Arts and Technology (NCAT), modeled after the nationally recognized curriculum and program of the Manchester Bidwell Corporation (MBC) in Pittsburgh, PA. The main goals of the MBC youth arts educational model are drop out intervention and prevention, improvement in attendance and cross-disciplinary education.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	350,000	350,000	350,000	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	350,000	350,000	350,000	0.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	350,000	350,000	350,000	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Students served in Studio 345 program	OUTPUT	160.00	207.00	157.00	129.38%
Studio 345 student program attendance rate	OUTPUT	85.00	86.00	85.00	101.18%
Studio 345 12th grade student graduation rate	OUTCOME	80.00	100.00	100.00	125.00%
Increased school attendance in Studio 345 student population*	OUTCOME	15.00	0.00	0.00	0.00%
Decreased reports of in-school behavioral incidents*	OUTCOME	25.00	0.00	0.00	0.00%

*Performance data not available at time of publication

ASSOCIATION DUES (NDP)

Service Description

This service provides funding for County affiliate professional association fees.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	244,696	259,906	259,906	-5.85%
Commodities	33,180	33,180	33,180	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	277,876	293,086	293,086	-5.19%
Total Revenue	-	-	-	0.00%
Net County Dollars	277,876	293,086	293,086	-5.19%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

BETHESDA HEALTH CENTER (CSG)

Service Description

This service provides quality and culturally primary care and health education to uninsured and low-income population in Mecklenburg County.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	165,000	165,000	165,000	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	165,000	165,000	165,000	0.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	165,000	165,000	165,000	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
# of individuals served by Meck Co CSG	OUTPUT	1,100.00	1,540.00	400.00	140.00%
# of uninsured new patients enrolled	OUTPUT	350.00	504.00	482.00	144.00%
# of doctor visits provided to established patient	OUTPUT	3,200.00	2,885.00	3,053.00	90.16%
Monthly Health and Wellness activities	OUTPUT	22.00	31.00	22.00	140.91%
# of screening diagnostic mammograms provided	OUTPUT	225.00	317.00	200.00	140.89%
# of CVD risk factor assessment	OUTPUT	400.00	400.00	0.00	100.00%
Hypertensive patients with reading of 140/90	OUTCOME	55.00	56.00	65.00	101.82%
Diabetic patients with Hemoglobin A1C less than 7	OUTCOME	50.00	47.00	63.00	94.00%
Referral to specialty care that received complete service	OUTCOME	65.00	88.00	52.00	135.38%
Hypertensive patients with chol reading of 200	OUTCOME	65.00	39.00	0.00	60.00%

BIG BROTHERS BIG SISTERS (CSG)

Service Description

This service provides interventions that significantly improve the long term outlook for young people at high risk of experiencing academic difficulties and ultimately dropping out of high school by providing a positive adult role model.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	50,000	50,000	40,000	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	50,000	50,000	40,000	0.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	50,000	50,000	40,000	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Total Children Served School Based Programming	OUTPUT	543.00	614.00	465.00	113.08%
Active Number of Matches at Fiscal Year-End	OUTPUT	1,107.00	1,012.00	1,036.00	91.42%
% Decrease in Truancy	OUTCOME	35.00	51.00	38.00	145.71%
% With C or below average will improve grades	OUTCOME	84.00	71.00	82.00	84.52%
% Increased Grades Overall	OUTCOME	45.00	40.00	42.00	88.89%
% Increased Scholastic Competency	OUTCOME	55.00	51.00	50.00	92.73%

BIG BROTHERS BIG SISTERS MENTOR 2.0 (CSG)

Service Description

This service provides high school students with the support and guidance they need to graduate high school and succeed in college and the workforce a technology-driven, one-on-one mentoring program.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	25,000	25,000	25,000	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	25,000	25,000	25,000	0.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	25,000	25,000	25,000	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
# of individuals served by Meck Co CSG	OUTPUT	100.00	125.00	1,465.00	125.00%
# Active Mentor 2.0 matches at end of school year	OUTPUT	90.00	101.00	46.00	112.22%
% Decrease in Truancy	OUTCOME	35.00	20.00	37.00	57.14%
% with C or below average that improve grades	OUTCOME	84.00	77.00	16.00	91.67%
% increase in education expectations	OUTCOME	45.00	23.00	33.00	51.11%
% progression to next grade	OUTCOME	90.00	95.00	71.00	105.56%

CAPITAL RESERVE (NDP)

Service Description

This service provides a means of financing the cost of necessary capital projects ranging from \$25,000 to \$100,000 each, and/or having a useful life of less than 20 years; projects include construction, purchase or major renovation of buildings or other physical structures, and the acquisition of, or addition to, a fixed asset.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	-	-	-	0.00%
Commodities	-	-	-	0.00%
Other Charges	8,000,000	8,000,000	10,000,000	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	8,000,000	8,000,000	10,000,000	0.00%
Total Revenue	8,000,000	8,000,000	10,000,000	0.00%
Net County Dollars	-	-	-	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

CARE RING - PHYSICIANS REACH OUT (CSG)

Service Description

This service coordinates care for uninsured persons in Mecklenburg County who do not have a current relationship with a healthcare provider, have household incomes less than 200% of Federal Poverty Level, not eligible for public programs and who cannot become established with existing community sliding scale clinics.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	250,000	250,000	250,000	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	250,000	250,000	250,000	0.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	250,000	250,000	250,000	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
# unduplicated individuals served by Meck Co. CSG	OUTPUT	1,100.00	1,215.00	83.00	110.45%
Service value not billed (\$ millions)	OUTCOME	11.20	12,600,000.00	10,925,355.00	112500000.00%
Emergency dept visits per 1	OUTCOME	30.00	11.00	18.00	36.67%
# clients established with medical home	OUTPUT	2,985.00	3,230.00	3,206.00	108.21%
% chronic disease patients with improved health	OUTCOME	75.00	80.00	0.00	106.67%
% chronic disease patients compliant with medication	OUTCOME	85.00	83.00	0.00	97.65%

CARE RING NURSE FAMILY PARTNERSHIP (CSG)

Service Description

The service provides health education and support to first-time, low income moms in Mecklenburg County through an evidence-based, intensive home visitation program.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	250,000	125,500	62,500	99.20%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	250,000	125,500	62,500	99.20%
Total Revenue	-	-	-	0.00%
Net County Dollars	250,000	125,500	62,500	99.20%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
# of individuals served by Mecklenburg County CSG	OUTPUT	25.00	29.00	0.00	116.00%
Total # of nurse home visits completed	OUTPUT	2,000.00	2,340.00	1,742.00	117.00%
% of Care Ring NFP babies born at healthy weight	OUTCOME	85.00	89.00	89.00	104.71%
% of Care Ring NFP moms who choose to breastfeed their child	OUTCOME	80.00	88.00	89.00	110.00%
% of Care Ring Children current with immunizations (age 2)	OUTCOME	90.00	94.00	92.00	104.44%

CENTRALINA COUNCIL OF GOVERNMENTS (NDP)

Service Description

This service serves as the state-designated regional planning organization for the 9 counties & 62 municipalities within the region and includes activities provided by the NC 73 Council on Planning. County contracted with the CCOG to process and manage the Block Grant Funds after the Community Development Office was eliminated from the County.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	332,740	251,530	251,530	32.29%
Commodities	-	-	-	0.00%
Other Charges	-	66,000	-	-100.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	332,740	317,530	251,530	4.79%
Total Revenue	-	-	-	0.00%
Net County Dollars	332,740	317,530	251,530	4.79%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

CHARLOTTE COMMUNITY HEALTH CLINIC-HOMELESS (CSG)

Service Description

This service provides health care services - medical and preventive care, laboratory services, diagnostics, prescription medications, and access to specialists - to clients of the Men's Shelter and Urban Ministry.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	270,919	270,919	270,919	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	270,919	270,919	270,919	0.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	270,919	270,919	270,919	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016* Actual	FY2015 Actual	% of FY2016 Target
# individuals served by Meck Co CSG	OUTPUT	451.00	716.00	2,687.00	158.76%
# of health care visits with homeless individuals	OUTPUT	2,705.00	3,708.00	1,679.00	137.08%
# seen within 1 week of triage	OUTPUT	1,352.00	949.00	40.00	70.19%
% will attend follow up appointments	OUTCOME	40.00	65.00	14.00	162.50%
% of diabetic decrease A1c	OUTCOME	25.00	33.00	0.00	132.00%
% of hypertensive decrease BP	OUTCOME	25.00	39.00	0.00	156.00%
% will receive flu vaccine	OUTCOME	10.00	10.00	0.00	100.00%

*FY2016 Actuals reflect preliminary results available at the time of publication

CHARLOTTE COMMUNITY HEALTH CLINIC (CSG)

Service Description

To provide acute, episodic and chronic disease medical care to uninsured, low-income, 19 years of age and older, Mecklenburg County individuals who lack access to care. This service is provided through a culturally diverse, volunteer-based organization with emphasis on education, training and community outreach.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	250,000	250,000	250,000	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	250,000	250,000	250,000	0.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	250,000	250,000	250,000	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016* Actual	FY2015 Actual	% of FY2016 Target
# of unduplicated individuals served	OUTPUT	1,254.00	1,653.00	5,281.00	131.82%
# of pap smears and clinic breast exams	OUTPUT	565.00	700.00	337.00	123.89%
# of flu shots and immunizations	OUTPUT	1,939.00	1,956.00	1,950.00	100.88%
# of chronic disease management-diabetes	OUTPUT	182.00	1,331.00	708.00	731.32%
# of chronic disease management-cardiovascular disease	OUTPUT	182.00	1,364.00	98.00	749.45%
# of mental health visits	OUTPUT	727.00	732.00	59.00	100.69%
Increase in healthcare access for low-income	OUTCOME	25.00	25.00	24.00	100.00%
% women receiving pap smears/clinical breast exams	OUTCOME	95.00	95.00	0.00	100.00%
Diabetic mgmt. patients will have A1C = or less than 8.5%	OUTCOME	55.00	60.50	57.00	110.00%
Cardiovas. patients with blood pres. = or less than 140/90	OUTCOME	42.00	41.50	60.00	98.81%
% of mental health patients showing improvement	OUTCOME	50.00	59.00	0.00	118.00%

*FY2016 Actuals reflect preliminary results available at the time of publication

CHARLOTTE-MECKLENBURG HOUSING PARTNERSHIP (CSG)

Service Description

This service provides Financial Independence Training classes designed to impart the basic self-sufficiency skills and abilities to anyone who wishes to achieve financial self-sufficiency and improve their financial outlook.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	-	-	50,000	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	-	-	50,000	0.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	-	-	50,000	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

CITIZEN SCHOOLS (CSG)

Service Description

This service mobilizes a team of AmeriCorps educators and volunteers to expand the learning day for middle school children in Mecklenburg County.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	50,000	50,000	-	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	50,000	50,000	-	0.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	50,000	50,000	-	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
# individuals served by Meck Co CSG	OUTPUT	295.00	291.00	0.00	98.64%
# apprenticeships offered to Meck Co middle school students	OUTPUT	54.00	50.00	0.00	92.59%
# of Mecklenburg County volunteers engaged	OUTPUT	116.00	108.00	0.00	93.10%
% attendance rate	OUTCOME	90.00	90.00	0.00	100.00%
% student demonstrating master of 21st century skills	OUTCOME	70.00	64.00	0.00	91.43%
% school partnerships rated healthy	OUTCOME	100.00	100.00	0.00	100.00%
% Apprenticeship volunteer experiences rated healthy	OUTCOME	80.00	83.00	0.00	103.75%

CMS - CAPITAL REPLACEMENT

Service Description

This service provides pay-as-you-go funding for systematic and scheduled repair and replacement of the school system's major assets.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	-	-	-	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	4,960,000	4,960,000	4,960,000	0.00%
Total Expense	4,960,000	4,960,000	4,960,000	0.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	4,960,000	4,960,000	4,960,000	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

Service Description

This service accounts for the payment of interest, principal and related fees on general obligation and long-term debt associated with CMS due in the fiscal year.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	-	-	-	0.00%
Commodities	-	-	-	0.00%
Other Charges	166,903,640	170,468,438	154,639,857	-2.09%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	166,903,640	170,468,438	154,639,857	-2.09%
Total Revenue	61,807,904	58,553,025	54,035,025	5.56%
Net County Dollars	105,095,736	111,915,413	100,604,832	-6.09%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

CMS OPERATIONAL FUNDING

Service Description

This service funds a portion of the operational costs for Charlotte-Mecklenburg Schools.

Budget Overview	FY2017 Adopted	FY2016 Adopted*	FY2015 Adopted* ¹	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	-	-	-	0.00%
Commodities	-	-	-	0.00%
Other Charges	413,493,792	406,202,352	381,076,594	1.80%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	413,493,792	406,202,352	381,076,594	1.80%
Total Revenue	2,300,000	6,300,000	7,340,000	-63.49%
Net County Dollars	411,193,792	399,902,352	373,736,594	2.82%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

*Includes one-time fund balance allocation

¹In FY15, \$7.3 million of CMS Operating was designated by the Board for CMS employee salary increases. This amount was increased by \$4.9 million due to State funding decisions that occurred post adoption.

COMMUNITIES IN SCHOOLS (CSG)

Service Description

This service provides an array of case management services to students at risk for dropping out of school.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	1,063,000	1,063,000	1,063,000	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	1,063,000	1,063,000	1,063,000	0.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	1,063,000	1,063,000	1,063,000	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
# of unduplicated individuals served	OUTPUT	1,500.00	1,538.00	0.00	102.53%
Academic/Attendance Monitoring & Assistance	OUTPUT	18,300.00	32,502.00	0.00	177.61%
Critical Needs (Basic Resources and Health Services)	OUTPUT	25,700.00	20,876.00	0.00	81.23%
Motivation and Behavior Interventions	OUTPUT	20,700.00	28,703.00	0.00	138.66%
# receiving family support and involvement services	OUTPUT	6,300.00	16,389.00	0.00	260.14%
# of college awareness and career exploration services	OUTPUT	9,000.00	10,660.00	0.00	118.44%
% participants with consistent daily school attendance	OUTCOME	86.00	86.00	0.00	100.00%
% stay in school*	OUTCOME	98.00	0.00	0.00	0.00%
% student promotion rate*	OUTCOME	85.00	0.00	0.00	0.00%
% Graduation rate*	OUTCOME	91.00	0.00	0.00	0.00%

*Performance data not available at time of publication

COMMUNITY CULINARY SCHOOL (CSG)

Service Description

This service provides training and placement assistance in the food service industry for adults who have experienced barriers to successful long-term employment

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	80,000	60,000	60,000	33.33%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	80,000	60,000	60,000	33.33%
Total Revenue	-	-	-	0.00%
Net County Dollars	80,000	60,000	60,000	33.33%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
# of individuals served by Meck Co CSG	OUTPUT	47.00	71.00	0.00	151.06%
Number of applicants to the program	OUTPUT	99.00	188.00	200.00	189.90%
Number of students enrolled	OUTPUT	47.00	71.00	52.00	151.06%
Number of donated meals prepared and served to those in need	OUTPUT	2,763.00	5,726.00	6,259.00	207.24%
# of alumni continuing RPS	OUTPUT	20.00	93.00	0.00	465.00%
Percentage of students graduated	OUTCOME	80.00	73.00	88.00	91.25%
Percentage of students completed Serv/Safe certification	OUTCOME	90.00	81.00	94.00	90.00%
Percentage of students hired upon graduation	OUTCOME	80.00	83.00	88.00	103.75%
Percentage of students working 6 mos. after graduation	OUTCOME	70.00	80.00	78.00	114.29%

CPCC - DEBT

Service Description

This service accounts for the payment of interest, principal and related fees on general obligation and long-term debt associated with CPCC due in the fiscal year.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	-	-	-	0.00%
Commodities	-	-	-	0.00%
Other Charges	9,945,379	11,434,588	11,893,214	-13.02%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	9,945,379	11,434,588	11,893,214	-13.02%
Total Revenue	1,044,203	1,069,644	1,093,848	-2.38%
Net County Dollars	8,901,176	10,364,944	10,799,366	-14.12%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

CPCC OPERATIONS FUNDING

Service Description

This service funds a portion of the operational costs for the community college.

Budget Overview	FY2017 Adopted	FY2016 Adopted*	FY2015 Adopted*	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	-	-	-	0.00%
Commodities	-	-	-	0.00%
Other Charges	34,529,949	35,229,083	32,884,482	-1.98%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	34,529,949	35,229,083	32,884,482	-1.98%
Total Revenue	-	1,555,134	800,000	-100.00%
Net County Dollars	34,529,949	33,673,949	32,084,482	2.54%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

*Includes one-time fund balance allocation

CPCC-WTVI MERGER (CPC)

Service Description

This service provides transitional funding for equipment and technology expenses associated with the CPCC-WTVI merger.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	-	-	-	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	200,000	200,000	-100.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	-	200,000	200,000	-100.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	-	200,000	200,000	-100.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

CW WILLIAMS - HEALTHCARE FOR HOMELESS INITIATIVE (NDP)

Service Description

This service provides primary and preventive healthcare services for the Healthcare for the Homeless Initiative.

Budget Overview	FY2017 Adopted**	FY2016 Adopted*	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	390,000	390,000	390,000	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	390,000	390,000	390,000	0.00%
Total Revenue	-	390,000	390,000	0.00%
Net County Dollars	390,000	-	-	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

*Included carry-forward of one-time fund balance from FY2015

**FY2017 funding provided in restricted contingency

DEBT SERVICE (DSV)

Service Description

This service accounts for the payment of interest, principal and related fees on general obligation and long-term debt associated with general County operations due in the fiscal year.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	-	-	-	0.00%
Commodities	67,018,968	53,333,894	61,205,963	25.66%
Other Charges	66,392,320	64,574,629	65,894,036	2.81%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	133,411,288	117,908,523	127,099,999	13.15%
Total Revenue	249,737,689	237,588,880	235,615,923	5.11%
Net County Dollars	125,334,799	115,278,523	123,505,388	8.72%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

DEFERRED MAINTENANCE PLAN (DSV)

Service Description

A multi-year plan utilizing funding from various sources for deferred capital repairs, maintenance and replacements.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	-	-	-	0.00%
Commodities	-	-	-	0.00%
Other Charges	6,000,000	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	6,000,000	-	-	0.00%
Total Revenue	6,000,000	-	-	0.00%
Net County Dollars	-	-	-	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

EMERGENCY MEDICAL SERVICES (EMS)

Service Description

This service provides pre-hospital emergency and non-emergency paramedic services to the County.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	-	-	-	0.00%
Commodities	-	-	-	0.00%
Other Charges	10,268,930	12,430,000	12,430,000	-17.39%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	10,268,930	12,430,000	12,430,000	-17.39%
Total Revenue	-	-	-	0.00%
Net County Dollars	10,268,930	12,430,000	12,430,000	-17.39%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

EMPLOYEE COMPENSATION (NDP)

Service Description

This service provides funding for a competitive compensation and benefits package that assists Mecklenburg County with recruitment and retaining a qualified workforce.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	6,357,223	5,893,013	4,821,117	7.88%
Contractual Services	20,000	20,000	20,000	0.00%
Commodities	30,000	30,000	30,000	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	6,407,223	5,943,013	4,871,117	7.81%
Total Revenue	-	-	-	0.00%
Net County Dollars	6,407,223	5,943,013	4,871,117	7.81%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

EMPLOYEE LEARNING SERVICES (NDP)

Service Description

This service provides county-wide training and development services, including organizational development, skill development and required organizational training programs.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	907,088	916,088	916,088	-0.98%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	907,088	916,088	916,088	-0.98%
Total Revenue	-	-	-	0.00%
Net County Dollars	907,088	916,088	916,088	-0.98%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

EMPLOYEE MARKET ADJUSTMENT (NDP)

Service Description

This service provides funding for the market rate adjustments to County employee positions.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	1,000,000	230,000	-	334.78%
Contractual Services	-	-	-	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	1,000,000	230,000	-	334.78%
Total Revenue	-	-	-	0.00%
Net County Dollars	1,000,000	230,000	-	334.78%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

FIRE SERVICE DISTRICT (JCC)

Service Description

This service, under the authority of N.C.G.S. 153-A-301 et. seq., levies a Fire Protection Service district tax to pay for Fire Services in the town and unincorporated areas.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	4,782,633	4,363,660	3,912,373	9.60%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	4,782,633	4,363,660	3,912,373	9.60%
Total Revenue	4,782,633	4,363,660	3,912,373	9.60%
Net County Dollars	-	-	-	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

FIRST BAPTIST CHURCH WEST (CSG)

Service Description

This service provides structured academic and fine arts programming for mostly at-risk students attending high poverty schools through the Clara H. Jones Summer Institute.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	100,000	75,000	75,000	33.33%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	100,000	75,000	75,000	33.33%
Total Revenue	-	-	-	0.00%
Net County Dollars	100,000	75,000	75,000	33.33%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual*	FY2015 Actual	% of FY2016 Target
Unduplicated individuals served by Mecklenburg County CSG	OUTPUT	100.00	109.00	129.00	109.00%
Students achieve literacy increase	OUTCOME	45.00	82.00	0.00	182.22%
Students achieve math increase	OUTCOME	45.00	74.00	0.00	164.67%
Students demonstrate proficient or higher progress in fine arts	OUTCOME	75.00	77.00	91.00	102.67%

*Strategic Planning & Evaluation was unable to confirm the reliability of the FY2016 Actuals prior to publication

FREEDOM SCHOOL PARTNERS (CSG)

Service Description

This service provides a six-week summer learning program for K-8th graders to combat summer learning loss.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	50,000	-	-	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	50,000	-	-	0.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	50,000	-	-	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

GOODWILL INDUSTRIES (CSG)

Service Description

This service provides specific job skills in industries with available jobs, this program particularly provides construction skills training. Their client base is individuals with one or more barriers to employment.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	-	50,000	-	-100.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	-	50,000	-	-100.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	-	50,000	-	-100.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
# of individuals served by Meck Co CSG	OUTPUT	99.00	84.00	0.00	84.85%
# of students completing training	OUTPUT	99.00	71.00	0.00	71.72%
% of students gaining employment	OUTCOME	75.00	42.00	0.00	56.00%
% of students gaining OSHA cert	OUTCOME	95.00	100.00	0.00	105.26%
% of students gaining Forklift cert	OUTCOME	95.00	100.00	0.00	105.26%

HOPE HAVEN, INC (CSG)

Service Description

This service provides workforce vocational training and job readiness to residents through on-site programs that allow residents to secure and maintain employment as they seek to live independently.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	41,500	41,500	-	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	41,500	41,500	-	0.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	41,500	41,500	-	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
# of unduplicated individuals served by Meck Co CSG	OUTPUT	125.00	148.00	0.00	118.40%
# of residents employed after completing vocational training	OUTPUT	80.00	84.00	0.00	105.00%
# of residents who partake in financial literacy activities	OUTPUT	105.00	148.00	0.00	140.95%
% of residents who increase their vocational skills	OUTCOME	90.00	77.00	0.00	85.56%
% of residents who set and met employment goals	OUTCOME	70.00	83.00	0.00	118.57%
% participants who increase their financial knowledge/skills	OUTCOME	90.00	100.00	0.00	111.11%
# residents who complete vocational training	OUTPUT	115.00	115.00	0.00	100.00%

INTERNATIONAL HOUSE (CSG)

Service Description

This service provides the Rising Reader program, in partnership with CMS, which includes summer English learning opportunities for elementary school students who do not speak English at home.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	50,000	50,000	50,000	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	50,000	50,000	50,000	0.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	50,000	50,000	50,000	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
# of individuals served by Meck Co CSG	OUTPUT	450.00	314.00	6.00	69.78%
# of school sites	OUTPUT	6.00	6.00	408.00	100.00%
# of students	OUTPUT	450.00	314.00	0.00	69.78%
% students maintain English fluency	OUTCOME	95.00	92.00	0.00	96.84%
% students showing significant growth	OUTCOME	65.00	66.00	0.00	101.54%
% students showing exemplary growth	OUTCOME	30.00	32.00	0.00	106.67%

JUNIOR ACHIEVEMENT (CSG)

Service Description

This service provides money management skills for students K-12th grade.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	20,000	20,000	20,000	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	20,000	20,000	20,000	0.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	20,000	20,000	20,000	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016* Actual	FY2015 Actual	% of FY2016 Target
# of individuals served by Meck Co CSG	OUTPUT	213.00	1,015.00	0.00	476.53%
Elementary Students Served	OUTPUT	6,705.00	61,502.00	0.00	917.26%
Middle Grades Students Served	OUTPUT	352.00	9,881.00	0.00	2807.10%
High School Students Served	OUTPUT	263.00	5,543.00	0.00	2107.60%
Mecklenburg County Students Served	OUTPUT	4,820.00	42,429.00	0.00	880.27%
Total student contact hours	OUTPUT	65,938.00	555,119.00	0.00	841.88%
# of participating volunteers	OUTPUT	553.00	6,435.00	0.00	1163.65%
Positive Answers on Self-Esteem/Efficacy Questions	OUTCOME	75.00	72.00	0.00	96.00%
Educator Review of Classes as Positive Addition	OUTCOME	90.00	97.00	0.00	107.78%
Average Student Knowledge Gain	OUTCOME	25.00	18.00	0.00	72.00%
% of student knowledge gain in Mecklenburg	OUTCOME	25.00	15.00	0.00	60.00%

*FY2016 Actuals reflect preliminary results available at the time of publication

LAKE NORMAN MARINE COMMISSION (NDP)

Service Description

This service provides information to Lake Norman residents, marinas, boaters and lake organizations regarding boater safety and maintains 140 navigational aids on the lake.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	24,923	24,923	21,584	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	24,923	24,923	21,584	0.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	24,923	24,923	21,584	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

LAKE WYLIE MARINE COMMISSION (NDP)

Service Description

This service facilitates law enforcement protection, collaboration and coordination on the lake in both NC and SC, enacts safety regulations (including boater regulations) in conjunction with the NC and SC General Statutes and is responsible for maintaining buoys and promoting boater safety.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	23,675	23,675	23,675	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	23,675	23,675	23,675	0.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	23,675	23,675	23,675	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

LATIN AMERICAN COALITION (CSG)

Service Description

This service provides vocational and educational initiatives, information and referral services, and English-as-a-Second Language opportunities to the Hispanic/Latino community in the county.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	50,000	50,000	50,000	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	50,000	50,000	50,000	0.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	50,000	50,000	50,000	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
# of unduplicated individuals served	OUTPUT	552.00	289.00	971.00	52.36%
# of visits to the Job Bank	OUTPUT	1,000.00	527.00	615.00	52.70%
# of new job postings in the Job Bank	OUTPUT	400.00	287.00	176.00	71.75%
# of clients receiving small business develop. support	OUTPUT	100.00	74.00	78.00	74.00%
# of labor rights cases managed	OUTPUT	160.00	74.00	152.00	46.25%
# of clients that have found employment due to LAC services	OUTPUT	75.00	105.00	13.00	140.00%
% clients identified as victim of labor abuse att. Labor Rights Wshp	OUTCOME	95.00	89.00	85.00	93.68%
% clients att service to ability to find work	OUTCOME	75.00	86.00	0.00	114.67%
% clients att service to their ability to start a business	OUTCOME	75.00	73.00	0.00	97.33%
% clients express capacity to perform well through new skill	OUTCOME	95.00	73.00	0.00	76.84.00%

LESD (JCC)

Service Description

This service finances law enforcement services to the unincorporated areas of the County.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	16,876,793	15,668,995	14,497,899	7.71%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	16,876,793	15,668,995	14,497,899	7.71%
Total Revenue	16,196,793	14,988,995	13,817,899	8.06%
Net County Dollars	680,000	680,000	680,000	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

LEVINE JEWISH COMMUNITY CENTER (CSG)

Service Description

This service seeks to prevent health risks and disease for adults ages 50 years and above through routine physical activity.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	-	-	50,000	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	-	-	50,000	0.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	-	-	50,000	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

MEDASSIST OF MECKLENBURG (CSG)

Service Description

This service provides subsidized prescription medications to qualifying low-income seniors and advocates for healthcare education and counseling.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	550,000	500,000	500,000	10.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	550,000	500,000	500,000	10.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	550,000	500,000	500,000	10.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
# of unduplicated individuals served (Meck Co.)	OUTPUT	9,545.00	14,230.00	12,020.00	149.08%
# of patients served through the mail (Meck Co. only)	OUTPUT	15,455.00	14,181.00	16,503.00	91.76%
# of prescriptions dispensed (30 days/Meck Co.)	OUTPUT	70,909.00	68,266.00	74,316.00	96.27%
Cost per client	OUTPUT	85.00	80.00	63.00	94.12%
Pharmacy costs avoided (AWP Meck Co.)	OUTPUT	10,000,000.00	11,511,543.00	12,654,046.00	115.12%
Healthcare costs avoided for the top four diseases	OUTPUT	10,800,000.00	17,600,000.00	12,000,000.00	162.96%
% Clients compliant w/doctor's order for medication	IMPACT	92.00	97.00	100.00	105.43%
% Clients w/reduced visits to ER for chronic diseases	IMPACT	55.00	48.00	9.00	87.27%
% Clients w/reduced hospital adm iss. due to chronic diseases	IMPACT	70.00	79.00	87.00	112.86%

OFFSITE INMATE MEDICAL CARE

Service Description

This service defrays a portion of the costs for care provided to indigent residents of the County who do not qualify for assistance under Medicaid or any of the other federal and state programs.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	1,000,000	1,500,000	1,500,000	-33.33%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	1,000,000	1,500,000	1,500,000	-33.33%
Total Revenue	-	-	-	0.00%
Net County Dollars	1,000,000	1,500,000	1,500,000	-33.33%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

OTHER POST EMPLOYMENT BENEFITS (NDP)

Service Description

This service provides funding that addresses the liability associated with providing health benefits to retirees.

Budget Overview	FY2017 Adopted*	FY2016 Adopted*	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	8,000,000	8,000,000	8,000,000	0.00%
Contractual Services	-	-	-	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	8,000,000	8,000,000	8,000,000	0.00%
Total Revenue	8,000,000	8,000,000	-	0.00%
Net County Dollars	-	-	8,000,000	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

*Includes one-time fund balance allocation

PAY AS YOU GO CAPITAL FUNDING (DSV)

Service Description

This service sets aside funds to pay for capital projects for the current Fiscal Year; this initiative decreases future debt payments by the County associated with interests and principals on obligations resulting from the issuance of bonds.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	-	-	-	0.00%
Commodities	-	-	-	0.00%
Other Charges	36,117,180	35,110,860	34,687,590	2.87%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	36,117,180	35,110,860	34,687,590	2.87%
Total Revenue	6,000,000	5,851,000	-	2.55%
Net County Dollars	30,117,180	29,259,860	34,687,590	2.93%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

Service Description

This service provides an organized efficient method for purchasing supplies and other resources on behalf of the County and the City of Charlotte.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	-	-	-	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	773,167	773,167	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	-	773,167	773,167	0.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	-	773,167	773,167	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

PROGRAM REVIEW & STUDIES (OMB)

Service Description

This service provides additional resources for program evaluation, benchmarking and process assessment of County services at the request of the Board of County Commissioners.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	100,000	100,000	100,000	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	100,000	100,000	100,000	0.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	100,000	100,000	100,000	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

PROPERTY DISCOVERIES (NDP)

Service Description

Funding to conduct audits of business personal property listings, ensuring statutory compliance and property tax equity.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	-	-	300,000	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	-	-	300,000	0.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	-	-	300,000	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

READ CHARLOTTE (NDP)

Service Description

This service provides 5-year funding for a community initiative to double the percentage of 3rd grade students reading at grade level by 2025.

Budget Overview	FY2017 Adopted	FY2016 Adopted*	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	-	-	-	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	500,000	-	-100.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	-	500,000	-	-100.00%
Total Revenue	-	500,000	-	-100.00%
Net County Dollars	-	-	-	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

*Includes one-time fund balance allocation

RETIREE MEDICAL INSURANCE (NDP)

Service Description

This service provides funding to pay for the current year's projected retiree medical insurance cost.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	11,834,809	9,549,814	11,571,614	23.93%
Contractual Services	-	-	-	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	11,834,809	9,549,814	11,571,614	23.93%
Total Revenue	-	-	702,900	0.00%
Net County Dollars	11,834,809	9,549,814	10,868,714	23.93%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

REVENUES (NDP)

Service Description

This service provides non-departmental revenue such as franchise and parking fees.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	-	-	-	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	-	-	-	0.00%
Total Revenue	938,774,530	911,547,235	887,761,265	2.99%
Net County Dollars	(3,396,000)	(2,896,000)	(2,896,000)	17.27%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

SENIOR ACTIVITIES AND SERVICES (CSG)

Service Description

This service, formerly known as Levine Senior Center, provides activities to help keep seniors healthy, improve their fitness and help them to do the tasks needed to maintain independent living.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	95,000	70,000	70,000	35.71%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	95,000	70,000	70,000	35.71%
Total Revenue	-	-	-	0.00%
Net County Dollars	95,000	70,000	70,000	35.71%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016* Actual	FY2015 Actual	% of FY2016 Target
# of unduplicated individuals served	OUTPUT	1,664.00	1,420.00	0.00	85.34%
# of endurance class participants	OUTPUT	200.00	310.00	937.00	155.00%
# of strengthening class participants	OUTPUT	120.00	149.00	361.00	124.17%
# of flexibility class participants	OUTPUT	75.00	137.00	45.00	182.67%
# of health management class participants	OUTPUT	90.00	83.00	93.00	92.22%
# of health seminars	OUTPUT	780.00	1,068.00	824.00	136.92%
% srs reporting reduced falls & mngmt of chronic disease	OUTCOME	76.00	86.00	0.00	113.16%
% srs w/ increased end, str, flex, and bal	OUTCOME	88.00	104.00	0.00	118.18%
% srs at risk for diab, str, high bp, high chol, & falls	OUTCOME	58.00	53.00	0.00	91.38%

*FY2016 Actuals reflect preliminary results available at the time of publication

SHELTER HEALTH SERVICES (CSG)

Service Description

Shelter Health Services provides free healthcare and health education to homeless women and children through its walk-in clinic located within Mecklenburg County's largest women's shelter. Women and children represent 1/3 of the County's homeless, and is the fastest growing group. Lacking money and Medicaid, they rely on the free clinic for their healthcare.□

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	69,000	69,000	69,000	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	69,000	69,000	69,000	0.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	69,000	69,000	69,000	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
# of unduplicated individuals served	OUTPUT	602.00	594.00	1,036.00	98.67%
Days a gap" Primary Care Provider will be present"	OUTPUT	140.00	160.00	0.00	114.29%
# of unique client provider visits	OUTPUT	421.00	509.00	510.00	120.90%
# of provider visits	OUTPUT	815.00	853.00	786.00	104.66%
# of clients with prescription assistance	OUTPUT	450.00	490.00	0.00	108.89%
# of total clinic visits	OUTPUT	4,701.00	5,169.00	4,477.00	109.96%
# of clinic visits served by Meck Co. CSG	OUTPUT	1,304.00	1,432.00	0.00	109.82%
% of clients with hypertension with acceptable readings	OUTCOME	63.00	70.00	71.00	111.11%
% of clients with diabetes with acceptable readings	OUTCOME	40.00	42.00	42.00	105.00%
% of adult clients who are pre-diabetic	OUTCOME	20.00	41.00	161.00	205.00%
% of children 0-5 assessed for missing immunizations	OUTCOME	70.00	87.00	25.00	124.29%

TECHNOLOGY RESERVE (NDP)

Service Description

This service allocates up to 1% of net county revenue each fiscal year, creating a sustainable funding source for needed eGovernment/technology investments, particularly projects requiring funding over multiple years.

Budget Overview	FY2017 Adopted*	FY2016 Adopted	FY2015 Adopted*	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	-	-	-	0.00%
Commodities	15,000,000	6,000,000	9,980,000	150.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	15,000,000	6,000,000	9,980,000	150.00%
Total Revenue	15,000,000	6,000,000	9,980,000	150.00%
Net County Dollars	-	-	-	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

*Includes one-time fund balance allocation

TEEN HEALTH CONNECTION, INC. (CSG)

Service Description

This service provides comprehensive, individualized clinical health education services to teens and caregivers in Mecklenburg County.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	50,000	50,000	-	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	50,000	50,000	-	0.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	50,000	50,000	-	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
# primary care patients served through health ed triage	OUTPUT	1,000.00	995.00	0.00	99.50%
% adol with STIs offered Exp Partner Treatment	OUTCOME	100.00	95.58	0.00	95.58%
# adol participating in hlthy sexuality 1-on-1 ed sessions	OUTPUT	25.00	23.00	0.00	92.00%
% adol rec hlth ed during primary care rec useful info	OUTCOME	90.00	96.00	0.00	106.67%
% acceptance of Expedited Partner Treatment	OUTCOME	40.00	31.71	0.00	79.28%
% adol in 1-on-1 hlthy sexuality sessions rec useful info	OUTCOME	90.00	96.00	0.00	106.67%

TELEPHONE AND NETWORK INFRASTRUCTURE

Service Description

This service provides all telecommunications (phone, voicemail, SIP, etc.), network connectivity and internet services for all of Mecklenburg County Departments.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	2,207,808	2,635,109	2,635,109	-16.22%
Commodities	72,729	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	2,280,537	2,635,109	2,635,109	-13.46%
Total Revenue	-	-	-	0.00%
Net County Dollars	2,280,537	2,635,109	2,635,109	-13.46%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

THE CENTER FOR COMMUNITY TRANSITIONS - LIFEWORKS! (CSG)

Service Description

LifeWorks! delivers employment readiness and employment search knowledge and skills through a two-week program that covers topics such as completing applications, resume development, work place culture, managing relationships in the work place with coworkers and supervisors, sexual harassment, answering the conviction question on the application and in the interview, practicing self-evaluation, conflict management, balancing family and work, managing your money, dress for the job, etc.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	100,000	50,000	50,000	100.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	100,000	50,000	50,000	100.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	100,000	50,000	50,000	100.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
# of individuals served by Meck Co. CSG	OUTPUT	900.00	788.00	0.00	87.56%
# participating in LifeWorks! program	OUTPUT	350.00	241.00	0.00	68.86%
# of Soft Skills participants	OUTPUT	90.00	111.00	0.00	123.33%
# of LifeWorks graduates	OUTPUT	275.00	182.00	0.00	66.18%
# of Soft Skills graduates	OUTPUT	66.00	30.00	0.00	45.45%
% clients employment ready	OUTCOME	78.00	77.00	0.00	98.72%
% clients who become employed	OUTCOME	60.00	57.00	0.00	95.00%
% clients who become employed and are not rearrested	OUTCOME	88.00	94.00	0.00	106.82%
% participants who complete Soft Skills and maint employment	OUTCOME	76.00	89.00	0.00	117.11%

UNEMPLOYMENT INSURANCE (NDP)

Service Description

This service provides funding to cover unemployment payments to eligible former County employees.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	300,000	400,000	1,000,000	-25.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	300,000	400,000	1,000,000	-25.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	300,000	400,000	1,000,000	-25.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

UNRESTRICTED CONTINGENCY (NDP)

Service Description

This service provides discretionary funds set aside for the Manager and the Board to propose funding for unbudgeted expenses throughout the Fiscal Year; funds must be approved by the Board before they can be appropriated to any specific budgetary item.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	-	-	-	0.00%
Commodities	-	-	-	0.00%
Other Charges	125,000	125,000	125,000	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	125,000	125,000	125,000	0.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	125,000	125,000	125,000	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

URBAN LEAGUE OF CENTRAL CAROLINAS - JOB TRAINING (CSG)

Service Description

The ULCC's adult programs are designed to meet the training needs of all adults and young adults accessing services. Participants can take advantage of the full spectrum of workforce development services including pre-GED and GED preparation, adult literacy, technology training (Microsoft Office 2007, HVAC, BPI Energy Audit and Weatherization, and Broadband Fiber Optic), life skills, financial literacy and homeownership workshops. Programming is person-centered.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	50,000	50,000	50,000	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	50,000	50,000	50,000	0.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	50,000	50,000	50,000	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016* Actual	FY2015 Actual	% of FY2016 Target
% of individuals who complete 21st Century and pass exam	OUTCOME	80.00	90.00	0.00	112.50%
% of individuals achieve certification and are in placement	OUTCOME	80.00	90.00	0.00	112.50%
% in life skills training incl. financial literacy	OUTCOME	90.00	96.00	0.00	106.67%
% participants who complete training who will be employed	OUTCOME	65.00	69.00	0.00	106.15%
Number of unduplicated individuals served	OUTPUT	275.00	276.00	0.00	100.36%
# of individuals enrolled in the 21st Century program	OUTPUT	275.00	276.00	0.00	100.36%
# of participants who complete 21st Century program	OUTPUT	275.00	266.00	0.00	96.73%
# of participants who pass certifying exams	OUTPUT	176.00	235.00	0.00	133.52%
# engaged in lifeskills training (incl. fin lit)	OUTPUT	220.00	268.00	0.00	121.82%
# of participants who complete training and are employed	OUTPUT	115.00	161.00	0.00	140.00%

*FY2016 Actuals reflect preliminary results available at the time of publication

VEHICLE RESERVE (NDP)

Service Description

This service provides a stable funding source for fleet replacement.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted*	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	-	-	-	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	1,000,000	2,000,000	4,800,000	-50.00%
Total Expense	1,000,000	2,000,000	4,800,000	-50.00%
Total Revenue	1,000,000	2,000,000	4,800,000	-50.00%
Net County Dollars	-	-	-	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
Performance measures do not exist	-	-	-	-	-

*Includes one-time fund balance allocation

YMCA Y-READERS (CSG)

Service Description

This service provides literacy instruction, writing and comprehension skills to CMS elementary students who are at risk of failing the 3rd grade End of Grade test. This service is an after school and a summer camp program.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	185,000	185,000	185,000	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	185,000	185,000	185,000	0.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	185,000	185,000	185,000	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
# of unduplicated individuals served	OUTPUT	128.00	128.00	639.00	100.00%
# of K-3 students served during summer literacy instruction	OUTPUT	453.00	598.00	527.00	132.01%
# of K-3 students served during after school lit. instruct	OUTPUT	94.00	184.00	112.00	195.74%
# of students represented by a parent at a workshop	OUTPUT	411.00	485.00	364.00	118.00%
% students will raise their reading scores over the summer	OUTCOME	85.00	80.00	86.00	94.12%
% students will raise their reading scores over a school yr.	OUTCOME	90.00	96.00	97.00	106.67%
% parents reporting enhanced family well-being	OUTCOME	94.00	87.00	94.00	92.55%

YWCA OF THE CENTRAL CAROLINAS, INC.(CSG)

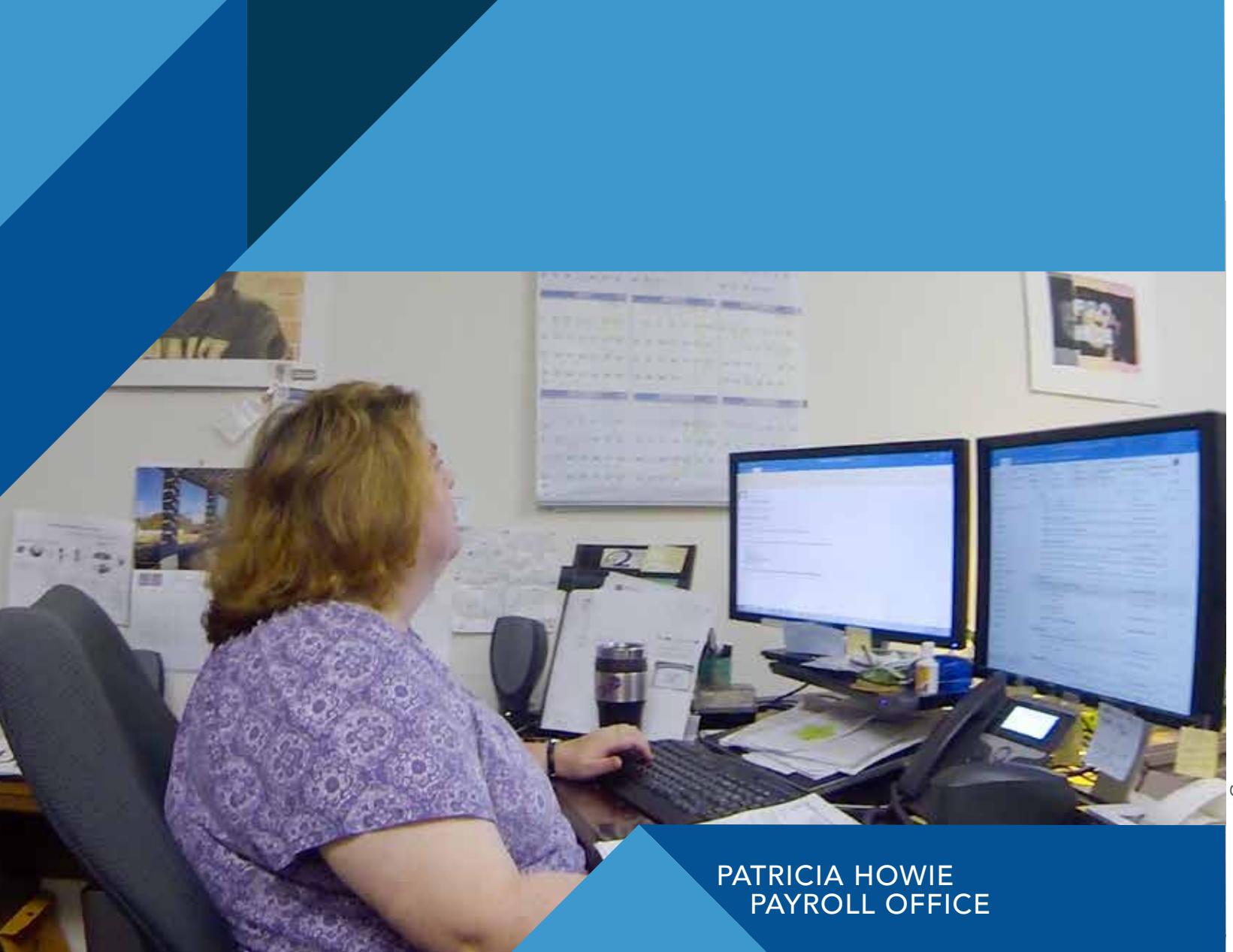
Service Description

This service provides a nationally recognized literacy program that serves K-3rd graders who are reading below grade level.

Budget Overview	FY2017 Adopted	FY2016 Adopted	FY2015 Adopted	% Change (FY16 to FY17)
Personnel Services & Employee Benefits	-	-	-	0.00%
Contractual Services	50,000	50,000	-	0.00%
Commodities	-	-	-	0.00%
Other Charges	-	-	-	0.00%
Interdepartmental	-	-	-	0.00%
Capital Outlay	-	-	-	0.00%
Total Expense	50,000	50,000	-	0.00%
Total Revenue	-	-	-	0.00%
Net County Dollars	50,000	50,000	-	0.00%

Position Summary	FY2017 Adopted		FY2016 Adopted		FY2015 Adopted		Change (FY16 to FY17)	
	FTE	PTE	FTE	PTE	FTE	PTE	FTE	PTE
Position Counts	0	0	0	0	0	0	0	0

Measurable Goals	Measure Type	FY2016 Target	FY2016 Actual	FY2015 Actual	% of FY2016 Target
# individuals served by other funding	OUTPUT	255.00	386.00	0.00	151.37%
# of parent meetings held in a year	OUTPUT	96.00	91.00	0.00	94.79%
# of parent volunteer hours	OUTPUT	1,200.00	1,085.00	0.00	90.42%
# Accelerated Reader tests taken	OUTPUT	7,000.00	12,952.00	0.00	185.03%
# Accelerated Reader tests passed	OUTPUT	6,000.00	11,108.00	0.00	185.13%
% average daily attendance	OUTCOME	80.00	85.00	0.00	106.25%
# Family referrals to community organizations	OUTPUT	200.00	178.00	0.00	89.00%
% youth reading at grade level per Accelerated Reader	OUTCOME	67.00	53.00	0.00	79.10%
% youth improved reading level by 4 months	OUTCOME	57.00	69.00	0.00	121.05%
% parents attending monthly parent meetings	OUTCOME	80.00	76.00	0.00	95.00%



PATRICIA HOWIE
PAYROLL OFFICE

CAPITAL IMPROVEMENT PROGRAM

- Introduction
- Capital Projects
- Project Financing

Mecklenburg County Executive Summary Capital Improvement Plan

Overview

Mecklenburg County is in the fourth year of the FY2014-FY2018 Capital Improvement Plan (CIP). The total cost for the FY2014-FY2018 CIP is approximately \$1.09 billion.

The County defines the Capital Improvement Plan as a five-year strategic plan (four-year capital plan and one-year budget). The CIP effectively coordinates the addition, renovation or replacement of County-owned facilities, infrastructure, equipment, and land acquisition. Additionally, the County has the responsibility of funding capital projects for Charlotte-Mecklenburg Schools (CMS), Central Piedmont Community College (CPCC) and the Charlotte-Mecklenburg Library. The plan is updated annually, provides a comprehensive approach to capital planning and incorporates a prioritization of community capital needs to sustain capital infrastructure. Capital Expenditures are defined as an outlay in excess of \$250,000 to acquire, upgrade or renovate a business or capital asset that benefits the County and has a useful life of five or more years.

The Board of County Commissioners (BOCC) approved this plan in two parts. The first part of the BOCC authorized funding for the FY2014 projects which allowed the completion of the majority of capital projects previously ranked in FY2009. The second part of the plan, FY2015-FY2018 allowed for the introduction of new capital projects to the capital process.

The BOCC approved original CIP FY2014-FY2018 includes a total of 116 projects. These projects are classified into five capital categories:

Central Piedmont Community College (CPCC)-**10 projects**
Charlotte-Mecklenburg Schools (CMS)-**26 projects**
Government Facility-**10 projects**
Library-**4 projects**
Park & Recreation-**66 projects**

Of the 116 capital projects, in FY2014, the BOCC approved 41 capital projects and in FY2015-FY2018 approved 75 capital projects. Since the approval of the original CIP, there were five new projects added for a total of 121.

MECKLENBURG COUNTY | FISCAL YEAR 2017

FY2017—Capital Project Highlights

In FY2017, the BOCC approved project ordinances for 14 projects of the original approved capital plan, capital budget adjustments for Government Facilities and Library to existing projects. Also, the County will develop a new five year CIP during FY2017. The new CIP will include requests for new capital projects from FY2018 through FY2022.

FY2017 Approved Capital Projects

Dept	Project Name	Project Cost
CMS	Northridge Middle School	\$2,592,000
CMS	PK8 Conversion Phase II (Ashley Park, Bruns. Ave, WG Byers, and, etc.)	24,732,000
CMS	Selwyn Elementary School	6,048,000
CPCC	Basic Skills Learning Center	55,800,000
CPCC	Central Campus @ Cjharlottetowne Avenue	23,475,718
CPCC	Terrell Renovation and Expansion	30,176,500
Govt. Facilities*	Hal Marshall Relocation and Public Defender Renovation (additional Funding)	8,600,000
LIB*	North County Library Renovation	7,315,000
PRK**	David Waymer Recreation Center	1,300,000
PRK	Greenway Improvements	223,900
PRK	Land Acquisition- Open Space	6,600,000
PRK	Little Sugar Creek GWY-Tyvola to Huntingtowne Farms	3,659,000
PRK	Little Sugar Creek GWY-Huntingtowne Farms to I-485	3,326,000
PRK	McAlpine Creek GWY-Sardis to Providence	1,310,000
PRK	Pine Valley Neighborhood Park	700,000
PRK	South Street Park-Davidson (Improvement)	300,000
Total Cost		\$176,158,118

*Includes additional budget adjustments.

**New capital project added during the latter part of FY2016.

Approved Deferred Maintenance Capital Reserve Funding

As part of the FY2017 adopted budget, the BOCC established a Deferred Maintenance Capital Reserve Fund and approved the \$150M plan for FY2017-FY2021. The plan will fund the Deferred Maintenance Capital Reserve Fund FY2017-FY2021 at a rate of \$30M per fiscal year. The Deferred Maintenance Plan allows the County, Library, CPCC and Charlotte-Mecklenburg Schools to have annual funding to focus on planned maintenance and replacement issues in an effort to protect and properly maintain capital assets. The funds from FY2018-FY2021 will be appropriated during the budget adoption for each fiscal year. The following table shows the FY2017 breakdown by categories:

FY2017 Deferred Maintenance Funding

Category	Deferred Maintenance Funding
Charlotte Mecklenburg Schools	\$18,000,000
Central Piedmont Community College	4,000,000
Government Facilities	3,500,000
Park and Recreation	4,500,000
Total	\$30,000,000

Note: Library funding is a part of Government Facilities.

FY2016 CIP Major Activities in Review

In FY2016, the BOCC approved significant changes to the Government Facilities' Plan and the Park and Recreation's Plan that affected the approved FY2014-FY2018 CIP. During mid fiscal year, the County solicited bids for many capital projects and consequently unable to award contracts due to the poor bid market with either too few or over budget bids. Many of the County's individual projects normally bid as separate projects were too small to attract large contractors; small contractors were at bonding capacity and could not take on additional work; and medium sized contractors were either stretched for bonding capacity or had difficulty finding subcontractors to bid on projects.

The BOCC amended the capital projects ordinances for County projects to allow "bundling" or "combining" together several individual construction projects into one project for bidding and contracting purposes and allowed the Director of Finance to encumber up to the total amount of the individual project budgets for the projects to be combined into one project. The "bundling" methodology has been successful with Government Facilities in awarding contracts as the County continues to complete the five year CIP.

CIP Funding

The FY2014-FY2018 CIP with the additional updated FY2016-FY2017 projects will cost the County \$1.09 billion. The FY2014 - FY2017 projects have been approved and funded in the amount of \$943.29 million. The FY2018 projects (totals \$148.34 million) have been approved. Funding will be appropriated when the County Manager presents the capital project ordinances at the beginning of the next fiscal year.

The FY2014-FY2018 CIP calls for the issuance of \$100 million in bonds per fiscal year. The costs to implement all approved projects are expected to extend beyond FY2018. The table below reflects available funding sources based on the spending plan of each fiscal year in the plan.

MECKLENBURG COUNTY | FISCAL YEAR 2017

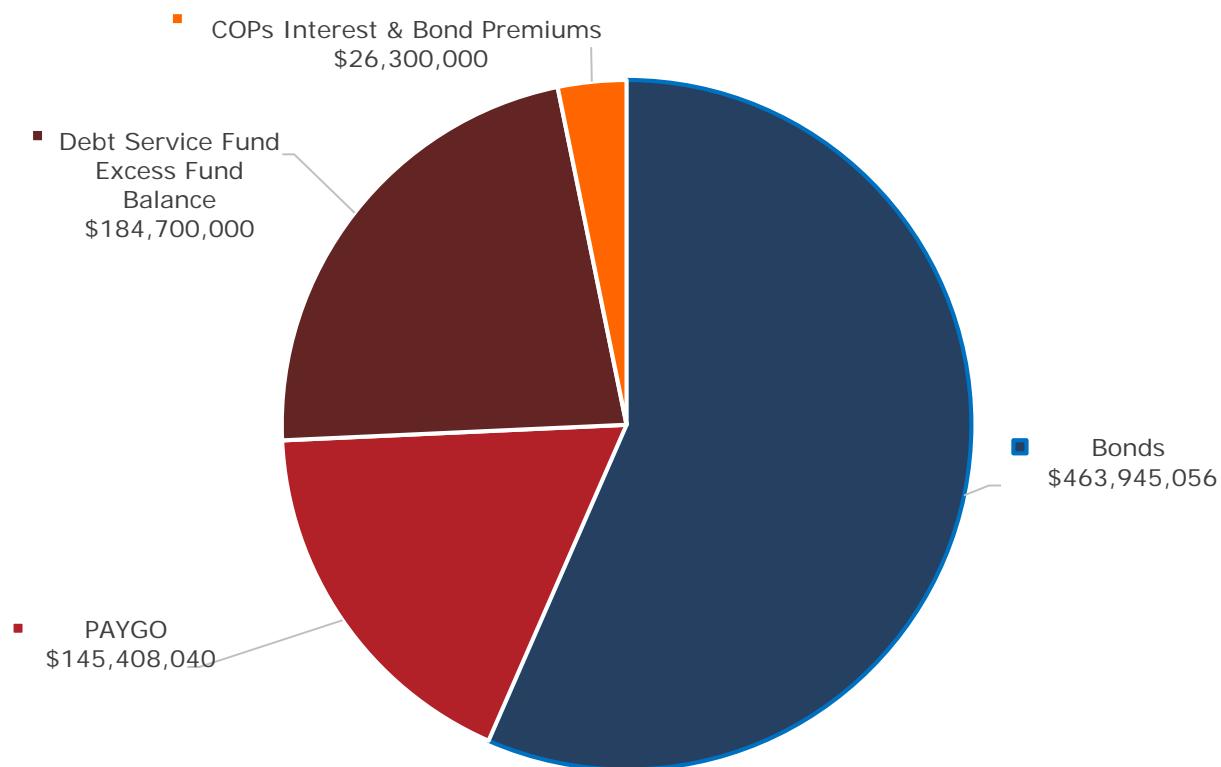
Available Financing Sources by Planned Expenses

Available Funding Sources						
Category	FY2014	FY2015	FY2016	FY2017	FY2018	5 Year Total
Bonds	\$63,945,056	\$100,000,000	\$100,000,000	\$100,000,000	\$100,000,000	\$463,945,056
PAYGO - 3 cents	3,300,000	34,688,000	35,100,000	35,802,000	36,518,040	145,408,040
Debt Service-Fund Balance	-	48,900,000	60,800,000	35,000,000	40,000,000	184,700,000
COPs Interest and Bond Premiums	-	17,300,000	9,000,000	-	-	26,300,000
Total	\$67,245,056	\$200,888,000	\$204,900,000	\$170,802,000	\$176,518,040	\$820,353,096

Anticipated financing for future planned years is not displayed on this chart.

Capital Project Funding Options-5 Year Total

The graph reflects the County's funding options for the FY2014-FY2018 Capital Plan.



MECKLENBURG COUNTY | FISCAL YEAR 2017

The CIP Ranking Process

The CIP for FY2014-FY2018 is the first capital budget process since FY2009 whereby departments and business partners submitted new capital projects for consideration. The projects submitted for the CIP totaled 149 and 116 projects were approved. The County CIP Review Committee evaluated all submitted capital projects for FY2014-FY2018. The projects were prioritized based on the ranking criteria approved by the BOCC.

Rating Criteria	Definition / Explanation	FY14 Points
Mandates / Contractual	Extent to which a project helps the County meets federal / state mandates or contractual obligations. (Mandates will be based on the Choice Matrix with definition for levels below). Mandated vs. Discretionary No Program Choice / No Funding Choice No Program Choice / Funding Choice Program Choice / No Funding Choice Program Choice / Funding Choice Needed for Contractual obligation Not needed for Contractual obligation	5 - 20 0 - 5 20 15 10 5 5 0
Building Safety	Extent to which a project addresses a safety hazard to public or employees based on risk level. Definition for levels is below. Risk is Critical Risk is High Risk is Low No Risk involved	0 - 20 20 13 6 0
Economic Outcome	Extent to which project enhances economic development in county using the Business Investment Program model. 100% - 76% Net Present Value 75% - 51% Net Present Value 50% - 26% Net Present Value 25% - 1% Net Present Value 0% Net Present Value	0 - 20 20 15 10 5 0
Funding Source	Extent to which project construction can be financed with County revenue. Non-County revenue examples are fees, grants, donations, etc. 0% County-funded Up to 50% County-funded 51 - 75% County-funded 76 - 99% County-funded 100% County-funded	0 - 15 15 8 6 3 0
Board Priority	Linkage of project to one of the Board's operating priority levels. Priority 1 Priority 2 Priority 3 Priority 4 Priority 5 Priority 6 Priority 7	1 - 10 10 8 6 4 3 2 1
Operating Budget Outcome <i>**If all projects ranked for a dept. total more than 10% of total county funded for that dept., points will be reduced accordingly</i>	How project impacts the department's current County-funded operating budget upon completion. Decrease operating budget No operating budget impact Increase of not more than 3% of Department County-funded budget Increase of not more than 5% of Department County-funded budget Increase of over 5% of Department County-funded budget	0 - 10 10 8 7 3 0
Joint Use Savings	Extent to which project is a collaboration with other governmental entities and/or business partners (County, City, Towns, CMS, CPCC, Library). Capital savings of 26% - 50% of County-funded Capital savings of 11% - 25% of County-funded Capital savings of 1% - 10% of County-funded No Capital savings	0 - 10 10 7 3 0
Growth	Extent to which population has increased. 127% or more 96% - 126% 64% - 95% 33% - 63% 32% or less	3 - 15 15 12 9 6 3
Timeliness	Extent to which all projects started in the fiscal year requested in. If a project did not start in the fiscal year requested a penalty will be assessed on all unranked projects during the next ranking process.	(10)

5% of capacity allocated for Open Space Land Acquisition



MECKLENBURG COUNTY
2015 TEAM OF THE YEAR

PROJECT FINANCING

MECKLENBURG COUNTY | FISCAL YEAR 2017

The Operating Impact of the Capital Budget

The CIP impacts the operating budget through pay-as-you-go and debt service funding, as well as, expenses to operate facilities. The FY2017 Debt Service Fund budget was approved for \$307.7 million. The County created the Debt Service Fund in FY2012 to provide and account for a dedicated funding source for the County's principal and interest payments on debt, including debt service for CMS and CPCC. The Debt Service Fund helps to ensure compliance with adopted debt policies and makes debt service more intentional and less likely to be a potential strain on the annual operating budget. A standard, structured method based on available funding capacity is used to manage debt issuance for capital projects. The fund includes County dedicated revenues for debt service, lottery funds, a portion of the sales tax, ABC and investment revenues. Property taxes equivalent to 20 cents on the tax rate provide the majority of the revenue for the Debt Service Fund, and for FY2017 total revenues for the fund are projected to be \$307.7 million. The value of a penny in FY2017 is \$12,057,375.

Debt Service Fund Forecast

	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021
Revenues	\$293,283,092	\$303,554,000	\$307,660,307	\$307,660,307	\$307,660,307	\$307,660,307	\$307,660,307
Debt Service	(219,566,608)	(230,571,000)	(230,641,339)	(223,072,000)	(210,319,000)	(208,688,000)	(205,076,000)
Appropriated for PAYGO	(48,900,000)	(60,800,000)	(70,000,000)	(88,000,000)	-	-	-
Net Change	24,816,484	12,183,000	7,018,968	(3,411,693)	97,341,307	98,972,307	102,584,307
Beginning Balance July 1	156,767,402	181,583,886	193,766,886	200,785,854	197,374,161	294,715,468	393,687,775
Ending Balance June 30	\$181,583,886	\$193,766,886	\$200,785,854	\$197,374,161	\$294,715,468	\$393,687,775	\$496,272,082

Assumptions: FY2015 - FY2016-Actual

FY2017-Budget

FY2018-FY2021-Estimate

No growth in assessed value

No growth in other revenues (sales tax, investment income and lottery)

\$100M bond issues annually

MECKLENBURG COUNTY | FISCAL YEAR 2017

Debt Ratios as of June 30, 2016

The following table shows the projected debt ratios for Mecklenburg County.

Ratios	Target	FY2016
Direct Debt per Capita	\$ 2,200	\$ 1,273
Overall Debt per Capita*	\$ 4,000	\$ 1,952
Direct Debt as % of Assessed Value	2%	1.1%
Overall Debt as % of Assessed Value*	4%	1.7%
General Debt Service as % Operational Budget	18%	15.7%
10 Year Payout	64%	84.4%
Variable Rate Debt	20%	17.0%

*Overall Debt includes General Obligation debt for underlying municipalities.

Legal Debt Margin

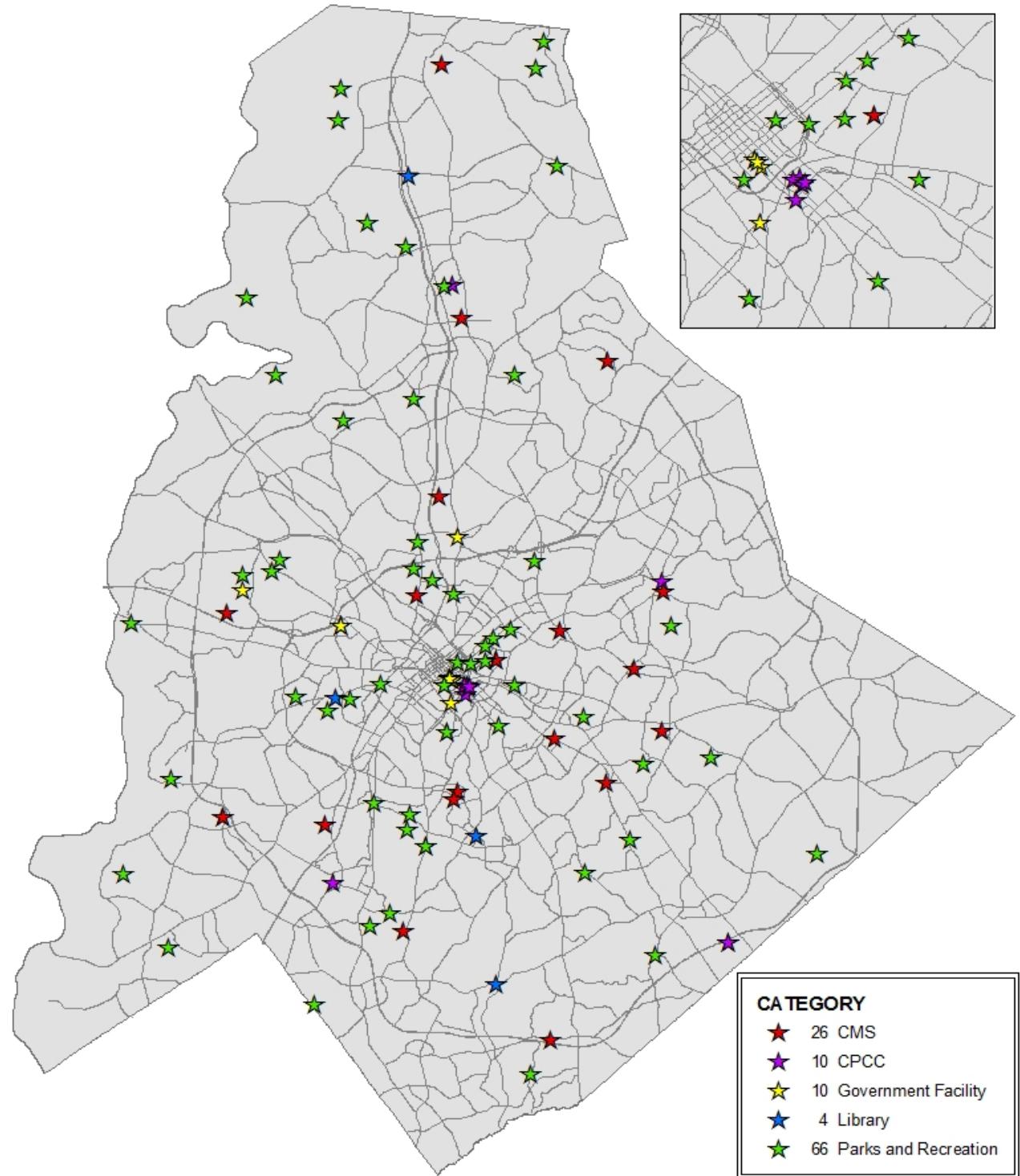
The following table shows the legal debt margin for Mecklenburg County as of June 30, 2016. The legal debt margin has an impact on the bond rating received from the rating agencies.

MECKLENBURG COUNTY, NORTH CAROLINA COMPUTATION OF LEGAL DEBT MARGIN June 30, 2016		
Assessed Value		\$121,718,521,771
Debt Limit 8 percent of Assessed Value		x.08
Amount of Debt Applicable to Debt Limit:		9,737,481,742
Total Bonded Debt	\$1,042,405,000	
Installment Financings	339,678,831	
Bonds Authorized and Unissued	643,000,000	
Total Amount of Debt Applicable to Debt Limit		2,025,083,831
Legal Debt Margin		\$ 7,712,397,911



FY2014-FY2018 Capital Improvement Plan Comprehensive Capital Information

Mecklenburg County Capital Improvement Projects FY2014-FY2018



MECKLENBURG COUNTY | FISCAL YEAR 2017

Total Project Count by Fiscal Year Start Date

Category	FY2014	FY2015	FY2016	FY2017	FY2018	Total
Central Piedmont Community College (CPCC)	-	2	2	3	3	10
Charlotte-Mecklenburg Schools (CMS)	7	10	4	3	3	27
Government Facility	1	5	4	-	1	11
Library	-	1	1	1	1	4
Park & Recreation	33	8	15	7	6	69
Total	41	26	26	14	14	121

Note: Land acquisition may occur prior to start date for some projects.

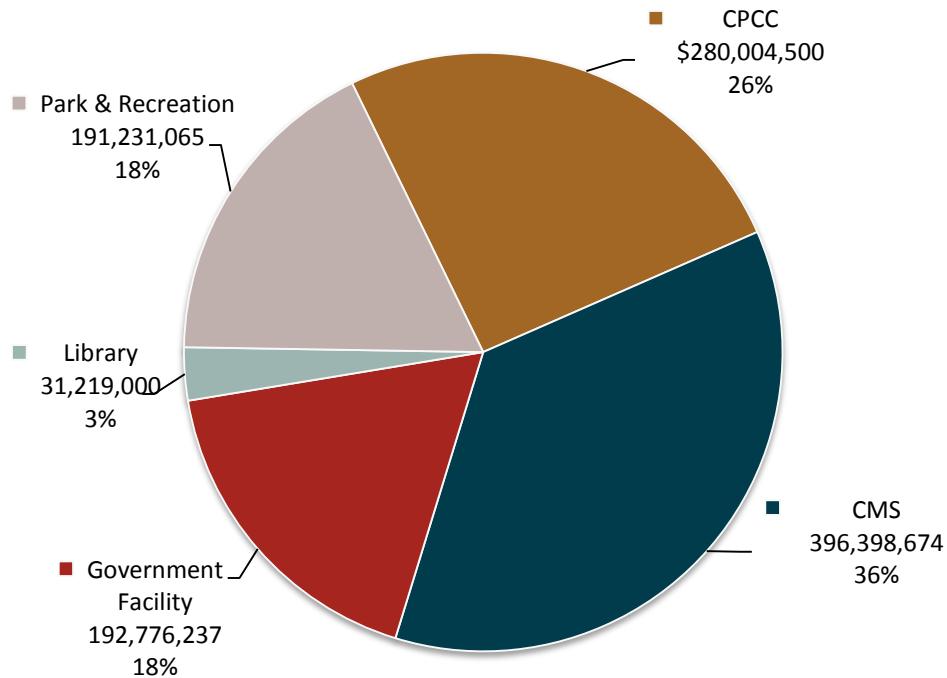
Total Project Cost by Fiscal Year Start Date

Capital Project Improvement Plan						
Project Category	FY2014	FY2015	FY2016	FY2017	FY2018	Total by Project Categories
Charlotte -Mecklenburg Schools	\$64,645,674	\$203,341,000	\$47,524,000	\$33,372,000	\$47,516,000	\$396,398,674
Central Piedmont Community College	-	32,650,000	74,724,282	109,452,218	63,178,000	280,004,500
Government Facilities	5,230,000	45,725,237	133,221,000	8,600,000	-	192,776,237
Park and Recreation*	71,620,000	27,995,000	47,696,165	17,418,900	26,501,000	191,231,065
Library	-	8,017,000	4,742,000	7,315,000	11,145,000	31,219,000
Total	\$141,495,674	\$317,728,237	\$307,907,447	\$176,158,118	\$148,340,000	\$1,091,629,476

*In FY2015-Park and Recreation- \$1,700,000 added to the Little Sugar Creek project.

Note: Land acquisition may occur prior to start date for some projects.

FY2014-FY2018 CIP Funding by Project Category



FY2014–FY2016 Capital Project Update

The BOCC approved and funded 107 capital projects for FY2014-FY2017. During FY2016, the County CIP Team met quarterly with the agencies and departments to monitor and determine project status.

The tables below show a detailed update on the FY2014 through FY2016 expenditures based on approved budget amounts and status of each project.

MECKLENBURG COUNTY | FISCAL YEAR 2017

Capital Project Status Updates

As of July 2016

Project Name	Approved Budget	Total Expended	% Expenditure	Project Scope	Project Status
Fiscal Year 2014 Authorized Projects					
Berewick Park	2,000,000	2,000,000	100%	Design and construction of 3 ballfields and related amenities as a joint use	The Project is complete.
Briar Creek Greenway	2,690,000	113,477	4%	Design and construction of a 1.5 mile section of Briar Creek Greenway from the Mint Museum to the conservancy property on Meadowbrook.	Stream restoration project with LUESA; Project is in Design; Final negotiations for alignment with property owners still on-going. Project on hold until easements can be completed.
Campbell Creek Greenway	1,700,000	160,291	9%	Design and construction of a 1.0 mile section of Campbell Creek Greenway that will provide access to greenway users west of WT Harris Blvd.	Second Bidding (with reduced scope) is complete and Construction has started. Completion anticipated in mid 2017.
Charles Park Shelter	100,000	22,206	22%	Design and construction of a new outdoor shelter for Charles Park users.	Project design and bidding is complete. Construction to begin in August 2016.
CMS Security	19,300,000	18,926,403	98%	Project includes the implementation of security cameras, student and staff identification systems, electronic access and visitor management systems. The project also includes installation of bi-directional amplifiers to improve communication.	The Security Enhancement project is 99% complete overall. Bi-directional amplifiers and selective high school camera system upgrades are currently being finalized.
Cordelia Park Shelter	1,495,000	60,313	4%	Design and construction of a new indoor shelter for Cordelia Park users.	Detailed design is under way. Bidding and construction is anticipated for fall 2016.
Double Oaks Pool	4,250,000	309,854	7%	The planned renovation to include water park features, practice lanes, water slide, zero depth entry areas and locker room improvements. New site to be developed to meet original scope but with an all new facility. Complete by Memorial Day.	Design is complete. Grading by CHP is complete. Project bidding is complete. Construction to begin in September 2016.
Eagles Landing Park	600,000	89,007	15%	Master planning and Phase 1 development of a new 13 acre park. Development would include typical active and passive amenities for neighborhood parks.	Project design is complete. Bidding is complete. Construction start in August 2016.
Evergreen Nature Preserve	780,000	61,900	8%	Design and construction of a new 77 acre Nature Preserve with typical amenities. Site is located 3 miles east of Uptown Charlotte.	Project design complete. Bidding and Construction start in Summer/Fall 2016.
Flat Branch Nature Preserve	1,025,350	179,362	17%	Design and construction of a new 46 acre Nature Preserve with typical amenities. Site is located adjacent to Polo Ridge Elementary School and Flat Branch Community Park.	Project design complete. Bidding is complete. Construction underway.
Freedom Park Shelter	2,182,000	889,039	41%	Design and construction of a new outdoor shelter with restrooms.	Design is complete. Bidding is complete. Construction is substantially complete.

ADOPTED BUDGET

MECKLENBURG COUNTY | FISCAL YEAR 2017

Project Name	Approved Budget	Total Expended	% Expended	Project Scope	Project Status
Fiscal Year 2014 Authorized Projects					
Friendship Partnership	2,285,000	1,867,876	82%	Public-Private partnership for small Sportsplex facility at Friendship Baptist Church that include ballfields, shelters, parking and restrooms.	Project is under construction and close to substantial completion.
Garinger High School	2,047,674	2,047,674	100%	Renovation of the football field from natural grass to a synthetic field, renovation/rework to the 6-lane track, stadium lighting, security cameras and a new	The project is complete.
Hawthorne Academy of Health Sciences- (Middle School)	1,000,000	1,000,000	100%	The project includes a full renovation to the existing facility and the incorporation of the requirements to make this a Medical Magnet High School. (This Submission Form includes the first part, \$1M of the \$15M project).	The project is complete.
Historic Holly Bend House	1,650,000	84,823	5%	Structure acquired is listed on the National Register of Historic Places (1795); Repairs to make historic structure adequate for public and staff use.	Project is in design. Bidding and construction to start soon.
Hornets Nest Shelter	2,800,000	483,797	17%	Repairs and renovations to existing concession stands, picnic shelters and restrooms.	Design is complete. Bidding is complete. Project is now under construction and nearly complete.
Indoor Air Quality - Various	4,000,000	4,000,000	100%	Provide abatement, HVAC, electrical, and/or general renovations required to improve air quality at various	The projects are complete.
Irwin Creek Greenway (Barringer)	211,134	211,134	100%	Design and construction of 400' access trail from existing Irwin Creek Greenway to the Barringer Academy.	The project is complete.
Irwin Creek Greenway (West to Remount)	1,580,500	860,318	54%	Design and construction of 1 mile of greenway and a plaza feature and garden at West Blvd and Barringer Drive.	Under construction. 60% complete.
Lincoln Heights Park	600,000	600,000	100%	Design and Phase 2 construction at the 11 acre park. Development would include typical amenities for a neighborhood parks.	The project is complete.
Little Sugar Creek Greenway	1,000,000	65,618	7%	Construction of 1 mile of greenway between Tyvola Road and Cadillac Street. Actual 1 mile section TBD. Design is currently underway.	NCDOT Grant Project; Project design is complete. Project bidding is complete. Construction has started.
Little Sugar Creek Greenway - Cordelia	502,000	170,363	34%	Design and construction of an underpass at Parkwood Ave for safe pedestrian access to Cordelia Park.	Project design is complete. FDP Permitting was very difficult and has caused delays. Bidding is complete. October 2016 anticipated construction completion.
Long Creek Greenway	1,800,000	82,708	5%	New 1 mile section of greenway and related amenities from I-77 to Dixon Branch at Northlake Target Store.	Project is under design; Project was on Hold due to property acquisition. Bidding anticipated for fall 2016.

ADOPTED BUDGET

MECKLENBURG COUNTY | FISCAL YEAR 2017

Project Name	Approved Budget	Total Expended	% Expended	Project Scope	Project Status
Fiscal Year 2014 Authorized Projects					
McAlpine Creek Greenway (MCGW)	1,127,435	1,017,500	90%	CMUD relief sewer project in Upper McAlpine Creek GWY to include trial replacement and bridge construction at McAlpine Creek Park.	Substantially complete. Summertime closeout. Main project is complete. Final items (stage) is still under construction. No, all invoices have not been
Mecklenburg Aquatic Center	9,300,000	8,066,508	87%	Improvements to the existing center to include replacement of moveable pool floor, HVAC upgrades, new decking, gutters in all pool areas, fitness/locker rooms, seating, exterior upgrades.	Substantially complete.
Mecklenburg County Regional Sports Complex	23,000,000	13,935,108	61%	Partnership with Town of Matthews for Phase 2 design and construction of Phase 2 multi-purpose fields, parking, shelters and related amenities.	Under Construction now.
Palisades Park	320,000	317,277	99%	Design and construction of a new shelter, 2 playgrounds and a .5 mile walking trail on the CMS York Road school site.	Partnership with CMS; Complete except for close out with CMS.
Ramsey Creek Swim Beach	1,445,000	1,445,000	100%	Master planning and Phase 1 development of a new 15 acre park. Development would include typical active and passive park amenities for neighborhood parks.	Complete
Reid Park	630,000	495,258	79%	Master planning and Phase 1 development of a new 15 acre park. Development would include typical active and passive park amenities for neighborhood parks.	Project is substantially complete. Need to confirm City sidewalk work is complete.
Renaissance Park	-	-		Renovation of existing multi-purpose fields from over-use. Installation of synthetic turf.	Project funds has been transferred to Double Oaks Pool.
Sheriff's Office Expansion	5,230,000	5,230,000	100%	Relocation of the Gun Permits, Sexual Offender, and partial HR units of the Sheriff's Office from 715 E. 4th St. and WRRC to 700 E. 4th Street.	Complete
Southwest Park	3,390,000	654,395	19%	Master planning and Phase 1 development of a new 58 acre Community Park. Development would include typical active and passive amenities for community parks.	Project designs complete; Bidding is complete. Construction has started.
Teddington Park	610,000	29,874	5%	Master planning and Phase 1 development of a new 15 acre park. Development would include typical active and passive amenities for neighborhood parks.	Project cancelled due to public request. Funding has been shifted elsewhere. Minor site improvements to be installed by P&R in fall 2016.

MECKLENBURG COUNTY | FISCAL YEAR 2017

Project Name	Approved Budget	Total Expended	% Expended	Project Scope	Project Status
Fiscal Year 2014 Authorized Projects					
Torrence Creek Greenway	1,200,000	1,200,000.00	100%	New 1 mile section of greenway and related amenities from Rosewood Meadow Lane to the existing Torrence Creek Greenway near Bradford Hills Lane.	Construction is complete.
Veterans Park Shelter	1,445,000	557,511	39%	Design and construction services for renovation of existing indoor multi-purpose shelter.	Project construction is nearly complete.
West Charlotte Recreation Center	1,900,000	707,211	37%	Renovations to HVAC system, gymnasium, game room, kitchen, fitness center, offices, restrooms and multi purpose rooms for better programming opportunities.	Design is complete. Project construction is nearly complete.
West Mecklenburg High School	8,573,000	8,573,000	100%	Construction of a new 4000 seat stadium and field house including concession stands and restroom facilities. Replacement of the existing track and installation of artificial turf.	Project is complete.
Approved FY2014 Projects	113,769,093	76,514,804	67%		

* Due to land acquisitions and budget adjustments totals may not match submission forms.

MECKLENBURG COUNTY | FISCAL YEAR 2017

Project Name	Approved Budget	Total Expended	% Expended	Project Scope	Project Status
Fiscal Year 2015 Authorized Projects					
Abersham / Fisher Farm / Allison Farm Regional Park (New)	1,800,000	167,664	9%	Master planning and Phase 1 development of a new Regional Park in progress. Final design is in Davidson. Amenities could include parking, restrooms, ballfields, picnic areas, playground, walking trails and benches.	Master planning and design has been on-going. Town approvals have slowed new Regional Park in progress. Final design is in progress.
Alexander Street Neighborhood Park (Improvement)	37,200	37,200	100%	Partnership with Trinity Episcopal School for park improvements. Improvements could include parking, restrooms,	The project is complete.
Board of Elections Renovations	1,495,000	1,473,186	99%	Contract to purchase office	The purchase of land is complete.
Cato Campus Phase 3	23,000,000	22,834,629	99%	New 100,000 SF classroom building with associated site work and parking. Project will include classrooms, labs, and offices.	Renovations to Cato 1 & 2 are at 98% complete. Final purchase and payments underway. New Construction of Cato 3 is complete and occupied.
Central Campus @ Charlottetowne Avenue (LAND)	4,400,000	4,400,000	100%	Land Purchase to allow for the development of the	The 1422 East 4th Street purchase has been completed.
Charlotte Law Building (LUESA)	26,700,000	23,996,468	90%	Relocating LUESA employees from the Hal Marshal Center. This project is part of the new Government Facilities Master Plan.	Project was substantially complete Dec. 2015. Lab installation was complete Feb. 2016. Project is complete.
Crossridge Neighborhood Park (N)	600,000	110,409	18%	Design and Phase 1 development of a new neighborhood park off Crossridge Road. Amenities could include picnic shelters, walking trails, playground, benches.	Project Design is complete. Bidding is complete. Construction is scheduled to start in September 2016.
Energy Upgrades	1,772,237	365,681	21%	Fund dedicated to pay for energy upgrades.	Marion Diehl Recreation Center Lighting Replacement, Complete. Reedy Creek Nature Center Lighting Retrofit, Complete. Southview Recreation Center Lighting Upgrade, Complete. Naomi Drenan Recreation Center Lighting Replacement, Complete. Hawthorne Recreation Center Lighting Replacement, Complete. 4th Street Parking Deck Lighting Replacement is substantially complete and is currently in closeout. Remaining funds to be spent in FY18.

ADOPTED BUDGET

MECKLENBURG COUNTY | FISCAL YEAR 2017

Project Name	Approved Budget	Total Expended	% Expended	Project Scope	Project Status
Fiscal Year 2015 Authorized Projects					
Gateway Regional Park (New)	558,300	68,503	12%	Master planning and Phase 1 development for a new Regional Park on the Catawba River. Amenities could include parking, restrooms,	Project is in design. NCDOT coordination on Wilkinson Blvd. will take some time. Construction start anticipated in late 2016.
Giles Science Building Renovation	5,250,000	5,240,574	100%	Building is an existing 43,422 SF 4-story building on Central Campus built in 1997. Renovate the vacated spaces into new science labs, and upgrade the existing labs. Add	Construction is complete and 4-building is occupied. Construction contracts are complete and closed out. Final misc purchases are underway.
Hal Marshal / Woodard Relocation increase as part of the BMC2U Project.	72,000,000	995,349	1%	Upfit of approximately 260,000 SF of space at Valerie Woodard Center.	Unexpected staff projections (increased beyond the Strategic Business Plan) in the Tax and Community Support Services Departments were incorporated into the design. Design Development 75% complete.
Hawthorne Academy of Health Sciences	15,019,447	14,581,784	97%	Renovation to the existing facility and the incorporation of the requirements to make this a Medical Magnet High School.	The project is complete.
JM Alexander Middle School	31,102,434	6,385,303	21%	New 54-classroom middle school similar to Whitewater and Ridge Road middle schools; existing facility beyond economical repair.	The new JM Alexander Middle School project continues to progress well. The concrete slab on grade is 100% complete. The metal decking is complete, and the metal wall studs have started on the two story classroom building. The structural steel on the gym and cafeteria is installed. The chiller and air handler units are set waiting for the building to be enclosed. Overhead rough in continues throughout the building as areas become available. The playfields are prepared for the sprigging to be installed in July.
Latta Nature Center / Preserve (Improvement)	10,780,500	412,443	4%	New nature center, boat storage, canoe and construction to start in rental, classrooms, Fall 2016. Raptor Center now storage and special events parking lot.	Project is in design. Bidding to start in Fall 2016. Raptor Center now part of scope.
Levine Campus Phase 3 (LAND)	-	-	-	The College has requestd that these funds be transferred to the Central Campus (Land)	Funds (\$1,100,000) were merged to the Central Campus location.
Little Sugar Creek	1,700,000	-	0%	Sections from I-485 to State Line, two projects, two sepreate consultants	Both Projects are under design at this time. Design phase, because of stromwater services involvement and extensive permitting will take a year or more to complete.

MECKLENBURG COUNTY | FISCAL YEAR 2017

Project Name	Approved Budget	Total Expended	% Expended	Project Scope	Project Status
Fiscal Year 2015 Authorized Projects					
Morrison Library Renovation	8,017,000	663,731	8%	24,108 SF interior renovation (first floor 12,054 SF; second floor 12,054 SF) and addition for a total project area	Construction Documents 90% complete. Project is currently in plan review. Facility is expected to close Aug. 2016 for construction.
Myers Park High School	16,717,566	1,212,757	7%	Addition of 50 classroom multi-story building(s); renovations to kitchen/cafeteria; demolition of buildings that house physics, chemistry, biology and technology classrooms.	The Myers Park High School Building 2 revisions for RTAP #2 is scheduled to complete in July. The guaranteed maximum price change order will be submitted to the BOE on July 26th, 2016. The final phase of this multi-phased plan is scheduled to start construction in the fall of 2016. Occupancy for the final phase is scheduled the 4th quarter of 2017 with site work continuing into the second quarter of 2018.
Nations Ford Elementary School (Replacement at Waddell)	19,440,000	16,642,451	86%	New 39-classroom elementary school on E.E. Waddell Academy campus; existing site to be used for future Collinswood replacement.	The construction manager at the new Nations Ford Elementary School met substantial completion June 10. The construction manager is working on the punch list and commissioning items in preparation of meeting final completion in July. FF&E is scheduled for installation in mid-July.
New Language Immersion K-8 (Pot. Albemarle Road ES-MS Relief)	31,876,000	2,879,996	9%	Land acquisition and new K-8 to provide relief for Albemarle Road ES/MS; dual language immersion will provide additional magnet program capacity.	The new Language Immersion K-8 Albemarle Road Relief project has progressed into the construction document phase. The 50% construction document submission will be issued to CMS in July 2016 for review. Civil details continue to develop with the storm detention features, Hollyfield Drive road extension, underground utility infrastructure and other site features.
New Pk - 8 #1 (Pot. Berryhill-Reid Park Relief)	31,376,000	5,812,522	19%	Land acquisition and new 54-classroom PK-8 to provide relief for Berryhill and Reid Park.	The PK-8 Berryhill-Reid Park Relief project is ongoing as and the cast in place concrete retaining wall is complete. The backfill and waterproofing at the retaining wall is nearing completion. The steel erection is progressing at the 3 story classroom wing. The load bearing CMU walls are being installed at the stair towers. The electrical and plumbing subcontractors are on site and rough-ins are proceeding.
New STEAM K-8 (Pot. Ballantyne, Elon, Hawk, Ridge, Polo, Comm House, JMR Relief)	3,100,000	3,095,521	100%	Land acquisition.	Land for the school has been purchased.
Northridge MS	810,550	810,550	100%	Land acquisition.	Complete
Oakhurst STEAM Magnet ES / Starmount ES Conversion	5,940,000	5,373,553	90%	New 54-classroom PK-8 to provide relief for Berryhill and Reid Park.	The project is complete.

MECKLENBURG COUNTY | FISCAL YEAR 2017

Project Name	Approved Budget	Total Expended	% Expended	Project Scope	Project Status
Fiscal Year 2015 Authorized Projects					
Olympic High School	8,964,000	7,155,292	80%	Construction of a 20-classroom addition; renovation of the auditorium	The project at Olympic High School is progressing as the new classroom building nears completion. The storefront entrance doors have been installed and final locking systems are being mounted. The VCT flooring is being installed throughout the new building. The mechanical, electrical and plumbing systems commissioning and verification is underway. The exterior landscaping and grading is being installed. The site work around the building and at the front drop off started as school was dismissed for the year. This project will include core classrooms and six (6) specialized Career, Technology, Education (CTE) areas, and selective renovations to the Auditorium. FF&E installation is scheduled to start in July. The classroom addition is scheduled for occupancy August 2016.
Parkside Elementary School-Highland Creek Relief	18,973,697	16,166,710	85%	A new 39-classroom elementary school to provide relief for Highland Creek ES.	The project is complete.
Statesville Road Elementary Sch	20,340,000	17,634,031	87%	Land acquisition and new 39-classroom elementary school; replace building which is beyond economical repair.	The construction manager at new Statesville Road Elementary School has completed construction of the project and is working on the final reconciliation and remaining closeout items for the project. The installation of FF&E is scheduled to be complete the first week of July. The new school is schedule to open August 2016.
Upfit Court Rooms 5110 and 830	2,483,000	1,510,990	61%	3,900 SF interior	Project complete Jan. 2016.
West Branch Rocky River Grwy Fisher Farm Park Trail	1,395,000	69,271	5%	Design and construction of a 1.1 mile greenway through Fisher Farm Park.	See Line for Abersham/Fisher Farm/Allison Farm Regional Park above. Master planning and design has been on-going. Town approvals have slowed progress. Final design is in progress.
Approved FY2015 Projects	365,647,931	160,096,569	44%		
*Due to land acquisitions and budget adjustments totals may not match submission forms.					
Note: Charlotte Law Building (LUESA)- No submission form available. Project in conjunction with the new Comprehensive Facilities Master Plan.					

ADOPTED BUDGET

MECKLENBURG COUNTY | FISCAL YEAR 2017

Project Name	Approved Budget	Total Expended	% Expended	Project Scope	Project Status
Fiscal Year 2016 Authorized Projects					
Barton Creek	75,000	30575	41%	Greenway Trail connecting to Mallard Creek Greenway.	NCDOT Grant project ready for Bidding.
Basic Skills Literacy Center	300,000	33,300	11%	The new facility will be 185,000 SF with an Orientation/Intake area, GED testing center, classrooms, labs, offices.	Schematic Design is about 75% complete.
Board of Elections Renovations (L	3,118,000	86,915	3%	This project acquires and renovates an additional 10,300 SF of office condominium space at 741 Kenilworth Avenue for Board of Elections. Project starts in September 2015.	Schematic Design is in progress. Early demolition package complete.
Career Technical Education Academies	1,520,000	36,000	2%	Expansion of Career Technical Education Academies	Projects at Harding, Vance and West Charlotte high schools are currently in design phase. Construction is underway and with occupancy planned for August 2016 and second phase of West Charlotte August
Carolina Theatre	4,200,000	1,050,000	25%	Renovation of historic theater located at N. Tryon St. and E. 6th St.	Project budget \$39.8M (\$37.7M pledged). Construction Documents for theater and lobby 95% complete.
Central Campus @ Charlotte Aven	1,775,000	370,240	21%	Scope includes a new 85,000 SF classroom building which will include classrooms, customized labs, offices, and storage.	Early Site Package design documents will be complete August 2016. Construction documents for balance of work is scheduled for completion
Criminal Justice Services	2,139,131	42,460	2%	Interior renovation and skylight installation at 715 E. 4th St. (former Intake Center).	December 2016 Construction Documents 100% complete. Bidding Aug. 4th.
David B. Waymer Recreation Cent	1,300,000	629.87	0%	Rec Center Renovation	Project is in design.
East Mecklenburg High School	12,744,000	4,447,648	35%	This project includes the addition of a 30-classroom building; renovations to selected areas including locker rooms.	The East Mecklenburg High School addition continues its development in the construction document phase. The architect has submitted 100% construction documents to LUESA, DPI and DOI to obtain the project's building permit and state agency approvals. This project is scheduled to start construction in the
Finance	2,194,690	0	0%	Interior renovation of 3rd (partial) and 4th fls. at 700 E. 4th St. (Johnson Building).	Schematic Design 10% complete. This project is a part of "Bringing Mecklenburg County To You."
Four Mile Creek GWY-Tunnel under S. Trade St	175,000	0	0%	Funding to be provided to Town of Matthews to help fund pedestrian tunnel under W. Trade Street.	In Design. Town of Matthews Project.

MECKLENBURG COUNTY | FISCAL YEAR 2017

Project Name	Approved Budget	Total Expended	% Expended	Project Scope	Project Status
Fiscal Year 2016 Authorized Projects					
Harper Campus Phase 4	41,250,000	1,661,052	4%	This new 150,000 SF building will include new classrooms, customized labs (including construction, welding, plumbing, HVAC, automation, robotics, etc.), offices, and storage.	Design Development is approximately 95% complete. Early Sitework construction to start July 2016.
Hucks Road Regional Park	4,080,000	69,333	2%	New community Park with both active and passive park amenities.	Project is in design.
Huntersville Recreation Center	1,575,000	1,533,488	97%	Town of Huntersville Project	This is a town project. Will be reimbursed from the town.
Jetton Park Picnic Shelters	1,400,000	8,630	1%	Shelter Renovation/Replacement.	Project is in Design. Construction scheduled to begin in late 2016.
Levine Campus Phase 3	31,100,000	1,294,195	4%	Scope includes a new 120,000 SF addition with associated site work and surface parking. New construction will include classrooms, computer labs, science labs, offices, and storage.	Design Development is approximately 95% complete. Early Sitework construction to start July 2016.
Linda Lake Neighborhood Park	600,000	31,700	5%	Design and Phase 1 development of a new neighborhood park. Amenities could include picnic shelters, walking trails, playground, benches.	Project in design phase now. Bidding/Construction scheduled to begin mid 2016.
Linear Park @ Romare Bearden	2,500,000	15,783	1%		Project is in design.
Little Sugar Creek-Funds from Pineville Community Park	3,650,000	931,499	26%	Sections from I-485 to State Line, two projects, two separate consultants	Both Projects are under design at this time. Design phase, because of stormwater services involvement and extensive permitting will take a year or more to complete.
McDowell Creek Greenway-Taybrook Drive to Baylis Drive	3,225,000	206,248	6%	Design and Construction of Greenway from CMU Treatment plant to ex. Torrence Creek Greenway.	Two phase Project: Phase two design is underway. Construction start is anticipated to be spring 2017
Medic Headquarters Relocation	50,962,066	11,287,979	22%	Complete interior/exterior renovation to the existing approx. 125,000 SF Ford Building on Wilkinson Blvd. New approx. 42,000 SF, 2 story administrative, 911 call center and training building. Project also includes Fleet Maintenance and Vehicle Wash Buildings.	Construction Documents 100% complete. Construction has begun; demolition is 75% complete.

MECKLENBURG COUNTY | FISCAL YEAR 2017

Project Name	Approved Budget	Total Expended	% Expended	Project Scope	Project Status
Fiscal Year 2016 Authorized Projects					
Northwest School of Arts	13,420,000	755,721	6%	This project includes complete renovation of auditorium; renovations of 1969 classroom building; improve facility condition.	Northwest School of the Arts renovation project continues in the bid phase. The guaranteed maximum price is scheduled to be presented at the July 26th BOE meeting. FF&E moving activities and that support the auditorium renovations continue in their progress. CMS Maintenance departments have completed salvaging existing equipment in the auditorium. This project includes selected renovations in Building D, comprehensive renovation of the auditorium/theater and limited civil improvements focused on pedestrian walkway improvements along Celia and Beatties Ford roads.
Progress Park-Shelter	120,000	25,785	21%	Existing Shelter Replacement.	Prototype shelter to be used. Project design and bidding is complete. Construction is starting in August 2016.
Project Lift- Wilson	2,480,000	2,443,878	99%	Expansion of Project L.I.F.T. Academy.	Project is complete.
Public Defender	6,522,173	9,300	0%	Interior renovations of 2nd, 3rd (both partial), and 4th Fls. at 720 E. 4th St. (County Courts Office Building). FY17 capital ordinance includes exterior window replacement, elevator replacement, interior painting and HVAC upgrades.	Construction Documents 100% complete. Bidding Aug. 4th.
Queens Tennis Complex	3,800,000	305,696	8%		Under Construction
Robert C. Bradford Regional Park	3,400,000	103,765	3%	Phase II Development of Park to include improvements and additions to Phase I.	Project has been initiated, final scope being determined, design to begin soon.
South Mecklenburg High School	18,860,000	1,358,267	7%	This project includes new kitchen and cafeteria building; new three-story, 30-classroom building; demolition of buildings; improve facility condition.	The South Mecklenburg High School project was approved at the June 7th BOE meeting. This project has started construction of a new 29 classroom building and cafeteria.
Stevens Creek Nature Preserve	7,560,000	132,307	2%		Project is in design
Terrell Renovation and Expansion	300,000	0	0%	The Terrell building was originally constructed in 1968 on the Central Campus. This new project includes a 81,500 SF addition and a 40,320 SF renovation.	Programming is about 70% complete. Planning to start schematic design in August 2016. Negotiating Design fees

MECKLENBURG COUNTY | FISCAL YEAR 2017

Project Name	Approved Budget	Total Expended	% Expended	Project Scope	Project Status
Fiscal Year 2016 Authorized Projects					
Thomas McAllister Winget Park	2,851,000	113,039	4%	Phase II park development.	Project is in design.
Toby Creek- Phase II	768,000	186,295	24%		Under Construction
West Boulevard Library	4,742,000	0	0%	To be determined pending inclusion of project in Community Resource Center	Decision point if project will be included in the Community Resource Center.
West Charlotte Athletic Facilities	1,000,000	1,000,000	100%	Project includes the partial funding of the Track and Field replacement project.	Construction is complete.
Work Release	378,006	0	0%	Interior renovation of 2nd and 3rd fls. at Work Release and Restitution Center. Project includes relocation of Sheriff office staff (level 2) and Sheriff storage (level 3) in WRRC from 715 E. 4th St.	Construction Documents 100% complete. Construction 75% complete (wall framing installed, rough mechanical, electrical complete).
Approved FY2016 Projects	236,084,066	29,571,727	13%		

*Due to land acquisitions and budget adjustments totals may not match submission forms.

Note: Charlotte Law Building (LUESA)- No submission form available. Project in conjunction with the new Comprehensive Facilities Master Plan.

Mecklenburg County Capital Project Submission													
Project Name:		Department:			Project Category:			Project Cost:					
West Mecklenburg High School - Stadium		Charlotte Mecklenburg Schools			Charlotte-Mecklenburg Schools (CMS)			\$8,573,000					
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:					
7400 Tuckaseegee Road, Charlotte		July 1, 2013			August 31, 2014			\$ 0					
Project Description / Scope: Construction of a new 4,000 seat stadium and field house including concession stands and restroom facilities and installation of artificial turf.													
Project Justification: 													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years		Total					
Land Acquisition								0					
Design	459,665	50,000						509,665					
Construction	6,652,143	750,000						7,402,143					
Public Art - 1%								0					
Project Management	207,190	50,000						257,190					
Furniture, Fixtures & Equip.	93,231							93,231					
Contingency	210,771	100,000						310,771					
Communication								0					
Other								0					
Total	7,623,000	950,000	0	0	0			8,573,000					
Additional Comments: 													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0		
Additional Comments: 													

Mecklenburg County Capital Project Submission													
Project Name:		Department:		Project Category:		Project Cost:							
Garinger High School - Track and Field		Charlotte Mecklenburg Schools		Charlotte-Mecklenburg Schools (CMS)		\$2,047,674							
Address Location:		Estimated Start Date:		Estimated Completion Date:		Estimated Operating Cost at Completion:							
1100 Eastway Drive, Charlotte		July 1, 2013		August 31, 2014		\$ 0							
Project Description / Scope:													
Renovation of the football field from natural grass to a synthetic field, renovation/rework to the 6-lane track. Additional scope to be accommodated by the Bond includes the addition of stadium lighting, cameras, and a new PA system.													
Project Justification:													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years	Total						
Land Acquisition							0						
Design	121,734	50,000					171,734						
Construction	1,369,013	250,000					1,619,013						
Public Art - 1%							0						
Project Management	61,430						61,430						
Furniture, Fixtures & Equip.	22,268						22,268						
Contingency	124,229	49,000					173,229						
Communication							0						
Other							0						
Total	1,698,674	349,000	0	0	0	0	2,047,674						
Additional Comments:													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	
Additional Comments:													

Mecklenburg County Capital Project Submission													
Project Name:	Department:		Project Category:		Project Cost:								
Hawthorne High School	Charlotte Mecklenburg Schools		Charlotte-Mecklenburg Schools (CMS)		\$1,000,000								
Address Location:	Estimated Start Date:		Estimated Completion Date:		Estimated Operating Cost at Completion:								
1411 Hawthorne Ln, Charlotte	July 1, 2013		August 1, 2015		\$ 0								
Project Description / Scope: The project includes a full renovation to the existing facility and the incorporation of the requirements to make this a Medical Magnet High School. (This Submission Form includes the first part, \$1M of the \$15M project).													
Project Justification: 													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years	Total						
Land Acquisition							0						
Design	1,000,000						1,000,000						
Construction							0						
Public Art - 1%							0						
Project Management							0						
Furniture, Fixtures & Equip.							0						
Contingency							0						
Communication							0						
Other							0						
Total	1,000,000	0	0	0	0	0	1,000,000						
Additional Comments: 													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	
Additional Comments: 													

Mecklenburg County Capital Project Submission													
Project Name:		Department:		Project Category:		Project Cost:							
Hickory Grove Relief Elementary School		Charlotte Mecklenburg Schools		Charlotte-Mecklenburg Schools (CMS)		\$21,500,000							
Address Location:		Estimated Start Date:		Estimated Completion Date:		Estimated Operating Cost at Completion:							
4835 Shamrock Dr., Charlotte		July 1, 2013		August 1, 2015		\$ 0							
Project Description / Scope: A new 39 classroom elementary school. This project relieves overcrowding at Hickory Grove Elementary School. Additionally a Pre-K wing will be attached to the school.													
Project Justification: 													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years	Total						
Land Acquisition							0						
Design	958,631	159,772	159,772				1,278,175						
Construction	5,562,666	9,352,352	1,789,686				16,704,704						
Public Art - 1%							0						
Project Management	250,583	376,250	125,668				752,501						
Furniture, Fixtures & Equip.		1,488,935	496,312				1,985,247						
Contingency	259,532	389,687	130,154				779,373						
Communication							0						
Other							0						
Total	7,031,412	11,766,996	2,701,592	0	0	0	21,500,000						
Additional Comments: 													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	
Additional Comments: 													

Mecklenburg County Capital Project Submission													
Project Name:	Department:	Project Category:	Project Cost:										
Olympic High School - Stadium	Charlotte Mecklenburg Schools	Charlotte-Mecklenburg Schools (CMS)	\$8,200,000										
Address Location:	Estimated Start Date:	Estimated Completion Date:	Estimated Operating Cost at Completion:										
4301 Sandy Porter Road, Charlotte, NC	July 1, 2013	August 31, 2015	\$ 0										
Project Description / Scope: Construction of a new 4,000 seat stadium and field house including concession stands and restroom facilities and installation of artificial turf.													
Project Justification: 													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years	Total						
Land Acquisition							0						
Design	437,252	50,000					487,252						
Construction	6,326,631	750,000					7,076,631						
Public Art - 1%							0						
Project Management	195,880	50,000					245,880						
Furniture, Fixtures & Equip.	89,132						89,132						
Contingency	201,105	100,000					301,105						
Communication							0						
Other							0						
Total	7,250,000	950,000	0	0	0	0	8,200,000						
Additional Comments: 													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	
Additional Comments: 													

Mecklenburg County Capital Project Submission													
Project Name:		Department:		Project Category:		Project Cost:							
Indoor Air Quality- Various		Charlotte Mecklenburg Schools		Charlotte-Mecklenburg Schools (CMS)		\$4,000,000							
Address Location:		Estimated Start Date:		Estimated Completion Date:		Estimated Operating Cost at Completion:							
Various Locations		July 1, 2013		August 1, 2016		\$ 0							
Project Description / Scope:													
Provide abatement, HVAC, electrical, and/or general renovations required to improve air quality.													
Project Justification:													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years	Total						
Land Acquisition							0						
Design	118,900	59,450	59,450				237,800						
Construction	500,000	1,563,926	1,178,274				3,242,200						
Public Art - 1%							0						
Project Management		120,000					120,000						
Furniture, Fixtures & Equip.							0						
Contingency	100,000	300,000					400,000						
Communication							0						
Other							0						
Total	718,900	2,043,376	1,237,724	0	0	0	4,000,000						
Additional Comments:													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	
Additional Comments:													

Mecklenburg County Capital Project Submission													
Project Name:		Department:		Project Category:		Project Cost:							
Security Enhancement Project		Charlotte Mecklenburg Schools		Charlotte-Mecklenburg Schools (CMS)		\$19,325,000							
Address Location:		Estimated Start Date:		Estimated Completion Date:		Estimated Operating Cost at Completion:							
Various Locations		July 1, 2013		August 31, 2014		\$ 0							
Project Description / Scope: Project includes the implementation of security cameras, student and staff identification systems, electronic access and visitor management systems. The project also includes installation of bi-directional amplifiers to improve communication.													
Project Justification: 													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years	Total						
Land Acquisition							0						
Design							0						
Construction	12,117,865	1,346,429					13,464,294						
Public Art - 1%							0						
Project Management	123,000						123,000						
Furniture, Fixtures & Equip.	5,737,706						5,737,706						
Contingency							0						
Communication							0						
Other							0						
Total	17,978,571	1,346,429	0	0	0	0	19,325,000						
Additional Comments: 													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	
Additional Comments: 													

Mecklenburg County Capital Project Submission												
Project Name:		Department:			Project Category:			Project Cost:				
Oakhurst STEAM Magnet Elementary School/Starmount ES Conversion		Charlotte Mecklenburg Schools			Charlotte-Mecklenburg Schools (CMS)			\$5,940,000				
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:				
4511 Monroe Rd & 1600 Brookdale Ave Charlotte		July 1, 2014			August 1, 2016			\$ 0				
Project Description / Scope:												
Oakhurst will serve as a full STEAM (Science, Technology, Engineering, Arts, and Mathematics) magnet program, targeting the immediately adjacent elementary school boundaries. Starmount will be restored to an elementary school, providing relief for Huntingtowne Farms and Montclaire elementary schools. This will provide additional capacity in the partial International Baccalaureate (IB) magnet program at Huntingtowne Farms.												
Project Justification:												
Returning Oakhurst and Starmount to use as elementary schools will provide relief for schools in adjacent attendance boundaries while also providing additional capacity to successquare foot magnet programs. The STEM magnet hosted at Morehead K-8 has the longest waiting list of any magnet program in CMS. Across the district, the IB program (such as the one at Huntingtowne Farms) are among the highest-performing. These projects avoid the cost of constructing two (2) \$18,000,000 facilities to accomplish the same results. This project may reduce the number of portables in use by 20.												
Cost Breakdown of Capital Project												
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years		Total				
Land Acquisition								0				
Design		247,193	105,940					353,133				
Construction		835,671	1,085,671	250,000				2,171,342				
Public Art - 1%								0				
Project Management		89,100	89,100					178,200				
Furniture, Fixtures & Equip.		1,511,000	1,511,000					3,022,000				
Contingency		107,663	107,663					215,325				
Communication								0				
Other			0					0				
Total	0	2,790,627	2,899,373	250,000		0	0	0	0	0	5,940,000	
Additional Comments:												
Employee Count												
	FY2015			FY2016			FY2017			Total		
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp
	0	0	0	0	0	0	0	0	0	0	0	0
Additional Comments:												

Mecklenburg County Capital Project Submission													
Project Name:		Department:		Project Category:		Project Cost:							
Olympic High School		Charlotte Mecklenburg Schools		Charlotte-Mecklenburg Schools (CMS)		\$8,964,000							
Address Location:		Estimated Start Date:		Estimated Completion Date:		Estimated Operating Cost at Completion:							
4301 Sandy Porter Road, Charlotte, NC		July 1, 2014		January 1, 2017		\$ 0							
Project Description / Scope: Olympic has not received any work to its educational buildings since 2000, and is well overdue for a comprehensive renovation. The first step in this process will be the construction of a classroom addition building to provide modern science classrooms. Updating of the auditorium for ADA will also be a focus.													
Project Justification: Olympic High School is not at baseline standards, and faces critical condition issues. This project will bring the school to baseline and correct accessibility issues. This, in turn, will enable a future comprehensive renovation; the classroom addition will serve as "on-site swing" space for the phased renovations. Successful completion of this project may result in the reduction of as many as 25 portable classrooms.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years	Total						
Land Acquisition							0						
Design		373,037	119,905	39,968			532,910						
Construction			5,257,137	1,752,379			7,009,516						
Public Art - 1%							0						
Project Management		89,640	89,640	89,640			268,920						
Furniture, Fixtures & Equip.				827,709			827,709						
Contingency		64,989	129,978	129,978			324,945						
Communication							0						
Other							0						
Total	0	527,666	5,596,660	2,839,674	0	0	8,964,000						
Additional Comments: Communication included in Furniture, Fixtures & Equipment													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	
Additional Comments:													

Mecklenburg County Capital Project Submission													
Project Name:		Department:			Project Category:			Project Cost:					
J.M. Alexander Middle School		Charlotte Mecklenburg Schools			Charlotte-Mecklenburg Schools (CMS)			\$30,672,000					
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:					
12201 Hambright Road, Huntersville		July 1, 2014			August 1, 2017			\$ 0					
Project Description / Scope: Alexander Middle School is a 51 classroom campus constructed in 1959. Alexander has not received capital attention in several years, and was the most overcapacity middle school in CMS prior to the construction of Ridge Road Middle School. Alexander requires replacement and sufficient acreage is available on-site. The project cost also includes the demolition of the existing school.													
Project Justification: J.M. Alexander Middle School has been the most overcapacity middle school in the district. Additionally, and partly because of the former overcapacity conditions, the facility has some of the most critical condition issues in CMS. The school does not meet CMS baseline middle school standards. Accomplishing this project will allow for enrollment stability and additional capacity for the partial International Baccalaureate magnet program.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years		Total					
Land Acquisition		0	0	0				0					
Design		1,276,415	182,345	182,345	182,345			1,823,450					
Construction			12,574,370	9,287,185	3,287,185			25,148,740					
Public Art - 1%								0					
Project Management		306,720	306,720	306,720				920,160					
Furniture, Fixtures & Equip.		222,372	333,558	333,558	1,667,790			1,667,790					
Contingency					222,372			1,111,860					
Communication								0					
Other								0					
Total	0	1,805,507	13,396,993	10,109,808	5,359,692	0		30,672,000					
Additional Comments:													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0		
Additional Comments:													

Mecklenburg County Capital Project Submission													
Project Name:		Department:		Project Category:		Project Cost:							
New Language Immersion K-8 (Pot. Albemarle Road ES-MS Relief)		Charlotte Mecklenburg Schools		Charlotte-Mecklenburg Schools (CMS)		\$30,376,000							
Address Location:		Estimated Start Date:		Estimated Completion Date:		Estimated Operating Cost at Completion:							
Democracy Dr, Charlotte (Albemarle Rd)		July 1, 2014		August 1, 2018		\$ 0							
Project Description / Scope:													
This is a baseline K-8 partial magnet school to provide relief for Albemarle Road elementary and middle schools, Collinswood Language Immersion K-8, and other immediately adjacent elementary schools. This school is one of the links in the chain that will result in the off-site replacement of Collinswood K-8.													
Project Justification:													
Albemarle Road Elementary School and Albemarle Road Middle School are overcapacity by any measure. The successful dual-language immersion programs at Collinswood and Oaklawn K-8s are oversubscribed and expensive to operate from a transportation standpoint. This single new facility will provide relief to Albemarle Road Elementary School/Middle School and adjacent schools; it will also provide additional capacity to the Spanish language immersion magnet program; and it may reduce portables in use by as many as 50.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years	Total						
Land Acquisition		1,000,000	0	0	0		1,000,000						
Design		1,222,482	174,640	174,640	174,640		1,746,403						
Construction			11,470,472	5,735,236	5,735,236		22,940,944						
Public Art - 1%							0						
Project Management		303,760	303,760	303,760			911,280						
Furniture, Fixtures & Equip.		212,976	319,464	319,464	2,712,493		2,712,493						
Contingency					212,976		1,064,880						
Communication							0						
Other							0						
Total	0	2,739,218	12,268,336	6,533,100	8,835,345	0	30,376,000						
Additional Comments: Communication included in Furniture, Fixtures & Equipment													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	
Additional Comments:													

Mecklenburg County Capital Project Submission													
Project Name:		Department:			Project Category:			Project Cost:					
New PK-8 #1 (Potential Berryhill-Reid Park Relief)		Charlotte Mecklenburg Schools			Charlotte-Mecklenburg Schools (CMS)			\$30,376,000					
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:					
West Blvd, Charlotte		July 1, 2014			August 1, 2017			\$ 489,000					
Project Description / Scope:													
This is a baseline Pre-K through grade 8 school to provide relief for Berryhill and Reid Park Pre-K through grade 8 schools.													
Project Justification:													
Neither Reid Park nor Berryhill are at baseline for a Pre-K through grade 8 facility. Reid Park faces significant overcapacity issues, while Berryhill has several critical conditions.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years		Total					
Land Acquisition		1,000,000	0	0				1,000,000					
Design		1,222,482	174,640	174,640	174,640			1,746,403					
Construction			11,470,472	9,176,378	2,294,094			22,940,944					
Public Art - 1%								0					
Project Management		303,760	303,760	303,760				911,280					
Furniture, Fixtures & Equip.		212,976	319,464	319,464	2,712,493			2,712,493					
Contingency					212,976			1,064,880					
Communication								0					
Other								0					
Total	0	2,739,218	12,268,336	9,974,242	5,394,203	0		30,376,000					
Additional Comments: Communication included in Furniture, Fixtures & Equipment													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0		
Additional Comments:													

Mecklenburg County Capital Project Submission												
Project Name:		Department:			Project Category:			Project Cost:				
Northwest School of the Arts		Charlotte Mecklenburg Schools			Charlotte-Mecklenburg Schools (CMS)			\$12,420,000				
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:				
1415 Beatties Ford Road, Charlotte		July 1, 2015			August 1, 2018			\$ 0				
Project Description / Scope:												
Northwest School of the Arts is a 50 classroom school serving grades 6-12 in a performing arts magnet program. The campus dates to 1937. The work contemplated by this project includes a complete renovation of the historic auditorium and the multi-story 1969 classroom building. Site improvements will also be made to address parking and circulation.												
Project Justification:												
Northwest School of the Arts has critical accessibility and condition issues. These conditions exist both within the buildings cited for renovation as well as the school site. Correcting these existing conditions, as well as addressing indoor air quality and other concerns, will bring this facility to baseline for the program. As a performing arts magnet, the current auditorium conditions must be rectified.												
Cost Breakdown of Capital Project												
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years	Total					
Land Acquisition			0	0	0	0	0					
Design			516,858	73,837	73,837	73,837	738,369					
Construction				5,091,734	2,545,867	2,545,867	10,183,469					
Public Art - 1%							0					
Project Management			124,200	124,200	124,200		372,600					
Furniture, Fixtures & Equip.						675,338	675,338					
Contingency			90,045	135,068	135,068	90,045	450,225					
Communication							0					
Other							0					
Total	0	0	731,103	5,424,839	2,878,972	3,385,087	12,420,000					
Additional Comments: Communication included in Furniture, Fixtures & Equipment												
Employee Count												
	FY2015			FY2016			FY2017			Total		
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp
	0	0	0	0	0	0	0	0	0	0	0	
Additional Comments:												

Mecklenburg County Capital Project Submission													
Project Name:		Department:			Project Category:			Project Cost:					
Myers Park High School		Charlotte Mecklenburg Schools			Charlotte-Mecklenburg Schools (CMS)			\$22,248,000					
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:					
2400 Colony Rd, Charlotte		July 1, 2014			August 1, 2017			\$ 100,000					
Project Description / Scope:													
Myers Park High School is a multi-building facility originally constructed in 1951. This project involves the replacement of three classroom buildings, the newest of which dates to 1963, through the erection of a multi-story classroom building. Additionally, renovations to the kitchen and cafeteria are included in the project scope													
Project Justification:													
Myers Park High School has a baseline number of classrooms but is overcapacity. Several of the buildings on the campus have reached the ends of their usable lives. Critical conditions will be addressed by this project, and additional core capacity will be provided through the kitchen/cafeteria work. Completion of this project will reduce the use of portable classrooms by 21.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years		Total					
Land Acquisition								0					
Design		925,851	132,264	132,264	132,264			1,322,644					
Construction			9,120,846	7,296,677	1,824,169			18,241,691					
Public Art - 1%								0					
Project Management		222,480	222,480	222,480				667,440					
Furniture, Fixtures & Equip.		161,298	241,947	241,947	1,209,735			1,209,735					
Contingency					161,298			806,490					
Communication								0					
Other								0					
Total	0	1,309,629	9,717,537	7,893,368	3,327,467	0		22,248,000					
Additional Comments: Communication included in Furniture, Fixtures & Equipment													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	
Additional Comments:													

Mecklenburg County Capital Project Submission													
Project Name:		Department:		Project Category:		Project Cost:							
Nations Ford Elementary School (at Waddell)		Charlotte Mecklenburg Schools		Charlotte-Mecklenburg Schools (CMS)		\$19,440,000							
Address Location:		Estimated Start Date:		Estimated Completion Date:		Estimated Operating Cost at Completion:							
Nations Ford Road, Charlotte (Waddell)		July 1, 2014		August 1, 2016		\$ 0							
Project Description / Scope:													
This is a baseline elementary school to replace the current Nations Ford Elementary School. Nations Ford was constructed in 1957 and is not at standard. Sufficient real estate exists on the E.E. Waddell Academy of International Languages campus for the construction of this school; further, the site is well within the existing Nations Ford attendance boundary.													
Project Justification:													
The timing is necessitated by the current condition of the facility, lifecycle replacements, ADA and current code compliance issues. Relocation of Nations Ford to the Waddell campus provides for interim usage of the existing school until the replacement for Collinswood is funded.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years	Total						
Land Acquisition		0	0	0			0						
Design		808,996	260,034	86,678			1,155,708						
Construction			11,954,507	3,984,836			15,939,342						
Public Art - 1%							0						
Project Management		194,400	194,400	194,400			583,200						
Furniture, Fixtures & Equip.				1,057,050			1,057,050						
Contingency		140,940	281,880	281,880			704,700						
Communication							0						
Other							0						
Total	0	1,144,336	12,690,821	5,604,844	0	0	19,440,000						
Additional Comments:													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	
Additional Comments:													

Mecklenburg County Capital Project Submission

Project Name:	Department:	Project Category:	Project Cost:
East Mecklenburg High School	Charlotte Mecklenburg Schools	Charlotte-Mecklenburg Schools (CMS)	\$ 12,744,000
Address Location:	Estimated Start Date:	Estimated Completion Date:	Estimated Operating Cost at Completion:
6800 Monroe Rd, Charlotte	July 1, 2015	August 1, 2017	\$ 151,200

Project Description / Scope:

The project will bring the school to baseline through a multi-story 30 classroom addition. The campus dates to 1949, and the new classroom building will provide on-site "swing" for renovation of the buildings which will remain. A reconfigured entrance and circulation pattern will aid parking, administrative space, campus security, and wayfinding. Finally, renovations to the locker rooms will be completed as part of this work.

Project Justification:

To provide for a new classroom building that will bring the school to baseline, renovations to the locker rooms, and a reconfigured entrance and circulation pattern.

Cost Breakdown of Capital Project

Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years	Total
Land Acquisition			0	0	0		0
Design			530,342	170,467	56,822		757,631
Construction				7,836,843	2,612,281		10,449,124
Public Art - 1%							0
Project Management			127,440	127,440	127,440		382,320
Furniture, Fixtures & Equip.					692,955		692,955
Contingency			92,394	184,788	184,788		461,970
Communication							0
Other							0
Total	0	0	750,176	8,319,538	3,674,286	0	12,744,000

Additional Comments:

Employee Count

	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	

Additional Comments: Operating impact cost includes the currently budgeted amount for Maintenance and Operations.

Mecklenburg County Capital Project Submission													
Project Name: PK8 Conversion Phase II (Ashley Park, Bruns Avenue, WG Byers, Druid Hills, Reid Park, Westerly Hills)	Department: Charlotte Mecklenburg Schools	Project Category: Charlotte-Mecklenburg Schools (CMS)	Project Cost: \$24,732,000										
Address Location: Multiple locations	Estimated Start Date: July 1, 2016	Estimated Completion Date: January 1, 2020	Estimated Operating Cost at Completion: \$ 360,000										
Project Description / Scope: Projects vary by site but include addition of a gymnasiums, specialty classrooms (such as dance, art, music, and technology), kitchen/cafeteria, and technology upgrade as required based on existing building.													
Project Justification: This project is Phase 2 that completes the conversions of former elementary schools to Pre-K through grade 8 facilities. (Ashley Park-Brunswick Avenue-WG Byers-Druid Hills-Reid Park-Westerly Hills)													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years	Total						
Land Acquisition				0	0		0						
Design				1,029,222	147,032	294,063	1,470,317						
Construction					10,139,193	10,139,193	20,278,385						
Public Art - 1%						0	0						
Project Management				247,320	247,320	247,320	741,960						
Furniture, Fixtures & Equip.						1,344,803	1,344,803						
Contingency				179,307	268,961	448,268	896,535						
Communication							0						
Other							0						
Total	0	0	0	1,455,849	10,802,505	12,473,646	24,732,000						
Additional Comments: Communication included in Furniture, Fixtures & Equipment													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	
Additional Comments: Operating impact cost includes the currently budgeted amount for Maintenance and Operations.													

Mecklenburg County Capital Project Submission													
Project Name:		Department:			Project Category:			Project Cost:					
South Mecklenburg High School		Charlotte Mecklenburg Schools			Charlotte-Mecklenburg Schools (CMS)			\$18,360,000					
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:					
8900 Park Rd, Charlotte		July 1, 2015			January 1, 2019			\$ 65,000					
Project Description / Scope: The project will replace the oldest buildings on the campus, which date to the school's founding in 1958. The scope also includes a new kitchen/cafeteria and the renovation of the existing dining hall.													
Project Justification: South Mecklenburg High School is a baseline facility but has critical facility condition issues throughout the campus. This project will address core capacity issues through the kitchen/cafeteria and dining hall work. It will also replace classroom buildings with known issues. By providing for enrollment stabilization, the use of portables will be avoided for the duration of the planning horizon.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years		Total					
Land Acquisition			0	0	0	0		0					
Design			764,051	109,150	109,150	109,150		1,091,502					
Construction				7,526,912	6,021,529	1,505,382		15,053,823					
Public Art - 1%								0					
Project Management			183,600	183,600	183,600			550,800					
Furniture, Fixtures & Equip.				499,163	499,163	499,163		998,325					
Contingency			133,110	199,665	199,665	133,110		665,550					
Communication								0					
Other								0					
Total	0	0	1,080,761	8,019,327	7,013,107	2,246,805		18,360,000					
Additional Comments: Communication included in Furniture, Fixtures & Equipment													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0		
Additional Comments:													

Mecklenburg County Capital Project Submission												
Project Name:		Department:			Project Category:			Project Cost:				
Career and Technology Education Phase I: Garinger/W.Meck/ N.Meck/Independence		Charlotte Mecklenburg Schools			Charlotte-Mecklenburg Schools (CMS)			\$8,640,000				
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:				
Multiple locations		July 1, 2017			January 1, 2022			\$ 0				
Project Description / Scope:												
To enhance Career and Technical Education offerings in Technical Institutes at Garinger, North Mecklenburg, West Mecklenburg, and Independence high schools.												
Project Justification:												
The work on each campus will allow CMS to implement a new choice program for students in each transportation zone.												
Cost Breakdown of Capital Project												
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years		Total				
Land Acquisition					359,554	154,094		0				
Design						6,756,160		513,648				
Construction						0		6,756,160				
Public Art - 1%						86,400		0				
Project Management						172,800		259,200				
Furniture, Fixtures & Equip.						797,792		797,792				
Contingency						62,640		250,560				
Communication						0		313,200				
Other						0		0				
Total	0	0	0	0	508,594	8,131,406		8,640,000				
Additional Comments: Communication included in Furniture, Fixtures & Equipment												
Employee Count												
	FY2015			FY2016			FY2017			Total		
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp
	0	0	0	0	0	0	0	0	0	0	0	
Additional Comments:												

Mecklenburg County Capital Project Submission													
Project Name:	Department:	Project Category:	Project Cost:										
Davidson K-8 Conversion	Charlotte Mecklenburg Schools	Charlotte-Mecklenburg Schools (CMS)	\$ 9,500,000										
Address Location:	Estimated Start Date:	Estimated Completion Date:	Estimated Operating Cost at Completion:										
635 South St, Davidson	July 1, 2017	August 1, 2019	\$ 100,000										
Project Description / Scope:													
Davidson Elementary School is a 32 classroom facility dating to the mid-1990s. Converting the current Davidson Elementary School to a K-8 facility will provide relief to Bailey Middle School and continuity to the families currently in the Davidson Elementary School boundary. The proposed project will provide the addition of general and specialty classrooms.													
Project Justification:													
This project converts the current Davidson Elementary School to a K-8 facility, providing relief to Bailey Middle School and continuity in the Davidson Elementary School boundary.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years	Total						
Land Acquisition					0	0	0						
Design					430,000	134,775	564,775						
Construction						7,428,648	7,428,648						
Public Art - 1%						0	0						
Project Management					93,800	191,200	285,000						
Furniture, Fixtures & Equip.						877,202	877,202						
Contingency					84,810	259,565	344,375						
Communication						0	0						
Other					0	0	0						
Total	0	0	0	0	608,610	8,891,390	9,500,000						
Additional Comments:													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	
Additional Comments: Operating impact cost includes the currently budgeted amount for Maintenance and Operations.													

Mecklenburg County Capital Project Submission													
Project Name:		Department:			Project Category:			Project Cost:					
New STEAM K-8 Pot. Ballantyne-Elon-Hawk Ridge-Polo-Comm House-JMR Relief		Charlotte Mecklenburg Schools			Charlotte-Mecklenburg Schools (CMS)			\$31,376,000					
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:					
Ballantyne Cmns Pkwy, Charlotte (JM)		July 1, 2017			August 1, 2020			\$ 489,000					
Project Description / Scope:													
Through a limited attendance boundary and a targeted magnet overlay, this baseline K-8 facility in south Charlotte will provide relief for Community House and Jay M. Robinson middle schools as well as the elementary schools which feed them. A STEAM program will be hosted here, to further regionalize the offering and address the wait pool at Morehead STEM K-8.													
Project Justification:													
No elementary or middle school in south Mecklenburg County is below 100% staff utilization. Through the construction of this one school, relief can be provided to as many as 9 elementary schools and 3 middle schools. The seats made available by this project may reduce the use of portables by as many as 30 classroom units.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years		Total					
Land Acquisition		2,000,000			1,222,482	523,921		2,000,000					
Design						22,910,944		1,746,403					
Construction						0		22,910,944					
Public Art - 1%						941,280		0					
Project Management						313,760		941,280					
Furniture, Fixtures & Equip.						2,712,493		2,712,493					
Contingency						212,976		851,904					
Communication						0		1,064,880					
Other						0		0					
Total	0	2,000,000	0	0	1,749,218	27,626,782		31,376,000					
Additional Comments: Communication included in Furniture, Fixtures & Equipment													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	
Additional Comments:													

Mecklenburg County Capital Project Submission													
Project Name:		Department:		Project Category:		Project Cost:							
Statesville Road Elementary School		Charlotte Mecklenburg Schools		Charlotte-Mecklenburg Schools (CMS)		\$20,340,000							
Address Location:		Estimated Start Date:		Estimated Completion Date:		Estimated Operating Cost at Completion:							
5833 Millhaven Lane Charlotte		July 1, 2014		August 1, 2016		\$ 0							
Project Description / Scope:													
Statesville Road Elementary School is a 28 classroom, non-baseline school first built in 1955. The school and its discrete components are all well beyond their defined lifecycles. Replacement with a 39 classroom baseline school will most likely occur off-site.													
Project Justification:													
The school and its discrete components are all well beyond their defined lifecycles.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years	Total						
Land Acquisition		900,000					900,000						
Design		808,996	260,034	86,678			1,155,708						
Construction			11,954,507	3,984,836			15,939,342						
Public Art - 1%							0						
Project Management		194,400	194,400	194,400			583,200						
Furniture, Fixtures & Equip.				1,057,050			1,057,050						
Contingency		140,940	281,880	281,880			704,700						
Communication							0						
Other							0						
Total	0	2,044,336	12,690,821	5,604,844	0	0	20,340,000						
Additional Comments:													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	
Additional Comments:													

Mecklenburg County Capital Project Submission													
Project Name:		Department:			Project Category:			Project Cost:					
Selwyn Elementary School		Charlotte Mecklenburg Schools			Charlotte-Mecklenburg Schools (CMS)			\$2,592,000					
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:					
2840 Colony Road, Charlotte		July 1, 2016			August 1, 2018			\$ 0					
Project Description / Scope: Selwyn consists of a 25 classroom building constructed in 2002, and a series of older buildings. Of the "Old Selwyn" buildings, only a 12 classroom standalone building and the media center remain in use. Comprehensive renovation of the "hot dog" building will bring the campus to baseline. Demolition of the balance of "Old Selwyn" will provide for expanded parking and play areas.													
Project Justification: Comprehensive renovation of the "hot dog" building will bring the campus to baseline. Demolition of the balance of "Old Selwyn" will provide for expanded parking and play areas.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years		Total					
Land Acquisition				0	0	0		0					
Design				107,866	34,671	11,557		154,094					
Construction					1,520,136	506,712		2,026,848					
Public Art - 1%								0					
Project Management				25,920	25,920	25,920		77,760					
Furniture, Fixtures & Equip.						239,338		239,338					
Contingency				18,792	37,584	37,584		93,960					
Communication								0					
Other				0	0	0		0					
Total	0	0	0	152,578	1,618,311	821,111		2,592,000					
Additional Comments: Communication included in Furniture, Fixtures & Equipment													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0		
Additional Comments:													

Mecklenburg County Capital Project Submission													
Project Name:	Department:	Project Category:			Project Cost:								
Northridge Middle School	Charlotte Mecklenburg Schools	Charlotte-Mecklenburg Schools (CMS)			\$6,448,000								
Address Location:	Estimated Start Date:	Estimated Completion Date:			Estimated Operating Cost at Completion:								
7601 The Plaza, Charlotte	July 1, 2016	August 1, 2019			\$ 60,000								
Project Description / Scope:													
Northridge Middle School is a one-story, 40 classroom brick school that is located on The Plaza near J.W. Grier ES. Northridge was built in 1996 and is not at baseline. The classroom addition in this project will bring the facility to baseline and stabilize enrollment capacity.													
Project Justification:													
Northridge Middle School is not at baseline standard. Accomplishing this work will allow the school to meet baseline, and will eliminate seven portable classrooms while stabilizing enrollment for the duration of the planning horizon (should attendance boundaries remain stable).													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years	Total						
Land Acquisition		400,000		251,688	80,900	26,967	400,000						
Design					3,546,984	1,182,328	359,554						
Construction							4,729,312						
Public Art - 1%							0						
Project Management				60,480	60,480	60,480	181,440						
Furniture, Fixtures & Equip.						558,454	558,454						
Contingency				43,848	87,696	87,696	219,240						
Communication							0						
Other							0						
Total	0	400,000	0	356,016	3,776,060	1,915,925	6,448,000						
Additional Comments: Communication included in Furniture, Fixtures & Equipment													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	
Additional Comments: Operating impact cost includes the currently budgeted amount for Maintenance and Operations.													

Mecklenburg County Capital Project Submission													
Project Name:		Department:			Project Category:			Project Cost:					
Advanced Technology Center Renovation & Addition		Central Piedmont Comm College			Central Piedmont Community College (CPCC)			\$33,363,000					
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:					
1241 Charlottetowne Avenue Charlotte, NC 28204		July 1, 2017			January 1, 2021			\$ 372,750					
Project Description / Scope:													
The renovation includes an existing 63,690 square foot 3-story Advanced Technology Center facility plus a 75,000 square foot addition for a total of 138,690 square foot. This will include newoms, labs, offices and storage.													
Project Justification:													
This addition/renovation will help meet the demand for General Education classes, CAA classes, and Career and College Promise programs. CPCC will provide space for CMS students dually enrolled in approximately 30 Career Pathways programs in the Career and College Promise (CCP) initiative. Projected enrollment of CMS students is 500. In addition over 500 FTE CPCC students will be served.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years		Total					
Land Acquisition					0	0		0					
Design					1,400,000	936,000		2,336,000					
Construction						23,290,000		23,290,000					
Public Art - 1%					0	0		0					
Project Management					200,000	2,200,000		2,400,000					
Furniture, Fixtures & Equip.					0	1,334,000		1,334,000					
Contingency					0	1,168,000		1,168,000					
Communication					0	2,168,000		2,168,000					
Other					200,000	467,000		667,000					
Total	0	0	0	0	1,800,000	31,563,000		33,363,000					
Additional Comments: "Other" includes soft costs such as survey, geotechnical testing, construction testing, commissioning, insurance, permits, photographic documentation, etc.													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	

Mecklenburg County Capital Project Submission													
Project Name:		Department:		Project Category:		Project Cost:							
Basic Skills Literacy Center		Central Piedmont Comm College		Central Piedmont Community College (CPCC)		\$56,100,000							
Address Location:		Estimated Start Date:		Estimated Completion Date:		Estimated Operating Cost at Completion:							
1412 East 4th St.		January 1, 2017		July 1, 2019		\$ 994,000							
Project Description / Scope:													
Scope includes demolition of the Education Center at 1412 East 4th St. and the adjacent small office building at 1422 East 4th St. The new facility will be 200,000 square foot 5-story with an Orientation/Intake area, GED testing center, classrooms, labs, offices, and space for Social Services.													
Project Justification:													
This project will help meet the demand for Social Services programs including Basic Skills, Adult High School, and GED testing. These programs will serve over 4,000 students, or 1,333 FTE. Up to 20% of the project will be dedicated to Social Services.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years	Total						
Land Acquisition				0	0	0	0						
Design				180,000	2,160,000	1,260,000	3,600,000						
Construction				0	500,000	39,300,000	39,800,000						
Public Art - 1%				0	0	0	0						
Project Management					200,000	3,700,000	3,900,000						
Furniture, Fixtures & Equip.				0	0	2,240,000	2,240,000						
Contingency				0	0	1,660,000	1,660,000						
Communication				0	0	3,600,000	3,600,000						
Other				50,000	250,000	1,000,000	1,300,000						
Total	0	0	0	230,000	3,110,000	52,760,000	56,100,000						
"Other" includes soft costs such as survey, geotechnical testing, construction testing, commissioning, insurance, permits, photographic documentation, etc.													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	

Mecklenburg County Capital Project Submission													
Project Name:		Department:		Project Category:		Project Cost:							
Cato Campus Phase 3		Central Piedmont Comm College		Central Piedmont Community College (CPCC)		\$23,000,000							
Address Location:		Estimated Start Date:		Estimated Completion Date:		Estimated Operating Cost at Completion:							
8120 Grier Road Charlotte, NC 28215		July 1, 2014		July 1, 2015		\$ 497,000							
Project Description / Scope:													
New 3-story 100,000 square foot classroom building with associated site work and parking. Project will include classrooms, labs, and offices.													
Project Justification:													
This campus is the most densely populated and has the lowest square foot per FTE of any CPCC facility. This facility will expand the Middle College, add Professional Services programs, and Horticulture/Turfgrass programs. Over 2,000 additional CPCC students will be served (667 FTE), plus 400 additional CMS students (200 added to Middle College plus 200 CCP).													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years	Total						
Land Acquisition			0				0						
Design		1,010,000	310,000				1,320,000						
Construction		8,550,000	8,000,000				16,550,000						
Public Art - 1%		0	0				0						
Project Management		900,000	700,000				1,600,000						
Furniture, Fixtures & Equip.		0	940,000				940,000						
Contingency		300,000	270,000				570,000						
Communication		0	1,550,000				1,550,000						
Other		270,000	200,000				470,000						
Total	0	11,030,000	11,970,000	0	0	0	23,000,000						
Additional Comments: "Other" includes soft costs such as survey, geotechnical testing, construction testing, commissioning, insurance, permits, photographic documentation, etc.													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	
Additional Comments: Utilities based on \$1.57/square foot, Maintenance based on \$3.40/square foot, the current projection for all CPCC facilities for FY14.													

Mecklenburg County Capital Project Submission

Project Name:				Department:				Project Category:				Project Cost:				
Central Campus at Charlottetowne Avenue				Central Piedmont Comm College				Central Piedmont Community College (CPCC)				\$27,550,000				
Address Location:				Estimated Start Date:				Estimated Completion Date:				Estimated Operating Cost at Completion:				
Charlottetowne Avenue, Charlotte, NC 28204				July 1, 2016				July 1, 2017				\$ 497,000				
Project Description / Scope:																
Scope includes a new 4-story 100,000 square foot classroom building which will include classrooms, customized labs, offices, and storage.																
Project Justification:																
This new facility will include programs for Advanced Tech and High Tech Manufacturing Related Technologies, CTI, and STEM program expansion. Over 2,000 additional students will be served, or 667 FTE CPCC students. Over 412 (FTE) CMS students will attend classes in this facility.																
Cost Breakdown of Capital Project																
Project Costs	FY2014		FY2015		FY2016		FY2017		FY2018		Future Years		Total			
Land Acquisition			2,300,000				0		0				2,300,000			
Design							1,110,000		297,000				1,407,000			
Construction							8,000,000		10,200,000				18,200,000			
Public Art - 1%							0		0				0			
Project Management							900,000		900,000				1,800,000			
Furniture, Fixtures & Equip.							0		1,020,000				1,020,000			
Contingency							200,000		438,000				638,000			
Communication							0		1,657,000				1,657,000			
Other							250,000		278,000				528,000			
Total	0		2,300,000				0		10,460,000		14,790,000		0		27,550,000	
Additional Comments: "Other" includes soft costs such as survey, geotechnical testing, construction testing, commissioning, insurance, permits, photographic documentation, etc.																
Employee Count																
	FY2015			FY2016			FY2017			Total						
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp				
	0	0	0	0	0	0	0	0	0	0	0	0				
Additional Comments: Utilities: Based on \$1.57/square foot, the current projection for all CPCC facilities for FY14. Maintenance is based on \$3.40/square foot.																

Mecklenburg County Capital Project Submission

Project Name:	Department:	Project Category:	Project Cost:
Giles Science Building Renovation	Central Piedmont Comm College	Central Piedmont Community College (CPCC)	\$5,250,000
Address Location:	Estimated Start Date:	Estimated Completion Date:	Estimated Operating Cost at Completion:
1300 Sam Ryburn Walk, Charlotte, NC 28204	July 1, 2014	June 1, 2015	\$ -20,000

Project Description / Scope:

The Giles Science building is an existing 43,422 square foot 4-story building on Central Campus. It was built in 1997. There are currently math and general education classes and math faculty that will move to the New Classroom Building in December 2013. We plan to renovate the vacated spaces into new science labs, and upgrade the existing labs. We plan to add 150 lab stations, a 69% increase to the existing 218 lab stations.

Project Justification:

There is a large and urgent demand for science learning. This project will add 150 new lab stations which will expand the Sciences program and create additional lab space for the CMS Hawthorne Academy. This project will serve approximately 420 CPCC students and add 210 CMS students.

Cost Breakdown of Capital Project

Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years	Total
Land Acquisition		0					0
Design		100,000					100,000
Construction		3,900,000					3,900,000
Public Art - 1%		0					0
Project Management		400,000					400,000
Furniture, Fixtures & Equip.		220,000					220,000
Contingency		150,000					150,000
Communication		370,000					370,000
Other		110,000					110,000
Total	0	5,250,000	0	0	0	0	5,250,000

Additional Comments: "Other" includes soft costs such as construction testing, insurance, permits, photographic documentation, etc.

Employee Count

	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	

Note: This is a renovated building so there are no additional operating costs.

Mecklenburg County Capital Project Submission													
Project Name:	Department:	Project Category:			Project Cost:								
Harper Campus Phase 4	Central Piedmont Comm College	Central Piedmont Community College (CPCC)			\$ 41,250,000								
Address Location:	Estimated Start Date:	Estimated Completion Date:			Estimated Operating Cost at Completion:								
315 West Hebron St., Charlotte	July 1, 2015	July 1, 2017			\$ 745,500								
Project Description / Scope: This new 150,000 square foot 3-story building will include new classrooms, customized labs (including automation, robotics), offices, and storage.													
Project Justification: This project will include the Middle College, and expansion of the popular NDE and Applied Technologies programs. It will serve 400 CMS Middle College students, and 200 CMS Career and College Promise students, for an estimated 500 FTE, plus another 1,000 FTE for CPCC students.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years	Total						
Land Acquisition				0	0		0						
Design			1,608,000	536,000	536,000		2,680,000						
Construction				14,800,000	14,200,000		29,000,000						
Public Art - 1%			0	0	0		0						
Project Management			200,000	1,400,000	1,400,000		3,000,000						
Furniture, Fixtures & Equip.			0	0	2,040,000		2,040,000						
Contingency			0	530,000	500,000		1,030,000						
Communication			0	0	2,680,000		2,680,000						
Other		220,000	300,000	300,000			820,000						
Total	0	0	2,028,000	17,566,000	21,656,000	0	41,250,000						
Additional Comments: "Other" includes soft costs such as survey, geotechnical testing, construction testing, commissioning, insurance, permits, photographic documentation, etc.													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	
Additional Comments: Utilities based on \$1.57/square foot, Maintenance is based on \$3.4/square foot, the current projection for all CPCC facilities for FY14.													

Mecklenburg County Capital Project Submission													
Project Name:		Department:		Project Category:		Project Cost:							
Hendrick Automotive Expansion		Central Piedmont Comm College		Central Piedmont Community College (CPCC)		\$3,315,000							
Address Location:		Estimated Start Date:		Estimated Completion Date:		Estimated Operating Cost at Completion:							
2800 Campus Ridge Road, Matthews		July 1, 2017		June 1, 2018		\$ 59,610							
Project Description / Scope:													
Scope includes a 1-story 13,000 square foot addition to the Hendrick Automotive Facility with associated site work. This expansion will include new classrooms, automotive labs, offices, and storage.													
Project Justification:													
Current facility is very popular and crowded. This addition will help relieve crowding and will offer additional Automotive Training, and additional programs for BMW and Honda. The expansion will serve 100 CMS Academy students and over 260 additional CPCC students, or 87 FTE.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years	Total						
Land Acquisition			0	0	0		0						
Design			0	0	232,000		232,000						
Construction			0	0	2,553,000		2,553,000						
Public Art - 1%			0	0	0		0						
Project Management			0	0	0		0						
Furniture, Fixtures & Equip.			0	0	133,000		133,000						
Contingency			0	0	116,000		116,000						
Communication			0	0	215,000		215,000						
Other			0	0	66,000		66,000						
Total	0	0	0	0	3,315,000	0	3,315,000						
Additional Comments: "Other" includes soft costs such as survey, geotechnical testing, construction testing, commissioning, insurance, permits, photographic documentation, etc.													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	
Additional Comments: Utilities: Based on \$1.57/square foot, the current projection for all CPCC facilities for FY14. Maintenance is based on \$3.40/square foot.													

Mecklenburg County Capital Project Submission													
Project Name:		Department:			Project Category:			Project Cost:					
Levine Campus Phase 3		Central Piedmont Comm College			Central Piedmont Community College (CPCC)			\$32,200,000					
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:					
2800 Campus Ridge Road, Matthews, NC 28105		July 1, 2015			July 1, 2017			\$ 596,400					
Project Description / Scope:													
Scope includes a new 3-story 120,000 square foot addition with associated site work and surface parking. New construction will include classrooms, computer labs, science labs, offices, and storage.													
Project Justification:													
Levine Campus is the largest CPCC satellite campus. This project will provide the 400 student CMS Middle College plus space for 200 CMS CCP. There will be a new Math Emporium, General Education classes and Science labs. We estimate over 2,400 students will be served, or 800 FTE CPCC students.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years			Total				
Land Acquisition		1,100,000	0	0	0				1,100,000				
Design			986,000	435,000	436,000				1,857,000				
Construction				11,000,000	11,000,000				22,000,000				
Public Art - 1%			0	0	0				0				
Project Management			200,000	1,000,000	1,000,000				2,200,000				
Furniture, Fixtures & Equip.			0	0	1,244,000				1,244,000				
Contingency			0	588,000	500,000				1,088,000				
Communication			0	0	2,088,000				2,088,000				
Other			200,000	223,000	200,000				623,000				
Total	0	1,100,000	1,386,000	13,246,000	16,468,000	0			32,200,000				
Additional Comments: "Other" includes soft costs such as survey, geotechnical testing, construction testing, commissioning, insurance, permits, photographic documentation, etc.													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0		
Additional Comments: Utilities based on \$1.57/square foot, Maintenance based on \$3.40/square foot, the current projection for all CPCC facilities for FY14.													

Mecklenburg County Capital Project Submission												
Project Name:		Department:		Project Category:		Project Cost:						
Terrell Renovation and Expansion		Central Piedmont Comm College		Central Piedmont Community College (CPCC)		\$30,476,500						
Address Location:		Estimated Start Date:		Estimated Completion Date:		Estimated Operating Cost at Completion:						
1201 Elizabeth Avenue, Charlotte, NC 28204		July 1, 2016		January 1, 2021		\$ 405,055						
Project Description / Scope: The Terrell building was originally constructed in 1968 on the Central Campus. This new project includes a 81,500 square foot addition and a 40,320 square foot renovation.												
Project Justification: Currently Enrollment and Student Services programs are located in different buildings. This project will concentrate all the Enrollment and Student Services into one centralized location. This includes Admissions, Records, Registration, Cashier, Financial Aid, and a Student Success Center. A centralized location will support FTE growth and increase student retention.												
Cost Breakdown of Capital Project												
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years	Total					
Land Acquisition				1,519,716	206,612	308,672	0					
Design					8,000,000	13,300,000	2,035,000					
Construction						13,300,000	21,300,000					
Public Art - 1%							0					
Project Management				200,000	800,000	1,100,000	2,100,000					
Furniture, Fixtures & Equip.						1,300,000	1,300,000					
Contingency					500,000	567,000	1,067,000					
Communication						2,135,000	2,135,000					
Other				139,000	200,000	200,500	539,500					
Total	0	0	0	1,858,716	9,706,612	18,911,172	30,476,500					
Additional Comments: "Other" includes soft costs such as survey, geotechnical testing, construction testing, commissioning, insurance, permits, photographic documentation, etc.												
Employee Count												
	FY2015			FY2016			FY2017			Total		
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp
	0	0	0	0	0	0	0	0	0	0	0	
Additional Comments: Utilities based on \$1.57/square foot, Maintenance based on \$3.40/square foot, the current projection for all CPCC facilities for FY14. We expect the addition will be complete in Spring 2017.												

Mecklenburg County Capital Project Submission													
Project Name:		Department:		Project Category:		Project Cost:							
Merancas Campus Phase 4		Central Piedmont Comm College		Central Piedmont Community College (CPCC)		\$27,500,000							
Address Location:		Estimated Start Date:		Estimated Completion Date:		Estimated Operating Cost at Completion:							
11930 Verhoeff Drive, Huntersville, NC 28105		July 1, 2017		July 1, 2019		\$ 497,000							
Project Description / Scope: This new 100,000 square foot 3-story building will serve Transport Systems Technologies, First Responder Programs, expand General Ed and Developmental Ed, and new CMS Academies. Project will include new classrooms, labs, offices, and storage.													
Project Justification: This project will serve over 2,000 additional students, including 400 FTE CMS Middle College and 200 CMS Academy students, and an estimated 667 FTE CPCC students.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years	Total						
Land Acquisition		1,000,000			0		1,000,000						
Design					1,033,000	689,000	1,722,000						
Construction						18,900,000	18,900,000						
Public Art - 1%					0	0	0						
Project Management					200,000	1,700,000	1,900,000						
Furniture, Fixtures & Equip.					0	1,060,000	1,060,000						
Contingency					0	663,000	663,000						
Communication					0	1,723,000	1,723,000						
Other					132,000	400,000	532,000						
Total	0	1,000,000	0	0	1,365,000	25,135,000	27,500,000						
Additional Comments: "Other" includes soft costs such as survey, geotechnical testing, construction testing, commissioning, insurance, permits, photographic documentation, etc.													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	
Additional Comments: Utilities based on \$1.57/square foot, Maintenance based on \$3.40/square foot, the current projection for all CPCC facilities for FY14.													

Mecklenburg County Capital Project Submission													
Project Name:		Department:			Project Category:			Project Cost:					
Upfit Court Rooms 5110 and 8300		State Justice Services			Government Facility			\$2,483,000					
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:					
832 E. 4th St., Charlotte, NC 28202		July 1, 2014			December 1, 2015			\$ 0					
Project Description / Scope: 3,900 square foot interior renovation.													
Project Justification: The project provides additional court rooms for staff to meet case load demand. It is currently difficult to locate available court rooms due to heavy case load. This situation causes inefficiencies in the courts system. The proposed renovations will relieve overcrowding and increase the effectiveness of the court system. The ability to schedule cases for hearing is limited by the number of courtrooms available. The court system's ability to keep pace with the volume of cases being filed is due, in part, to the ratio of judges and case types to available courtrooms. Adding these additional courtrooms will eliminate the current competition for finite space and increase capacity to process more cases.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years			Total				
Land Acquisition		0	0								0		
Design		148,000	37,000								185,000		
Construction		376,800	1,507,200								1,884,000		
Public Art - 1%		21,000	0								21,000		
Project Management		0	74,000								74,000		
Furniture, Fixtures & Equip.		0	51,000								51,000		
Contingency		0	226,000								226,000		
Communication		0	42,000								42,000		
Other		0	0								0		
Total	0	545,800	1,937,200	0	0	0	0	0	0	0	2,483,000		
Additional Comments:													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	
Additional Comments:													

Mecklenburg County Capital Project Submission													
Project Name:		Department:			Project Category:			Project Cost:					
Energy Upgrades		Business Support Services Agency - AFM			Government Facility			\$1,772,237					
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:					
1604 Little Rock Rd Charlotte, NC		July 1, 2014			June 1, 2016			\$ -292,932					
Project Description / Scope: These combined energy projects will reduce consumption across all utility modes- electric, natural gas, and water. The projects touch a multitude of facility types from Recreation Centers, Court Facilities, and general office facilities and reduce overall operating costs at each site. Lighting upgrades, water conservation, and equipment retro-commissioning projects are included.													
Project Justification: All the energy projects provide the opportunity to operate County facilities more efficiently, reduce consumption (kWh), and reduce operating costs across the portfolio. These upgrades assist with the County's energy reduction goals, as well as the green house gas reduction goals as established by Mecklenburg County Air Quality (LUESA). Project funding can be reimbursed by Federal Qualified Energy Conservation Bonds and may also be eligible for Duke Energy cash rebates which would potentially reduce the project payback period.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years		Total					
Land Acquisition								0					
Design		82,586	63,880					146,466					
Construction		825,863	638,795					1,464,659					
Public Art - 1%		8,259	6,388					14,647					
Project Management								0					
Furniture, Fixtures & Equip.								0					
Contingency		82,586	63,880					146,466					
Communication								0					
Other								0					
Total	0	999,294	772,943	0	0	0		1,772,237					
Additional Comments:													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0		
Additional Comments: The savings to the operating budget are based off projected savings of energy efficiency upgrades.													

Mecklenburg County Capital Project Submission

Project Name:	Department:	Project Category:	Project Cost:										
Board of Elections Renovation	Elections	Government Facility	\$4,613,000										
Address Location:	Estimated Start Date:	Estimated Completion Date:	Estimated Operating Cost at Completion:										
742 Kenilworth Ave, Suite 200, Charlotte, NC 28204	July 1, 2015	December 1, 2017	\$ 0										
Project Description / Scope:													
Project includes 4,000 square foot first floor renovation and 10,300 square foot second floor interior renovation. Project total is 14,300 square feet.													
Project Justification:													
<p>This project is to acquire an additional 10,300 square foot of office condominium space at 741 Kenilworth Avenue, to renovate the acquired space to meet the needs of relocated Board of Elections (BOE) staff and operations, and to renovate portions of the existing space for expansion of training, ballot processing, and customer service needs. Over the past decade the Board of Elections has experienced significant growth in early voting, absentee ballots, number of precinct officials, and temporary staff, while maintaining the same amount of space at its headquarters office. The growth of Early Voting has required additional staff for audit purposes and created more storage requirements for the volume of applications produced. Additional space is needed to process absentee ballots requests, which have doubled since 2004. More space is needed for the training of the 1,400 precinct officials, and the number of temporary staff assigned to this location has doubled to over 60. All of these growth demands have outpaced the capacity of the existing space to adequately accommodate BOE needs.</p>													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years	Total						
Land Acquisition		1,495,000					1,495,000						
Design			172,800	43,200			216,000						
Construction			336,400	1,344,600			1,681,000						
Public Art - 1%			24,000				24,000						
Project Management				90,000			90,000						
Furniture, Fixtures & Equip.				513,000			513,000						
Contingency				430,000			430,000						
Communication				164,000			164,000						
Other							0						
Total	0	1,495,000	533,200	2,584,800	0	0	4,613,000						
Additional Comments: Association dues for the second floor are listed in 14 Operating Impact, line 47 Other One Time Cost (after FY 2015 include this cost in the department's operating budget). Line 31, Utilities and Line 32, Contract Services (housekeeping/maintenance) costs start when construction is complete.													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	
Additional Comments:													

Mecklenburg County Capital Project Submission													
Project Name:		Department:		Project Category:		Project Cost:							
Medic Headquarters Relocation/Expansion		Medic		Government Facility		\$48,344,000							
Address Location:		Estimated Start Date:		Estimated Completion Date:		Estimated Operating Cost at Completion:							
4525 Statesville Rd., Charlotte, NC 28269		July 1, 2015		July 1, 2016		\$ -714,191							
Project Description / Scope: 176,226 square foot Building													
Project Justification: This project request will support a critical needed expansion of the Mecklenburg EMS Agency (Medic) operations facility. Medic moved into its current leased Statesville Road facility in 1998. Since that time, the Agency has experienced significant growth in service demand. This in turn has resulted in mirrored growth in operational functions and administrative support and to sustain the growth in calls for service, both emergency and non-emergency. Medic has maximized capacity in the original 81,000 square foot building as well as an additional 35,000 square feet in an adjacent building leased in 2011.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years	Total						
Land Acquisition			0	0			0						
Design			3,061,600	765,400			3,827,000						
Construction			7,121,000	28,484,000			35,605,000						
Public Art - 1%			349,000	0			349,000						
Project Management			0	64,000			64,000						
Furniture, Fixtures & Equip.			0	3,836,000			3,836,000						
Contingency			0	4,395,000			4,395,000						
Communication			0	268,000			268,000						
Other			0	0			0						
Total	0	0	10,531,600	37,812,400	0	0	48,344,000						
Additional Comments:													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	
Additional Comments:													

Mecklenburg County Capital Project Submission

Project Name:		Department:		Project Category:		Project Cost:							
CCOB Tax Department Relocation		Tax Collections		Government Facility		\$7,204,000							
Address Location: 720 E. 4th St., Charlotte, NC 28202		Estimated Start Date: January 1, 2016		Estimated Completion Date: December 1, 2017		Estimated Operating Cost at Completion: \$ 0							
Project Description / Scope: 31,191 square foot interior renovation. Project is a relocation of Tax Collection and the Assessor's Office to the CCOB													
Project Justification: Provides additional space for case workers to meet case load demand and Walton Plaza is to be sold.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years	Total						
Land Acquisition				0	0		0						
Design				464,000	116,000		580,000						
Construction				825,600	3,302,400		4,128,000						
Public Art - 1%				59,000			59,000						
Project Management				0	184,000		184,000						
Furniture, Fixtures & Equip.				0	1,358,000		1,358,000						
Contingency				0	655,000		655,000						
Communication				0	240,000		240,000						
Other				0	0		0						
Total	0	0	0	1,348,600	5,855,400	0	7,204,000						
Additional Comments:													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	158	0	0	3	0	0	3	0	0	164	0	0	
Additional Comments:													

Mecklenburg County Capital Project Submission												
Project Name:		Department:			Project Category:			Project Cost:				
Child Support Enforcement Relocation to Woodard Center		Child Support Enforcement			Government Facility			\$8,825,000				
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:				
3205 Freedom Dr., Charlotte, NC 28208		July 1, 2014			December 1, 2016			\$ -90,000				
Project Description / Scope: Interior renovation for Child Support Enforcement department 33,538 square foot. Project includes exterior renovation, site utilities, and new parking lot.												
Project Justification: This project is for the relocation of Child Support Enforcement (CSE) from leased space to the County owned Valerie C. Woodard Center. Current lease space has limited expansion potential. Additional employees are required to improve the case load ratio per state requirements and meet demands for future growth. The new space is located in the zip code with the highest concentration of CSE clients in the County. The new location is adjacent to the Department of Social Services (DSS) at the Woodard Center, providing increased collaboration and efficiency of operations for serving shared CSE and DSS customers.												
Cost Breakdown of Capital Project												
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years			Total			
Land Acquisition									0			
Design		463,680	115,920						579,600			
Construction			5,339,520	593,280					5,932,800			
Public Art - 1%		81,000							81,000			
Project Management			190,000						190,000			
Furniture, Fixtures & Equip.			1,071,000						1,071,000			
Contingency			855,400						855,400			
Communication			115,200						115,200			
Other									0			
Total	0	544,680	7,687,040	593,280	0	0	0	0	0	0	8,825,000	
Additional Comments:												
Employee Count												
	FY2015			FY2016			FY2017			Total		
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp
	98	0	0	20	0	0	21	0	0	139	0	0
Additional Comments: Space is designed to accommodate 139 employees by the year 2020. Actual growth per year will vary based on available funding.												

Mecklenburg County Capital Project Submission													
Project Name:		Department:			Project Category:			Project Cost:					
Woodard Center Phase III B Partial Hal Marshall Center Relocation		Land Use and Environmental Svcs.			Government Facility			\$70,355,000					
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:					
3205 Freedom Dr., Charlotte, NC 28202		January 1, 2018			December 1, 2019			\$ 0					
Project Description / Scope: 174,960 square foot. Interior renovation and exterior renovation to existing shell (includes new parking lot).													
Project Justification: This project requests funding for Phase B of Phase III. The Center City 2010 Master Plan, adopted in May 2000 and also the newer 2020 Plan, recommended the redevelopment of the Hal Marshall Center property as a mixed-use urban village. The Board of County Commissioners has approved the sale of Hal Marshal Center, following criteria established in the original 2010 Master Plan. In addition, Hal Marshal Center is not adequate in area or physical condition to house the current needs of the departments located in it.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years		Total					
Land Acquisition					0	0		0					
Design					2,186,400	1,457,600		3,644,000					
Construction						52,594,000		52,594,000					
Public Art - 1%					609,000	0		609,000					
Project Management					0	487,000		487,000					
Furniture, Fixtures & Equip.					0	5,630,000		5,630,000					
Contingency					0	6,396,000		6,396,000					
Communication					0	995,000		995,000					
Other					0	0		0					
Total	0	0	0	0	2,795,400	67,559,600		70,355,000					
Additional Comments:													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0		
Additional Comments:													

Mecklenburg County Capital Project Submission												
Project Name:		User Department:			Project Category:			Project Cost:				
Sheriff's Office Expansion		Sheriff			Government Facility			\$5,230,000				
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:				
700 E. 4th St., Charlotte, NC 28202		January 1, 2014			January 1, 2016			\$ 0				
Project Description / Scope: 14,854 Square foot interior renovation												
Project Justification: This project requests funding for the expansion of the Sheriff's Office space at 700 E. Fourth St- Johnson (former Criminal Court Building.) This expansion will provide additional office area to the main location of this department. The MCSO departments to be relocated are Gun Registration, Sex Offender Registration, Support Services, IT, and HR. Some of the current locations for these activities take place in locations that pose a safety/security risk for employees.												
Cost Breakdown of Capital Project												
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years		Total				
Land Acauisition								0				
Desian	329,600	82,400						412,000				
Construction	688,800	2,755,200						3,444,000				
Public Art - 1%	41,000							41,000				
Project Management		141,000						141,000				
Furniture, Fixtures & Equip.		399,000						399,000				
Contindency		475,000						475,000				
Communication		318,000						318,000				
Other								0				
Total	1,059,400	4,170,600	0	0	0	0		5,230,000				
Additional Comments:												
Employee Count												
	FY2015			FY2016			FY2017			Total		
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp
	0	0	0	0	0	0	0	0	0	0	0	

Mecklenburg County Capital Project Submission												
Project Name:		Department:			Project Category:			Project Cost:				
Morrison Library Renovation		Library			Library			\$8,017,000				
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:				
7015 Morrison Blvd., Charlotte, NC 28211		July 1, 2014			July 1, 2015			\$ 0				
Project Description / Scope: The scope of this project includes interior renovation of 24,108 square foot (first floor 12,054 square foot; second floor 12,054 square foot) and 4,000 square foot addition for a total project area of 28,108 square feet.												
Project Justification: The building was constructed in 1991 and will have been in service for 25 years without substantial renovation. Age of facility warrants general renovation and upgrades necessary to meet 21st century library needs including HVAC, electrical, plumbing, telecommunications and furniture. Entire building is to be renovated and reprogrammed for improved collections, service delivery and technology access. Space will be allocated for new flex children's programming space, family restroom, teen area, conference rooms, group study spaces, quiet study rooms, flexible computing area, increased self-service options, improved workflow and storage in staff areas, drive-up book drop and improved parking flow.												
Cost Breakdown of Capital Project												
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years			Total			
Land Acquisition									0			
Design		548,000	137,000						685,000			
Construction		1,038,000	4,152,000						5,190,000			
Public Art - 1%		69,000	0						69,000			
Project Management			91,000						91,000			
Furniture, Fixtures & Equip.			1,164,000						1,164,000			
Contingency			727,000						727,000			
Communication			61,000						61,000			
Other		30,000							30,000			
Total	0	1,685,000	6,332,000	0	0				8,017,000			
Employee Count												
	FY2015			FY2016			FY2017			Total		
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp
	0	0	0	0	0	0	0	0	0	0	0	0
Additional Comments:												

Mecklenburg County Capital Project Submission												
Project Name:		Department:			Project Category:			Project Cost:				
North County Library Renovation		Library			Library			\$6,700,000				
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:				
16500 Holly Crest Ln., Huntersville, NC 28078		July 1, 2016			July 1, 2017			\$ 0				
Project Description / Scope: The scope of this project includes interior renovation of 23,728 square foot (lower level 10,156 square feet; upper level 13,572 square feet).												
Project Justification: Building was constructed in 1997 and will have been in service for 20 years without substantial renovation. Age of facility warrants general renovation and upgrades to meet 21st century library needs including HVAC, electrical, plumbing, telecommunications and furniture. Entire building is to be renovated and reprogrammed for improved collections, service delivery and technology access. Space will be allocated for new flex children's programming space, family restroom; a teen area with service kiosk and dedicated computers; a flexible popular collection & computing area; expanded public computing; flex space meeting room; small group study rooms; conference rooms; quiet room; increased self-service options; improved workflow and storage in staff areas; drive-up book drop and improved parking flow.												
Cost Breakdown of Capital Project												
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years		Total				
Land Acquisition					460,800			0				
Design					843,600	115,200		576,000				
Construction					47,000	3,373,400		4,217,000				
Public Art - 1%					92,000			47,000				
Project Management					1,079,000			92,000				
Furniture, Fixtures & Equip.					606,000			1,079,000				
Contingency					53,000			606,000				
Communication					30,000			53,000				
Other								30,000				
Total	0	0	0	1,381,400	5,318,600	0		6,700,000				
Employee Count												
	FY2015			FY2016			FY2017			Total		
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp
	0	0	0	0	0	0	0	0	0	0	0	
Additional Comments:												

Mecklenburg County Capital Project Submission													
Project Name:		Department:			Project Category:			Project Cost:					
West Boulevard Library Renovation		Library			Library			\$4,742,000					
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:					
2157 West Boulevard, Charlotte, NC 28208		July 1, 2015			July 1, 2016			\$ 0					
Project Description / Scope:													
The scope of this project includes interior renovation of 12,500 square foot and 4,000 square foot addition for a total project area of 16,500 square feet.													
Project Justification:													
Building was constructed in 1996 and will have been in service for 21 years without renovation. Age of facility warrants general renovation and upgrades necessary to meet 21st century library needs including HVAC, electrical, plumbing, telecommunications and furniture. Entire building is to be renovated and reprogrammed for improved collections, service delivery and technology access. Space will be allocated for new flex space children's program room; a family restroom; separate fully-functioning teen, children's & preschool areas with dedicated collections, technology and interactive activities; separate service kiosks in children's and teen areas; increased self-service options; flexible popular collection & computing area for adults; expanded public computing; small group study rooms; quiet room; business center (word processing, color copiers, faxing, etc.); improved workflow and storage in staff areas and improved parking flow.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years	Total						
Land Acquisition							0						
Design			320,800	80,200			401,000						
Construction			614,600	2,470,400			3,085,000						
Public Art - 1%			40,000				40,000						
Project Management				90,000			90,000						
Furniture, Fixtures & Equip.				632,000			632,000						
Contingency				428,000			428,000						
Communication				36,000			36,000						
Other			30,000				30,000						
Total	0	0	1,005,400	3,736,600	0	0	4,742,000						
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
Additional Comments:	0	0	0	0	0	0	0	0	0	0	0	0	

Mecklenburg County Capital Project Submission													
Project Name:		Department:		Project Category:		Project Cost:							
South County Library Renovation		Library		Library		\$11,145,000							
Address Location:		Estimated Start Date:		Estimated Completion Date:		Estimated Operating Cost at Completion:							
5801 Rea Rd., Charlotte, NC 28277		July 1, 2017		July 1, 2018		\$ 0							
Project Description / Scope: The scope of this project includes interior renovation of 33,501 square foot (first floor 17,075 square feet; second floor 16,426 square foot) and 4,000 square foot addition for a total project area of 37,501 square foot.													
Project Justification: Building was constructed in 1998 and will have been in service for 20 years without renovation. Age of facility warrants general renovation and upgrades to meet 21st century library needs including HVAC, electrical, plumbing, telecommunications and furniture. Entire building is to be renovated and reprogrammed to improve collections, service delivery, and technology access. Space will be allocated to support new dedicated children's program room, increased self-service options, teen area with dedicated computers, group study spaces, quiet study rooms, flexible computing area, improved workflow and storage in staff areas, drive-up book drop and improved parking flow.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years	Total						
Land Acquisition					764,800	191,200	0						
Design					1,434,800	5,740,200	956,000						
Construction					97,000		7,175,000						
Public Art - 1%							97,000						
Project Management						97,000	97,000						
Furniture, Fixtures & Equip.						1,683,000	1,683,000						
Contingency						1,020,000	1,020,000						
Communication						87,000	87,000						
Other					30,000		30,000						
Total	0	0	0	0	2,326,600	8,818,400	11,145,000						
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	
Additional Comments:													

Mecklenburg County Capital Project Submission

Project Name:	User Department:	Project Category:	Project Cost:
Berewick Park	Park and Recreation	Park & Recreation	\$2,000,000
Address Location:	Estimated Start Date:	Estimated Completion Date:	Estimated Operating Cost at Completion:
5910 Dixie River Road, Charlotte, NC	July 1, 2013	December 1, 2015	\$ 35,000

Project Description / Scope:

Construction of ball fields and related amenities as a joint use facility with Charlotte-Mecklenburg Schools.

Project Justification:

This project is necessary to provide ball fields for public and CMS use in this rapidly growing area of the county.

Cost Breakdown of Capital Project

Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years	Total
Land Acquisition	0	0	0	0			0
Design	75,000	125,000	37,600				237,600
Construction	250,000	750,000	481,040				1,481,040
Public Art - 1%	20,000	0	0	0			20,000
Project Management	0	0	0	0			0
Furniture, Fixtures & Equip.		30,000	57,120				87,120
Contingency	40,000	80,000	54,240				174,240
Communication		0	0	0			0
Other	0	0	0	0			0
Total	385,000	985,000	630,000	0	0	0	2,000,000

Additional Comments:

Employee Count

	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	1	0	0	1	0	0	1	0	0	

Mecklenburg County Capital Project Submission													
Project Name:			User Department:			Project Category:			Project Cost:				
Campbell Creek Greenway - Lockmont to Harris Blvd.			Park and Recreation			Park & Recreation			\$1,000,000				
Address Location:			Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:				
Lockmont Drive, Charlotte, NC			July 1, 2013			December 30, 2015			\$ 18,000				
Project Description / Scope:													
Design and construction of a 1.0 mile section of Campbell Creek Greenway that will provide access to greenway users west of WT Harris Blvd to alleviate the hazardous at grade crossing of Harris Blvd.													
Project Justification:													
This new section of greenway/underpass will be a pedestrian/bicycle trail under WT Harris Blvd to Lockmont Drive serving a large residential community and will eliminate the hazard of people crossing Harris Blvd.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years			Total				
Land Acquisition	0	0	0	0							0		
Design	60,000	40,000	18,800								118,800		
Construction	100,000	300,000	340,520								740,520		
Public Art - 1%	10,000		0	0							10,000		
Project Management	0	0	0	0							0		
Furniture, Fixtures & Equip.		10,000	33,560								43,560		
Contingency	15,000	35,000	37,120								87,120		
Communication		0	0	0							0		
Other	0	0	0	0							0		
Total	185,000	385,000	430,000	0	0	0					1,000,000		
Additional Comments:													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	

Mecklenburg County Capital Project Submission													
Project Name:		User Department:			Project Category:			Project Cost:					
Cordelia Park Shelter		Park and Recreation			Park & Recreation			\$580,000					
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:					
2100 North Davidson Street, Charlotte, NC		July 1, 2013			December 30, 2014			\$ 0					
Project Description / Scope: Design and construction of a new indoor shelter for Cordelia Park users.													
Project Justification: This new shelter is needed to meet the high demand of the public for an indoor activity area for large gatherings.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015		FY2016		FY2017		FY2018		Future Years		Total	
Land Acquisition	0	0		0		0						0	
Design	60,000	8,904										68,904	
Construction	200,000	229,501										429,501	
Public Art - 1%	5,800	0		0		0						5,800	
Project Management	0	0		0		0						0	
Furniture, Fixtures & Equip.		25,265										25,265	
Contingency	20,000	30,530										50,530	
Communication		0		0		0						0	
Other	0	0		0		0						0	
Total	285,800	294,200		0		0		0		0		580,000	
Additional Comments:													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	

Mecklenburg County Capital Project Submission													
Project Name:		User Department:			Project Category:			Project Cost:					
Eagles Landing Park		Park and Recreation			Park & Recreation			\$600,000					
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:					
Eagles Landing Drive, Charlotte, NC		July 1, 2013			July 1, 2015			\$ 10,000					
Project Description / Scope:													
Project is for master planning and phase 1 development of a new neighborhood park in the Eagles Landing neighborhood. Development would include typical park amenities for a neighborhood parks based on public input.													
Project Justification:													
This project is needed for this under-served, socio-economically challenged neighborhood on the west side of Charlotte.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015		FY2016		FY2017		FY2018		Future Years		Total	
Land Acquisition	0	0		0		0						0	
Design	50,000	21,280										71,280	
Construction	100,000	344,312										444,312	
Public Art - 1%	6,000			0		0						6,000	
Project Management	0	0		0		0						0	
Furniture, Fixtures & Equip.		26,136										26,136	
Contingency	20,000	32,272										52,272	
Communication		0		0		0						0	
Other	0	0		0		0						0	
Total	176,000	424,000		0		0		0		0		600,000	
Additional Comments:													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	

Mecklenburg County Capital Project Submission													
Project Name:		User Department:			Project Category:			Project Cost:					
Briar Creek Greenway - Randolph to Meadowbrook		Park and Recreation			Park & Recreation			\$2,440,000					
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:					
Randolph Road, Charlotte, NC		July 1, 2013			December 30, 2015			\$ -18,000					
Project Description / Scope:													
Design and construction of a 1.5 mile section of Briar Creek Greenway from the Mint Museum to the conservancy property on Meadowbrook.													
Project Justification:													
This new section of greenway will be the pedestrian/bicycle connector of many residential parcels to the Mint Museum and unspoiled conservancy land in this rapidly growing area of south Charlotte.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years			Total				
Land Acquisition	0	0	0	0					0				
Design	195,000	75,000	19,872						289,872				
Construction	300,000	1,000,000	506,868						1,806,868				
Public Art - 1%	24,400		0	0					24,400				
Project Management	0	0	0	0					0				
Furniture, Fixtures & Equip.		50,000	56,287						106,287				
Contingency	20,000	80,000	112,573						212,573				
Communication		0	0	0					0				
Other	0	0	0	0					0				
Total	539,400	1,205,000	695,600	0	0	0			2,440,000				
Additional Comments:													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	1	0	0	0	0	0	1	0	0	

Mecklenburg County Capital Project Submission													
Project Name:		User Department:			Project Category:			Project Cost:					
Charles Park Shelter		Park and Recreation			Park & Recreation			\$370,000					
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:					
800 Charles Ave, Charlotte, NC		July 1, 2013			December 30, 2014			\$ 8,000					
Project Description / Scope:													
Design and construction of a new outdoor shelter for Charles Park users.													
Project Justification:													
This new shelter is needed to meet the high demand of the public for a covered picnic/activity area for large gatherings.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015		FY2016		FY2017		FY2018		Future Years		Total	
Land Acquisition	0	0		0		0						0	
Design	40,000	3,956										43,956	
Construction	73,993	200,000										273,993	
Public Art - 1%	3,700	0		0		0						3,700	
Project Management	0	0		0		0						0	
Furniture, Fixtures & Equip.	0	16,117										16,117	
Contingency	10,000	22,234										32,234	
Communication		0		0		0						0	
Other	0	0		0		0						0	
Total	127,693	242,307		0		0		0		0		370,000	
Additional Comments:													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	

Mecklenburg County Capital Project Submission													
Project Name:		User Department:			Project Category:			Project Cost:					
Double Oaks Pool		Park and Recreation			Park & Recreation			\$3,600,000					
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:					
1200 Newland Road, Charlotte, NC		July 1, 2013			December 1, 2014			\$ 0					
Project Description / Scope:													
Replacement of existing outdoor pool at Double Oaks.													
Project Justification:													
Much needed replacement and ADA compliance for new outdoor pool at Double Oaks to meet the needs of an under-served area of the county.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015		FY2016		FY2017		FY2018		Future Years		Total	
Land Acquisition	0	0		0		0						0	
Design	400,000	27,680										427,680	
Construction	2,000,000	790,378										2,790,378	
Public Art - 1%	36,000	0		0		0						36,000	
Project Management	0	0		0		0						0	
Furniture, Fixtures & Equip.	15,314	100,000										115,314	
Contingency	30,628	200,000										230,628	
Communication	0	0		0		0						0	
Other	0	0		0		0						0	
Total	2,481,942	1,118,058		0		0		0		0		3,600,000	
Additional Comments:													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	2	0	60	0	0	0	0	0	0	2	0	60	

Mecklenburg County Capital Project Submission												
Project Name:		User Department:			Project Category:			Project Cost:				
Evergreen Nature Preserve		Park and Recreation			Park & Recreation			\$600,000				
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:				
Sheffield Park, Charlotte, NC		July 1, 2013			July 1, 2015			\$ -1,500				
Project Description / Scope:												
Implementation of master plan completed in January 2009. Closest nature preserve to Uptown Charlotte and is between a middle school, an elementary school and surrounding residential neighborhoods.												
Project Justification:												
This project is necessary to provide a much needed nature preserve in an economically challenged, multi cultural area of the county. The location allows the opportunity for joint use with Charlotte-Mecklenburg Schools. This preserve will be an oasis for urban dwellers to enjoy the out of doors close by their neighborhoods.												
Cost Breakdown of Capital Project												
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years		Total				
Land Aquisition	0	0	0	0							0	
Desian	50,000	21,280									71,280	
Construction	100,000	344,312									444,312	
Public Art - 1%	6,000		0	0							6,000	
Project Management	0	0	0	0							0	
Furniture, Fixtures & Equip.	5,000	21,136									26,136	
Contingency	10,000	42,272									52,272	
Communication	0	0	0	0							0	
Other	0	0	0	0							0	
Total	171,000	429,000	0	0							600,000	
Additional Comments:												
Employee Count												
	FY2015			FY2016			FY2017			Total		
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp
	0	0	0	1	0	0	1	0	0	2	0	0

Mecklenburg County Capital Project Submission													
Project Name:		User Department:			Project Category:			Project Cost:					
Flat Branch Nature Preserve		Park and Recreation			Park & Recreation			\$400,000					
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:					
Tom Short Road, Charlotte, NC		July 1, 2013			July 1, 2015			\$ -1,500					
Project Description / Scope:													
Implementation of master plan completed in January 2009. Site is located adjacent to Polo Ridge Elementary School and Flat Brach Community Park.													
Project Justification:													
This project is necessary to provide a much needed nature preserve in the rapidly developing, southern Mecklenburg County. The location allows the opportunity for joint use with Charlotte-Mecklenburg Schools and the students from Polo Ridge.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015		FY2016		FY2017		FY2018		Future Years		Total	
Land Acauisition	0	0		0		0						0	
Design	40,000	7,520										47,520	
Construction	90,000	206,208										296,208	
Public Art - 1%	4,000			0		0						4,000	
Project Management	0	0		0		0						0	
Furniture, Fixtures & Equip.	5,000	12,424										17,424	
Contingency	10,000	24,848										34,848	
Communication		0		0		0						0	
Other	0	0		0		0						0	
Total	149,000	251,000		0		0		0		0		400,000	
Additional Comments:													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	1	0	0	0	0	0	0	0		

Mecklenburg County Capital Project Submission													
Project Name:		User Department:			Project Category:			Project Cost:					
Freedom Park Shelter		Park and Recreation			Park & Recreation			\$1,000,000					
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:					
1900 East Boulevard, Charlotte, NC		July 1, 2013			July 1, 2015			\$ -5,000					
Project Description / Scope:													
Existing concession stand, shelters and restrooms renovations and repairs.													
Project Justification:													
This project is necessary due to the high usage and aging conditions of these facilities. These renovations will meet the expectations of the public for festivals and heavy daily use of the park.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015		FY2016		FY2017		FY2018		Future Years		Total	
Land Acquisition	0	0		0		0						0	
Design	80,000	38,800										118,800	
Construction	200,000	540,520										740,520	
Public Art - 1%	10,000	0		0		0						10,000	
Project Management	0	0		0		0						0	
Furniture, Fixtures & Equip.	10,000	33,560										43,560	
Contingency	30,000	57,120										87,120	
Communication		0		0		0						0	
Other	0	0		0		0						0	
Total	330,000	670,000		0		0		0		0		1,000,000	
Additional Comments:													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0		

Mecklenburg County Capital Project Submission													
Project Name:		User Department:			Project Category:			Project Cost:					
Friendship Partnership		Park and Recreation			Park & Recreation			\$2,000,000					
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:					
3400 Beatties Ford Road, Charlotte, NC		April 1, 2014			June 1, 2016			\$ 0					
Project Description / Scope:													
Public-Private partnership for small sportsplex facility at Friendship Baptist Church that include ball fields, shelters, parking and restrooms.													
Project Justification:													
Public-Private Partnership for funding of this new sportsplex facility in an under served portion of the county.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015		FY2016		FY2017		FY2018		Future Years		Total	
Land Acquisition	0	0		0		0						0	
Design	100,000	120,000		17,600		0						237,600	
Construction	22,400	1,000,000		420,000		0						1,442,400	
Public Art - 1%	20,000	0		0		0						20,000	
Project Management	0	0		0		0						0	
Furniture, Fixtures & Equip.	0	25,000		75,000		0						100,000	
Contingency	15,000	125,000		60,000		0						200,000	
Communication	0	0		0		0						0	
Other	0	0		0		0						0	
Total	157,400	1,270,000		572,600		0		0		0		2,000,000	
Additional Comments:													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	1	0	0	1	0	0	

Mecklenburg County Capital Project Submission													
Project Name:		User Department:			Project Category:			Project Cost:					
Historic Holly Bend House		Park and Recreation			Park & Recreation			\$1,500,000					
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:					
4431 Neck Road, Charlotte, NC		July 1, 2013			July 1, 2015			\$ 0					
Project Description / Scope:													
Structure acquired is listed on the National Register of Historic Places (1795); Repairs to make historic structure adequate for public and staff use.													
Project Justification:													
Renovations are necessary to preserve a significant, historic structure and to make it safe and accessible to public and staff.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015		FY2016		FY2017		FY2018		Future Years		Total	
Land Acquisition	0	0		0		0						0	
Design	150,000	28,200				0						178,200	
Construction	300,000	810,780				0						1,110,780	
Public Art - 1%	15,000	0		0		0						15,000	
Project Management	0	0		0		0						0	
Furniture, Fixtures & Equip.	20,000	45,340				0						65,340	
Contingency	45,000	85,680				0						130,680	
Communication		0		0		0						0	
Other	0	0		0		0						0	
Total	530,000	970,000		0		0		0		0		1,500,000	
Additional Comments:													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	1	0	0	0	0	0	1	0	0	

Mecklenburg County Capital Project Submission													
Project Name:		User Department:			Project Category:			Project Cost:					
Irwin Creek Greenway - Connector to Barringer Academy		Park and Recreation			Park & Recreation			\$320,000					
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:					
Walden Road, Charlotte, NC		July 1, 2013			July 1, 2015			\$ 0					
Project Description / Scope:													
Design and construction of a 1.5 mile section of Briar Creek Greenway from the Mint Museum to the conservancy property on Meadowbrook.													
Project Justification:													
This new section of greenway will be the pedestrian/bicycle connector of many residential parcels to the Mint Museum and unspoiled conservancy land in this rapidly growing area of south Charlotte.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015		FY2016		FY2017		FY2018		Future Years		Total	
Land Acquisition	0	0		0		0						0	
Design	30,000	8,016										38,016	
Construction	80,000	156,967										236,967	
Public Art - 1%	3,200			0		0						3,200	
Project Management	0	0				0						0	
Furniture, Fixtures & Equip.	0	13,939										13,939	
Contingency	10,000	17,878										27,878	
Communication		0		0		0						0	
Other	0	0		0		0						0	
Total	123,200	196,800		0		0		0		0		320,000	
Additional Comments:													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	

Mecklenburg County Capital Project Submission													
Project Name:			User Department:			Project Category:			Project Cost:				
Irwin Creek Greenway - West Blvd/Barringer Drive Plaza			Park and Recreation			Park & Recreation			\$1,240,000				
Address Location:			Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:				
West Blvd/Barringer Drive, Charlotte, NC			July 1, 2013			December 30, 2015			\$ 0				
Project Description / Scope:													
Design and construction of 1 mile of greenway and a plaza feature and garden at West Blvd and Barringer Drive													
Project Justification:													
Partnership with local neighborhood on funding for project. This feature would be a gateway to the Irwin Creek Greenway in this under served area of the county.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years			Total				
Land Acquisition	0	0	0	0					0				
Design	100,000	40,000	7,312						147,312				
Construction	200,000	600,000	118,246						918,246				
Public Art - 1%	12,400		0	0					12,400				
Project Management	0	0	0	0					0				
Furniture, Fixtures & Equip.		20,000	34,014						54,014				
Contingency	20,000	50,000	38,028						108,028				
Communication		0	0	0					0				
Other	0	0	0	0					0				
Total	332,400	710,000	197,600	0	0	0			1,240,000				
Additional Comments:													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	

Mecklenburg County Capital Project Submission													
Project Name:		User Department:			Project Category:			Project Cost:					
Lincoln Heights Park		Park and Recreation			Park & Recreation			\$600,000					
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:					
Catherine Simmons Ave, Charlotte, NC		July 1, 2013			July 1, 2015			\$ 10,000					
Project Description / Scope:													
Project is for master planning and phase 1 development of a new neighborhood park in the Lincoln Heights neighborhood. Development would include typical park amenities for a neighborhood parks based on public input.													
Project Justification:													
This project is needed for this under-served, socio-economically challenged neighborhood on the west side of Charlotte.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015		FY2016		FY2017		FY2018		Future Years		Total	
Land Acquisition	0	0		0		0						0	
Design	50,000	21,280										71,280	
Construction	100,000	344,312										444,312	
Public Art - 1%	6,000			0		0						6,000	
Project Management	0	0		0		0						0	
Furniture, Fixtures & Equip.		26,136										26,136	
Contingency	20,000	32,272										52,272	
Communication		0		0		0						0	
Other	0	0		0		0						0	
Total	176,000	424,000		0		0		0		0		600,000	
Additional Comments:													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	

Mecklenburg County Capital Project Submission													
Project Name:		User Department:			Project Category:			Project Cost:					
Long Creek Greenway - Phase 1		Park and Recreation			Park & Recreation			\$1,200,000					
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:					
Reames Road, Charlotte, NC		July 1, 2013			December 30, 2016			\$ 18,000					
Project Description / Scope:													
New 1 mile section of greenway and related amenities from I-77 to Dixon Branch at Northlake Target Store.													
Project Justification:													
This section of greenway is needed to serve many multi-family communities providing them access to the Northlake retail area in a rapidly growing area of the county.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015		FY2016		FY2017		FY2018		Future Years		Total	
Land Acquisition	0	0		0		0						0	
Design	45,000	55,000		30,000		12,560						142,560	
Construction	25,000	325,000		450,000		88,624						888,624	
Public Art - 1%	12,000	0		0		0						12,000	
Project Management	0	0		0		0						0	
Furniture, Fixtures & Equip.				40,000		12,272						52,272	
Contingency		20,000		80,000		4,544						104,544	
Communication		0		0		0						0	
Other	0	0		0		0						0	
Total	82,000	400,000		600,000		118,000		0		0		1,200,000	
Additional Comments:													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	

Mecklenburg County Capital Project Submission													
Project Name:			User Department:			Project Category:			Project Cost:				
Little Sugar Creek Greenway - Parkwood Underpass			Park and Recreation			Park & Recreation			\$250,000				
Address Location:			Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:				
Parkwood Avenue, Charlotte, NC			July 1, 2013			December 30, 2015			\$ 0				
Project Description / Scope:													
Design and construction of underpass at Parkwood Avenue for greenway user access to Cordelia Park.													
Project Justification:													
This project is necessary to provide greenway users and adjacent neighborhood residents a safe underpass crossing of Parkwood Avenue to Cordelia Park.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years			Total				
Land Acquisition	0	0	0	0					0				
Design	15,000	9,000	5,700						29,700				
Construction	25,000	95,000	65,130						185,130				
Public Art - 1%	2,500			0					2,500				
Project Management	0	0	0	0					0				
Furniture, Fixtures & Equip.			10,890						10,890				
Contingency	3,500	9,500	8,780						21,780				
Communication		0	0	0					0				
Other	0	0	0	0					0				
Total	46,000	113,500	90,500	0	0	0			250,000				
Additional Comments:													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0		

Mecklenburg County Capital Project Submission													
Project Name:			User Department:			Project Category:			Project Cost:				
Little Sugar Creek Greenway - Tyvola to Cadillac Street			Park and Recreation			Park & Recreation			\$1,000,000				
Address Location:			Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:				
Tyvola Road, Charlotte, NC			July 1, 2013			July 1, 2016			\$ 45,000				
Project Description / Scope:													
Design of a 5 mile section of the Little Sugar Creek Greenway from Tyvola Road to Cadillac Street in Pineville. Cost includes construction of 1 mile of greenway section. Grant from NCDOT.													
Project Justification:													
This project will be an extension of our most active greenway and will make it our longest greenway section in the system after completion. NCDOT has provided grant funding for this project.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years			Total				
Land Acquisition	0	0	0	0							0		
Design	75,000	30,000	13,800								118,800		
Construction	100,000	400,000	240,520								740,520		
Public Art - 1%	10,000		0	0							10,000		
Project Management	0	0	0	0							0		
Furniture, Fixtures & Equip.		10,000	33,560								43,560		
Contingency	10,000	30,000	47,120								87,120		
Communication		0	0	0							0		
Other	0	0	0	0							0		
Total	195,000	470,000	335,000	0	0	0					1,000,000		
Additional Comments:													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	

Mecklenburg County Capital Project Submission													
Project Name:		User Department:			Project Category:			Project Cost:					
McAlpine Creek Greenway		Park and Recreation			Park & Recreation			\$380,000					
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:					
8711 Monroe Road, Charlotte, NC		July 1, 2013			July 1, 2014			\$ -15,000					
Project Description / Scope:													
Charlotte-Mecklenburg Utilities Department relief sewer project in Upper McAlpine Creek Greenway to include trial replacement and bridge construction at McAlpine Creek Park.													
Project Justification:													
This project is necessary due to a construction project by CMUD that will require the trails and bridges to be replaced after CMUD is finished with their work.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015		FY2016		FY2017		FY2018		Future Years		Total	
Land Acquisition	0	0		0		0						0	
Design	45,144											45,144	
Construction	281,397											281,397	
Public Art - 1%	3,800	0		0		0						3,800	
Project Management	0	0		0		0						0	
Furniture, Fixtures & Equip.	16,553											16,553	
Contingency	33,106											33,106	
Communication	0	0		0		0						0	
Other	0	0		0		0						0	
Total	380,000	0		0		0		0		0		380,000	
Additional Comments:													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	

Mecklenburg County Capital Project Submission													
Project Name:		User Department:			Project Category:			Project Cost:					
Mecklenburg County Aquatic Center Renovations		Park and Recreation			Park & Recreation			\$8,600,000					
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:					
800 Martin Luther King Blvd, Charlotte, NC		July 1, 2013			July 1, 2016			\$ 0					
Project Description / Scope:													
Extensive renovations and improvements to the existing center to include new movable floor, all new decking, gutters in all pool areas, fitness area, locker rooms, seating, light fixtures throughout, exterior.													
Project Justification:													
This is the first major renovation project done since the facility was built. Above capacity use has lead to these major improvements to meet the need for current and future demand.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years			Total				
Land Acquisition	0	0	0	0					0				
Design	600,000	300,000	121,680						1,021,680				
Construction	1,000,000	3,000,000	2,368,472						6,368,472				
Public Art - 1%	86,000		0	0					86,000				
Project Management	0	0	0	0					0				
Furniture, Fixtures & Equip.	0	100,000	274,616						374,616				
Contingency	150,000	350,000	249,232						749,232				
Communication		0	0	0					0				
Other	0	0	0	0					0				
Total	1,836,000	3,750,000	3,014,000	0	0	0			8,600,000				
Additional Comments:													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	5	0	0	0	0	0	5	

Mecklenburg County Capital Project Submission													
Project Name:			User Department:			Project Category:			Project Cost:				
Mecklenburg County Regional Sportsplex - Phase 2			Park and Recreation			Park & Recreation			\$25,000,000				
Address Location:			Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:				
1900 East Boulevard, Charlotte, NC			July 1, 2013			July 1, 2016			\$ 275,500				
Project Description / Scope:													
Partnership with Town of Matthews for Phase 2 design and construction of Phase 2 soccer fields, parking, shelters and related amenities.													
Project Justification:													
This project is necessary to build out the second phase of the sportsplex in partnership with the Town of Matthews. This facility is in high demand by the rapidly growing area of the county.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years			Total				
Land Acquisition	0	0	0	0							0		
Design	1,000,000	1,500,000	470,000								2,970,000		
Construction	2,500,000	9,500,000	6,513,000								18,513,000		
Public Art - 1%	250,000	0	0	0	0						250,000		
Project Management	0	0	0	0	0						0		
Furniture, Fixtures & Equip.		600,000	489,000								1,089,000		
Contingency	200,000	800,000	1,178,000								2,178,000		
Communication		0	0	0	0						0		
Other	0	0	0	0	0						0		
Total	3,950,000	12,400,000	8,650,000	0	0	0	0	0	0	0	25,000,000		
Additional Comments:													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	3	0	0	3	0	0	

Mecklenburg County Capital Project Submission													
Project Name:		User Department:			Project Category:			Project Cost:					
Palisades Park		Park and Recreation			Park & Recreation			\$320,000					
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:					
York Road, Charlotte, NC		July 1, 2013			December 30, 2014			\$ 10,000					
Project Description / Scope:													
Project funding for design and construction of a community park on the Charlotte-Mecklenburg Schools Palisades school campus. Amenities include a playground, shelter, trails and benches.													
Project Justification:													
Joint use with CMS for park. Project will provide park amenities for a rapidly growing, under served area of the county and alleviate overcrowding at Winget Park and Lake Wylie Elementary School.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015		FY2016		FY2017		FY2018		Future Years		Total	
Land Acquisition	0	0		0		0						0	
Design	30,000	8,016										38,016	
Construction	100,000	136,967										236,967	
Public Art - 1%	3,200			0		0						3,200	
Project Management	0	0				0						0	
Furniture, Fixtures & Equip.	0	13,939										13,939	
Contingency	7,500	20,378										27,878	
Communication		0		0		0						0	
Other	0	0		0		0						0	
Total	140,700	179,300		0		0		0		0		320,000	
Additional Comments:													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	

Mecklenburg County Capital Project Submission													
Project Name:		User Department:			Project Category:			Project Cost:					
Park Road Park Shelter		Park and Recreation			Park & Recreation			\$690,000					
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:					
6215 Park Road, Charlotte, NC		July 1, 2013			July 1, 2015			\$ 0					
Project Description / Scope:													
YMCA to provide design and construction costs as funding partner for a new indoor shelter. Project replaces restrooms and concession area.													
Project Justification:													
This project is a joint partnership with the YMCA to design and build a new indoor shelter at Park Road Park. This shelter will replace older, deficient shelters.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015		FY2016		FY2017		FY2018		Future Years		Total	
Land Acquisition	0	0		0		0						0	
Design	70,000	11,972										81,972	
Construction	150,000	360,958										510,958	
Public Art - 1%	6,900			0		0						6,900	
Project Management	0	0		0		0						0	
Furniture, Fixtures & Equip.	5,000	25,057										30,057	
Contingency	10,000	50,113										60,113	
Communication		0		0		0						0	
Other	0	0		0		0						0	
Total	241,900	448,100		0		0		0		0		690,000	
Additional Comments:													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	

Mecklenburg County Capital Project Submission													
Project Name:		User Department:			Project Category:			Project Cost:					
Ramsey Creek - Swim Beach		Park and Recreation			Park & Recreation			\$430,000					
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:					
18441 Nantz Road, Charlotte, NC		July 1, 2013			December 1, 2014			\$ 5,000					
Project Description / Scope:													
This project is for construction of a boardwalk and beach area with restrooms at Ramsey Creek Park.													
Project Justification:													
Public demand for swimming access in our lakes has been overwhelming. This project will provide a much needed swim area that is safe and convenient to the public.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015		FY2016		FY2017		FY2018		Future Years		Total	
Land Acquisition	0	0		0		0						0	
Design	40,000	11,084										51,084	
Construction	180,000	138,423										318,423	
Public Art - 1%	4,300			0		0						4,300	
Project Management	0	0		0		0						0	
Furniture, Fixtures & Equip.	10,000	8,731										18,731	
Contingency	10,000	27,462										37,462	
Communication		0		0		0						0	
Other	0	0		0		0						0	
Total	244,300	185,700		0		0		0		0		430,000	
Additional Comments:													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	4	0	0	4	0	0	4	0	0	4	

Mecklenburg County Capital Project Submission													
Project Name:		User Department:			Project Category:			Project Cost:					
Reid Park		Park and Recreation			Park & Recreation			\$600,000					
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:					
Amay James Ave, Charlotte, NC		July 1, 2013			July 1, 2015			\$ 10,000					
Project Description / Scope:													
Project is for master planning and phase 1 development of a new neighborhood park in the Reid neighborhood. Development would include typical park amenities for a neighborhood parks based on public input.													
Project Justification:													
This project is needed for this under-served, socio-economically challenged neighborhood on the west side of Charlotte.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015		FY2016		FY2017		FY2018		Future Years		Total	
Land Acquisition	0	0		0		0						0	
Design	50,000	21,280										71,280	
Construction	100,000	344,312										444,312	
Public Art - 1%	6,000			0		0						6,000	
Project Management	0	0				0						0	
Furniture, Fixtures & Equip.		26,136										26,136	
Contingency	20,000	32,272										52,272	
Communication		0		0		0						0	
Other	0	0		0		0						0	
Total	176,000	424,000		0		0		0		0		600,000	
Additional Comments:													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	

Mecklenburg County Capital Project Submission													
Project Name:		User Department:			Project Category:			Project Cost:					
Renaissance Park		Park and Recreation			Park & Recreation			\$1,500,000					
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:					
1200 West Tyvola Road, Charlotte, NC		July 1, 2013			July 1, 2015			\$ -5,000					
Project Description / Scope:													
Renovation of existing ball fields from over-use. Installation of synthetic turf.													
Project Justification:													
This project is necessary to provide improvements to over-used ball fields for public use in this heavily utilized park in southwest Charlotte.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015		FY2016		FY2017		FY2018		Future Years		Total	
Land Acquisition	0	0		0		0						0	
Design	120,000	58,200										178,200	
Construction	300,000	810,780										1,110,780	
Public Art - 1%	15,000			0		0						15,000	
Project Management	0	0		0		0						0	
Furniture, Fixtures & Equip.	15,000	50,340										65,340	
Contingency	30,680	100,000										130,680	
Communication		0		0		0						0	
Other	0	0		0		0						0	
Total	480,680	1,019,320		0		0		0		0		1,500,000	
Additional Comments:													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	

Mecklenburg County Capital Project Submission													
Project Name:		User Department:			Project Category:			Project Cost:					
Southwest Community Park		Park and Recreation			Park & Recreation			\$1,600,000					
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:					
1729 Vilma Street, Charlotte, NC		July 1, 2013			July 1, 2015			\$ 0					
Project Description / Scope:													
Project is for master planning and phase 1 development of a new Community Park in the southwest portion of the county. Development would include typical active and passive park amenities for community parks.													
Project Justification:													
This project is from the 2004 Bond Referendum and will provide park facilities to an under-served area of the county.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015		FY2016		FY2017		FY2018		Future Years		Total	
Land Acquisition	0	0		0		0						0	
Design	140,000	50,080										190,080	
Construction	400,000	784,832										1,184,832	
Public Art - 1%	16,000			0		0						16,000	
Project Management	0	0		0		0						0	
Furniture, Fixtures & Equip.	0	69,696										69,696	
Contingency	39,392	100,000										139,392	
Communication		0		0		0						0	
Other	0	0		0		0						0	
Total	595,392	1,004,608		0		0		0		0		1,600,000	
Additional Comments:													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	1	0	0	1	0	0	1	0	0	

Mecklenburg County Capital Project Submission

Project Name:	User Department:	Project Category:	Project Cost:
Teddington Park	Park and Recreation	Park & Recreation	\$600,000
Address Location:	Estimated Start Date:	Estimated Completion Date:	Estimated Operating Cost at Completion:
Freedom Drive, Charlotte, NC	July 1, 2013	July 1, 2015	\$ 10,000

Project Description / Scope:

Project is for master planning and phase 1 development of a new neighborhood park in the Teddington neighborhood. Development would include typical park amenities for a neighborhood parks based on public input.

Project Justification:

This project is needed for this under-served, socio-economically challenged neighborhood on the west side of Charlotte.

Cost Breakdown of Capital Project

Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years	Total
Land Acquisition	0	0	0	0			0
Design	50,000	21,280					71,280
Construction	100,000	344,312					444,312
Public Art - 1%	6,000		0	0			6,000
Project Management	0	0	0	0			0
Furniture, Fixtures & Equip.		26,136					26,136
Contingency	20,000	32,272					52,272
Communication		0	0	0			0
Other	0	0	0	0			0
Total	176,000	424,000	0	0	0	0	600,000

Additional Comments:

Employee Count

	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	

Mecklenburg County Capital Project Submission													
Project Name:		User Department:			Project Category:			Project Cost:					
Torrence Creek Greenway		Park and Recreation			Park & Recreation			\$1,200,000					
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:					
Rosewood Meadow Lane, Huntersville, NC		July 1, 2013			December 30, 2016			\$ 18,000					
Project Description / Scope: New 1 mile section of greenway and related amenities from Rosewood Meadow Lane to the existing Torrence Creek Greenway near Bradford Hills Lane.													
Project Justification: This section of greenway is needed to serve many residential communities providing them access to the Huntersville business/retail areas in a rapidly growing area of the county.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015		FY2016		FY2017		FY2018		Future Years		Total	
Land Acquisition	0	0		0		0						0	
Design	45,000	55,000		30,000		12,560						142,560	
Construction	25,000	325,000		450,000		88,624						888,624	
Public Art - 1%	12,000	0		0		0						12,000	
Project Management	0	0		0		0						0	
Furniture, Fixtures & Equip.				40,000		12,272						52,272	
Contingency		20,000		80,000		4,544						104,544	
Communication		0		0		0						0	
Other	0	0		0		0						0	
Total	82,000	400,000		600,000		118,000		0		0		1,200,000	
Additional Comments:													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	

Mecklenburg County Capital Project Submission													
Project Name:		User Department:			Project Category:			Project Cost:					
Veterans Park Shelter		Park and Recreation			Park & Recreation			\$1,070,000					
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:					
2136 Central Avenue, Charlotte, NC		July 1, 2013			July 1, 2015			\$ 5,000					
Project Description / Scope:													
Repairs and renovations for existing indoor shelter and 2 outdoor shelters.													
Project Justification:													
Repairs/renovations are needed for safety and to meet the high demand of the public expectations for festivals and daily use of the park shelters.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015		FY2016		FY2017		FY2018		Future Years		Total	
Land Acquisition	0	0		0		0		0		0		0	
Design	100,000	27,116										127,116	
Construction	292,357	500,000										792,357	
Public Art - 1%	10,700	0		0		0		0		0		10,700	
Project Management	0	0		0		0		0		0		0	
Furniture, Fixtures & Equip.	20,000	26,609										46,609	
Contingency	20,000	73,218										93,218	
Communication	0	0		0		0		0		0		0	
Other	0	0		0		0		0		0		0	
Total	443,057	626,943		0		0		0		0		1,070,000	
Additional Comments:													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	

Mecklenburg County Capital Project Submission												
Project Name:		User Department:			Project Category:			Project Cost:				
West Charlotte Recreation Center		Park and Recreation			Park & Recreation			\$1,000,000				
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:				
2400 Kendall Drive, Charlotte, NC		July 1, 2013			December 1, 2015			\$ 0				
Project Description / Scope:												
Renovations to HVAC system, gymnasium, game room, kitchen, fitness center, offices, restrooms and multi purpose rooms for better function and programming opportunities.												
Project Justification:												
This project will be a much needed renovation of this aging facility in an under served area of the county. The high use of the center and the age of the building has made it necessary to make some improvements that will save energy costs, better programming and meet the demands of the public.												
Cost Breakdown of Capital Project												
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years			Total			
Land Acauisition	0	0	0	0					0			
Design	65,000	35,000	18,800						118,800			
Construction	100,000	400,000	240,520						740,520			
Public Art - 1%	10,000		0	0					10,000			
Project Management	0	0	0	0					0			
Furniture, Fixtures & Equip.		10,000	33,560						43,560			
Contingency	10,000	50,000	27,120						87,120			
Communication		0	0	0					0			
Other	0	0	0	0					0			
Total	185,000	495,000	320,000	0	0	0			1,000,000			
Additional Comments:												
Employee Count												
	FY2015			FY2016			FY2017			Total		
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp
	0	0	0	0	0	0	0	0	0	0	0	0

Mecklenburg County Capital Project Submission													
Project Name:		User Department:			Project Category:			Project Cost:					
Hornet's Nest Park Shelter		Park and Recreation			Park & Recreation			\$1,330,000					
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:					
6301 Beatties Ford Road, Charelotte, NC		July 1, 2014			December 30, 2015			\$ -10,000					
Project Description / Scope: Design and renovations of 8 existing shelters/restrooms/concession stand.													
Project Justification: This renovated shelters are needed to meet the high demand of the public and repair safety/structural concerns in the older shelters.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years			Total				
Land Acauisition									0				
Design		130,000	28,004						158,004				
Construction		600,000	384,891						984,891				
Public Art - 1%		13,300							13,300				
Project Management									0				
Furniture, Fixtures & Equip.		57,935							57,935				
Contingency		80,000	35,870						115,870				
Communication									0				
Other									0				
Total	0	881,235	448,765	0	0	0			1,330,000				
Additional Comments:													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	

Mecklenburg County Capital Project Submission

Project Name:	Department:	Project Category:	Project Cost:
Progress Park - Shelter	Park and Recreation	Park & Recreation	\$200,000
Address Location:	Estimated Start Date:	Estimated Completion Date:	Estimated Operating Cost at Completion:
1120 Harrill Street, Charlotte, NC	December 15, 2015	December 15, 2017	\$ -1,600

Project Description / Scope:

This shelter upgrade project would provide new outdoor shelter for improved gathering spaces for families and group events.

Project Justification:

The new shelter is needed for current and future needs of the community. The upgrades are necessary due to the high demand that exceed the facility capacity. This is a 2008 Bond Project.

Cost Breakdown of Capital Project

Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years	Total
Land Acquisition			0	0	0		0
Design			7,500	12,500	3,760		23,760
Construction			0	100,000	44,240		144,240
Public Art - 1%			2,000	0	0		2,000
Project Management			0	0	0		0
Furniture, Fixtures & Equip.			1,500	7,000	3,500		12,000
Contingency			3,500	9,500	5,000		18,000
Communication			0	0	0		0
Other			0	0	0		0
Total	0	0	14,500	129,000	56,500	0	200,000

Additional Comments:

The County has the land needed for this project. The project has an estimated annual operating cost of \$10,400, and estimated annual revenue of \$12,000

Employee Count

	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0.25	0	0	###	0	0	

Additional Comments: MOA POSITION AND VEHICLE DIVIDED AMONG NEW CENTRAL REGION AMENITIES

Mecklenburg County Capital Project Submission													
Project Name:		Department:		Project Category:		Project Cost:							
South Street Park - Davidson (Improvement)		Park and Recreation		Park & Recreation		\$300,000							
Address Location:		Estimated Start Date:		Estimated Completion Date:		Estimated Operating Cost at Completion:							
South Street, Davidson, NC		December 15, 2016		December 15, 2018		\$ -47,245							
Project Description / Scope: This project funding will provide for the renovation of existing South Street Park in Davidson. Amenities could include athletic courts, playground, picnic areas, benches and walking trails from input by the community.													
Project Justification: This project is needed to serve the citizens of Davidson. This existing park is at/over capacity to meet the current/future needs to the rapidly growing Town of Davidson. 2008 Bond Funds moved from Davidson Recreation Center Improvements Project.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years	Total						
Land Acquisition				5,000	25,000	5,640	0						
Design					150,000	61,660	35,640						
Construction				3,000			211,660						
Public Art - 1%							3,000						
Project Management							0						
Furniture, Fixtures & Equip.					15,000	5,000	20,000						
Contingency				5,000	15,000	9,700	29,700						
Communication							0						
Other							0						
Total	0	0	0	13,000	205,000	82,000	300,000						
Additional Comments: The land for this project is already owned by the Town of Davidson.													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	
Additional Comments: NO OPERATING IMPACT FY2018													

Mecklenburg County Capital Project Submission													
Project Name:		Department:		Project Category:		Project Cost:							
Stevens Creek Nature Preserve (New)		Park and Recreation		Park & Recreation		\$7,200,000							
Address Location:		Estimated Start Date:		Estimated Completion Date:		Estimated Operating Cost at Completion:							
Thompson Road, Mint Hill, NC		July 15, 2015		December 15, 2018		\$ 62,500							
Project Description / Scope:													
Funds to master plan a new preserve and nature center. Amenities may include more than 2 miles of nature trails, picnic shelters, parking areas, nature center with exhibit space, rental facilities, staff offices and maintenance compound. This will be the 4th regional nature preserve and will serve the Southeast portion of the county.													
Project Justification:													
This will be the first Nature Preserve in the Matthews/Mint Hill area. The plan for this facility goes back to the 1989 MCPR Master Plan. It will offer recreational and educational programming to this rapidly growing portion of the county that is currently underserved with access to protected, undeveloped open space. This is a 2008 Bond Project.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years	Total						
Land Acquisition							0						
Design			150,000	250,000	300,000	155,360	855,360						
Construction			900,000	1,500,000	2,250,000	528,440	5,178,440						
Public Art - 1%			72,000				72,000						
Project Management							0						
Furniture, Fixtures & Equip.			50,000	100,000	150,000	81,400	381,400						
Contingency			100,000	200,000	250,000	162,800	712,800						
Communication							0						
Other							0						
Total	0	0	1,272,000	2,050,000	2,950,000	928,000	7,200,000						
Additional Comments: \$928,000 balance needed for FY19 for Design, Construction, FF+E and Contingency. The land for this project is already owned by the County.													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	
Additional Comments: NO OPERATING IMPACT UNTIL FY2019													

Mecklenburg County Capital Project Submission													
Project Name:		Department:			Project Category:			Project Cost:					
Sugaw Creek Recreation Center (Improvement)		Park and Recreation			Park & Recreation			\$5,700,000					
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:					
943 West Sugar Creek Road, Charlotte, NC		July 15, 2017			December 15, 2020			\$ 35,900					
Project Description / Scope: Improvements to this aging recreation center include a new auxiliary gym, computer lab, multi-purpose rooms/activity rooms and a fitness center. Expansion will accommodate more space for teen mentoring.													
Project Justification: The community has requested more opportunities for fitness and wellness facilities as well as more programs for youth and seniors. This recreation center is at/over capacity to meet the current and future needs of the community it serves. This is a 2008 Bond Project.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years			Total				
Land Acquisition					0				0				
Design					150,000	527,160			677,160				
Construction					750,000	3,401,540			4,151,540				
Public Art - 1%					57,000	0			57,000				
Project Management					0	0			0				
Furniture, Fixtures & Equip.					25,000	225,000			250,000				
Contingency					74,300	490,000			564,300				
Communication					0	0			0				
Other					0	0			0				
Total	0	0	0	0	1,056,300	4,643,700			5,700,000				
Additional Comments: The land for this project is already owned by the County.													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0		
Additional Comments: NO OPERATING IMPACT UNTIL FY2018													

Mecklenburg County Capital Project Submission													
Project Name:		Department:		Project Category:		Project Cost:							
Walker Branch GWY - Tryon Street to Smith Road		Park and Recreation		Park & Recreation		\$1,176,000							
Address Location:		Estimated Start Date:		Estimated Completion Date:		Estimated Operating Cost at Completion:							
Walkers Creek Drive, Charlotte, NC		December 15, 2017		December 15, 2020		\$ 12,000							
Project Description / Scope: This .8 mile greenway project will extend a developer-built greenway from Rivergate Shopping Center to Smith Road. It will connect to the Steele Creek Athletic Association complex and many neighborhoods. The County is working with the Steele Creek Community Trail Committee.													
Project Justification: This area of the county is grossly under-served with greenway trails and is growing very rapidly. A greenway is needed to safely get pedestrians and bicyclists from the many neighborhoods to essential community services/facilities. This is a 2008 Bond Project.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years	Total						
Land Acquisition					30,000	109,249	0						
Design					75,000	775,355	139,249						
Construction					11,760		850,355						
Public Art - 1%							11,760						
Project Management							0						
Furniture, Fixtures & Equip.						57,636	57,636						
Contingency					18,000	99,000	117,000						
Communication							0						
Other							0						
Total	0	0	0	0	134,760	1,041,240	1,176,000						
Additional Comments: The land for this project is already owned by the County.													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	
Additional Comments: NO OPERATING IMPACT UNTIL FY2018													

Mecklenburg County Capital Project Submission													
Project Name:		Department:			Project Category:			Project Cost:					
West Branch Rocky River GWY - Fisher Farm Park Trail		Park and Recreation			Park & Recreation			\$1,395,000					
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:					
21215 Shearer Road, Charlotte, NC		December 15, 2014			December 15, 2017			\$ 0					
Project Description / Scope:													
This 1.1 mile greenway project will extend a developer-built greenway through Fisher Farm Park, a 200 acre farm purchased by the Town of Davidson.													
Project Justification:													
This project has strong support from the Town of Davidson to provide greenway access to Fisher Farm Park. This pedestrian/bicycle connection will provide passive and active recreation opportunities for the residents of Davidson that use Fisher Farm Park. This is a 2008 Bond Project.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years	Total						
Land Acquisition		0	0	0			0						
Design		30,000	50,000	45,000	40,726		165,726						
Construction		150,000	350,000	300,000	210,933		1,010,933						
Public Art - 1%		13.950	0	0			13.950						
Project Management		0	0	0			0						
Furniture, Fixtures & Equip.		7,500	25,000	35,000	13,964		81,464						
Contingency		10,000	40,000	45,000	27,927		122,927						
Communication		0	0	0			0						
Other		0	0	0			0						
Total	0	211,450	465,000	425,000	293,550	0	1,395,000						
Additional Comments: \$293,550 balance needed for FY19 for Design, Construction, FF+E and Contingency. The land for this project is already owned by the County.													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	
Additional Comments: NO OPERATING IMPACT UNTIL FY2019													

Mecklenburg County Capital Project Submission													
Project Name:		Department:			Project Category:			Project Cost:					
Thomas McAllister Winget Park (Improvement)		Park and Recreation			Park & Recreation			\$2,716,000					
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:					
12025 Winget Road, Charlotte, NC		July 15, 2015			July 15, 2017			\$ 8,000					
Project Description / Scope: This project will be for the third and final phase of this 87 acre park. Improvements include an amphitheater, 3 softball fields, tennis courts and other amenities.													
Project Justification: The citizens have requested that Mecklenburg County Park and Recreation expand and improve existing parks throughout the county per the Citizen Survey. Winget Park is one such facility that is used to capacity and is in need to expansion to meet the needs of the residents in which this park serves. This is a 2008 Bond Project.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years			Total				
Land Acquisition			0	0	0				0				
Design			102,660	135,000	85,000				322,660				
Construction			600,000	750,000	647,296				1,997,296				
Public Art - 1%			27,160	0	0				27,160				
Project Management			0	0	0				0				
Furniture, Fixtures & Equip.			10,000	50,000	40,000				100,000				
Contingency			68,884	125,000	75,000				268,884				
Communication			0	0	0				0				
Other			0	0	0				0				
Total	0	0	808,704	1,060,000	847,296				2,716,000				
Additional Comments: The land for this project is already owned by the County.													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0		
Additional Comments: NO OPERATING IMPACT UNTIL FY2019													

Mecklenburg County Capital Project Submission												
Project Name:		Department:			Project Category:			Project Cost:				
Abersham/Fisher Farm/Allison Farm Regional Park (New)		Park and Recreation			Park & Recreation			\$1,200,000				
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:				
Shearer Road, Davidson, NC		December 15, 2014			December 15, 2017			\$ -28,000				
Project Description / Scope: This project will provide funding to master plan and Phase 1 improvements for this currently 550+ acre land-banked. Typical regional park amenities may include tennis courts, picnic shelters, playgrounds and walking trails based on community input. A joint use partnership with Town of Davidson.												
Project Justification: A partnership with Davidson will provide a large regional park for the residents of Davidson and Northern Mecklenburg County. This fast growing region of the county is in need of recreation opportunities that this park project will provide to meet the current/future needs of the residents. 2008 Bond Funds moved from the Davidson Recreation Center Improvements Project.												
Cost Breakdown of Capital Project												
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years		Total				
Land Acquisition								0				
Design		10,000	70,000	50,000	12,560			142,560				
Construction			500,000	300,000	26,640			826,640				
Public Art - 1%		12,000						12,000				
Project Management								0				
Furniture, Fixtures & Equip.			50,000	40,000	10,000			100,000				
Contingency		15,000	50,000	35,000	18,800			118,800				
Communication								0				
Other								0				
Total	0	37,000	670,000	425,000	68,000	0		1,200,000				
Additional Comments: The land for this project is already owned by the County/Town of Davidson.												
Employee Count												
	FY2015			FY2016			FY2017			Total		
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp
	0	0	0	0	0	0	0	0	0	0	0	
Additional Comments: NO OPERATING IMPACT UNTIL FY2018; Davidson currently maintains and provides security for this park,												

Mecklenburg County Capital Project Submission												
Project Name:		Department:			Project Category:			Project Cost:				
Alexander Street Neighborhood Park (Improvement)		Park and Recreation			Park & Recreation			\$300,000				
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:				
739 East 12th Street, Charlotte, NC		December 15, 2014			December 15, 2016			\$ 17,300				
Project Description / Scope: A partnership with Trinity Episcopal School and Charlotte Housing Authority to provide 2 new athletic fields, relocated shelter/playground, greenway linkages and new tennis courts at this 3.78 acre park. This park is already completed. Funding is for support of restroom construction by Trinity Episcopal School.												
Project Justification: This park includes improvements to serve the current/future needs of the surrounding community near the urban core of Charlotte. This park is used by Trinity Episcopal School and the Charlotte Housing Authority. This is a 2008 Bond Project.												
Cost Breakdown of Capital Project												
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years		Total				
Land Acquisition								0				
Design								0				
Construction		50,000	150,000	67,300				267,300				
Public Art - 1%		3,000						3,000				
Project Management								0				
Furniture, Fixtures & Equip.								0				
Contingency		5,000	15,000	9,700				29,700				
Communication								0				
Other								0				
Total	0	58,000	165,000	77,000	0	0		300,000				
Additional Comments: The land for this project is owned by the county.												
Employee Count												
	FY2015			FY2016			FY2017			Total		
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp
	0	0	0	0	0	0	0.25	0	0	###	0	0
Additional Comments: MOA POSITION AND VEHICLE DIVIDED AMONG NEW CENTRAL REGION AMENITIES												

Mecklenburg County Capital Project Submission

Project Name:				Department:				Project Category:				Project Cost:			
Robert C. Bradford Regional Park - 3 synthetic ball fields				Park and Recreation				Park & Recreation				\$2,950,000			
Address Location: 17005 Davidson-Concord Road, Huntersville, NC				Estimated Start Date: December 15, 2015				Estimated Completion Date: December 15, 2017				Estimated Operating Cost at Completion: \$ -42,000			
Project Description / Scope: This project will provide funding for the 3rd phase of this 210.54 acre park which includes the build-out of the soccer complex (3 additional synthetic soccer fields, lighting, expanded parking and restrooms)															
Project Justification: This park serves rapidly growing suburbs in northern Mecklenburg County which especially need more youth athletic facilities. This is a 2008 Bond Project.															
Cost Breakdown of Capital Project															
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years			Total						
Land Acquisition									0						
Design			80,000	147,500	122,000				349,500						
Construction			200,000	1,300,000	677,000				2,177,000						
Public Art - 1%			29,500						29,500						
Project Management									0						
Furniture, Fixtures & Equip.			5,000	40,000	55,000				100,000						
Contingency			34,000	100,000	160,000				294,000						
Communication									0						
Other									0						
Total	0	0	348,500	1,587,500	1,014,000				2,950,000						
Additional Comments: The land for this project is already owned by the County.															
Employee Count															
	FY2015			FY2016			FY2017			Total					
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp			
	0	0	0	0	0	0	0	0	0	0	0	0			

Mecklenburg County Capital Project Submission													
Project Name:		Department:		Project Category:		Project Cost:							
Crossridge Neighborhood Park (New)		Park and Recreation		Park & Recreation		\$600,000							
Address Location:		Estimated Start Date:		Estimated Completion Date:		Estimated Operating Cost at Completion:							
Crossridge Road, Charlotte, NC		December 15, 2014		December 15, 2016		\$ 5,540							
Project Description / Scope: This project will provide funding to master plan this new 7.97 acre park site and construct typical neighborhood park amenities such as walking trails, playground, benches, shelter, volleyball and basketball courts based on community input.													
Project Justification: This project will help reach the goal of 2,332 additional acres of neighborhood parks by 2017 per the National Standards and Best Practices in the county's Master Plan. This park would provide recreational opportunities to an area that is underserved. This is a 2008 Bond Project.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years	Total						
Land Acquisition							0						
Design		16,280	35,000	20,000			71,280						
Construction		90,000	240,000	113,320			443,320						
Public Art - 1%		6,000					6,000						
Project Management							0						
Furniture, Fixtures & Equip.		5,000	10,000	5,000			20,000						
Contingency		12,400	30,000	17,000			59,400						
Communication							0						
Other							0						
Total	0	129,680	315,000	155,320	0	0	600,000						
Additional Comments: The land for this project is already owned by the County.													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	
Additional Comments: NO OPERATING IMPACT UNTIL FY2018													

Mecklenburg County Capital Project Submission													
Project Name:		Department:		Project Category:		Project Cost:							
Four Mile Creek GWY - Tunnel under S. Trade Street		Park and Recreation		Park & Recreation		\$175,000							
Address Location:		Estimated Start Date:		Estimated Completion Date:		Estimated Operating Cost at Completion:							
South Trade Street, Matthews, NC		December 15, 2015		December 15, 2017		\$ 5,000							
Project Description / Scope: This project is a joint venture with the Town of Matthews for the extension of the Four Mile Creek greenway under the South Trade Street bridge to the Matthews Area Recreation Association Complex.													
Project Justification: This is a joint venture project with the Town of Matthews. Matthews is in the process of property acquisition. This will provide a critical, safe connection to the Matthews Area Recreation Association Complex using an underpass at Trade Street to avoid people from crossing this busy thoroughfare.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years	Total						
Land Acquisition							0						
Design			5,000	10,000	5,790		20,790						
Construction			10,000	75,000	44,591		129,591						
Public Art - 1%			1.750				1.750						
Project Management							0						
Furniture, Fixtures & Equip.			1,500	4,750	1,373		7,623						
Contingency			5,000	7,500	2,746		15,246						
Communication							0						
Other							0						
Total	0	0	23,250	97,250	54,500	0	175,000						
Additional Comments: \$54,500 balance needed for FY 19 for Design, Construction, FF+E and Contingency. Land is being acquired by Town of Matthews and will be in place by beginning of design.													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	
Additional Comments: NO OPERATING IMPACT UNTIL FY2019													

Mecklenburg County Capital Project Submission

Project Name:	Department:	Project Category:	Project Cost:
Gateway Regional Park (New)	Park and Recreation	Park & Recreation	\$400,000
Address Location:	Estimated Start Date:	Estimated Completion Date:	Estimated Operating Cost at Completion:
9701 Wilkinson Blvd. Charlotte, NC	December 15, 2014	December 15, 2015	\$ 0

Project Description / Scope:

This project will provide funding to master plan and design for infrastructure to this currently land-banked and undeveloped 50.14 acre parcel. 87.09 acres is slated for a nature preserve. The master planning process will identify areas that development can occur. Design documents for road improvements to Wilkinson Blvd. are expected.

Project Justification:

National Standards and Best Practices in the county's Master Plan call for an additional 1,785 acres of Regional Parks by 2017. This project will help meet that goal. This is a 2008 Bond Project.

Cost Breakdown of Capital Project

Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years	Total
Land Acquisition							0
Design		178,200	178,200				356,400
Construction							0
Public Art - 1%		4,000					4,000
Project Management							0
Furniture, Fixtures & Equip.							0
Contingency		19,800	19,800				39,600
Communication							0
Other							0
Total	0	202,000	198,000	0	0	0	400,000

Additional Comments: The county already owns the property for this project.

Employee Count

	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	

Additional Comments: NO OPERATING IMPACT FOR LAND STUDY/DESIGN.

Mecklenburg County Capital Project Submission													
Project Name:		Department:			Project Category:			Project Cost:					
Greenway Improvements		Park and Recreation			Park & Recreation			\$223,900					
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:					
Multiple Greenway locations		December 30, 2016			December 15, 2018			\$ 0					
Project Description / Scope: The greenway system is now over 35 miles and growing. Mecklenburg County Park and Recreation received many calls and complaints about people getting confused or lost or unaware of the rules on our greenways. This project will improve wayfinding measures on our existing greenways. This is a project that does not require land acquisition or permitting.													
Project Justification: Many of our greenway users have complained about getting lost or requested better signage for orientation on our greenways. As the greenway system expands, this problem will only get worse. We need to provide better signage for greenway users safety and well being. This will create a standard that can be implemented on future greenway projects. This is a 2008 Bond Project.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years		Total					
Land Acquisition				0	0	0		0					
Design				7,600	14,000	5,000		26,600					
Construction				20,000	90,000	62,895		172,895					
Public Art - 1%				2,240	0	0		2,240					
Project Management				0	0	0		0					
Furniture, Fixtures & Equip.				0	0	0		0					
Contingency				5,000	10,000	7,165		22,165					
Communication				0	0	0		0					
Other				0	0	0		0					
Total	0	0	0	34,840	114,000	75,060		223,900					
Additional Comments: The land for this project at the various GWY's is already owned by the County.													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0		
Additional Comments:													

Mecklenburg County Capital Project Submission													
Project Name:		Department:		Project Category:		Project Cost:							
Hucks Road Regional Park (New)		Park and Recreation		Park & Recreation		\$3,600,000							
Address Location:		Estimated Start Date:		Estimated Completion Date:		Estimated Operating Cost at Completion:							
5542 Hucks Road, Charlotte, NC		December 15, 2015		December 15, 2018		\$ 4,375							
Project Description / Scope: This project will provide funding to master plan this currently land-banked and undeveloped 31.77 acre parcel. An additional 106.43 acres is slated for a nature preserve - Clark's Creek Nature Preserve. Typical regional park amenities may include tennis courts, picnic shelters, playgrounds and walking trails based on community input. A joint use partnership with Charlotte-Mecklenburg Schools has been developed for the Hucks Road Middle School.													
Project Justification: A partnership with CMS will also provide community use of the middle school classrooms and athletic fields after school hours. Park and Recreation will contribute to athletic fields with irrigation, lighting and park development. This area of the county is in desperate need of these recreation facilities for the surrounding neighborhoods. This is a 2008 Bond Project.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years	Total						
Land Acquisition							0						
Design			100,000	150,000	125,000	52,680	427,680						
Construction			300,000	600,000	1,200,000	597,568	2,697,568						
Public Art - 1%			36,000				36,000						
Project Management							0						
Furniture, Fixtures & Equip.			10,000	30,000	50,000	24,584	114,584						
Contingency			25,000	100,000	150,000	49,168	324,168						
Communication							0						
Other							0						
Total	0	0	471,000	880,000	1,525,000	724,000	3,600,000						
Additional Comments: \$724,000 balance needed for FY 19 for Design, Construction, FF+E and Contingency. The land for this project is already owned by the County.													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	
Additional Comments: NO OPERATING IMPACT UNTIL FY2019													

Mecklenburg County Capital Project Submission

Project Name:				Department:				Project Category:				Project Cost:			
Huntersville Recreation Center (Improvement)				Park and Recreation				Park & Recreation				\$1,500,000			
Address Location: 11725 Verhoeff Drive, Huntersville, NC				Estimated Start Date: December 15, 2015				Estimated Completion Date: December 15, 2018				Estimated Operating Cost at Completion: \$ -50,000			
Project Description / Scope: This project funding will provide for the expansion of the existing recreation center, after-school and summer camp classroom areas.															
Project Justification: This facility in southwest Huntersville is at/over capacity that serve the rapidly growing suburbs with much needed youth and family facilities. This facility has been very popular since it opened. This is a 2008 Bond Project.															
Cost Breakdown of Capital Project															
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years			Total						
Land Acquisition			0	0	0							0			
Design			23,200	50,000	75,000				30,000			178,200			
Construction			58,300	250,000	450,000				150,000			908,300			
Public Art - 1%			15,000	0	0				0			15,000			
Project Management			0	0	0				0			0			
Furniture, Fixtures & Equip.			25,000	50,000	100,000				75,000			250,000			
Contingency			15,000	30,000	78,500				25,000			148,500			
Communication			0	0	0				0			0			
Other			0	0	0				0			0			
Total	0	0	136,500	380,000	703,500				280,000			1,500,000			
Additional Comments: The land for this project is already owned by the County.															
Employee Count															
	FY2015			FY2016			FY2017			Total					
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp			
	0	0	0	0	0	0	0	0	0	0	0				
Additional Comments: NO OPERATING IMPACT UNTIL FY2018, FACILITY MAINTAINED BY THE TOWN OF HUNTERSVILLE															

Mecklenburg County Capital Project Submission													
Project Name:		Department:			Project Category:			Project Cost:					
Jetton Park Picnic Shelters		Park and Recreation			Park & Recreation			\$1,000,000					
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:					
19000 Jetton Road, Charlotte, NC		December 15, 2015			December 15, 2017			\$ -4,360					
Project Description / Scope: This expansion project will be for renovations and upgrades to the existing park shelters and new indoor and outdoor shelters.													
Project Justification: Both indoor and outdoor shelters will need to be constructed and renovations to existing shelters are necessary due to heavy demand for family and group shelters. This is a 2008 Bond Project.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years			Total				
Land Acquisition			0	0	0				0				
Design			40,000	47,000	31,800				118,800				
Construction			200,000	297,700	225,000				722,700				
Public Art - 1%			10,000	0	0				10,000				
Project Management			0	0	0				0				
Furniture, Fixtures & Equip.			10,000	29,000	14,500				53,500				
Contingency			30,000	45,000	20,000				95,000				
Communication			0	0	0				0				
Other			0	0	0				0				
Total	0	0	290,000	418,700	291,300				1,000,000				
Additional Comments:													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0		
Additional Comments:													

Mecklenburg County Capital Project Submission													
Project Name:		Department:			Project Category:			Project Cost:					
Latta Nature Center/Preserve (Improvement)		Park and Recreation			Park & Recreation			\$7,800,000					
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:					
5226 Sample Road, Huntersville, NC		December 15, 2014			December 15, 2017			\$ 20,000					
Project Description / Scope:													
Funding for this project will provide a new nature center and overall master planning of the preserve, to include new boat storage & canoe rental, rental facilities, classrooms for programs, expanded storage, staff offices, special event parking lot, etc.													
Project Justification:													
The lack of space of the existing nature center is a concern/demand. The Latta Nature Preserve is the third highest used park in the system and needs expansion of facilities to meet the demand. This is a joint venture with the Carolina Raptor Center. This is a 2008 Bond Project.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years		Total					
Land Acquisition								0					
Design		250,000	450,000	200,000	50,000			950,000					
Construction			1,700,000	2,452,000				5,652,000					
Public Art - 1%		78,000						78,000					
Project Management								0					
Furniture, Fixtures & Equip.			50,000	150,000	100,000			300,000					
Contingency		25,000	120,000	350,000	275,000			770,000					
Communication					50,000			50,000					
Other								0					
Total	0	353,000	2,320,000	3,152,000	1,975,000			7,800,000					
Additional Comments:													
The county owns the property needed for this project.													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0		
Additional Comments: NO OPERATING IMPACT FOR FY2018													

Mecklenburg County Capital Project Submission

Project Name:		Department:		Project Category:		Project Cost:							
Linda Lake Neighborhood Park (New)		Park and Recreation		Park & Recreation		\$600,000							
Address Location:		Estimated Start Date:		Estimated Completion Date:		Estimated Operating Cost at Completion:							
Applecross Lane, Charlotte, NC		December 15, 2015		December 15, 2017		\$ 3,750							
Project Description / Scope: This project is for master planning for a new 10 acre neighborhood park.													
Project Justification: This is a park that is needed in an under-served area of the county. This will provide master planning for a vacant land banked parcel that is a 2008 Bond Project.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years	Total						
Land Acquisition			10,000	50,000	11,280		0						
Design							71,280						
Construction				300,000	154,312		454,312						
Public Art - 1%			6,000				6,000						
Project Management							0						
Furniture, Fixtures & Equip.				15,000	1,136		16,136						
Contingency			10,000	40,000	2,272		52,272						
Communication							0						
Other							0						
Total	0	0	26,000	405,000	169,000	0	600,000						
Additional Comments:													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	
Additional Comments: NO OPERATING IMPACT UNTIL FY2019													

Mecklenburg County Capital Project Submission													
Project Name:		Department:			Project Category:			Project Cost:					
Little Sugar Creek GWY - Huntingtowne Farms to I-485		Park and Recreation			Park & Recreation			\$3,326,000					
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:					
2100 Sharon Road West, Charlotte, NC		July 15, 2016			December 15, 2018			\$ 36,000					
Project Description / Scope: This project will be a 2.5 mile extension of the Little Sugar Creek Greenway (LSCG) from the existing Huntingtowne Farms Park Greenway to the south to I-485 at Cadillac Street Golf Range in Pineville.													
Project Justification: Design document will be completed with a separate grant from NC Department of Transportation. A NCDOT Construction Grant has been awarded for the LSCG further north. For this submittal form, the NCDOT Grant is applied entirely to the northern section (LSCG - Tyvola to Huntingtowne Farms Park) A portion of this project needs to be funded to complete a greenway section from Tyvola Road to Sharon Road West.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years		Total					
Land Acquisition				100,000	60,000	40,000		0					
Design				800,000	1,000,000	798,829		200,000					
Construction				33,260				2,598,829					
Public Art - 1%								33,260					
Project Management								0					
Furniture, Fixtures & Equip.					100,000	64,637		164,637					
Contingency				50,000	150,000	129,274		329,274					
Communication								0					
Other								0					
Total	0	0	0	983,260	1,310,000	1,032,740		3,326,000					
Additional Comments: Approximately 95% of the land needed for this project is in County ownership. The realty firm THC has been engaged to complete the needed transactions. Almost all parcels are for access trails. Initial owner contacts have been made by THC. Project is related to the NCDOT grant (FY14) is being negotiated and start of grant-funded design is imminent. This funding is essential to completion of the project scope described in the NCDOT grant project.													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	
Additional Comments: NO OPERATING IMPACT UNTIL FY2018													

Mecklenburg County Capital Project Submission												
Project Name:		Department:			Project Category:			Project Cost:				
Little Sugar Creek GWY - Tyvola to Huntingtowne Farms		Park and Recreation			Park & Recreation			\$3,659,000				
Address Location:		Estimated Start Date:			Estimated Completion Date:			Estimated Operating Cost at Completion:				
6215 Park Road, Charlotte, NC		July 15, 2016			June 30, 2019			\$ 36,000				
Project Description / Scope: This project serves as an 2.5 mile extension of Little Sugar Creek Greenway from Huntingtowne Farms Park north to Tyvola Road and a parking trailhead at Briar Creek and Park Road with related neighborhood park amenities.												
Project Justification: This project is related to a \$1M NC Department of Transportation grant project (county must have \$200K for match of \$800K NCDOT funds) available October 2013. This funding must coincide with an NCDOT Construction Grant awarded for NCDOT FY 2014.												
Cost Breakdown of Capital Project												
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years		Total				
Land Acquisition				100,000	60,000	40,000		0				
Design				800,000	1,500,000	679,049		200,000				
Construction				36,590				2,979,049				
Public Art - 1%								36,590				
Project Management								0				
Furniture, Fixtures & Equip.					90,000	91,120		181,120				
Contingency				20,000	100,000	142,241		262,241				
Communication								0				
Other								0				
Total	0	0	0	956,590	1,750,000	952,410		3,659,000				
Additional Comments: Approximately 95% of the land needed for this project is in County ownership. The realty firm THC has been engaged to complete the needed transactions. Almost all parcels are for access trails. Initial owner contacts have been made by THC. Project is related to the NCDOT grant (FY14) is being negotiated and start of grant-funded design is imminent. This funding is essential to completion of the project scope described in the NCDOT grant project.												
Employee Count												
	FY2015			FY2016			FY2017			Total		
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp
	0	0	0	0	0	0	0	0	0	0	0	
Additional Comments: NO OPERATING IMPACT UNTIL FY2018												

Mecklenburg County Capital Project Submission													
Project Name:		Department:		Project Category:		Project Cost:							
Long Creek GWY Phase 2 - Primm Road to Dixon Branch		Park and Recreation		Park & Recreation		\$3,900,000							
Address Location:		Estimated Start Date:		Estimated Completion Date:		Estimated Operating Cost at Completion:							
Primm Road, Charlotte, NC		July 15, 2017		December 15, 2019		\$ 50,000							
Project Description / Scope: This 3 mile section of the Long Creek Greenway will extend from Dixon Branch to Primm Road. This greenway will provide pedestrian/bicycle access to the Northlake retail area for a rapidly growing region of the county.													
Project Justification: This Phase 2 greenway project is a 2008 Bond Project and is needed in this underserved, rapidly growing region of the county.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years	Total						
Land Acquisition					200,000	263,320	0						
Design						2,908,028	463,320						
Construction							2,908,028						
Public Art - 1%					39.000		39.000						
Project Management							0						
Furniture, Fixtures & Equip.						149,884	149,884						
Contingency					20,000	319,768	339,768						
Communication							0						
Other							0						
Total	0	0	0	0	259,000	3,641,000	3,900,000						
Additional Comments: The county owns all the land needed for the main trail. Park and Recreation has requested that land for additional access trails be acquired by the beginning of design.													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	
Additional Comments: NO OPERATING IMPACT UNTIL FY2020													
Land for the main trail is County owned. Some access easements/parcels are being acquired for the project and are anticipated to be in hand by the beginning of design.													

Mecklenburg County Capital Project Submission													
Project Name:		Department:		Project Category:		Project Cost:							
Marion Diehl Recreation Center (Improvement)		Park and Recreation		Park & Recreation		\$8,525,000							
Address Location:		Estimated Start Date:		Estimated Completion Date:		Estimated Operating Cost at Completion:							
2219 Tyvola Road, Charlotte, NC		December 15, 2017		December 15, 2020		\$ 47,500							
Project Description / Scope: Funding for this project would allow for expansion and renovation to the existing facility. Improvements would include an auxiliary gym, additional classrooms, fitness center, meeting rooms and a kitchen. Therapeutic recreation programs for senior citizens and families would also be included.													
Project Justification: This center is over 30 years old and has not had any improvements done since it opened. The facility is over capacity for the citizens it serves. The demand from the increasing population make this project a necessity at this time. It is a 2008 Bond Project.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years	Total						
Land Acquisition					0		0						
Design					250,000	762,770	1,012,770						
Construction					0	6,617,933	6,617,933						
Public Art - 1%					85.250		85.250						
Project Management					0		0						
Furniture, Fixtures & Equip.					0	66,349	66,349						
Contingency					10,000	732,698	742,698						
Communication					0		0						
Other					0		0						
Total	0	0	0	0	345,250	8,179,750	8,525,000						
Additional Comments: The land for this project at Marion Diehl Park is owned by the County.													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	
Additional Comments: NO OPERATING IMPACT UNTIL FY2019													

Mecklenburg County Capital Project Submission													
Project Name:		Department:		Project Category:		Project Cost:							
Mayerling Drive Neighborhood Park (New)		Park and Recreation		Park & Recreation		\$600,000							
Address Location:		Estimated Start Date:		Estimated Completion Date:		Estimated Operating Cost at Completion:							
8420 Lawyers Road, Charlotte, NC		December 15, 2017		December 15, 2019		\$ 28,600							
Project Description / Scope: This project would fund the master planning for a new neighborhood park. Park elements could include playgrounds, benches, walking trails, picnic areas/shelters and basketball/volleyball courts. The master plan would be completed with input from the community that it will serve.													
Project Justification: This park is needed in an underserved area of the county. This is a 2008 Bond Project.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years	Total						
Land Acquisition					49,800	15,000	0						
Design					75,000	373,200	64,800						
Construction					6,000		448,200						
Public Art - 1%							6,000						
Project Management							0						
Furniture, Fixtures & Equip.						27,000	27,000						
Contingency					5,000	49,000	54,000						
Communication							0						
Other							0						
Total	0	0	0	0	135,800	464,200	600,000						
Additional Comments: The County owns the land for this project.													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0.5	0	0	0.5	0	0	
Additional Comments: MOA POSITION AND VEHICLE DIVIDED AMONG NEW SOUTH REGION AMENITIES													

Mecklenburg County Capital Project Submission													
Project Name:		Department:		Project Category:		Project Cost:							
McAlpine Creek GWY - Sardis to Providence		Park and Recreation		Park & Recreation		\$1,310,000							
Address Location:		Estimated Start Date:		Estimated Completion Date:		Estimated Operating Cost at Completion:							
108 old Bell Road, Charlotte, NC		July 15, 2016		July 15, 2018		\$ 18,000							
Project Description / Scope: This 1 mile greenway project involves a partnership with Mecklenburg County Land Use & Environmental Services and Charlotte Storm Water Services, which will provide stream restoration. This is an extension of McAlpine Creek Greenway that connects to James Boyce Park and McAlpine Creek Park.													
Project Justification: It is critical the greenway project occur in tandem with the LUESA stream restoration construction project. Project construction should coincide with the paving of the 3 mile greenway between Independence and Sardis Road so all 4 miles can open at once. Additional \$200K is needed for access to Bishops Ridge. This is a 2008 Bond Project.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years	Total						
Land Acquisition				80,000	65,000	10,628	0						
Design					650,000	296,737	155,628						
Construction							946,737						
Public Art - 1%				13,100			13,100						
Project Management							0						
Furniture, Fixtures & Equip.					50,000	14,845	64,845						
Contingency				5,000	50,000	74,690	129,690						
Communication							0						
Other							0						
Total	0	0	0	98,100	815,000	396,900	1,310,000						
Additional Comments: The County has engaged the realtor THC to handle acquiring the remaining properties. This process is expected to be complete by the beginning of design.													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	
Additional Comments: NO OPERATING IMPACT UNTIL FY2018													

Mecklenburg County Capital Project Submission													
Project Name:		Department:		Project Category:		Project Cost:							
McDowell Creek GWY - Taybrook Drive to Baylis Drive		Park and Recreation		Park & Recreation		\$2,500,000							
Address Location:		Estimated Start Date:		Estimated Completion Date:		Estimated Operating Cost at Completion:							
Taybrook Drive, Huntersville, NC		December 15, 2015		June 15, 2018		\$ 36,000							
Project Description / Scope: This 1.2 mile greenway project will extend McDowell Creek Greenway to the Wynfield neighborhood off Gilead Road in Huntersville. It will also connect to Torrence Creek Greenway and include a parking lot.													
Project Justification: This is a 2008 Bond Project and will provide access to residents in the northern portion of the county that are currently under served by greenways.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years	Total						
Land Acquisition							0						
Design				80,000	120,000	97,000	297,000						
Construction					50,000	1,821,300	1,871,300						
Public Art - 1%			25,000				25,000						
Project Management							0						
Furniture, Fixtures & Equip.						88,900	88,900						
Contingency			10,000	30,000	177,800		217,800						
Communication							0						
Other							0						
Total	0	0	115,000	200,000	2,185,000	0	2,500,000						
Additional Comments: The County has the land needed for this project.													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	
Additional Comments: NO OPERATING IMPACT UNTIL FY2020													

Mecklenburg County Capital Project Submission													
Project Name:		Department:		Project Category:		Project Cost:							
Pine Valley Neighborhood Park (New)		Park and Recreation		Park & Recreation		\$700,000							
Address Location:		Estimated Start Date:		Estimated Completion Date:		Estimated Operating Cost at Completion:							
1700 Longleaf Drive, Charlotte NC		December 15, 2016		December 15, 2018		\$ 2,600							
Project Description / Scope: This project will include design and construction a playground and drinking fountain adjacent to the Pine Valley community center.													
Project Justification: Pine Valley is an underserved neighborhood. It does not currently have a neighborhood park.													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years	Total						
Land Acquisition				15,000	65,000	3,160	0						
Design				0	400,000	120,540	83,160						
Construction				7,000			520,540						
Public Art - 1%							7,000						
Project Management							0						
Furniture, Fixtures & Equip.					15,000	5,000	20,000						
Contingency				5,000	45,000	19,300	69,300						
Communication							0						
Other							0						
Total	0	0	0	27,000	525,000	148,000	700,000						
Additional Comments: The County has the land needed for this project.													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	
Additional Comments:													

Mecklenburg County Capital Project Submission

Project Name:				Department:				Project Category:				Project Cost:			
Pineville Community Park (New)				Park and Recreation				Park & Recreation				\$3,600,000			
Address Location: 1310 Lakeview Drive, Pineville, NC				Estimated Start Date: December 15, 2015				Estimated Completion Date: July 15, 2017				Estimated Operating Cost at Completion: \$ -59,245			
Project Description / Scope: This is a collaborative project with the Town of Pineville for a new Community Park on a 40 acre parcel off Lakeview Drive in Pineville, NC. Amenities could include athletic fields, picnic shelters, playgrounds, walking trails, etc. built after consultation with the community. The project would include master planning and construction of the selected park amenities on land-banked property.															
Project Justification: This park would help achieve the goal of providing 2,053 acres of new Community Parks by 2017 per the National Standards and Best Practices in the Mecklenburg County Park and Recreation Master Plan. This is a rapidly growing portion of the county and is currently underserved. This is a 2008 Bond Project.															
Cost Breakdown of Capital Project															
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years			Total						
Land Acquisition			150,000	200,000	77,680				0						
Design				750,000	1,913,372				427,680						
Construction			36,000						2,663,372						
Public Art - 1%									36,000						
Project Management									0						
Furniture, Fixtures & Equip.			10,000	30,000	119,316				159,316						
Contingency			25,000	50,000	238,632				313,632						
Communication									0						
Other									0						
Total	0	0	221,000	1,030,000	2,349,000				0	3,600,000					
Additional Comments: The County/Town of Pineville already owns the land needed for this project. Will continue to collaborate with Pineville to insure the project meets their park system needs.															
Employee Count															
	FY2015			FY2016			FY2017			Total					
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp			
	0	0	0	0	0	0	0	0	0	0	0	0			
Additional Comments: NO OPERATING IMPACT UNTIL FY2021															

Mecklenburg County Capital Project Submission

Project Name:	Department:	Project Category:	Project Cost:										
First Ward Park	Park and Recreation	Park & Recreation	\$8,000,000										
Address Location:	Estimated Start Date:	Estimated Completion Date:	Estimated Operating Cost at Completion:										
9th Street/Brevard Street/Caldwell Street, Charlotte, NC	July 1, 2014	July 1, 2017	\$ 125,000										
Project Description / Scope: This project is a partnership with Daniel Levine for construction of a new uptown park at Caldwell, Brevard and 9th Streets on County owned property.													
Project Justification: 													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years	Total						
Land Acquisition							0						
Design							0						
Construction			4,000,000	4,000,000			8,000,000						
Public Art - 1%							0						
Project Management							0						
Furniture, Fixtures & Equip.							0						
Contingency							0						
Communication							0						
Other							0						
Total	0	0	4,000,000	4,000,000	0	0	8,000,000						
Additional Comments:													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0		
Additional Comments: NO OPERATING IMPACT UNTIL FY2018. ESTIMATED EXPENSES AROUND \$125,000 PER YEAR ONCE PROJECT IS COMPLETED.													

Mecklenburg County Capital Project Submission													
Project Name:	Department:	Project Category:			Project Cost:								
Green Space Acquisition	Park and Recreation	Park & Recreation			33,000,000 (6,600,000 annually)								
Address Location:	Estimated Start Date:	Estimated Completion Date:			Estimated Operating Cost at Completion:								
Various	July 1, 2013	June 30, 2018			\$ 0								
Project Description / Scope: The Capital Improvement Plan includes 6.6 million in annual funds to acquire land for future parks and green space conservation.													
Project Justification: 													
Cost Breakdown of Capital Project													
Project Costs	FY2014	FY2015	FY2016	FY2017	FY2018	Future Years	Total						
Land Acquisition	6,600,000	6,600,000	6,600,000	6,600,000	6,600,000		33,000,000						
Design							0						
Construction							0						
Public Art - 1%							0						
Project Management							0						
Furniture, Fixtures & Equip.							0						
Contingency							0						
Communication							0						
Other							0						
Total	6,600,000	6,600,000	6,600,000	6,600,000	6,600,000	0	33,000,000						
Additional Comments: 													
Employee Count													
	FY2015			FY2016			FY2017			Total			
	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	FT	PT	Temp	
	0	0	0	0	0	0	0	0	0	0	0	0	
Additional Comments: 													



APPENDICES

- Budget Ordinance
- Financial Management Policies
- Basis of Budgeting and Accounting
- County Debt Policy
- Mecklenburg County At a Glance
- FY2017 Mecklenburg County Jurisdiction Tax Rates
- Five Year Historical Comparison of Tax Rate
- 20 Year Property Tax Rate Summary
- Property Tax Rate Per Capita: Ten Year Comparison
- FY2017 Adopted Fee Changes
- Glossary of Terms

MECKLENBURG COUNTY, NORTH CAROLINA BUDGET ORDINANCE FISCAL YEAR 2016-2017

The following ordinance was offered by Commissioner George Dunlap who moved its adoption:

BE IT ORDAINED BY THE BOARD OF COMMISSIONERS OF MECKLENBURG COUNTY, NORTH CAROLINA, THIS 21ST DAY OF JUNE 2016:

Section I. That for the operation of Mecklenburg County's government and its subdivisions for the fiscal year beginning July 1, 2016 and ending June 30, 2017, the amounts in the following schedules are hereby appropriated:

General Fund	\$1,226,844,496
including appropriation for:	
Capital Reserve Fund	14,000,000
Capital Project Pay Go Fund	36,117,180
Technology Reserve Fund	15,000,000
Vehicle Reserve Fund	1,000,000
Debt Service Fund	307,660,307
including appropriation for:	
Capital Reserve Fund	10,000,000
Law Enforcement Service District Fund	16,196,793
Fire Protection Service District Funds	
Charlotte ETJ Fire Protection Service District	3,569,446
Cornelius ETJ Fire Protection Service District	51,869
Davidson ETJ Fire Protection Service District	120,843
Huntersville ETJ Fire Protection Service District	716,261
Mint Hill ETJ Fire Protection Service District	324,214
Solid Waste Enterprise Fund	21,860,755
Storm Water Special Revenue Fund	15,547,437
Transit Sales Tax Special Revenue Fund	<u>48,000,000</u>
TOTAL APPROPRIATIONS	<u>\$1,640,892,421</u>

Section II. That it is estimated that the following revenues will be available during the fiscal year beginning July 1, 2016, and ending June 30, 2017, to meet the appropriations in Section I, as set forth in the following schedules:

General Fund	
Current Tax Levy	\$742,738,879
Revenues – Other Sources	<u>484,105,617</u>
Subtotal – General Fund	\$1,226,844,496
Debt Service Fund	
Current Tax Levy	\$240,781,200
Revenues – Other Sources	<u>66,879,107</u>
Subtotal – General Fund	307,660,307
Law Enforcement Service District Fund	
Current Tax Levy	\$15,358,342
Revenues – Other Sources	<u>838,451</u>
Subtotal – LESD Fund	16,196,793

Fire Protection Service District Funds	
Charlotte ETJ Fire Protection Service District	
Current Tax Levy	\$3,561,200
Revenue – Other Sources	<u>8,246</u>
Subtotal – Charlotte ETJ Fire Protection Service District	3,569,446
Cornelius ETJ Fire Protection Service District	
Current Tax Levy	51,869
Davidson ETJ Fire Protection Service District	
Current Tax Levy	120,843
Huntersville ETJ Fire Protection Service District	
Current Tax Levy	716,261
Mint Hill ETJ Fire Protection Service District	
Current Tax Levy	324,214
Solid Waste Enterprise Fund	
Revenue-Other Sources	21,860,755
Storm Water Special Revenue Fund	
Revenue–Other Sources	15,547,437
Transit Sales Tax Special Revenue Fund	
Non-Property Tax	<u>48,000,000</u>
ESTIMATED REVENUES	<u>\$1,640,892,421</u>

Section III. That there is hereby levied for the fiscal year beginning July 1, 2016 and ending June 30, 2017, the following rate of property tax on each one hundred dollars (\$100) of assessed valuation of taxable property, as listed for taxes as of January 1, 2016, for the purpose of raising the revenue for current year's taxes as set forth in the foregoing estimates of revenues, and in order to finance the foregoing appropriations:

Tax Rate <u>81.57¢</u>
Based on Estimated Assessed Valuation of <u>\$122,100,000,000</u>

Section IV. There is also hereby levied for the fiscal year beginning July 1, 2016 and ending June 30, 2017, the following rate of property tax on each one hundred dollars (\$100) of assessed valuation of taxable property subject to taxation in the Law Enforcement Service District (the entire unincorporated area) as listed for taxes as of January 1, 2016, in addition to that levied throughout the County, for the purpose of raising the revenue for the Law Enforcement Service District as set forth in the foregoing estimates of revenues, and in order to finance the foregoing appropriations:

Law Enforcement Service District Tax Rate <u>21.14¢</u>
Based on Estimated Assessed Valuation in the Law Enforcement Service District of <u>\$7,413,329,069</u>

Section V. There is also hereby levied for the fiscal year beginning July 1, 2016 and ending June 30, 2017, the following rate of property tax on each one hundred dollars (\$100) of assessed valuation of taxable property subject to taxation in the Fire Protection Service Districts as listed for taxes as of January 1, 2016, in addition to that levied throughout the County, for the purpose of raising the revenue for the Fire Protection Service Districts as set forth in the foregoing estimates of revenues, and in order to finance the foregoing appropriations:

Charlotte ETJ Fire Protection Service District Tax Rate 7.0¢

**Based on Estimated Assessed Valuation in the Charlotte ETJ Fire Protection Service District of
\$5,191,253,279**

Cornelius ETJ Fire Protection Service District Tax Rate 5.7¢

**Based on Estimated Assessed Valuation in the Cornelius ETJ Fire Protection Service District of
\$92,854,548**

Davidson ETJ Fire Protection Service District Tax Rate 5.5¢

**Based on Estimated Assessed Valuation in the Davidson ETJ Fire Protection Service District of
\$224,198,975**

Huntersville ETJ Fire Protection Service District Tax Rate 5.0¢

**Based on Estimated Assessed Valuation in the Huntersville ETJ Fire Protection Service District of
\$1,461,756,771**

Mint Hill ETJ Fire Protection Service District Tax Rate 8.0¢

**Based on Estimated Assessed Valuation in the Mint Hill ETJ Fire Protection Service District of
\$417,801,726**

Section VI. The foregoing appropriations, schedules of expected revenues, and taxes levied, are based on the annual budget as hereby approved, a summary of which budget is attached as Schedule No. 1, and the terms of which budget are hereby specifically incorporated by reference.

Section VII. The total of all amounts encumbered for outstanding purchase orders and contracts at June 30, 2016 shall be carried forward in fund balance as the amount Reserved for Encumbrances and the corresponding appropriations for these encumbrances shall not lapse in order to properly account for the payment in the fiscal year paid.

Section VIII. The Management and Budget Director, as approved by the County Manager, is hereby authorized to transfer the unencumbered balance, or any portion thereof, from one appropriation to another appropriation within the same fund. Expenditures will be controlled for financial reporting purposes at the agency level and for operational purposes within organization units at the appropriation unit for all category levels (4000, 5000, 6000, 7000, 8000 and 9000 series of accounts). The original capital outlay appropriation by organization unit may not be increased by transfer by more than \$50,000 of local funds without specific Board action. The Management and Budget Director may authorize, at the request of the affected department head or his/her designee, the substitution of one capital outlay item for another within the appropriation limits set forth above. The Management and Budget Director may authorize non-locally funded changes in capital outlay resulting from Federal, State or other grant funding as requested by the affected department. The County Manager may delete positions as part of reorganization but the Board must approve all new permanent positions.

Section IX. The County Manager or her designee may award and execute contracts that are not required to be bid or which G.S. 143-131 allows to be let on informal bids so long as the budget or appropriate capital project ordinance or capital reserve fund contains sufficient appropriated but unencumbered funds for such purposes. On behalf of Mecklenburg County, the County Manager or her designee, may enter into and execute change orders or amendments to construction contracts when the appropriate capital project or capital reserve fund contains sufficient appropriated but unencumbered funds allocated for such construction projects. On behalf of Mecklenburg County, the County Manager or her designee, may execute contracts with outside agencies to properly document budgeted appropriations to such agencies where G.S. 153A-248(b), 259, 449 or any similar statutes require such contracts. On behalf of the Mecklenburg County Consolidated Human Services Agency ("Human Services Agency"), the County Manager or her designee, may award and execute contracts which are not

required to be bid or which G.S. 143-131 allows to be let on informal bids so long as the budget contains sufficient appropriated but unencumbered funds for such purposes, and may execute contracts with outside agencies to properly document budgeted appropriations to such agencies where G.S. 122C-141, 142 or any similar statutes require such contracts. The County Manager or her designee may execute contracts on behalf of the Human Services Agency or the County, to render services, at not less than full cost, with the State, other political subdivisions of the State and outside agencies. The County Manager or her designee may execute contracts or other agreements with the State of North Carolina required by the State in connection with the receipt of revenues that are included in the estimate of revenues. The County Manager shall exercise her authority to designate individuals who are authorized to award and execute contracts only by a written memorandum of delegation filed with the Clerk to the Board, the County Attorney, and the Director of Finance, except that the County Manager may designate the Deputy County Manager or the Assistant County Managers without filing a written memorandum of delegation. Provided, however, equipment leases for fewer than 30 days, and purchase orders may be processed without the signature of the County Manager or her designee if processed in accordance with policies of the Finance Department.

Section X. That there is hereby appropriated to the Solid Waste Enterprise Fund all Residential Solid Waste Fees, user fees, tipping fees, revenues from sale of recyclables and other revenues attributable to the program.

A Residential Solid Waste Fee of \$20.50 per year is imposed under N.C.G.S. 153A-292 for the fiscal year beginning July 1, 2016 and ending June 30, 2017, on all mobile homes, single family and multi-family residences located in Mecklenburg County on January 1, 2016, as provided in the Residential Solid Waste Fee Ordinance. Such fees are to be added to the 2016 property tax bill, are payable in the same manner as property taxes, and, in the case of nonpayment, may be collected in any manner by which delinquent personal or real property taxes can be collected. The Residential Solid Waste Fee Ordinance provides additional details about this fee.

Section XI. That there is hereby appropriated to the Solid Waste Special Revenue Fund all Solid Waste Fees and other revenues attributable to the program, including but not limited to Discarded White Goods and Scrap Tire Disposal proceeds.

Section XII. That there is hereby appropriated to the Law Enforcement Service District Fund (a special revenue fund) revenues from the collection of the Law Enforcement Service District Ad Valorem tax at the rate stated in Section IV.

Section XIII. That there are hereby appropriated to the Fire Protection Service District Funds (special revenue funds) the revenues from the collection of the Fire Protection Service Districts Ad Valorem tax at the rates stated in Section V.

Section XIV. The Director of Finance is authorized to transfer as a loan from the General Fund to the Law Enforcement and Fire Protection Service District Funds, funds necessary to provide cash for operation until such time as revenues received from all sources are sufficient to provide funding for expenditures. Any such loan is to be paid back to the General Fund when cash balances allow for repayment.

Section XV. That there is hereby appropriated to the Technology Reserve Special Revenue Fund as a transfer from the General Fund, \$15,000,000. Funds appropriated can only be utilized for technology either in the current or subsequent fiscal years.

Section XVI. That there is hereby appropriated to the Capital Reserve Special Revenue Fund as a transfer from the General Fund, \$8 million. In addition, the Deferred Maintenance Capital Reserve Fund is hereby established to be included in the Capital Reserve Special Revenue Fund. A transfer of \$30 million is authorized into the Deferred Maintenance Capital Reserve Fund from the following sources: the General Fund; Pay-As-You Go funding; the Debt Service Fund; fees; and from Capital Reserve Fund Balance. The Deferred Maintenance Capital Reserve Fund annual budget for FY17 totals \$30 million to be expended on projects as approved by the County Manager or her designee. Funds appropriated can only be utilized for capital expenditures in the current or subsequent years.

Section XVII. That there is hereby appropriated to the Vehicle Reserve Special Revenue Fund as a transfer from the General Fund, \$1,000,000. Funds appropriated can only be utilized for purposes described in the Vehicle Replacement Reserve Fund Ordinance either in the current or subsequent fiscal years.

Section XVIII. The Capital Project Pay-Go Fund is funded by an appropriation of \$36,117,180 as a transfer from the General Fund. Funds appropriated can only be utilized for capital projects either in the current or subsequent fiscal years.

Section XIX. In accordance with North Carolina General Statute 115D-58.2, the Director of Finance is directed to provide, based on the appropriations herein, funds to Central Piedmont Community College as needed (with at least one transfer of funds during each month for which funds are requested) to meet the expenditures reflected in the approved budget. All unexpended and unencumbered funds at the end of the fiscal year shall be returned to Mecklenburg County within thirty (30) days after the close of the fiscal year.

Section XX. The appropriations to the Charlotte-Mecklenburg Board of Education have been allocated by purpose, function and project as defined in the uniform budget format, as shown on Schedule No 2. The Charlotte-Mecklenburg Board of Education must obtain the approval of the Board for any amendment to the Board of Education's budget which would (a) increase or decrease appropriation for capital outlay approved by the Board of Commissioners for such projects as listed in G.S. 115C-426(f)(1) or (2), or (b) increase or decrease the amount of other County appropriations allocated to a purpose or function by more than ten (10%) percent.

Section XXI. That there is hereby appropriated to the Debt Service Fund actual proceeds of revenues dedicated for debt service, specifically sales tax Articles 40 and 42 received and allocated for schools, and lottery, ABC and investment revenue along with property tax revenue. The total appropriation for this fund is \$307,660,307. Funds appropriated can only be utilized for debt service or pay-as-you-go capital in the current or subsequent fiscal years.

The Director of Finance is authorized to transfer as a loan from the General Fund to the Debt Service Fund, funds necessary to provide cash for operation until such time as revenues received from all sources are sufficient to provide funding for expenditures. The loan is to be paid back to the General Fund when cash balances allow for repayment.

Section XXII. The excess amount of all building development revenues over related expenditures resulting from such fees collected by Land Use and Environmental Services Agency as of June 30, 2016 are to be retained within fund balance and designated for Land Use and Environmental Services Code Administration operations for use at such time that revenues are not sufficient to provide funding for those expenditures.

Section XXIII. That before any portion of the \$125,000 unrestricted contingency appropriations (Schedule No.3) can be expended, the Board must authorize such expenditure. That before any portion of the \$390,000 restricted contingency appropriation for C.W. Williams can be expended, the Board must authorize such expenditures. That before any portion of the \$31,000 restricted contingency appropriation for Public Information can be expended, the Board must authorize such expenditures.

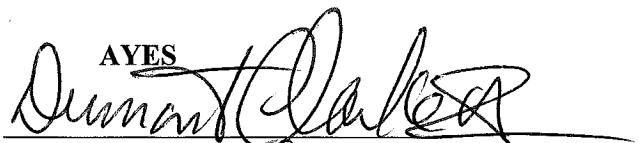
Section XXIV. That there is hereby appropriated to the Transit Sales Tax Special Revenue Fund to account for the proceeds of the one-half percent local government sales and use tax, such actual proceeds as received to be transferred by the Director of Finance to the City of Charlotte in accordance with the provisions of the Transit Governance Interlocal Agreement.

Section XXV. The fees submitted by the Park and Recreation department, the Health department and Land Use and Environmental Service department in support of their budget request are approved.

Section XXVI. The compensation and allowances for the members of the Board of County Commissioners shall be as provided in the annual budget, the details of which are shown attached in Schedule No. 4, and the terms of which budget are hereby specifically incorporated by reference.

The motion to adopt the foregoing ordinance was seconded by Commissioner Vilma D. Leake and carried on the following vote:

AYES

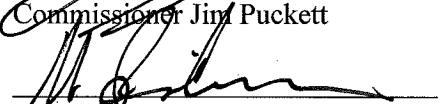


Commissioner Dumont Clarke

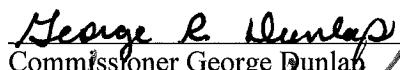
NAYES



Commissioner Jim Puckett



Commissioner Matthew Ridenhour



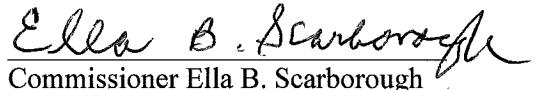
Commissioner George Dunlap



Commissioner Trevor M. Fuller



Commissioner Vilma D. Leake



Commissioner Ella B. Scarborough

*Note: Commissioner Bill James was absent.



Budget Summary By Fund
FY 2016 - 2017

Schedule 1

Fund	Appropriation	Fund Balance	Federal Aid	State Aid	Other Revenue	Prior Year's Taxes	Sales Taxes	Current Year's Taxes
General Fund	\$ 1,226,844,496	\$ 47,007,474	\$ 113,025,376	\$ 29,755,080	\$ 117,375,437	\$ 4,825,000	\$ 172,117,250	\$ 742,738,879
Solid Waste Disposal Enterprise Fund	21,860,755	400,123		1,654,721	19,805,911			
Storm Water Special Revenue Fund	15,547,437				15,547,437			
Transit Sales Tax	48,000,000						48,000,000	
Charlotte ETJ - District 1	3,569,446		8,246					3,561,200
Cornelius ETJ - District 2	51,869							51,869
Davidson ETJ - District 3	120,843							120,843
Huntersville ETJ - District 4	716,261							716,261
Mint Hill ETJ - District 5	324,214							324,214
Debt Service Fund	307,660,307			2,025,025	14,571,203		50,282,879	240,781,200
Law Enforcement Service District	16,196,793	838,451						15,358,342
TOTALS	\$ 1,640,892,421	\$ 48,254,294	\$ 115,050,401	\$ 31,409,801	\$ 167,299,988	\$ 4,825,000	\$ 270,400,129	\$ 1,003,652,808

2016-2017 Tax Rate per \$100 of Assessed Value:

Law Enforcement Service District:

Yield of 1¢ Tax Rate	
Gross	\$741,333
Less: 2% Allowance for Uncollectibles	<u>-14,827</u>
NET	<u>\$726,506</u>
2016-2017 Tax Rate	<u>21.14</u> ¢
2016-2017 Est. Assessed Valuation	<u>\$7,413,329,069</u>

2016-2017 Tax Rate per \$100 of Assessed Value:

General Fund:

Yield of 1¢ Tax Rate	
Gross	\$12,210,000
Less: 1.25% Allowance for Uncollectibles	<u>-152,625</u>
NET	<u>\$12,057,375</u>
2016-2017 Tax Rate	<u>81.57</u> ¢
2016-2017 Est. Assessed Valuation	<u>\$122,100,000,000</u>

2016-2017 Tax Rate per \$100 of Assessed Value:

Charlotte ETJ Fire District 1

Yield of 1¢ Tax Rate	
Gross	\$519,125
Less: 2% Allowance for Uncollectibles	<u>-10,382</u>
NET	<u>\$508,743</u>
2016-2017 Tax Rate	<u>7.00</u> ¢
2016-2017 Est. Assessed Valuation	<u>\$5,191,253,279</u>

2016-2017 Tax Rate per \$100 of Assessed Value:

Cornelius ETJ Fire District 2

Yield of 1¢ Tax Rate	
Gross	\$9,285
Less: 2% Allowance for Uncollectibles	<u>-186</u>
NET	<u>\$9,100</u>
2016-2017 Tax Rate	<u>5.70</u> ¢
2016-2017 Est. Assessed Valuation	<u>\$92,854,548</u>

2016-2017 Tax Rate per \$100 of Assessed Value:

Davidson ETJ Fire District 3

Yield of 1¢ Tax Rate	
Gross	\$22,419
Less: 2% Allowance for Uncollectibles	<u>-448</u>
NET	<u>\$21,971</u>
2016-2017 Tax Rate	<u>5.50</u> ¢
2016-2017 Est. Assessed Valuation	<u>\$224,198,975</u>

2016-2017 Tax Rate per \$100 of Assessed Value:

Huntersville ETJ Fire District 4

Yield of 1¢ Tax Rate	
Gross	\$146,176
Less: 2% Allowance for Uncollectibles	<u>-2,924</u>
NET	<u>\$143,252</u>
2016-2017 Tax Rate	<u>5.00</u> ¢
2016-2017 Est. Assessed Valuation	<u>\$1,461,756,771</u>

2016-2017 Tax Rate per \$100 of Assessed Value:

Mint Hill ETJ Fire District 5

Yield of 1¢ Tax Rate	
Gross	\$41,780
Less: 3% Allowance for Uncollectibles	<u>-1,253</u>
NET	<u>\$40,527</u>
2016-2017 Tax Rate	<u>8.00</u> ¢
2016-2017 Est. Assessed Valuation	<u>\$417,801,726</u>

**MECKLENBURG COUNTY, NORTH CAROLINA
CHARLOTTE-MECKLENBURG BOARD OF EDUCATION PROPOSED BUDGET
FISCAL YEAR 2016-2017**

5000	Instructional Services	
5100	Regular Instructional	\$ 156,892,590
5200	Special Populations	10,269,781
5300	Alternative Programs	10,912,562
5400	School Leadership Services	37,368,193
5500	Co-Curricular	4,016,894
5800	School-Based Support	20,411,806
	Subtotal Instructional Services	<u>\$ 239,871,826</u>
6000	System-Wide Support Services	
6100	Support and Development	\$ 5,900,871
6200	Special Population Support and Development	2,020,602
6300	Alternative Programs Support and Development	1,508,201
6400	Technology Support	12,831,636
6500	Operational Support	69,290,888
6600	Financial and Human Resource Services	16,137,894
6700	Accountability	4,172,677
6800	System-wide Pupil Support	3,641,694
6900	Policy, Leadership and Public Relations	12,096,090
	Subtotal System-Wide Support Services	<u>\$ 127,600,553</u>
7000	Ancillary Services	
7100	Community Services	\$ -
7200	Nutrition Services	<u>721,207</u>
	Subtotal Ancillary Services	<u>\$ 721,207</u>
8000	Non-Programmed Charges	
8100	Payments to Charter Schools	\$ 44,717,470
8300	Debt Service	<u>582,736</u>
	Subtotal Non-Programmed Charges	<u>\$ 45,300,206</u>
	TOTAL OPERATING EXPENDITURES	<u>\$ 413,493,792</u>
9000	Capital Outlay	
9100	Category I Projects	\$ 4,209,616
9200	Category II Projects	<u>750,384</u>
9300	Category III Projects	<u>-</u>
	TOTAL CAPITAL OUTLAY	<u>\$ 4,960,000</u>

Note: The information presented above is preliminary and will be finalized once the Board of Education approves the FY2017 Budget. Appropriations are being made in the format in this schedule since this is the format used by the Board of Education in its budget request made to the County.

MECKLENBURG COUNTY, NORTH CAROLINA
 CONTINGENCY
 FISCAL YEAR 2016-2017

Schedule No. 3

DATE	RESTRICTED CONTINGENCY		DATE	UNRESTRICTED CONTINGENCY	ADOPTED BUDGET
6/21/2016	C.W. Williams Public Information	390,000 31,000	6/21/2016	Contingency	125,000
6/21/2016		421,000			125,000
					546,000

CW Williams:

- 1) Identification of collection, tracking and reporting system for proposed performance measure data.
- 2) Agreed upon performance measures and targets between the County Manager's Office and CW Williams.
- 3) Apply and competitively compete for a community service grant moving forward.
- 4) Must submit 1st quarter data that reflects performance and validated by the County Manager's Office.

Public Information:

- 1) Contingent upon the production and broadcast of debates by the League of Women Voters of Charlotte-Mecklenburg.

**Mecklenburg County, North Carolina
Board of County Commissioners
Compensation & Allowances
Fiscal Year 2016-2017**

Salaries	
(1) Chairman at \$33,388 and (8) Commissioners at \$26,710 each	\$247,068
Auto Allowance	
(1) Chairman at \$4,380 and (8) Commissioners at \$4,020 each	\$36,540
Technology Allowance	
(9) Commissioners at \$4,410 each	\$39,690
Expense Allowance	
(9) Commissioners at \$8,250 each	\$74,250
Total Compensation and Allowances	\$397,548

FINANCIAL MANAGEMENT POLICIES

The following list sets forth the major fiscal and budgetary policies of Mecklenburg County. These policies are established to ensure that financial resources are available to meet the present and future needs of the citizens of Mecklenburg County. Numerous other fiscal policies that relate to particular programs and issues are not listed here, but are believed to be consistent with the overriding principles expressed below:

FISCAL CONTROL

The County's Annual Budget Ordinance will be balanced in accordance with the Local Government Budget and Fiscal Control Act (N.C.G.S.159-8 (a)).

The County's Annual Budget Ordinance will be adopted by July 1 (N.C.G.S. 159-13 (a)).

An annual audit will be performed by a certified public accounting firm in accordance with Generally Accepted Auditing Standards and their opinion will be included in the Comprehensive Annual Financial Report. The auditors are also required to perform a compliance examination for all Federal and State financial assistance programs in accordance with the Federal and State Single Audit Act and to issue a management letter commenting on internal control procedures (N.C.G.S. 159-34 (a)).

A reserve for contingency will not exceed 5 percent of the total of all other appropriations in the same fund, except there is no limit on contingency appropriations for public assistance programs required by N.C. G.S. Chapter 108A (N.C.G.S. 159-13 (b) (3)).

The General Fund undesignated fund balance will be maintained at a level sufficient to provide for the required resources to meet operating cost needs, to allow for unforeseen needs of an emergency nature, and to permit orderly adjustment to changes resulting from termination of revenue sources.

The County will maintain its accounting records on a modified accrual basis, with revenues recorded when available and measurable, and expenditures recorded when services or goods are received and the liabilities incurred (N.C.G.S. 159-26 (c)).

The County will produce annual financial reports in accordance with Generally Accepted Accounting Principles (GAAP) as outlined by the Governmental Accounting Standards Board.

MECKLENBURG COUNTY | FISCAL YEAR 2017

CAPITAL IMPROVEMENT PROGRAM

The County will budget capital projects by capital project ordinances in accordance with the Local Government Budget and Fiscal Control Act (N.C.G.S. 159-13.2).

The County's Capital Improvement Budget will be adopted simultaneously with the Operating Budget.

The County will participate in a joint capital planning process to ensure that coordinated planning and exploration of joint use of sites and facilities will occur.

Any capital project financed through the issuance of bonds will be financed for a period not to exceed the expected life of the project.

The County will pursue a process for building linkages between the City and County capital programs to ensure that both governing boards have a perspective on community-wide needs and priorities and the community's overall financial capacity.

All capital projects will be reviewed by the Citizen's Capital Budget Advisory Committee for capital project standards for each project category.

The County's Capital Improvements Program is composed of a one-year budget of a five-year comprehensive plan that will be reviewed on a yearly basis.

Projects mandated by state and federal government will receive priority consideration.

Projects, which provide for the renovation of existing facilities, resulting in preservation of the community's prior investment or which reduce maintenance and operating costs, will receive priority consideration.

Projects, which preserve and protect the health and safety of the community, will receive priority consideration.

Land banking for future capital needs will be a priority.

The County will seek out partnerships for constructing capital projects.

DEBT MANAGEMENT

The County will minimize debt service costs through the judicious use of available debt instruments.

The County will strive to maintain its "Triple A" bond rating. The County's ability to borrow at the lowest rate possible and incur the least cost depends largely upon its credit standing as assessed by major credit rating agencies such as Fitch IBCA, Moody's Investor Services and Standard and Poor's Corporation.

Bond sales will be scheduled every other fiscal year (at approximately eighteen (18) month intervals) in order to preserve the opportunity for issuance of non-voted debt.

MECKLENBURG COUNTY | FISCAL YEAR 2017

The County will provide adequate funds to meet debt service requirements in the subsequent year.

The County will not issue notes to finance operating deficits.

The term of any bond issue will not exceed the useful life of the capital project/facility or equipment for which the borrowing is intended.

The County's financial management policies will seek to minimize debt interest costs.

When planning for issuance of new debt, the County will consider the impact of such new debt on overlapping debt.

Bond financing will be confined to capital improvement projects, which could not feasibly be financed from current revenues.

The County devotes significant sums of money in the operating budget yearly to "pay as you go" for most large dollar capital equipment replacement needs. This policy reduces debt service cost and provides for the orderly replacement of vehicle fleets, heavy equipment, and roofs out of the operating budget with no need for use of bonded debt to service these needs.

The County will aggressively seek and use donations of property, funds, materials or services to supplement funds provided by the public through the issuance of bonds.

FUND BALANCE

The General Fund undesignated fund balance will be maintained at a level sufficient to provide for the required resources to meet operating cost needs, to allow for unforeseen needs of an emergency nature, and to permit orderly adjustment to changes resulting from fluctuations of revenue sources. Based on the recommendation of the State Treasurer's Office, Mecklenburg County will maintain at least 8 percent of the next years' budget, net of Federal and State pass-through revenues, in the undesignated fund balance.

Any amounts remaining in the fiscal year-end undesignated Fund Balance in excess of 8 percent of the approved subsequent year's budget, excluding Federal and State pass-through revenue, shall be designated for subsequent year's expenditures and shall be maintained by the Director of Finance in a separate interest bearing account. This excess amount, along with the interest earned thereon, will be available for appropriation by the Board of County Commissioners in a subsequent fiscal year to fund capital, operating or debt service expenditures as determined by the Board during the budget for that subsequent fiscal year. Primary emphasis will be placed upon "evening out" peaks and valleys for debt service requirements.

MECKLENBURG COUNTY | FISCAL YEAR 2017

AMENDING THE OPERATING BUDGET

The method of amending the budget is by governing board action only. The Board of County Commissioners may amend the budget at a regular or special meeting on the day the amendment is introduced by a simple majority of those voting. A quorum must be present.

GOVERNMENTAL FUNDS

General Fund - The General Fund is the general operating fund of the County and accounts for all financial resources except those required to be accounted for in another fund.

Special Revenue Funds - Special Revenue Funds account for the proceeds of specific revenue sources (other than special assessments, expendable trusts or major capital projects) that are legally restricted to expenditures for specified purposes. For budget purposes, Mecklenburg County utilizes six Special Revenue Funds - Capital Reserve Fund, Storm Water Utility Fund, Law Enforcement Service District Fund and Transit Sales Tax, Solid Waste Fund and Technology Reserve Fund.

The **Capital Reserve Fund** accounts for the accumulation of funds for major capital purchases costing from \$10,000 to \$100,000 each, and\or having a useful life of less than 20 years. The **Storm Water Utility Fund** accounts for fees and expenditures designated for flood control, drainage and storm water management. The **Law Enforcement Service District Fund** accounts for the law enforcement service district ad valorem taxes, which is levied in the unincorporated areas of the County. The **Transit Sales Tax Special Revenue Fund** is used to account for the County's portion of the one-half cent transit sales tax, which will be used for the expansion, and subsequent operation of public transportation.

Technology Reserve Fund: Technology Reserve Fund accounts for the accumulation of funds for major technology purchases.

Fleet Reserve Fund: The Fleet Reserve Fund accounts for the accumulation of funds for fleet replacement.

Capital Projects Funds: Capital Projects Funds account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by the Proprietary Funds).

PROPRIETARY FUNDS

Enterprise Fund - The Enterprise Fund accounts for operations that are financed and operated in a manner similar to private business enterprises where the determination of net income is necessary or useful for sound financial administration and where the costs of providing such services are typically recovered to a varying extent through user charges.

MECKLENBURG COUNTY | FISCAL YEAR 2017

FIDUCIARY FUNDS

Agency Funds - The County has several Agency Funds, which account for assets held by the County as agent for individuals, private organizations, other governmental units, and/or other funds. These funds are custodial in nature and do not involve measurement of results of operations.

Basis of Budgeting and Accounting

Background

There are three basic categories of differences between the basis of accounting and the basis of budgeting that follows generally accepted accounting principles (GAAP) for state and local government: (1) Basis of Accounting – “Cash plus encumbrances” and “modified accrual” are two of the different ways to define revenue and expenditures; (2) Perspective – The budget and accounting reports may have different fund reporting structures, e.g., a budget may account for debt services in the Local Funds, while GAAP principles require that debt service be recorded in a separate fund; (3) Reporting Component – Mecklenburg County’s Comprehensive Annual Financial Report (CAFR) may present “reporting components” and funds in different ways than the budget document.

Basis of Accounting

The accounts of the County are organized on the basis of funds and account groups, each of which constitutes a separate accounting entity. A fund is a group of functions combined into a separate accounting entity (corresponding to a corporation in the private sector) having its own assets, liabilities, equity, revenue and expenditures/expenses. The types of funds used are determined by GAAP. The number of funds established within each type is determined by sound financial administration. The various funds are the result of the diverse nature of the County's operations and compliance with legal provisions. These funds have been grouped by type to facilitate understanding of the financial statements. Governmental funds are those through which most governmental functions of the County are financed. Proprietary funds are accounted for using the accrual basis of accounting. Their revenues are recognized when earned, and their expenses are recognized when incurred. The measurement focus is upon determination of net income. Fiduciary funds account for assets held by the County as agent or trustee for individuals, private organizations, other governmental units and/or other funds. Account groups establish accounting control and accountability for the County's general fixed assets and the unmatured principal of its long-term debt.

Internal Control

Management of Mecklenburg County is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the County are protected from loss, theft, or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles. The internal control structure is designed to provide reasonable, but not absolute, assurance that these objections are met. The concept of reasonable assurance recognizes that: (1) the cost of control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

MECKLENBURG COUNTY | FISCAL YEAR 2017

Mecklenburg County, North Carolina Debt Policy

Introduction

Mecklenburg County recognizes that one of the keys to sound financial management is a debt policy. These benefits are recognized by bond rating agencies and the development of a debt policy is a recommended practice by the Government Finance Officers Association. A debt policy establishes the parameters for issuing and managing debt. It provides guidelines regarding the timing and purposes for which debt may be issued, presents the types of permissible debt, and the methods of sale that may be used. The debt policy should recognize an obligation to fully and timely repay all debt as an essential requirement for entry into the capital markets. Adherence to a debt policy helps to ensure that a government maintains a sound financial position and that credit quality is protected.

The debt policy is to be used in conjunction with the operating and capital budgets, the Capital Improvement Program (CIP), and other financial policies. The advantages of a debt policy are:

- Enhancing the quality of decisions;
- Documenting the decision-making process;
- Identifying objectives for staff to implement;
- Demonstrating a commitment to long-term financial planning objectives; and
- Being viewed positively by the bond rating agencies.

Debt Instruments

General obligation bonds are bonds secured by a promise to levy taxes in an amount necessary to pay debt service, principal and interest, coming due each fiscal year. General obligations bond are backed by the full faith and credit of the County. These bonds are authorized by a referendum or by non-voted (2/3's) authorization by the governing body. The non-voted authorization allows governments to issue up to two- thirds of the previous year's net debt reduction without a referendum.

Revenue bonds are a pledge of the revenues generated by the debt-financed asset or by the operating system of which that asset is a part.

Special obligation bonds are bonds that are payable from the pledge of revenues other than locally levied taxes. Examples include the beer and wine tax or enterprise revenues.

Installment Financings are an alternative financing method that does not require voter approval. Certificates of participation or limited obligation bonds represent an undivided interest in the payments made by a public agency pursuant to a financing lease or an installment purchase agreement. The security for this financing is represented by a lien

MECKLENBURG COUNTY | FISCAL YEAR 2017

On the property acquired or constructed. The County will limit the use of Installment Financings to an unforeseen combination of circumstances or the resulting state that requires immediate action.

An Installment Purchase Contract is an agreement in which the equipment or property is acquired and periodic payments, which are sufficient to pay debt service, are made. The County has used this type of financing for short-term (2-5 years) equipment purchases.

County Debt Policy

- A. Long-term debt shall not be used to finance ongoing operational expenses.
- B. Any debt issued shall not have a maturity date beyond the useful life of the asset being acquired or constructed by the debt proceeds.
- C. The County shall establish an affordable debt level to preserve credit quality and ensure sufficient revenue is available to pay annual debt service. This will be balanced against the County's need to maintain its infrastructure and manage growth.
- D. The County will use appropriate debt instruments to provide funding for capital assets at the lowest cost with minimal risk. The County will monitor its debt positions to maintain the lowest effective cost.
- E. The County will, at all times, manage its debt and sustain its strong financial position, including healthy reserves, to seek and maintain the highest credit rating possible.
- F. The County will maintain a Debt Service Fund to provide dedicated funding and management of general debt issuances and expenditures.
- G. The County shall utilize pay-as-you go and other alternative sources of funding for capital projects to minimize debt levels. To have an effective pay-as-you-go program, at least one funding source must be identified that is consistent, reliable, and large enough to provide for capital needs in an amount that reduces dependency on debt.

Purposes for Debt Issuance

The County may issue debt for the purpose of acquiring or constructing capital assets including land, buildings, machinery, equipment, furniture, fixtures and any other eligible expenses specifically indicated in the Capital Improvement Policy. When feasible, debt issuance will be pooled together to minimize issuance expense. Annually, the County will prepare and adopt a Capital Improvement Program (CIP) to identify and establish an

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orderly plan to meet the County's infrastructure needs. The CIP will also identify all debt-funded projects and the related debt service impact.

Debt Structure

Debt will be paid off in a timeframe that is less than or meets the useful life of the asset or project acquired through the financing. The life of the debt, interest mode and principal maturity schedule make up the structure of the debt. This debt could be general obligation, revenue or special obligation bonds, or other installment financing.

The County will consider various financing techniques including fixed or variable interest rate debt and interest rate swap agreements in order to minimize the interest costs over the life of the issue. The use of these techniques will be evaluated based on market conditions and the maximum benefit to the County while minimizing the County's risk. The County will limit the issuance of variable rate debt to help maintain the County's AAA credit rating. The County's long term variable rate debt ratio target is 20% of total outstanding general debt.

Debt Ratios

The County shall abide by the following debt ratios:

- Direct Debt as a Percentage of Assessed Valuation
This ratio measures direct debt levels, debt issued by Mecklenburg County, against the property tax base which generates the tax revenues that are the main source of debt repayment. The ceiling for this ratio is 2.0%
- Direct Debt per Capita
This ratio measures the burden of direct debt placed on the population supporting the debt. This measure will not exceed \$2,200.
- General Debt Service as a percentage of Operational Expenditures
This ratio reflects the County's budgetary flexibility to adapt spending levels and respond to economic condition changes. This ratio is targeted at a level of 18%.
- Ten year Payout Ratio
This ratio reflects the amortization of the County's outstanding debt. A faster payout is considered to be a positive credit attribute. The County will maintain a floor for its ten-year payout of 64.0%.

In addition, the County will also maintain the following debt ratios not solely determined by the County.

- Overall Debt as a Percentage of Assessed Valuation

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This ratio measures debt levels against the property tax base which generates the tax revenues that are the main source of debt repayment. The ceiling for this ratio is 4.0%.

- Overall Debt per Capita

This ratio measures the burden of debt placed on the size of the population supporting the debt and is widely used by rating analysts as a measure of an issuers' ability to repay debt. This measure will not exceed \$4,000.

These ratios will be calculated and reported each year in conjunction with the capital budget process, the annual financial audit and as needed for fiscal analysis.

Debt Management Policies

1. The County will issue debt only for purposes of constructing or acquiring capital assets and for making major renovations to existing capital assets.
2. The County shall not construct or acquire a public facility if it is unable to adequately provide for the subsequent annual operation and maintenance costs of the facility.
3. The County will ensure that adequate systems of internal control exist so as to provide reasonable assurance as to compliance with applicable laws, regulations, and covenants associated with outstanding debt.
4. The County will limit the use of Installment Financings, such as COPs, to an unforeseen combination of circumstances or the resulting state that requires immediate action.
5. The County will manage debt issuance to comply with the adopted debt limits and will evaluate those limits at least every five years.
6. The County will attempt to structure debt in the best and most appropriate manner consistent with the financial policies of the County in order to level principal repayment and minimize interest expense.
7. The County will monitor its outstanding debt in relation to existing conditions in the debt market and will refund any outstanding debt when sufficient cost savings can be realized or utilize interest rate swap agreements to achieve cost savings.
8. The County will utilize the Debt Service Fund to manage debt issuances and to make debt service and capital expenditures more *budget neutral* and intentional.
9. To reduce the impact of capital programs on future years, the County will fund a portion of its CIP on a pay-as-you-go basis by:
 - Appropriating a minimum of three cents on the property tax rate for capital projects;
 - Appropriating proceeds from all county land sales for capital projects.

Pay-as-you-go funding will save money by eliminating interest expense on the funded projects. Pay-as-you-go capital appropriations improve financial flexibility in the event of sudden revenue shortfalls or emergency spending.

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Administration and Implementation

The County Manager and the Director of Finance are responsible for the administration and issuance of debt including the completion of specific tasks and responsibilities included in this policy. The County will evaluate the debt policy at least every five years.

Capital Planning and Debt Determination

The Citizens Capital Budget Advisory Committee (CCBAC) appointed by the Board of County Commissioners (BOCC), reviews and develops standards for capital projects, seeks input from residents and departments on standards, determines whether projects meet standards and reports annually to the BOCC on the progress in meeting standards. The Capital Improvement review committee reviews, evaluates and prioritizes capital project requests of all functional areas. The BOCC then approves both a ten-year needs assessment and an annual capital budget. The BOCC adopts capital projects ordinances which provide budgetary authority.

Funding of the capital budget will be determined in conjunction with the approval of the CIP by the BOCC. Available pay-as-you-go funding and debt issuance will be allocated to fund the CIP based on the debt management policy.

When possible, the County will utilize the non-voted (two-thirds) bond authorization for bonds to fund projects, such as government facilities.

The County uses a combination of bonds and Installment Financings to finance capital assets. Installment Financings do not require voter approval but do require collateral as security.

Any capital item that has not been included in either of the above two processes, but because of its critical or emergency nature where timing was not anticipated in the CIP or budgetary process, or is mandated immediately by either State or Federal requirements, will be considered for financing by installment purchase contract.

Debt Service Fund

The Debt Service Fund is established to provide separate dedicated funding for debt service management. The Debt Service Fund will be used to facilitate the payment of principal and interest for the County's general debt service and assist in the continued compliance with adopted debt policies. The County will appropriate to the Debt Service Fund a minimum of nineteen cents of the property tax rate. Funds appropriated can only be utilized for debt service or pay-as-you-go capital in the current or subsequent fiscal years. Accumulated fund balance should be limited to two years' non- property tax revenue. After the fund balance goal has been reached in the Debt Service Fund, a

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portion of the available fund balance may be reallocated for use in the pay-as-you-go capital funding.

Pay-As-You-Go Funding

To reduce the impact of capital programs on future years, the County will fund a portion of its approved CIP on a pay-as-you-go basis annually by appropriating at least three cents of the property tax rate. In addition, proceeds from all County land sales will also be appropriated for approved CIP projects. These revenue sources will allow additional funding of CIP projects and reduce the County's dependence on borrowing.

Issuance of Debt

The scheduling and amount of bond sales and installment purchase transactions will be recommended by the Director of Finance and the County Manager. The BOCC must approve the sale. These decisions will be based upon the identified cash flow requirements for each project to be financed, market conditions, and other relevant factors including the debt ratios. If the cash requirements for capital projects are minimal in any given year, the County may choose not to issue debt. Instead, the County may fund up-front project costs and reimburse these costs when financing is arranged. In these situations the County will adopt a reimbursement resolution prior to the expenditure of project funds.

Fixed rate general obligation bond sales are conducted on a competitive basis by the Local Government Commission (LGC), a division of the Office of the State Treasurer. Variable rate bonds, revenue and special obligation bonds and Installment Financings will be sold on a negotiated basis with the underwriter selection determined through a competitive process. Underwriters will be selected for each issue based on the particular experience and expertise necessary for that issue.

Debt service for each issue will be structured in an attempt to level out the county's total debt service payments over the life of the debt portfolio. This structuring also assists in minimizing the interest payments over the life of the issue. Structuring must take into consideration current market conditions and practices in the municipal finance market.

Legality

The County must receive an opinion acceptable to the market from a nationally recognized law firm that each financing transaction complies with applicable law and all agreements in connection with any financing are legal, valid and binding obligations of the County.

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Interest Rate Exchange Agreements

Interest Rate Exchange Agreement shall mean a written contract entered into in connection with the issuance of County debt or in connection with County debt already outstanding with a counterparty to provide for an exchange of payments based upon fixed and/or variable interest rates. The County will govern the use of Interest Rate Exchange Agreements by the policy described in Attachment I to this debt management policy.

Continuing Disclosure

The County will provide on-going disclosure information to established national information repositories and maintain compliance with disclosure standards promulgated by state and national regulatory agencies. The County will maintain good communications with bond rating agencies to inform them about the County's financial position by providing them the County's Comprehensive Annual Financial Report (CAFR) and operating and capital improvements Budget.

Arbitrage Rebate Reporting

The County will comply with all arbitrage rebate requirements as established by the Internal Revenue Service and all disclosure requirements established by the Securities and Exchange Commission. This effort includes tracking investment earnings on bond proceeds, calculating rebate payments in compliance with the tax law and remitting rebatable earnings to the federal government in a timely manner in order to preserve the tax exempt status of the County's outstanding debt issues.

Amended by the Board of County Commissioners, February 15,
2003 Amended by the Board of County Commissioners, April 15,
2003 Amended by the Board of County Commissioners, September
3, 2003 Amended by the Board of County Commissioners,
November 5, 2008 Amended by the Board of County
Commissioners, June 5, 2012 Amended by the Board of County
Commissioners, May 20, 2014

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Attachment I

Mecklenburg County

Interest Rate Exchange Agreement Policy

This policy will govern the use by Mecklenburg County (the "County") of Interest Rate Exchange Agreements. "Interest Rate Exchange Agreement" shall mean a written contract entered into in connection with the issuance of County debt or in connection with County debt already outstanding with a counterparty to provide for an exchange of payments based upon fixed and/or variable interest rates. The failure by the County to comply with any provision of this policy will not invalidate or impair any Interest Rate Exchange Agreement.

The Conditions Under Which Interest Rate Exchange Agreements May Be Entered Into

Purposes

Interest Rate Exchange Agreements may be used for the following purposes only to:

1. achieve significant savings as compared to a product available in the bond market if the use of derivatives helps to achieve diversification of a particular bond offering;
2. enhance investment returns within prudent risk guidelines;
3. prudently hedge risk in the context of a particular financing or the overall asset/liability management of the County;
4. incur variable rate exposure within prudent guidelines;
5. achieve more flexibility in meeting overall financial objectives than available in conventional markets; and
6. accomplish a financial objective not otherwise obtainable using traditional financing methods.

Legality

The County must receive an opinion acceptable to the market from a nationally recognized law firm that the Interest Rate Exchange Agreement is a legal, valid and binding obligation of the County and entering into the transaction complies with applicable law.

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Speculation

Interest Rate Exchange Agreements shall not be used for speculative purposes. Associated risks will be prudent risks that are appropriate for the County to take.

Methods by Which Such Contracts Shall be Solicited and Procured

In general, the County should procure Interest Rate Exchange Agreements by competitive bidding. The County shall determine which parties it will allow to participate in a competitive transaction. The County has the right to accept matching bids to diversify counterparty risk or reward firms for ideas and work performed. The parameters for the bid must be disclosed in writing to all potential bidders.

Notwithstanding the above, the County may procure Interest Rate Exchange Agreements by negotiated methods when the County makes a determination that, due to the size or complexity of a particular swap, a negotiated transaction would result in the most favorable pricing and terms or innovation.

To facilitate the procurement of Interest Rate Exchange Agreements, the County will engage an independent financial advisory firm to assist in the price negotiations, in the development of terms and in risk assessment. The County shall obtain an independent opinion that the terms and conditions of the Interest Rate Exchange Agreement reflect a fair market value of such agreement as of the date of its execution.

Form and Content of Interest Rate Exchange Agreements

To the extent possible, the Interest Rate Exchange Agreements entered into by the County shall contain the terms and conditions set forth in the International Swap and Derivatives Association, Inc. ("ISDA") Master Agreement, including any schedules and confirmation. The schedule should be modified to reflect specific legal requirements and business terms desired by the County.

The County shall consider including provisions that permit the County to assign its rights and obligations under the Interest Rate Exchange Agreement and to optionally terminate the agreement at its market value at any time. In general, the counterparty shall not have the right to optionally terminate an agreement.

Events of Default

Events of default of a counterparty shall include the following:

1. failure to make payments when due;
2. material breach of representations and warranties;
3. illegality;
4. failure to comply with downgrade provisions; and/or
5. failure to comply with any other provisions of the agreement after a specified notice period.

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The County will have the right to terminate the agreement upon an event of default by the counterparty. Upon such termination, the counterparty will be the "defaulting party" for purposes of calculating the termination payment owed.

Aspects of Risk Exposure Associated with Such Contracts

Before entering into an Interest Rate Exchange Agreement, the County shall evaluate all the risks inherent in the transaction. These risks to be evaluated could include:

- a. counterparty risk – the risk of a payment default on a swap by an issuer's counterparty;
- b. termination risk – the risk that a swap has a negative value and the issuer owes a breakage fee if the contract has to be terminated;
- c. rollover risk – the risk of a failed remarketing or auction with respect to any variable rate bonds associated with a swap; or the risk that an issuer cannot secure a cost-effective renewal of a letter or line of credit;
- d. basis risk - the risk that floating rate cash flow streams may diverge from each other;
- e. tax event risk – the risk that the spread between taxable and tax-exempt rates will change as a result of changes in income tax laws or other conditions; and
- f. amortization risk – the risk that the amortization of the swap will not be fully integrated with the amortization of the underlying bonds.

The County shall endeavor to diversify its exposure to counterparties. To that end, before entering into a transaction, it should determine its exposure to the relevant counterparty or counterparties and determine how the proposed transaction would affect the exposure. The exposure should not be measured solely in terms of notional amount, but also how changes in interest rates would affect the County's "Value at Risk" exposure for outstanding agreements.

Counterparty Selection Criteria

The County may enter into an Interest Rate Exchange Agreement if the counterparty has at least two long term unsecured credit ratings in the double A category from Fitch, Moody's, or S&P and the counterparty has demonstrated experience in successfully executing Interest Rate Exchange Agreements. If after entering into an agreement the ratings of the counterparty are downgraded below the ratings required, then the agreement shall be subject to termination unless (a) the counterparty provides either a substitute guarantor or assigns the agreement, in either case, to a party meeting the rating criteria reasonably acceptable to the County or (b) the counterparty (or guarantor) collateralizes the Interest Rate Exchange Agreement in accordance with the criteria set forth in this Policy and the Interest Rate Exchange Agreement.

Provisions for Collateralization

Should the rating of the counterparty, or if secured, the entity unconditionally guaranteeing its payment obligations not satisfy the requirements of the Counterparty Selection Criteria, then the obligations of the counterparty shall be fully and continuously collateralized by (a) direct obligations of, or obligations the principal and interest on which are guaranteed by, the United States of America or (b) direct obligations of U.S. Agencies and such collateral shall be deposited with the County or an agent thereof. The specific collateral requirements for each Interest Rate Agreement shall be set forth in the corresponding swap documentation.

Long-Term Implications

In evaluating a particular transaction involving the use of Interest Rate Exchange Agreements, the County shall review long-term implications associated with entering into Interest Rate Exchange Agreements, including costs of borrowing, historical interest rate trends, variable rate capacity, credit enhancement capacity, opportunities to refund related debt obligations and other similar considerations.

Methods to be Used to Reflect Such Contracts in the County's Financial Statements

The County shall reflect the use of Interest Rate Exchange Agreements on its financial statements in accordance with generally accepted accounting principles.

Monitoring

The County shall monitor the performance of Interest Rate Exchange Agreements and may employ a financial advisor to assist in evaluating the effectiveness of its Agreements. A written report, provided at a minimum quarterly, shall include at least:

1. preparing a description of each contract, including a summary of its terms and conditions, the notional amount, rates, maturity and other provisions thereof;
2. determining any amounts which were required to be paid and received, and that the amounts were paid and received;
3. determining that each counterparty is in compliance with its rating requirements;
4. determining that each counterparty is in compliance with the downgrade provisions, if applicable (See Counterparty Selection Criteria);
5. assessing the counterparty risk, termination risk, basis risk and other risks, which shall include the marked to market value for each counterparty and relative exposure compared to other counterparties and a calculation of the County's Value at Risk for each counterparty; and
6. determining, at least quarterly, that all posted collateral, if required, has a net market value of at least the collateral in the Interest Rate Agreement.

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Basis of Budgeting

The basis of budgeting refers to the conversions for recognition of costs and revenue in budget development and in establishing and reporting appropriations, which are the legal authority to spend or collect revenues. Mecklenburg County uses a modified accrual basis for budgeting governmental funds. The **General Fund**, a governmental fund, budget is prepared on the modified accrual basis of budgeting consistent with generally accepted budgeting principles (GAAP), as required by the North Carolina General Statutes. The **Storm Water Utility, Capital Reserve, Transit Sales Tax, Solid Waste, Technology Reserve, and Law Enforcement Service District Fund** budgets are also prepared on the modified accrual basis of budgeting. Under this method, revenues are recognized as the amount becomes susceptible to accrual by becoming measurable and available to finance the County's operations. Available means collectible within the current accounting period or soon enough thereafter to pay liabilities of the current period. In Mecklenburg County, the basis of accounting and basis of budgeting are the same. Expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on long-term debt, which is recognized when due, and accrued vacation and sick leave, which is recorded in the General Long-Term Debt Account Group. In applying the susceptible to accrual concept to intergovernmental revenues, the legal and contractual requirements of the numerous individual programs are used as guidance. There are essentially two types of these revenues. In one, funds must be disbursed for a specific purpose or project before any amount will be reimbursed to the County; therefore, revenues are recognized as receivable based upon the expenditures recorded. In the other, moneys are virtually unrestricted as to purpose of expenditure and are usually revocable only for failure to meet prescribed compliance requirements. These resources are reflected at the time of receipt or earlier if the susceptible charges for services and other revenues are recorded as revenues when received in cash because they are generally not measurable until actually received.

The **Solid Waste Disposal Enterprise Fund** budget is prepared on full accrual basis, under which revenues are recognized when earned and measurable and expenses are recognized when incurred, if measurable.

Budgetary Control

Mecklenburg County maintains budgetary controls designed to monitor compliance with expenditure limitations contained in the annual appropriated budget approved by the Board of County Commissioners. A project length financial plan is adopted for the Capital Projects. The level of budgetary control (that is, the level at which expenditures cannot legally exceed the appropriated amount) is established by function within the General Fund. Mecklenburg County also maintains an encumbrance recording system as one technique of accomplishing budgetary control. Generally, encumbered amounts lapse, at year-end in the General Fund but not in the Capital Projects Fund and Special Revenue Funds.

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General Fund Balance

Policy Process

Overview

The County will maintain a fund balance in the General Fund in accordance with generally accepted governmental accounting principals and North Carolina law.

The County will maintain an unassigned General Fund balance adequate to meet the unexpected fiscal needs of County operations and to permit orderly adjustment to changes resulting from fluctuations of revenue sources.

Statutory References and Authoritative Guidance

N.C. General Statute 159-26	Accounting System
N.C. General Statute 159-34	Annual Independent Audit
OMB Circular A-133	Internal Control Requirements
GASB	Fund Balance Reporting & Government Fund Type Definitions
N.C. Local Government Commission Fund Balance Guidelines	

Significant Policies

Through good fiscal management, the General Fund unassigned fund balance will be maintained at a level sufficient to provide for the resources to meet operating cost needs, to allow for unforeseen needs of an emergency nature and to permit orderly adjustment to changes resulting from termination or significant reductions in revenue sources.

The minimum of total General Fund balance to General Fund actual revenues will be 28%.

In accordance with GASB Statement No. 54 general fund balance will be classified as follows:

- *Nonspendable*: Inherently nonspendable; cannot be spent because of form or need to remain intact (legal or financial reasons)
- *Restricted*: External enforcement of use (creditors, grantors, contributors, state or federal laws or regulations, limitations by governing body legislation)
- *Committed*: Self-imposed Internal limitations on use (as deemed by the BOCC, requires legislation to remove or change use)
- *Assigned*: Internal limitations based on intended use (determined by legislation, BOCC, County Manager)
- *Unassigned*: Equals total fund balance minus nonspendable, restricted, committed, and assigned.

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Based on the recommendation of the N.C. Local Government Commission, Mecklenburg County will maintain 8% of the subsequent year's budget in unassigned fund balance.

Fund balance in excess of 28% of actual General Fund revenues can be appropriated to the capital, technology and fleet reserves with a cap equivalent to 2.25 cents on the property tax rate.

Of the total amount appropriated, 90% will be allocated to specific projects. The balance will remain unallocated and placed in reserve to be used in those fiscal years when fund balance is unavailable for appropriation.

In the event that at the end of the fiscal year, total General Fund balance falls below the minimum 28% of total General Fund revenues, a replenishment period will commence.

To return the General Fund balance to the minimum 28% of total General Fund revenues, replenishment of General Fund balance will be budgeted over the next two fiscal years beginning with the subsequent year's adopted budget.

The replenishment period can be extended to three years if deemed appropriate by Board of County Commissioners.

General Fund balance will not be appropriated to support the on-going operations of the County except in extreme emergency situations.

General Fund balance will be used for items considered non-recurring in nature and the unavailability of fund balance would not create a structural imbalance in the County budget.

Procedures

Projections of the General Fund expected year-end fund balance will be performed on an on-going basis to ensure sufficient fund balance will be available at year end so that the unassigned fund balance will be maintained at 8% in accordance with the recommendation of the Local Government Commission.

The fund balances in the General Fund and Debt Service Fund will be combined when calculating the minimum fund balance. Actual fund balance reported in the Comprehensive Annual Financial Report will be used to determine the amount available for appropriation in the subsequent fiscal year.

Adopted the 5th day of June 2012
Amended the 21st day of June 2016

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Mecklenburg County at a Glance

Date of Establishment	December 11, 1762
Form of Government	Commission – Manager
Commission members are elected: one from each of six districts and three at large; two-year terms. County Manager is appointed by the Commission.	
Last Election:	November 4, 2014
Land Area:	524 Square Miles
County 2017 Projected Population:	1,076,503
County Bond Rating:	"AAA"

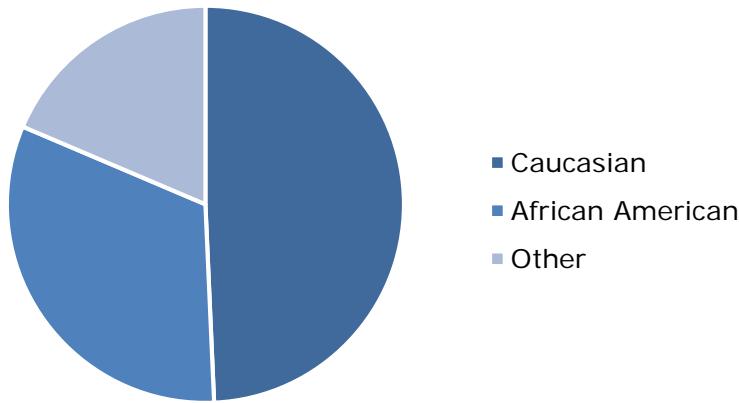
Percent of Population by Age Group

0-14 years.....	21.2%
15-24.....	13.4%
25-34.....	16.6%
35-44.....	15.5%
45-54.....	13.7%
55 years and over...	19.7%

Median Age

Males.....	33.3
Females.....	35.4

Racial Composition



12.4% of the population identify as Hispanic or Latino.

Source: U.S. Census, American Community Survey, 2010-2014 5-year estimates

Recreational & Cultural

Parks and Facilities	210+
Libraries	20

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Source: Mecklenburg County Park and Recreation Department; Charlotte Mecklenburg Library

Mecklenburg County at a Glance

Mecklenburg County Employment Trends

Year (as of Jan.)	Labor Force	Employed Residents	Total Unemployment	Unemployment Rate
2016	563,364	536,425	26,939	4.8
2015	540,798	511,289	29,509	5.5
2014	535,695	501,418	34,277	6.4
2013	533,780	487,036	46,744	8.8
2012	519,162	471,169	47,993	9.2
2011	505,896	453,560	52,336	10.3
2010	492,922	436,113	56,809	11.5
2009	466,684	422,255	44,429	9.5
2008	460,755	437,457	23,298	5.1
2007	449,698	428,699	20,999	4.7

Source: N.C. Department of Commerce, County & Area Employment Figures, 2016

Top 5 Sectors

<u>Sector Type</u>	<u>Employed</u>
Accommodation and Food Services	57,536
Administrative and Waste Services	56,696
Finance and Insurance	58,034
Health Care and Social Assistance	74,167
Retail Trade	66,122

Source: N.C. Department of Commerce, Regional Economic & Labor Market Information, County Profiles for 2015 Q4

Headquartered Fortune 500 Companies

Fortune Rank	Company Name	Revenue (\$ Billion)
26	Bank of America	93.1
47	Lowe's*	59.1
115	Duke Energy	24.0
170	Nucor	16.4
297	Sonic Automotive	9.6
375	Sealed Air	7.0
489	Domtar*	5.3

*Lowe's and Domtar are located outside of Mecklenburg County but are in the Charlotte region

Source: Fortune Magazine, June 2016

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Mecklenburg County at a Glance

Household Income

Under \$24,999	20.6%
\$25,000 - \$49,999	24.0%
\$50,000 - \$74,999	18.1%
\$75,000 - \$99,999	12.0%
\$100,000 and over	25.3%

Source: U.S. Census, American Community Survey, 2010-2014 5-year estimates

City/County Schools, 2015-2016

Total Number of Schools	169
Elementary Schools	95
Middle Schools	39
High Schools	31
Alternative Schools	4

2015-2016 Enrollment: **146,140**

Grades K-5	70,716
Grades 6-8	31,392
Grades 9-12	42,285
Special	1,747
Limited English Proficient	16,938
% Economically Disadvantaged Students	56.50%

Source: Charlotte-Mecklenburg Schools FY2017 Proposed Budget

Private (Non-Public) Schools

Independent Schools	85
Total number of students	26,000+

Source: Charlotte Chamber

Education Attainment*

Less than high school graduate	11.0%
High school graduate	19.2%
Some college or associate's degree	28.2%
Bachelor's degree or higher	41.5%

*Population 25 years old and over

Source: U.S. Census, American Community Survey 2010-2014 5 year estimates

2015 Gross Total Retail Sales **\$18.29 billion**

Source: NC Department of Revenue

ADOPTED BUDGET

FY 2016-2017 MECKLENBURG COUNTY JURISDICTION TAX RATES

Real Estate/Personal Property Interest date is Taxes must be paid prior to this date to avoid interest- January 5, 2017			2013-2014 RATE	2014-2015 RATE	2015-2016 RATE	2016-2017 RATE
Charlotte	704 432 2565	Eric Hershberger	0.4687*	0.4687	0.4787*	0.4787*
Cornelius	704 892 6031	Tracy Wainwright	0.24*	0.24	0.24*	0.255*
Davidson	704 940 9648	Pieter Swart	0.35*	0.35	0.35*	0.35*
Huntersville	704 766 2206	Jackie Huffman	0.2825*	0.305	0.305*	0.305*
Iredell County	704 878 3010	Laura Crater	0.485	0.485	0.5275	0.5275
Matthews	704 708 1225	Christopher M. Tucker	0.3175*	0.3175	0.34*	0.34*
Mecklenburg County	980 314 2925	Michael Bryant	0.8157	0.8157	0.8157	0.8157
Mint Hill	704 545 9726	Naida Sergel	0.27*	0.27	0.27*	0.27*
Pineville	704 889 1722	Richard Dixon	0.32	0.32	0.35	0.35
Police Service District	980 314 2925	Michael Bryant	0.1937	0.1937	0.2114	0.2114
Stallings	704 821 0312	Karen Williams	0.215	0.215	0.215	0.215
Union County	283-3746	Angela Crump	0.6600	.3064 .4550 (Special School Tax) .7614 Total	0.7765	0.7665

*Plus Auto Fee

Minimum Bill Amount			Misc.Rates		Fire District Tax Rates for <u>Unincorporated Areas</u>
Charlotte \$30.00	Charlotte \$5.00	Matthews \$5.00	Stallings Fire Tax	.0509	
Cornelius \$10.00	Cornelius \$5.00	Mecklenburg \$5.00	Hemby Bridge Fire Tax	.0512	Charlotte .07
Matthews \$25.00	Davidson \$5.00	Mint Hill \$5.00	Springs Fire Tax	.0474	(Includes Pineville sphere)
Mint Hill \$10.00	Huntersville \$5.00	Pineville \$5.00	Wesley Chapel Fire Tax	.0282	Cornelius 0.057
Huntersville \$20.00			Waxhaw Fire Tax	.0380	Davidson 0.055
Davidson \$20.00			Iredell Fire Tax	.0700	Huntersville 0.050
			Iredell County S/W Fee with Elderly Exemption	\$26.00	Mint Hill 0.080

Solid Waste Fee**

	Davidson	Iredell County	Huntersville	Mecklenburg County	Charlotte	Total
Single-Family & Mobile Homes	\$201.00	\$52.00	\$72.00	\$20.50	\$33.00	\$53.50
Multiple Family	See below			\$20.50	\$33.00	\$53.50

Davidson Landing \$60.00

Spinnaker Point \$60.00

Linden Court \$60.00

Spinnaker Reach \$60.00

Deer Park-Boardwalk \$60.00

Cotton Gin Alley \$60.00

Davidson Court \$60.00

Apartment Complexes

Lakeside Apartments (Actual cost) \$3,000.00

Oakhill Apartments (Actual Cost) \$4,320.00

** Town of Davidson: There are special provisions for properties exempted from solid waste fees*

COMBINED TAX RATES (Jurisdictions where Mecklenburg County collects all ad valorem taxes.)

JURISDICTION	2013-14 Rate	2014-15 Rate	2015-2016 Rate	2016-2017 Rate
UNINCORPORATED COUNTY ***	1.0094	1.0094	1.0271	1.0271
IF INSIDE CITY OF CHARLOTTE	1.2844	1.2844	1.2944	1.2944
IF INSIDE TOWN OF CORNELIUS	1.0557	1.0557	1.0557	1.0707
IF INSIDE TOWN OF DAVIDSON	1.1657	1.1657	1.1657	1.1657
IF INSIDE TOWN OF HUNTERSVILLE	1.0982	1.1207	1.1207	1.1207
IFINSIDE TOWN OF MATTHEWS	1.1332	1.1332	1.1557	1.1557
IF INSIDE TOWN OF MINTHILL	1.0857	1.0857	1.0857	1.0857
IF INSIDE TOWN OF PINEVILLE	1.1357	1.1357	1.1657	1.1657
Municipal Tax Districts:	Rate Calculation	District Rate	Combined County, City & District Rate	
Charlotte District 1	.01680	.01680	1.3112	
Charlotte District 2	.0168 Plus Additional .0233	.04010	1.3345	
Charlotte District 3	.0168 Plus Additional .0358	.05260	1.3470	
Charlotte District 4	.0668	.06680	1.3612	
Charlotte District 5	.0279	.02790	1.3223	
No Special District Tax for Davidson				

*** Not inclusive of Fire District Tax Rates

MECKLENBURG COUNTY | FISCAL YEAR 2017

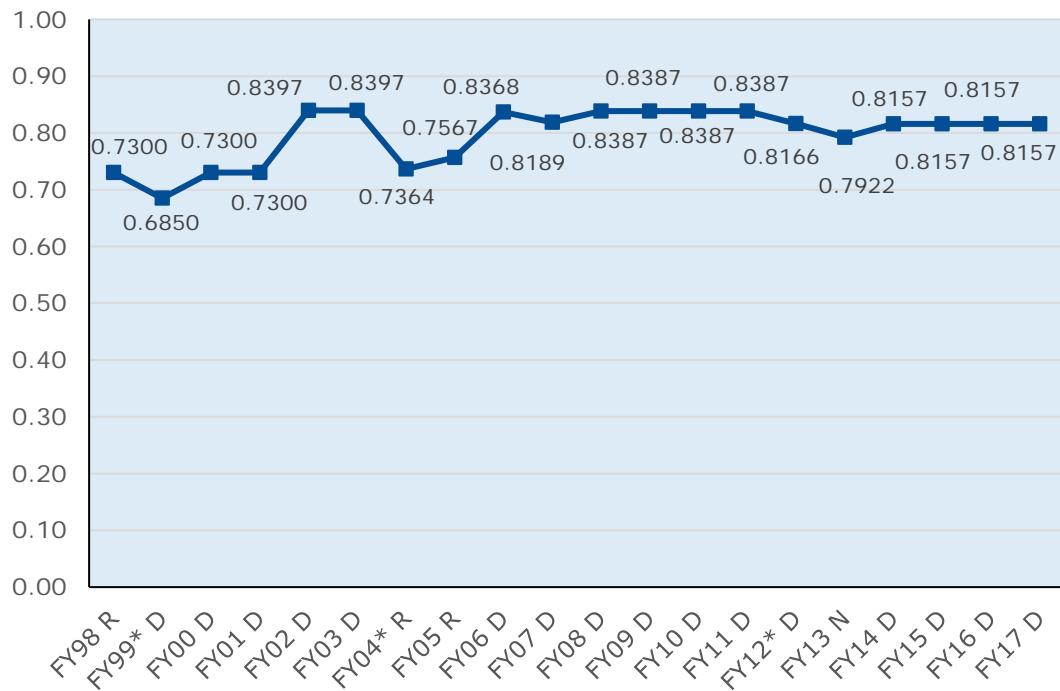
Five Year Historical Comparison of Tax Rates

County	FY12-13 Tax Rate (Change)	FY13-14 Tax Rate (Change)	FY14-15 Tax Rate (Change)	FY15-16 Tax Rate (Change)	FY16-17 Adopted Tax Rate (Change)
Cabarrus	70.00 7.00	70.00 0.00	70.00 0.00	70.00 0.00	70.00 0.00
Cumberland	74.00 0.00	74.00 0.00	74.00 0.00	74.00 0.00	74.00 0.00
Durham	74.44 (0.15)	77.44 3.00	79.31 1.87	79.31 0.00	74.04 (5.27)
Forsyth	67.40 0.00	71.68 4.28	71.68 0.00	73.10 1.42	73.10 0.00
Gaston	83.50 0.00	87.00 3.50	87.00 0.00	87.00 0.00	87.00 0.00
Guilford	78.04 (0.20)	77.00 (1.04)	77.00 0.00	76.00 (1.00)	75.50 (0.50)
Iredell	48.50 0.00	48.50 0.00	48.50 0.00	52.75 4.25	52.75 0.00
Mecklenburg	79.22 (2.44)	81.57 2.35	81.57 0.00	81.57 0.00	81.57 0.00
Orange	85.80 0.00	85.80 0.00	87.80 2.00	87.80 0.00	87.80 0.00
Union	66.00 (0.50)	66.00 0.00	76.14 10.14	77.65 1.51	76.65 (1.00)
Wake	53.40 0.00	53.40 0.00	57.80 4.40	61.45 3.65	60.05 (1.40)

¹"Change" is the value that reflects the increase or decrease in the tax rate from the previous fiscal year. Tax rate and change are in cents.

MECKLENBURG COUNTY | FISCAL YEAR 2017

20 Year Tax Summary



Year and Majority Party

Year	Tax Rate	Board Make-Up	Party Majority
FY1998	0.7300	R-4 D-5 U-0	Democrat
FY1999*	0.6850	R-4 D-5 U-0	Democrat
FY2000	0.7300	R-2 D-7 U-0	Democrat
FY2001	0.7300	R-2 D-7 U-0	Democrat
FY2002	0.8397	R-4 D-5 U-0	Democrat
FY2003	0.8397	R-4 D-5 U-0	Democrat
FY2004*	0.7364	R-5 D-4 U-0	Republican
FY2005	0.7567	R-5 D-4 U-0	Republican
FY2006	0.8368	R-3 D-6 U-0	Democrat
FY2007	0.8189	R-3 D-6 U-0	Democrat
FY2008	0.8387	R-4 D-5 U-0	Democrat
FY2009	0.8387	R-4 D-5 U-0	Democrat
FY2010	0.8387	R-3 D-6 U-0	Democrat
FY2011	0.8387	R-3 D-6 U-0	Democrat
FY2012*	0.8166	R-4 D-5 U-0	Democrat
FY2013	0.7922	R-4 D-4 U-1	No Majority
FY2014	0.8157	R-3 D-6 U-0	Democrat
FY2015	0.8157	R-3 D-6 U-0	Democrat
FY2016	0.8157	R-3 D-6 U-0	Democrat
FY2017	0.8157	R-3 D-6 U-0	Democrat

*Denotes Revaluation

U Denotes Unaffiliated

ADOPTED BUDGET

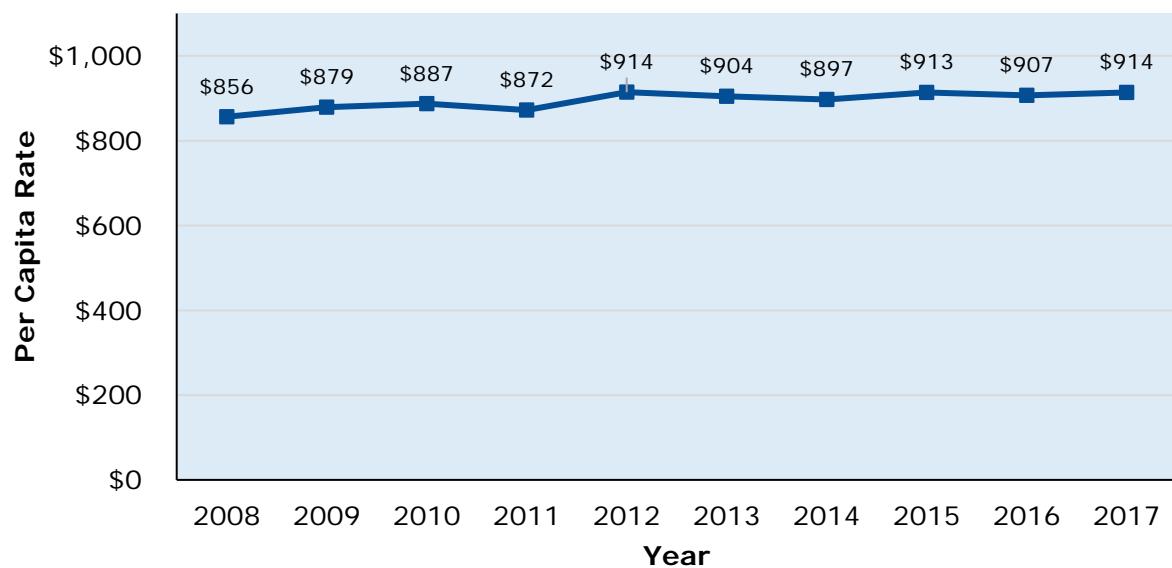
MECKLENBURG COUNTY | FISCAL YEAR 2017

Property Tax Rate per Capita: Ten Year Comparison

Year	County Population ¹	Property Tax ²	Per Capita Rate	Notes
2017	1,076,503	\$983,520,079	\$914	
2016	1,054,561	\$956,425,078	\$907	
2015	1,032,620	\$943,155,572	\$913	
2014	1,013,199	\$909,036,473	\$897	
2013	992,527	\$897,522,990	\$904	
2012	962,839	\$880,397,487	\$914	Revaluation
2011	940,107	\$820,185,697	\$872	
2010	923,417	\$819,367,965	\$887	
2009	906,473	\$796,634,834	\$879	
2008	888,730	\$761,115,218	\$856	

¹N.C. State Demographer's Office, FY15, FY16 & FY17 data are projections

²FY08 - FY17 budget documents



MECKLENBURG COUNTY | FISCAL YEAR 2017

FY2017 Adopted Fee Changes Land Use & Environmental Services Agency (LUESA)

Department/Item	Current	Change	Increase	Comments	Revenue Generated
Amend the LUESA Solid Waste Fee Ordinance, revising the Various Solid Waste fees for materials that are received at County Facilities.				This LUESA fee ordinance has been revised to incorporate tables rather than text to make the document more precise. In addition a definition section has been added for reader clarity and clarification of various terms. Introduction of different fees for residential and non-residential are also incorporated at Convenience Centers. The changes recommended are incorporated to cover the costs associated with accepting, processing, and transporting the waste materials to their final disposal point. This fee ordinance incorporates all commodity types and includes both disposal charges and commodity sales of various products such as mulch and compost.	
<u>Foxhole Landfill Item</u>	<u>Per Ton</u>	<u>Per Ton</u>	<u>Additional</u>	The LUESA fee ordinance provides a fee structure for materials received at the Foxhole Landfill. The proposed increases will support necessary solid waste programs and will fund ongoing closure and post-closure requirements for the landfill.	\$224,000
<u>Tires</u>	<u>Per Tire</u>	<u>Per Tire</u>	<u>Additional</u>	The fee ordinance provides a fee structure for Tires. A reduction is proposed for residential automotive tires for residential patrons and a increase is proposed for non-residential based on processing costs incurred. A new schedule has been developed for larger truck tires, as those were previously not accepted.	\$6,000
<u>Yard Waste</u>	<u>Per Ton</u>	<u>Per Ton</u>	<u>Additional</u>	The fee ordinance provides a fee structure for Yard Waste received in the program. The proposed increase for this product will cover increased costs associated with yard waste processing and composting. NC law does not allow landfill of Yard Wastes.	\$160,000
<u>MSW Tip Fee</u>	<u>Per Ton</u>	<u>Per Ton</u>	<u>Additional</u>	The LUESA fee ordinance provides a fee structure for materials received through MSW collection activities. The proposed increase will be for all Municipal Solid Waste collected in Mecklenburg County that uses Mecklenburg County contracted disposal locations.	\$510,000
Deliveries to Speedway Landfill	\$29.00	\$30.50	\$1.50		

MECKLENBURG COUNTY | FISCAL YEAR 2017

Department/Item	Current	Change	Increase	Comments	Revenue Generated
<u>Recycling Dumpsters at Business</u> 8 Yd3 Can	Annual Charge \$0	Annual Charge \$285 fee	Additional New Category	The LUESA fee ordinance provides a fee structure for materials collected or processed. This fee will cover the direct costs associated with assisting business locations with establishing a recycling dumpster at their business, and allowing residents to also use the can.	\$40,000
<u>Convenience Centers</u> <u>Pickup Truck Load: Yard Waste:</u> County Residential Non-Residential	Per Delivery \$8.50 \$8.50	Per Delivery \$ 8.50 \$12.50	Additional \$0 \$4.00	The LUESA fee ordinance provides a fee structure for materials received and processed at the full service centers operated by the County. Various charges for different materials are charged to customers. In FY 17 charges will be delineated by residential and non-residential, as residential customers pay a separate Availability Fee. This is a new program initiative for FY 17. Recent LUESA studies indicate the current revenue levels fail to cover program costs, creating a significant deficit. The volume fee increases will address this inadequacy.	\$870,000
<u>Construction Debris:</u> County Residential Non-Residential <u>Bulky Waste:</u> County Residential Non-Residential	\$22.00 \$22.00 \$0 \$0	\$25.00 \$35.00 \$15.00 \$25.00	\$3.00 \$13.00 New Category		
<u>Mulch & Compost</u> <u>Dump Truck Delivery:</u> 25 miles Greater 25 miles Less than 40 mi.	Per Delivery \$60.00 \$95.00	Per Delivery \$ 85.00 \$115.00	Additional \$25.00 \$20.00	The LUESA fee ordinance provides a fee structure for materials delivered from the Compost Central Facility. Price increases are necessary to fully cover delivery costs, as well as not offer service costs below market conditions.	\$8,000
<u>TV's & CRT's</u> Non-Meck County Residents	Per Unit \$25.00	Per Unit \$25.00	Additional \$25.00	The LUESA fee ordinance provides a fee structure for materials received. Residents of Mecklenburg County will be allowed to dispose of up to 3 TV's at no charge, while non-residential patrons will be required to pay the cost of recycling the units as required by NC law.	\$25,000
<u>Residential</u> County	Per Household \$17.00	Per Household \$20.50	Additional \$3.50	The residential solid waste availability fee covers base expenses of maintaining and operating the solid waste infrastructure of Mecklenburg County, including the four Full-Service Convenience Centers. It also includes costs associated with ownership of the Metrolina Materials Recovery Facility (MRF) and separation of recycled products from Single Stream Materials.	\$1,442,000

MECKLENBURG COUNTY | FISCAL YEAR 2017

Department/Item	Current	Change	Increase	Comments	Revenue Generated
Amend the LUESA Fee Ordinance, revising the demolition permit fee schedule.				The LUESA Fee Ordinance currently provides a consolidated demolition permit fee structure combining charges for Air Quality, Environmental Health and building permits into one fee, varying by the size of the structure and extent of the work. The current fee level was established in 1997, with no subsequent changes. Recent LUESA studies indicate the current revenue levels fail to cover program costs with a significant deficit. We propose a 2.5 % fee increase to address this inadequacy.	\$3,000
<u>Size-Sq. Ft.</u>	<u>Per Structure</u>	<u>Per Structure</u>	<u>Additional</u>	Permit fees, add the "Additional" fee to the "Per Structure" base for each structure with more than the NESHAP regulated amount of regulated asbestos-containing material (RACM).	
Less Than 500 500-4,999 5,000 to 9,999 10,000 and above	\$119.00 \$474.00 \$711.00 \$889.00	\$122.00 \$486.00 \$729.00 \$911.00	\$3.00 \$12.00 \$18.00 \$22.00		
Regulated Asbestos Containing Material	\$356.00	365.00	\$9.00	Renovations in which a NESHAP regulated quantity of RACM is to be stripped, removed, dislodged, cut, drilled or similarly disturbed (including applicable NESHAP notification.).	

MECKLENBURG COUNTY | FISCAL YEAR 2017

Permit Fee Changes in FY2017:

1: Current Permit Fee Schedule

Total Construction Cost per Permit	Fees
\$1 to \$3,000	\$62.85 Minimum Fee-Projects not requiring a plan review
\$1 to \$7,001	\$83.80 Minimum Fee-Commercial Projects requiring plan review
\$3,001 to \$50,000	\$62.85 plus \$12.83 per \$1000 or part over \$3,000
\$50,001 to \$100,000	\$665.86 plus \$5.78 per \$1000 or part over \$50,000
\$100,001 to \$150,000	\$954.86 plus \$6.24 per \$1000 or part over \$100,000
\$150,001 to \$250,000	\$1,266.86 plus \$4.83 per \$1000 or part over \$150,000
\$250,001 to \$1,000,000	\$1749.86 plus \$5.31 per \$1000 or part over \$250,000
\$1,000,001 to \$10,000,000	\$5,732.36 plus \$2.78 per \$1000 or part over \$1,000,000
Over \$10,000,000	\$30,752.36 plus \$1.42 per \$1000 or part over \$10,000,000

2: Adopted FY2017 changes to Permit Fee Schedule (represents 5% reduction)

Total Construction Cost per Permit	Fees
\$1 to \$3,000	\$59.70 Minimum Fee-Projects not requiring a plan review
\$1 to \$7,001	\$79.61 Minimum Fee-Commercial Projects requiring plan review
\$3,001 to \$50,000	\$59.70 plus \$12.19 per \$1000 or part over \$3,000
\$50,001 to \$100,000	\$632.57 plus \$5.49 per \$1000 or part over \$50,000
\$100,001 to \$150,000	\$907.12 plus \$5.93 per \$1000 or part over \$100,000
\$150,001 to \$250,000	\$1,203.52 plus \$4.59 per \$1000 or part over \$150,000
\$250,001 to \$1,000,000	\$1,662.37 plus \$5.05 per \$1000 or part over \$250,000
\$1,000,001 to \$10,000,000	\$5,445.74 plus \$2.64 per \$1000 or part over \$1,000,000
Over \$10,000,000	\$29,214.74 plus \$1.35 per \$1000 or part over \$10,000,000

MECKLENBURG COUNTY | FISCAL YEAR 2017

FY2017 Adopted Fee Changes

Park and Recreation

Fee/Charge Description	Rental/Use	Current	Adopted	Explanation/Comment
Ramblewood Soccer, Inc.				
Frequent User:				
Grass Game Field - League	game/2 hrs.	\$ 85.00	\$ 90.00	
Grass Game Field	per hour	\$ 42.50	\$ 45.00	Increased costs for maintenance
Small Field - League	game/2 hrs.	\$ 57.50	\$ 60.00	
Single User:				
3 Regulation Fields or less	per field/2 hrs.	\$ 125.00	\$ 130.00	Increased costs for maintenance
4 Regulation Fields or more	per field/2 hrs.	\$ 105.00	\$ 110.00	
Ultimate Frisbee - reg. field	per hour	\$ 42.50	\$ 45.00	Increased costs for maintenance
The Tradition Golf Course				
- Weekday 9 Holes	rack rate	\$ 29.00	\$ 30.00	
- Weekday 18 Holes	rack rate	\$ 45.00	\$ 46.00	
- Weekend 18 Holes	rack rate	\$ 55.00	\$ 56.00	
- Weekday 18 Holes	after 2 p.m.	\$ 35.00	\$ 38.00	
- Weekend 18 Holes	after 2 p.m.	\$ 40.00	\$ 46.00	
- Senior/Hero 18 Holes	weekday	\$ 29.00	\$ 32.00	
- Loyalty Card	annual	\$ 50.00	\$ 50.00	Incl. 1 18-Hole round, free range and practice
- 18 Holes - Loyalty Card	rack rate	\$ (10.00)	\$ (10.00)	Discount off rack rate
- 18 Holes - Loyalty Card	after 2 p.m.	\$ (5.00)	\$ (5.00)	Discount off twilight rate
- Bogies to Birdies - Individual	month	\$ 39.95	\$ 49.95	Membership - Golf and Range
- Bogies to Birdies - Family	month	\$ 69.95	\$ 74.95	free every day after 2:00 p.m.
Grady Cole Center/Memorial Stadium				
County Observed Holidays	various	new	weekend	Observed Holidays same as Weekend Rates
Indoor Aquatic Facilities				
Infant - under 12 months	Daily Admiss.	new	no charge	
Person with Disability	All	new	various	Same as Rec. Centers Senior Citizen rates
Adults (over 18) - non-resident	Ann. & Mo. Pass	12%-18%	50%	Increase non-resident surcharge
Family - non-resident	Ann. & Mo. Pass	12%-18%	50%	Increase non-resident surcharge
Aquatic Center				
Special Event Rental:				
- Entire Facility	Full day	\$ 2,434.00	\$ 2,656.00	General cost increase
- Entire Facility	Half day	\$ 1,217.00	\$ 1,328.00	
- 10-lane Competition section	per hour	new	\$ 180.00	
- 25-yd. Competition main tank	per hour	\$ 128.00	\$ 144.00	
- 25-yd. Short course	per hour	\$ 16.00	\$ 18.00	
- Warm pool	per hour	\$ 64.00	\$ 72.00	
- Diving well	per hour	\$ 64.00	\$ 72.00	
- Spa	per hour	\$ 18.00	\$ 20.00	
- Multi-purpose room	per hour	new	\$ 20.00	
Swim Team Lane Rental:				
- 25-yd. lane - up to 299 hrs/mo.	per hour	new	\$ 18.00	
- 50-meter lane - up to 49 hrs/mo.	per hour	new	\$ 30.00	Swim Club rates with contract
Swim Team - Contract:				
- 25-yd. lane - up to 300 hrs/mo.	month	new	\$ 900.00	Swim Club rates with contract
- Additional lane	per hour	new	\$ 3.00	

MECKLENBURG COUNTY | FISCAL YEAR 2017

Fee/Charge Description	Rental/Use	Current	Adopted	Explanation/Comment
- 50-meter lane - up to 50 hrs/mo.	month	new	\$ 300.00	
- Additional lane	per hour	new	\$ 6.00	
Birthday Party Package	per hour	new	\$ 50.00	
Ray's Splash Planet				
Special Event Rental:				
- Entire Facility - min. 2 hours	per hour	\$ 423.00	\$ 448.00	General cost increase
- Big Dipper Classroom	per hour	new	\$ 31.00	
- Little Dipper Classroom	per hour	new	\$ 20.00	
- Aerobics room	per hour	\$ 67.00	\$ 41.00	
- Themed Party Package	add'l child	new	\$ 12.00	
- Deluxe Party Package	add'l child	new	\$ 10.00	Package includes 12 children
- Basic Party Package	add'l child	new	\$ 6.00	
Marion Diehl Rec. Center				
- Family pool pass	3 mos.	\$ 120.00	\$ 125.00	Correct resident rate
- Small classroom	per hour	new	\$ 20.00	Capacity - 25 or less
- Medium classroom	per hour	new	\$ 31.00	Capacity - 26 - 40
Jetton Park				
Beaches - Grassy & Sandy	per hour	\$ 75.00		Update Fee Schedule
Wedding Gazebo	per hour	\$ 75.00		Update Fee Schedule
Ramsey Creek Park				
Park Entry Fee - Memorial Day to Labor Day				
Vehicles: Monday-Thursday	per veh.	\$ 3.00	\$ 5.00	Non-resident \$10.00 per veh.
Vehicles: Friday-Sunday & Holidays	per veh.	\$ 3.00	\$ 10.00	Non-resident \$15.00 per veh.
Walk-in: 14 years and older	per pers.	none	\$ 5.00	
Walk-in: 6-13 years old	per pers.	none	\$ 3.00	
Walk-in: under 6 years old		none	Free	
Regional Sports Complex				
Conference Room - 120 cap.		new		50'x30' space with elevator overlooking Stadium Field, catering kitchen, storage & A/V hookup.
-Weekend & Holiday	5 hr. min. rental add'l 1-hr.		\$ 500.00 \$ 100.00	
-Weekend & Holiday - non-res.	5 hr. min. rental add'l 1-hr.		\$ 625.00 \$ 125.00	
-Weekday	5 hr. min. rental add'l 1-hr.		\$ 275.00 \$ 55.00	
-Weekday- non-resident	5 hr. min. rental add'l 1-hr.		\$ 345.00 \$ 70.00	
Conference Room - 35 cap.		new		Main Conference Room partitioned.
-Weekend & Holiday	5 hr. min. rental add'l 1-hr.		\$ 175.00 \$ 35.00	
-Weekend & Holiday - non-res.	5 hr. min. rental add'l 1-hr.		\$ 220.00 \$ 44.00	
-Weekday	5 hr. min. rental add'l 1-hr.		\$ 100.00 \$ 20.00	
-Weekday- non-resident	5 hr. min. rental add'l 1-hr.		\$ 125.00 \$ 25.00	
4-Field Tournament Package:		modified		FY16 Approved Tourn. Rate \$2,400 - all inclusive package (Fields, Prep., Off Duty, Shuttle).
- Synthetic Field Rental	per day		\$ 1,650.00	
- Field Preparation	per day		\$ 300.00	
- Off Duty Security	per day (8 hrs.)		\$ 480.00	Staffing suggested by Matthews Police Dept.

ADOPTED BUDGET

MECKLENBURG COUNTY | FISCAL YEAR 2017

Fee/Charge Description	Rental/Use	Current	Adopted	Explanation/Comment
5-Field Tournament Package:		modified		FY16 Approved Tourn. Rate \$2,750 - all inclusive package (Fields, Prep., Off Duty, Shuttle).
- Synthetic Field Rental	per day		\$ 1,950.00	
- Field Preparation	per day		\$ 300.00	
- Off Duty Security	per day (8 hrs.)		\$ 480.00	Staffing suggested by Matthews Police Dept.
11-Field Tournament Package:		new		All fields - Phase I & II (excl. Stadium Field)
- Field Rental	per day		\$ 4,750.00	
- Field Preparation	per day		\$ 800.00	
- Off Duty Security	per day (8 hrs.)		\$ 960.00	Staffing suggested by Matthews Police Dept.
Stadium Field Package:		new		Seating capacity - 2,700
- Field Rental - free admission	per rental		\$ 720.00	Limit 2 games/4hrs. per day
- Field Rental - paid admission	per rental		\$ 1,395.00	Limit 2 games/4hrs. per day
- Additional field rental	per hour		\$ 150.00	
- Field Preparation	per rental		\$ 100.00	
- Off Duty Security	per rental (4 hrs)		\$ 360.00	Staffing suggested by Matthews Police Dept.
Other Charges:				Regional SportsPlex
- Field Lighting	per hr.	new	\$ 30.00	
- Field Lighting - non-res.	per hr.	new	\$ 42.00	
- Adjustable Rates:				
Off Duty Security	per hr. / officer	market	\$ 30.00	Charge adj. to Matthews Police Dept. billing
Shuttle Service	per day	market	\$ 350.00	Charge adjusted to daily rental rate

MECKLENBURG COUNTY | FISCAL YEAR 2017

FY2017 Adopted Fee Changes

Health Department

Description	Program	Current	Adopted	Explanation
Pneumococcal Vacc, 13 Val Im	Immunization	\$152.01	\$159.00	Based upon increased vaccine costs.
Rabies vaccine, im	Immunization	\$176.00	\$293.00	Based upon increased vaccine costs.
Dtap vaccine, < 7 yrs, im	Immunization	\$18.49	\$23.00	Based upon increased vaccine costs.
Mmr vaccine, sc	Immunization	\$53.00	\$63.00	Based upon increased vaccine costs.
Mmrv vaccine, sc	Immunization	\$168.30	\$180.00	Based upon increased vaccine costs.
Td vaccine no prsrv >/= 7 im	Immunization	\$23.00	\$30.00	Based upon increased vaccine costs.
Chicken pox vaccine, sc	Immunization	\$104.00	\$108.00	Based upon increased vaccine costs.
Pneumococcal vaccine	Immunization	\$70.21	\$78.00	Based upon increased vaccine costs.
Shingles vaccine	Immunization	\$196.93	\$195.00	Based upon increased vaccine costs.
Typhoid	Immunization	\$74.36	\$89.00	Based upon increased vaccine costs.
Dt vaccine < 7, im	Immunization	\$40.01	\$48.00	Based upon increased vaccine costs.
Yellow fever vaccine, sc	Immunization	\$107.00	\$141.00	Based upon increased vaccine costs.

MECKLENBURG COUNTY | FISCAL YEAR 2017

GLOSSARY

ABC PROFIT – A net profit received from local Alcohol Beverage Commission (ABC) stores.

AD VALOREM TAX - A tax based on the assessed value of real estate or personal property.

AGENCY - An agency provides services to specific populations in order to meet desired outcomes.

APPROPRIATION - An authorization granted by the Board of County Commissioners to expend certain funds and incur obligations for specific purposes. There is a time limit on when funds may be expended.

ARBITRAGE – The ability to invest proceeds from the sale of tax exempt securities in higher yielding taxable securities which results in interest revenue in excess of interest costs.

ASSET - Property owned by the County which has monetary value.

AVERAGE DAILY MEMBERSHIP (ADM) - The sum of the number of days of membership for all students in individual school units divided by the number of school days in the term.

BALANCED BUDGET – A budget is balanced when the sum of estimated net revenues and appropriated fund balances is equal to appropriations.

BOARD OF COUNTY COMMISSIONERS (BOCC) – The governing body of public officials elected to represent Mecklenburg County. Also referenced as, "Board".

BOND – A written promise to pay a sum of money (principal or face value) at a specified future date (the maturity date) including periodic interest paid at a percentage of the principal (interest rate). For instance, the county issues General Obligation (G.O.) bonds which require approval by voter referendum before issuance and Two-Thirds Bonds which do not require referendum approval by voters.

BOND ORDINANCE – A bond ordinance or resolution authorizes a bond issue which outlines the purpose and the amount to be issued.

BONDS AUTHORIZED AND UNISSUED – These are bonds that have been authorized legally but not issued. Once issued, these bonds can be sold without further authorization from the Board.

BUDGET - An annual financial plan that identifies revenues; specifies the type and level of services to be provided; and establishes the amount of money which may be spent within a certain time period.

MECKLENBURG COUNTY | FISCAL YEAR 2017

BUDGET CALENDAR – The budget calendar is a schedule of key dates or milestones which the County follows in preparation and adoption of the annual budget. The budget calendar must comply with the N.C. General Statute requirements that a balanced budget be adopted by July 1 of each year.

BUDGET ORDINANCE - The budget ordinance levies taxes and appropriates revenues for specified purposes, functions, activities, or objectives during a fiscal year.

BUSINESS PARTNERS – Business partners are organizations in the region which collaborate with the County to achieve community goals and the desired results. Business partners include, but are not limited to, Charlotte-Mecklenburg Schools, Central Piedmont Community College, Mecklenburg's towns, the City of Charlotte, Historic Landmarks Commission, and area hospitals.

CAPITAL ASSETS – Capital assets have significant value and a useful life of several years. Capital assets are referred to commonly as fixed assets.

CAPITAL IMPROVEMENT PROGRAM (CIP) - A financial plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs in the County. The CIP process identifies capital projects such as land purchases, prioritizes projects based on need and recommends a financing strategy for BOCC approval.

CAPITAL PROJECTS – Capital projects involve the purchase or construction of capital assets. Often a capital project encompasses the purchase of land, major facility renovations, and the construction of a building or facility. Design, engineering, or architectural fees are often part of a capital project. Projects have a minimum cost of \$250,000 and have a useful life of five or more years.

CENTRAL PIEDMONT COMMUNITY COLLEGE (CPCC) – The County partners with CPCC to provide education and literacy services to residents. Also, the County supports financially CPCC's capital needs by providing funds for construction and maintenance.

CERTIFICATES OF PARTICIPATION (COPS) – COPS are issues backed by a lien on the equipment or facility they finance. Payments are subject to annual appropriations.

CHARLOTTE-MECKLENBURG SCHOOLS (CMS) – The County has a funding relationship with CMS to support financial needs related to capital costs such as the construction of new schools in the community. In addition, the County provides supplemental operating funds to augment the State's funding, which is the primary revenue source for CMS.

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CHOICE MATRIX - Illustrates the choices available to the Board of County Commissioners in funding services. All services funded by the County are categorized into mutually exclusive designations as follows:

- No Choices (Program or Funding)
- No Program Choice/Funding Choice
- Program Choice/No Funding Choice
- Program and Funding Choice

CITIZENS' CAPITAL BUDGET ADVISORY COMMITTEE (CCBAC) –

A voluntary advisory board made up of citizens, appointed by each Mecklenburg County Commissioner, that meets regularly during budget preparation to review departmental capital project requests for capital standards.

CONSUMER PRICE INDEX (CPI) - A statistical description of price levels provided by the U.S. Department of Labor. The index is used as a measure of the increase in the cost of living (i.e., economic inflation).

CONTINGENCY - An appropriation of funds to cover unanticipated events that may occur during the fiscal year. Transfers from this account must be approved by the Board of County Commissioners. Funds held in contingency may be restricted to a specific use. If funds are placed in restricted contingency, a BOCC action to approve release of the funds is required.

CRIMINAL JUSTICE SERVICES (CJS) - County employees who work for the court system to supplement the shortage of state supplied court staff.

CURRENT LEVEL – The current level indicates the funding resources needed to maintain the present operation of County services.

DEBT SERVICE – Debt service is the payment of interest and principal on an obligation resulting from the issuance of bonds.

DEBT SERVICE FUND – In FY2013, the County established the Debt Service Fund to provide a dedicated funding source for the County's principal and interest payments on debt, including debt service for Charlotte-Mecklenburg Schools (CMS) and Central Piedmont Community College (CPCC).

DEFERRED MAINTENANCE PLAN – A multi-year plan utilizing funding from various sources for deferred capital repairs, maintenance and replacements.

ENCUMBRANCE – An encumbrance is a financial transaction of appropriated funds related to unperformed contracts for goods or services.

ENTERPRISE FUND – This type of fund accounts for operations that are financed by fees or user charges. The consumer of the service pays for the service. Ideally, fees recover the cost to provide the service. Land Use and Environmental Services is one example of a County agency that uses fees to pay for their permitting process.

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ESTIMATE – An estimate is an annualized projection of current year revenues or expenditures.

ESTIMATED ASSESSED VALUATION - A valuation is based on 100 percent of estimated market values for personal and real property as of January 1. Assessed valuations are established by the Board of County Commissioners and the N. C. General Statutes at least every eight years. Mecklenburg County has a revaluation of real and personal property every four years. Assessed valuation is a component of the local property tax.

EXPENDITURES – The cost of goods and services received by the County. An accrual or modified accrual basis is an accounting exercise that recognizes expenditures regardless of whether cash payments have been made. On the other hand, cash basis accounting recognizes cash payments when they have been made.

FIRE PROTECTION SERVICE DISTRICTS – Starting in FY2013, five service districts were created to provide fire services in the towns and unincorporated area. The Fire Protection Service Districts are supported by their own tax rates.

FISCAL YEAR (FY)

The fiscal year for Mecklenburg County is July 1 through June 30.

FUND - An independent fiscal and accounting entity with a self-balancing set of accounts which are segregated for the purpose of fulfilling specific activities and/or objectives. The set of accounts capture cash flow, revenue sources, liabilities, obligations, reserves and equities.

FUND BALANCE – The calculation is the difference between fund assets and fund liabilities. A negative fund balance is called a deficit.

GENERAL FUND – The General Fund is the general operating fund of the County and accounts for all financial resources except those required to be accounted for in another fund.

GEOGRAPHIC INFORMATION SYSTEM (GIS) - A computer-based technology tool used to display information for analysis and planning. For example, the County uses GIS to determine the frequency of parks used by residents in the County. This type of analysis helps to make decisions such as opening new park locations or closing existing parks. Essentially, GIS supports business decision-making.

GOVERNMENT FINANCE OFFICERS ASSOCIATION (GFOA) – The GFOA is a professional association of state/provincial and local finance officers dedicated to the sound management of public funds.

GROWTH REVENUES – Growth revenues are received due to growth in the tax base (i.e., new construction or revitalization projects), normal increases in sales tax revenues, and increases to other unclassified County revenues.

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HEALTH AND HUMAN SERVICES - Promote and protect the health of our residents and encourage personal self-sufficiency.

INFRASTRUCTURE – Tangible assets such as facilities, buildings, roads, bridges, curbs and gutters, streets and sidewalks and pipeline.

INTERGOVERNMENTAL REVENUES - Revenues received from other government entities for a specified purpose.

LAW ENFORCEMENT SERVICE DISTRICT (LESD) – In January 1996, a Law Enforcement Service District was created in order to finance and provide law enforcement services to unincorporated areas in the County. The Law Enforcement Service District is supported by its own tax rate.

LIABILITY – A liability is a debt or other legal obligation arising out of a transaction in the past which must be liquidated, renewed, or refunded at some future date. This definition does not include encumbrances.

LONG-TERM DEBT – A long-term debt is debt with a maturity date of more than one year after the date of issuance.

LAND USE & ENVIRONMENTAL SERVICES AGENCY (LUESA) – A county department comprised of divisions that provide services including, but not limited to, residential permitting, waste disposal, inspections, groundwater protection and zoning enforcement.

MEDIC-EMERGENCY MEDICAL SERVICES (EMS) – MEDIC provides emergency medical, paramedic, and ambulance services to residents on behalf of the County. The County provides funding to cover a portion of the costs to deliver the service.

MODIFIED ACCRUAL ACCOUNTING – This accounting practice records revenue as the amount becomes measurable and available to finance the County's operations. "Available" means collectible within the current period or soon thereafter to pay liabilities for the current period. Expenditures are recorded when the liability is incurred, if measurable, except for interest on long-term debt which is recorded when due. Accrued vacation and sick leave is recorded when used in the General Long-Term Debt Account group.

NATIONAL ASSOCIATION OF COUNTIES (NACo) – A professional organization designed to represent the interests of county governments in the United States Senate and Congress. This organization provides member counties with resources and information on relevant legislation and actions.

NET DEBT LIMITATION - A statutory limitation states explicitly that a government's net General Obligation debt cannot exceed 8 percent of the appraised value of property subject to taxation.

NON-VOTED DEBT OR 2/3RD BONDS - N.C. Statutes allow counties an amount up to 2/3rds of the amount of the net debt reduction from previous fiscal year authorized by the governing board for General Obligation bond purposes.

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NORTH CAROLINA GENERAL STATUTES (NCGS) - State law approved and implemented in the NC General Assembly in Raleigh, North Carolina.

OFFICE OF MANAGEMENT AND BUDGET (OMB) – OMB comprises the County's management of the operating budget and strategic planning & evaluation.

PAY-GO FUND – County funds are set aside in reserve to offset the amount of bond sales and future interest payments incurred by the County in an effort to save tax dollars in the future.

PERFORMANCE MEASURES – Performance measures are indicators of performance. These include outcome, efficiency, output, customer service, and impact measures.

REFUNDING BONDS - Bonds issued to retire bonds already outstanding that have a higher interest rate. Advance refunding bonds are issued to refinance an outstanding bond issue before the maturity date. Proceeds of the advance refunding bonds are deposited in escrow with a fiduciary invested in authorized securities and used to pay interest or redeem the bonds being refunded.

RESOURCES - Total dollars available for appropriation including estimated revenues, fund transfers, and beginning fund balances.

REVENUE BOND - A bond that is secured by the revenues of the project that is acquired, constructed, or improved with the bond proceeds. A revenue bond does not require voter approval. For example, a revenue bond may be issued to finance the construction of a parking deck. The funds received from the fees to use the deck are used to pay off the issued debt for construction.

SERVICE AREAS: - Represents three major categories of County government services:

County Services

County services include all service areas excluding education and debt.

Education Services

Education services consist of CMS and CPCC's current capital replacement program and debt service requirements.

Debt Services

Debt services consist of debt requirements for the general fund debt.

SERVICE LEVELS – Service levels are descriptions of what services will be delivered and how the service will be delivered.

STRATEGIC BUSINESS PLAN - A document that includes a strategic approach for achieving goals and objectives, as well as aligns organizational resources (i.e., budget) to the actions and strategies needed to achieve such goals and objectives.

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TEMPORARY ASSISTANCE TO NEEDY FAMILIES (TANF) – TANF is temporary cash assistance given to qualifying families through the Social Services department.

TAX LEVY - The total amount to be raised by general property taxes for purposes specified in the Budget Ordinance.

TAX RATE - The amount of tax levied for each \$100 of assessed valuations. The tax rate is applied to the assessed valuation to derive the tax levy.

TRIPLE "AAA" BOND RATING - The County's current bond rating is determined by Fitch IBCA, Moody's Investors Service and Standard and Poor's Corporation. The rating is based on the strength of a community's economic base. The "Triple A" rating, the highest rating possible, allows the County to obtain some of the lowest interest rates available to governmental agencies when issuing bonds or notes.

UNDESIGNATED FUND BALANCE - The amount of fund balance which is available for future appropriations.

YIELD - The rate earned on an investment based on the cost of the investment.

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ADOPTED BUDGET