Problem-solving

(For small interview questions)

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It's all about the process

- Technical interviews usually consist of small bite-sized questions;
 that gives us an opportunity to develop a process to solve them
- You might have a successful interview even if you can't solve a specific problem, if you demonstrate a solid problem-solving process
- Multiple interviewers have told me that they are mostly interested in how candidates solve problems
- A common tactic, in fact, is to provide an ill-specified or incompletely specified problem
- The interviewer wants to see how you clarify and nail down the actual problem

Overall process

- 1. Understand
- 2. Solve
- 3. Code (notice this is a separate step from #2)
- 4. Verify/test

1. Understand



 $act \rightarrow cat$

 $its \rightarrow sit$

- Read the description (3x) then restate the problem, either on paper or out loud (yes, I talk to myself in my office)
- Ask the interviewer if you've understood it correctly "What I hear you saying is ..."
- Describe and write out a minimal but representative example of
 - the intended input data or data structure and
 - the expected output and
 - ask if the example is correct
- Identify any edge cases you can think of by example, but don't focus on those cases initially

Reading problem descriptions

- Details matter, pay careful attention to the interviewer
 - Pretend that they are trying to trick you with the problem description!
 - Are the input data elements strings, ints, floats?
 - If data is numeric, are they always between 0 and 1? Can they be negative?
 - Is the input sorted?
 - Can you see all of the data at once or must you worry about streaming data?
 - Can you bound the maximum size of the input (e.g., to fit in memory)?
- When reading description, identify who is doing what to whom?
 - What are the nouns and verbs used in the description?
 - The nouns are usually data sources or data elements
 - The verbs are often operations you need to perform
 - Look for keywords like min, max, average, median, sort, argmax, sum, find, search, collect, filter out, select, compute, etc...



More advice

- Clearly identify:
 - the source and format of data (same machine? http? xml? csv?)
 - the operation or computation
 - the expected result
 - the output location (disk, remote machine, ...) and format
- Choose simplest possible algorithm & implementation that'll work
 - At first, ignore performance
 - Then worry about getting it into the performance constraints specified

2. Solve

Key ideas for solving problems



- Solving the problem has nothing to do with the computer.
- You might not even be asked to code the solution
- If you can't walk through a correct sequence of operations by hand on paper, no amount of coding skill will help you!
- All the good programmers I know keep a notepad next to their computers, and it is full of boxes, bubbles, arrows, and notes
- It helps to use established **patterns**, templates, strategies, and common data transformation operations as a crutch

Strategies for solving problems

- 1. Start with the end result and work your way backwards
 - Ask what the prerequisites are for each step
 - The processing step or steps preceding step i compute the data or values needed by step i
 - E.g., median: to pick middle value, previous step must sort data
- 2. Reduce or simplify a new problem to a variation of an existing problem with a known solution
 - Ask what the difference is between the problem you're trying to solve and other problems for which you have a solution
 - E.g., Engineers building a new suspension bridge do not proceed as if such a thing has never been built before

Requisite mathematician joke

• "A physicist and a mathematician are sitting in a faculty lounge. Suddenly, the coffee machine catches on fire. The physicist grabs a bucket and leaps towards the sink, fills the bucket with water, and puts out the fire.

Second day, the same two sit in the same lounge. Again, the coffee machine catches on fire. This time, the mathematician stands up, gets a bucket, hands the bucket to the physicist, thus, reducing the problem to one with a known solution."

Steps in "solve" phase

A. Explore

- Look at the input-output example and imagine how you can manually operate on the input to get the output (using fingers on paper)
- Attempt any manual sequence of operations that appears to be in the right direction, even if you know it's not quite right
- Exploration helps you understand the problem and will trigger more questions, so ask questions
- Write down what you know; e.g., in a geometry problem, you might know which angles or arcs are the same length or that you can make two triangles out of the given rectangle by drawing a line

Steps in "solve" phase continued

B. Reduce

 Can you reduce the problem to known solution by preprocessing the input a bit?

C. Reuse

- Look for and reuse familiar programming patterns like vector sum, min, sort, map, filter, and find
- E.g., to sort a list of numbers (slowly), repeatedly pull then delete the minimum value out of one array and add it to the end of another.

D. Systematize

- Simplify and organize the steps in your process as pseudo-code
- This is your algorithm

Steps in "solve" phase

E. Verify algorithm / process

- Check that your algorithm solves the main problem and the edge cases. Check your algorithm's complexity (performance as function of input size)
- If it's not good enough for the interviewer's constraints, identify the key loops or operations fundamental to your algorithm's complexity
- Iterate on this problem-solving process to reduce complexity
- E.g., can you get rid of a factor of n by converting a linear search to a hash table lookup?

3. Translate your algorithm to code



- A. Write a function that takes your input as parameter(s)
 - Return value of function will typically be the expected problem result
- B. Write a main script that:
 - acquires the data
 - passes it to your function
 - sends the results to the appropriate file or standard output
- C. Translate the algorithm steps into statements in your function (It's okay if you create helper functions)

4. Verify/test

- Test your code on the representative examples you identified early on in this process
- Now, try some edge cases, which will likely break your code
- Go back to the algorithm and process design phase and alter it to handle the edge cases
- Translate the changes to code
- Verify that you did not break the representative examples and then test on the edge cases

Unit tests

- In a job situation, you'd encode these tests as "unit tests"
- These tests are reproducible and should check edge cases, representative examples, and examples that should fail or cause exceptions
- All code changes over time, which can introduce bugs
- These tests are your primary line of defense against the introduction of bugs in working code (so-called "regressions")
- This is the difference between an amateur and a professional programmer; you cannot safely change code without tests that check the sanity of your system
- For machine learning scripts that just develop models, this might be less true, but it is very true for large or complex systems

What to do when you get stuck

- First thing: Identify exactly what you don't know how to do
- Identifying the tricky bit is a skill that interviewer should look for
- It's a good idea to express verbally, "Ah. This is what makes this problem tricky"
- The interviewer might be waiting for you to ask for a hint because they've given you a challenging problem and want to see how you work through it

An example from a real interview

- Computing the median is straightforward for an array sitting on a single machine (e.g., sort and get middle value)
- But, what about data spread across multiple machines?
- Identifying that you can't just take the median of the remote subarray medians is a key part of the interview process
- The solution is tricky and they want to see how fast you can take their hints and come up with a solution

More hints if you're stuck

- What would make this problem easier?
- Try to convert your problem to this easier version by preprocessing the input
- Failing that, solve the simpler version and then work on the harder, more general case
- Multiple failed attempts is part of the game because interviewers won't ask trivial problems, except perhaps during an initial phone screen