



LOCATION INTELLIGENCE

VISION: Standardize the use of ESRI's ArcGIS platform across our Energy & Infrastructure (E&I) and Data Center businesses, providing a packaged GIS solution that is accessible to all Operating Groups. We aim to establish a centralized platform for consistent, organized data management, supported by clear Standard Operating Procedures (SOPs) and a robust governance framework.

We are committed to deepening our strategic partnership with ESRI and advancing the development of our team members in GIS application. Building on our progress since 2022, we will continue to elevate our operational execution through Location Intelligence, driving efficiency, innovation, and informed decision-making across our organization.

2025 MOMENTUM

2417 Total GIS entitlements

+**1371** New entitlements in 2025

13 Active Applications

	E&I	DCS	MDI	GEO
Dig Permit				
Equipment Issue Log				
Estimation Tools				
Healthcare Gap Analysis				
Hot Work Permit				
Live Utility Awareness Map				
Operations Survey				
Site visit				
Solar Project Hub				
Status Map				
SWPPP Survey				
TMAP Manager				
Trade Partner Database				

People Manager,
coordinate resources,
provide mentorship,
vendor relations

Data Creation, cleaning,
publishing, training,
technical support

Design, Develop, Solution
package and
collaborate to understand
requirements

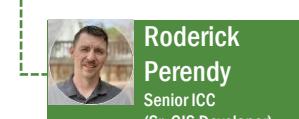
Location Intelligence



Sanhita Chatterjee
Senior Integrated
Construction Mgr
(GIS Manager)



Mike Ferrara
Senior PM Controls
Engr
(GIS Specialist)



Roderick Perendy
Senior ICC
(Sr. GIS Developer)

2026 PLAN

ESTABLISH A GIS SYSTEM FOR SCALABLE WORKFLOWS AND APPLICATIONS

Continued focus on standardizing and centralizing GIS data structure in GIS environments, advancement of licensing and GIS capabilities and governance of the platform to ensure stability.

- Maximize **Esri Advantage Program**: Credits & Consulting
- Host Weekly **Office Hours**: Troubleshooting, Tricks & Tips, ITS Support
- Implement **GIS Governance Plan** with Sterring Committee and Sub-Committees
- Continue **GIS Community of Practice**: Documentation, Programming Support, App. Development
- Support **Development of Emerging Workflows**: Weather Monitoring, Deep Learning Models, etc.
- Establish & enforce Role-Based Training Requirements
- Enhance & maintain Project Solutions 'Esri' Page

ADVANCE OUR INDUSTRY PRESENCE AND AEC LEADERSHIP

Strengthen relationships with Esri market leaders and peer organization to establish GIS practices and demonstrate leadership within the AEC industry and construction space.

- Establish **executive leadership (SLT)** relationship between Esri and Mortenson
- Engage in **Esri conferences** and other AEC events
- Present and share outcomes with Industry Peers
- Support **GIS Day** and other recognitions
- Monitor and advise on **platform integrations** (Procore, Autodesk, Salesforce, Labor Data, Scheduling etc.)

Growth in Mortenson

Esri Users: 2417 Entitlements

Q1 2022 400% increase in ESRI users

Q1 2023 68% increase in ESRI users

Q1 2024 17% increase in ESRI users

Q1 2025 28% increase in ESRI users

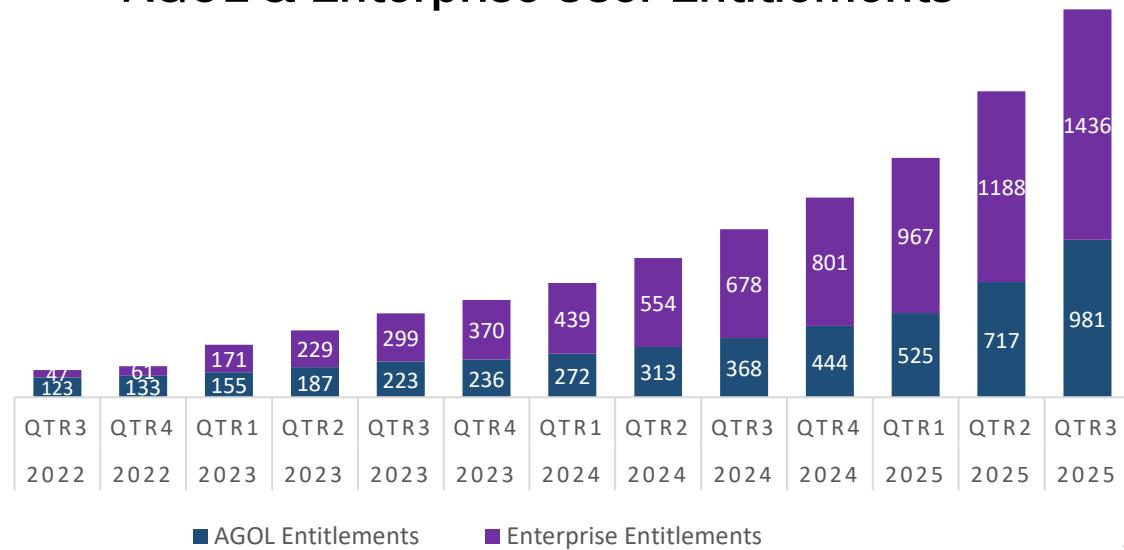
16% users are Foreman

13% users are Superintendents

8% users are PE/FE/Safety

7% users are ICCs

AGOL & Enterprise User Entitlements



Users by Title

