# INFORMATION SYSTEMS AND SYSTEM DEVELOPMENT

Application of Information and Communication Technologies

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### **Learning Objectives**

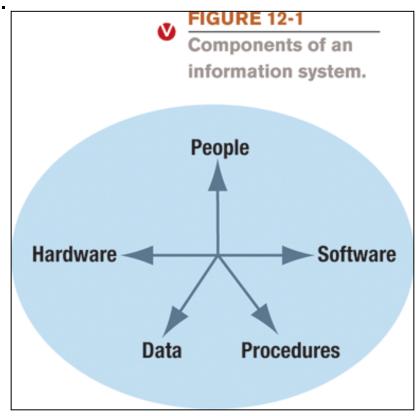
- 1. Understand what information systems are and why they are needed.
- Explain who uses information systems in a typical organization.
- 3. Identify several types of information systems commonly found in organizations and describe the purpose of each.
- 4. Explain the individuals involved with system development.
- Identify and describe the different steps of the system development life cycle (SDLC).
- 6. Discuss several approaches used to develop systems.

#### Overview

- This chapter covers:
  - How information systems are used and who uses them
  - Common types of information systems
  - Computer professionals who develop systems and their primary responsibilities
  - The system development life cycle (SDLC)
  - The major approaches to system development

#### What Is an Information System?

- System: Collection of elements and procedures that interact to accomplish a goal
  - Football game, transit systems, etc.
- Information system: A system used to generate the information needed to support the users in an organization
- System development:
   Process of designing and implementing a new or modified system



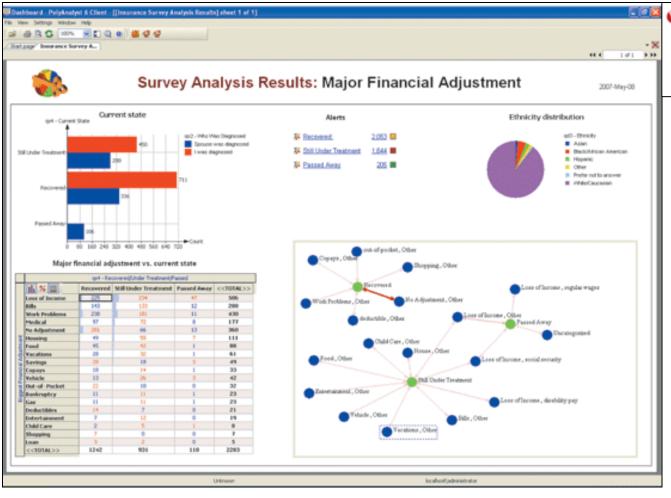
### What Is an Information System?

- System development may be required because of:
  - New laws (Sarbanes-Oxely Act, HIPAA etc.)
  - Changes to the legal requirements for retaining business data (edisclosure, etc.)
  - Introduction of new technology
- Enterprise architecture: Provides a detailed picture of an organization, its function, its systems, and the relationship among them
  - Allows managers to organize and maximize the use of IT resources and make better decisions
  - Not easy to develop and requires time and effort, but once in place, it is an invaluable decision support tool

### What Is an Information System?

- Business intelligence (BI): The processes, technologies, and tools used to gather, store, access, and analyze data about a company
  - The information generated from BI systems is used to help decision makers
- Data warehouse (data mart): Comprehensive collection of data about a company and its customers
- Data mining: The use of intelligent software to find patterns that may not be otherwise evident
  - Can identify processes that need improvement
  - Web mining: Used in conjunction with Web data

### **Business Intelligence**



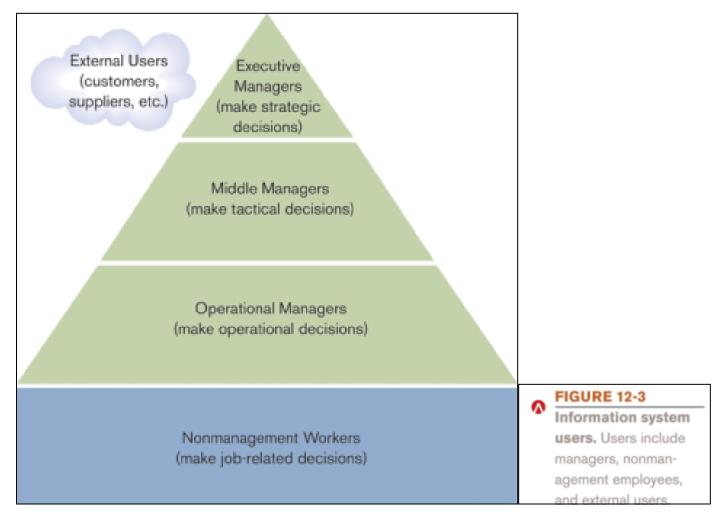
#### FIGURE 12-2

**Data mining.** The goal of data mining is to find patterns and relationships in data.

### Information System Users

- Information systems can be:
  - Enterprise systems: Used throughout an entire enterprise (business, organization, agency)
  - Inter-enterprise systems: Links multiple enterprises, such as a business and its customers, suppliers and partners
  - Used by one person or all employees
  - Executive, middle, and operational managers
  - Non-management workers
  - External users (customers, suppliers, other partners, etc.)

### Information Systems Users



 While hundreds of specific types of information systems exist, many fall into one of six categories

- Office system: A system used to facilitate communications and enhance productivity
  - Document processing system: Used to create electronic documents
  - Document management system (DMS): Stores, organizes, and retrieves electronic documents
  - Content management system (CMS): DMS that also includes multimedia files and other content
  - Communications system: Allows employees to communicate with each other, with business partners, and with customers

- Transaction processing system (TPS): Processes and records data created by an organization's business transactions
  - Usually processed in real time
  - Specialty systems used in law enforcement, the military, etc.

- Types of transaction processing systems include:
  - Order entry systems
    - E-commerce systems
    - Point-of-sale (POS) systems
  - Payroll systems
  - Accounting systems
    - Accounts receivable systems
    - Accounts payable systems
    - General ledger systems

- Decision making support systems: Help individuals make decisions
  - Management information system (MIS): Provides decision makers with preselected information
    - Usually provides information in the form of computer-generated reports
      - Detailed, summary, exception
    - Much of the time, this information is generated from data obtained from transaction processing
    - Most frequently used to make moderately structured, middlemanagement decisions

### Management Information Systems (MISs)

- Decision support system (DSS): Provides people with the tools and capabilities to organize and analyze their decision-making information
  - Typically used by upper management
  - Useful to anyone who requires unstructured or unpredictable information
  - Usually tailored to help with specific types of decisions (sales, transportation, etc.)
  - Incorporates internal and external data
  - Executive information system (EIS): A DSS targeted directly to upper management

### Decision Support Systems (DSSs)

- Geographic information system (GIS): Combines geographical information with other types of data to provide a better understanding of relationships among the data
  - Commonly used to make decisions about locations (e.g. new facility locations, disaster risk, geographical crime patterns)
  - Also used in disaster relief systems (after hurricane, etc.) to create search and rescue maps, maps of where electrical power is restored, etc.

### Geographic Information Systems (GISs)

- Integrated enterprise system: Designed to work together throughout an enterprise
  - Electronic data interchange (EDI): Transfers data between different companies using the Internet or another network
    - Often used to automate reordering materials and products
  - Enterprise resource planning (ERP): Large integrated system that ties together all of a business's activities
    - Enterprise application integration (EAI): Exchanging information from an ERP or other internal system among different applications and organizations

- Inventory management system: Tracks and manages inventory
  - Can help optimize ordering
  - Supply chain management (SCM): Oversees materials, information, and finances as they move from the original supplier to the consumer
  - Just-in-time (JIT): Resources are limited to the right amount at the right time to fill orders
  - Warehouse management systems (WMS): Acts as a complete distribution system
  - Product lifecycle management (PLM): Organizes and correlates all information about a product from design to retirement

- Design and manufacturing systems: Use computers to automate the design and manufacturing functions
  - Computer-aided design (CAD)
  - Computer-aided manufacturing (CAM)

- Artificial intelligence (AI) system: A system in which a computer performs actions that are characteristic of human intelligence
  - Turing Test and the Loebner Prize
  - Initial advances in Al made through chess-playing programs

- Types of AI systems include:
  - Intelligent agents: Programs that perform specific tasks to help to make a user's work environment more efficient or entertaining and that typically modifies its behavior based on the user's actions
    - Application assistants
    - Shopping bots
    - Entertainment bots
    - Chatterbots
    - May be part of semantic Web

- Expert system: Provides the type of advice that would be expected from a human expert
  - Knowledge base: Database containing facts provided by human experts and rules the system should use to make decisions based on those facts
  - Inference engine: Program that applies the rules to the data stored in the knowledge base, in order to reach decisions
  - Is only as good as the knowledge base and inference engine; also needs honest, correct information from the user in order to work correctly

### Artificial Intelligence Systems

- Neural network: A system in which the human brain's pattern-recognition process is emulated by the computer
  - Used in:
    - Handwriting, speech, and image recognition
    - Medical imaging
    - Crime analysis
    - Biometric identification
    - Vision systems (quality checks in manufacturing, recognizing postage stamps, etc.)

- Robotics: The study of robot technology
- Robot: A device, controlled by a human operator or a computer, that can move and react to sensory input
  - Military robots
    - Investigate caves, buildings, trails, etc., before soldiers enter
    - Locate and defuse explosive devices
    - Surveillance
    - Exoskeltons are under development

## Military Robots

- Business robots used for:
  - Working on factory assembly lines
  - Mining coal, repairing oil rigs
  - Locating survivors/ rescues
  - Remote videoconferencing

### Artificial Intelligence Systems

- Personal robots used for
  - Entertainment
  - Toys
  - Household tasks
- Societal implication of robots

- Quick Quiz
  1. A system using knowledge from medical experts that is used to help diagnose patients would be a type of
  - a neural network
  - b. natural language system
  - c. expert system
- 2. True or False: An order-entry system would be classified as a management information system.
- 3. A(n) is a device, controlled by a human, that can move and react to sensory input.

**Answers:** 

1) c; 2) False; 3) robot

### Responsibility for System Development

- Information systems (IS) department: Responsible for that organization's computers, systems, and other technology
  - Also called the Information Technology (IT) department
  - Systems analyst: Studies systems in order to determine what work needs to be done, and how this work may best be achieved
  - Other IT personnel include:
    - Business analysts
    - Application programmers
    - Operations personnel
    - Security specialists

## The IS Department

## The IS Department

#### Responsibility for System Development

- Outsourcing: Hiring outside vendor to perform specific business tasks
  - Offshore outsourcing: Outsourced to another country
  - Nearshoring: Outsourcing to nearby countries
  - Homeshoring: Outsourcing to home-based workers
  - Crowdsourcing: Often performed via the Web
  - Captive offshoring: Own facilities
  - Security and privacy issues

- Quick Quiz

  1. Which term refers to outsourcing work to another country?
  - a. Homeshoring
  - b. Offshoring
  - c. System development
- 2. True or False: The IT worker who codes computer programs is called the computer operator.
- 3. The IT employee most involved with system development is the

**Answers:** 

1) b; 2) False; 3) systems analyst

 System development life cycle (SDLC): The development of a system from the time it is first studied until the time it is updated or replaced

- Preliminary investigation: A feasibility study is performed to assess whether or not a full-scale project should be undertaken
  - Feasibility report: Contains findings on status of existing system and benefits/feasibility of changing to a new system
    - Includes recommendation regarding whether or not the project should move on to the next stage in the SDLC

- System analysis: Examines the problem area to determine what should be done
  - Data collection: Gathering information about the system (organizational chart, observation, interviewing users, etc.)
  - Data analysis: Analyzing information to determine requirements for the new systems
  - Documentation: Any instruments used for data gathering and the resulting diagrams, trees, models, and other tools used to analyze the data

- Data analysis tools include:
  - Entity-relationship diagrams (ERDs): Logical relationships among system entities
  - Data flow diagrams (DFDs): Flow of data through system
  - Decision tables and decision trees: Summarize decision process
  - Business process modeling notation (BPMN): Models business processes
  - Class diagrams and use case models: Object-oriented systems

# **Data Analysis Tools**

## **Data Analysis Tools**

- System design: Specifies what the new system will look like and how it will work
  - Model of new system is developed; diagrams can include:
    - Data dictionary: Describes all data in a system
    - Data flow and/or class diagrams of the new system
    - Input/output designs
  - Cost/benefit analysis: Considers both tangible and intangible benefits to determine if the benefits of the new system outweigh the cost
  - Documentation: System design and specifications developed during the system design phase

# **System Design**

- System acquisition: The necessary hardware, software, and other system components are acquired
  - Make or buy decision: Need to determine if needed products will be purchased or developed in house
  - Software to be developed moves into the program development process (Chapter 13)
  - Products to be purchased need to be identified and a vendor selected
    - Can use RFP and/or RFQ
    - Bids need to be evaluated; vendor rating systems and benchmark tests can be helpful
  - Documentation: RFPs, RFQs, any vendor evaluation materials, etc.

## **System Acquisition**

- System implementation: The new system is installed, tested, and made operational
  - System must be thoroughly tested
    - Test data should be realistic and include incorrect data
  - Data needs to be prepared for data migration
  - System conversion: System is installed
  - User training (hands-on, users' manuals, etc.)
  - Documentation: Implementation schedule, test data, test results, training materials

- Types of conversions:
  - Direct conversion: Old system deactivated; new system installed
  - Parallel conversion: Both old and new operated for a period of time
  - Phased conversion: New system implemented by module
  - Pilot conversion: New system installed at a pilot location initially

## **System Implementation**

- System maintenance: Minor adjustments are made to the finished system to keep it operational until the end of the system's life or until the time that the system needs to be redesigned
  - Post-implementation review: Identifies any glitches in the new system that need to be fixed
  - Maintenance is an ongoing process
  - When a major change is needed, the project goes through the SDLC again
  - Documentation: Completed project folder

## Approaches to System Development

- Traditional system development: SDLC phases are carried out in the preset order
  - Referred to as the waterfall model
  - Time-consuming
  - Used primarily when system requirements are easy to determine,
     when the system is very familiar, or when management requests it
- Iterative approach: Steps are repeated until the system is finalized
  - Prototyping: Small model, or prototype, of the system is built before the full-scale development effort is undertaken

## Approaches to System Development

- End-user
   development:
   User is primarily
   responsible for the
   development of
   the system
  - Most feasible when system being developed is small and inexpensive

#### Quick Quiz

- 1. The first step of in the system development life cycle is
  - a. to design the system
  - b. to perform a preliminary investigation
  - c. to implement the system
- 2. True or False: The traditional approach to systems development also is referred to as the waterfall model.
- 3. A test used to evaluate or measure a systems performance is called a(n)

#### **Answers:**

1) b; 2) True; 3) benchmark test

#### Summary

- What Is an Information System?
- Types of Information Systems
- Responsibility for System Development
- The System Development Life Cycle (SDLC)
- Approaches to System Development