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About Cargill

2024 highlights

Collective action

Awards and recognition

Awards and recognition¹

We seek to produce best-in-class products and innovative solutions that advance our purpose of nourishing the world in a safe, responsible, and sustainable way - all while being a great place to work. We're proud of the external recognition we received this year:



BIG Sustainability Awards: Sustainability Leadership and Sustainability Service of the Year



New Innovations: Smart Transportation



New Innovations: Social & Cultural Impact - Environmental Solutions



New Innovations: Health & Beauty **Care Solutions**



World's Best Companies 2023 list



America's Most **Innovative Companies** 2023 list



BIG Innovation Awards: Agriculture Organization and Product

Significant achievement in food safety at the Confederation of Indian Industry (CII) Food Safety Awards

Fortune China: ESG Impact 2023 list



Transportation: WindWings[®]

¹ This page includes select external awards and recognition Cargill received in fiscal year 2024

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ESG scorecard

United Nations Sustainable Development Goals

Cargill's sustainability strategy is aligned with the United Nations (U.N.) Sustainable Development Goals (SDGs). For more details on how our strategy and specific targets correspond to the SDGs, please refer to our environmental, social, and governance (ESG) Scorecard and the relevant sections of the report, which outline our progress in each area.



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Our focus areas



To guide our work we are prioritizing the areas that are most material to Cargill: Climate, Land and Water, and People. With our purpose at the center, we have developed an integrated strategy that creates multiple benefits across these areas.

Climate

Our climate action includes measures to expand farmer-led adoption of regenerative agriculture and work to reduce greenhouse gas (GHG) emissions in how we grow, process, and move the world's food.

Land and Water

Our work is grounded in nature-based solutions and accelerated through partnerships with farmers, customers, industry groups, non-governmental organizations (NGOs), and governments.

People

Working alongside our employees, farmers, customers, and communities, we seek to improve livelihoods and build a more equitable, inclusive, and resilient food system.

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Climate

ESG governance

Overall accountability for sustainability and ESG rests with the chief executive officer (CEO), who also serves as chair of Cargill's board of directors. The CEO works closely with the chief sustainability officer (CSO) to evaluate and address ESG risks, opportunities, and impacts, commensurate with the company's overarching business strategy and reporting practices.

Reporting to the CEO, our CSO leads Cargill's comprehensive ESG strategy and monitors progress against ESG goals and targets. The CSO also chairs the executive-level ESG committee that assists in strategic planning and alignment across Cargill.

The board of directors oversees progress against ESG targets.

View our CDP disclosure for more information about Cargill's ESG governance.

Our material topics

Our ESG strategy and initiatives are guided by an ESG materiality assessment, which helps us understand the most relevant topics to our business. In 2022, Cargill completed a materiality assessment to better understand and prioritize areas where we have the biggest impact on the environment and society, as well as on our company's business and financial success.

From that assessment we affirmed Cargill's priority focus areas of Climate, Land and Water, and People. These topics cover several sustainability matters and have intersections across multiple ESG categories.

We continue to advance our efforts to meet stakeholder expectations and to adapt to the changing ESG reporting landscape. In light of the European Union's Corporate Sustainability Reporting Directive (CSRD), our company is completing a double materiality assessment, which will serve as the foundation to our fiscal year 2026 CSRD-compliant ESG report.

Learn more about materiality and CSRD in About this report.

Our stakeholder engagement

Stakeholder engagement is critical to driving our strategy forward. We engage both internal and external stakeholders in several ways to understand their priorities, concerns, and perspectives through initiatives such as interviews and surveys. We then apply this input and feedback to help inform our ESG approach and strategy.



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ESG scorecard

ESG scorecard

Cargill's purpose is to nourish the world in a safe, responsible, and sustainable way. We have set science-based targets and are actively investing in and accelerating our progress against these targets.

	ASPIRATIONAL GOALS	METRIC	PROGRESS ¹
Climate 13 simut (Climate) 13 simut (Climate)	Scope 1 and 2 (operations) ² : Reduce absolute operational greenhouse gas (GHG) emissions by 10% by 2025	CO ₂ e reduction from 2017 baseline	15.8% Goal: 10%
	Scope 3 (supply chain): Reduce global GHG emissions from our global supply chain by 30% by 2030, measured per ton of product		670,000 metric tons CO ₂ e reduced ³ through supply chain sustainability programs. Meaningful investments have been made in technology, processes, and resources that will allow us to scale our efforts and reduce Scope 3 emissions.
Land and Water	Eliminate deforestation across our agricultural supply chain by 2030	Detailed dashboards of progress against land use metrics are in the cocoa, palm, and soy Supply Chain sections; these are the priority supply chains that comprise our global land use commitment.	
6 actionwise 15 Wilson	Operations: Implement water stewardship practices at all 68 priority facilities ⁴ by 2025	Average implementation of water stewardship practices across all priority facilities	85% Goal: 100%
	Supply Chain and Communities: Enable a water positive impact in all priority regions by 2030 ⁵	Progress toward enabling a water positive impact	14.8% Goal: 100%
People 1 Nature 2 mag 4 source 4 source	Provide 10 million farmer trainings in sustainable agricultural practices by 2030	Farmer trainings delivered since 2017	7.2 million Goal: 10 million
5 HAND 6 HANDHEID 8 HIGHWICH MAN	Improve nutrition and economic livelihoods by reaching 100 million people by 2030 through the production, promotion, and consumption of poultry	People reached since 2018	26.9 million Goal: 100 million
10 HOROGRAFS 13 STATES 15 WILLIAM 15 WILLIAM 17 HOROGRAFS	Achieve gender parity in leadership by 2030 globally	Women in leadership roles	35.7% Goal: 50%
17 minimate:	Invest in programs and projects that advance social and environmental impact priorities and support local communities	Invested across 70 countries this year	\$130 million

¹ Progress based on achievements as of fiscal year 2024 across commitments with the exception of Scope 1 and 2, which is calendar year 2023 results.

² Scope 1 and 2 refers to GHG emissions from our operations and from energy purchased from the grid, respectively. Scope 3 refers to upstream and downstream supply chain emissions.

³ Cargill will report a % reduction against baseline following the transition to Scope 3 inventory accounting in fiscal year 2025.

⁴ The number of priority facilities may change over time due to acquisitions, divestitures, or major changes to our operations.

⁵ Cargill defines a water positive impact as effectively improving watershed health by addressing the shared water challenges of availability, quality, and access to safe drinking water, sanitation, and hygiene (WASH), using an approach that is informed by our footprint and the severity of local water challenges. For more details on our supporting targets, see page 28.



The world's food system is resilient, yet the impacts of climate change are increasingly challenging. Urgent action is needed given that changing temperatures and ecosystems — more severe weather events, changing growing seasons, declining soil health — affect where and how food is grown, as well as the stability of the global food supply.

At Cargill, we're proactively addressing the complex challenges of a changing climate. We do this by leveraging our global presence to advance solutions that decrease our environmental footprint and increase sustainable practices in our operations and across our value chain.

\$100 million

invested in efficiency and sustainability capital projects within our operations

42%

increase in contracted renewable energy capacity since early 2023

15.8%

reduction in Scope 1 and 2 emissions compared to 2017 baseline

Our approach

Cargill's dedication to climate action spans our business and focuses on feeding a growing global population more efficiently and sustainably.

We are prioritizing the areas where we can have the greatest impact and support the Paris Climate Agreement and government actions to address climate change. We are focused on decarbonizing the agriculture industry, increasing community resilience, and building more sustainable food and agricultural supply chains.

Our work contributes to the following SDGs:





Strategic focus areas



Reducing emissions and sequestering carbon

We are taking action across our operations and our supply chains to address global climate change.



Innovating new products and solutions

We are collaborating with customers and suppliers to better enable them to meet their greenhouse gas (GHG) emissions reduction goals through the development of products created from more sustainable raw materials.



Scaling new markets

We continue to invest in emerging markets that help to decarbonize food, agriculture, and other sectors.



Engaging in multistakeholder coalitions

We promote decarbonization in agriculture, manufacturing, fuel, and energy sourcing and engage in collaborations to reduce our emissions.

Cargill is continually assessing our climate-related risks and opportunities across our global operations, as well as our upstream and downstream value chains, from a medium- and long-term perspective. This assessment is detailed in our CDP responses and aligned with our Task Force on Climate-related Financial Disclosures (TCFD), which are included in the **Appendix** section of this year's report.

Reducing emissions

We're working to reduce emissions within our operations and in our global supply chain. This includes increasing renewable energy projects, working with our partners around the world to improve their environmental impact, and supporting farmers, whose livelihoods are increasingly affected by the impacts of climate change.

Our climate commitments

Reduce our absolute operational emissions by 10% by 20251

Reduce emissions from our global supply chain by 30% by 2030¹, measured per ton of product

Against a 2017 baseline