



# INSTITUTE OF AERONAUTICAL ENGINEERING

(Autonomous)

Dundigal - 500 043, Hyderabad, Telangana

## Examinations Control Office

**Examination**

B TECH VI SEMESTER END EXAMINATIONS REGULAR JUNE 2025 REG UG20

**Month & Year**

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**Course Name**

SOFTWARE PROJECT MANAGEMENT

**Course Code**

ACIC05

**E-Code**

8573

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### Instructions to Evaluators

- ❖ Evaluators should spend at least 3-5 minutes on one answer booklet during the evaluation.
- ❖ Evaluators should cross check that marks are allotted for all the attempted questions.
- ❖ The marks should be assigned fairly according to the mark distribution specified in the scheme of evaluation.
- ❖ For questions that were attempted incorrectly, evaluators are required to award zero marks.
- ❖ The evaluator must give a proper justification in case of any mistakes identified in the marks provided.

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1.a

### Conventional software Management -

The conventional project management refers to the primitive and traditional techniques and methodologies with linear and rigid properties.

for example :- Waterfall Model.

characteristics of conventional software performance :

- Low success rate, the traditional software project management have low success rate,
- Rigid phases, In traditional software project management the project have rigid structure, so they are not flexible to any changes in the requirements
- Linear and Ordered, In traditional or conventional software project the phases are linear. One phase must be completed to move on to the next phase
- Defect Propagation, The defects in one phase may propagate/pass/forwarded to the next phases
- High bug fixing costs, as in the conventional projects the testing is done during the terminal/last phases, the bug fixing or any



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changes will cost more than 100 times in the traditional projects.

→ No Customer/ stake holder feedback or involvement, here the customer/ stake holder will only get to review their product during deployment or the production.

\* In conclusion the main characteristics of the conventional Software performance include Rigid phases, Linear flow of phases, defect propagation, high change cost, no customer/ stake holder feedback and have low Quality and Maintainability resulting in the failure of the project plan.

### Evolution of Software Economics :

The economics in the context of the software project management include the budget estimation and analysis, risk analysis and other tasks like resource planning and project process management or scheduling.

The software economics plays an important role in the project management it provides a precise structure about time (duration), Resources (Personnel and money) needed for the completion of the project.



Q.No.

The evolution of Software-economics refers how the software economic evolved over the different methodologies like in Conventional, Transitional and the Modern Project Management.

In the Conventional Management the project is developed from the scratch, which took more resources and time to complete.

- In the ~~Transit~~ Transitional Management people started using tools like IDE, etc and only less than 70% code is reused.
- But coming to the Modern Project Management people included the usage of tools and predefined or developed packages which made the efficient use of resources.



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## 1.6 Pragmatic Cost Estimation :-

The pragmatic cost estimation is estimation of the budget in a real-world and practical way, using the knowledge like historic knowledge of the Organization and Experiences, but not based on the theoretical Models.

In pragmatic cost estimation the budget is estimated based on the experience and intuitions and based on current market which will give more accurate results compared to the cost estimation using the methods like from the theoretical Models.

→ It is a practical cost estimation method based on realworld scenarios and factors

→ It is based on the experience gained by the historic Data.

→ More Accurate and effective for Modern project cost estimation.

→ Could use Data Mining tools like preprocessing, mining pattern and Analysis of historic data to do the estimation





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Differences between Pragmatic Cost-estimation and the cost estimation using the theoretical Models.

Pragmatic Cost Estimation	Theoretical Models
<ul style="list-style-type: none"><li>• Uses practical knowledge to do cost-estimation</li><li>• Real-world and practical way to estimate the budget</li><li>• Suitable for Organizations with large historic-data.</li><li>• Needs experience and proper understanding of the Market for the estimation</li><li>• accurate for any sized projects</li></ul>	<ul style="list-style-type: none"><li>• Uses the theoretical models to do the cost estimation</li><li>• theoretical and process centric way to estimate budget</li><li>• Best for small or start up Organizations</li><li>• Just need project Requirement and a theoretical Model like "COCO MO" to perform estimation</li><li>• Not accurate for complex or unique projects</li></ul>



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2.α

## Modern Software Management :-

The modern software management refers to the usage of latest and Modern tools and Methodologies to implement a project. This includes proper planning, scheduling, scope identification, process management and budget estimation using latest tools and Methods.

### Core principles of Modern Software Management:

- Proper team management, The team should be hierarchical with proper accountability.
- Improved size, The size of the project should be minimized without any feature loss.
- Personnel development, The team should be well balanced to help new people to gain knowledge.
- Environment, The project should use modern tools and automate the iterative/Repetitive tasks to improve efficiency.
- Planning, The every phase should be properly planned before the implementation.



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→ Required Quality, The project should achieve the both functional and non-functional requirements.

### Peer Inspection :-

The peer inspection plays an important role to maintain the project quality, the peer inspection refers to the regular project inspection done in a project, there are the steps in peer inspection.

- i) Planning :- Plan the inspection by identifying scope and schedule it.
- ii) Overview Meeting :- Conduct a overview meeting with the team and explain the phase.
- iii) Preparation :- Prepare for the inspection, make the code readable and reusable.
- iv) Inspection :- Go through the project find any missing thing, or modification, that could affect the software quality.
- v) Rework & Follow-up :- Make the reported change and fix the bug reported and follow up with the state-holders.

Here in modern software management the peer-inspection is a continuous process.





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2.b

### Software Economics :-

The software economic refers to the study and analysis of the software aspects such as budget/cost analysis, risk analysis, resource management and planning. The software economics play an important role in the Software development life cycle (SDLC).

The five Strategies to improve software economics:

#### (i) Improving Scale :-

In software the more is not equal to better. The more code (SLOC) makes the project complex and hard to debug and expensive changes. Making it as a Bad Quality product of inefficient. So the code must be refined, reusable, modularized and ~~Bad~~ Readable.

#### (ii) Improving Team Management :-

Team management plays an important role in improving software economics. The team should be properly Organized



Q.No.

in a hierarchical manner. And : this will improve the accountability and co-ordination

### (iii) Automating Tasks :-

The repetitive tasks like testing, building, deploying should be automated which will improve efficiency, reduce manual error, and make it efficient by giving more time to do better things to the developer.

→ Use tools like, Selenium for test automation, JIRA, Bugzilla for Bug Tracking and finally Jenkins for CI/CD Automation

### (iv) Improving Process :-

The process is a structure way of doing a task, follow proper process methods for best outcome. There are Three types of software process.

- Meta process
- Macro process
- Micro process.



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#### 10) Peer Inspection :-

It is an inspection method to improve the product Quality, which induced the following steps,

1. Planning
2. Overview Meeting
3. Preparation
4. Inspection
5. Report & Follow up

#### Improving Team Effectiveness :-

The Effective team is important to improve the software economics. As in the statement of Barry Boehm, the "80% contribution comes from the 20% contributors". The team member should properly communicate and coordinate with each other. And Actively participate in standup meeting and stay upto date with the project progress.



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### 3.a Life Cycle Phases :-

The life cycle phases explain the each activity and things done in a software development life cycle.

#### (i) Inception Phase :-

The inception phase is the initial and an important phase in a software development life cycle. In this phase the understanding of the project and definition of the high-level requirement is done.

example :- Client-Manager meetings, Stakeholder views of project etc

#### (ii) Elaboration Phase :-

The elaboration phase is the second phase in the software development life cycle. In this phase, the project planning and project requirements and its features are defined. Things like requirement Analysis, System design etc come under the elaboration. The project is elaborated to the team and the stakeholder. And Acceptance Testing, integration plans are defined here.



Q.No.

example:-

- Listing project requirements and features
- Project planning like methods, phases, resources, cost, and complexity

(iii) Construction Phase :-

The construction phase is the main development phase in the software development life cycle. The construction phase includes building modules and resources files and integrating them together to produce the final product.

example:-

- Building individual pages like login, home, about etc.
- And integrating them into one product.

(iv) Transition phase :-

The Transition phase is the final phase in the software development life cycle. In here the developed project will be formalising into the final final product. Here, system testing, unit testing and





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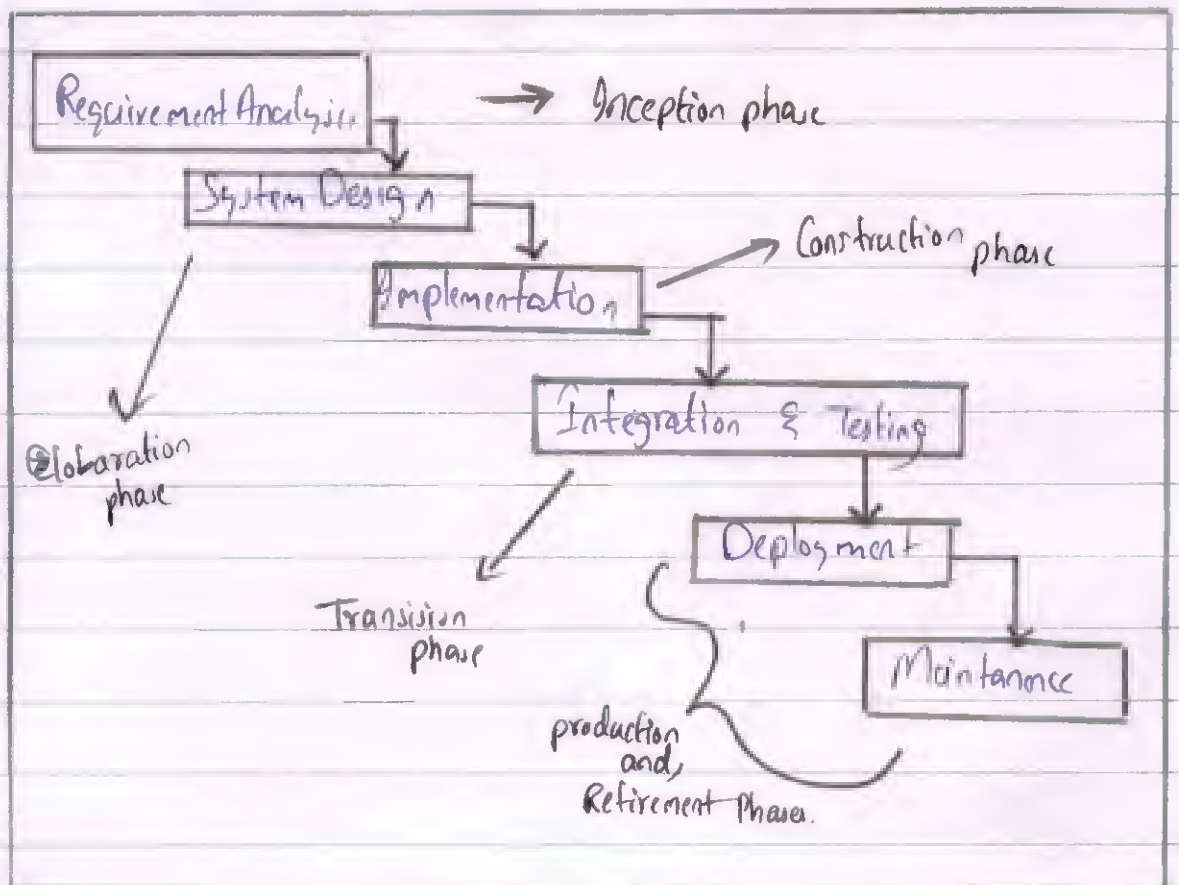
the acceptance testing are done to get the clients view of the project built.

Example - Testing the product with system testing

and there are other phases in the software development life cycle.

- Production phase and,
- Retirement phase.

Now, let us see the Water Fall Model as example





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### 3.b Behavioral and Object Models :-

The behaviour and the Object Models are widely used in the software project management and development. They are built using the Modelling language like Unified Modelling language (UML) or other mean. They are also known as UML diagrams. These UML Models help in the project planning and the designing phases of a software development. Here The behavioural Models are used to define the interaction between the Objects in a given schema. Whereas the Object Models explain the structure of the Model like attribute and types. - Let's see the kinds of Behavioural and Object Models.

- (i) Entity Relation Diagram
- (ii) Class Diagram
- (iii) State Transition Diagram
- (iv) Object Diagram
- (v) Use Case Diagram
- (vi) Flow Diagram
- (vii) Architecture Diagram



Q.No.

### Role of Model-based Architecture :-

In technical perspective the model based architecture plays a significant role in the development and also in management. The models give an overview of the design and the plane, making it easy for the developer to understand and implement accurately. The Model also used as artifact which could help next team to understand the scheme and the component of the project.

- Proper Understanding of the design
- Easy reference to implement
- Used as a programmatic Artifact
- Help, the next-team to understand the project component
- Act as the blueprint for the project.



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5.a

### Management Indicators :-

Management indicators are the metrics that are used to track the management aspects like progress, resources, estimation etc. They are measurable indicators.

Types of management indicators :

- Source Lines of Code (SLOC)
- Schedule deviation
- Cost deviation
- Team Velocity, etc.,

### Quality Indicators :-

Quality metrics that are used to measure and <sup>assess</sup>~~assess~~ the quality of a software product.

Types of Quality indicators.

- Defect Density
- Defect Recovery Rate
- Mean time defect
- Mean time recovery
- Fault tolerance
- Load response Time
- Robust Service Rate etc,



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These management indicators and the Quality Indicators play an important role in the software project management in the aspect of tracking progress and monitoring.

### Project Control Techniques:-

The project control techniques are the techniques used to control the project, like completion rate, resources and cost. These are very important for the proper completion of the project. There are four common techniques used to control the project.

- Changing Resource
- Adding people to team
- Updating Schedule
- Re-estimation of the Cost/Budget





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5.b

Management Indicators :-

Management indicators are the software metrics that are used for tracking the project progress, resources, and perform estimation of Risk and Cost. These are the measurable values. There are a few management indicators that are commonly used

- Source Lines of Code (SLOC)
- Cost deviation
- Schedule deviation
- Team velocity
- Rate of development
- Defect Density
- Quality Rating
- Rate of Phase Completion etc.

These are the few management indicators that are used commonly in a software project Management.

Evolution of Project Organization

In software project Management the project Organization is an key aspect



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which include, planning, defining scope, allotting and managing Budget, Adjusting Resource and personnel to the project team. The project Organization has been evolving according to the model used. No the project Organization is hierarchical. There are three main project Organizations.

- Line - of - Business Organization
- Project Based Organization
- Matrix Organization.

### Role of Process Automation :-

The process automation plays an significant role in the project management. The repeated task and possible tasks should be automated. The automation will improve efficiency, reduce the manual errors, and gives more time to the developer to do more work.

- More efficient
- Reduces Manual errors
- Save Time
- Improves The accuracy.



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## 7.a Software project Management :-

The software project Management refers to the planning, defining scope, team management, economic management like budget and resources, scheduling the phases and defining the phases. The software project Management helps the development of the project. As we know that only 15% of the whole project development is coding and rest 85% include planning, scheduling, and maintaining the project.

### Challenges in Software Project Management :-

- \* Cost Estimation, The cost/Budget estimation is one of the complex challenges faced in the project Management. Depending on the size and scale of the project it will be more complex to perform an accurate estimation.
- \* Transitioning to future Management, The transitioning of a project from the modern project development to the future software project



Q.No.

management will be complex and time taking.

\* Training personnel, - The team members should be aware of the future software project Management approaches like, Agile development, iterative sprint development, CI/CD etc,

### Opportunities in future Software project Management:-

There is a good scope in the future software project Management techniques. Many companies and Organization are transitioning to the Agile Methodologies and devOps etc, This will help the Organization to do the development in a stakeholder view. The future SPM is very suitable for the current Market.

### Modern Project Profiles:-

Project Profiles are the overview or domain of a project, than as follows

- 1, Cloud profile project
- 2, Service profile project
- 3, AI/ML profile project etc,



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### 7.b Modern Management Methods:-

In modern Management, the project is not built from ~~scratch~~ scrap. We use tools, automation, and packages to build our project. • Which will improve the cost, time and improve ~~of~~ our software quality.

### Next Generation Software Economic:-

The next generation of software economic are the future standards for the software project Management. These included Agile Methodologies, iterative phases or sprints and devOps tool to automation like CI and CD which will help the proper futuristic project needs.

Considering the organization using the Modern management Methods like

- Code Reusability
- Modularization
- Package, and tools,

to It is better to transition into the next generation software economic for the upcoming project in the Organization. This Transition will help





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- Organize the project
- User centric
- Continuous feedback
- CI/CD
- DevOps and Agile Methodologies



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## ROUGH WORK

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