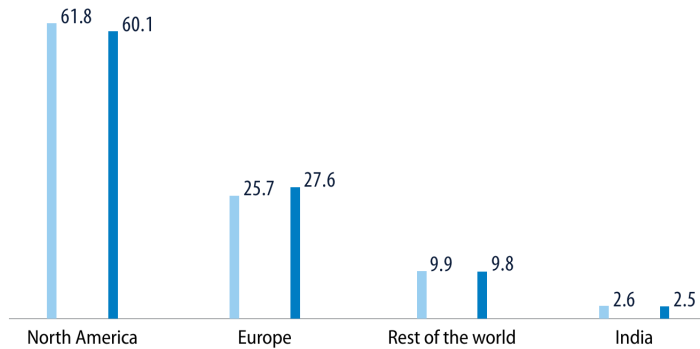


# Chart Analysis Report

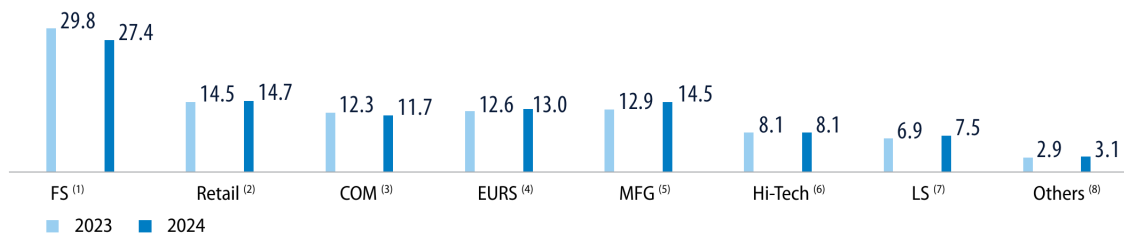
Board's report

Based on consolidated financial statements

## Revenue distribution by geographical segments (in %)



## Revenue distribution by business segments (in %)



<sup>(1)</sup> FS – Includes enterprises in Financial Services and Insurance

<sup>(2)</sup> Retail – Includes enterprises in Retail, Consumer Packaged Goods and Logistics

<sup>(3)</sup> COM – Includes enterprises in Communication, Telecom OEM and Media

<sup>(4)</sup> EURS – Includes enterprises in Energy, Utilities, Resources and Services

<sup>(5)</sup> MFG – Includes enterprises in Manufacturing

<sup>(6)</sup> Hi-Tech – Includes enterprises in Hi-Tech

<sup>(7)</sup> LS – Includes enterprises in Life Sciences and Healthcare

<sup>(8)</sup> Others – Includes segments of businesses in India, Japan, China, Infosys Public Services and other enterprises in public services

# Chart Analysis Report

## Risk Analysis Table

Risk Category	Summary	Potential Impact	Likelihood	Mitigation Strategy
Market Risk	Concentration of revenue in North America (60-62%). Economic downturn in this region could severely impact revenue.	High	Medium	Diversify geographic presence; pursue growth opportunities in other regions (Europe, Rest of the world) through targeted marketing and expansion strategies. Develop more resilient products/services less sensitive to regional economic fluctuations.
Operational Risk	Dependence on a few key business segments (FS, Retail, COM). Performance issues in these areas would disproportionately impact overall revenue.	Medium	Medium	Invest in diversifying the business portfolio by exploring new and emerging markets and technologies. Develop robust business continuity plans and risk management processes to mitigate operational disruptions.
Financial Risk	Fluctuations in revenue from different business segments. A significant decline in any segment could affect overall financial performance.	Medium	Medium	Implement more robust financial forecasting and modeling techniques to better anticipate revenue fluctuations. Explore hedging strategies to mitigate risks associated with currency exchange rate and interest rate volatility.

## Positive Indicators Table

Indicator	Value	Strategic Impact
Revenue from North America	60-62%	Strong and stable revenue stream from a mature market; provides a solid base for growth.

# Chart Analysis Report

Indicator	Value	Strategic Impact
Revenue from Retail Segment (2024)	14.7%	Growth in the retail sector indicates successful market penetration and potential for future expansion.
Overall Revenue Growth (2024 vs 2023)	Most segments show growth	Demonstrates expansion and business success.

## Negative Indicators Table

Indicator	Value	Strategic Impact
Revenue concentration in North America	60-62%	High dependence on a single geographic region makes the company vulnerable to regional economic downturns.
Relatively low revenue contribution from India	2.5% (2023), 2.6% (2024)	Indicates a need for increased investment and market development strategies in India.
Relatively small contribution from "Others" segment	around 3%	Potential for growth untapped in other markets. Limited diversification.