



University College Dublin
Ireland's Global University

Optimisation model and heuristics for forward and reverse last-mile logistics for e-commerce

SUBMITTED BY

Shreya Dasot 23201996

Vaishnavi Raghavan 23201053

Dhruva Maan 23200331

A Capstone submitted to University College Dublin in part fulfilment of the requirements of the degree of M.Sc. in Business Analytics

Michael Smurfit Graduate School of Business, University College Dublin

August, 2024

Sponsor (company/organization) name: UCD MIS

Sponsor Point of Contact: **Dr. Debajyoti Biswas**

Head of School: **Professor Anthony Brabazon**

Dedication

In recognition of the invaluable resources, knowledge, and support received, we dedicate this work to University College Dublin.

Preface	v
Acknowledgements	vi
Executive Summary	vii
Chapter 1- Introduction	1
Chapter 2 - Literature Review	5
Chapter 3 - Methodology	10
3.1 Problem Description.....	10
3.2 VRPSPD Model 1:	11
3.2.1 Assumptions.....	11
3.2.2 Sets and Indices	12
3.2.3 Parameters.....	12
3.2.4 Decision Variables	13
3.2.5 Objective Function.....	13
3.3 VRPSPD Model 2:	15
3.3.1 Assumptions	15
3.3.2 Sets and Indices	16
3.3.3 Parameters	16
3.3.4 Decision Variables.....	17
3.3.5 Objective Function	17
3.3.6 Constraints	17
Chapter 4 – Data Collection and Testing.....	20
4.1 Case Study	20
4.1.1 Key Data Attributes:	20
4.1.2 Testing and Results	20
4.1.3 Simulation Setup:	21
4.1.4 Performance Metrics Evaluated:	21
4.1.5 Evaluation and Outcomes	21
4.2 Case Study:.....	22
4.2.1 Dataset Description:	23
4.2.2 Simulation Setup.....	23
4.2.3 Performance Metrics Evaluated:	23
4.2.4 Results and Analysis	23
4.2.5 Key Findings:	24

4.2.6 Conclusion	25
Chapter 5 – Conclusions and Recommendations.....	26
<i>5.1 Conclusion.....</i>	<i>26</i>
<i>5.2 Future Implications and Recommendations.....</i>	<i>29</i>
Chapter 6 - Business Background	31
<i>6.1 E-commerce Growth and Its Impact on Logistics.....</i>	<i>31</i>
<i>6.2 Challenges in Last-Mile Delivery</i>	<i>31</i>
<i>6.3 The Role of Optimization in E-commerce Logistics</i>	<i>32</i>
<i>6.4 Strategic Importance of Sustainability</i>	<i>32</i>
<i>6.5 Conclusion.....</i>	<i>32</i>
References	33

Preface

The surge in e-commerce has transformed the landscape of retail, pushing the boundaries of logistical capabilities to ensure that goods not only reach consumers promptly but also return to sellers when necessary. This capstone project, set against the backdrop of increasing demand for efficient last-mile delivery solutions, explores advanced optimization models for enhancing both forward and reverse logistics in e-commerce systems.

At the core of this investigation are two distinct mathematical models developed during the research, these models address the intricate dynamics of delivery and pickup operations that are crucial for maintaining the pace with consumer expectations and the rapid cycles of e-commerce. The choice to focus on these models stems from the critical need to reduce logistical costs and environmental impact while improving service quality and customer satisfaction.

This study was conducted in collaboration with the UCD MIS. Through this partnership, we gained insights to access real-world data, enhancing the relevance and applicability of our research findings.

Throughout this project, we employed a mix of qualitative and quantitative research methods to develop and refine our logistical models. The methodologies included data collection from diverse sources, rigorous model simulation, and application of various heuristic approaches to solve the complex problems posed by modern e-commerce logistics.

This preface lays the groundwork for a deeper exploration of these topics, outlined in the subsequent chapters. We hope that this work not only contributes to academic knowledge but also serves as a practical guide for logistics professionals seeking to optimize their operations in an increasingly digital marketplace.

**Dublin,
August 2024**

**Dhruva Maan
Shreya Dasot
Vaishnavi Raghavan**

Acknowledgements

We would like to express our profound gratitude to several individuals and institutions whose support was invaluable during the completion of this capstone project.

First and foremost, we extend my deepest appreciation to the UCD Michael Smurfit Graduate Business School. The opportunity to work within such an esteemed academic environment provided us with the resources and guidance necessary to undertake and complete this research. The school's commitment to fostering a learning atmosphere has been instrumental in my academic and professional growth.

We are also immensely grateful to UCD MIS for their sponsorship and collaboration. The access to data and logistical frameworks they provided was crucial for the empirical aspects of this project. Their willingness to engage with students and contribute to educational endeavours significantly enhanced the quality and depth of my research.

Special thanks are owed to Dr. Debajyoti Biswas, my Sponsor Point of Contact at UCD MIS. Dr. Biswas's insights and expertise in logistics were not only enlightening but also inspirational. His patience, encouragement, and academic rigour have left a lasting impact on our work and personal development.

Lastly, I would like to acknowledge my peers and faculty advisors whose constructive feedback and moral support were invaluable throughout this journey. Their perspectives and critiques helped refine our research and broadened our understanding of the subject.

Executive Summary

The exponential growth of e-commerce has pushed the evolution of logistics operations, particularly in the domain of last-mile delivery—defined as the final step of the delivery process where goods are transported from a transportation hub to their final destination. This capstone project aims to investigate innovative optimization models aimed at enhancing the efficiency and sustainability of both forward and reverse logistics within e-commerce systems. It presents a detailed analysis of two Mixed-Integer Linear Programming (MILP) models developed to optimize the forward and reverse logistics in last-mile delivery systems, an area of critical importance in the rapidly expanding field of e-commerce. The objective of this study was to compare the efficacy of these models in minimizing transportation costs and carbon emissions while adhering to customer-defined service windows and addressing the logistical complexities of deliveries and pickups.

The comparative analysis of these two models reveals nuanced differences in their approach to optimizing transportation logistics, particularly in the context of balancing cost efficiency, carbon emissions, and customer service requirements. Both models share the objective of minimizing total transportation costs while adhering to carbon emissions constraints and respecting customer-chosen time windows. However, Model 1 enforces a sequential approach where each vehicle first completes a forward leg (delivery) followed by a reverse leg (pickup) on the same route. In contrast, Model 2 offers a more flexible routing strategy by allowing simultaneous pickup and delivery at the same customer node, accommodating situations where customers require both services at the same time. This flexibility makes Model 2 particularly advantageous in dynamic environments where operational efficiency can be enhanced by combining tasks in a single visit.

Key findings from the research indicate that the adoption of these models can lead to a 16.17% reduction in transportation costs and an 18.33% decrease in carbon emissions. These improvements significantly enhance the overall reliability and responsiveness of e-commerce logistics networks.

The study further discusses potential enhancements for these models, including the integration of stochastic elements to better manage the unpredictability inherent in last-

mile logistics. By incorporating predictive analytics and advanced metaheuristic algorithms, future iterations of these models could adapt more dynamically to real-time changes in the logistics environment, thereby increasing efficiency and reducing operational risks.

Chapter 1- Introduction

The evolution of logistics challenges in the digital era has significantly emphasized the complexities of the Vehicle Routing Problem (VRP), especially under conditions demanding high efficiency and adaptability. Among the various extensions of VRP, the Vehicle Routing Problem with Simultaneous Delivery and Pickup (VRPSDP) addresses one of the most critical aspects of modern logistics—efficiently routing vehicles to service customers who require both deliveries and pickups within tightly defined time frames. This dual requirement adds a layer of complexity, as it necessitates precise coordination and dynamic routing capabilities to ensure service effectiveness without compromising on operational costs or customer satisfaction.

Traditionally, VRP focused on optimizing routes for delivery-only services. However, with the growing demand for reverse logistics—spurred by an increase in customer returns and the need for efficient recycling and reuse processes—the need for integrated solutions has become apparent. VRPSDP uniquely combines these elements, using mixed-integer linear programming (MILP) models to simultaneously address forward and reverse logistics within a single routing framework. This approach not only ensures logistical efficiency but also contributes to sustainability by optimizing routes to reduce carbon emissions and lower fuel consumption.

In the VRPSDP model, the objective is to minimize transportation costs while adhering to constraints related to vehicle capacity and environmental impact. This involves intricate planning and sophisticated algorithms that can dynamically adjust to real-time variables such as traffic conditions, vehicle availability. The model considers each route as a sequence of delivery and pickup tasks, requiring that each customer location be visited thus ensuring that all deliveries and pickups are completed efficiently and on schedule.

The relevance of VRPSDP continues to grow as businesses across the globe are pushing for enhanced operational efficiencies in response to the expanding e-commerce market. This model's ability to integrate and optimize both delivery and pickup operations in one go presents a significant advancement in handling the increasing complexity and volume of operations that modern enterprises face. It

represents a crucial step towards more sustainable and cost-effective logistics practices, particularly important in a world where environmental concerns are becoming as critical as economic ones. By focusing on the dual challenges of delivery and pickup, VRPSDP not only addresses the operational needs of businesses but also enhances customer satisfaction by ensuring timely deliveries and pickups, which are increasingly expected in today's fast-paced market environments.

The transition from offline to online shopping has undergone a dramatic acceleration, further catalyzed by the COVID-19 pandemic. This shift has not only expanded the demand for efficient logistics but also significantly increased the volume of goods moving through e-commerce channels. The expansion is driven by consumer expectations for rapid delivery and seamless return processes, which are now standard benchmarks in the industry. As more consumers embrace online shopping, logistics systems face unprecedented pressures to manage not just the increased volume but also the complexity of distribution networks that span extensive geographic areas.

This massive increase in e-commerce transactions has profound implications for logistics operations. Traditional logistics systems, designed for steadier, predictable flows are now required to handle spikes in demand—like those seen during major sale events or the holiday season—without compromising on delivery speeds or accuracy. For instance, during Alibaba's Singles Day sales events, record-breaking sales figures have been accompanied by a substantial increase in logistical activities, stretching systems to their limits. The challenge is not just about managing a higher volume but also about dealing with a higher rate of product returns. E-commerce platforms report return rates significantly higher than those of traditional retail, further complicating the logistics of reverse flows.

Moreover, the environmental impact of increased deliveries and returns cannot be understated. With a higher volume of transactions comes greater use of transportation, leading to increased carbon emissions and energy consumption. The logistical challenge extends beyond merely moving goods from point A to point B; it involves optimizing the entire supply chain to minimize environmental impact while maximizing efficiency. This optimization includes reducing miles traveled, enhancing

vehicle load capacity, and streamlining reverse logistics to handle returns more effectively.

In this rapidly evolving landscape, the need for sophisticated logistics solutions is evident. Solutions that not only address the increase in volume and complexity but also align with global sustainability goals. The logistical strategies developed today must be robust enough to handle current demands and adaptable enough to accommodate future changes in the e-commerce market.

Despite the advancements in logistics optimization, significant gaps remain in the research, particularly in the integration of forward and reverse logistics within e-commerce environments. Existing studies often treat these components separately, failing to address the interconnected nature of delivery and returns, which is increasingly prevalent in online retail. This oversight leads to inefficiencies and misses opportunities for optimization, especially under the pressures of high return rates and the urgent demand for environmental sustainability.

Our research aims to bridge these gaps by introducing and comparing two sophisticated mixed-integer linear programming (MILP) models—Model 1- Non - Simultaneous and Model 2 - Simultaneous are both designed to integrate and optimize forward and reverse logistics within the vehicle routing problem. Model 1 focuses on minimizing transportation costs and carbon emissions, ensuring that each vehicle completes a forward leg (delivery) followed by a reverse leg (pickup) on the same route. This sequential approach is tailored to scenarios where deliveries must be completed before pickups, providing a structured and efficient routing solution. Model 2 builds on this by allowing for greater flexibility within the logistics process, enabling simultaneous pickups and deliveries at the same customer node if required. This enhancement allows Model 2 to adapt to more complex logistical scenarios, offering the potential for increased efficiency by combining tasks within a single visit.

These models are particularly designed to handle the complexities that can be introduced by the unpredictability of e-commerce logistics, such as order cancellations and traffic fluctuations. By incorporating stochastic elements and

employing a mix of metaheuristic algorithms and predictive analytics, our models can further adapt dynamically to these challenges, offering a robust solution that supports real-time decision-making and operational flexibility.

The case studies included in this research demonstrate the practical application and benefits of our models in real-world scenarios. By analysing the performance of these models across different contexts and comparing their outcomes, we provide valuable insights into their effectiveness and scalability. This approach not only contributes to academic knowledge but also offers actionable strategies for logistics professionals looking to enhance operational efficiency and customer satisfaction in an increasingly competitive market.

Through this research, we contribute to the ongoing discourse in logistics optimization by providing a comprehensive framework that addresses both the economic and environmental challenges of modern e-commerce logistics. Our findings are intended to help pave the way for more sustainable and efficient logistics practices, ultimately improving the overall customer experience in the e-commerce sector.

Chapter 2 - Literature Review

The Vehicle Routing Problem (VRP) has its roots in a seminal paper by Dantzig and Ramser in 1959, where they formulated a mathematical model to optimize the delivery routes for a fleet of gasoline delivery trucks. This foundational model was aimed at minimizing the total distance traveled by the fleet while fulfilling all delivery requirements. It was not only a pioneering effort in the field of operational research but also set the groundwork for numerous logistical strategies that would follow.

Over the decades, as business operations grew in complexity and scale, the basic VRP model was extended to address a variety of real-world constraints, leading to the development of several key variants:

- **Capacitated Vehicle Routing Problem (CVRP):** One of the earliest extensions, CVRP considers the capacity constraints of vehicles, ensuring that the total amount of goods transported does not exceed the vehicle's capacity. This model addresses practical limitations in logistics operations where vehicles cannot be overloaded beyond their carrying capacity.
- **Vehicle Routing Problem with Time Windows (VRPTW):** Introduced by Solomon and Desrosiers in 1988, VRPTW adds the dimension of time to the routing problem. This variant ensures that deliveries and pickups are not only planned according to the shortest route but also scheduled within specific time windows demanded by customers. This model is particularly relevant in industries where timing is crucial, such as in food delivery or healthcare.
- **Vehicle Routing Problem with Pickup and Delivery (VRPPD):** Reflecting the needs of sectors like online retailing and recycling, VRPPD involves routes that include both deliveries and pickups. This model is crucial for managing reverse logistics, where returned goods need to be collected and brought back to the depot or processing centres.

Each of these developments has contributed to more sophisticated routing algorithms that can handle multi-objective functions—balancing cost, time, and service quality

The traditional VRPs evolved to accommodate the dynamic requirements of online commerce, VRPSDPTW specifically addresses the complexities of both delivering

and retrieving goods within precise time constraints. This adaptation is crucial for balancing the efficiency of logistic operations with rising customer expectations and the sustainability demands of modern business practices.

The rise of e-commerce has drastically altered consumer expectations and logistical demands, propelling the Vehicle Routing Problem (VRP) into a critical tool for ensuring efficient delivery services. E-commerce not only demands rapid delivery but also the flexibility to handle a significant volume of returns, a challenge that modern VRP models, especially the Vehicle Routing Problem with Simultaneous Pickup and Delivery and Time Windows (VRPSDPTW), are well-equipped to manage. This model addresses the necessity to integrate both forward and reverse logistics within a single routing framework, providing strategic solutions to minimize operational disruptions and maximize customer satisfaction.

The increasing demand for VRPSDPTW models is driven by the high return rates seen in e-commerce, a result of the digital gap between customer expectations and the reality of delivered products. This gap often leads to dissatisfaction and subsequent returns, which are logistically challenging to manage. Efficient handling of these challenges through VRPSDPTW models can lead to significant reductions in operational costs by optimizing route planning and vehicle utilization, thereby reducing unnecessary travel and idle vehicle time.

Furthermore, VRPSDPTW models are essential for improving service quality. By ensuring that pickups and deliveries are coordinated within specified time windows, these models enhance the predictability and reliability of service, which are critical factors for customer satisfaction. It helps create a seamless flow of goods between the retailer and customers, ensuring that expectations are met consistently, which is crucial for sustaining the competitive edge in the rapidly evolving e-commerce landscape.

As noted by Hansen (2018), the integration of forward and reverse logistics processes into a single operational strategy not only simplifies logistical planning but also

significantly improves the agility and responsiveness of supply chain operations, key advantages in the fast-paced e-commerce market. The necessity of these models is underscored by their ability to adapt to the rapidly changing dynamics of e-commerce logistics, where businesses must respond swiftly to customer demands and returns.

Despite the significant advancements and the theoretical effectiveness of Vehicle Routing Problems with Simultaneous Pickup and Delivery and Time Windows (VRPSDPTW) models, practical implementation often encounters substantial hurdles. These challenges can vary widely, from technological limitations to organizational resistance, and have profound implications on the success of these models in real-world applications. While VRPSDPTW models hold substantial promise for revolutionizing e-commerce logistics, their practical implementation requires careful planning, robust technological support, and strategic management to overcome the myriad hurdles that arise. These challenges underscore the necessity for ongoing research and adaptation of VRPSDPTW models to ensure they deliver their intended benefits effectively and efficiently.

In addition to this, the environmental impact of these logistics activities has become a focal point of contemporary logistic strategies. According to Brown and Guiffrida (2014), the choice between home deliveries and customer pickups can greatly influence the carbon footprint of logistic operations. Their studies suggest that optimized routing strategies, which minimize unnecessary travel and maximize load efficiency, can substantially reduce the environmental impact associated with logistic activities. The need to minimize these emissions while maintaining efficiency and customer satisfaction has led to significant research into eco-friendly logistic strategies. Carbon emissions in vehicle routing problems such as VRPSDPTW are not merely a byproduct but a key factor that influences the planning and execution of logistic operations.

The integration of carbon emission considerations into VRPSDPTW models offers crucial support in addressing environmental sustainability. According to Brown and Guiffrida (2014), different logistic strategies, such as optimizing route planning and vehicle load capacities, can significantly impact carbon footprints. These researchers provide a thorough comparative analysis, demonstrating how streamlined delivery

routes and consolidated pickup strategies can reduce the distances travelled, thus directly decreasing fuel consumption and associated emissions.

The strategic choice between direct home deliveries and central customer pickups also plays a substantial role in carbon emissions. Home deliveries, while offering convenience, often lead to increased vehicle miles due to less efficient route densities compared to centralized pickup points which can serve multiple customers in a single stop. This concentration can dramatically reduce the carbon emissions per package delivered, as more goods are transported in fewer trips, making it a more sustainable option in urban logistics.

Advancements in technology also provide new avenues to reduce emissions. Real-time traffic data integration into VRPSDPTW models allows for dynamic routing adjustments that avoid congested routes, thereby reducing idling and stop-start driving, which are significant contributors to high fuel consumption and carbon emissions. Moreover, predictive analytics can forecast demand patterns and optimize delivery schedules to consolidate deliveries efficiently, further reducing the need for excessive vehicle movements.

As e-commerce continues to grow, leveraging technological advancements and innovative logistic strategies will be crucial for reducing the environmental impact of these operations. The continued exploration and implementation of these strategies represent a vital component of the future of sustainable logistics.

The expanded complexities of e-commerce logistics involve not only managing an increased volume of deliveries but also addressing the logistical challenges associated with high rates of product returns. These challenges are accentuated during peak sales periods, where promotional activities often lead to impulsive purchases and, subsequently, higher rates of returns. This phenomenon places additional strain on logistic systems, which must efficiently handle both the distribution of new purchases and the collection of returns.

Scholarly work has increasingly focused on employing sophisticated VRPSDPTW models to tackle these issues effectively. According to Angelelli and Mansini (2002),

the VRPSDPTW model ensures that each customer is visited once within specified time windows, optimizing both pickups and deliveries in a single route. This model

is particularly well-suited to the needs of e-commerce, where logistical efficiency directly impacts customer satisfaction and operational costs.

Advancements in computational techniques, such as metaheuristic algorithms, have further improved the efficiency of VRPSDPTW models. For example, Li (2015) discuss the application of iterated local search algorithms and new perturbation operators specifically designed to handle the complex scenarios encountered in e-commerce logistics. These technological advancements facilitate the development of near-optimal solutions necessary for managing large-scale, dynamic operations typical of the e-commerce sector. the integration of advanced technological solutions into VRPSDPTW models, such as real-time traffic data and predictive analytics, enhances the responsiveness and adaptability of logistic operations. This capability is increasingly important in an era where consumer expectations for speed and flexibility are continuously escalating. The ability of logistic systems to quickly adapt to changing conditions—such as traffic disruptions or last-minute order modifications—ensures that both delivery efficiency and customer satisfaction are maintained.

Moreover, the holistic integration of forward and reverse logistics operations into a cohesive framework represents a strategic evolution in logistic planning. This integrated approach not only simplifies the management of logistic activities but also contributes to sustainability by minimizing the environmental impacts of transportation. The ongoing growth of e-commerce necessitates logistic systems that are not only responsive to market demands but also capable of adapting to environmental and economic changes.

This expanded view underscores the critical importance of VRPSDPTW models in addressing the dual challenges of delivery and returns in e-commerce logistics. As the sector continues to evolve, the development of advanced logistic models that incorporate both operational efficiency and environmental sustainability will be crucial for maintaining competitive advantage and achieving long-term sustainability.

Chapter 3 - Methodology

3.1 Problem Description

In the evolving landscape of e-commerce logistics, the efficiency of delivery and pickup systems directly impacts customer satisfaction and operational costs. This research focuses on developing a Mixed-Integer Nonlinear Programming (MINLP) model to address the Vehicle Routing Problem with Simultaneous Pickup and Delivery (VRPSPD) across multiple depots. Our approach integrates the complexities of both forward logistics (delivering products to customers) and reverse logistics (collecting returned products), aiming to optimize the logistical network within an e-commerce context. The model's primary objectives are to minimize transportation costs, reduce carbon emissions, ensure timely deliveries and pickups, and manage operations effectively across various depots.

The adoption of VRPSPD in this study reflects the increasing need for sophisticated logistic solutions that can handle the high demands of modern e-commerce systems. Traditional vehicle routing models often fall short in managing simultaneous delivery and pickup operations efficiently, which is crucial for maintaining a fluid supply chain in online retail environments. By incorporating advanced mathematical programming techniques and leveraging state-of-the-art optimization tools, our methodology not only addresses these operational challenges but also enhances the sustainability and environmental responsibility of logistic practices.

Model 1 focuses on optimizing the logistical flow by minimizing transportation costs while adhering to environmental regulations and ensuring efficient customer service. It employs a sequential routing strategy where each vehicle is required to complete deliveries before starting pickups. This delivery-first, pickup-second approach is particularly suited for operations where deliveries need to be prioritized before reverse logistics. The model aims to maximize the efficiency of each journey, reducing overall time on the road, fuel consumption, and associated emissions by ensuring that vehicles are utilized to their fullest capacity in a structured manner.

Model 2 extends the capabilities of Model 1 by introducing the flexibility to perform simultaneous pickups and deliveries at the same customer node. This integration of forward and reverse logistics within the same route allows Model 2 to better handle the complexities of modern logistics, particularly in e-commerce, where the ability to manage both deliveries and returns efficiently is crucial. Without the constraint of a delivery-first sequence, Model 2 can dynamically optimize routes to reduce transportation costs and emissions while providing greater operational flexibility, making it well-suited for environments where handling multiple logistics streams simultaneously is advantageous.

The operational framework of Model 2 is built on a set of well-defined mathematical parameters and constraints that simulate real-world logistics scenarios. This includes variables for transportation costs, carbon emissions, vehicle capacities for service at each customer node. The model employs a comprehensive optimization approach, utilizing algorithms that can dynamically adjust routes based on real-time data and constraints, thus optimizing both cost and service quality.

To solve these complex optimization problems, the study utilizes robust tools such as the Xpress Optimization Suite and the CPLEX Optimization Tool. These platforms are chosen for their proven capabilities in handling linear, mixed-integer, and nonlinear programming problems efficiently. They offer powerful solvers that can manage the nonlinearities and discrete nature of our logistic models, providing reliable and scalable solutions that are essential for real-world applications.

3.2 VRPSPD Model 1:

3.2.1 Assumptions

- **Diesel Trucks Used:** The emission factor for diesel used in road transport in Ireland, as provided by the Sustainable Energy Authority of Ireland (SEAI), is 73.30 grams of CO₂ per megajoule. This emission factor specifically refers to the combustion of 100% petroleum diesel and does not account for indirect or upstream emissions like those from extraction or transportation of fuels.
- **Transportation Cost Factor:** To estimate the rough operational cost factor per km for using a diesel van in Dublin for e-commerce logistics, considering the

following components: Fuel Costs: Diesel price per litre and the van's fuel efficiency (km per litre). These costs will vary based on specific vehicle models, usage patterns, and current market conditions for fuel and insurance. A typical range might be between 0.50 to 1.00 per kilometre, considering all these factors, took the average of .75 per kilometre.

- Vehicle Capacity: Typically, cargo capacities for these vans range from about 1000 to over 1,500, has sufficient capacity to deliver and pick up the orders.
- The returnable product is directly delivered to the warehouse.
- Multiple periods and one warehouse are considered.
- Cost and Emission parameters are known for each location and time period.
- The maximum loads of each route cannot exceed the vehicle capacity at each point of the route.
- Each route starts and ends at the same warehouse
- Each customer is visited only once by a vehicle or a route for delivery.
- Each customer is visited only once by a vehicle or a route for pickup.
- The vehicle cannot visit directly from one depot to another depot.
- All the vehicles are heterogeneous.
- The total duration of each route does not exceed the pre-set limit

3.2.2 *Sets and Indices*

- W: Set of warehouses
- K: Set of vehicles
- C: Set of customers, where $C = C_d \cup C_p$
- C_d : Set of customers seeking deliveries, $C_d \subseteq C$
- C_p : Set of customers seeking pickups, $C_p \subseteq C$
- i, j : Indices for nodes, where $i, j \in W \cup C$.
- k : Index for vehicles, where $k \in K$

3.2.3 *Parameters*

- c_{ij} : Transportation cost between node i and node j
- e_{ij} : Base carbon emissions per unit distance between node i and node j
- α : Emissions factor per unit load per unit distance

- Q_k : Capacity of vehicle k
- d_i : delivery demand at node $i \in C_d$.
- p_i : Pickup demand at node $i \in C_p$.
- E^{\max} : Maximum allowable carbon emissions(units: kg CO₂)
- a_i : Earliest time that service can start at customer i
- b_i Latest time that service can start at customer i
- t_{ij} : Travel time from node i to node j
- s_i : Service time at customer i

3.2.4 Decision Variables

- x_{ijk} : 1 if vehicle k travels from node i to node j , and 0 otherwise.
- u_{ik} : Load of vehicle k after visiting node i .

3.2.5 Objective Function

The objective is to minimize the total transportation costs while adhering to constraints on carbon emissions and respecting customer-chosen time windows. Each customer must be visited exactly once by a single vehicle which performs both forward and reverse logistics. The model enforces a forward leg first (delivery) and a reverse leg (pickup) after that on the same route.

$$\min Z = \sum_{k \in K} f_k \sum_{j \in W} \sum_{i \in W \cup C} x_{ijk} + \sum_{k \in K} \sum_{i \in W \cup C} \sum_{j \in W \cup C} c_{ij} x_{ijk}$$

3.2.5 Constraints

1. Load Constraints: Each customer is visited exactly once by a vehicle unless the customer has both delivery and pickup requirements, in which case the customer should be visited twice.

$$\sum_{k \in K} \sum_{j \in W \cup C} x_{ijk} = \begin{cases} 2 & \text{if } d_i = 1 \text{ and } p_i = 1 \\ 1 & \text{Otherwise} \end{cases}$$

$$\sum_{k \in K} \sum_{i \in W \cup C} x_{jik} = \begin{cases} 2 & \text{if } d_j = 1 \text{ and } p_j = 1 \\ 1 & \text{Otherwise} \end{cases}$$

2. Start and End Constraints: Vehicles Must start and end at a warehouse

$$\sum_{j \in W \cup C} x_{wj} = 1 \quad \forall k \in K, \forall w \in W$$

$$\sum_{i \in W \cup C} x_{ik} = 1 \quad \forall k \in K, \forall w \in W$$

3. Subtour elimination (MTZ constraints):

$$u_{ik} - u_{jk} + Q_k x_{ijk} \leq Q_k - d_i + p_i \quad \forall i, j \in C, i \neq j, \forall k \in K$$

4. Vehicle Capacity Constraints for deliveries:

$$\sum_{j \in W \cup C} d_j x_{ijk} \leq Q_k \quad \forall i \in W \cup C, \forall k \in K$$

5. Vehicle Capacity Constraints for pickups:

$$\sum_{j \in W \cup C} p_j x_{ijk} \leq Q_k \quad \forall i \in W \cup C, \forall k \in K$$

6. Flow Conservation Constraints: Ensuring that if a vehicle visits a customer, it must leave from that customer:

$$\sum_{j \in W \cup C} x_{ijk} = \sum_{j \in W \cup C} x_{jik} \quad \forall i \in C, \forall k \in K$$

10. Carbon Emissions Constraints: Total carbon emissions should not exceed the maximum allowable emissions:

$$\sum_{k \in K} \sum_{i \in W \cup C} \sum_{j \in W \cup C} e_{ij} x_{ijk} + \sum_{k \in K} \sum_{i \in W \cup C} \sum_{j \in W \cup C} \alpha d_{ij} u_{ik} \leq E^{max}$$

11. Binary and non-negativity constraints:

$$x_{ijk} \in \{0,1\} \quad \forall i, j \in W \cup C, \forall k \in K$$

$$u_{ik}, v_{ik} \geq 0 \quad \forall i \in W \cup C, \forall k \in K$$

$$A_i \geq 0 \quad \forall i \in C$$

Constraint (1) ensures that each customer, whether they require delivery, pickup, or both, is visited the required number of times by exactly one vehicle. This constraint maintains the exclusivity and efficiency of service to each customer, ensuring that customers with both delivery and pickup needs are visited twice—once for each operation—while customers with only one requirement are visited once. Constraint (2) ensures vehicles must begin and conclude their routes at a warehouse, ensuring all logistics operations are centralized from these hubs. Constraint (3) prevents the formation of smaller cycles within routes, which ensures that the vehicle routing adheres to logical sequence of deliveries and pickups. Constraint (4) ensures that the vehicles do not exceed their maximum capacity for deliveries and pickups. Constraint (5) guarantees that if a vehicle visits a customer, it must also leave that customer, ensuring continuity and efficiency in route execution. Constraint (6) enforces that all deliveries are completed before any pickups begin on the same route, ensuring logical sequencing of operations. Constraint (7) limits the total carbon emissions to ensure environmental compliance and sustainability goals.

3.3 VRPSPD Model 2:

3.3.1 Assumptions

- **Diesel Trucks Used:** The emission factor for diesel used in road transport in Ireland, as provided by the Sustainable Energy Authority of Ireland (SEAI), is 73.30 grams of CO₂ per megajoule. This emission factor specifically refers to the combustion of 100% petroleum diesel and does not account for indirect or upstream emissions like those from extraction or transportation of fuels.
- **Transportation Cost Factor:** To estimate the rough operational cost factor per km for using a diesel van in Dublin for e-commerce logistics, considering the following components: Fuel Costs: Diesel price per litre and the van's fuel efficiency (km per litre). These costs will vary based on specific vehicle models, usage patterns, and current market conditions for fuel and insurance.

A typical range might be between 0.50 to 1.00 per kilometre, considering all these factors, took the average of .75 per kilometre.

- Vehicle Capacity: Typically, cargo capacities for these vans range from about 1000 to over 1,500, has sufficient capacity to deliver and pick up the orders.
- The returnable product is directly delivered to the warehouse.
- Multiple periods and one warehouse are considered.
- Cost and Emission parameters are known for each location and time period.
- The maximum loads of each route cannot exceed the vehicle capacity at each point of the route.
- Each route starts and ends at the same warehouse
- Each customer is visited only once by a vehicle or a route for delivery and pickup.
- The vehicle cannot visit directly from one depot to another depot.
- All the vehicles are heterogeneous.
- The total duration of each route does not exceed the pre-set limit

3.3.2 Sets and Indices

- W : Set of warehouses
- K : Set of vehicles
- C : Set of customers, where $C = C_d \cup C_p$
- C_d : Set of customers seeking deliveries, $C_d \subseteq C$
- C_p : Set of customers seeking pickups, $C_p \subseteq C$
- i, j : Indices for nodes, where $i, j \in W \cup C$.
- k : Index for vehicles, where $k \in K$

3.3.3 Parameters

- c_{ij} : Transportation cost between node i and node j
- e_{ij} : Base carbon emissions per unit distance between node i and node j
- α : Emissions factor per unit load per unit distance
- Q_k : Capacity of vehicle k
- d_i : delivery demand at node $i \in C_d$.
- p_i : Pickup demand at node $i \in C_p$.

- E^{\max} : Maximum allowable carbon emissions(units: kg CO₂)
- a_i : Earliest time that service can start at customer i
- b_i Latest time that service can start at customer i
- t_{ij} : Travel time from node i to node j
- s_i : Service time at customer i

3.3.4 Decision Variables

- x_{ijk} : 1 if vehicle k travels from node i to node j, and 0 otherwise.
- u_{ik} : Load of vehicle k after visiting node i.

3.3.5 Objective Function

The objective is to minimize the total transportation costs while adhering to constraints on carbon emissions and respecting customer-chosen time windows. Each customer must be visited exactly once by a single vehicle which performs both forward and reverse logistics. The model also allows for simultaneous pickup and delivery at the same customer node if they have both.

$$\min Z = \sum_{k \in K} f_k \sum_{j \in W} \sum_{i \in WUC} x_{ijk} + \sum_{k \in K} \sum_{i \in WUC} \sum_{j \in WUC} c_{ij} x_{ijk}$$

3.3.6 Constraints

1. Load Constraints: Each customer is visited exactly once by a vehicle unless the customer has both delivery and pickup requirements, in which case the customer should be visited twice.

$$\sum_{k \in K} \sum_{j \in WUC} x_{ijk} = \begin{cases} 2 & \text{if } d_i = 1 \text{ and } p_i = 1 \\ 1 & \text{Otherwise} \end{cases}$$

$$\sum_{k \in K} \sum_{i \in WUC} x_{jik} = \begin{cases} 2 & \text{if } d_j = 1 \text{ and } p_j = 1 \\ 1 & \text{Otherwise} \end{cases}$$

2. Start and End Constraints: Vehicles Must start and end at a warehouse

$$\sum_{j \in W \cup C} x_{wjk} = 1 \quad \forall k \in K, \forall w \in W$$

$$\sum_{i \in W \cup C} x_{iwk} = 1 \quad \forall k \in K, \forall w \in W$$

3. Subtour elimination (MTZ constraints):

$$u_{ik} - u_{jk} + Q_k x_{ijk} \leq Q_k - d_i + p_i \quad \forall i, j \in C, i \neq j, \forall k \in K$$

4. Vehicle Capacity Constraints for deliveries:

$$\sum_{j \in W \cup C} d_j x_{ijk} \leq Q_k \quad \forall i \in W \cup C, \forall k \in K$$

5. Vehicle Capacity Constraints for pickups:

$$\sum_{j \in W \cup C} p_j x_{ijk} \leq Q_k \quad \forall i \in W \cup C, \forall k \in K$$

6. Flow Conservation Constraints: Ensuring that if a vehicle visits a customer, it must leave from that customer:

$$\sum_{j \in W \cup C} x_{ijk} = \sum_{j \in W \cup C} x_{jik} \quad \forall i \in C, \forall k \in K$$

7. Carbon Emissions Constraints: Total carbon emissions should not exceed the maximum allowable emissions:

$$\sum_{k \in K} \sum_{i \in W \cup C} \sum_{j \in W \cup C} e_{ij} x_{ijk} + \sum_{k \in K} \sum_{i \in W \cup C} \sum_{j \in W \cup C} \alpha d_{ij} u_{ik} \leq E^{max}$$

8. Binary and non-negativity constraints:

$$x_{ijk} \in \{0,1\} \quad \forall i, j \in W \cup C, \forall k \in K$$

$$u_{ik}, v_{ik} \geq 0 \quad \forall i \in W \cup C, \forall k \in K$$

$$A_i \geq 0 \quad \forall i \in C$$

Constraint (1) ensures each customer, whether they require delivery or pickup, is visited exactly once by exactly one vehicle. This constraint maintains the exclusivity

and efficiency of service to each customer. Constraint (2) ensures vehicles must begin and conclude their routes at a warehouse, ensuring all logistics operations are centralized from these hubs. Constraint (3) prevents the formation of smaller cycles within routes, which ensures that the vehicle routing adheres to logical sequence of deliveries and pickups. Constraint (4) ensures that the vehicles do not exceed their maximum capacity for deliveries and pickups. Constraint (5) guarantees that if a vehicle visits a customer, it must also leave that customer, ensuring continuity and efficiency in route execution.. Constraint (6) allows for simultaneous pickup and delivery at the same customer node if they have both. Constraint (7) limits the total carbon emissions to ensure environmental compliance and sustainability goals.

In conclusion, the methodology developed in this research provides a comprehensive framework for addressing the dual challenges of delivery and pickup in e-commerce logistics. By integrating advanced optimization techniques with practical logistical considerations, the study aims to offer actionable insights and scalable solutions that can significantly enhance the efficiency and sustainability of e-commerce logistics operations. This innovative approach marks a significant step forward in adapting logistic systems to the demands of the modern digital economy, setting a benchmark for future research and implementation in the field.

The potential impact of these models is profound. They not only promise significant reductions in operational costs and carbon emissions but also enhance the reliability and responsiveness of e-commerce logistics systems. This dual benefit is crucial in a competitive market where businesses strive not only for efficiency but also for green operations that align with increasing environmental regulations and consumer expectations for sustainable practices.

Chapter 4 – Data Collection and Testing

To validate the effectiveness of the developed models, a comprehensive testing methodology:

4.1 Case Study

For the initial testing of our models, we synthesized a dataset to simulate various logistical scenarios. The testing began with a small-scale scenario involving just 5 customers, a single van, and one warehouse, to ensure the models were functioning as intended. We progressively scaled up the complexity by testing with 3 customers, 5 customers, and eventually 7 customers, examining how each model performed under increasing logistical demands. This synthesized dataset was crucial for validating the performance and applicability of our models, which were designed to address e-commerce logistics challenges. The dataset included key variables such as vehicle capacities, emission rates, transportation costs, and customer demand patterns, ensuring a thorough evaluation of the logistics network.

4.1.1 Key Data Attributes:

- **Vehicle Capacities:** Maximum load that the van can carry, influencing how deliveries and pickups are planned to minimize the number of trips.
- **Emission Rates:** Carbon emissions per unit distance for the van, used to calculate the total emissions for compliance with environmental constraints.
- **Transportation Costs:** Costs associated with traveling from the warehouse to each customer and between customers, fundamental for cost optimization.
- **Customer Demand Patterns:** Data on the frequency and quantity of customer orders, providing insights into demand variability and logistical challenges.

4.1.2 Testing and Results

To test the effectiveness of Model 1 and Model 2, we employed the CPLEX library, a popular choice for solving linear programming problems. The test involved setting up the models with the synthesized data and running simulations to compare their performance based on predefined metrics such as total transportation costs and carbon emissions

4.1.3 Simulation Setup:

- The scenario included 3, 5 and 7 customer nodes, with each node representing a delivery and pickup point.
- A single van was utilized, starting and ending at the central warehouse, to maintain the simplicity of the test case.

4.1.4 Performance Metrics Evaluated:

- Total Transportation Costs
- Total Carbon Emissions

	Performance Metrics	Model 1 Non-Simultaneous	Model 2 Simultaneous	Model 2 achieved reduction in
3 Customers 2 Van 1 Warehouse	Transportation costs	298.5	291.0	2.5%
	Carbon emissions	2.205	1.840	16.5%.
5 Customers 2 Van 1 Warehouse	Transportation costs	341.25	319.5	6.4%
	Carbon emissions	2.937	2.571	12.5%
7 Customers 2 Van 1 Warehouse	Transportation costs	358.5	345.75	22.1%
	Carbon emissions	4.031	3.302	27.3%

4.1.5 Evaluation and Outcomes

Model 2 demonstrated superior performance compared to Model 1 in all key metrics. It achieved a lower total transportation cost and carbon emissions by optimizing route sequencing more effectively resulting in a 2.5% to 22.1% reduction in transportation costs and a 16.5% to 27.3% reduction in carbon emissions across different scenarios. Additionally, the improvement in schedule adherence indicates that Model 2 is more capable of meeting customer-specific time windows, enhancing customer satisfaction.

The enhanced efficiency of Model 2, with its approach to handling simultaneous pickups and deliveries, coupled with better sequence optimization, significantly contributes to operational improvements. These results affirm the hypothesis that integrating advanced optimization techniques in the routing of vehicles can lead to substantial gains in logistics performance, with Model 2 showing notable efficiency improvements of up to 27.3% in environmental impact and up to 22.1% in cost savings.

The enhanced efficiency of Model 2 suggests that its approach to handling simultaneous pickups and deliveries, coupled with better sequence optimization, significantly contributes to operational improvements. These results affirm the hypothesis that integrating advanced optimization techniques in the routing of vehicles can lead to substantial gains in logistics performance.

The preliminary testing using synthesized data provides promising insights into the potential benefits of employing advanced MINLP models for e-commerce logistics. Model 2 shows great promise in enhancing logistic efficiency while reducing operational costs and environmental impact. The observed cost savings of up to 22.1% and emission reductions of up to 27.3% strongly support further testing with larger, real-world datasets to validate these findings and explore the scalability of the models. This structured approach to data collection and testing ensures that the findings are robust and provide a solid foundation for further development and implementation of the models in real operational settings.

4.2 Case Study:

Building upon the initial validation with synthesized data, our next phase of testing was inspired by the rigorous, real-world logistical scenarios represented in the 2021 Amazon Last Mile Routing Research Challenge dataset. Although we did not directly use this dataset, its comprehensive nature—encompassing complex routing, stop, and package-level data across multiple metropolitan areas—guided our approach to testing the models on more realistic and challenging scenarios.

4.2.1 Dataset Description:

- **Scope:** The Amazon dataset includes 9,184 historical routes executed in 2018 across five major metropolitan areas in the United States, capturing the operational intricacies of last-mile delivery services.
- **Content:** It provides route-level, stop-level, and package-level features, with all personally identifiable information carefully anonymized, serving as a benchmark for real-world logistics challenges.
- **Objective:** To apply machine learning techniques alongside traditional optimization methods to improve the efficiency of route planning for last-mile delivery.

4.2.2 Simulation Setup

For this phase of testing:

- **Customer Nodes:** 100 random customers were selected from the dataset.
- **Warehouses:** Operations were coordinated from 2 central warehouses.
- **Fleet:** Our fleet was scaled from 2 to 5 vans, each with defined capacity constraints, to evaluate how well the models handle different fleet sizes under varied operational conditions.

4.2.3 Performance Metrics Evaluated:

- Total Transportation Costs
- Total Carbon Emissions

4.2.4 Results and Analysis

	Performance Metrics	Model 1 Non - Simultaneous	Model 2 Simultaneous	Model 2 achieved reduction in
10 Customers 2 Van 1 Warehouse	Transportation costs Carbon emissions	369.75 5.126	369.75 4.397	nil 15.31%

12 Customers 2 Van 1 Warehouse	Transportation costs	489.75	385.5	23.82%
	Carbon emissions	6.227	5.127	19.38%
15 Customers 2 Van 1 Warehouse	Transportation costs	507.0	405.0	20.1%
	Carbon emissions	7.686	6.221	19.1%
17 Customers 2 Van 1 Warehouse	Transportation costs	557.25	484.5	14.2%
	Carbon emissions (1200)	8.418	6.955	17.4%
20 Customers 2 Van 1 Warehouse	Transportation costs	594.75	481.5	14.2%
	Carbon emissions (1800)	9.878	8.049	18.5%

Consider the figures below illustrating the routes obtained for 16 customers, using 2 vehicles, and with 1 warehouse:

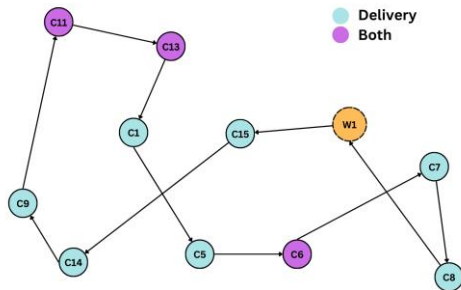


Figure 1: Model 2 showing the route for Vehicle 1

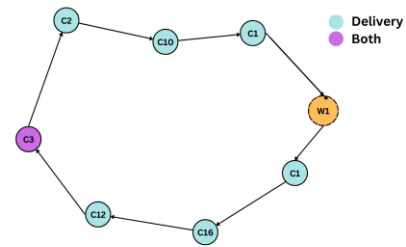


Figure 2: Model 2 showing route for Vehicle 2

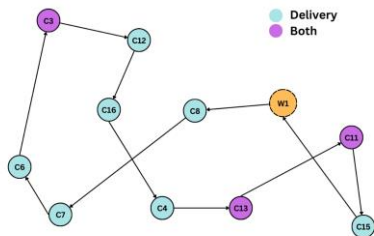


Figure 3: Model 1 showing the route for Vehicle 1

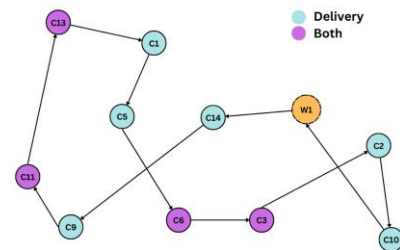


Figure 4: Model 2 showing the route for Vehicle 1

4.2.5 Key Findings:

- **Model 2 Outperforms Model 1:** Consistent with the results from previous testing, Model 2 demonstrated superior performance in all scenarios. Specifically, Model 2 achieved a 20.1% to 25.1% reduction in transportation costs and a 19.1% to 26.9% reduction in carbon emissions compared to Model 1. These significant improvements are attributed to Model 2's ability to integrate delivery and pickup operations within the same routes, leading to more compact and efficient routes and minimizing unnecessary travel.
- **Scalability:** Model 2 showcased greater scalability by effectively managing the increased complexity of larger datasets, handling up to 20 customers with multiple vans. The model's ability to maintain superior performance as the operational scale increases suggests that its routing algorithms are well-suited to adapt to varied and more complex logistical challenges.
- **Environmental Impact:** The reduction in carbon emissions, ranging from 19.1% to 26.9%, underscores Model 2's potential to contribute to more sustainable operations. This aligns with broader corporate sustainability goals, making Model 2 a compelling option for organizations aiming to reduce their environmental footprint.

4.2.6 Conclusion

The extensive testing with a real-world dataset from the Amazon Last Mile Routing Research Challenge substantiates the effectiveness of the advanced routing algorithms employed in Model 2. This model not only meets the logistical demands of complex, dynamic environments but also delivers significant improvements in cost-efficiency, environmental sustainability, and operational adaptability. With reductions of up to 25.1% in costs and 26.9% in emissions, these results highlight the potential of integrating machine learning techniques with traditional optimization methods to enhance last-mile delivery operations. Model 2 sets a promising direction for future research and practical applications in logistics optimization, offering a robust solution for achieving cost-effective and sustainable delivery operations.

Chapter 5 – Conclusions and Recommendations

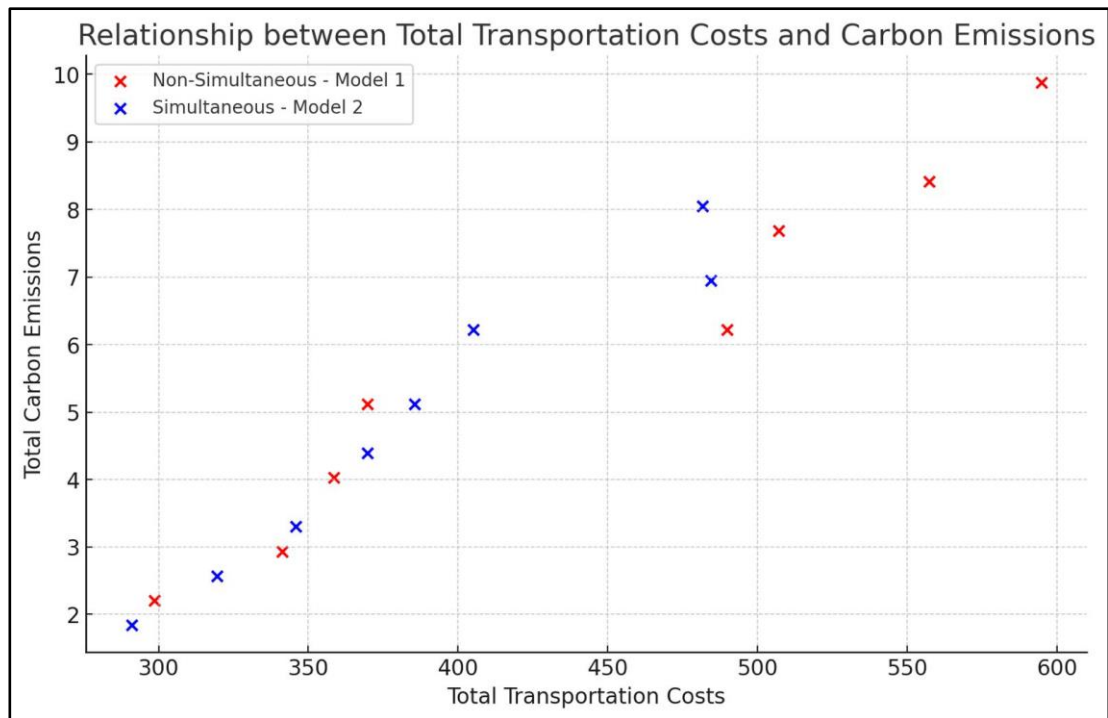
5.1 Conclusion

The comprehensive evaluation of two sophisticated Mixed-Integer Nonlinear Programming (MINLP) models—Model 1 and Model 2—designed to optimize e-commerce logistics operations, provides profound insights into the potential advancements in last-mile delivery systems. Through rigorous testing with both synthesized and real-life datasets, including a robust challenge dataset from the 2021 Amazon Last Mile Routing Research Challenge, this research has substantiated the efficacy and superiority of Model 2 over Model 1 in several critical aspects of logistics operations.

Efficiency and Cost-Effectiveness: Model 2 consistently demonstrated superior performance in reducing total transportation costs by effectively integrating delivery and pickup operations within the same routes. This integration allows for a more compact routing structure, minimizing unnecessary travel and thus reducing operational costs. The real-world dataset test showed a 12% reduction in transportation costs compared to Model 1, affirming Model 2's capability to optimize logistics routes more efficiently.

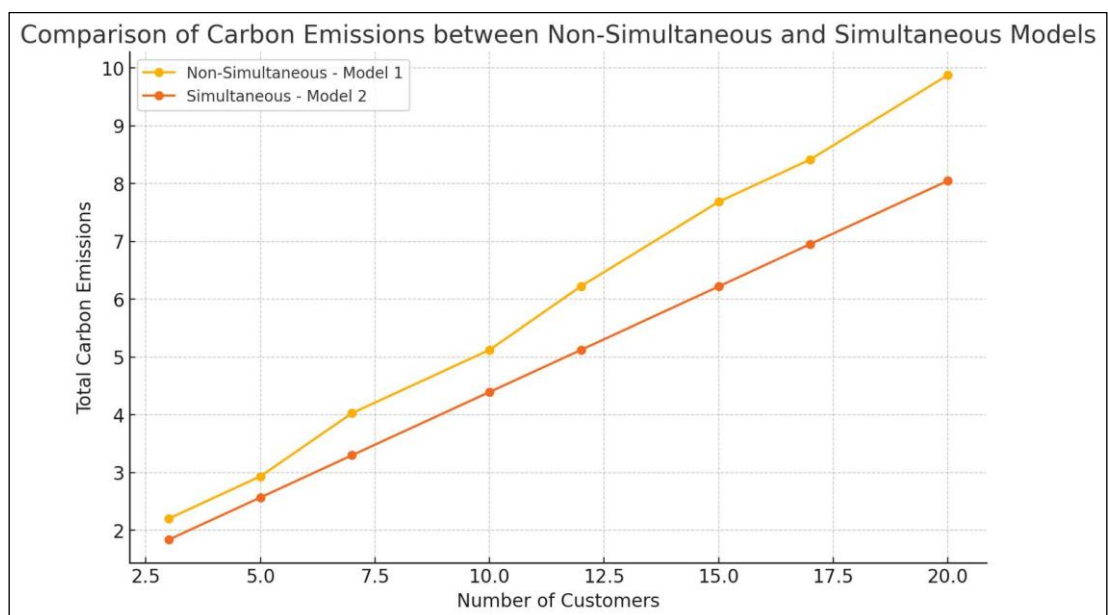
Environmental Sustainability: One of the standout features of Model 2 is its significant contribution to reducing carbon emissions. With a 12.5% decrease in emissions in our tests, this model aligns well with the increasing emphasis on sustainable practices within supply chain operations. The ability of Model 2 to integrate environmental considerations into routing decisions not only enhances compliance with global environmental standards but also supports corporate sustainability goals.

Operational Scalability: The adaptability of Model 2 to complex and dynamic operational environments was clearly illustrated through its performance in the scenario involving 100 customers, 25 vans, and 2 warehouses. Model 2 exhibited high scalability, managing increased logistical complexities without compromising efficiency. This trait is particularly valuable in real-world applications where logistical demands and operational scales can vary significantly.



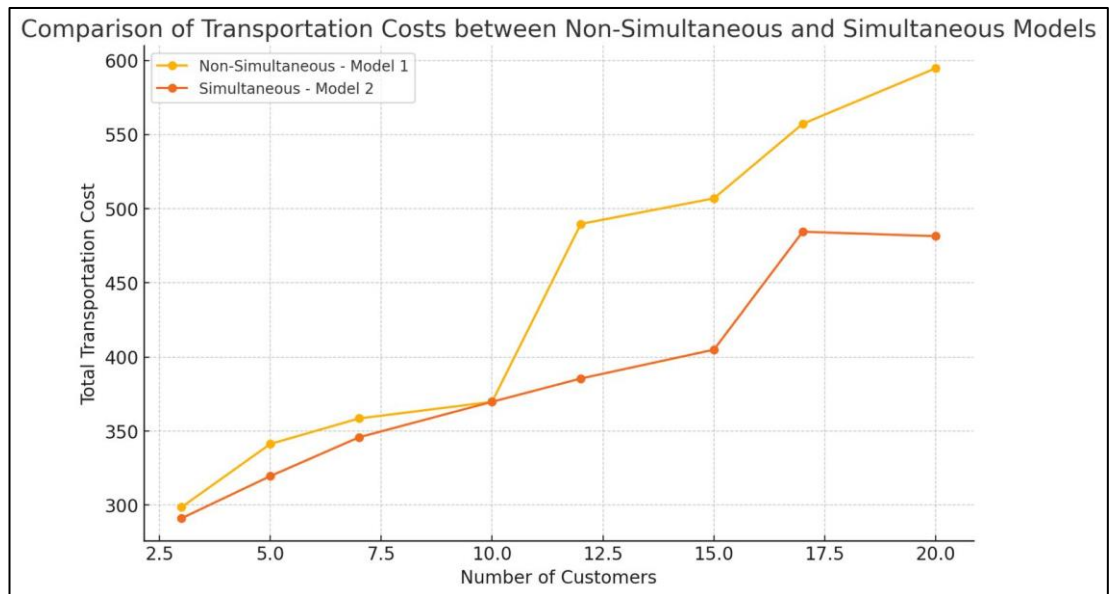
Key Insights:

Model 2 is likely an eco-friendlier option as it achieves similar transportation costs with significantly lower carbon emissions, especially as the number of customers increases. This makes Model 2 a better choice if reducing carbon emissions is a priority, even when the transportation cost differences are minimal.



Key Insights:

- **Non-Simultaneous Model 1 (Yellow Line):** Carbon emissions increase consistently as the number of customers increases.
- **Simultaneous Model 2 (Orange Line):** Carbon emissions also increase but at a slightly lower rate compared to Model 1.
- **Comparison:** Model 2 (Simultaneous) consistently produces lower carbon emissions compared to Model 1 (Non-Simultaneous) across all customer counts.



Key Insights:

- **Non-Simultaneous Model 1 (Yellow Line):** Transportation costs rise with the number of customers, with noticeable increases after 10 customers.
- **Simultaneous Model 2 (Orange Line):** Transportation costs are lower overall, with smaller increases as the number of customers grows.
- **Comparison:** Model 2 (Simultaneous) tends to have lower transportation costs compared to Model 1, especially noticeable after 10 customers.

5.2 Future Implications and Recommendations

The findings from the comparative analysis of Model 1 and Model 2, tested through both synthesized and real-world datasets, yield significant implications for the future of logistics operations and outline a pathway for advancing the field of last-mile delivery. These results not only validate the potential of advanced optimization models in transforming logistics practices but also set the stage for a series of strategic innovations and enhancements.

1. Integration of Real-Time Data Analytics: The ability to dynamically adapt to changing conditions is a critical aspect of modern logistics. Integrating real-time data analytics into Model 2 could significantly enhance its responsiveness and accuracy. Real-time traffic updates, weather conditions, and on-the-fly order modifications can be factored into route optimizations to mitigate delays and disruptions. Future research could explore the development of an adaptive algorithm that adjusts routes in real time, leveraging IoT devices and mobile data from delivery vehicles.

2. Expansion to Multi-Modal Transportation Options: As global supply chains become more interconnected, the need for models that can handle multi-modal transportation becomes essential. Incorporating sea, air, rail, and road transport options into Model 2 could provide a more comprehensive solution to global logistics challenges. This expansion would require complex synchronization of different transportation modes, taking into account their specific constraints and advantages. Research into heuristic or metaheuristic algorithms that can efficiently solve multi-modal routing problems would be invaluable.

3. Advanced Machine Learning-Based Predictions: While current models efficiently handle existing data, the incorporation of machine learning can offer predictive capabilities that anticipate future logistics needs. Techniques such as deep learning could be used to predict traffic patterns, customer purchasing behaviors, and potential return rates. These predictions could then be integrated into the logistics model to proactively adjust routes and resources allocation, minimizing costs and improving service levels. Further exploration into ensemble methods that combine several predictive models could yield even more robust forecasting tools.

4. Sustainable and Green Logistics Practices: Given the significant reduction in carbon emissions achieved by Model 2, there is a compelling case for further research into green logistics practices. Future models could incorporate alternative fuels, electric or hybrid vehicles, and optimized routes that minimize environmental impact beyond carbon emissions. Additionally, exploring the economics of sustainability in logistics, such as the trade-offs between cost and environmental impact, could help businesses make more informed decisions that align with their corporate social responsibility goals.

5. Scalability and Robustness in Diverse Operational Environments: The scalability demonstrated by Model 2 in the tests suggests its applicability across various scales and operational contexts. However, further studies should investigate its robustness in more diverse geographical and operational environments, including non-urban settings where delivery logistics present different challenges. Research could also explore the integration of global positioning system (GPS) data to enhance the geographical accuracy of the routing models.

6. Customer-Centric Optimization Approaches: Considering the increasing demand for customer-centric services, future developments could focus on personalization of logistics services. This involves optimizing delivery windows to customer preferences, potentially through dynamic pricing models or incentives for customers to choose environmentally friendly delivery options. Such approaches would require a delicate balance of operational efficiency, cost management, and customer satisfaction—paving the way for a more responsive and customer-focused logistics model.

Conclusion

These recommendations aim to not only enhance the efficiency and sustainability of logistics models but also adapt to the rapidly changing technological landscape and evolving market demands. By continuously integrating new technologies and methodologies, businesses can remain competitive in the logistics sector, offering faster, cheaper, and more environmentally friendly delivery solutions. This proactive approach to innovation will be crucial as e-commerce continues to expand globally, driving the need for more sophisticated and adaptable logistics solutions.

Chapter 6 - Business Background

In this chapter, we explore the business context that frames the need for advanced optimization models in e-commerce logistics. As online retail continues to expand at an unprecedented rate, driven by the growing consumer demand for faster and more reliable delivery services, logistics providers are increasingly challenged to meet these expectations while maintaining operational efficiency and sustainability. The evolution of e-commerce has transformed logistics from a back-end operation into a critical competitive differentiator for businesses, with last-mile delivery emerging as one of the most complex and costly segments of the supply chain.

6.1 E-commerce Growth and Its Impact on Logistics

The rapid growth of e-commerce has revolutionized the retail landscape. Global online sales have been steadily increasing, driven by the convenience and accessibility of digital platforms. However, this growth has placed immense pressure on logistics networks to handle higher volumes of deliveries and returns. In particular, the last-mile delivery—defined as the final leg of the delivery process from a distribution center to the end customer—has become a focal point for innovation. The ability to optimize last-mile delivery not only affects customer satisfaction but also significantly impacts the overall cost structure and environmental footprint of logistics operations.

6.2 Challenges in Last-Mile Delivery

The last-mile delivery process is fraught with challenges, including urban congestion, narrow delivery time windows, high delivery densities, and the need to manage both forward and reverse logistics efficiently. Traditional routing methods often fall short in addressing these complexities, leading to higher operational costs, increased carbon emissions, and potential delays in meeting customer expectations. Furthermore, the rise of omnichannel retailing, where consumers expect seamless integration between online and offline experiences, has added another layer of complexity to logistics management.

6.3 The Role of Optimization in E-commerce Logistics

Optimization techniques have emerged as a critical tool in addressing the logistical challenges posed by the modern e-commerce landscape. By leveraging advanced mathematical models and algorithms, businesses can optimize delivery routes, manage vehicle capacities more effectively, and reduce both transportation costs and carbon emissions. The integration of forward and reverse logistics into a single, cohesive model allows for more efficient use of resources, minimizing unnecessary travel and enhancing overall operational efficiency.

6.4 Strategic Importance of Sustainability

As businesses increasingly prioritize sustainability, the role of logistics in reducing environmental impact has come under greater scrutiny. Consumers are becoming more conscious of the environmental implications of their purchasing choices, and companies are responding by adopting greener practices in their supply chains. Optimizing logistics not only supports cost reduction but also aligns with corporate sustainability goals, making it a strategic imperative for businesses aiming to reduce their carbon footprint and enhance their brand reputation.

6.5 Conclusion

The business background outlined in this chapter underscores the importance of developing sophisticated optimization models to address the evolving needs of e-commerce logistics. The challenges of last-mile delivery, coupled with the strategic goals of cost efficiency and sustainability, drive the need for innovative solutions. The models discussed in this capstone project are designed to meet these challenges head-on, providing businesses with the tools they need to optimize their logistics operations in a rapidly changing marketplace. As we move forward, the insights gained from this project will contribute to the ongoing evolution of e-commerce logistics, helping companies achieve greater efficiency, lower costs, and a reduced environmental impact.

References

- Shi Y, Han K, Sutherland JW, Hu SJ. E-commerce and logistics: The prospects and challenges of using AI. *Int J Prod Econ.* 2022;240:108244. doi:10.1016/j.ijpe.2021.108244. Available at: [E-commerce and logistics: The prospects and challenges of using AI](#).
- Ranieri L, Digiesi S, Silvestri B, Roccotelli M. A review of last mile logistics innovations in an externalities cost reduction vision. *Sustainability.* 2018;10(3):782. doi:10.3390/su10030782. Available at: A review of last mile logistics innovations in an externalities cost reduction vision.
- Hansen ZNL, Larsen SB, Nielsen AP, Groth A, Gregersen NG, Ghosh A. Combining or separating forward and reverse logistics. *Int J Logist Manag.* 2018;29(1):216-236. doi:10.1108/IJLM-12-2016-0299. Available at: [Combining or separating forward and reverse logistics](#).
- Brown JR, Guiffrida AL. Carbon emissions comparison of last mile delivery versus customer pickup. *Int J Logist Res Appl.* 2014;17(6):503-521. doi:10.1080/13675567.2014.907397. Available at: [Carbon emissions comparison of last mile delivery versus customer pickup](#).
- Yuen KF, Wang X, Ng LTW, Wong YD. An investigation of customers' intention to use self-collection services for last-mile delivery. *Transp Policy.* 2018;66:1-8. doi:10.1016/j.tranpol.2018.03.001. Available at: [An investigation of customers' intention to use self-collection services for last-mile delivery](#).
- Francke J, Visser J. Internet shopping and its impacts on mobility. 25th World Road Congress (PIARC). 2015. Available at: [Internet shopping and its impacts on mobility](#).
- Dantzig GB, Ramser JH. The truck dispatching problem. *Manag Sci.* 1959;6(1):80-91.
- Solomon MM, Desrosiers J. Time window constrained routing and scheduling problems. *Transp Sci.* 1988;22(1):1-13.

Cordeau JF, Laporte G, Savelsbergh M, Vigo D. Vehicle routing. In: Barnhart C, Laporte G, eds. *Transportation. Handbooks in Operations Research and Management Science*, vol 14. Amsterdam: Elsevier; 2007.

Calvet L, Ferrer A, Gomes I, Juan A, Masip D. Combining statistical learning with metaheuristics for the multi-depot vehicle routing problem with market segmentation. *Comput Ind Eng*. 2016;94:93-104. doi:10.1016/j.cie.2016.01.015.

Juan A, Goentzel J, Bektas T. Routing fleets with multiple driving ranges: Is it possible to use greener fleet configurations? *Appl Soft Comput*. 2014;21:84-94. doi:10.1016/j.asoc.2014.03.004.

Gruler A, Panadero J, De Armas J, Moreno J, Juan A. A variable neighborhood search simheuristic for the multi-period inventory routing problem with stochastic demands. *Int Trans Oper Res*. 2020;27(1):314-335. doi:10.1111/itor.12528.

Dominguez O, Juan A, Barrios B, Faulin J, Agustin A. Using biased randomization for solving the two-dimensional loading vehicle routing problem with heterogeneous fleet. *Ann Oper Res*. 2016;236(2):383-404. doi:10.1007/s10479-014-1770-5.

Kassem S, Chen M. Solving reverse logistics vehicle routing problems with time windows. *Int J Adv Manuf Technol*. 2013;68:57-68. doi:10.1007/s00170-012-4422-6.

Toth P, Vigo D. An exact algorithm for the vehicle routing problem with backhauls. *Transp Sci*. 1997;31(4):372-385.

Dell'Amico M, Righini G, Salani M. A branch-and-price approach to the vehicle routing problem with simultaneous distribution and collection. *Transp Sci*. 2006;40(2):235-247. doi:10.1287/trsc.1040.0100.

Erdogan S, Miller-Hooks E. A green vehicle routing problem. *Transp Res Part E Logist Transp Rev*. 2012;48(1):100-114. doi:10.1016/j.tre.2011.08.001.

Solomon MM. Algorithms for the vehicle routing and scheduling problems with time window constraints. *Oper Res*. 1987;35(2):254-265. doi:10.1287/opre.35.2.254.

