

Extracted ESG Insights Report

Risk Analysis Table

Risk Category	Summary of Risk	Potential Impact	Likelihood (Low/Medium/High)	Mitigation Strategy
Environmental Risks: Greenhouse Gas Emissions	Lack of comprehensive Scope 3 emissions data across the entire supply chain.	Reputational damage, regulatory fines, difficulty meeting emission reduction targets.	Medium	Implementing a system to track Scope 3 emissions across a large panel of suppliers; supplier engagement and capacity-building programs to encourage responsible business practices.
Environmental Risks: Water Usage	Potential for significant water usage in operations and supply chain (not explicitly stated but implied by focus on water conservation).	Negative environmental impact, operational disruptions due to water scarcity, reputational damage.	Medium	Implementing low-water design in buildings and operations; integrated water management approach to minimize water impacts.
Social Risks: Supplier and Vendor Labor Practices	Potential for human rights violations or unethical labor practices within the supply chain.	Reputational damage, legal liabilities, operational disruptions.	Medium	Third-party managed services provider to assess suppliers and guide their efforts in incorporating responsible business practices; supplier self-assessments and capacity-building programs; ESG learning channel for suppliers.
Governance Risks: ESG Disclosures and Reporting	Potential for inaccuracies or incompleteness in ESG reporting, leading to a lack of transparency.	Investor distrust, regulatory scrutiny, reputational damage.	Medium	Enhanced sustainability reporting with streamlined data and automated emissions reporting; use of Gen AI ESG analytics solution for accurate GHG emission calculations.

Positive Indicators Table

Positive Factor	Current Status	Strategic Impact
Commitment to Net-Zero Emissions	Signing of The Climate Pledge, aiming for net-zero by 2040; disclosure of environmental information through CDP for eight consecutive years; Science Based Target initiative (SBTi).	Improved environmental performance, enhanced brand reputation, attracting environmentally conscious investors.
Supplier Engagement on ESG	ESG assessments of 328 top suppliers; ESG learning channel for suppliers; third-party managed services provider to assess and guide suppliers on responsible business practices.	Improved supply chain sustainability, reduced risk of human rights violations and unethical labor practices.
Robust Governance Structure	ESG Committee of the Board; ESG council reporting to the committee; Enterprise Risk Management framework encompassing ESG risks; whistleblower mechanism.	Improved risk management, increased transparency and accountability, enhanced stakeholder trust.
Data-Driven ESG Initiatives	Use of Gen AI ESG analytics solution for ESG data extraction and analysis; integrated data platform for sustainability data capture and reporting for real estate tenants.	Improved data accuracy and efficiency in ESG reporting and decision-making.

Negative Indicators Table

Negative Factor	Current Status	Strategic Impact
Lack of Comprehensive Scope 3 Emissions Data	Limited Scope 3 emissions data available, highlighting a gap in supply chain emissions tracking.	Inability to accurately assess and reduce overall carbon footprint; potential for regulatory non-compliance and reputational damage.
Potential for Water Usage Issues	While water conservation measures are mentioned, the overall water usage and its impact are not fully disclosed.	Potential for negative environmental impact and operational disruptions due to water scarcity.

■ Final ESG Score

48 / 100

■ ESG Score Computation Explanation:

- +8 points for 4 positive ESG indicators.
- -10 points penalty for 2 negative ESG indicators.
- ■ Final ESG Score: 48/100.