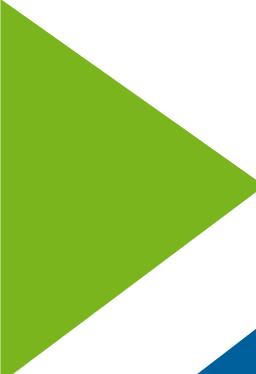


Autum
School 2025

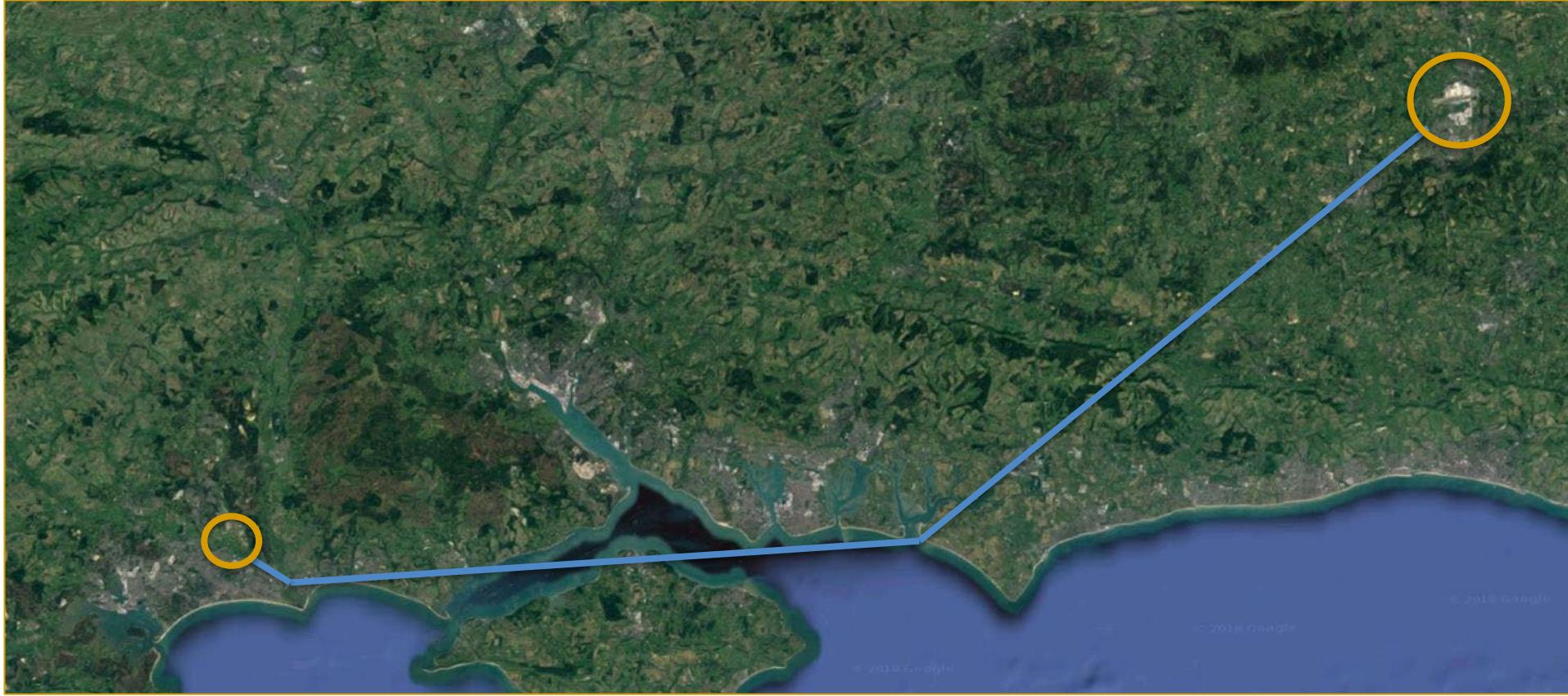


Introduction to Air Traffic Management and mobility modelling

Dr Luis Delgado
Centre for ATM Research
University of Westminster
27 Oct 2025

Flying

Transportation
Research
Laboratory

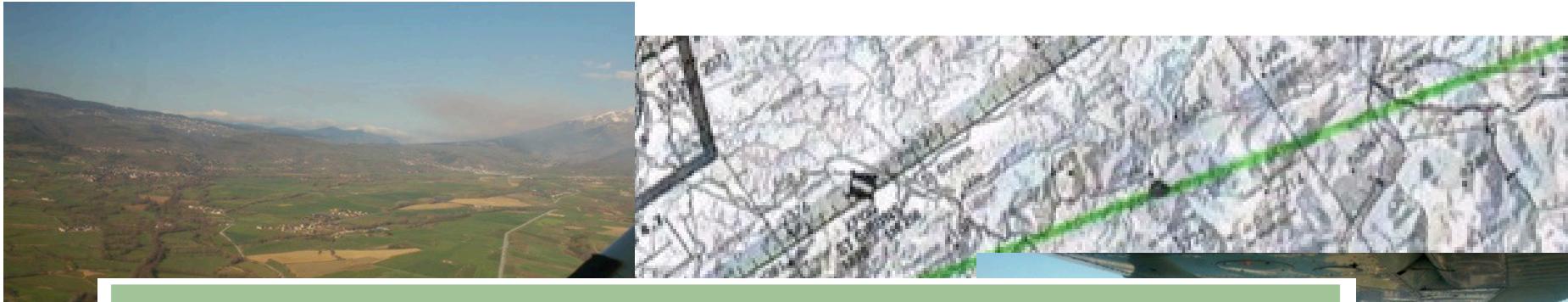


VFR – Visual Flight Rules

Transportation
Research
Laboratory



- **VFR: Visual Flight Rules**
 - Visual ground landmarks or references
 - Radionavigation as optional/support means



EGLG AD 2.21 NOISE ABATEMENT PROCEDURES

- (a) Runway 29 Noise Abatement Routeing: After take-off, turn right to overfly the golf club house and on passing, turn to runway QDM until passing prominent white building (School). Turn right to fly to a square wood (approximately 0.5 mile), then turn downwind to fly between Tewin and Tewin Wood.

EGLG AD 2.22 FLIGHT PROCEDURES

1 Circuits

- (a) Circuit directions: Runway 29 - RH; Runway 11 - LH. Circuit height: 1000 ft aal.

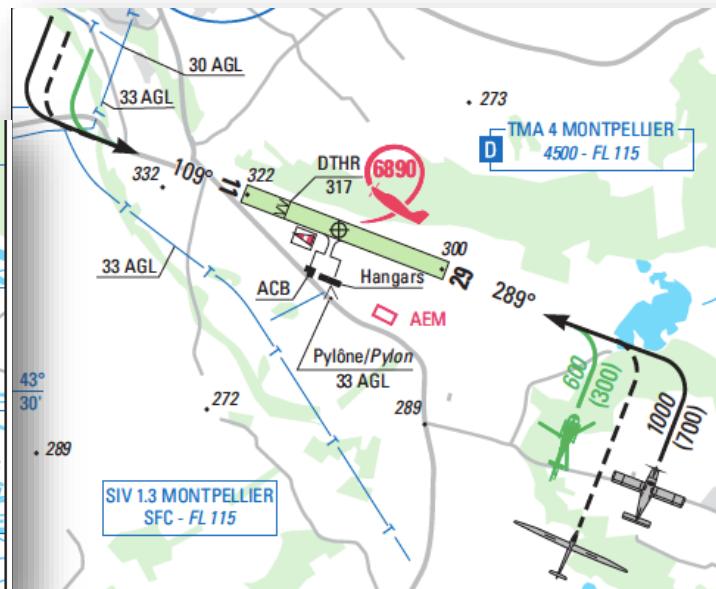
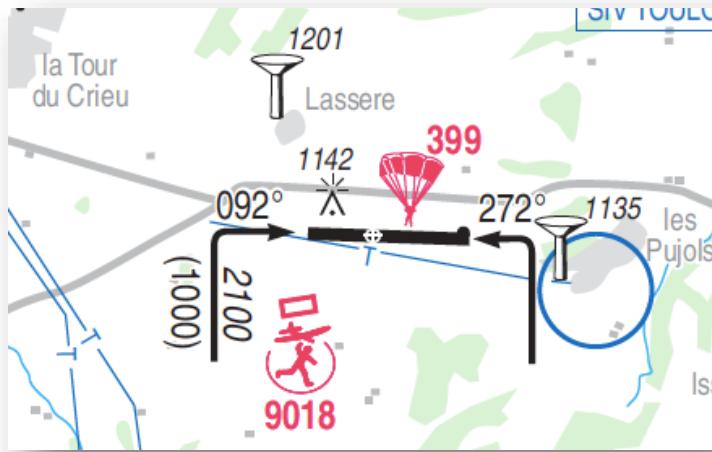


VFR – Departures and approaches

Transportation Research Laboratory



Airfield traffic pattern



VFR – Departures and approaches

Airfield traffic pattern

Transportation
Research
Laboratory

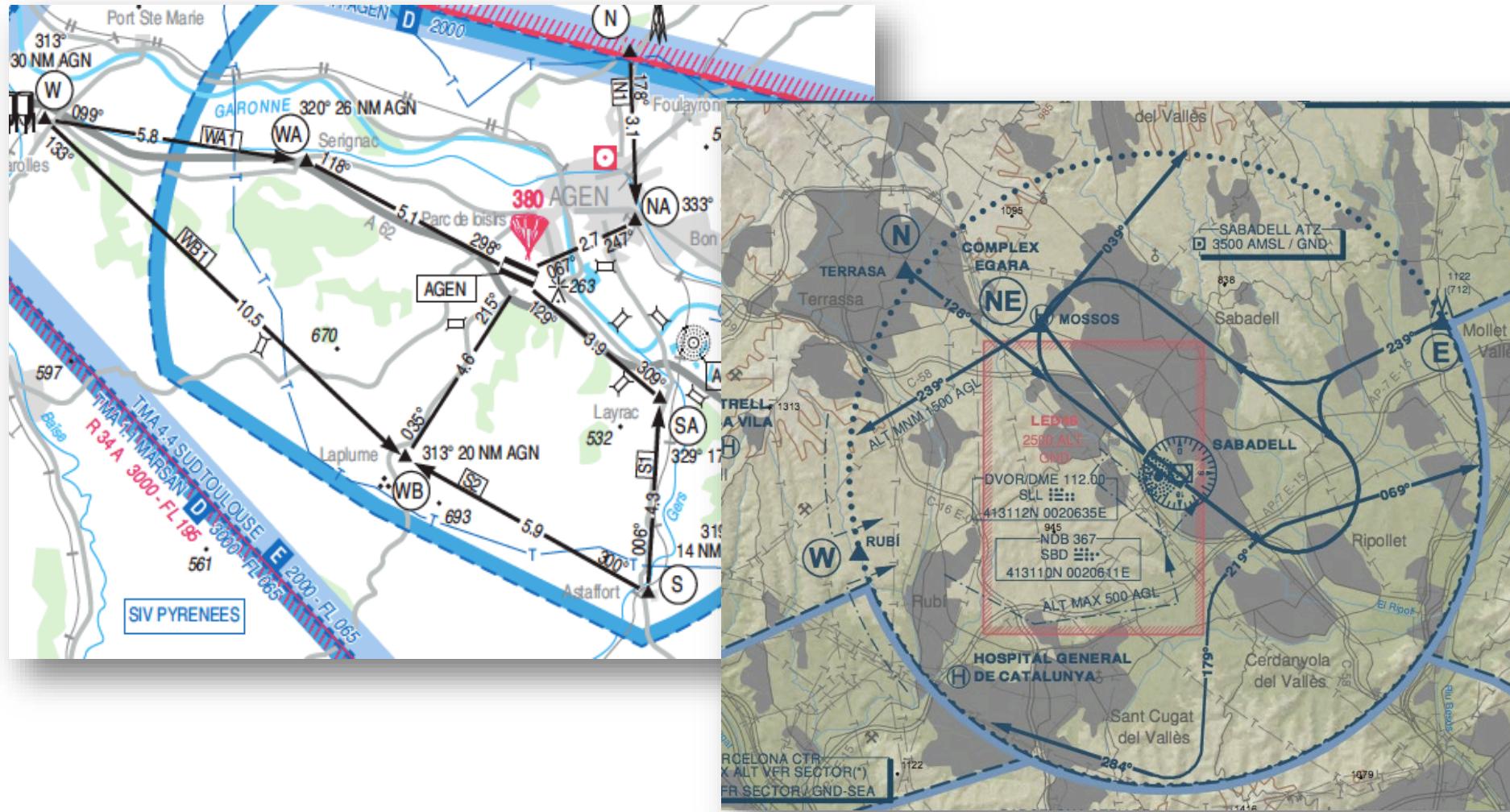


VFR – Departures and approaches

Transportation
Research
Laboratory



VFR reporting points



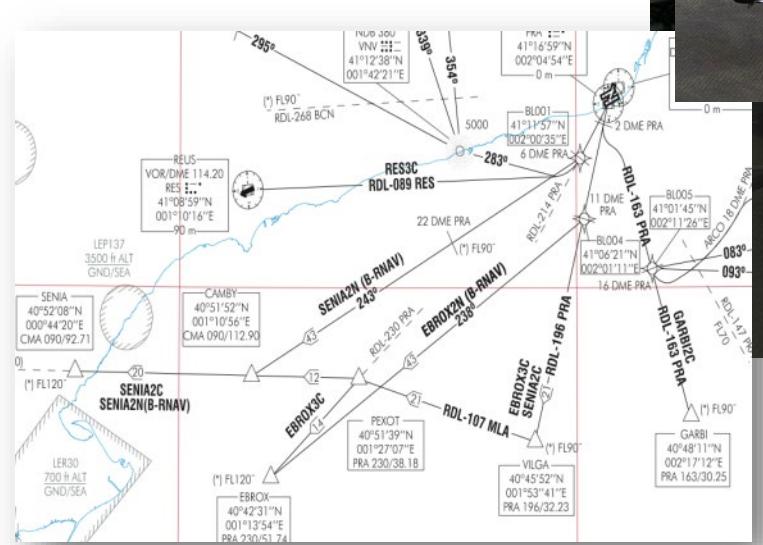
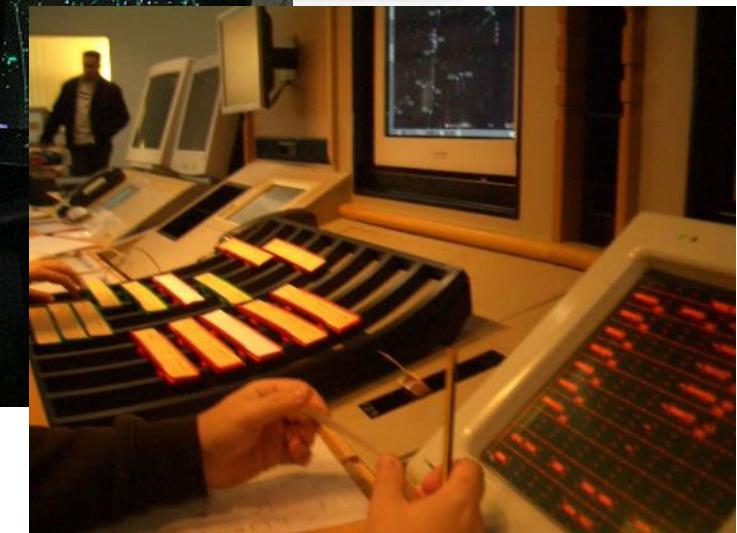
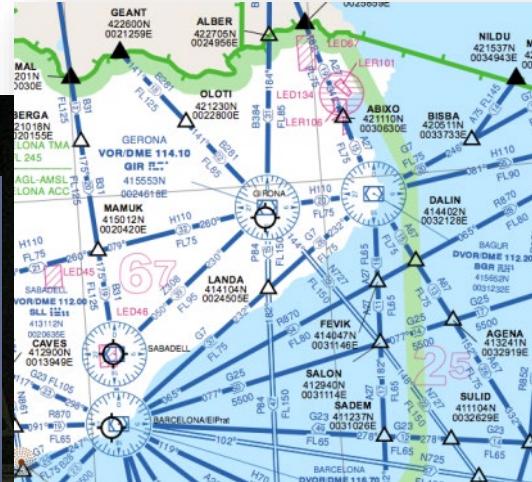
IMC – Instrument Meteorological Conditions

Transportation
Research
Laboratory



IFR – Instrumental Flight Rules

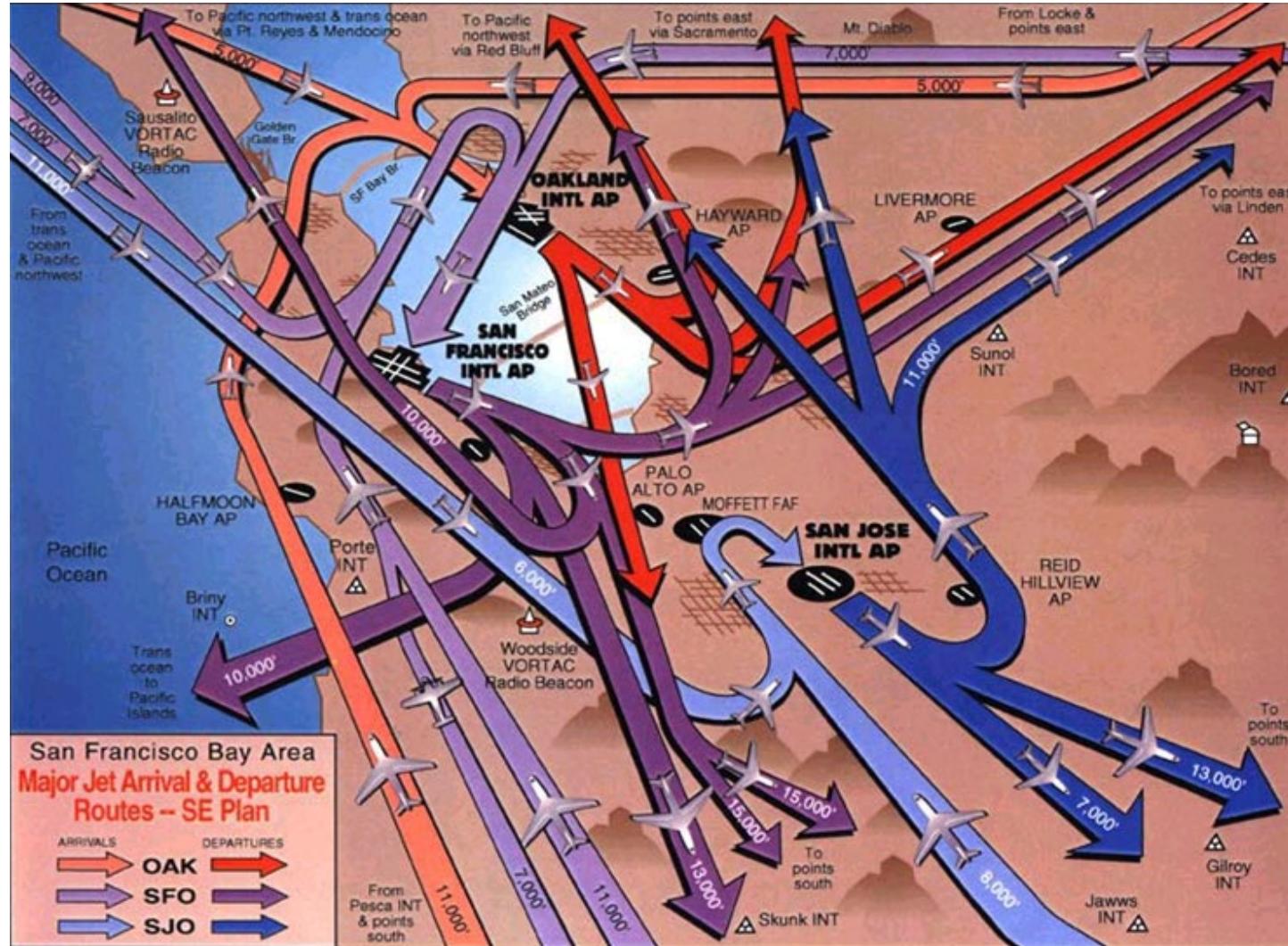
Transportation Research Laboratory



Instrument flight procedures

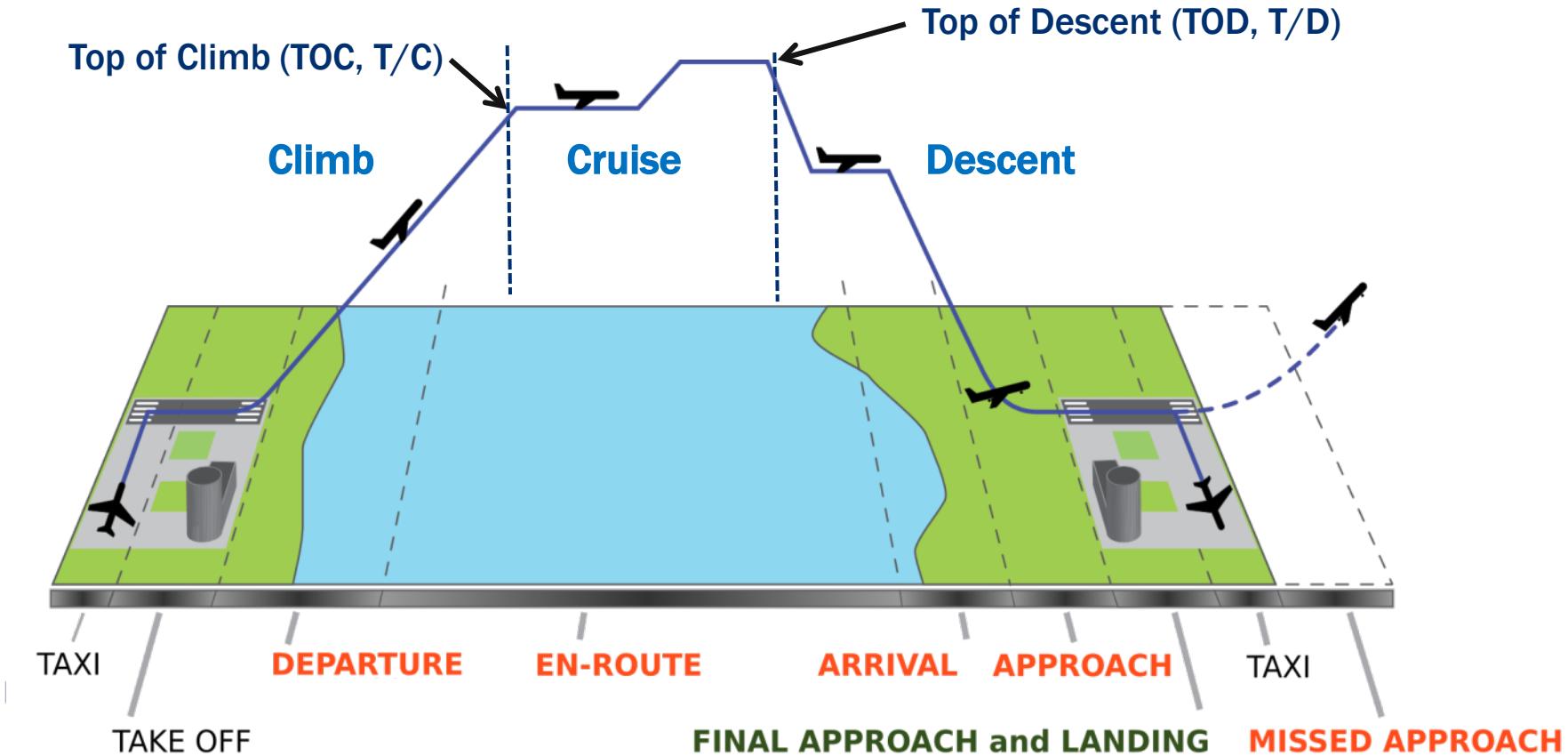
Bay Terminal
Radar Approach
Control (TRACON)
Traffic Flow

Transportation
Research
Laboratory



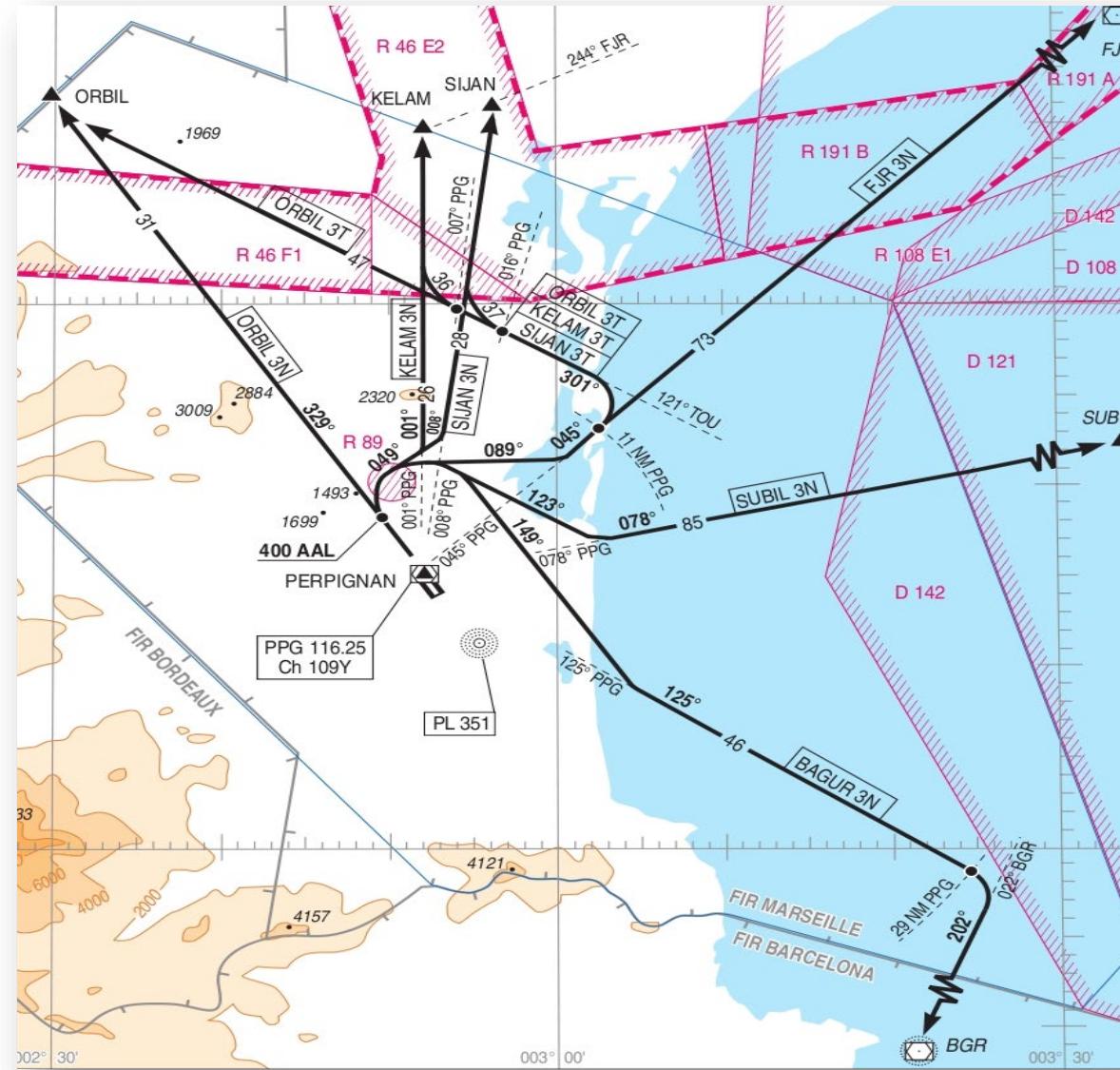
Flight phases and procedures

Transportation
Research
Laboratory



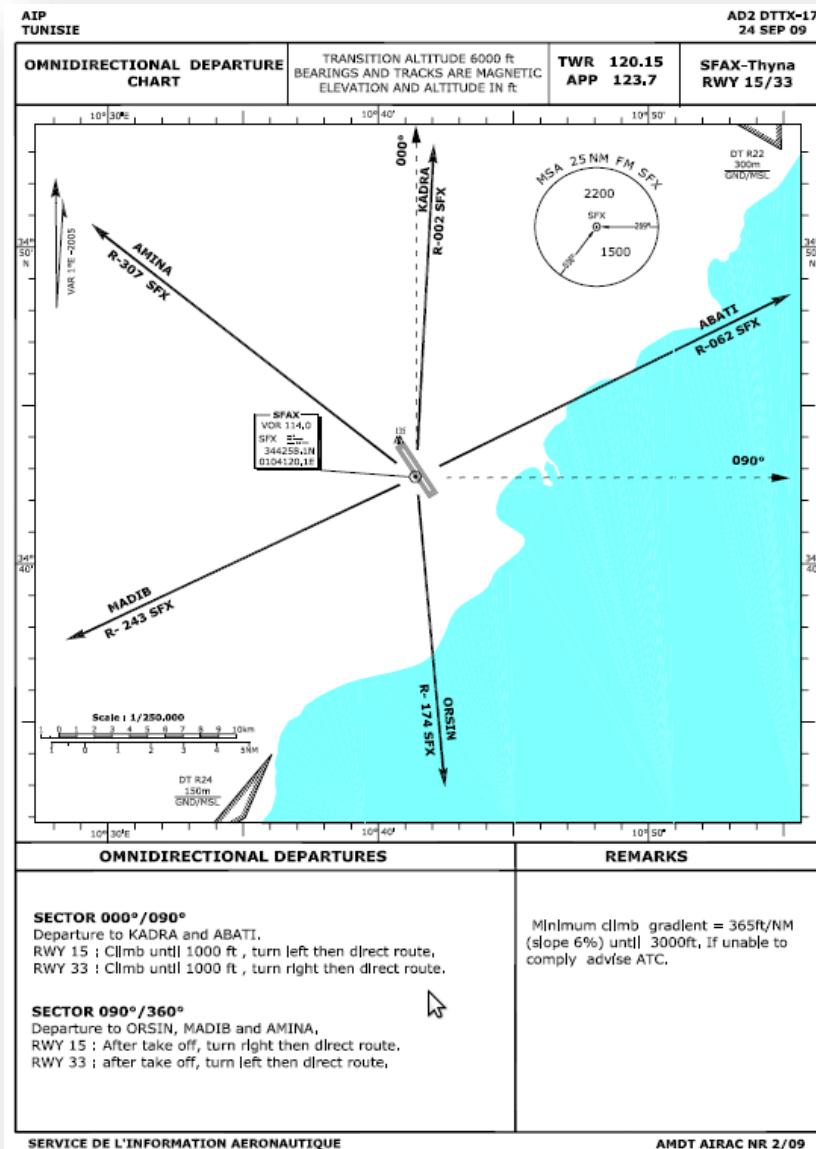
Departure procedures

Standard Instrumental Departures (SID)



Departure procedures

Omnidirectional Departures



Transportation
Research
Laboratory

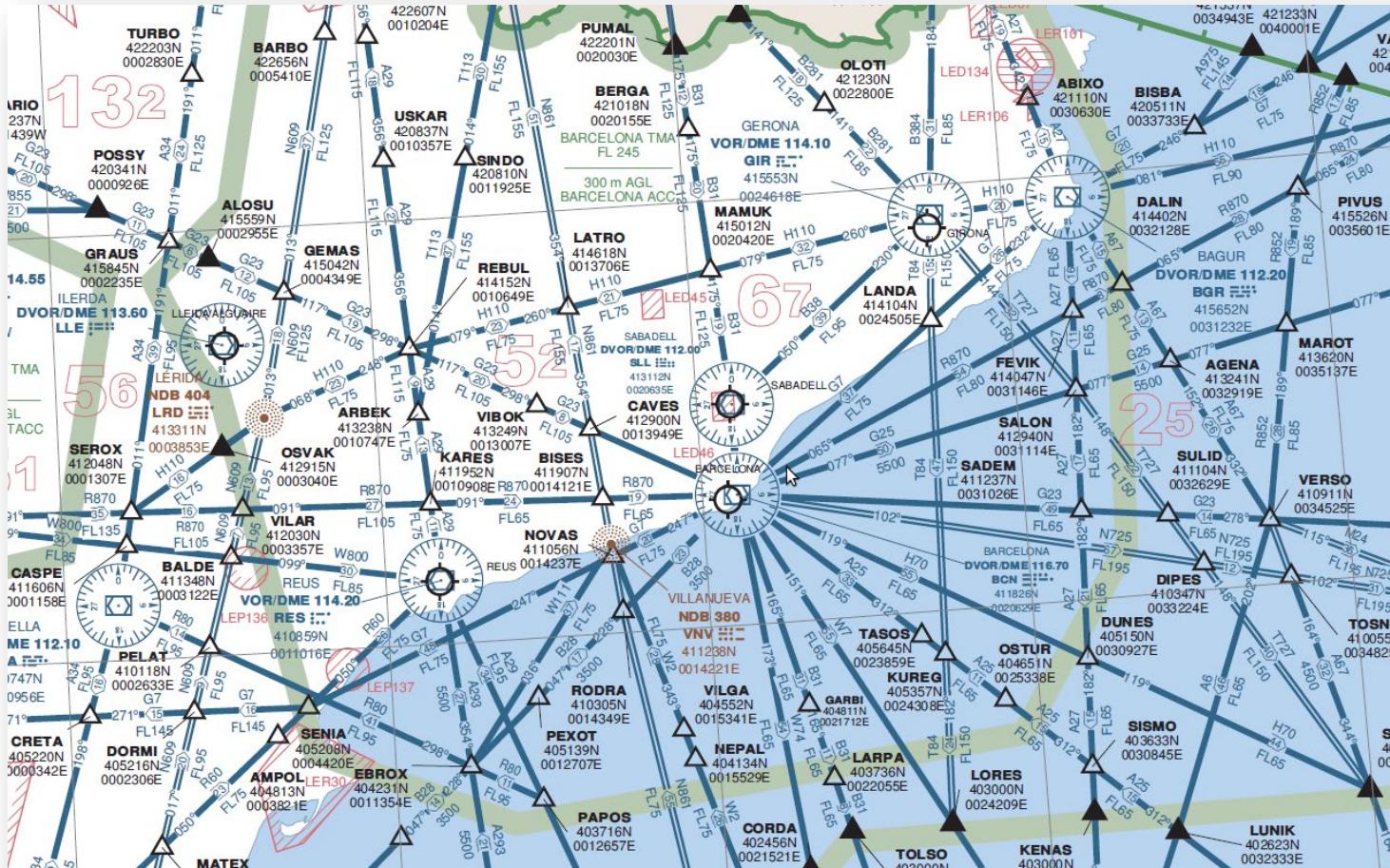


En-route procedures

Transportation
Research
Laboratory



Airways

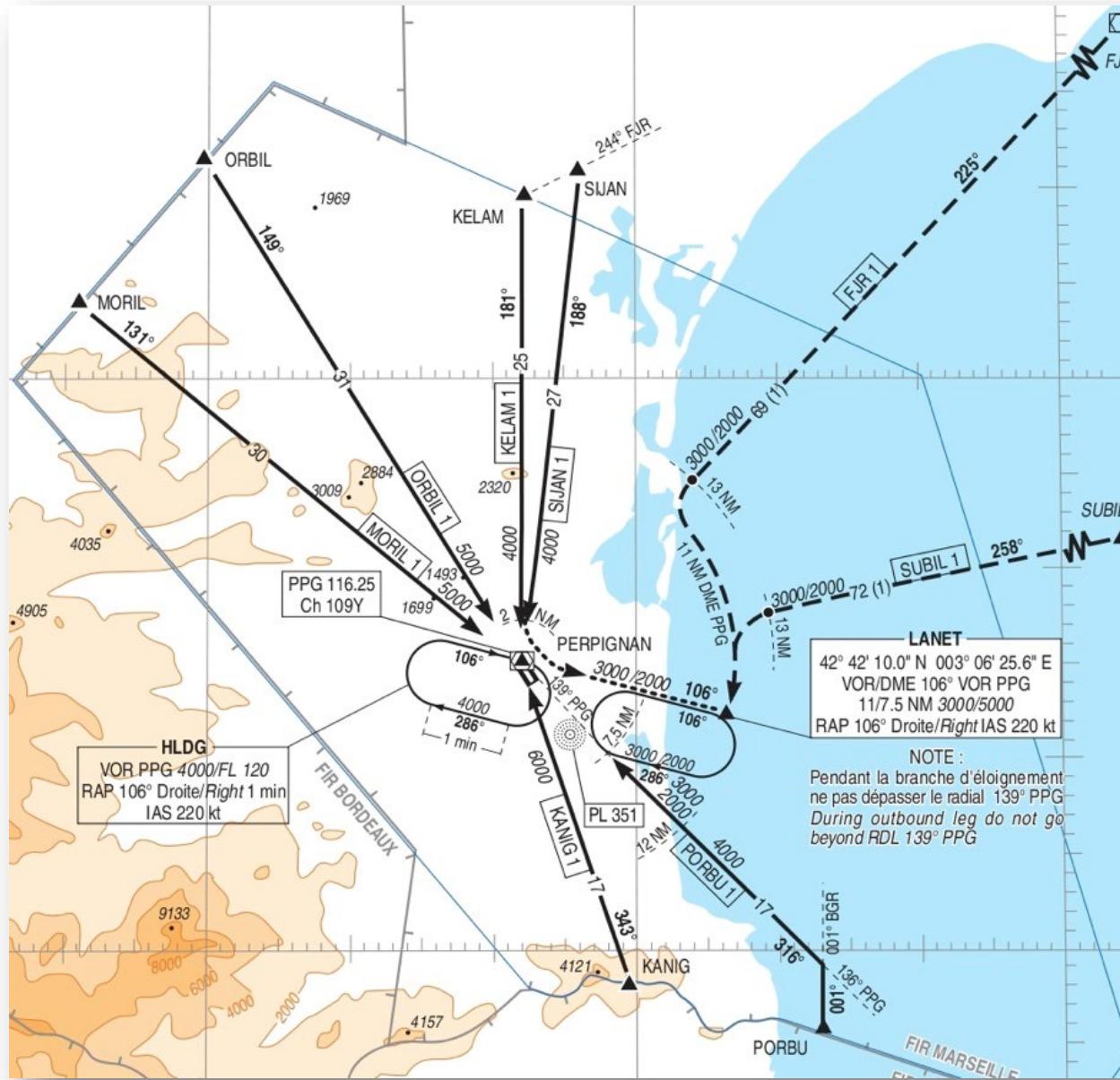


Arrival procedures

Transportation
Research
Laboratory



Standard Terminal
Arrival Routes
(STAR)

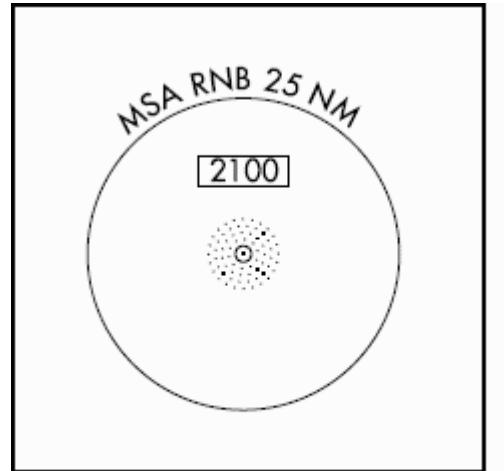


Arrival procedures

Transportation
Research
Laboratory

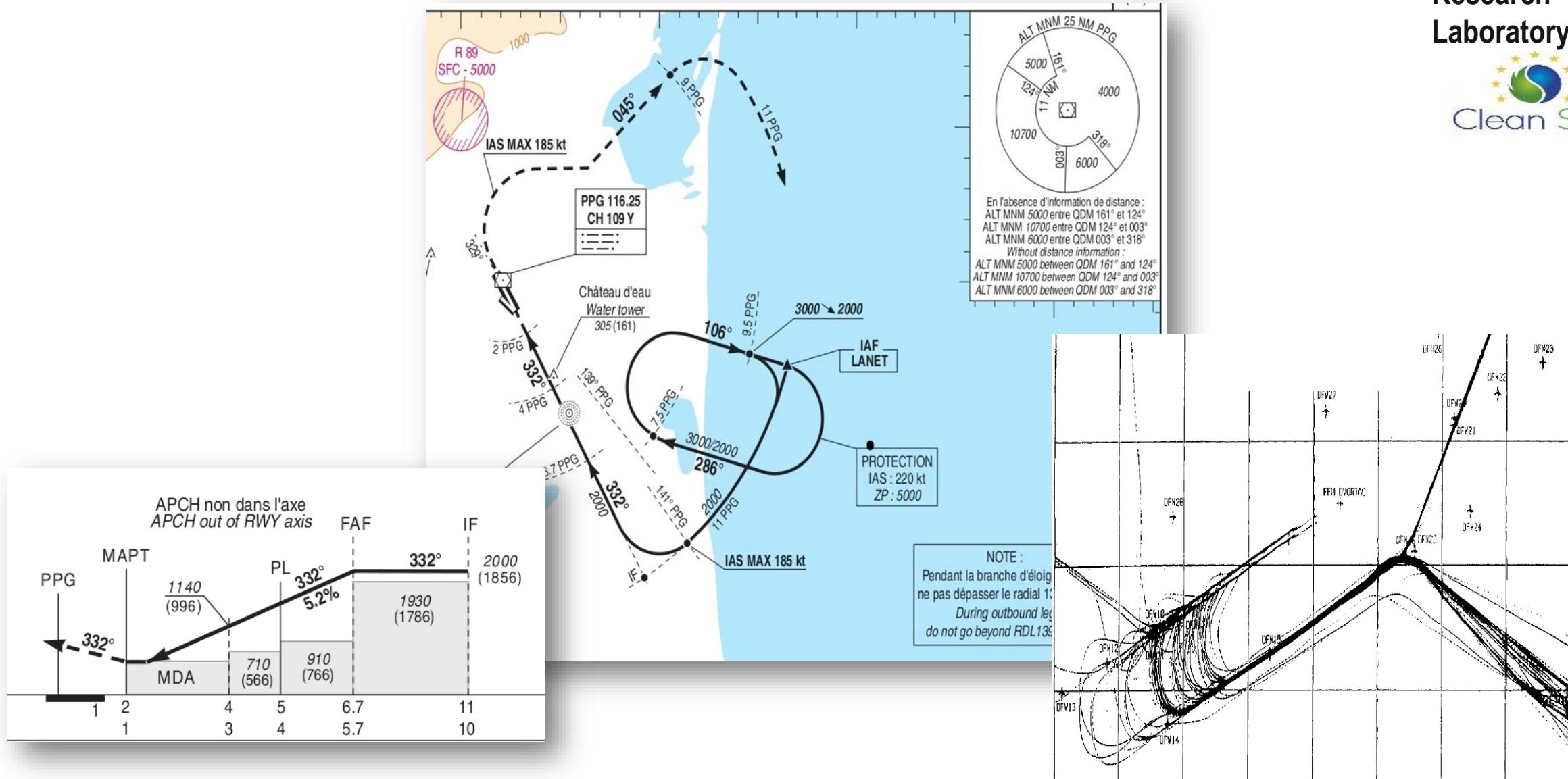


Omnidirectional
Arrivals



Millville MSA

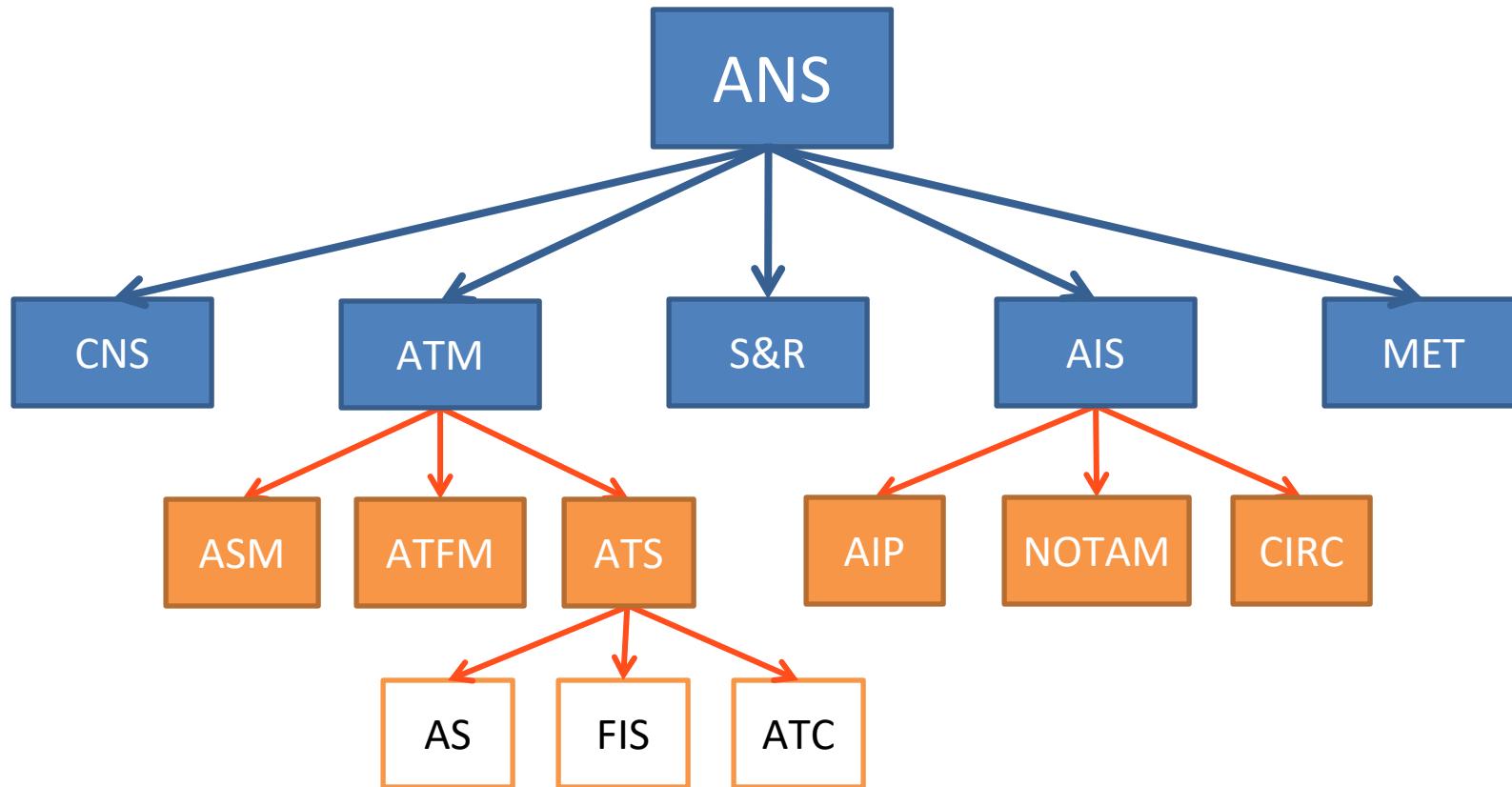
Approach procedures



Air Traffic Management (ATM)

Air Navigation Services

Transportation
Research
Laboratory



ANS: Air Navigation Services

CNS: Communications, Navigation and Surveillance

ATM: Air Traffic Management

S&R: Search and Rescue

AIS: Air Information Services

MET: Meteorological Services

ASM: AirSpace Management

ATFM: Air Traffic Flow Management

ATS: Air Traffic Services

AIP: Aeronautical Information Publications

NOTAM: Notices to Airmen

CIRC: Circulars

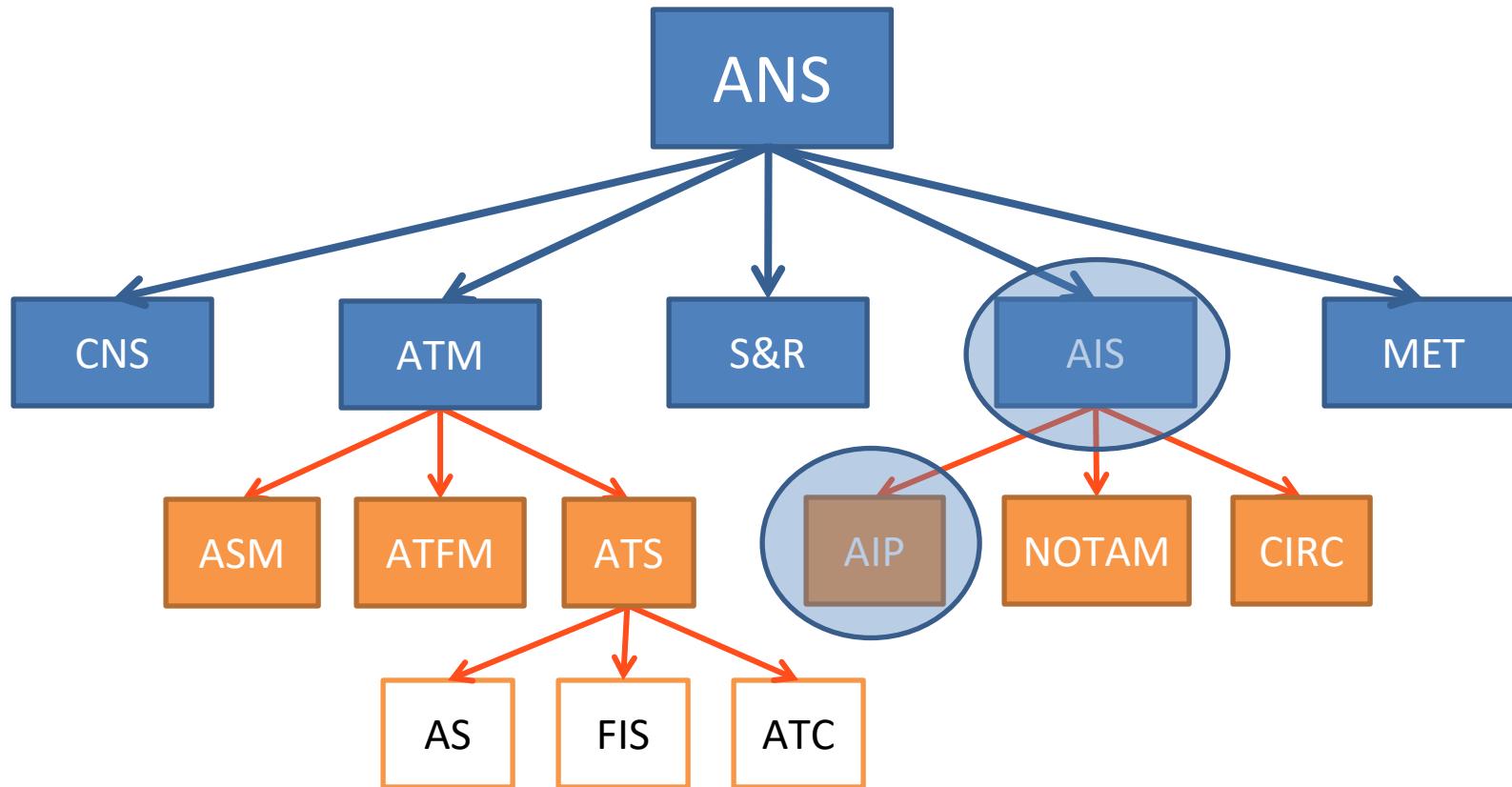
AS: Alert Services

FIS: Flight Information Services

ATC: Air Traffic Control

Air Information Services

Transportation
Research
Laboratory



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CNS: Communications, Navigation and Surveillance

ATM: Air Traffic Management

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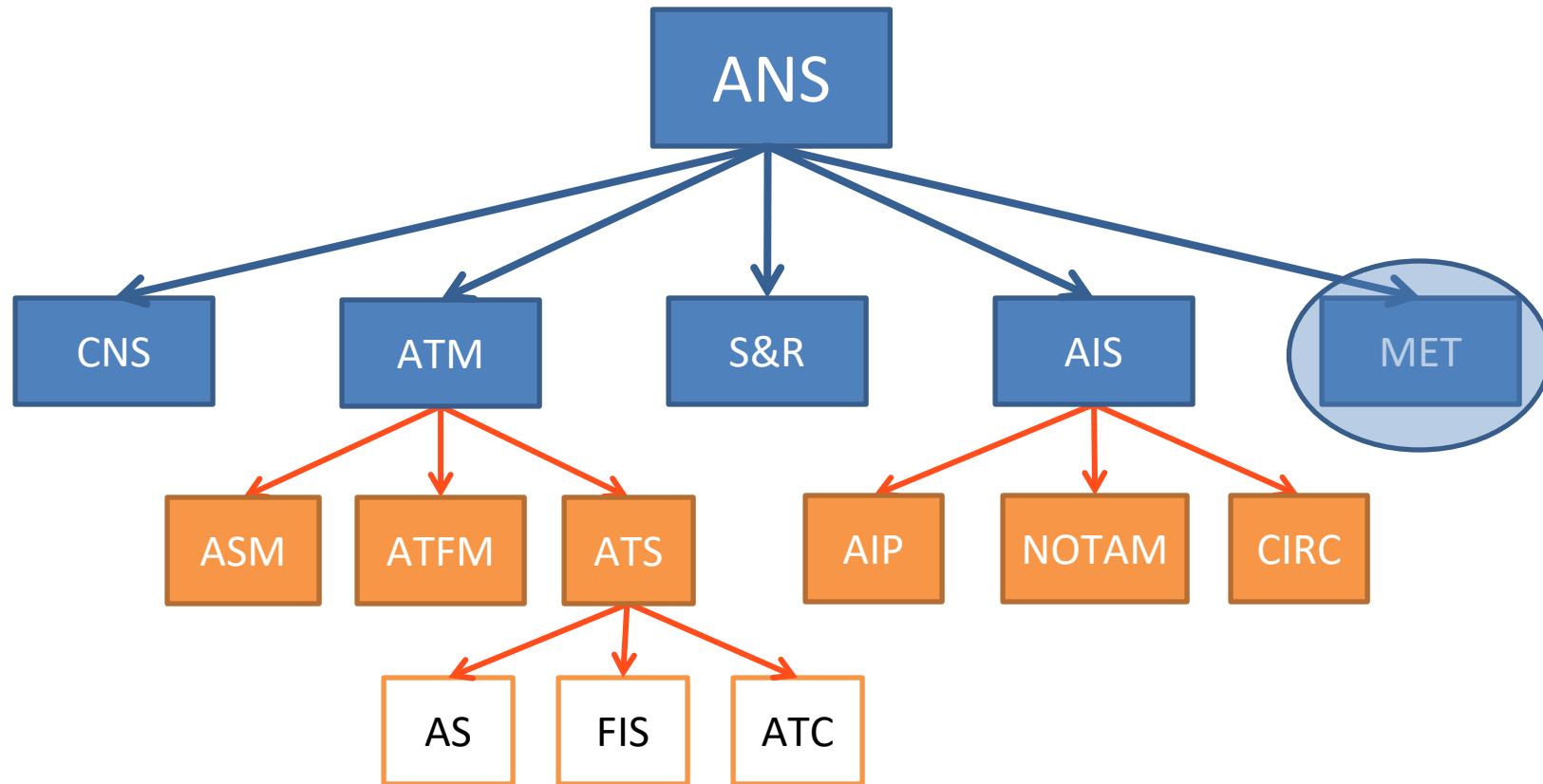
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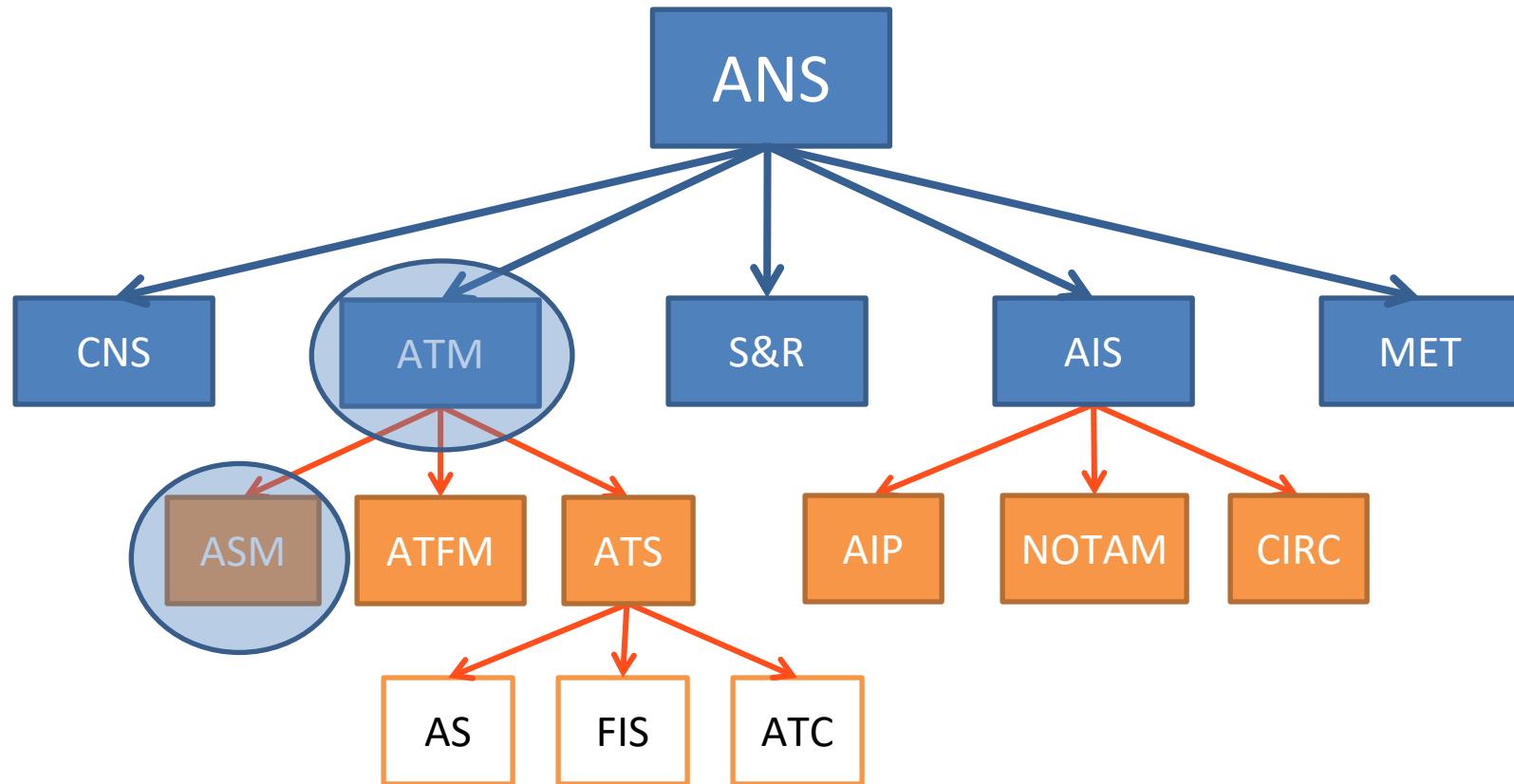
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Airspace Management

Transportation
Research
Laboratory



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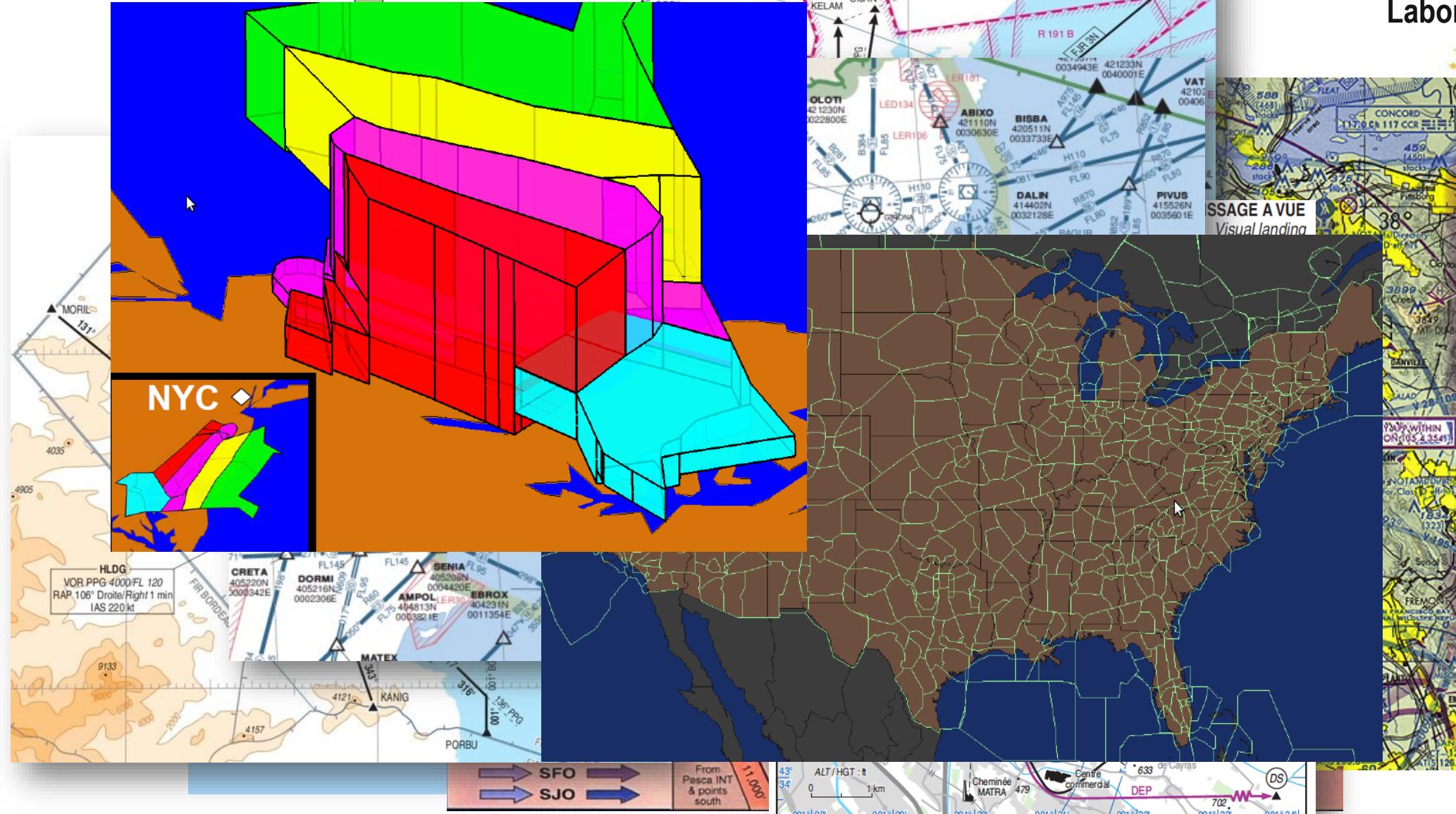
AS: Alert Services

FIS: Flight Information Services

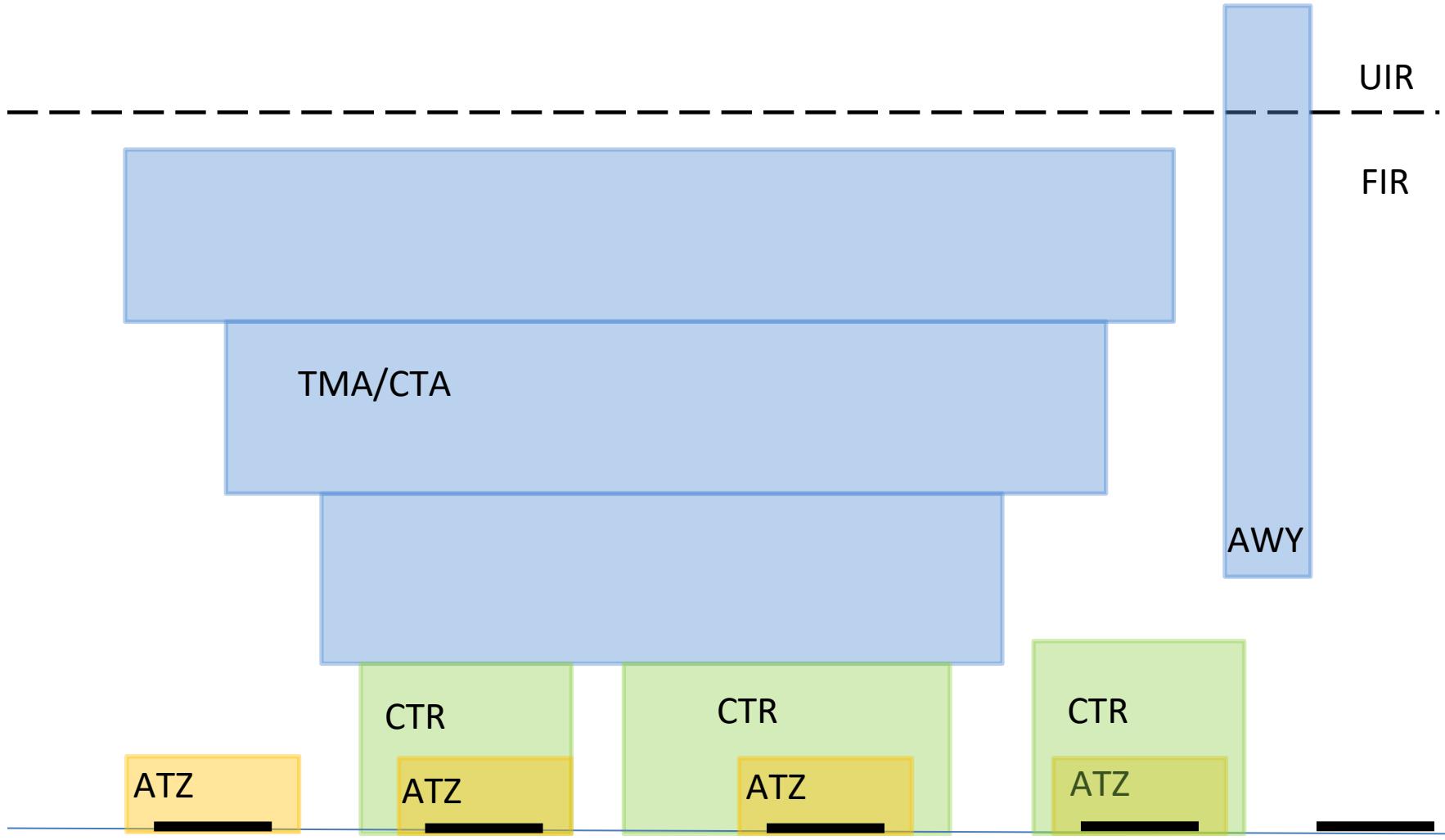
ATC: Air Traffic Control

Airspace Management

Transportation
Research
Laboratory

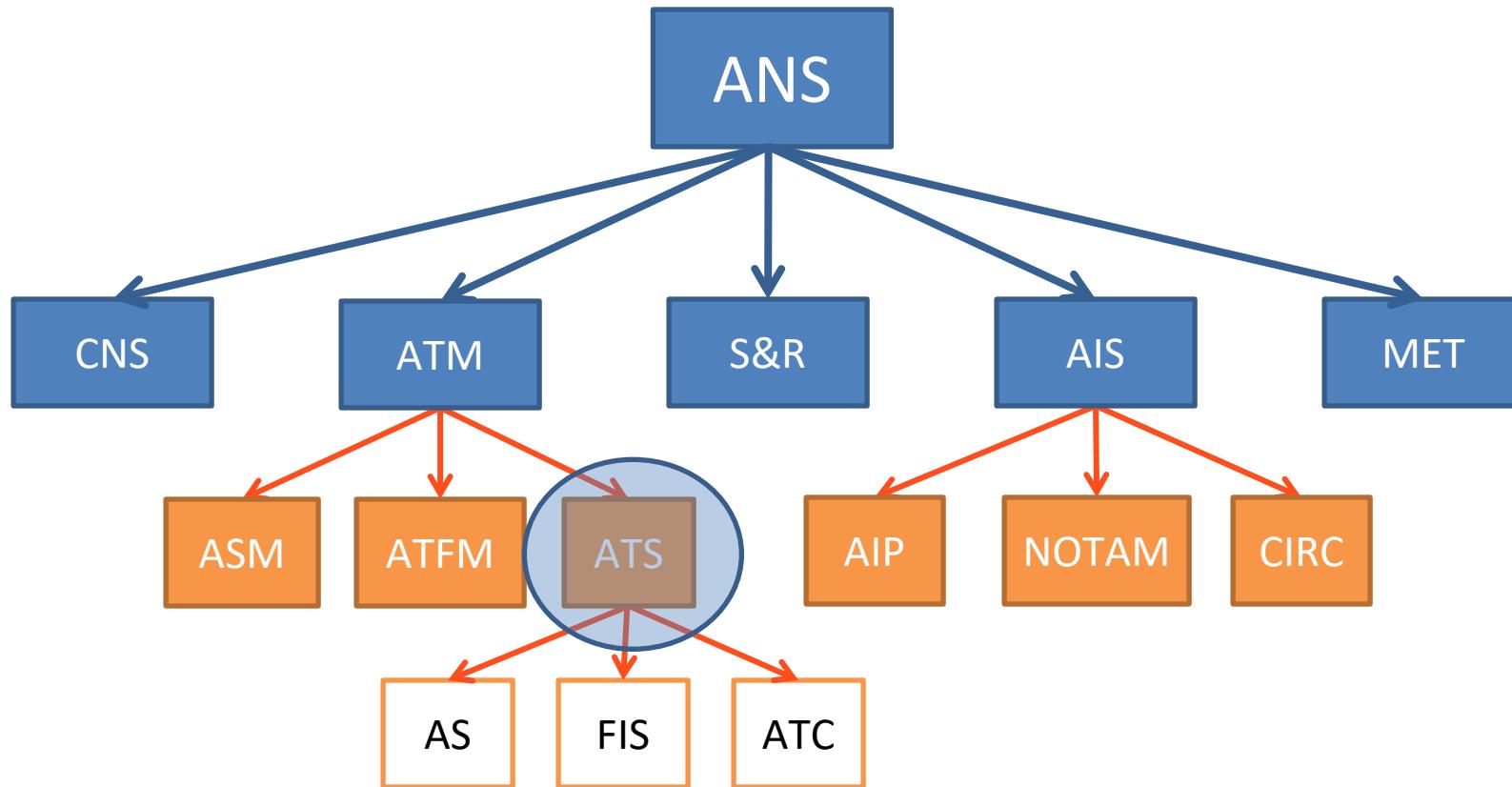


ATS units



Air Traffic Services

Transportation
Research
Laboratory



ANS: Air Navigation Services

CNS: Communications, Navigation and Surveillance

ATM: Air Traffic Management

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ATS: Air Traffic Services

AIP: Aeronautical Information Publications

NOTAM: Notices to Airmen

CIRC: Circulars

AS: Alert Services

FIS: Flight Information Services

ATC: Air Traffic Control

Air Traffic Services Objectives

- Prevent collision between aircraft (air and ground)
- Expedite and maintain an orderly flow of air traffic

ATC

- Provide advice and information useful for the safe and efficient conduct of flights

FIS

- Notify appropriate organisations regarding aircraft in need of search and rescue aid, and assist such organisations as required

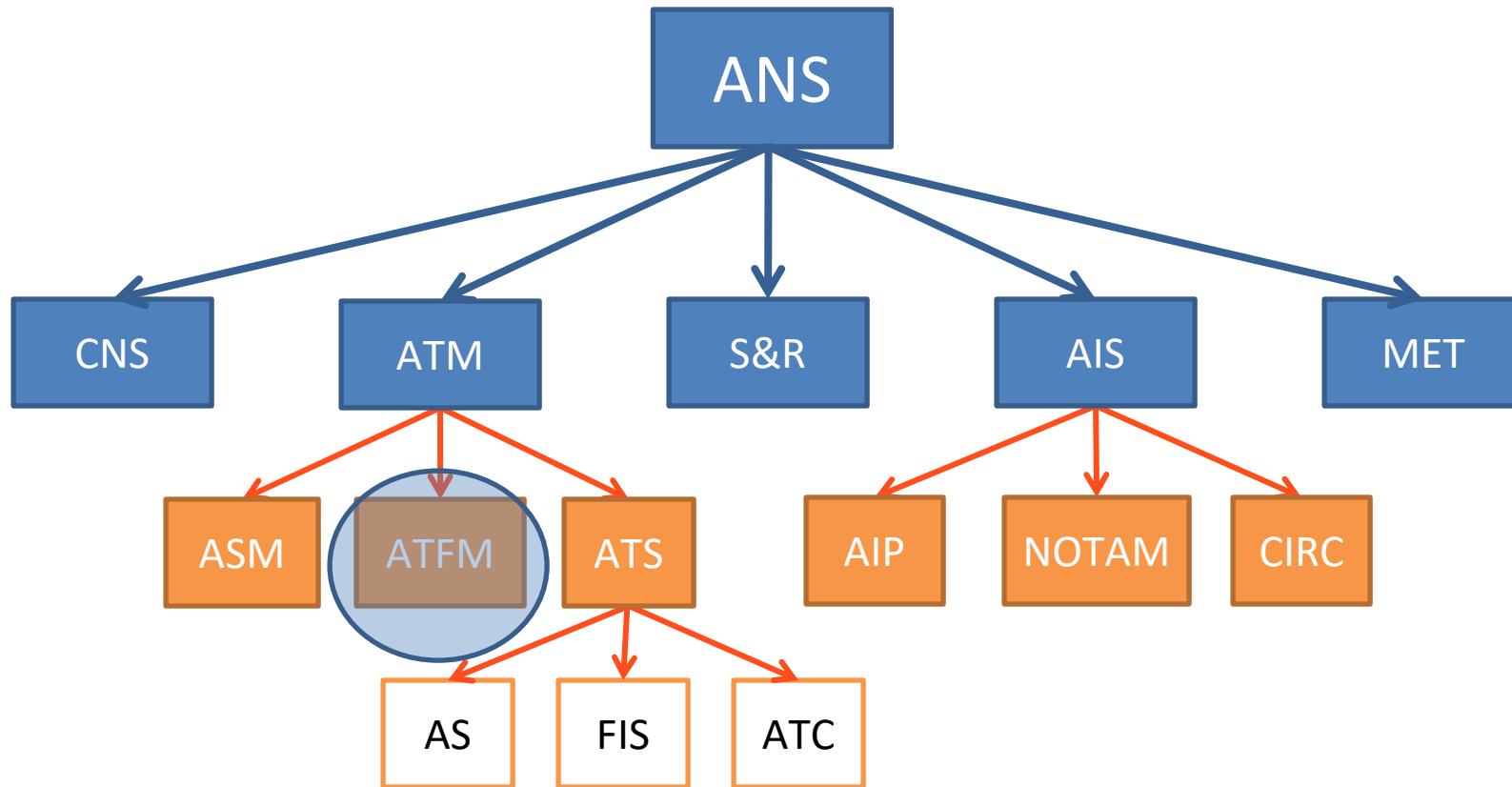
AS

ICAO Annex 11: Air Traffic Services

ICAO Doc. 4444: Procedures for Air Navigation Services: Air Traffic Management.

Air Traffic Flow Management

Transportation
Research
Laboratory



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CNS: Communications, Navigation and Surveillance

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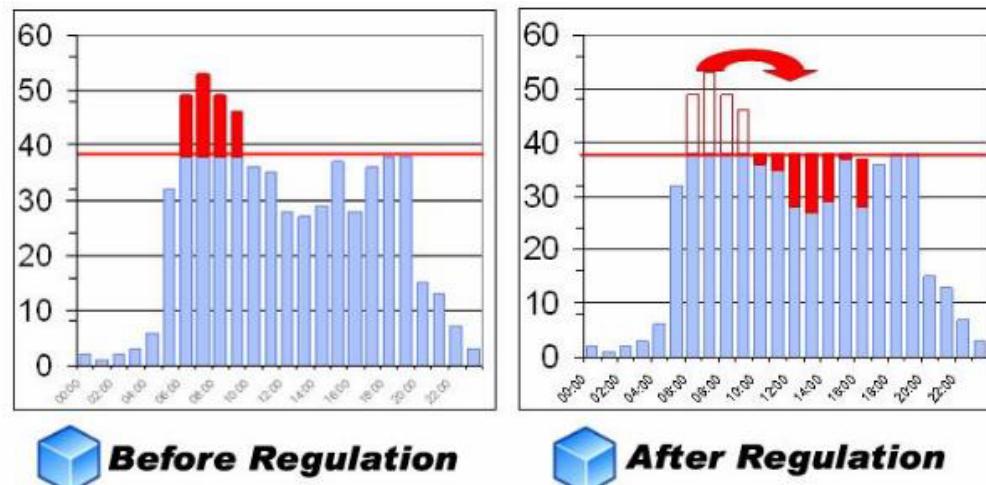
FIS: Flight Information Services

ATC: Air Traffic Control

Air Traffic Flow Management

Transportation
Research
Laboratory

- **ATFM: Air Traffic Flow Management**
 - Additional service to ATS aiming at improving safety, throughput and efficiency
- **ATFCM: Air Traffic Flow and Capacity Management**
 - ATFM + aiming at using as much as possible ATS capacity
 - Keep **forecast demand¹** below **estimated capacity** at **airports** and **airspace sectors**



¹ Due to their easier predictability, for ATFM purposes, only IFR flights are considered when computing demand forecasts

Air Traffic Flow Management

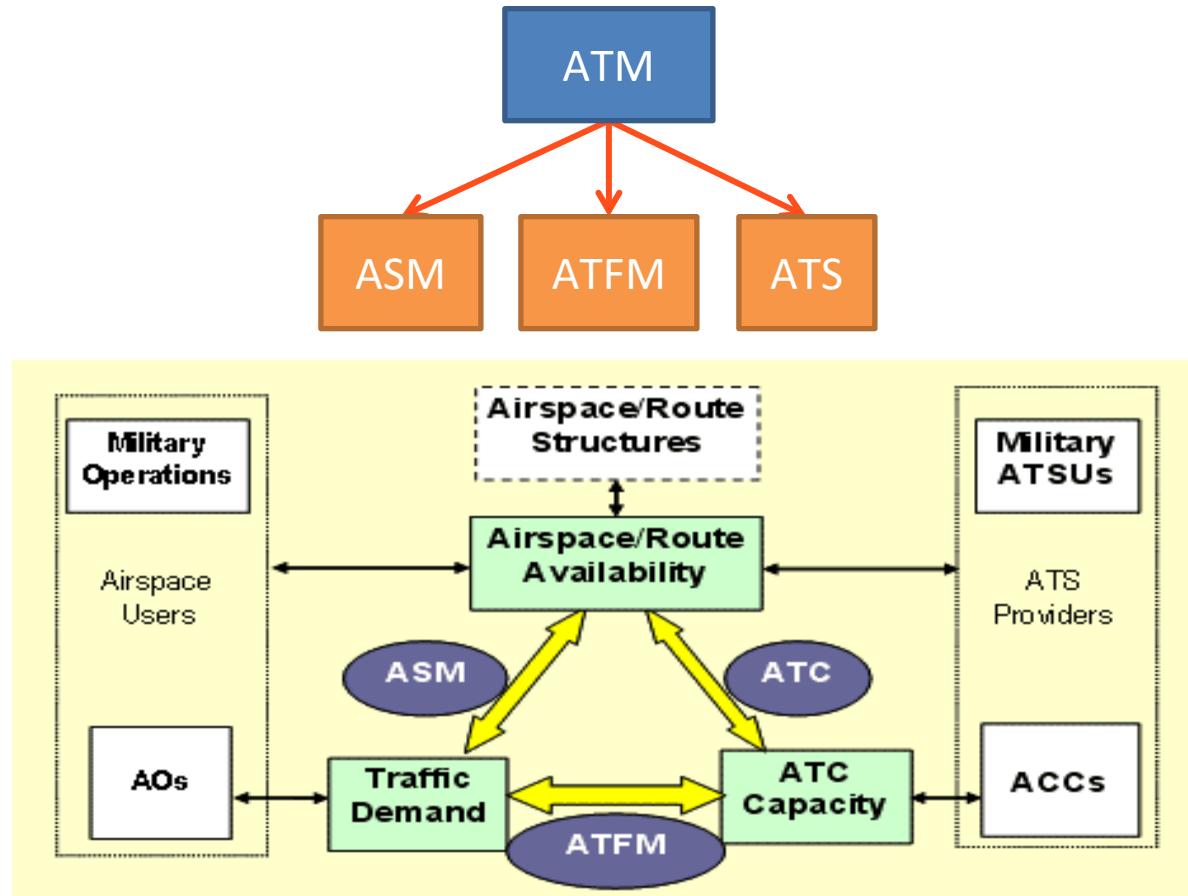
Transportation
Research
Laboratory

- **Additional objectives**

- Management of network systems infrastructure
- Monitoring of network operations
- Keep the Network Operations Plan updated
- Network capacity optimisation
- Maximise use of available resources and coordination (CDM)

Air Traffic Flow Management

Transportation
Research
Laboratory



ATM: Air Traffic Management
ASM: Air Space Management
ATFM: Air Traffic Flow Management
ATS: Air Traffic Services

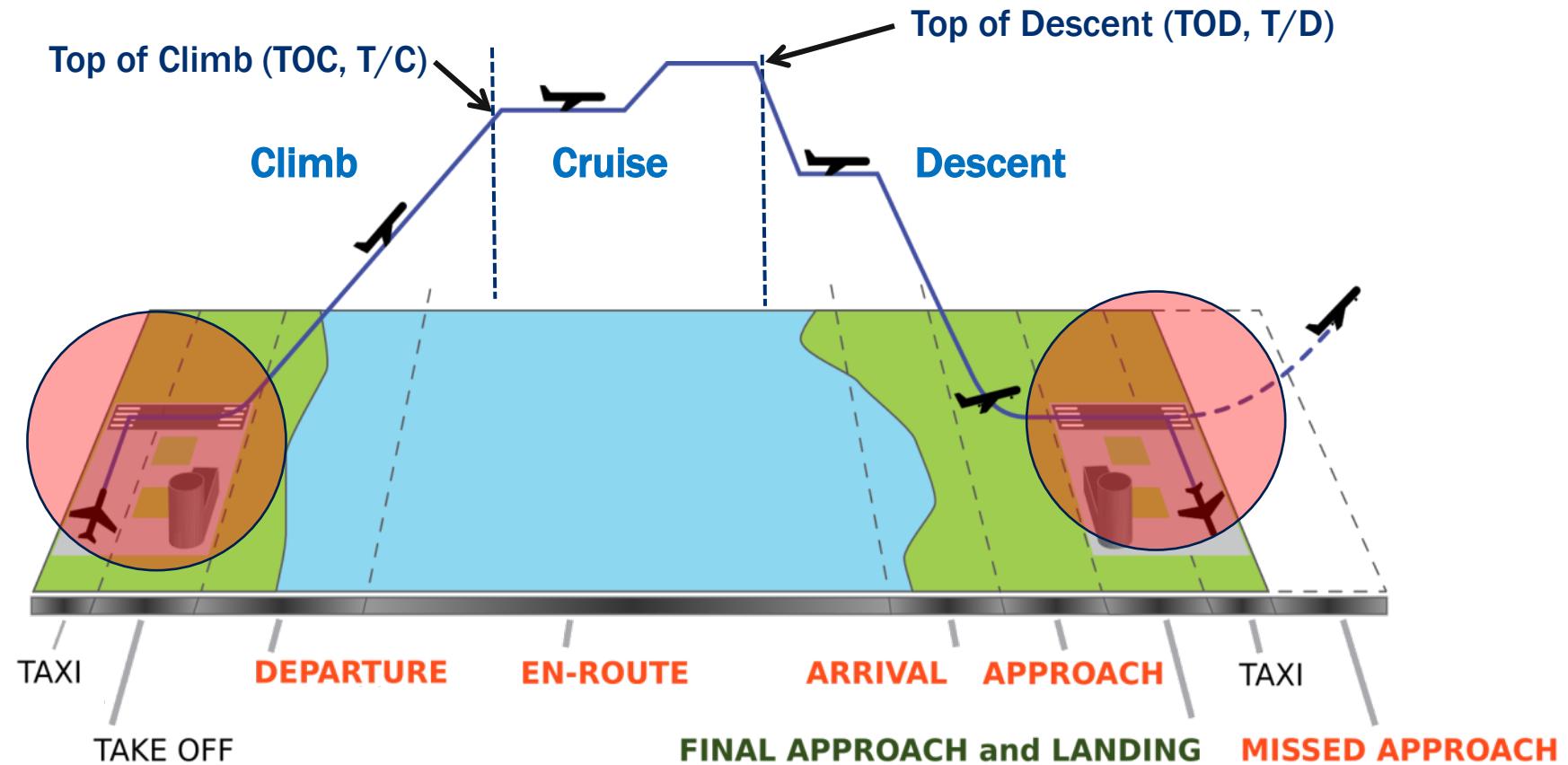
Capacity and demand imbalance

Transportation
Research
Laboratory

- Capacity problem – Airport
- Capacity problem – Airspace

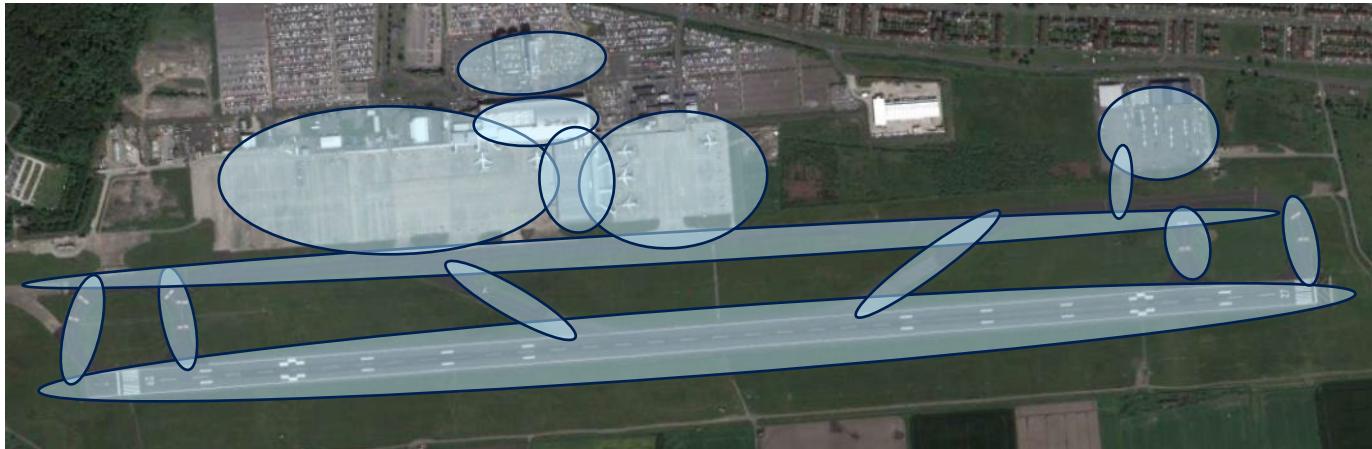
Capacity and demand imbalance

Transportation
Research
Laboratory



- **Airport as a system of systems**

- Runways
- Taxiways
- Apron stands
- Passenger and cargo terminals
- Ground access complexes



- **Airport as a system of systems**
 - Runways
 - Taxiways
 - Apron stands
 - Passenger and cargo terminals
 - Ground access complexes
- **Each one has its own capacity limitations**
- **Capacity at airport limited by most limiting subsystem**
- **BUT, at major airports:**
 - Capacity of system of runways = most restricting element

It is usually possible to increase capacity of the other airport elements, but adding a new runway (+ associated taxiways) is very expensive & takes a very long time

- **Runway capacity**
 - **Principal cause, of most extreme instances of delays**
→ schedule disruptions, flight cancellations and missed connections
 - Varies greatly from day to day and its changes are difficult to predict (even a few hours in advance)
 - Cannot be avoided.
- This creates an **unstable operating environment**

- **Difference between**

- Strategic airport capacity
- Pre-tactical airport capacity
- Tactical airport capacity

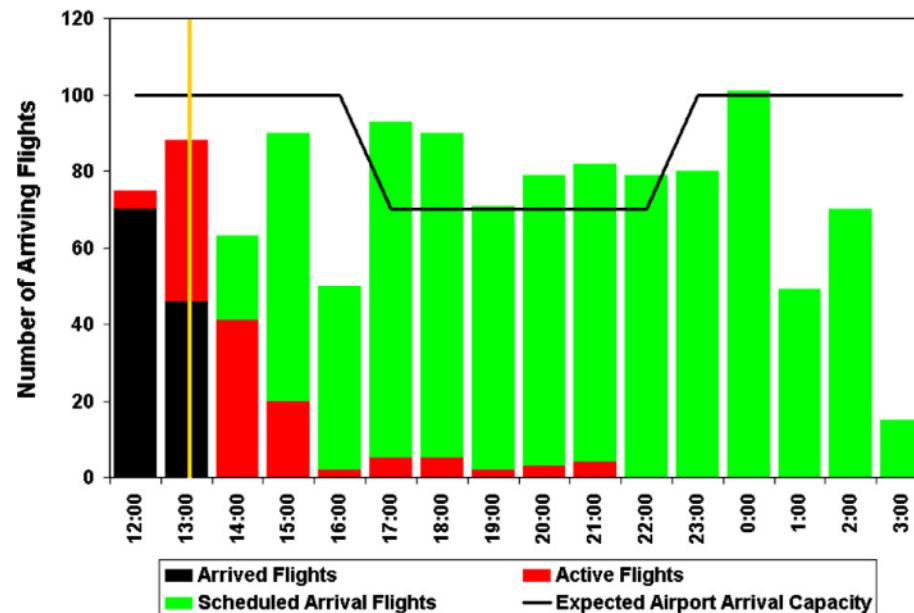
- **Strategic** airport capacity (scheduling at airports)
 - Three levels of airports
 - **Level 1: Non-coordinated airport** (capacity/demand ok)
 - **Level 2: Schedules facilitated airport** (capacity/demand imbalance at time periods)
 - **Level 3: Coordinated airport** (must have allocated slot to operate)

US	Europe
2 airports Level 3 (JFK) 6 airports Level 2 (EWR, LAX, MCO, ORD, SEA, SFO) Use of Special Traffic Management Programs	100 airports Level 3 70 airports Level 2

US – Europe comparison of Air Traffic Management related operational performance (Ed. 2018)

https://transport.ec.europa.eu/transport-modes/air/airports/slots_en

- Pre-tactical airport capacity



<https://www.eurocontrol.int/article/what-is-a-slot>

Airports

Transportation
Research
Laboratory

- Tactical airport capacity

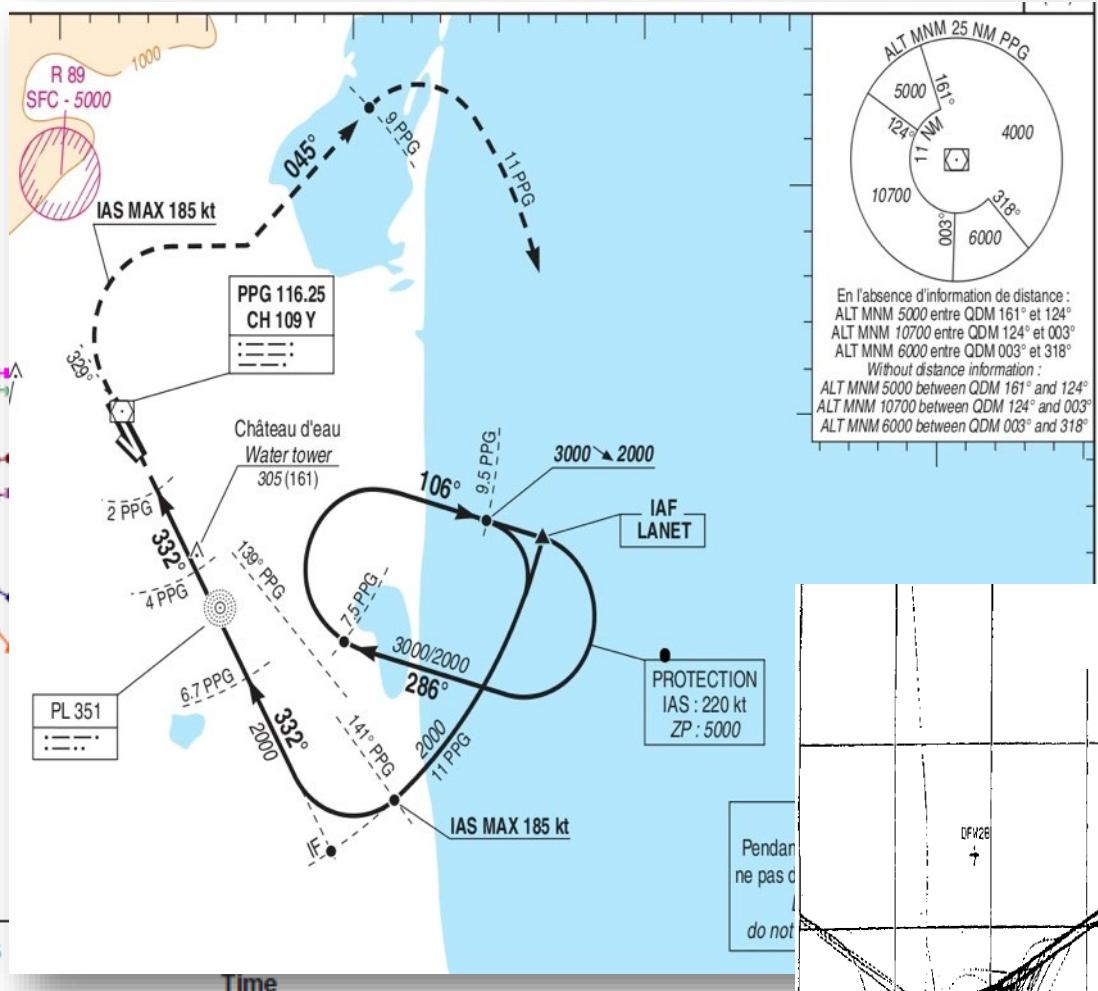
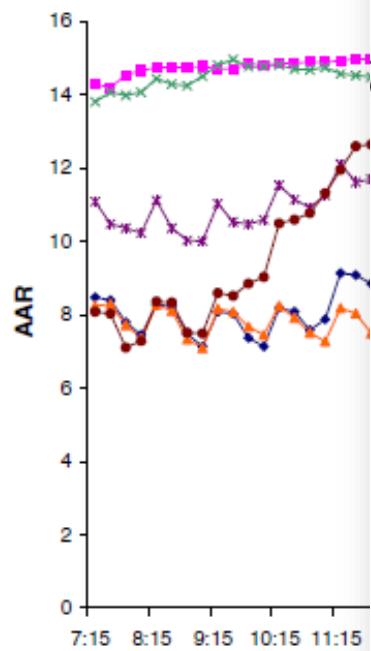


Fig. 6. Scenarios at SFO.

P.B. Liu, M. Hansen and A. Mukherjee, "Scenario-based air traffic flow management: From theory to practice," *Journal of Air Transportation Management*, Vol. 42, 2008, p.p. 685-702.

Airports

Transportation
Research
Laboratory

- Example some systems/problems to manage operations at airports (and vicinity)



(Extended)
Arrival Manager



Departure
Manager



Advanced surface
movement guidance
and control system



Airport Collaborative
Decision Making



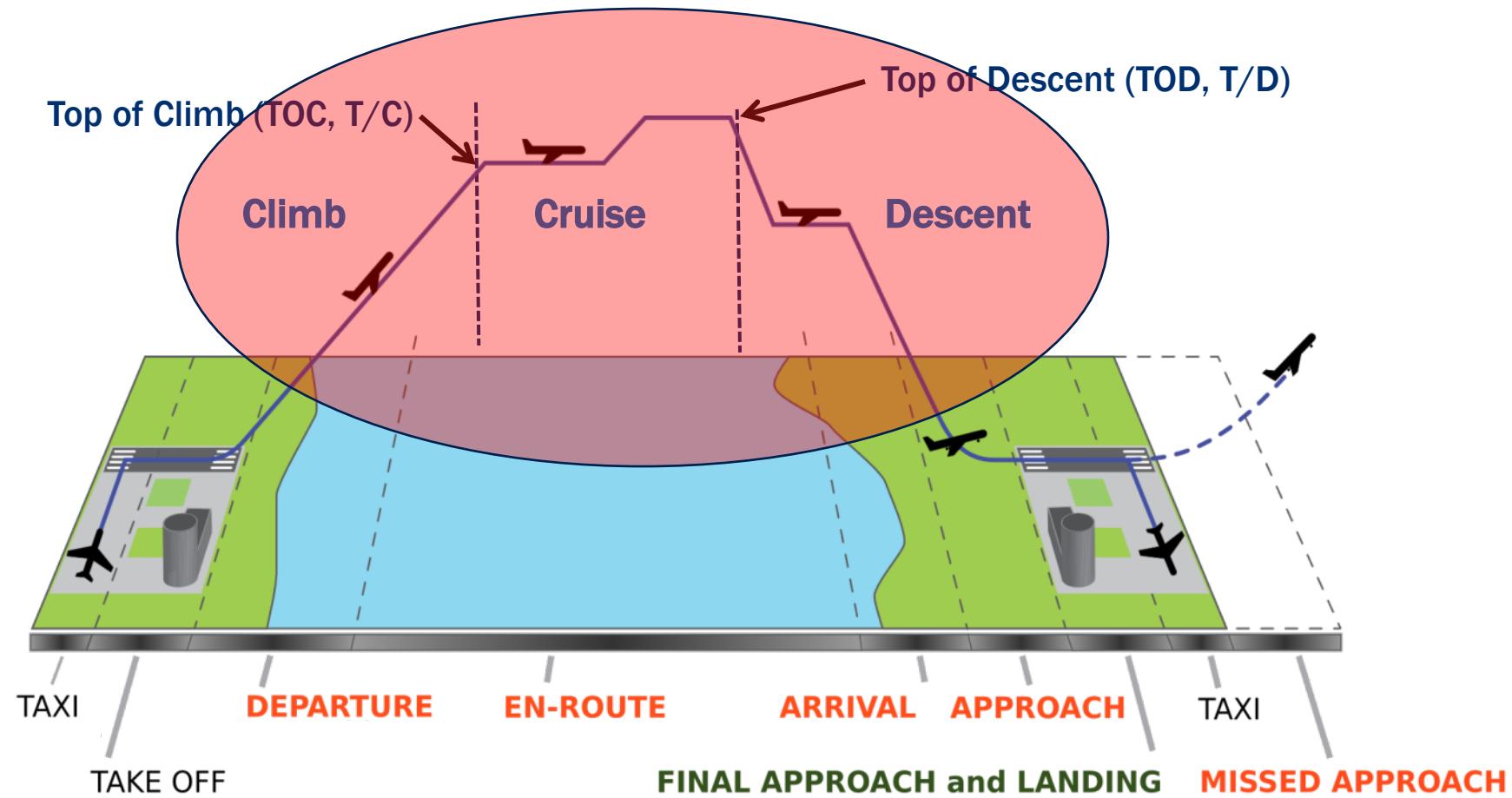
Performance
Based Navigation



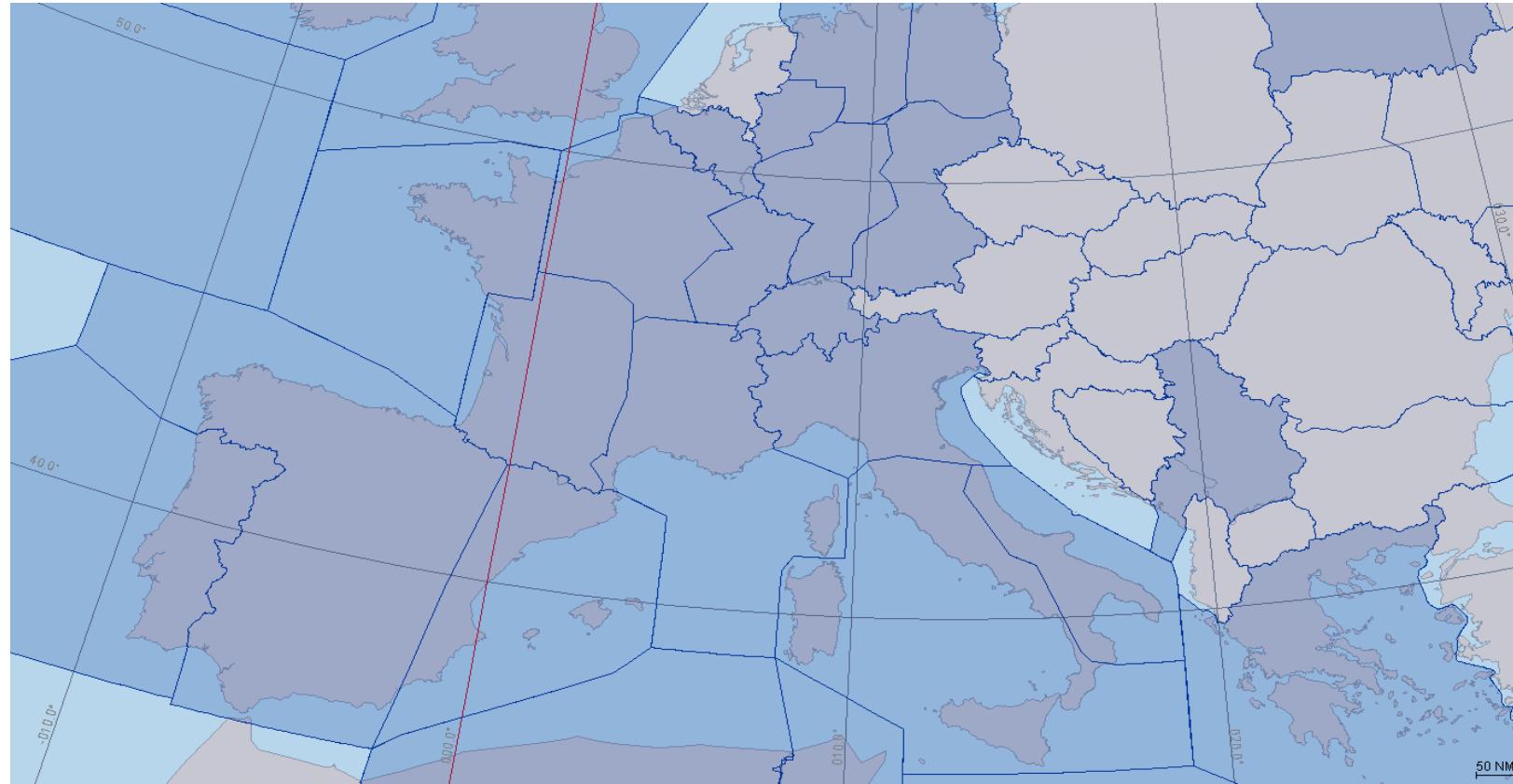
Continuous Descend
Approaches
Continuous Climb Operations

Capacity and demand imbalance

Transportation
Research
Laboratory

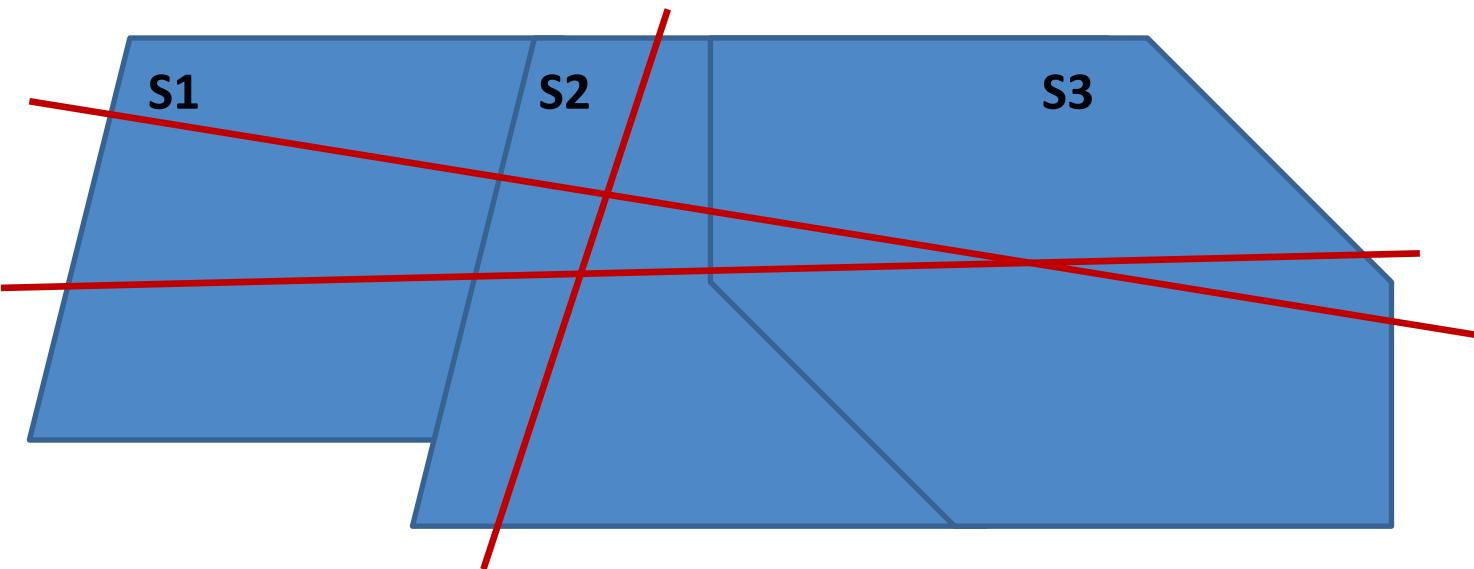


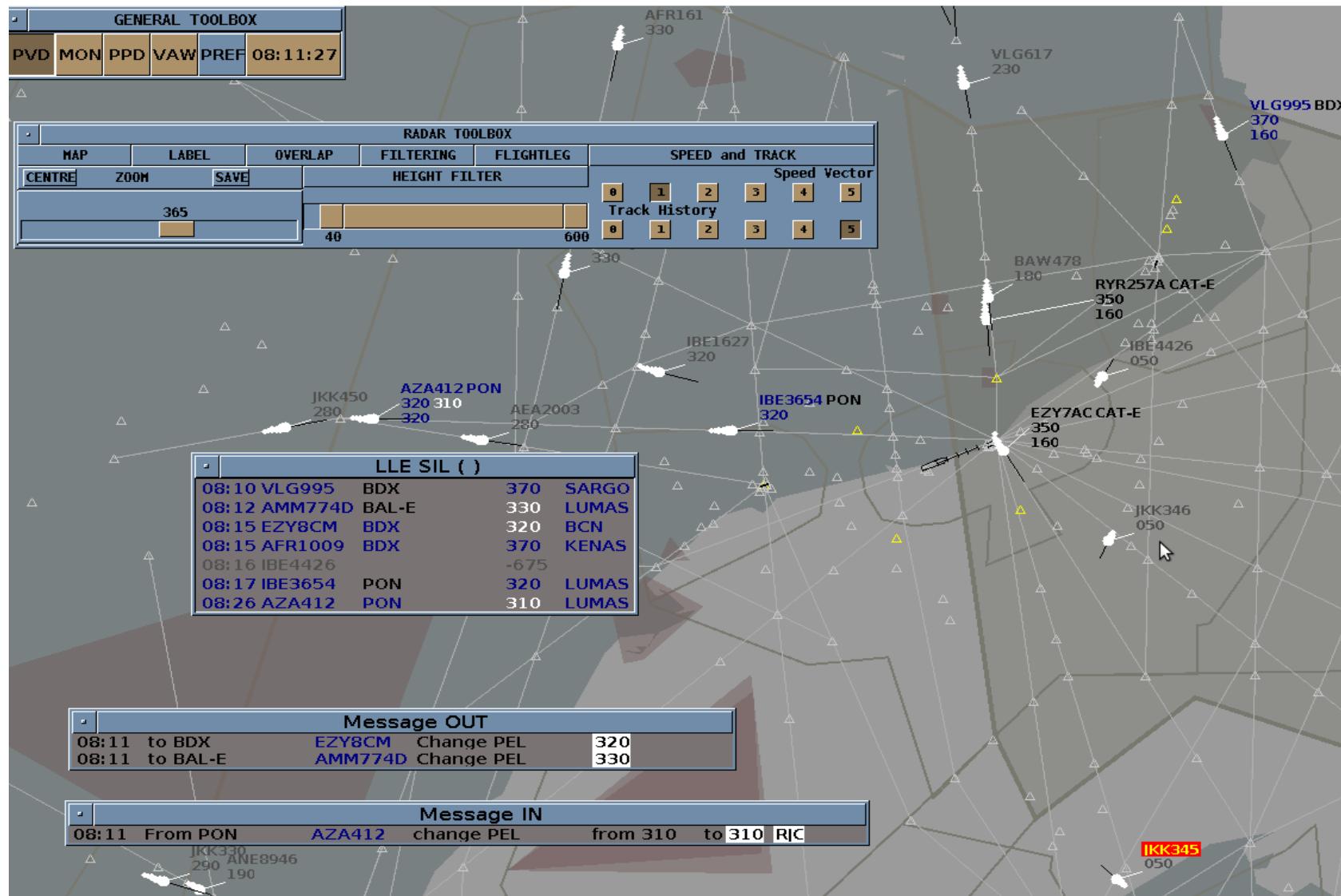
- Flight Information Regions (FIR) / Upper Information Regions (UIR)



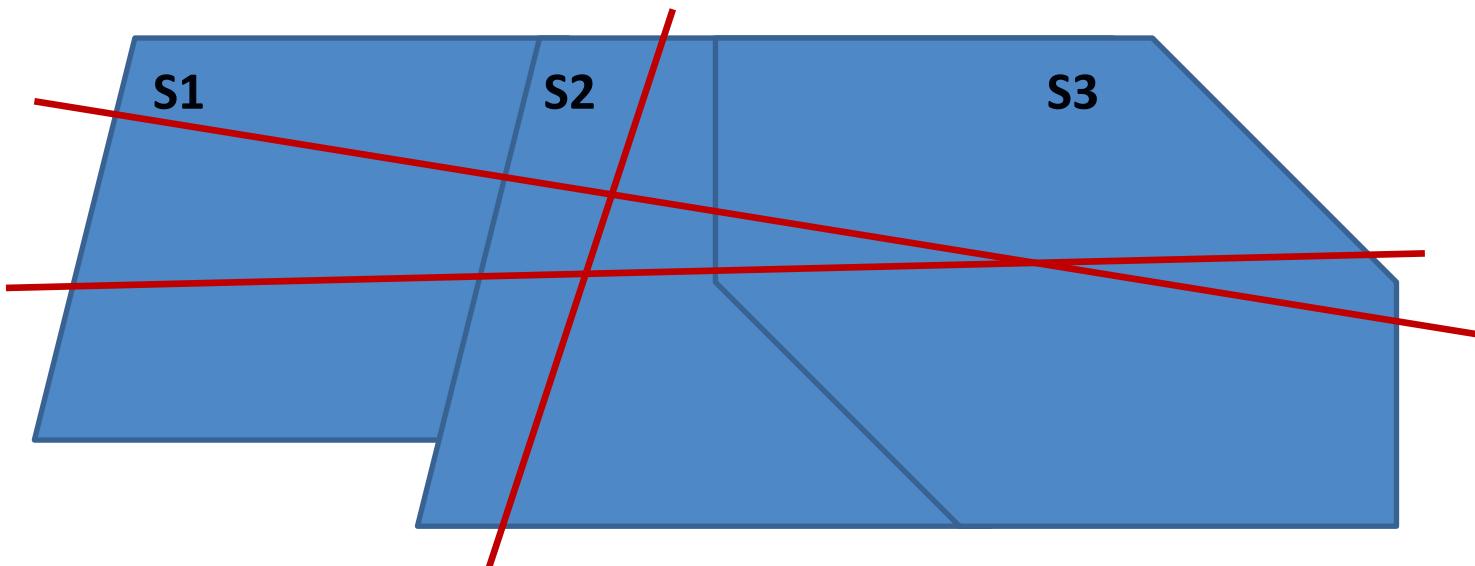
- **Air Traffic Control**

- Volume of airspace under the **responsibility** of one **controller** (usually helped by one or two extra controllers)
- A radio communications **frequency** is assigned to each different sector
- “**Hand off**” and “**Hand over**”: Transfer of aircraft responsibility between controllers of adjacent sectors





- **Controller workload**
 - Principal constraint on airspace capacity
- Capacity might be reduced significantly in presence of severe weather
- Controller workload is difficult to compute
 - Capacity defined as number of aircraft simultaneously in sector or number of aircraft crossing sector per unit of time

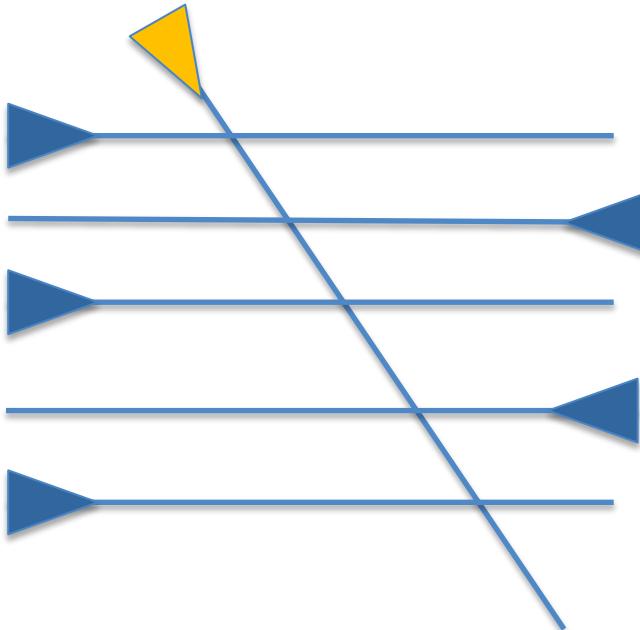


- Numerous factors affect complexity of controllers' task
 - Airspace factors
 - Traffic factors
 - Operational constraints

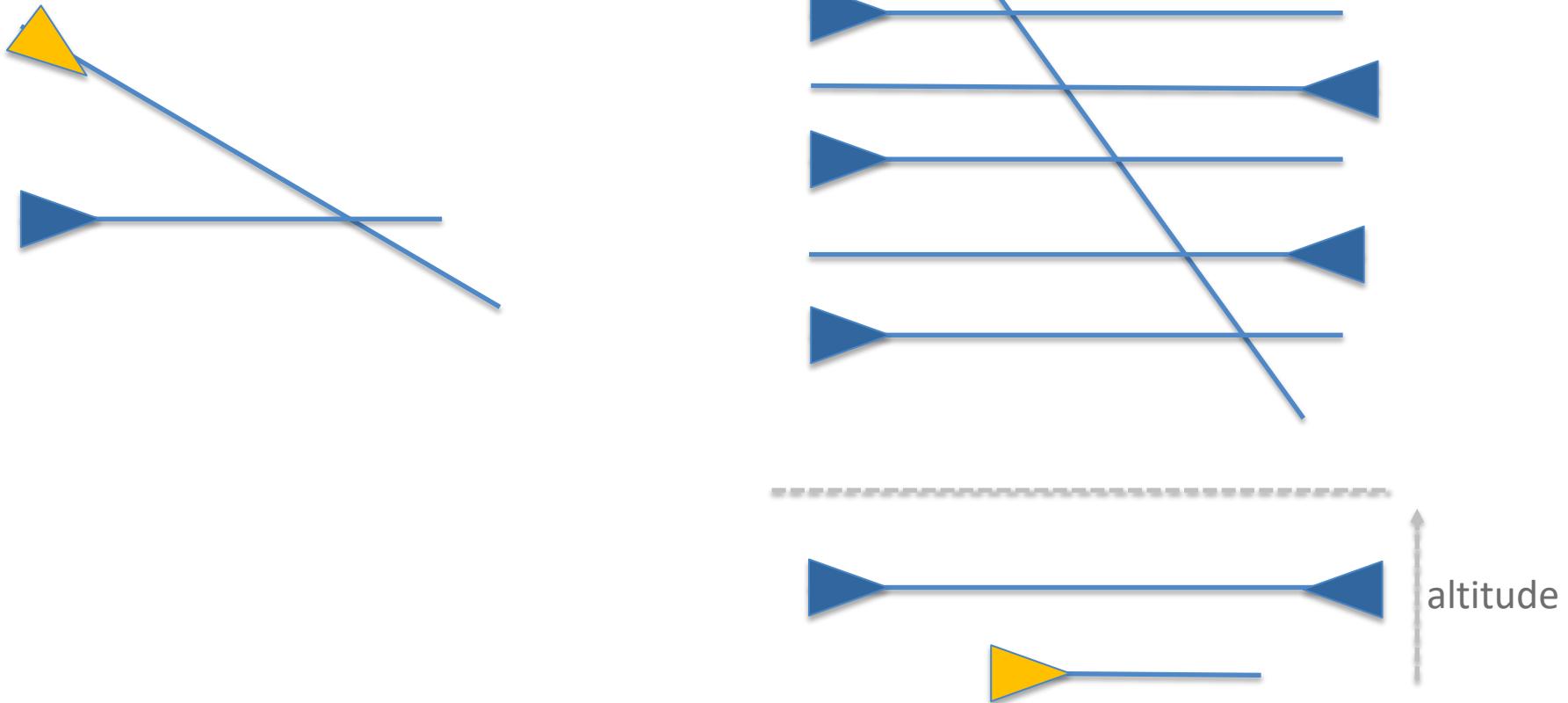


- Numerous factors affect complexity of controllers' task

- Airspace factors
- Traffic factors
- Operational constraints

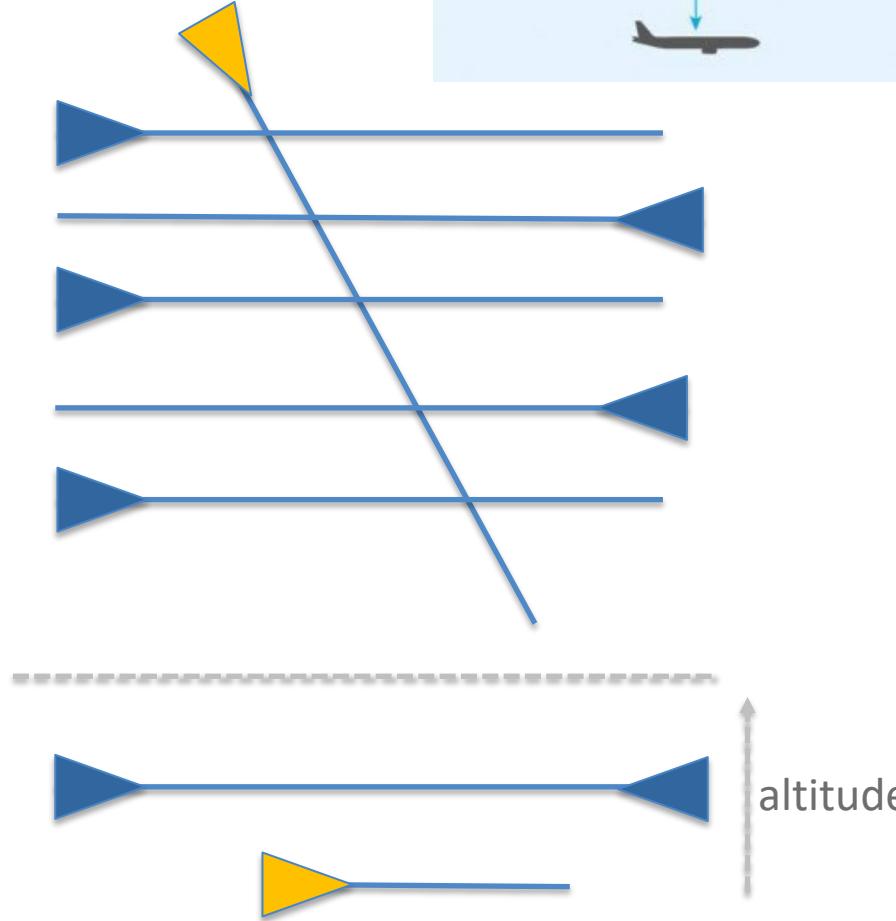
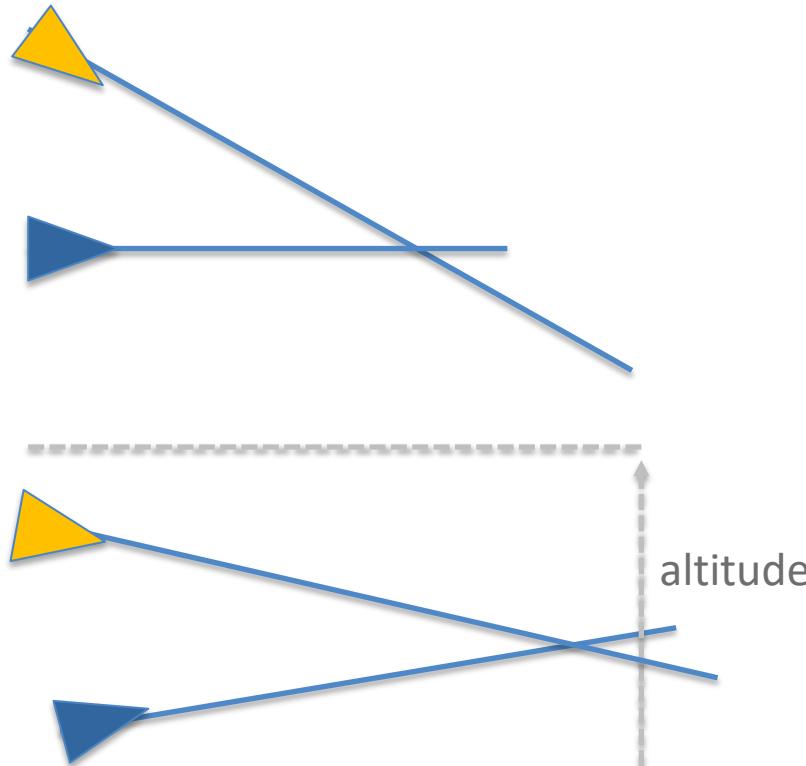


- Numerous factors affect complexity of controllers' task
 - Airspace factors
 - Traffic factors
 - Operational constraints



Airspace

- Numerous factors affect complexity of controllers' task
 - Airspace factors
 - Traffic factors
 - Operational constraints



- Airspace constraints typically have less severe effect on airline operations than airport constraints (especially true in US)
→ A capacity-constrained en-route sector can often be by-passed by selecting an alternative route, whereas a flight has no choice at its destination airport

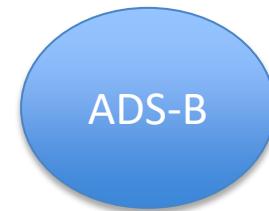
- **Airspace sectors capacity**
- principal constraint on **number of aircraft that can safely occupy a sector simultaneously**:
 - this number should be < 8–15
 - typically, number of aircraft scheduled to cross a sector during a 15-min time interval (in US en-route airspace < 15–20)
- capacity may be reduced significantly in presence of severe **weather**
- heavy dependence on **controller workload**
- difficulty to compute capacity of sector: in terms of either
 - number of simultaneously present aircraft or
 - number of aircraft crossing the sector per unit of time

- Example some systems/problems to manage operations en-route



Trajectory
Based
Operations

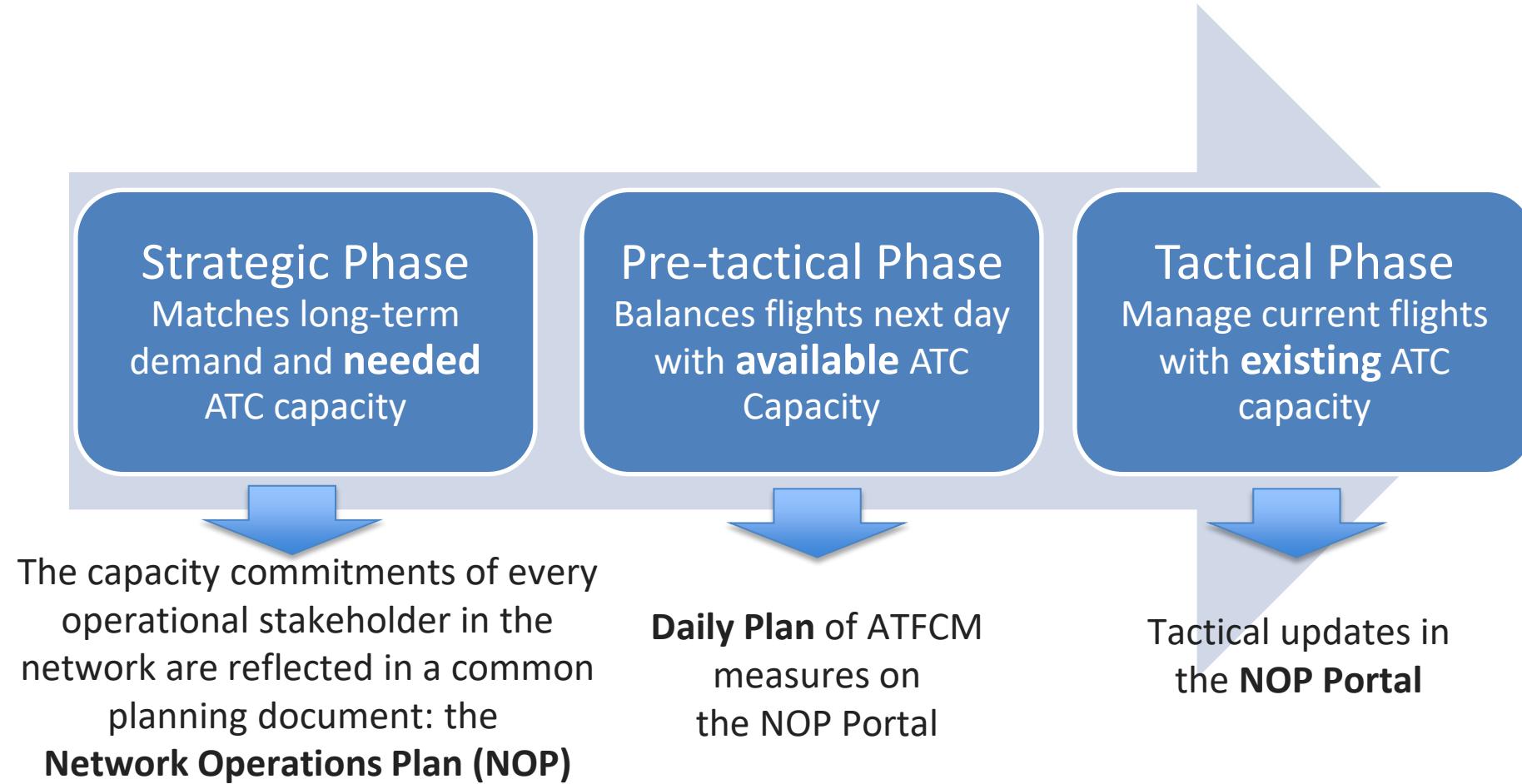
Capacity Demand
Balancing



Controller Pilot Data Link
Communications

Air Traffic Management

Transportation
Research
Laboratory



If demand exceeds capacity

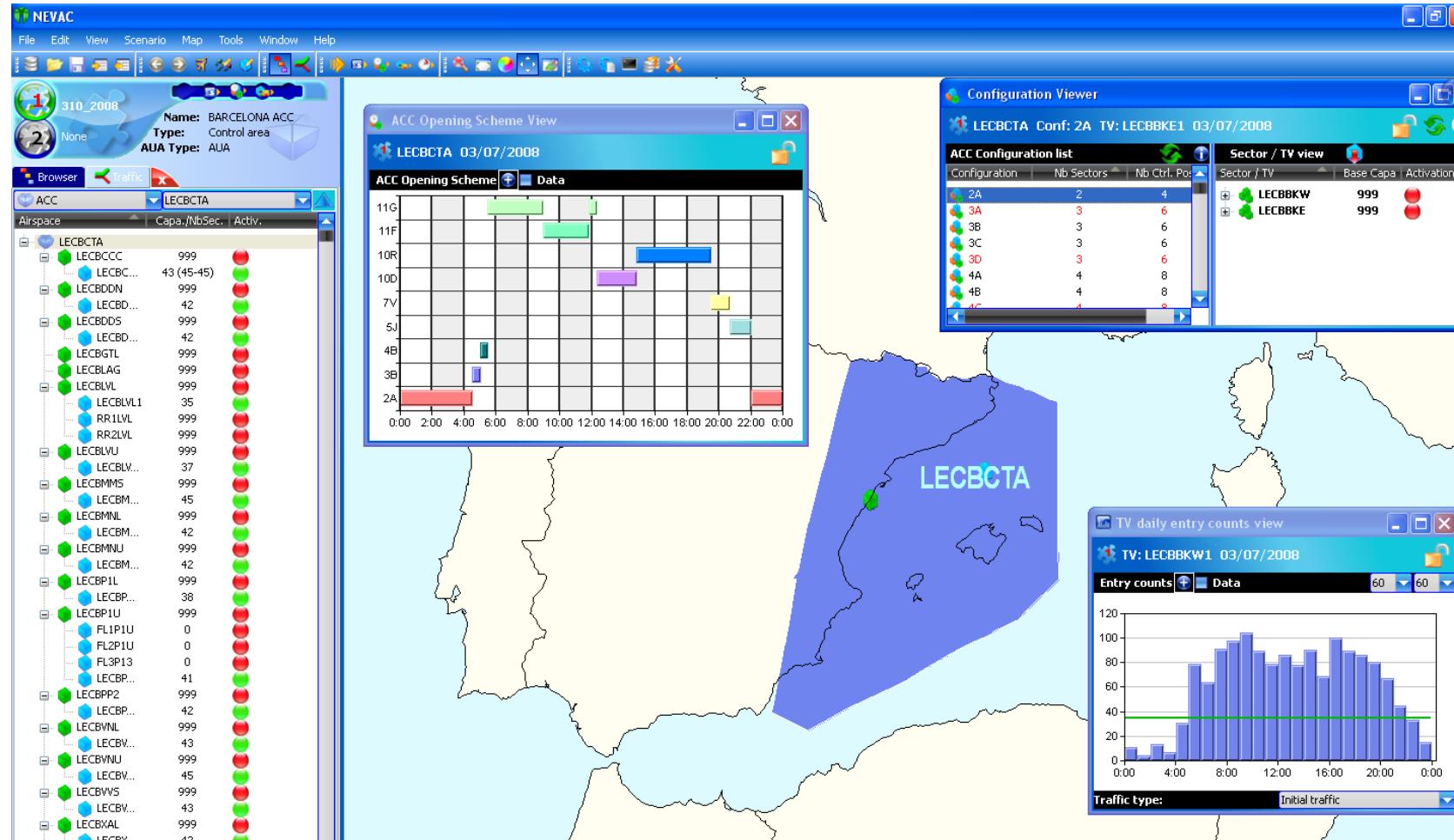
1. Try to **increase capacity**

Sectors/Airport configuration

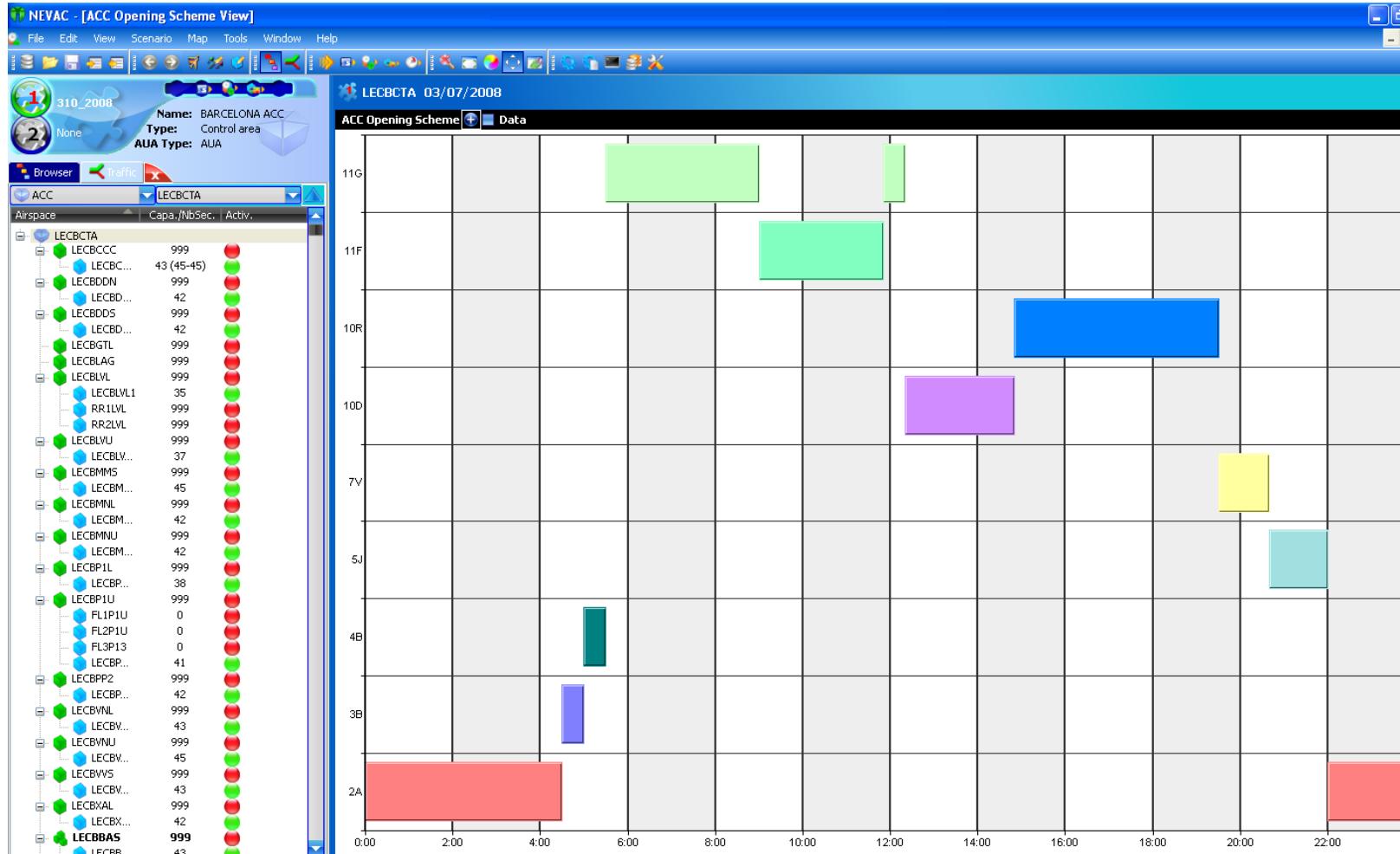
2. **Manage Flows**
(reduce demand)

ATFM initiative (regulation)

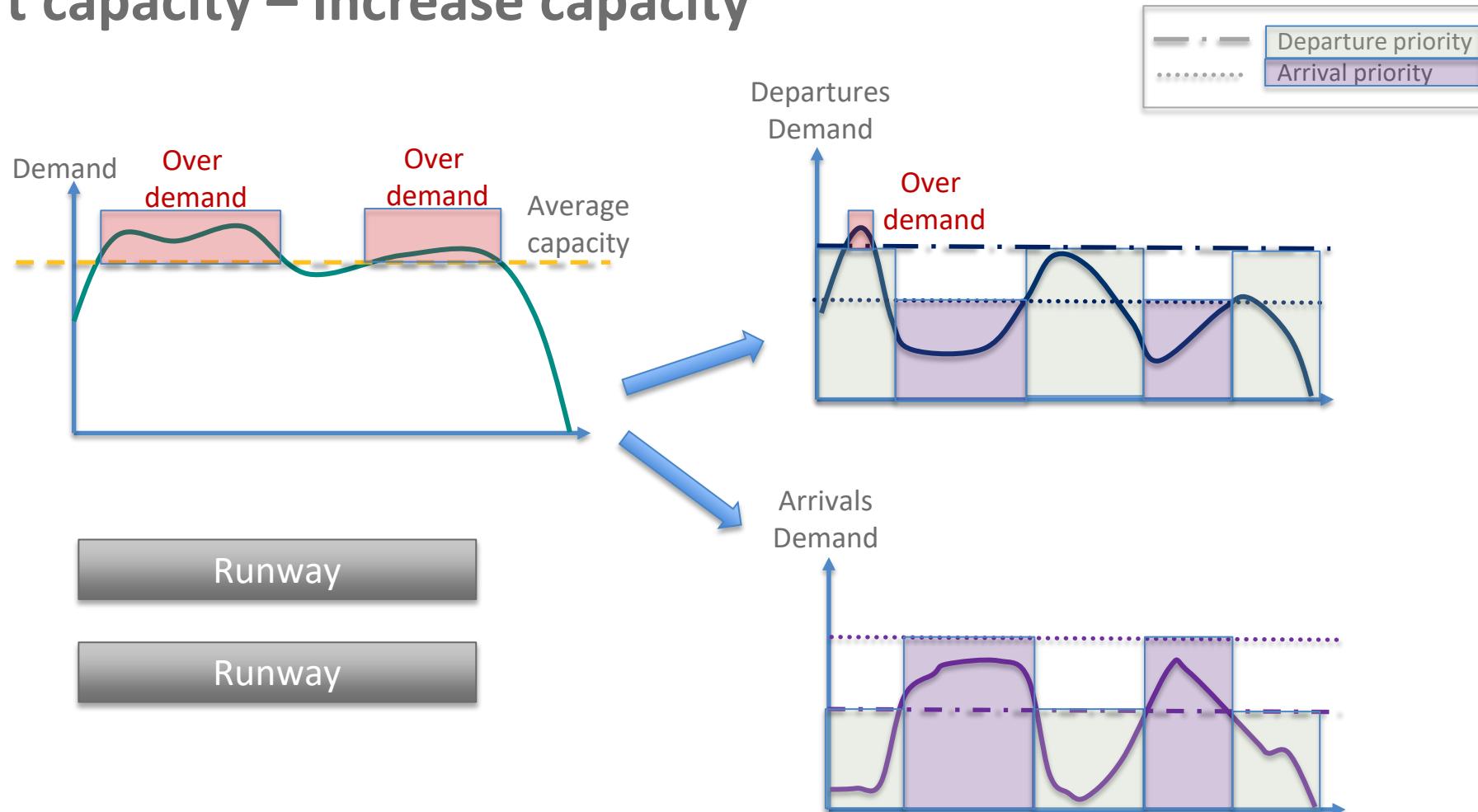
Airspace sectorisation – Barcelona FIR example



Airspace sectorisation – Barcelona FIR example



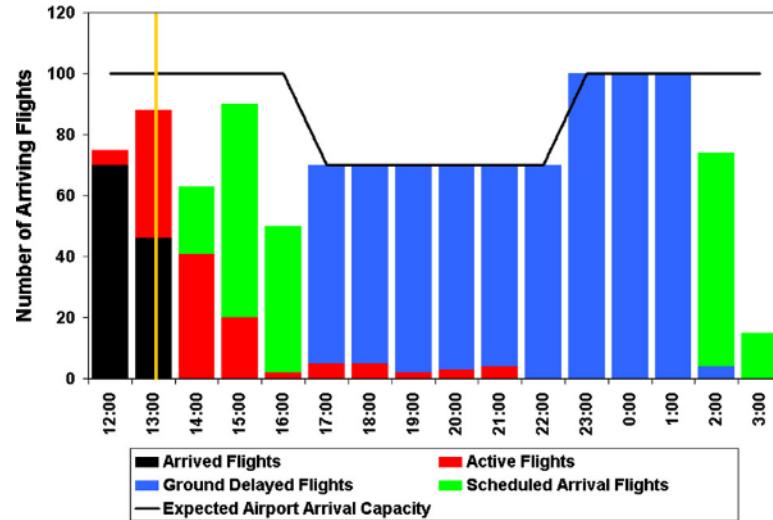
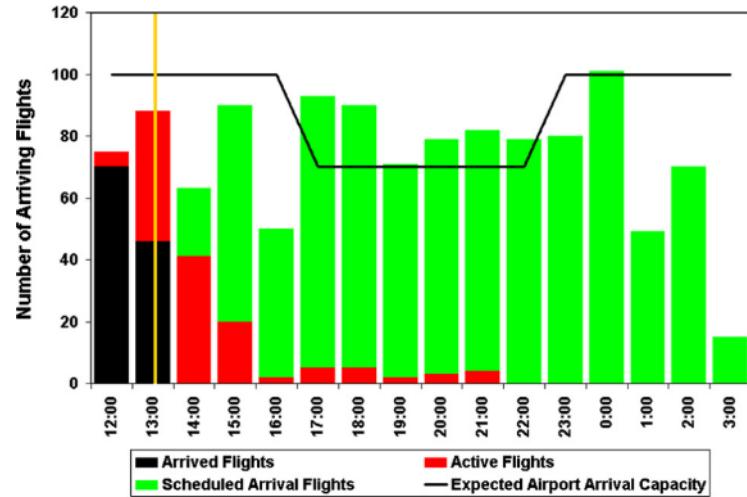
Airport capacity – Increase capacity



Air Traffic Management – ATFM initiatives

Transportation
Research
Laboratory

Demand management



B. Manley and L. Sherry, "The Impact of Ground Delay Program (GDP) Rationing Rules on Passenger and Airline Equity", 3rd International Conference on Research in Air Transportation, ICRAT 2008, Fairfax, VA, June 01-04, 2008

Air Traffic Management – ATFM initiatives

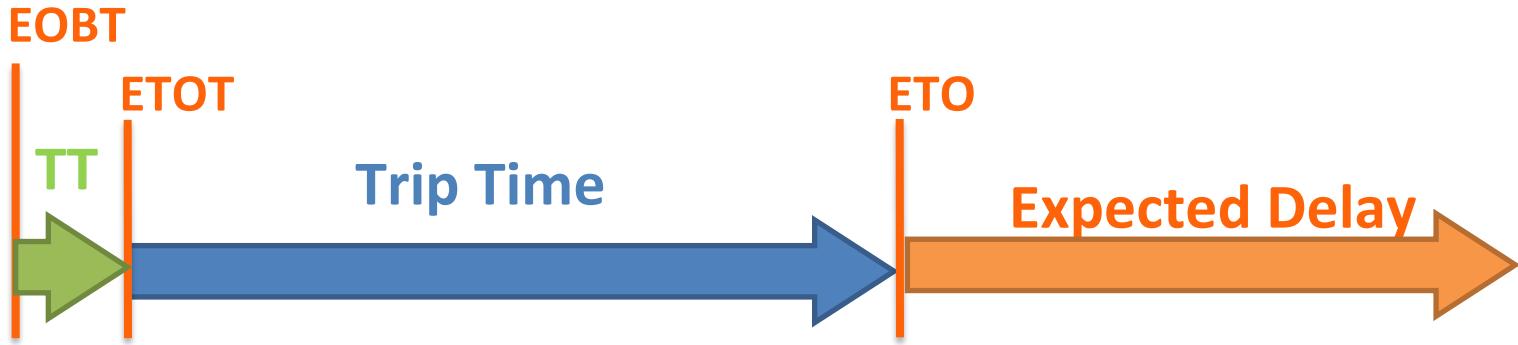
Transportation
Research
Laboratory

- If there is an imbalance between capacity and demand:
 - **Delay is needed**
- **If nothing is done, the delay will be in the air**
 - Re-routing to avoid congested areas
 - Holding at destination
 - → High fuel consumption

→ Ground delay is a better approach

Air Traffic Management – ATFM initiatives

Transportation
Research
Laboratory



EOBT: Estimated Off-Block Time

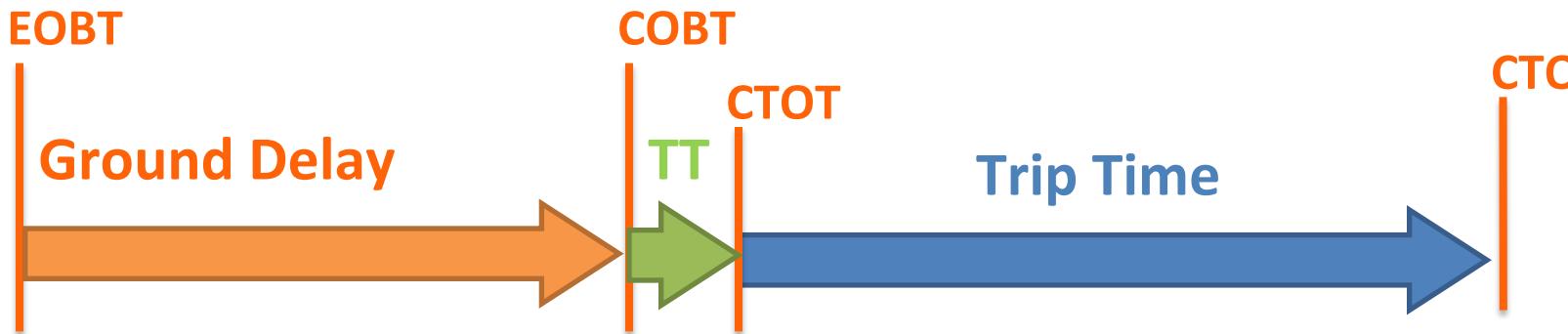
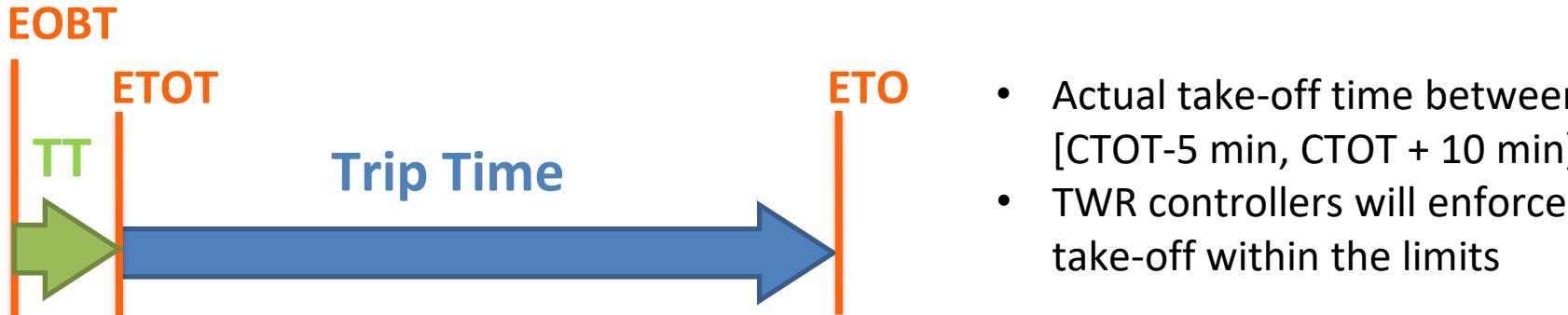
ETOT: Estimated Take-Off time

ETO: Estimated Time Over

TT: Taxi Time

Air Traffic Management – ATFM initiatives

Transportation
Research
Laboratory



EOBT: Estimated Off-Block Time
ETOT: Estimated Take-Off time
ETO: Estimated Time Over
TT: Taxi Time

COBT: Calculated Off-Block Time
CTOT: Calculated Take-Off Time
CTO: Calculated Time Over

Air Traffic Management – ATFM initiatives

Transportation
Research
Laboratory

- Computed Assisted Slot Allocation (CASA)

- Slot allocation algorithm (example)

Flight	ETO
F1	10:00
F2	10:06
F3	10:07
F4	10:10
F5	10:12
F6	10:18



ETO computed based on flight
schedule

10:00	Slot 1
10:05	Slot 2
10:10	Slot 3
10:15	Slot 4
10:20	Slot 5
10:25	Slot 6
10:30	Slot 7

Regulated Sector

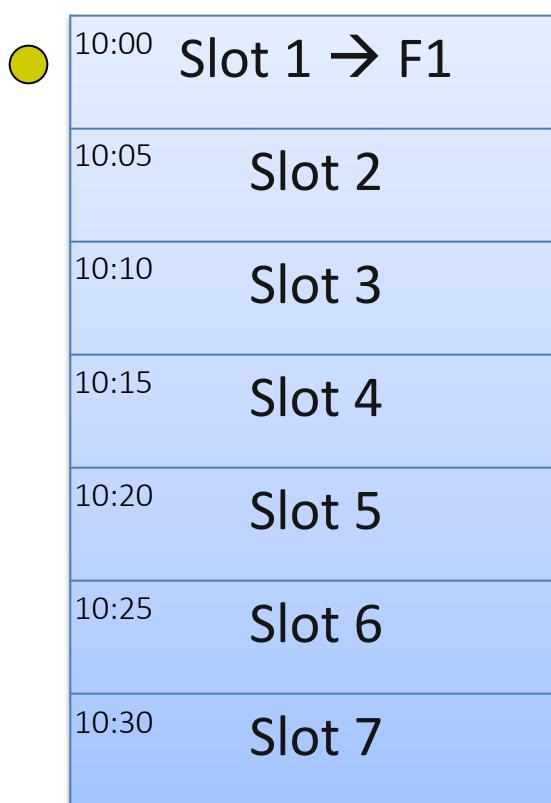
Air Traffic Management – ATFM initiatives

Transportation
Research
Laboratory

- Computed Assisted Slot Allocation (CASA)

- Slot allocation algorithm (example)

Flight	ETO	Delay
F1	10:00	0 min
F2	10:06	
F3	10:07	
F4	10:10	
F5	10:12	
F6	10:18	



Regulated Sector

Air Traffic Management – ATFM initiatives

Transportation
Research
Laboratory

Flight	ETO	Delay
F1	10:00	0 min
F2	10:06	0 min
F3	10:07	
F4	10:10	
F5	10:12	
F6	10:18	



Regulated Sector

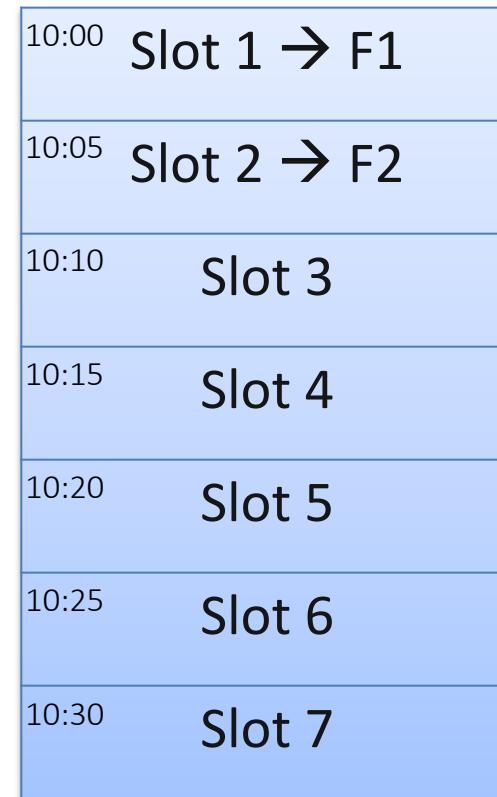
Air Traffic Management – ATFM initiatives

Transportation
Research
Laboratory

- Computed Assisted Slot Allocation (CASA)

- Slot allocation algorithm (example)

Flight	ETO	Delay
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F6	10:18	



Regulated Sector

Air Traffic Management – ATFM initiatives

Transportation
Research
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- Computed Assisted Slot Allocation (CASA)

- Slot allocation algorithm (example)

Flight	ETO	Delay
F1	10:00	0 min
F2	10:06	0 min
F3	10:07	3 min
F4	10:10	
F5	10:12	
F6	10:18	



Regulated Sector

Air Traffic Management – ATFM initiatives

Transportation
Research
Laboratory

■ Computed Assisted Slot Allocation (CASA)

- Slot allocation algorithm (example)

Flight	ETO	Delay
F1	10:00	0 min
F2	10:06	0 min
F3	10:07	3 min
F4	10:10	5 min
F5	10:12	8 min
F6	10:18	7 min



Regulated Sector

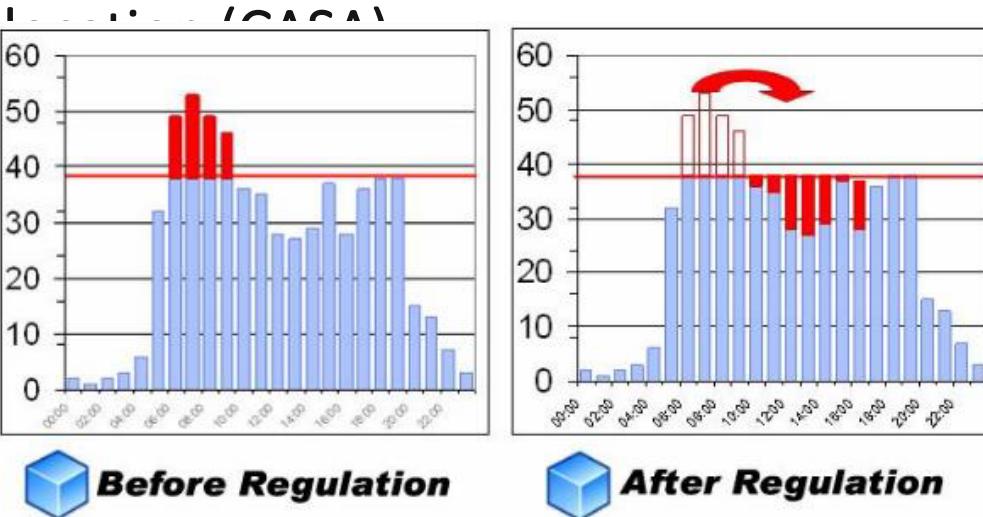
Air Traffic Management – ATFM initiatives

Transportation
Research
Laboratory

Computed Assisted Slot Allocation (CASA)

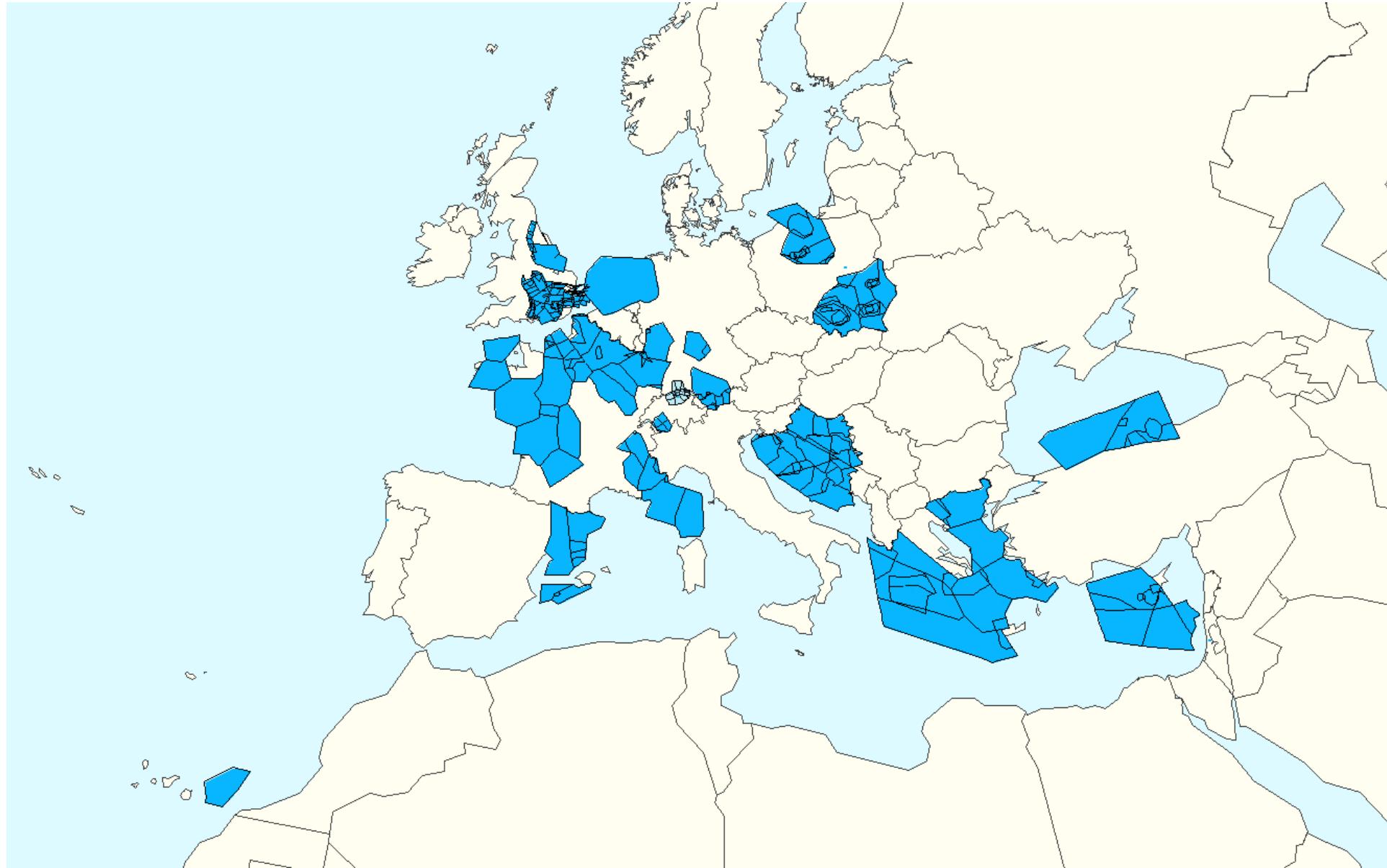
- Slot allocation algorithm

Flight	ETO	Delay
F1	10:00	0 min
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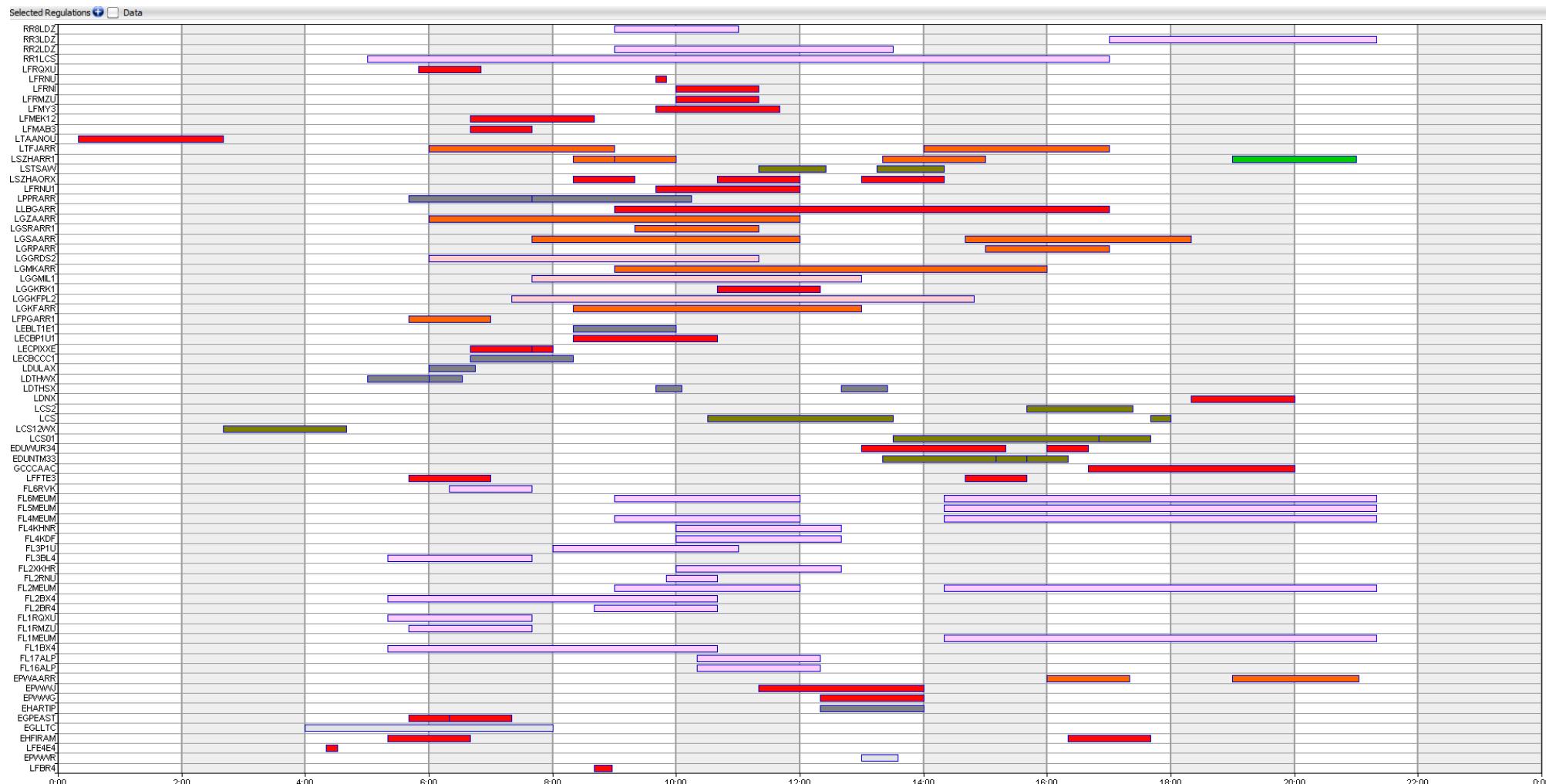
Air Traffic Management – ATFM initiatives

Transportation
Research
Laboratory



Air Traffic Management – ATFM initiatives

Transportation
Research
Laboratory



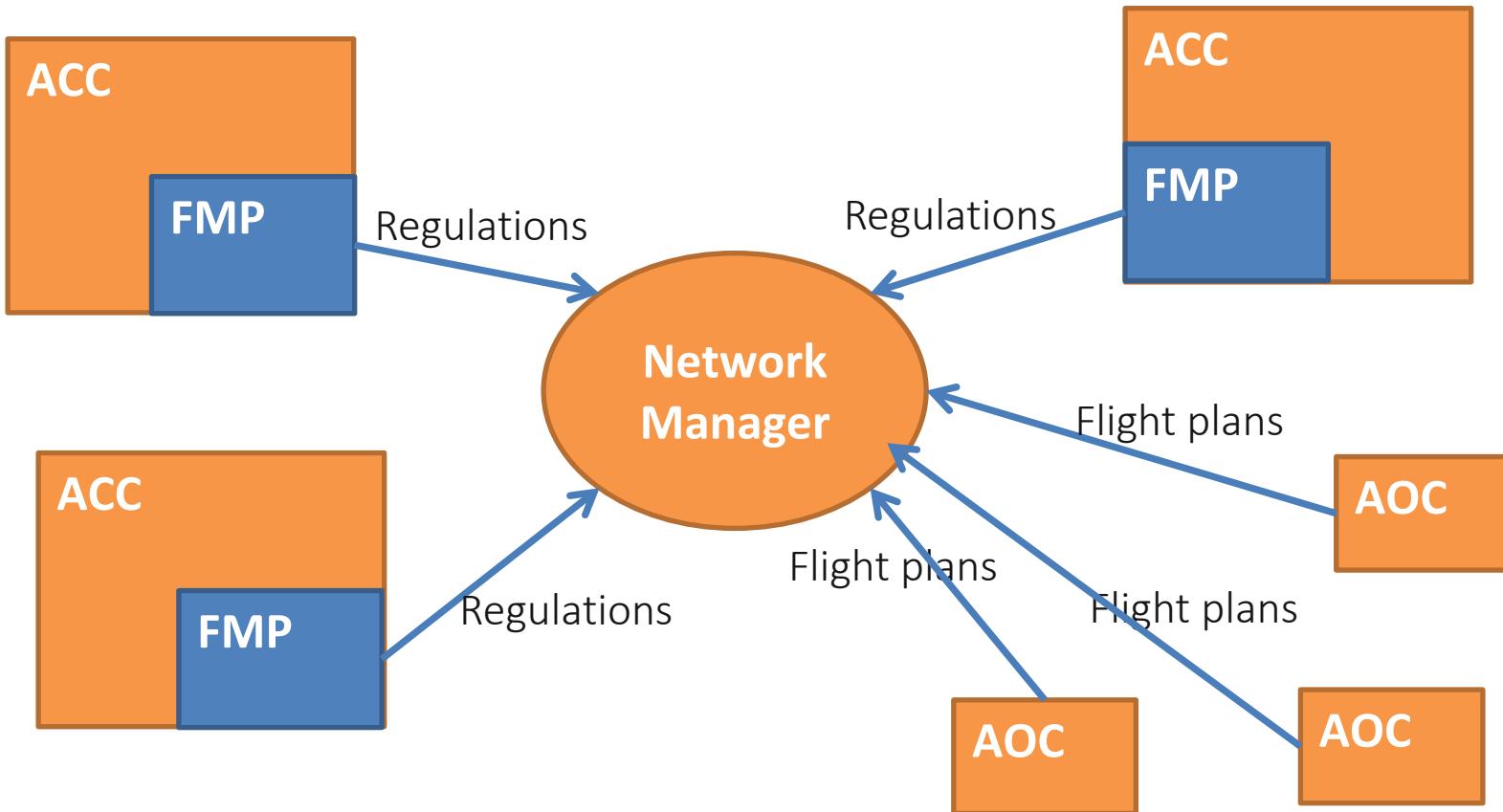
Air Traffic Management – ATFM initiatives

- Network Manager Operations Centre

ACC: Area Control Center

FMP: Flow Management Position

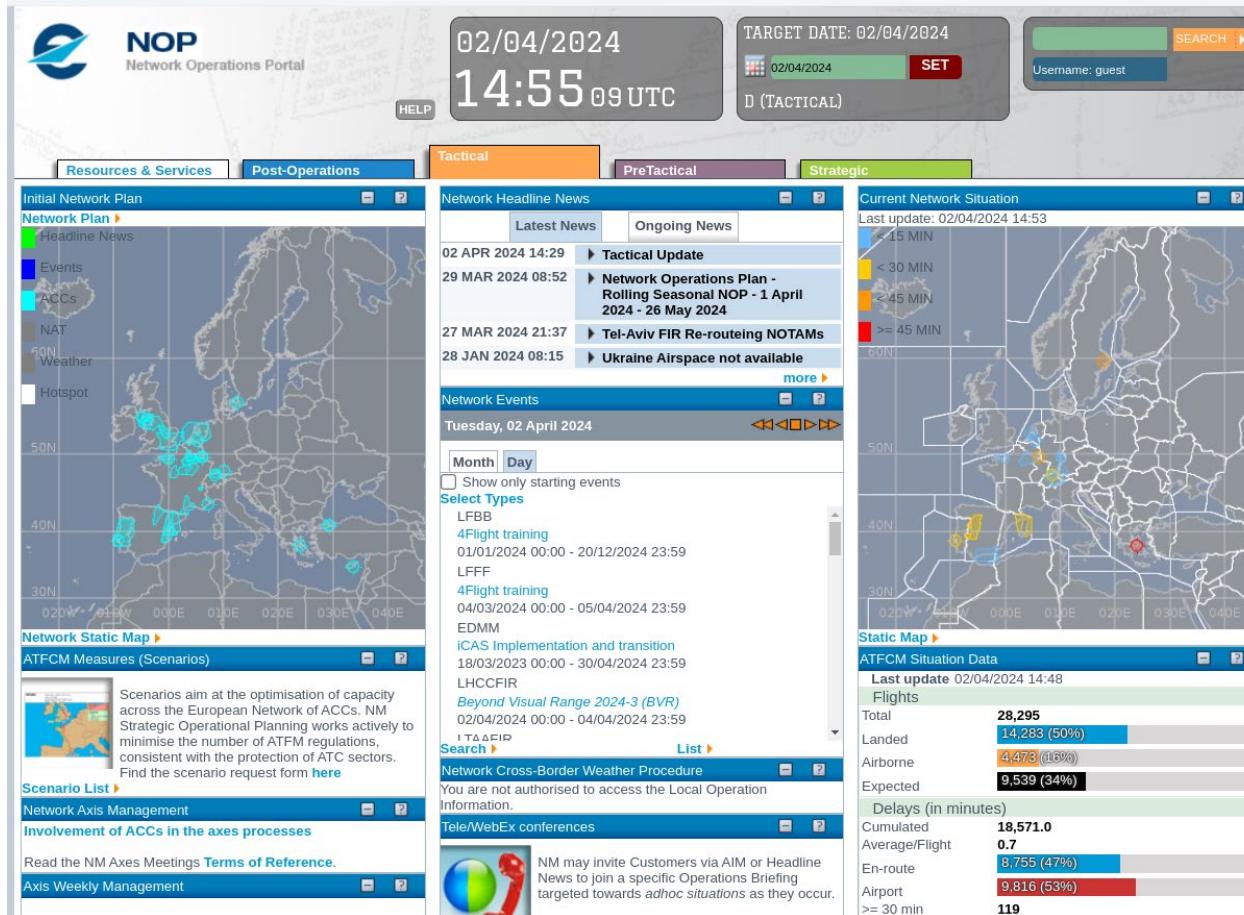
AOC: Airline Operating Center



Air Traffic Management – ATFM initiatives

Transportation
Research
Laboratory

■ Network Operations Portal



<http://www.public.nm.eurocontrol.int/PUBPORTAL/gateway/spec/index.html>

Modelling considerations

Modelling considerations

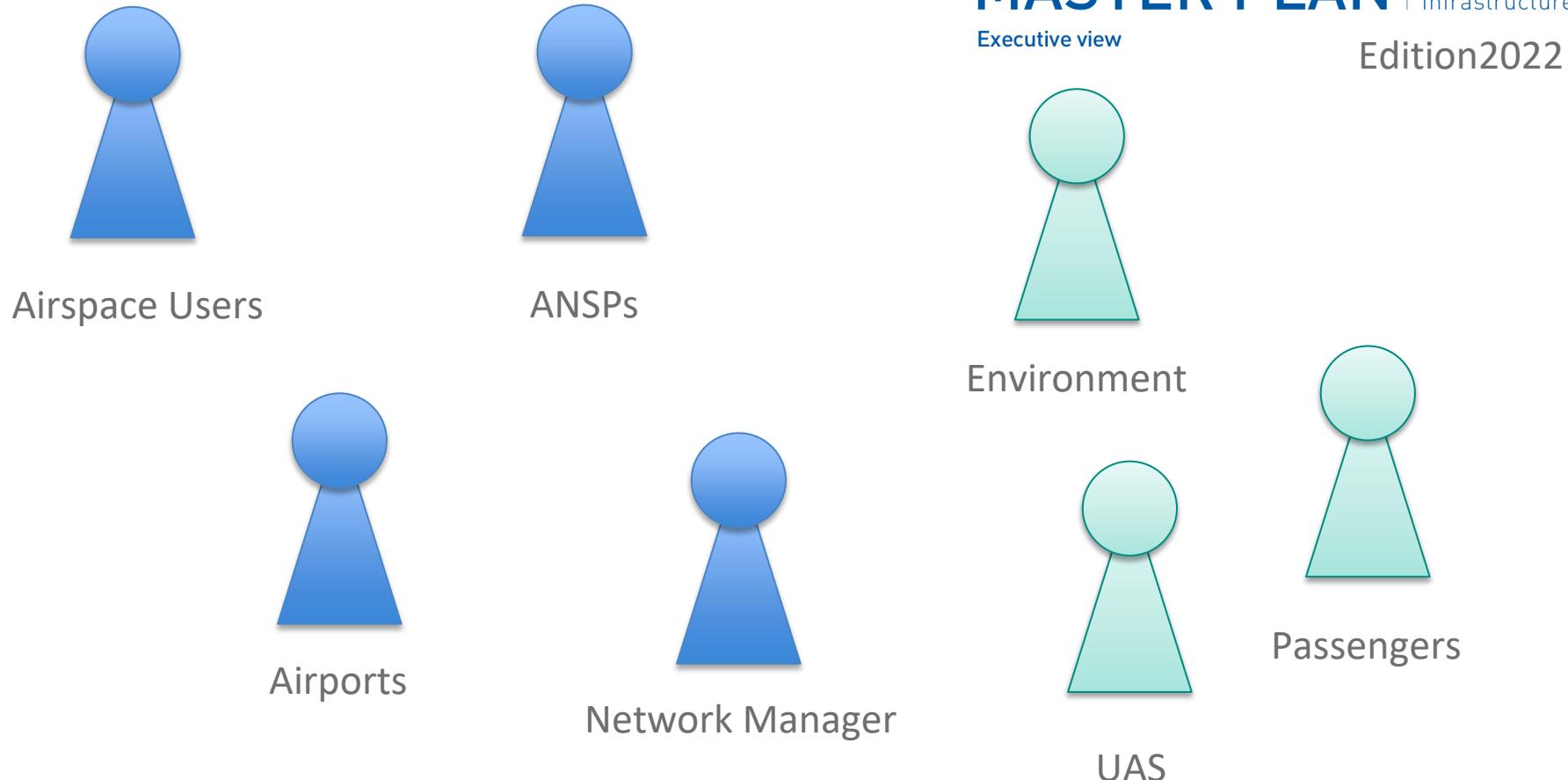
- What should be considered in ATM modelling?

THE ROADMAP FOR DELIVERING HIGH PERFORMING AVIATION FOR EUROPE
European ATM Master Plan

Executive View

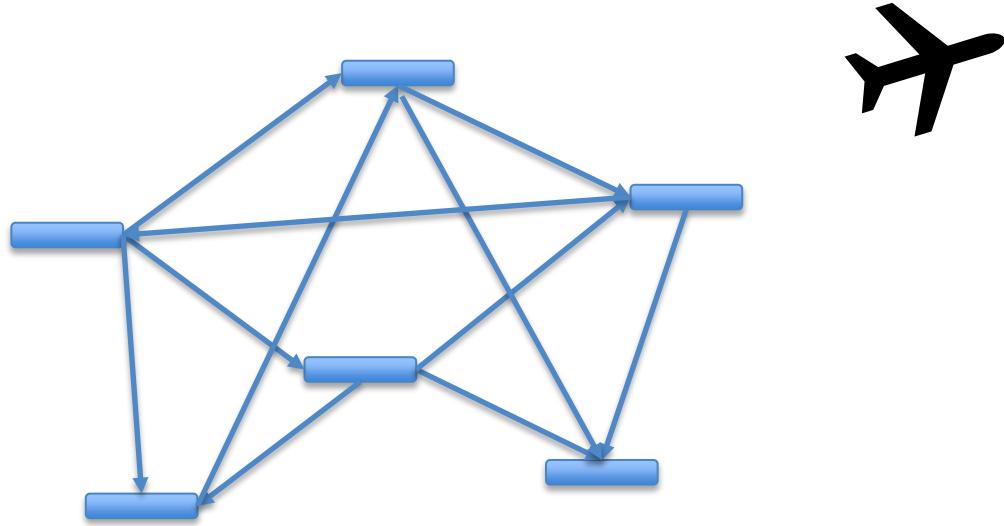
Edition 2015

Transportation
Research
Laboratory



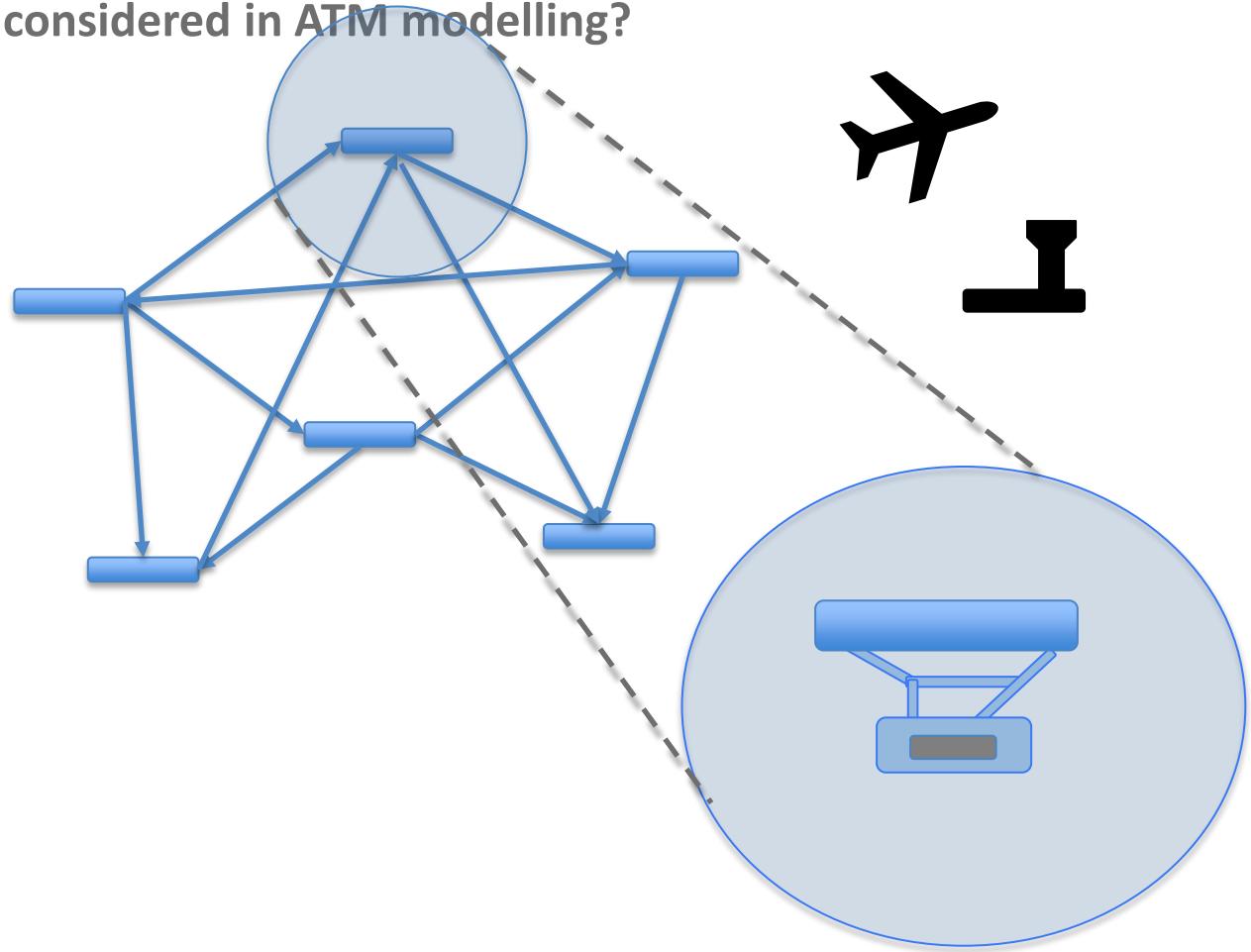
Modelling considerations

- What should be considered in ATM modelling?



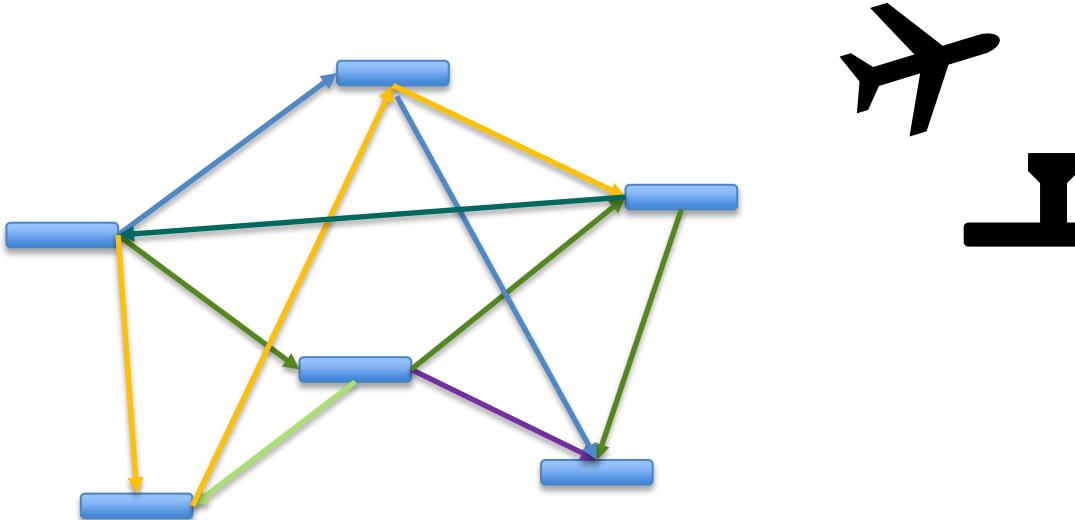
Modelling considerations

- What should be considered in ATM modelling?

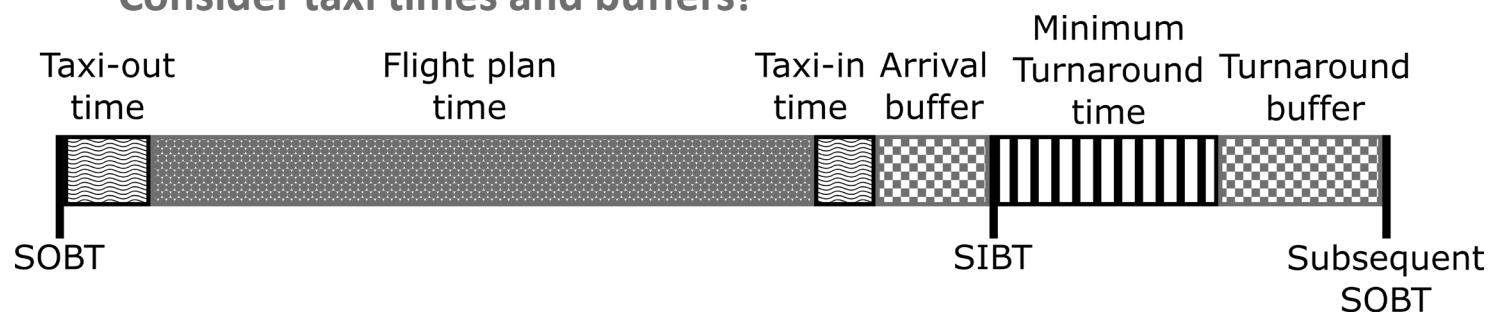


Modelling considerations

- What should be considered in ATM modelling?

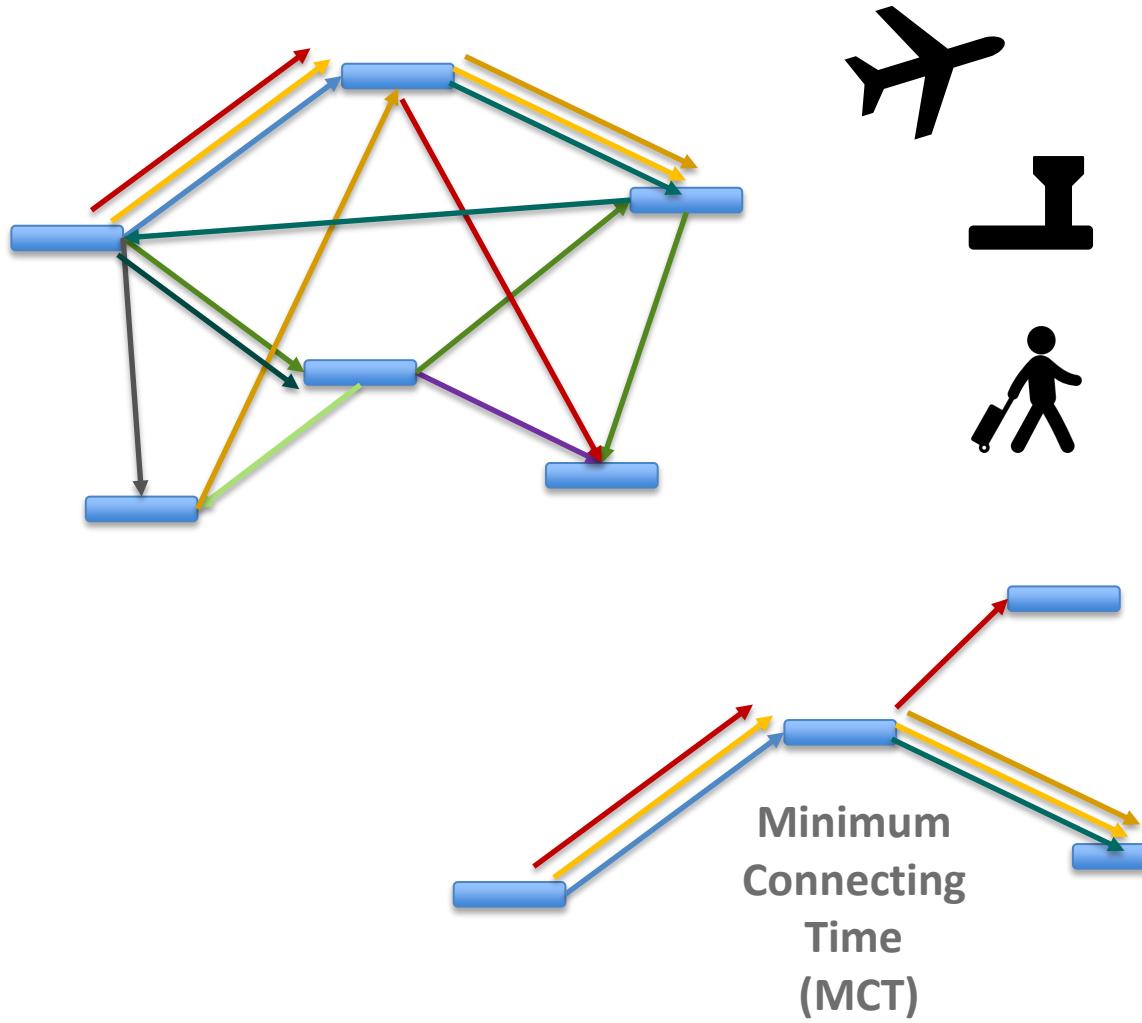


- Flight schedules
 - Not take-off to landing but gate-to-gate
 - Consider taxi times and buffers!



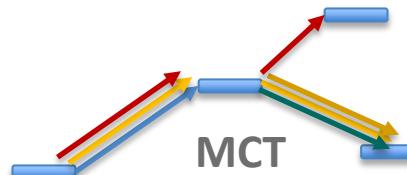
Modelling considerations

- What should be considered in ATM modelling?

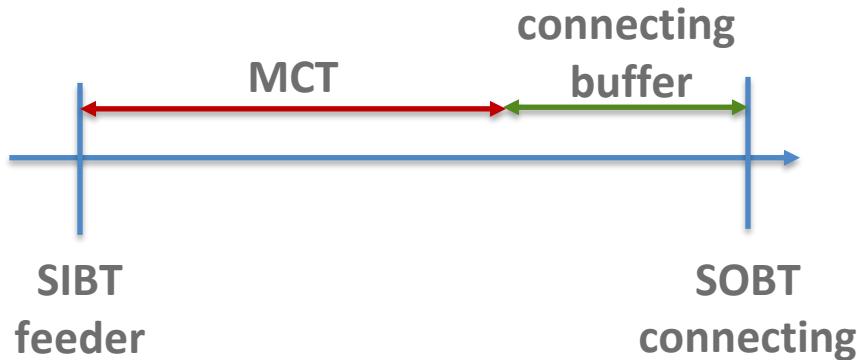
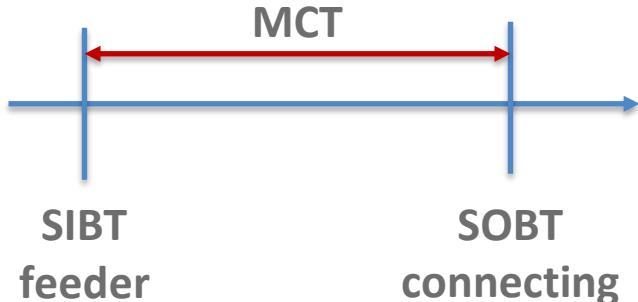


Modelling considerations

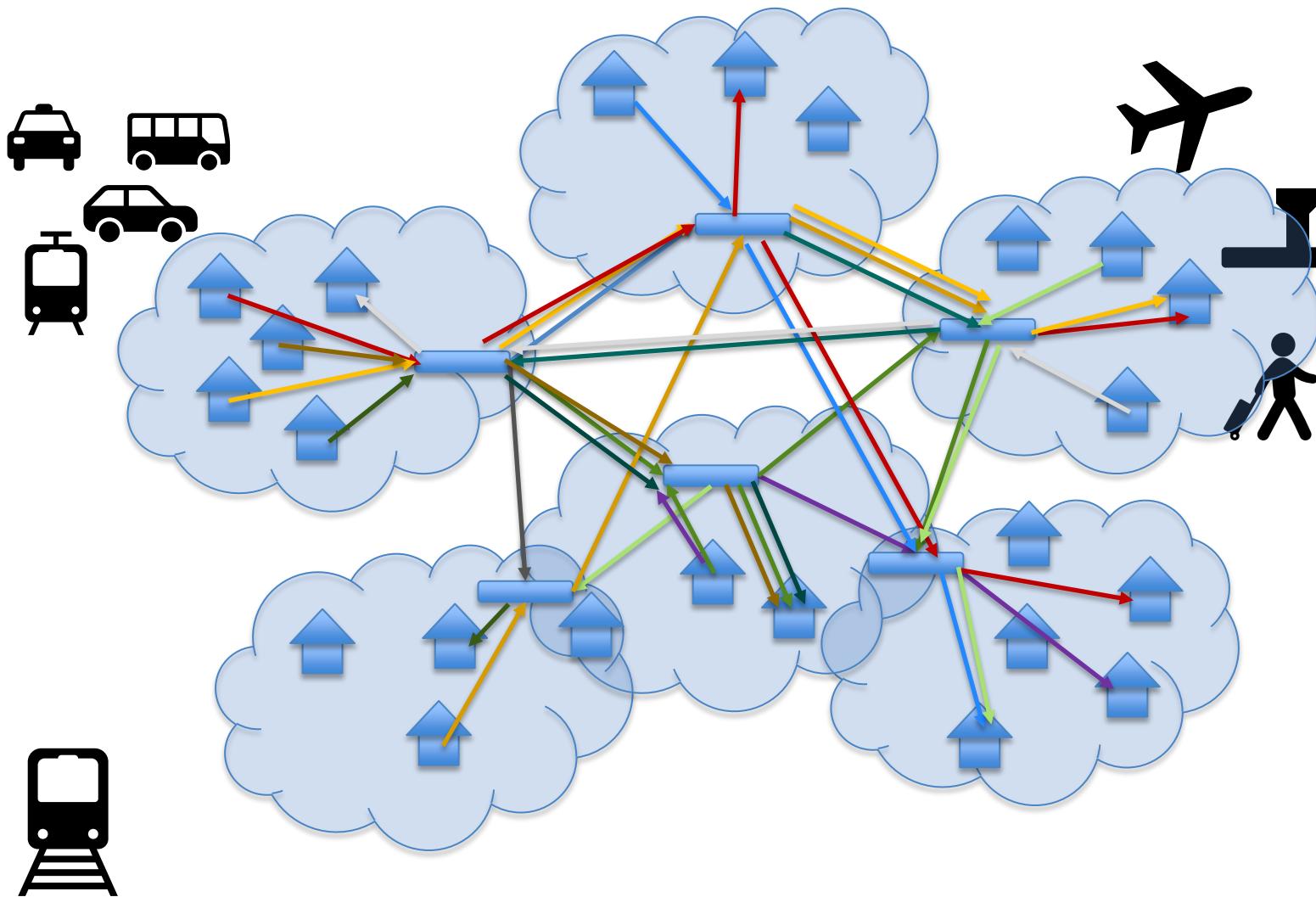
- What should be considered in ATM modelling?
- MCT depends on parameters such as
 - Airport (even terminal)
 - Type of connection (domestic, international)
 - Type of passenger
 - Airline
- MCT will define if a potential itinerary is possible



One day 2014 (ECAC)
~3.4 M pax
91.4% single leg
8.3% two legs (~280K pax)
0.3% three legs (~9K pax)

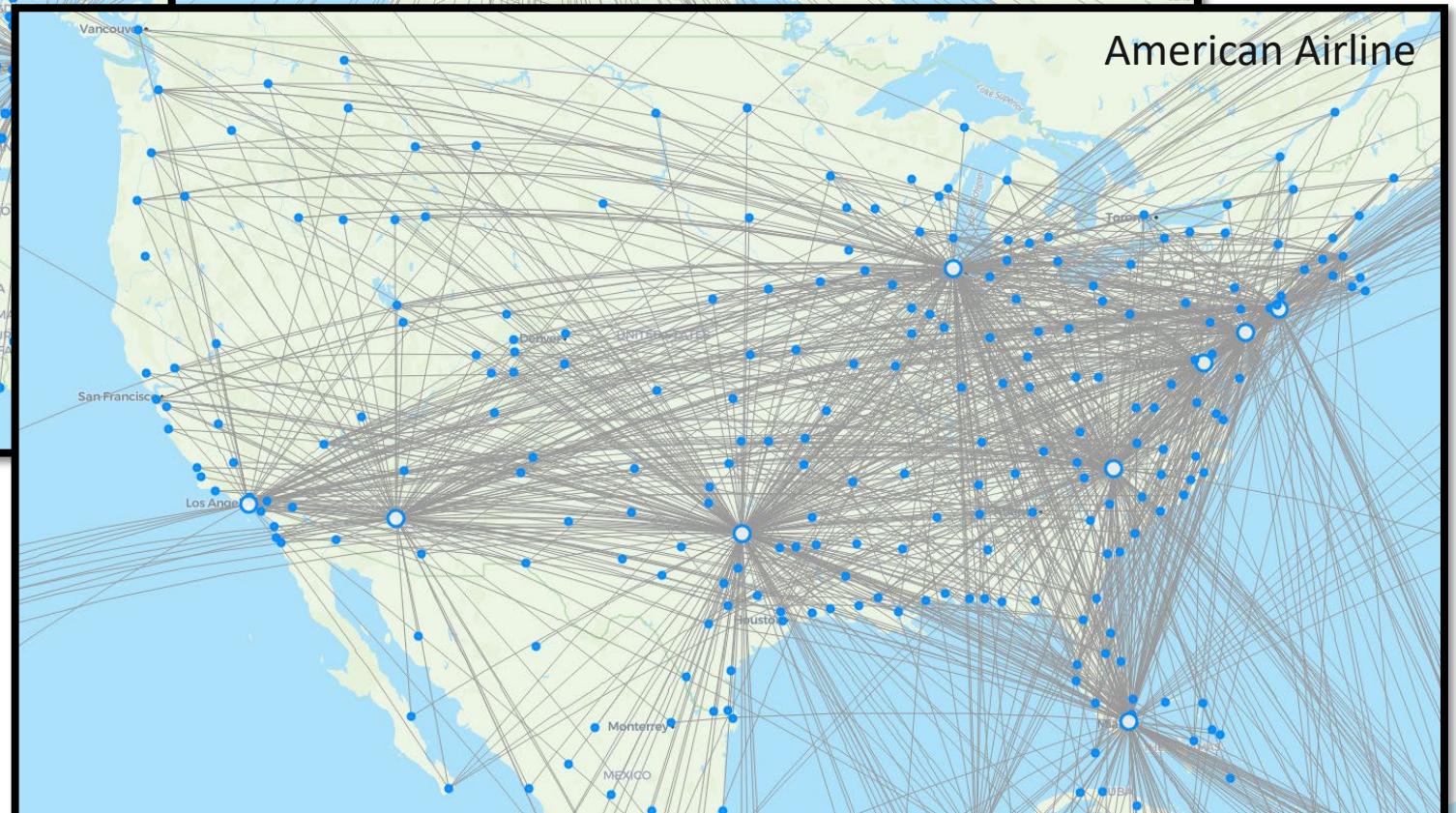
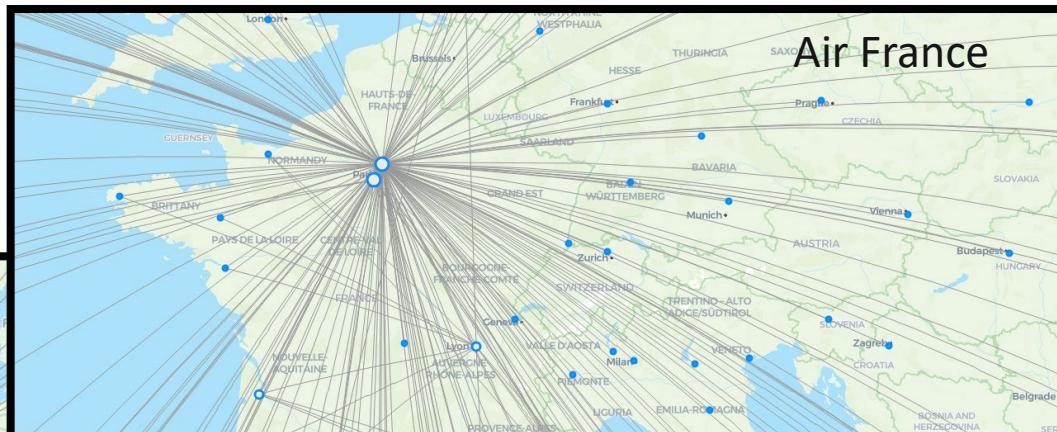
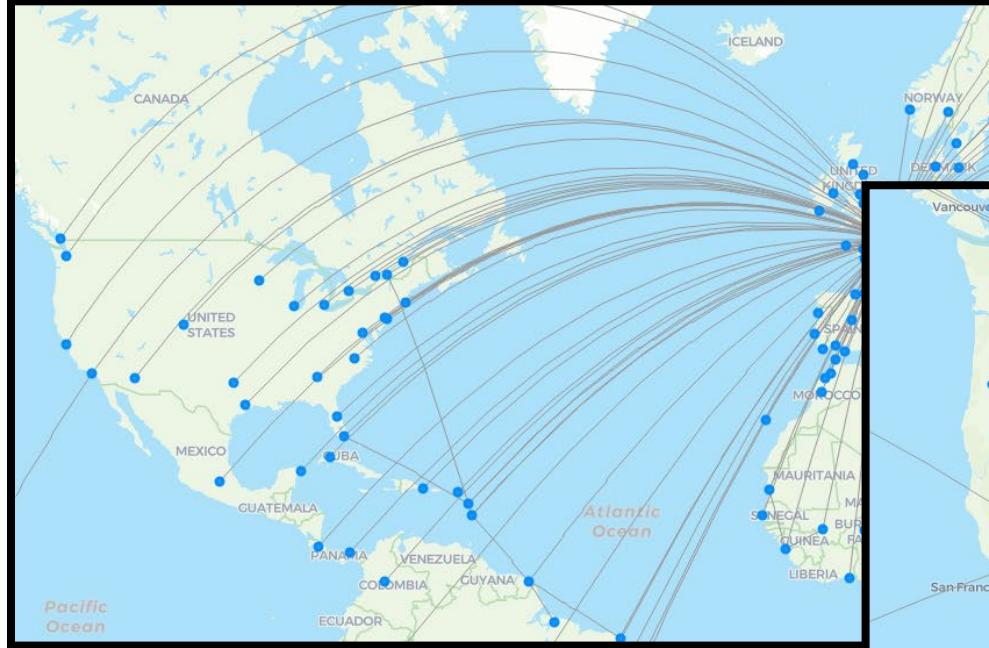


Modelling considerations



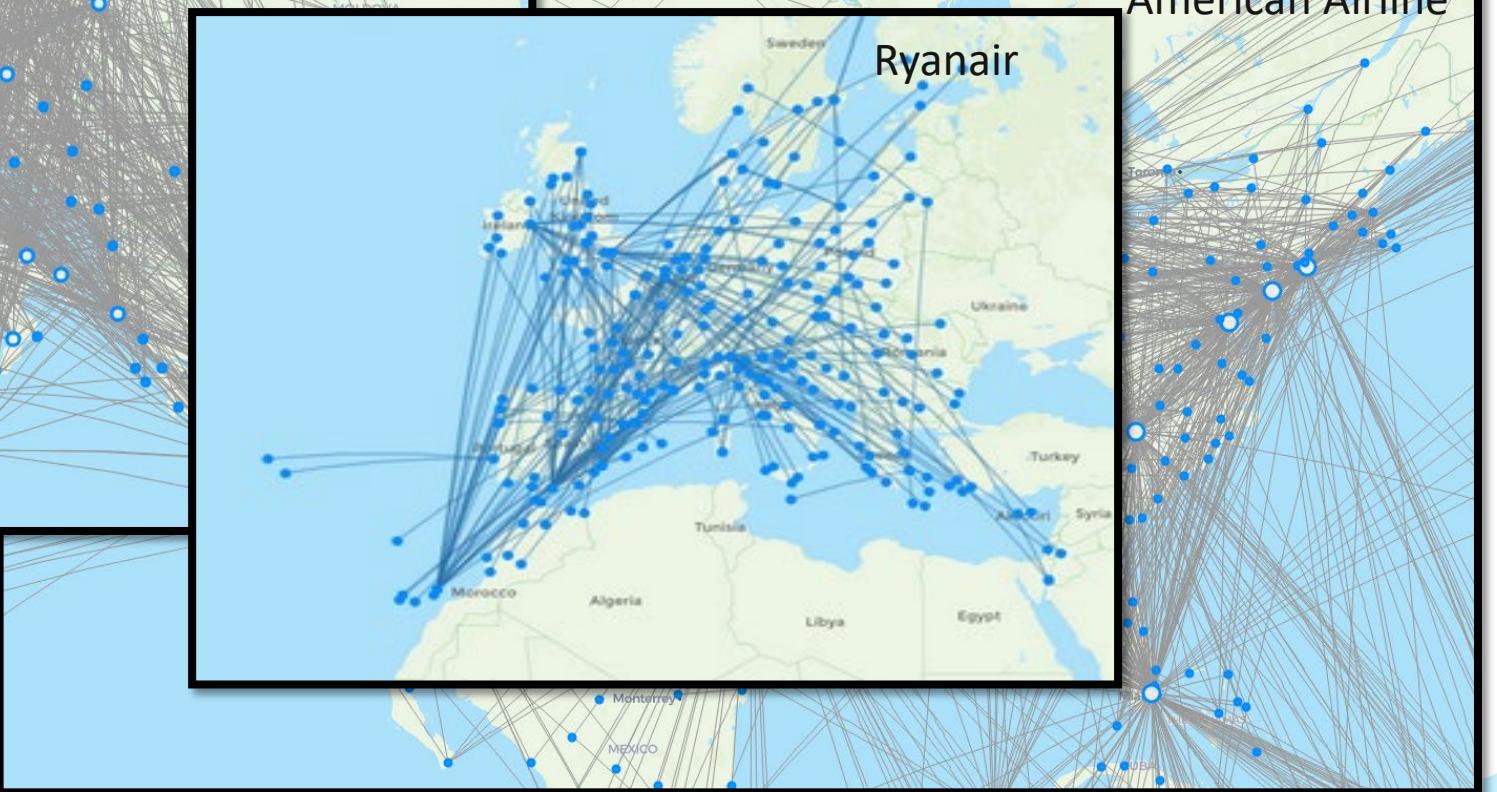
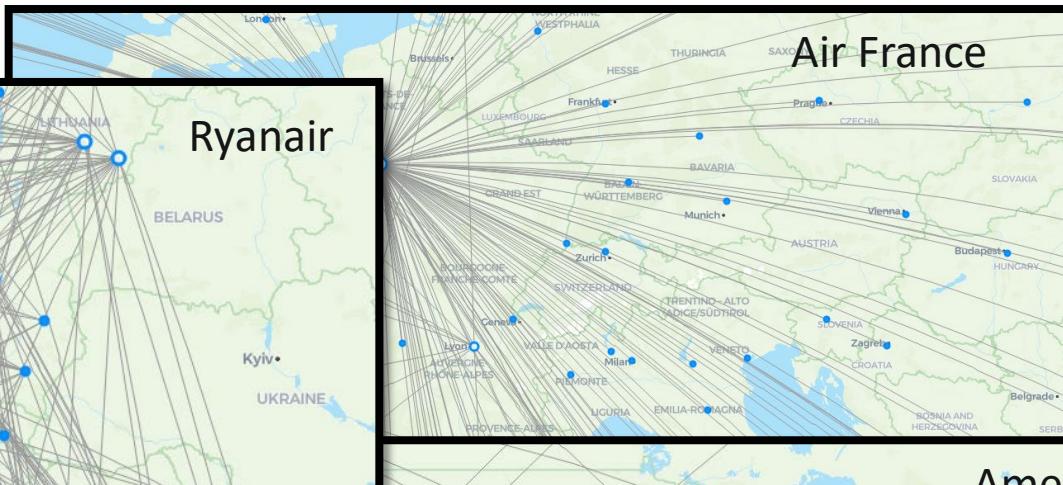
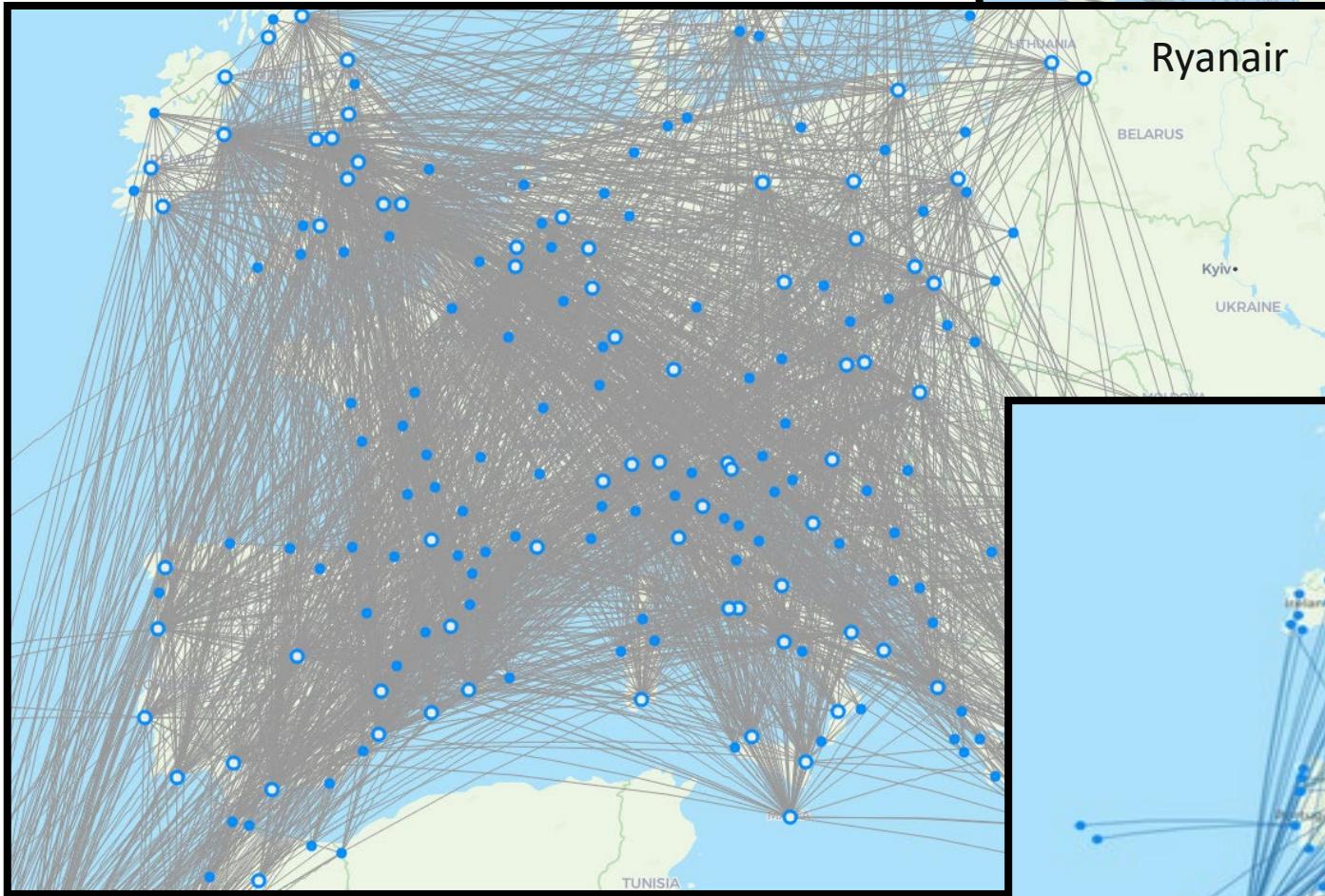
Modelling considerations

- Airlines operations



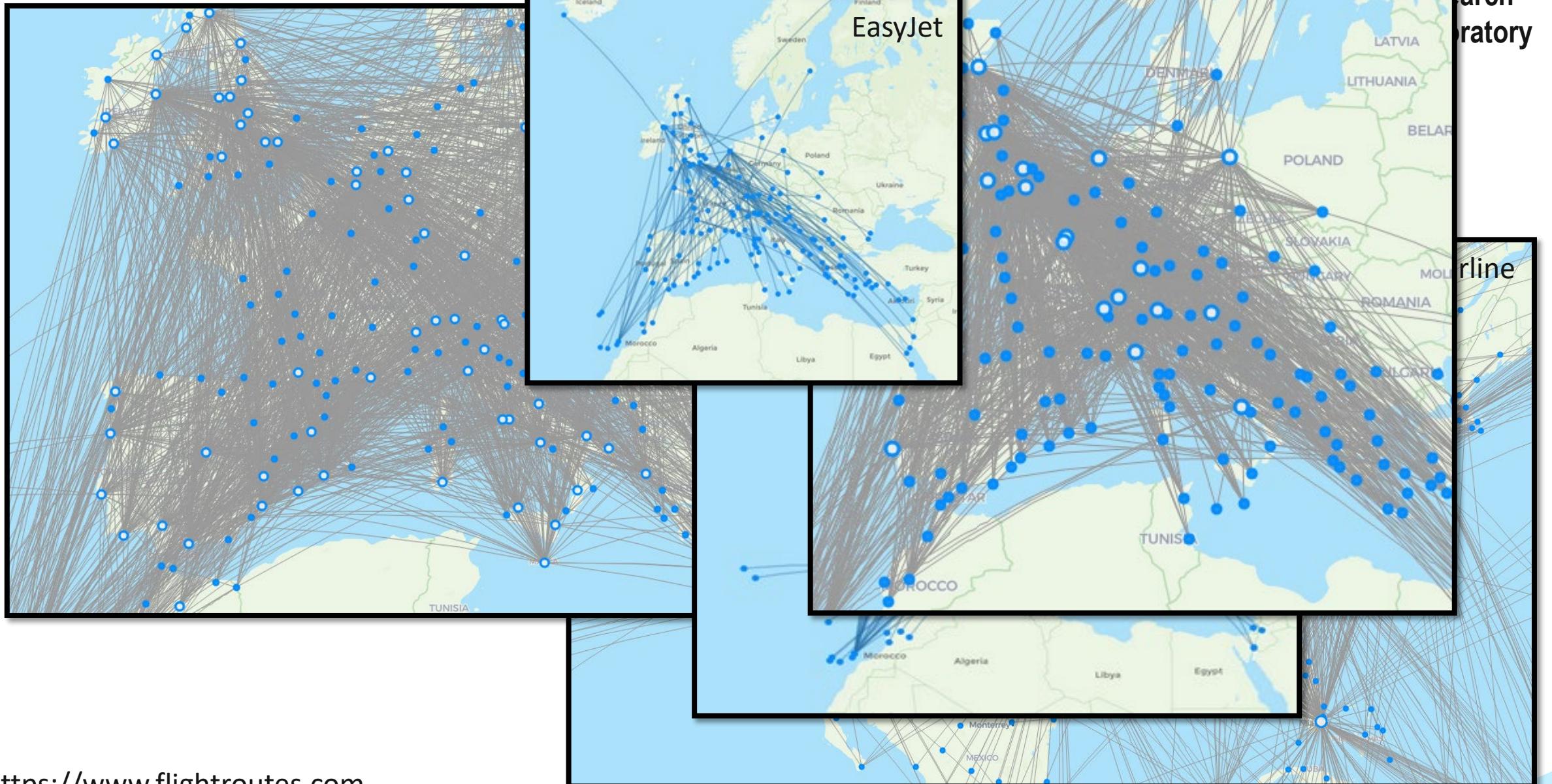
Transportation
Research
Laboratory

Modelling considerations



Transportation
Research
Laboratory

Modelling considerations



<https://www.flightroutes.com>

Modelling considerations

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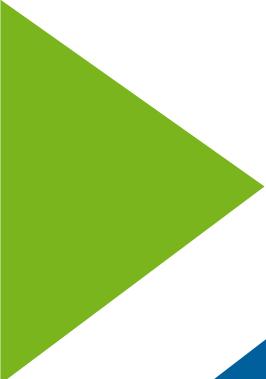
Summary on modelling considerations

Transportation
Research
Laboratory

- Right level for right problem!
- Reactionary delay (~43% all delay (2019))
- Buffers
- Pax (and connections) can be important
- Cost modelling (cost of delay) (driver of behaviour and non-linear)

EUROCONTROL, 2020. CODA Digest All-causes delay and cancellations to air transport in Europe – Annual report for 2019
A. Cook and G. Tanner, “European airline delay cost reference values, updated and extended values,” University of Westminster, Tech. Rep., 2015, v4.1

Autum School 2025



Thank you!