

Security Management

Introduction

Sec Mngmt = take security controls, integrate, configure, monitor, replace, and update in accordance w a security policy.

Approaches

Threat-based

define info sec as ability 2 resist specified threats 2 resources * **threat model** of sys gives set of threats sys is designed 2 combat * threats give rise 2 **security violations** (unauth – as defined by sec policy - info release, modification, denial of use) * sec violations from inadaq phsycial/computer sys/comm network controls. * **vuln** = flaw in design or implementation could → security violation (it reps a threat, can be exploited by an attacker) * **attackers** = active opponents of sys security (insiders/outside) * **risk assessments** = list possible threats, asses likelihood, give potential cost (prob(occurrence) * cost of threat realisation)

Objective-based

ID security goals (positive properties we wnt) like CIA (**Parkerian Hexad** = possession or control of info, authenticity – ensure origin correct -, utility – ensure info usable-), **accountability**, **reliability/dependability** (perfm reliably in adverse conditions)

Sec evnt = occurrence that may indicate a sec violation (must be logged and investigated)

Sec evnt mgmt = defining procedures 4 reporting and mnging security breaches.

Sec awareness training

Business Continuity Training

OECD Sec Principles = Awareness * responsibility * response * ethics * democracy * risk assessment * sec design and implementations * sec mngmt * reassessment.

Data Privacy = orthogonal 2 data security * **proection of PII** * relies on provisions of data scrity *

Computer security = protection of data stored/processed in main/secondary memory * protection typically rules based * protection mechanisms incl. **Crypto** (dist sys and storage), **auth policies** * **access cntrl** mechanisms. * **Trusted Computing Base** (collective mechnisms 4 enforcing sec of stored data)

Info sec mngmt = all aspects of mking sec happen in org * CISO responsible * key stages: **Leadership** (commitment, policy, responsibility, risk appetite), **Planning** (risk asses process, risk treatment process, set sec obj), **Support** (allocate resourc, awareness, doc key aspects), **Operation** (op plning/control, prform risk assessments/treatments routinely), **Performance Evaluation** (monitoring, audit, review), **Improvement**.

Standards For Info Sec Management

ISO/IEC 27000 series

2700: Info Sec Mgmt Sys – Overview and vocab Descriptive

Clause 2 = def ISMS terms

Clause 4 = desc of mmbers of 27000 fam

Clause 3 = desc of what consitutes ISMS

General : treats info as asset & maintain CIA * orgs must monitor effectiveness, id risk, impl and improve controls * 2 co-ordiante above, estab policy and obj and meet objs thru mngmt system

What is an ISMS: **ISMS** = systematic approach 4 estb, imp, op, monit, rev, main, impro info sec sys 2 meet bus needs, consists of policies, procedures, guidelines, and based on risk assessment linked 2 orgs **risk acceptance lvl** * **successful ISMS incl.**: Awareness of need, assignment of responblty, mngmt commit & stakeholders interests, enhance societal values, rks assessments, sec treated as essential, actv prevention & detection, comprehensive approach, continued reassessment w approp modifications

Process Approach: id & manage activities (wch involve **processes** = transformation of inputs to outputs, which → input of anthr process. **Process approach** = use of set of processes and their interactions)

Why ISMS: risk address tailored 2 org * security complex * sec not just tech problem

Establish: ID reqs (the info, tech, and legal) → assess risks (periodic assments tht estimate magnitude [**risk analysis**] & compare against risk criteria 4 significance [**risk eval**]) → risk treatment (control, accept, avoid, share) → select cntl (**Statement of applicability** against 27002) → monitor (**ISMS review** = check ISMS incl. Cntrls suitable 4 risks within scope, chck perofrmace etc) → improve (no assumption ISMS is good enough)

Benefits of ISMS stndrds family: structured frmwrk * help mngmt * promote global accepted good practices * common language * increase stakeholder confidence * satisfy societal needs and expactations * more effective economic mngmt of security investments

27001 – Standards requirements

Instructional ('shall') * can be audited against

Clause 4 – org context: **scope** of ISMS (anticipate external/ cntrl internal, reqs of interested prties, interfaces & dependencies etc) * establishing an ISMS

Clause 5 – leadership: ldrship & cmmtmnt (**policy compatible** w strategic direction, ISMS reqs in orgs processes, **rsrce** needed **available**, **communication** of importance of conforming, ensuring ISMS achivs objs, directing and **supporting** ppl, **promote continual improvement**, sppt other management roles) * **Policy** (approp for org, has info sec obj or framework for setting them, has commitment 2 satisfy reqs and 2 continually improve, documented, available, communicated) * **roles, responsibilities, authorities** (assignment and commincated)

Clause 6 – Planning (actns 2 address risk and plan 2 meet sec objs): **Risk Assessment** (estblish **criteria** [4 risk acceptamce and 4 performing assessment], ensure **repeatability**/validity of results, **IDs** risks, **analyses** risks [consequences, prob of occurance, lvl of risk], **eval** risk [cmp results of analysis w risk criterial → prioritise → treat) * **Risk treatment** (SOA, also obtain risk owners approval of treatment plan and acceptance of residuals) * **Sec Obj** (what to be done, resources, who responsible, when 2 be completed, how results eevald. **Each obj**: **consistent** w sec policy, **measurable** if poss, into account info sec reqs, b **communcated**, b **updatd** as approp)

Clause 7 – Support: **Resources** * **Competence** (train persons, keep evidence) * **Awareness** (of info sec policy, of their contribution 2 effectiveness, of implications of not conforming) * **Communication** (what, when, to who, from who, and how) * **Documentation** (**creation**: id and desc, format, review and approval. **Control**: available & suitable, adeq protected, distribution/access/retrieval/use, storage/preservation, control of change, retention and disposition, also external doc should be ID and controlled)

Clause 8 – Operation: **Planning & Control** (**plan** and cntrl processes, **implement** plans 2 achieve objs, keep **docs** as **confirmation** processes carried out as plned, cntrl **planned chnges** and review [incl. Consequences of *unintended changes* 2 mitigate adverse effects], **outsrccd processes** are cntrlld) * **Info sec risk assessment** (prfmed at planned intervals & when changes occur, using established criteria) * **Info sec treatment** (carry out treatment plans)

Clause 9 – Performance eval: general (**wht** to be monitored/measured, **methods** 4 montior/measure/analysis/eval, **when** monitor/measure, who monitor/measure, **when** analysis and eval, who analyse) * **Internal Audit** (define criteria/scope, select auditors 4 objectivity, report results 2 relevent mgmnts, retain docs) * **Management review** (status from prev reviews/internal and external audits, feedback on performance [measurments from monitoring and results], feedback from intersted parties) 2 produce decisions on continual improv opps and need for changes to ISMS

Clause 10 – improvement: **Nonconformity and corrective action** (react/eval/implement/review/make change) * **Continual improvement**

27002 – Security Controls

Code of practice for info sec controls (catalogue w guidance of sec policies and 34 cntrl objectives w implementation guidance etc)

27003 – Audit and cert

Guideliens for ISMS auditing (for bodies providing ISMS cert, supplement to 17021 wch guidelines cert for general mngmt systems)

Other standards: **PCI-DSS** (Payment Card Industry Sec Standards) * **NIST 800-53 Sec Controls** (guidance of controls used by federal info systmes)* **NIST 800-30 Risk assessment** (4 use by federal info systems)

Risk Management

Inherent risk = from **inate** props/chars of asset/situation

Residual risk = what **remains** aft risk mngmt applied

Risk capacity = lvl of **loss** org **can absorb**

Risk appetite = lvl of **loss** an org **will accept** (shud only rise w capacity)

Risk tolerance = lvl of loss org **will accept for short term** over risk appetite

Ris exposure = **varying** lvl of risk being managed/accepted/retained

Risk assessmnt = set of **struct processes** 4 capturing what is at stake, potential for (un)desirable events, measure outcomes

Risk management = **process** of dev and eval options 2 address assessed risks in way agreeable 2 impacted ppl

Risk governance = **overarchn** set of ongoing **processes & principles** 2 ensure awareness & education of risks faced whn actions tkn/occr

ISO/IEC 31000 – general approach 2 risk management
Steps: Comm and consult * establish context * risk assessment (risk id, analysis, eval) * Risk treatment * monitoring & review (throughout). ITERATIVE

ISO 27005: guidelines for risk mgmt

Should be: align w overall risk mgmt * continual process * ITERATIVE

Steps:

Context establishment (collect info on sys/services/apps/equipment in scope; set basic criteria for evaluation/impact/risk acceptance; define scope & boundaries; estb approp organisation like roles/responsibilities recording intentions & escalation paths)*

Risk Assessment :

Risk Identification (assets/owners/threats/existing cntrls/vulns/consequences),

Risk Analysis (depends on criticality of asset, known vulns, and prior incidents. Qualitative = uses scale of attributes, adaptable 2 circumstances, simple 2 understood, subjective choice of scale, used for initial screening/inadeq numerical data/approp 4 decisions.

Quantitative = scales of numbers, uses usually historical data, depends on accuracy & completeness of data, but no data on new risk or weakness?, data not auditable/ factual => illusion of accuracy)

Risk treatment (risk modification, retention/acceptance, avoidance, sharing) *

Risk communication (stakeholders, awareness, coordinate response, collection) *

Risk monitoring *

Risk reporting & Escalation

Risk acceptance (residual risk should always be explicitly accepted)

Risk management

Obj: Give decision makers confidence, ensure sys not manipulates, minimise impacts

Success factors: strong risk gov (top down) *

focused & clear assessment (clear goals set agnst risk appetite)* robust framework * risk culture & leadership

Failure factors: confusion (abt lvl of risk, scope) * tik box exercise * internal reputation damage 2 risk functions * external reputation damage shud loss occurrence

Three Lines of defence:

1LOD – risk owners * op management responsibl & accountable 4 assessing/mitigation/controlling risk

2LOD – monitor/facilitate risk mgmt practices & assist reporting risk related info

3LOD – internal audit 4 assurance 2 stakeholders *

INDEPENDENT for objectivity

Risk grid – gives impact vs likelihood (& maybe 3d maturity)

Risk Registry = record of residual risk * gives risk owners, mitigations, timelines * provides risk exposure

Human Factors: Risk asymmetry (too averse not considering benefits, too causal etc) * confirmation bias * knowledge & expertise (an immature field) * deference (unable 2 chllng senior mgmt) * personal impact (how it impacts indiv will impact decision making)

Security Policy And Controls

ISO/IEC 27001

Code of prctc 4 info sec cntrls * not needed 4 cert but needed 4 SOA needed 4 cert. * covers security policy like its a cntrl

Clause 5 – Policy

Procedure = steps to achieve obj of policies

Policy = scene setter giving principles, rules, responsibilities

Obj of sec policy = provide mgmt w dirctn and support 4 info sec accordin 2 bus reqs/laws/regs

Top level sec pol: signed by execs * def on info sec, obj, principles 2 guide activities * assign responsibilities * proc 4 handling

deviation/exceptions

Topic specific sec pol: cn cover: access control * info classification * phys & env sec * end usr sec (acptbl use, clr desk, info transfer, mob devices, soft restriction etc) * backup * inf transfer * mal protection * mgmt of tech vulns * crypto cntrls * policy/protct of PPI * supplier relationships

All policies should be reviews (w owners tht ensure they are) and communicated

Controls

Clause 6 – Organisation of Info sec: internal org (rls respons, segregation, contract w auth and special interest groups, info sec in proj man) * mobile devices & teleworking

Clause 7 – Human resources sec:

prior/during/after/changing employment

Clause 8 – Asset Mgmt: Responsibility 4 assets (inventory, classifct, acpt use, rtn) * Information classfct (labellign, handling) * Media handling (mgmt, removal, disposal, phy media transfr)

Clause 9 – Access Control: [Busns reqs for acces cntrl](#) (policy, accs 2 network/net services) * [User access mgntmt](#) (mngmt, provisioning, priv accs rights, secret auth mngmt, review rights, rmvr/adjustments of rights) * [User Responsibilities](#) (use of secret auth ID) * [System & applctn access cntrls](#) (restriction, secure log on, psswd mgnt sys, accs 2 progrm source code)

Clause 10 – Cryptography: [crypto cntrls](#) (policy for the use, key mgmnt)

Clause 11 – Physical and environmental security: [Secure areas](#) (perimeter, cntrl, secure pl8 acce, protection from external and env threats) * [Equipment](#) (maintanence, re-use, security off premise, disposal, unattended equip, secure desk)

Clause 12 – Operation Security: [op procedures and responsibilities](#) (documented procedures, chng mngmt, capacity mngmt, sep of dev testing and op env) * [Protection from malware](#) * [Backup](#) * [Logging and monitoring](#) (event logging, protection of log info, admin an op logs, clock sync) * [Control of op software](#) (installation) * [Technical vulnerability mgntm](#) (but alos restrictions on soft installation) * [Info systems audit considerations](#)

Clause 13 – Communication Security: [Network sec mgmt](#) (net cntrl, sec or net services, segregation of networks) * [Information transfer](#) (info trnsfr policies/procedures, agreements, electronic mssging, conf or non-disclosure agreements)

Clause 14 – System Acquisition, Development, and Maintenance: [Security reqs of info systems](#) (analysis & specs, secure app services, public net connection?, scr transactions) * [Sec in development and support processes](#) (dev policy, change control procedures, technical review aft plat change, restrictions on chnges, engineering princpls, secure dev env, outsourced dev, syst security testing, system acceptance testing) * [Test Data](#) (protection of test data)

Clause 15 – Supplier relationship: [Info sec in supplier relationship](#) (policy, agreements, info and comm tech supply chain) * [Supplier service delivery mgmnt](#) (mntr/review supplier services, mng chnges)

Clause 16 – Info Sec Incident Mngmt : [mngmt of info sec incidents & improvements](#)

Clause 17 – Security Aspects of continuity mngmt: [jinfo sec mgmt](#) * [redundancy](#)

Clause 18 – Compliance: [w legal and contractual reqs](#) (Identify applicable leg and contractual req, intellectual property rights, protection of rights, priv & prvil of PII, regulation of crypto cntlrs) * [Info sec reviews](#) (independent review, compliance wsecurity policies & stndrds, technical compliance review)

Application Specific Controls

[27010: Inter-Sector and Inter-organisation Comm](#)

[27011: Telecommunications organisations](#)

[27015: Financial Services](#)

[27017: Cloud Services](#)

[27018: Protection of PII in public clouds acting as PII processors](#)

Help CSP [comply](#) & be [transparent/assists](#) in [contractual agreemnetnts/](#) provide [cloud cust w auditing & compliance rights mech](#) * supplements to 27002 recommends: addtn [mech 4 offline backup](#), [mult copies](#) in diverse locations, CSP 2 [provide clear info aout backup and restore capabilities](#), [sec policies](#) should [contain](#) clear [allocation](#) of responsibilities & [stmnt](#) concerning [support](#) for [achieving compliance](#) * Additional cntrl: [oblig 2 co-op](#) regarding PII principles rights (mechs for access, correction, erasion) * [Reqs depend on legal jurisditction & terms of contract](#)

[27019: Process control systems specific to the energy utility industry](#)

[27799: Health Informatics](#)

Legal & Regulatory Issues

EU Law

[Council Of Europe conventions](#) – not binding but agreements

[EU Decisions](#) – binding upon those it addrsses

[EU Regulations](#) – immdllt enforceable law 4 all mmb states

[EU Directives](#) – do this obj in ur own way

General Issues:

[Open 2 interpratation/hard 2 undstnd/ inconsistent: GDPR article 35](#) ‘likely to’ ‘high risk’ * [UK’s 10 step clarification](#) ‘certain cirumstances’ * [UK’s cndcting priv assessments code of practice](#) says parts will ‘depend on usual practice’

[Jurisdiction issues:](#) business operating in territory subject 2 laws of that territory (how do u [define doing business](#), what abut wht they [do outside of territory](#))

Privacy Law

UK 1984 (personal) data protection law:

1) processed fairly 2) 4 specified purpose 3) not used/disclosed incompat w purpose 4) adequate, relevant, not excessive 4 purpose 5) accurate, up to date 6) not kept longer than needed 7) principle can ask 2 see without undue delay/expense 8) secure against unauth.

EU protection directive 1995: uk data protection act 1998/2018:

1) Notice 2) purpose 3) consent 4) security 5) disclosure 6) access 7) accountability
2018 goes beyond GDPR (intel service/ immigration service/ local auth data processing)

EU general data protection regulation (GDPR):

Applies 2 EU data wherever stored * open 2 national interpretation * stiff penalties * what it did (widen def of personal data, tighten consent getting rules, refines basis 4 lawful processing PD, required Data Protection officer, mandatory Privacy Impact Assessment, right 2 be forgotten, common data breach notification, extends liability 2 orgs touching PD, set rules on law enforcement access)

National trend: inconsistent international privacy rules * trend towards extraterritorial * req 2 report breaches widespread * individuals greater control * tend 2 mandate encryption.

Security And Corporate Regulations

Financial:

US: Sarbanes-Oxley – req policies 4 security gov, availability, integrity tht are documented ad commun * IT depart. Risk assessment integrated 2 overall risk assessment processe

UK: Uk Companies (audit, investigation & community enterprises) Act ; Uk Turnbull Guidance On Internal Control & Risk Management – req formal statemnt on internal risk in annual accounts

Third Parties:

outsourced/managed services, partnerships, supplies, customers, and contractors * req audit security capabilities & define security aspects of contract.

EU NIS Directive:

Goal: bring cyb security in line 4 increased cooperation & efficient info exchange

Reqs: setup Computer Security Incident Response Team and National NIS Authority * Cooperation Group 2 support strategic cooperation & info exchange * business ID'd as essential services 2 tk proper sec measures and notify on incidents (incls. Digital service providers [search engines/cloud providers/online marketplaces]).

Data Retention Reqs:

Uk Legislation to Mitigate Money Laundering (retain data 4 at least five years)

Other

Consumer Protection:

not much in place * 2018 Uk Code Of Practice 4 consumer IOT sec (no default passwords, vuln disclosure policy, keep software updated, secure store credentials, + 9 others) * 2019 approved EU cyber Security Act: framework will spt single sys 4 providing assurance in sec properties of IT products and services

Cryptography

wide international variance * political implications * law conflicts (data protection vs law enforcement rights) * orgs need policies on crypto use & key management (tht recognises national legal variation & covers export/import use).

Law Enforcement Access:

many countries have mechs for requesting access (some countries dont require formal processes)

Discovery and retention:

not relevant data deleted * archived != backup (archived also not tampered with) * info can be outside direct control (e.g IM, cloud, personal devices)

Employee Monitoring:

Lawful Business Practice Regulations (monitoring must be relevant to business)

UK ICO Guidelines (employees right to privacy overrules but theres balance * conduct impact assessment * clear purpose/benefits * employees aware * covert monitoring only in specific cases * establish and communicate acceptable use policy)

Computer Misuse

Criminal offence in many countries * **delegation of authority is issue** (must be formally documented) * orgs must have **acceptable use policy** (4 all types of devices, covering personal use & common prct) to shud be **signed by user** (alth **doesn't always help in prosecuting**)

Electronic Signatures

liability needs 2 be defined and **what is being signed understood** * e.g **UK electronic commerce act**

EU Payment System Directives

2007 – **regulate** services and providers * goal **increase** participation/**competition**, **harmonise** **protection**/rights/obligations of consumer
2015 – **better protection** 4 online customers * **promote** **dev** of innovative online/mobile payments * make **cross border EU payment** service **better**

Fraud: UK fraud act

Copy rights and digital rights management

(DRM): EU copyright directive, UK copyright act * can conflict w customers security controls

UK Sexual offences act

Audit

Internal Control

Internal Control = **process** invol. all in org to provide **reasonable assurance** that obj will be achieved in: **effectiveness and efficiency of op** (make money) * **Reliability of financial reporting** (accurate not misrepresented) * **compliance with applicable laws and regulations**.

Five components:

Control environment (=culture/tone, demstret **commit 2 integrity/ethics**, **brd of directors sep** from mgnmt 4 oversights, etsbsh **struct/rpting lines/auths/responses** 4 pursuit of obj, attract **competency**, hold **indiv respons** 4 intern controls)

Risk Assessment

Control activities (= policy/procedures 2 ensure mgmt **directives carried out**, e.g approvals/auth/verificaion/reviews 4 performance/seg of duties)

Info and Comm (generate rel info and **comm** it)

Monitoring (**ongoing** -by supervisor? - **or sep eval** – by independent? -, always **timely**)

Sec in internal control (= **subset of internal controls**, incl. Risk assesment/control activities/ monitoring – principally relates 2 operation)

Audit

Provide **3rd party assurance** 2 **stakeholders** that sbjt matter is free from misstatement (so can **eval and improv** mgmnt/control/governance) * **audit standards say consider risk posed by IT**
External financial audit – audit **financial stmnt** * dn by **indep accountant** * **cn involve looking at IT syss** and sec (more efficient than looking at each interaction)

Internal audit – look @ **internal controls** * **specialist function** sep from rest of org * part of monitoring

Security audit – look @ **sec controls** * internal or external.

Issues 4 reg bodies: audit **quality** *

independence/conflict of interests * **competition** and choice (**can be worse due 2 independence reqs**)

IFRSs UK ethical standard

Principles: **Integrity** (trustworthy, compliant w spirit of ethics laws/regs/principles, respect conf except in better interests of public) * **Objectivity** *

Independence (free from conditions/relationships tht would compromise integ or objectivity)

Threats 2 independence: **self-interest** (having stocks) * **self-review** * **management** (crossing line from giving advice to managing) * **advocacy** * **familiarity** (or trust) * **intimidation**

External audit carrying out security work?

Adv: **Know buiss** * **legal** etc **expert** as well as **tech** * can **translate** tech into busin

Disadv: shud **financially focus** on auditing functions (regs oft limit amount of 'other work') * scope of work **conflicts w auditor** role (self-review)

Examples of security audits

Security Control Review and Audits

incl. **Business proces review** (restricted access etc) * **It process review** (change cntrl, dev and impl, sec and op over env)

Adv: **benchmark** against: good practice/other companies/other internal divisions/managements assessment of risk

Pen Testing

ensure u **know scope** (also dont topple systems), testers have **integrity**, results are kept **secure**

Security Incident Investigating

Clear **purpose** as goals aren't always congruent (**preventing** further problem? **Recover** assets? **Prosecution** of crims? **Reassuring** stakeholders?) * **what skills** needed (specialist, in-house vs external etc) * **comm approp** (who needs to know what and when) * put strategy **in place quickly** * **know when investigation is done** else ull go on forever.

Incident Management, Business Continuity, & Disaster Recovery

Info sec event = identified occurrence that could indicate a security relevant situation

Info sec incident = single or series of info sec events that have high probability of compromising business ops & threatening info security

Info sec incident mgmt = processes to detect, report, assess, respond to, deal with, and learn from info sec incidents

Reporting info sec events

27002/ control 16.1.2 – reported thru appropriate management channels quickly * users must be aware of the channels and procedures * use standard form to ensure all info captured (identity of reporter, office/geography/dept, contact details, brief desc of incident, dangers posed to health/assets, other impacts to bus ops, desc of actions taken, time incident first noticed) * all actions after report should also be logged

Incident Report Team – appoint in advance from across org, in pos of authority, with resources * have escalation process to reach senior management * have copy of incident response plan doc * readily contactable

Maybe involve law enforcement if terrorism/child porn/ sus financial activities)

Procedures

27002/ control 16.1.1 – process established to be quick, effective, orderly response * process to response planning/prep, logging incident management activities, handling forensic evidence, assess events, response escalation/controlled recovery/ and communication * focus on high probability and high impact event * each procedure should ensure competent personnel handlers and points of contact in and outside organisation

Assessment of Security

27002/ control 16.1.4 – events assessed to decide if classified as info sec incident * done by POC who may send to IRS for conf or reassess * help ID impact * record results

Response to Info Sec Event

27002/ control 16.1.5 – respond in accordance with documented procedures * done by POC and incl. Rapid collection of evidence, conduct forensic anal, escalation, logging response activities, comm, dealing with what caused incident, formal closure

27002/ control 16.1.7 – define and apply procedures for IDing, collection, acquisition, and presentation of evidence

Learning from Security Events

27002/ control 16.1.6 – use knowledge to reduce likelihood or impact of future incidents * use info to ID recurring * mechanisms to quantify/monitor types/volumes/costs

Reporting Security Weaknesses

27002/ control 16.1.3 – employees/contractors req to notify/report observed/suspected info sec weakness in sys/service * report mechanism should be easy, accessible, and available (but beware of ppl taking advantage)

ISO/IEC 27035 'Security Incident Management'

Three parts: principles of incident management * guidelines to plan and prepare for incident response * (under dev) guidelines for ICT incident response management

5 phases: plan and prepare * detection & reporting * assessment and decision * responses * lessons learnt

Disaster Recovery and Business Continuity

Business Continuity = measures implemented by org to enable it to continue after a major incident

Business cont plan = maintaining cont of bus ops in the face of problems that vary in severity

Disaster recovery = required when a problem is so major that normal ops are damaged or disrupted beyond reasonable/rapid repair

Difference in in scale of steps involved and magnitude of financial consequences (if minor adjustments => BCP, if widens impact – and normally about contingency planning for IT => DR)

ISO/IEC 27002 Clause 17 'Info sec aspects of BC Management'

27002/ 17.1 – info sec cont should be imbedded in orgs BC management sys.

27002/ control 17.1.1 – 'org should determine reqs for continuity in crisis/disaster' * org check if info sec captured by normal BCP or DR processes

27002/ control 17.1.2 – 'org should estb, doc, implement, maintain proc, proced, controls, to ensure reqd level of continuity of info sec during adverse situations' * adq management control structure in place to prepare * incident response personnel & competent * documented plans with approved recovery processes * establish security controls, processes, procedures, imp changes (4 maintaining what's there), compensation controls (4 what can't be maintained)

27002/ control 17.1.3 – 'org should verify sec continuity controls regularly ensure they are effective in adverse situations' * exercise/test the procedures and routines to operate them

27002/ control 17.2.1 - 'info processing facilities shud be implemented 2 sufficient redundancies 2 meet availability rews'* and test redundant systems 2 ensure they work as expected

ISO/IEC 27031 – Guidelines 4 Info and comm tech readiness for BC

Covers planning, implementation/operation, monitoring/review, and improvement * diff orgs diff reqs * dont care about specifics but classes (incl. Magnitude and likelihood) * mgmnt decide what parts of DC plan implemented (Invocation Decision) and degree * awareness and education essential so staff aware of plan and import. * doc of plans 2 be available and accessible but also secure since may contain sensitive info * you can outsource DC * test procedures (like whether backup accessible and readable), Full Enactment = following procedures as if there's an emergency

Staff Management

People

ISO/IEC 27002 Clause 7 – 7.1 Prior To Employment

Obj: ensr employees/contracts undstnd responsibilities suitable fr roles for which they are considered

7.1.1 Screening - 'bckcgnd verification checks shud be carried out in accordance w

laws/regulations/ethics, and proportional to bus

reqs/classif of info access/percieved risks' * if

permitted get character witness, cv verification, qual conf, indie ID verification, credit review, criminal record etc

7.1.2 Terms and Conditions of Employment –

contract agreement shud state e/c and orgs

responsibilities 4 info sec * reflect org policies and

state NDA/legal responsibilities/rights and actions

taken if ignored.

Employee contract = stndrd of behaviour/IP

ownership/grounds 4 discipline/NDA etc

Service Contract = nature of service/ policy, proc 2

follow/performance commitment/shared risk w

provision 4 ompensation in failure event

ISO/IEC 27002 Clause 7 – 7.2 During Employment

Obj: ensr e/c aware of/fulfil sec responsibilities

7.2.1 Mgmnt responsibilities - 'mgnt shud req all 2

apply info sec inline w policies/procedures of org' *

brief e/c on roles/responsibilities * motivation 2 fulfil

sec policies/T&Cs * have appopr skills/training *

provide anon reporting channels.

7.2.2 Info sec awareness/ed/training - 'e/c receive

approp awarness/ed/training/reg updates on policies,

procedures/ all relevant job functions.'

7.2.3 Disciplinary process – shud be a formal and

communicated disciplinary process in place 2 take

ation against employees who have committed info

sec breach'

Code of conduct = CIA obligations and also standard and ethics * e.g not accepting gifts

Acceptable Use Policy (end-user code of practice) =

how employee can use org info and systems * org

can be held accountable 4 employee actions so get

them to sign 2 show due diligence * must specify

severity levels/disciplinary steps 4 each offense

Segregation of Duties = minimise power and reliance

on indiv (e.g sarbanes oxley, uk financial services

demands etc)

ISO/IEC 27002 Clause 7 – 7.3 Termination/Change of Employment

Obj: 2 protect org interests when changing or term

employment

7.3.1 Termination or change of employment responsibilities - 'some info sec responsibilities are ongoing after termination and these should be defined, commed, enforced.'

User Access Controls

ISO/IEC 27002 Clause 9 'Access control'

9.2 user access management – to ensure auth access and prevent unauth access:

9.2.1 user access mngmt * 9.2.2 user access provisioning * 9.2.3 mngmt of priv access rights * 9.2.4 mngmt of secret auth info of users * 9.2.5 review of user access rights * 9.2.6 removal or adjust rights

9.3 User responsibilities - 'make users accountable 4 safeguarding auth info'

9.3.1 Use of secret auth info – keep secret/good password/don't share/ protect property etc

Access Control is based on auth'd ID's (RBAC roles based where roles have permissions shud be mngmt) Data classification: assets shud be classified in a sys (e.g top secret, confidential, unclassified etc) and protection shud correspond to potential damage

Training and Awareness

Culture: **most important** * top down * what we actually do, not wht we should do * dont make obstructive to productivity * dont give too much to read (dont exhaust compliance patience) * make relevant to job functions etc * awareness (why)

ISO 7.2.2 training/education should incl: commitment of company * points of contact/resources * legal/regulatory obligations * basic info sec proc/controls * cover acceptable use policy

Awareness = why

Training = How

Procedural Issues

Policies = general rules and principles

Procedures = describe how to achieve task [fulfilling/conforming 2 policy] in series of actions in certain order * cud be thought of as security cntl * configuring security cntl, config new sys etc

Information Security process = mngmnt security + procedures + process doc * mjr part of ISMS

Documentation shud be proportional 2 risk * unreadable => nt used

Why procedures important: Correctness (ops done right, cover all important tasks) * consistency and recording (same across staff, clear records 4 obligations and ease of backups etc) * Accountability (so all important ops carried out by approp staff members, specification of segregation of duties, approp records of who did what when)

Whats in procedures: depends on applicable corp standards/style of author/skill set of target audience * Norm include: roles/segregations/equip or data needed 4 procedure/ seq of steps and roles needed / wht 2 be recorded upon completion

ISO 27002 Clause 12

Clause 12.1 - 'Op procedures shud be doced and made avail 2 all who need them' * 4 all ops associated w info procesing * shud specify op instructs

ISO 27002 Clause 6: Organisation of Information Security

6.1 'Establish mngmt framework 2 initiate & control the implenation ad op of info sec within org'

6.1.1 Information Security Roles & Responsibilities - 'all info sec responsibilities shud be defined and allocated' * responsibilities 4 protecting assets/security risk mngmnt/ accountability when delegating etc

6.1.2 Segregation of duties - 'conflicting duties and areas of responsibility should be segregated' * prevent collusion * prevent dependence * difficult 4 smaller orgs (so consider other controls eg. activity monitoring, logging, supervision etc)

Examples

Backup – who/when/where/ how often/ what/ protections/ recording details of backup (who/when/problems/ID attached to medium)

Restoring from backup

Auditing backup

Checking backup

Production sign off – checks needed b4 authoisation (on tests, docs, timing of release etc) / who is authorised/recording authorisation/ when made

Soft/Sys production testing

Documentation

Defect Management

Staff induction – correctness of cv/ crim record/reference/sign of contract & acceptable use policy/ intro and training/ policy briefing/ access granting

Staff termination

Disciplinary actions

Incident Reporting

Failures

Preventative

Benefits: make more secure, required for regulation/legal, user confidence that ur trying,
Make sure to improve upon

Disadvantages: Never 100% secure, zero-day etc

Reactive:

Benefits: improve learning, improve damage control, business continuity, etc