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Multiple Choice Quiz

(See related pages)

- 1 A project monitoring system involves all of the following except:
 - ☐ A) Determining what date to collect
 - ☐ B) Determining how, when, and who will collect the data
 - ☐ C) Adjusting the data
 - ☐ D) Analysis of the data
 - ☐ E) Reporting current progress
- 2 Adequate project controls have the advantage(s) of:
 - ☐ A) Holding people accountable
 - ☐ B) Prevents small problems from getting large
 - ☐ C) Keeping focus
 - ☐ D) Both A and B are correct
 - ☐ E) A, B, and C are all correct
- 3 The second step in the project control process of the measurement and evaluation of project performance is to:
 - ☐ A) Review the baseline plan with top management
 - ☐ B) Analyze inputs to control system
 - ☐ C) Compare plan against actual
 - ☐ D) Measure progress and performance
 - ☐ E) Review spending with team members
- 4 In monitoring project time (schedule) performance actual performance should be compared to:
 - ☐ A) Budgets for the current year
 - ☐ B) Top management's targets
 - ☐ C) Project network schedule derived from the WBS/OBS
 - ☐ D) Progress on similar past projects
 - ☐ E) Previous status reports
- 5 An *Earned Value System* used to monitor project progress includes comparison of
 - ☐ A) Actual costs versus budget
 - ☐ B) Schedule progress versus plan
 - ☐ C) Quality progress versus plan
 - ☐ D) Both A and B are correct
 - ☐ E) A, B, and C are all correct
- 6 The cost variance for a project is calculated by:
 - ☐ A) EV-AC
 - ☐ B) AC-SV
 - ☐ C) PV-EV
 - ☐ D) CU-EV
 - ☐ E) EU-PV
- 7 Baseline project budgets are derived from:
 - ☐ A) The organization's overall budget
 - ☐ B) Time-phasing the work packages
 - ☐ C) Top management directions
 - ☐ D) Both A and C are correct
 - ☐ E) A, B, and C are all correct
- 8 Generally the method for measuring accomplishments centers on comparing
 - ☐ A) Earned value with the expected schedule value
 - ☐ B) Earned value with the actual costs
 - ☐ C) Actual costs with budgeted costs
 - ☐ D) Both A and B are correct
 - ☐ E) A, B, and C are all correct
- 9 Which of the following are required to assess the current status of a project using the earned-value cost/schedule system?
 - ☐ A) BAC, EAC, and ETC
 - ☐ B) VAC, EAC, and BAC
 - ☐ C) CV, SU, and BAC

- ☒ D) PV, EV, and AC
- ☐ E) TCPI, EV, and PV

10 Which of the following methods will measure the *scheduling* efficiency of the work accomplished to date?

- ☐ A) SV/CV
- ☐ B) EV/PV
- ☒ C) EV/AC
- ☐ D) AC/SV
- ☐ E) AC/CV

11 Scope creep affects:

- ☐ A) The organization
- ☐ B) The project team
- ☐ C) The project suppliers
- ☐ D) Both A and B are correct
- ☒ E) A, B, and C are all correct

12 Small refinements that eventually build to be major changes are known as:

- ☐ A) Project erosion
- ☒ B) Scope creep
- ☐ C) Specification adjustments
- ☐ D) Specification refinements
- ☐ E) Continuous improvements

13 The percent complete index that looks at percent complete in terms of actual amounts is calculated by which of the following?

- ☐ A) EV/BAC
- ☐ B) (EV-PV)/BAC
- ☒ C) AC/EAC
- ☐ D) (EV-AC)/BAC
- ☐ E) (EV-PV)/EAC

14 Which of the following will calculate the estimated cost to complete the project?

- ☐ A) $(VAC-EV)/(PV/AC)$
- ☒ B) $(BAC-EV)/(EV/AC)$
- ☐ C) $(PV/AC)/(VAC-EV)$
- ☐ D) $(EV/AC)/(BAC-EV)$
- ☐ E) $(BAC-EV)/(BAC-AC)$

15 Which of the following is not true regarding scope creep?

- ☒ A) It is common late in projects
- ☐ B) It is frequently unnoticed until time delays or cost overruns are observed
- ☐ C) It wears down team motivation and cohesiveness
- ☐ D) Project suppliers resent frequent changes
- ☐ E) All of these are true

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