

Process  
188  
239  
151

Process	Dev Planned Effort	Dev Actual Effort	BA Planned Effort	BA Actual Effort	TA Planned Effort	TA Actual Effort	Manager Planned Effort	Manager Actual Effort	Planned Cost	Actual Cost
188	15	24	3	2	2	1	0	0	€ 14,650	€ 20,000
239	23	16	4	5	2	3	0.5	1	€ 21,750	€ 18,400
151	14	16	2	1	3	2	1	2	€ 15,100	€ 16,200

Role	Billing Rate
Developer	€ 750
BA	€ 600
TA	€ 800
Mananger	€ 1,000