project **management** LARSON / GRAY
fifth edition the managerial process

Student Edition

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Multiple Choice Quiz
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Results Reporter

Out of 15 questions, you answered 6 correctly with a final grade of 40%

6 correct (40%)
9 incorrect (60%)
0 unanswered (0%)

Your Results:

The correct answer for each question is indicated by a ✓.

1 INCORRECT   The method used to collect information to use through all phases of the project life cycle is called

- **A)** Responsibility matrix
- **B)** Organization breakdown structure
✓ - **C)** Work breakdown structure ——
- **D)** Priority matrix
- **E)** Work package

2 INCORRECT   The first step in creating the necessary information to manage a project is to

- **A)** Establish project priorities
✓ - **B)** Define the project scope ——
- **C)** Verify the budget available
- **D)** Assign team members to work on the project
- **E)** Determine the required completion date

3 INCORRECT   Research shows the most frequently mentioned barrier to project success is

- **A)** Not enough budget resources
- **B)** Poor performance by team members
- **C)** Weak project leadership
✓ - **D)** Poorly defined scope or mission ——
- **E)** Political in-fighting

4 CORRECT   An expected output over the life of a project would be classified as

✓ - **A)** A deliverable ——
- **B)** A product
- **C)** An end object
- **D)** An objective
- **E)** A target

5 CORRECT   The ability of 911 emergency systems to identify the caller's phone number and location are considered to be a

✓ - **A)** Technical requirement ——
- **B)** Milestone
- **C)** Project limit
- **D)** Project exclusion
- **E)** Project deliverable

6 INCORRECT   "To construct a high-quality, custom home within five months at costs not to exceed $150,000" is best classified as

- **A)** A deliverable
- **B)** A milestone
✓ - **C)** An objective ——
- **D)** A limit
- **E)** An exclusion

7 CORRECT   Which of the following is not one of the basic classifications of project priorities?

✓ - **A)** Profit ——
- **B)** Cost
- **C)** Time
- **D)** Performance
- **E)** All of these are basic classifications

8 CORRECT   If a project criterion indicates that the project must meet a specific date, that criterion is classified as

✔ **A)** Constrained——————
    B) Enhanced
    C) Accepted
    D) Limited
    E) Fixed

9
INCORRECT

The tool used to assist in making project trade-offs between schedule, budget, and performance objectives is called a

    A) Responsibility matrix
    B) Work breakdown structure ——
✔   **C)** Project priority matrix
    D) Work package
    E) Criterion matrix

10
INCORRECT

The highest element in the hierarchical breakdown of the WBS is

    A) A work package
    B) Sub deliverables
    C) A cost account
    D) Major deliverables
✔   **E)** The project——

11
INCORRECT

All of the following are usually included in a work package except

    A) What will be done?
    B) The time needed to complete the work
    C) A single person who is responsible for its completion
    D) All the costs for the work package
✔   **E)** All of these are included in a work package ——

12
CORRECT

The final step in the creation of a Work Breakdown Structure is to

✔   **A)** Code the WBS for tracking
    B) Assign the cost account to a manager
    C) Assign the work package to a manager
    D) Develop the responsibility matrix
    E) All of these are included in the final step——

13
INCORRECT

The intersection of the WBS and the OBS is called the

    A) Responsibility matrix
    B) Priority matrix
    C) Work package
✔   **D)** Cost account
    E) Project overlap——

14
CORRECT

If a project is small or of narrow scope and does not require an elaborate system, which of the following is a good choice?

✔   **A)** Responsibility matrix
    B) Organization breakdown structure
    C) Work breakdown structure
    D) Priority matrix
    E) Process breakdown structure

15
INCORRECT

The tendency for the project deliverables to expand over time-usually by changing requirements, specifications, and priorities-is called:

    A) Scope erosion
✔   **B)** Scope creep——
    C) Project bloat
    D) Scope enhancement
    E) Project add-ons

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