

5.6 Vendors Overview

This year was particularly successful for **Futuro Inteligente, Lda.**, marking a period of growth and consolidation of our strategic partnerships. Overall expenditures were carefully allocated across technology providers and service suppliers, ensuring both stability and innovation in our operations.

As the data highlights, the **largest share of investment was directed towards Futuro Inteligente, Lda. itself**, reflecting its central role in research, development, and the calibration of smart mobility solutions. This category represents the majority of annual expenses and underlines the company's ongoing commitment to long-term innovation.

Other key contributors included **GreenAI Systems, Unipessoal**, supporting predictive maintenance of our parking infrastructure, and **CloudCity Hosting, SA**, ensuring secure and reliable data management. Meanwhile, **SmartCity Solutions** and **DataTech Analytics** provided essential sensor networks and analytic dashboards that continue to drive efficiency in our daily operations.

As we can see in the charts, the financial distribution is clearly weighted towards innovation and R&D, which positions the company strongly for sustainable growth in the coming years. The balance of smaller but essential contracts demonstrates our diversified and stable approach to supplier management.

Company	Purpose and integration	Expense (€)
CloudCity Hosting, SA	Database hosting and backups	95 000,00 €
DataTech Analytics, Lda.	Usage reports and dashboards	60 000,00 €
Futuro Inteligente, Lda.	AI calibration & smart mobility R&D	970 801,60 €
GreenAI Systems, Unipessoal	Predictive maintenance for parking meters	110 000,00 €

Table 18 – List of Most Influential Vendors

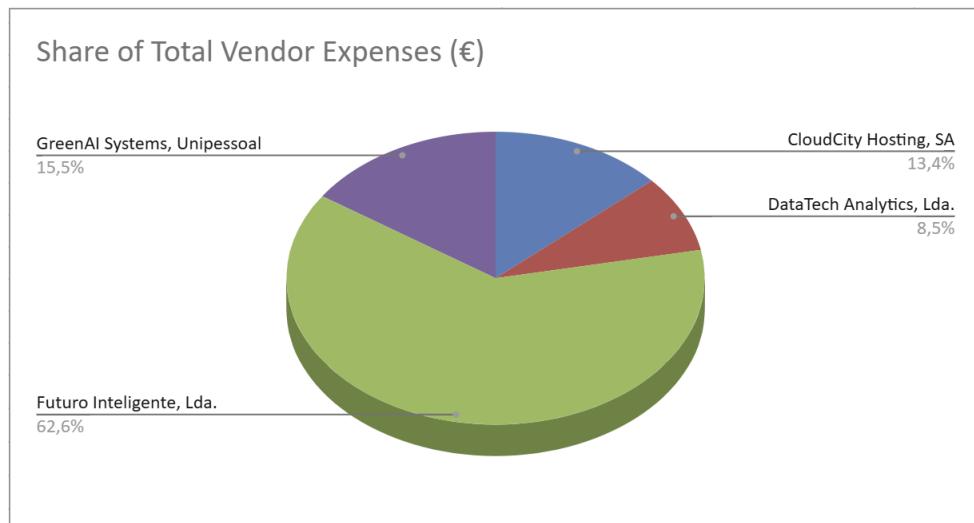


Figure 23 – Pie Chart of Vendor Expenses

5.7 Infrastructure Leasing Overview

In this section, we highlight our company's investments related to space leasing. MEMEL manages a set of facilities owned by licensor companies, with which mutual agreements are in place. Each partner company receives a percentage of the revenue generated, proportional to its contribution, ensuring a balanced and sustainable collaboration model.

The data shows that most of the investment went into space leasing at both **Câmara Municipal de Lisboa** and **Centro Comercial Colombo**, reflecting their role as the company's main headquarters and area of operation.. This category represents the majority of annual rental expenses and underlines the company's commitment to maintaining a secure and professional environment for daily activities.

Other key contributors included **Futuro Inteligente, Lda.** providing a dedicated research and testing workspace, and the **Estádio da Luz**, which hosted large-scale demonstrations, workshops, and external stakeholder engagement. Meanwhile, the **Hotel Sheraton** offered additional conference and meeting spaces, supporting strategic presentations and collaborative initiatives.

As we can see in the charts, the financial distribution is clearly weighted towards maintaining high-quality facilities, which positions the company strongly for sustainable operations in the coming years. The balance of smaller but essential rental agreements demonstrates our diversified and stable approach to infrastructure management.

Company / Location	Purpose and integration	Expense (€)
Câmara Municipal de Lisboa	Space leasing	860 000,00 €
Centro Comercial Colombo	Office space leasing	150 000,00 €
Futuro Inteligente, Lda.	Research & testing workspace	147 600,00 €
Estádio da Luz	Event hall rental for product demos & workshops	75 000,00 €
Hotel Sheraton	Conference room rentals for stakeholder meetings	55 000,00 €

Table 19 - List of Most Rentable Infrastructures