project **management**
fifth edition the managerial process
LARSON / GRAY

Student Edition

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Multiple Choice Quiz
(See related pages)

Results Reporter

Out of 16 questions, you answered 3 correctly with a final grade of 19%

3 correct (19%)
13 incorrect (81%)
0 unanswered (0%)

Your Results:

The correct answer for each question is indicated by a ✓.

1
INCORRECT

The content of the final report typically includes the following topics:

- A) Lessons learned
- B) Review and analysis
- C) Recommendations
- D) Executive summary
- ✓ E) All the above are correct ——————

2
INCORRECT

Many projects will fail because of circumstances beyond the control of the project team is called:

- A) Normal
- B) Premature
- C) Perpetual
- ✓ D) Failed Project ——————
- E) Changed Priority

3
INCORRECT

Implementing closedown includes the following major activities except:

- A) Getting delivery acceptance from the customer.
- B) Shutting down resources and releasing to new uses.
- C) Closing accounts and seeing all bills are paid.
- ✓ D) E-mail the project team that the project is complete ——————
- E) Creating a final report

4
INCORRECT

Under which heading of the Wrap-up closure checklist should the question "Have project accounts been finalized and all billing closed?" be answered.

- A) Team
- ✓ B) Vendors/contractors
- C) Customer/Users
- D) Equipment and facilities
- E) Profit and loss statement

5
INCORRECT

In the Snapshot from Practice, New Balls Goes Flat in NBA, is an example of a project gone wrong when the _____ is/are not consulted.

- A) Manufacturer
- B) Equipment and facilities managers
- ✓ C) End-users ——————
- D) Project manager
- E) The Fans

6
INCORRECT

Information on the project type, size, number of staff, and technology level would be included in which section of the audit report?

- A) Analysis
- B) Recommendations
- ✓ C) Classification of project ——————
- D) Lessons learned
- E) Strategic objectives

7 CORRECT

Project mission and objectives, procedures and systems used, and organization resources used typically appear in the _____ section of the final project report.

- ✓ A) Analysis ——————
- B) Recommendations
- C) Classification of project
- D) Lessons learned
- E) Strategic objectives

8
INCORRECT

The section of the final project report that new project teams are likely to find most useful is the:

- **A)** Analysis
- **B)** Recommendations
- **C)** Classification of project
- ✓ **D)** Lessons learned ———
- **E)** Strategic objectives

9
INCORRECT

Corrective actions that should take place (such as shifting to more resilient building material) would typically appear in the _____ section of the final project report.

- **A)** Analysis
- ✓ **B)** Recommendations
- **C)** Classification of project
- **D)** Lessons learned
- **E)** Strategic objectives

10
INCORRECT

The most common circumstance for project closure is:

- **A)** Premature completion with some features eliminated
- **B)** Project completion meeting costs, schedule, and quality
- ✓ **C)** Project completion after modification of costs, schedule, or quality
- **D)** Project termination due to technical difficulties
- **E)** Perpetual projects that seem to go on and on before completion

11
INCORRECT

Project closures can fall into all of the following categories except:

- **A)** Premature
- **B)** Perpetual
- **C)** Failed
- **D)** Changed priority
- ✓ **E)** All of these are categories for project closure

12
INCORRECT

In the Research Highlight, Chaos: Software Projects, the criterion which was deemed the most important for project success was

- **A)** Realistic expectations
- **B)** Hard-working, focused staff
- **C)** User involvement
- ✓ **D)** Proper planning
- **E)** Clear vision and objectives

13
CORRECT

_____ begins with a review of the strategic intent of the project, selection criteria, project charter, project objectives, project scope, and acceptance criteria.

- ✓ **A)** Process Review
- **B)** Project Overview
- **C)** Analysis
- **D)** Recommendations
- **E)** Directing

14
INCORRECT

More and more companies are discarding the traditional superior-subordinate performance feedback process and replacing it with:

- **A)** Critical incidences review
- **B)** Management by objectives
- ✓ **C)** The 360-degree feedback
- **D)** Both B and C are correct
- **E)** A, B, and C are all correct

15
CORRECT

In organizations where projects are managed within a _____, the team member's area manager, not the project manager, is responsible for assessing performance.

- ✓ **A)** Functional organization
- **B)** Matrix organization
- **C)** Flat organization
- **D)** Both A and C are correct
- **E)** A, B, and C are all correct

16
INCORRECT

Performance evaluations of project teams should:

- **A)** Provide the basis for individual development
- **B)** Provide the basis for participation on future projects
- **C)** Provide the basis for salary increases
- ✓ **D)** Both A and C are correct
- **E)** A, B, and C are all correct

E-mail Your Results

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Me: [input field] HTML ▼
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