

5.6 Vendors Overview

This year was particularly successful for **Futuro Inteligente, Lda.**, marking a period of growth and consolidation of our strategic partnerships. Overall expenditures were carefully allocated across technology providers and service suppliers, ensuring both stability and innovation in our operations.

As the data highlights, the **largest share of investment was directed towards Futuro Inteligente, Lda. itself**, reflecting its central role in research, development, and the calibration of smart mobility solutions. This category represents the majority of annual expenses and underlines the company’s ongoing commitment to long-term innovation.

Other key contributors included **GreenAI Systems, Unipessoal**, supporting predictive maintenance of our parking infrastructure, and **CloudCity Hosting, SA**, ensuring secure and reliable data management. Meanwhile, **SmartCity Solutions** and **DataTech Analytics** provided essential sensor networks and analytic dashboards that continue to drive efficiency in our daily operations.

As we can see in the charts, the financial distribution is clearly weighted towards innovation and R&D, which positions the company strongly for sustainable growth in the coming years. The balance of smaller but essential contracts demonstrates our diversified and stable approach to supplier management.

Company	Purpose and integration	Expense (€)
CloudCity Hosting, SA	Database hosting and backups	95 000,00 €
DataTech Analytics, Lda.	Usage reports and dashboards	60 000,00 €
Futuro Inteligente, Lda.	AI calibration & smart mobility R&D (Q1–Q4)	789 269,60 €
GreenAI Systems, Unipessoal	Predictive maintenance for parking meters	110 000,00 €

Table 18 – List of Most Influential Vendors

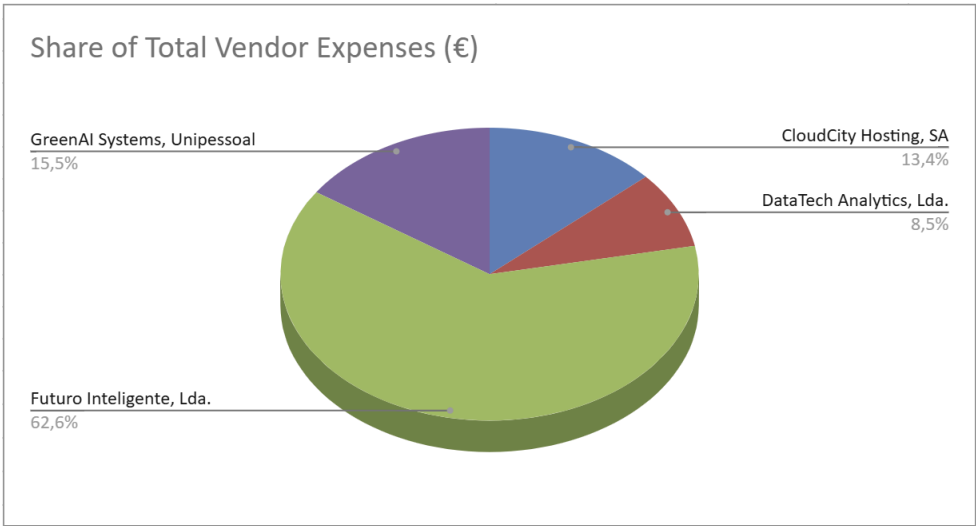


Figure 23 – Pie Chart of Vendor Expenses

5.7 Infrastructure Leasing Overview

This year was particularly successful for Futuro Inteligente, Lda., marking a period of growth and consolidation of our operational infrastructure. Overall expenditures were carefully allocated across a variety of facility rental agreements, ensuring that the company maintained both stability and flexibility in its physical operations.

The data shows that most of the investment went into space leasing at both **Câmara Municipal de Lisboa** and **Centro Comercial Colombo**, reflecting their role as the company’s main headquarters and area of operation.. This category represents the majority of annual rental expenses and underlines the company’s commitment to maintaining a secure and professional environment for daily activities.

Other key contributors included **Futuro Inteligente, Lda.** providing a dedicated research and testing workspace, and the **Estádio da Luz**, which hosted large-scale demonstrations, workshops, and external stakeholder engagement. Meanwhile, the **Hotel Sheraton** offered additional conference and meeting spaces, supporting strategic presentations and collaborative initiatives.

As we can see in the charts, the financial distribution is clearly weighted towards maintaining high-quality facilities, which positions the company strongly for sustainable operations in the coming years. The balance of smaller but essential rental agreements demonstrates our diversified and stable approach to infrastructure management.

Company / Location	Purpose and integration	Expense (€)
Câmara Municipal de Lisboa	Space leasing	860 000,00 €
Centro Comercial Colombo	Office space leasing	150 000,00 €
Futuro Inteligente, Lda.	Research & testing workspace (AI calibration lab)	147 600,00 €
Estádio da Luz	Event hall rental for product demos & workshops	75 000,00 €
Hotel Sheraton	Conference room rentals for stakeholder meetings	55 000,00 €

Table 19 - List of Most Rentable Infrastructures

6 - Revenue Overview

The company's overall revenue structure is built on multiple streams, combining both direct operational income and indirect contributions from fines and mobility-related services. Among these, fine revenue represents one of the most consistent and reliable sources of financial inflow. It not only reflects the enforcement of mobility regulations but also demonstrates the role of fines as a financial mechanism to ensure compliance with the city's parking and traffic rules.

6.1 Fine Revenue

Fine revenue is defined as the income obtained from the enforcement of mobility rules and regulations, primarily through parking fines. This includes penalties applied to citizens for standard parking violations as well as sanctions applied to tourists and foreign drivers who are subject to the same local regulations. By ensuring compliance across both groups, the company secures a steady financial contribution while maintaining fairness and equality in the system.

As shown in Table 19, the largest portion of fine revenue is generated by **regular parking fines**, which totaled €19.5 million during the reporting period. These fines are primarily linked to citizens who, despite clear regulations, continue to incur penalties for non-compliance..

The second important contributor is **tourist parking fines**, which amounted to €3 million. Although smaller in volume compared to regular fines, this figure is noteworthy as it demonstrates that foreign visitors represent a considerable share of total fine revenue. Their contribution indicates both the extent of international mobility within the city and the effectiveness of enforcement measures that apply equally to domestic and foreign vehicles.

In addition to these fines, the company recorded **€2.5 million from other mobility services**, such as bike rental programs, electric vehicle charging stations, and related services. While these revenues are not fines in the strict sense, they complement the enforcement-related income by diversifying the company's financial base and by supporting sustainable mobility initiatives.

Altogether, **total fine revenue reached €25 million**, as detailed in table 19. This strong figure illustrates the importance of fines not just as a tool of regulation but also as a strategic financial pillar of the company. It also reflects the balance between citizens, tourists, and alternative services in shaping the company's income profile.

Revenue Source	Amount (€)	Notes
Regular Parking Fines	19 500 000,00 €	Citizens, standard rates
Tourist Parking Fines	3 000 000,00 €	Foreign plates
Other Mobility Services	2 500 000,00 €	Bike rentals, EV chargers, etc.
Total Fine Revenue	25 000 000,00 €	

Table 20 - Table of Revenue through fines