Hotels' Performance and Expansion After Covid

Holly Hou

11/02/2023

How did hotel room prices fluctuate during the pandemic? How about now and future?

- How did hotel room prices fluctuate during the pandemic? How about now and future?
- How do large Hotel groups adjust their expansion strategies after pandemic?

- How did hotel room prices fluctuate during the pandemic? How about now and future?
- How do large Hotel groups adjust their expansion strategies after pandemic?
- What are the most popular hotel markets for investors?

- How did hotel room prices fluctuate during the pandemic? How about now and future?
- How do large Hotel groups adjust their expansion strategies after pandemic?
- What are the most popular hotel markets for investors?

And also:

- How did hotel room prices fluctuate during the pandemic? How about now and future?
- How do large Hotel groups adjust their expansion strategies after pandemic?
- What are the most popular hotel markets for investors?

And also:

• I'm not a big fan of investing a hotel or two. What does your presentation have to do with me?

Data Sources:

10-k Reports

2022 reports from Marriott International Inc., Hyatt Hotel Corporates, Hilton Grand Vacation, and InterContinental Hotels.

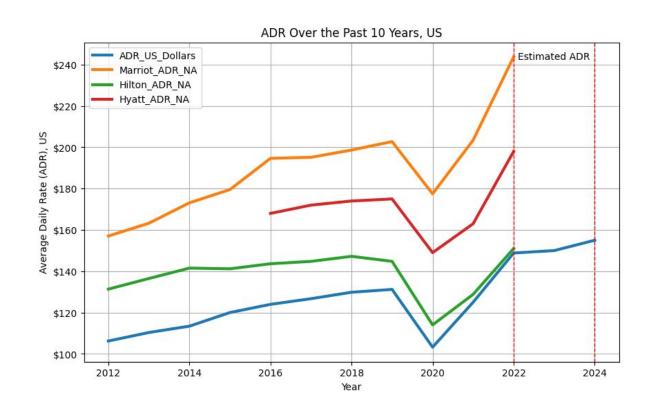
STR Report

STR Benchmarking is a valuable tool that enables hotels to assess their performance within the industry, gain insights, make data-driven decisions, and improve your competitiveness

Lodging Econometrics

Industry-leading provider of global hotel intelligence and decision-maker contact information for hotel franchising and expansion

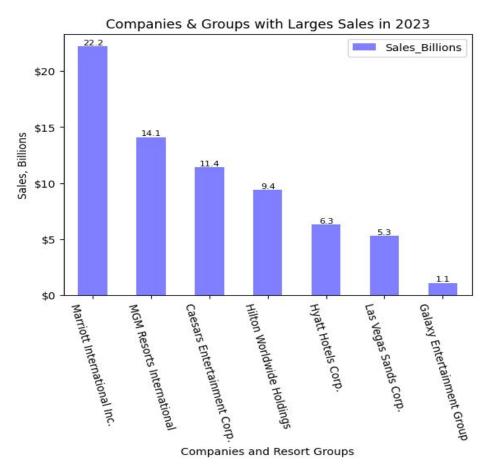
How has the market performed so far? - ADR Perspective



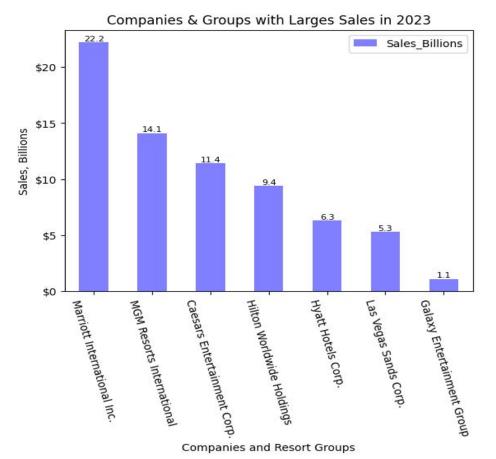
ADR: Average Daily Rate
It refers to the lowest available
1-night rate at a hotel.
Eg. standard room

US average ADR was released in Q2 2022, data for 2023 and 2024 are forecasted.

How has the market performed so far? - Sales Perspective

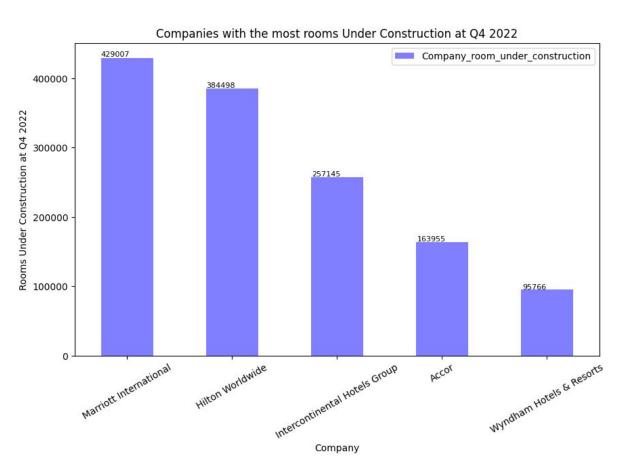


How has the market performed so far? - Sales Perspective

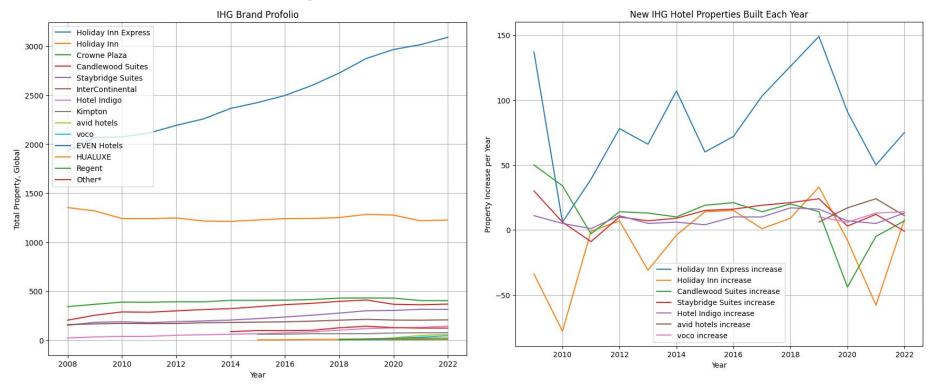


Revenue of Marriott 2016-2022, Global	US Dallor Billions
2016	17.07
2017	22.90
2018	20.76
2019	20.97
2020	10.57
2021	13.86
2022	20.77

Hotel Groups with the most rooms under Construction?



Number of IHG Hotels, by Brands



- Holiday Inn Express and Holiday Inn take up 70.69% of the properties in IHG
- Holiday Inn, avid Hotel, voco Hotel, Indigo, Staybridge Suite keep increasing new properties even during COVID
- IHG paused the expansion of their classic brand portfolio like Crowne Plaza, Regent, InterContinental hotel, and Holiday Inn.

The Top 5 Hottest cities for Hotel Construction Pipeline, Global



Nashville Hotel Construction Pipeline

Hilton

Hyatt

Hilton

Hilton

Hilton

Hilton

Marriott

Hilton BNA

Residence Inn

Canopy Hotel

Tempo by Hilton

The Printing House

Homewood Suites

Hyatt Place Green Hills

Recent Hotel Opening								
Hotel Name	Chain	Totel Room	Service Type	Scale				
Aloft	Marriott	100	Full-Service	Mid scale				
Four Season	Four Season	235	Full-Service	Luxury				
Hilton Garden Inn	Hilton	103	Full-Service	Mid scale				
Home2 Suites	Hilton	69	Selected-Service	Upper Midscale				
Hotel Fraye, Curio Collection	Hilton	200	Selected-Service	Upscale				
New Hotel Under Construction								
Hotel Name	Chain	Totel Room	Service Type	Scale				
Raddisson Red	Independent	120	Selected-Service	Upper Midscale				
Cambria Hotel	Choice Hotels	159	Full-Service	Upscale				

298

127

124

306

180

152

181

FAST FACTS in Nashville

Upper-Upscale

Upscale

Upscale

Upscale

Upscale

Mid scale

Upper Upscale

Full-Service

Full-Service

Full-Service

Full-Service

Full-Service

Selected-Service

Selected-Service

- In 2020, 12 hotels opened with 2,539 rooms.
- In 2021, 11 hotels opened with 1,709 rooms.
- In 2022, 12 hotels opened with 1,888 rooms.

Nashville Hotel Construction Pipeline

New Hotel Announced							
Hotel Name	Chain	Totel Room	Service Type	Scale			
Russell Street		40	Full-Service	Upscale			
Nashville Marriott Downtown	Marriott	400	Full-Service	Upper-Upscale			
SpringHill Suites	Marriott	128	Selected-Service	Upscale			
AC Hotel	Marriott	150	Selected-Service	Upscale			
Caption	Hyatt	210	Full-Service	Upscale			
The Edition	Marriott	280	Full-Service	Luxury			
Ritz-Carlton	Marriott	240	Full-Service	Luxury			
Autograph Collection	Marriott	789	Full-Service	Luxury			

 Hotel ADR is continuously increasing after COVID, due to both the rapid rebound in travel demand and inflation.

- Hotel ADR is continuously increasing after COVID, due to both the rapid rebound in travel demand and inflation.
- In light of the upcoming deflation and recession, major hotel chains are shifting their expansion strategies. They are moving away from large conference hotels and instead focusing on smaller, budget-friendly hotel brands.

- Hotel ADR is continuously increasing after COVID, due to both the rapid rebound in travel demand and inflation.
- In light of the upcoming deflation and recession, major hotel chains are shifting their expansion strategies. They are moving away from large conference hotels and instead focusing on smaller, budget-friendly hotel brands.
- In the US, Dallas, Atlanta, Los Angeles are the hottest hotel construction market

- Hotel ADR is continuously increasing after COVID, due to both the rapid rebound in travel demand and inflation.
- In light of the upcoming deflation and recession, major hotel chains are shifting their expansion strategies. They are moving away from large conference hotels and instead focusing on smaller, budget-friendly hotel brands.
- In the US, Dallas, Atlanta, Los Angeles are the hottest hotel construction market
- Nashville is getting its infrastructure ready to become the heart of the central US, markets give investors a lot of confidence

How many days I should book my hotel in advance to avoid the crazy rates?

- How many days I should book my hotel in advance to avoid the crazy rates?
- Where can I book a good hotel with the cheapest price?

- How many days I should book my hotel in advance to avoid the crazy rates?
- Where can I book a good hotel with the cheapest price?
- How can I maintain my membership tier with the lowest cost?

- How many days I should book my hotel in advance to avoid the crazy rates?
- Where can I book a good hotel with the cheapest price?
- How can I maintain my membership tier with the lowest cost?
- When is the cheapest time to visit New York/ Hawaii/ Colorado/ Bahamas?

- How many days I should book my hotel in advance to avoid the crazy rates?
- Where can I book a good hotel with the cheapest price?
- How can I maintain my membership tier with the lowest cost?
- When is the cheapest time to visit New York/ Hawaii/ Colorado/ Bahamas?
- Which hotel group has the best loyalty program? Best credit card?

- How many days I should book my hotel in advance to avoid the crazy rates?
- Where can I book a good hotel with the cheapest price?
- How can I maintain my membership tier with the lowest cost?
- When is the cheapest time to visit New York/ Hawaii/ Colorado/ Bahamas?
- Which hotel group has the best loyalty program? Best credit card?

Will I recommend people to work in hotel industry?
 This one is free, RUN!