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Multiple Choice Quiz

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- 1 The content of the final report typically includes the following topics:
 - ☐ A) Lessons learned
 - ☐ B) Review and analysis
 - ☐ C) Recommendations
 - ☐ D) Executive summary
 - ☐ E) All the above are correct
- 2 Many projects will fail because of circumstances beyond the control of the project team is called:
 - ☐ A) Normal
 - ☐ B) Premature
 - ☐ C) Perpetual
 - ☐ D) Failed Project
 - ☐ E) Changed Priority
- 3 Implementing closedown includes the following major activities except:
 - ☐ A) Getting delivery acceptance from the customer.
 - ☐ B) Shutting down resources and releasing to new uses.
 - ☐ C) Closing accounts and seeing all bills are paid.
 - ☐ D) E-mail the project team that the project is complete
 - ☐ E) Creating a final report
- 4 Under which heading of the Wrap-up closure checklist should the question "Have project accounts been finalized and all billing closed?" be answered.
 - ☐ A) Team
 - ☐ B) Vendors/contractors
 - ☐ C) Customer/Users
 - ☐ D) Equipment and facilities
 - ☐ E) Profit and loss statement
- 5 In the Snapshot from Practice, New Balls Goes Flat in NBA, is an example of a project gone wrong when the _____ is/are not consulted.
 - ☐ A) Manufacturer
 - ☐ B) Equipment and facilities managers
 - ☐ C) End-users
 - ☐ D) Project manager
 - ☐ E) The Fans
- 6 Information on the project type, size, number of staff, and technology level would be included in which section of the audit report?
 - ☐ A) Analysis
 - ☐ B) Recommendations
 - ☐ C) Classification of project
 - ☐ D) Lessons learned
 - ☐ E) Strategic objectives
- 7 Project mission and objectives, procedures and systems used, and organization resources used typically appear in the _____ section of the final project report.
 - ☐ A) Analysis
 - ☐ B) Recommendations
 - ☐ C) Classification of project
 - ☐ D) Lessons learned
 - ☐ E) Strategic objectives
- 8 The section of the final project report that new project teams are likely to find most useful is the:
 - ☐ A) Analysis
 - ☐ B) Recommendations
 - ☐ C) Classification of project
 - ☐ D) Lessons learned
 - ☐ E) Strategic objectives
- 9 Corrective actions that should take place (such as shifting to more resilient building material) would typically appear in the _____ section of the final project report.
 - ☐ A) Analysis
 - ☐ B) Recommendations
 - ☐ C) Classification of project

- ☐ **D)** Lessons learned
- ☐ **E)** Strategic objectives
- 10 The most common circumstance for project closure is:
- ☐ **A)** Premature completion with some features eliminated
- ☐ **B)** Project completion meeting costs, schedule, and quality
- ☐ **C)** Project completion after modification of costs, schedule, or quality
- ☐ **D)** Project termination due to technical difficulties
- ☐ **E)** Perpetual projects that seem to go on and on before completion
- 11 Project closures can fall into all of the following categories except:
- ☐ **A)** Premature
- ☐ **B)** Perpetual
- ☐ **C)** Failed
- ☐ **D)** Changed priority
- ☐ **E)** All of these are categories for project closure
- 12 In the Research Highlight, Chaos: Software Projects, the criterion which was deemed the most important for project success was
- ☐ **A)** Realistic expectations
- ☐ **B)** Hard-working, focused staff
- ☐ **C)** User involvement
- ☐ **D)** Proper planning
- ☐ **E)** Clear vision and objectives
- 13 _____ begins with a review of the strategic intent of the project, selection criteria, project charter, project objectives, project scope, and acceptance criteria.
- ☐ **A)** Process Review
- ☐ **B)** Project Overview
- ☐ **C)** Analysis
- ☐ **D)** Recommendations
- ☐ **E)** Directing
- 14 More and more companies are discarding the traditional superior-subordinate performance feedback process and replacing it with:
- ☐ **A)** Critical incidences review
- ☐ **B)** Management by objectives
- ☐ **C)** The 360-degree feedback
- ☐ **D)** Both B and C are correct
- ☐ **E)** A, B, and C are all correct
- 15 In organizations where projects are managed within a _____, the team member's area manager, not the project manager, is responsible for assessing performance.
- ☐ **A)** Functional organization
- ☐ **B)** Matrix organization
- ☐ **C)** Flat organization
- ☐ **D)** Both A and C are correct
- ☐ **E)** A, B, and C are all correct
- 16 Performance evaluations of project teams should:
- ☐ **A)** Provide the basis for individual development
- ☐ **B)** Provide the basis for participation on future projects
- ☐ **C)** Provide the basis for salary increases
- ☐ **D)** Both A and C are correct
- ☐ **E)** A, B, and C are all correct

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