

Daiwan	
Discount Rate	15%
Income Tax Rate	25%

Howard Picard	
Duration in years	\$5.00
Annual lease payment pre-tax	\$30,000.00
Equipment Value- Purchase Price	\$125,000.00
Down payment	\$125,000.00
Depreciation (Per year)	\$25,000.00
Annual interest rate on debt	8.00%
Year to repay	5

Lease For Howard Picard	Year 1
Annual Rate (before Tax)	\$30,000.00
Tax Effect	\$7,500.00
Net Cost (After Tax)	\$22,500.00
NPV	(\$75,423.49)

Conventional finance	Interest Expense
Year 1	\$10,000.00
Year 2	\$8,295.44
Year 3	\$6,454.51
Year 4	\$4,466.30
Year 5	\$2,319.04

	Loan Payments
Year 1	-\$31,307.06
Year 2	-\$31,307.06
Year 3	-\$31,307.06
Year 4	-\$31,307.06
Year 5	-\$31,307.06

Year 2	Year 3	Year 4
\$30,000.00	\$30,000.00	\$30,000.00
\$7,500.00	\$7,500.00	\$7,500.00
\$22,500.00	\$22,500.00	\$22,500.00

Income Statement

Depreciation	Maintenance Exp	Operating Income(Pre-Tax)
\$25,000.00	-	\$35,000.00
\$25,000.00	-	\$33,295.44
\$25,000.00	-	\$31,454.51
\$25,000.00	-	\$29,466.30
\$25,000.00	-	\$27,319.04

Cash Flow statement

Tax Shield Effects	Maintenance Expe	Salvage Value?
\$8,750.00	-	
\$8,323.86	-	
\$7,863.63	-	
\$7,366.58	-	
\$6,829.76	-	

Year 5
\$30,000.00
\$7,500.00
\$22,500.00

Tax Shield effect
\$8,750.00
\$8,323.86
\$7,863.63
\$7,366.58
\$6,829.76

Net Cash Flow

-\$22,557.06
-\$22,983.20
-\$23,443.43
-\$23,940.48
-\$24,477.30

Finance - Howard Picard	Beginning Balance
Debt Amortization	
Year 1	\$62,500.00
Year 2	\$51,846.47
Year 3	\$40,340.66
Year 4	\$27,914.39
Year 5	\$14,494.01

Depreciation Schedule	Beginning Balance
Year 1	\$125,000.00
Year 2	\$100,000.00
Year 3	\$75,000.00
Year 4	\$50,000.00
Year 5	\$25,000.00

Loan Amortization schedule	Beginning Balance

Year 1	\$125,000.00
Year 2	\$103,692.94
Year 3	\$80,681.32
Year 4	\$55,828.77
Year 5	\$28,988.02

Interest	Payment	Ending Balance
\$5,000.00	(\$15,653.53)	\$51,846.47
\$4,147.72	(\$15,653.53)	\$40,340.66
\$3,227.25	(\$15,653.53)	\$27,914.39
\$2,233.15	(\$15,653.53)	\$14,494.01
\$1,159.52	(\$15,653.53)	\$0.00

CCA	Ending balance
\$25,000.00	\$100,000.00
\$25,000.00	\$75,000.00
\$25,000.00	\$50,000.00
\$25,000.00	\$25,000.00
\$25,000.00	\$0.00

Interest	Payment	Ending Balance
8%		\$125,000.00

\$10,000.00	-\$31,307.06	\$103,692.94
\$8,295.44	-\$31,307.06	\$80,681.32
\$6,454.51	-\$31,307.06	\$55,828.77
\$4,466.30	-\$31,307.06	\$28,988.02
\$2,319.04	-\$31,307.06	\$0.00

Daiwan

Discount Rate

15%

Income Tax Rate

25%

Microsoft	
Duration in years	\$5.00
Annual lease payment pre-tax	\$36,000.00
Equipment Value- Purchase Price	\$135,000.00
Down payment	\$15,000.00
Depreciation (Per year)	\$30,000.00
Annual interest rate on debt	7.50%
Year to repay	5

Lease For Microsoft	Year 1
Annual Rate (before Tax)	\$36,000.00
Tax Effect	\$9,000.00
Net Cost (After Tax)	\$27,000.00
NPV	(\$90,508.19)

Conventional finance	Interest Expense
Year 1	\$10,125.00
Year 2	\$8,381.83
Year 3	\$6,507.93
Year 4	\$4,493.48
Year 5	\$2,327.95

	Loan Payments
Year 1	-\$33,367.24
Year 2	-\$33,367.24
Year 3	-\$33,367.24
Year 4	-\$33,367.24
Year 5	-\$33,367.24

Year 2	Year 3	Year 4
\$36,000.00	\$36,000.00	\$36,000.00
\$9,000.00	\$9,000.00	\$9,000.00
\$27,000.00	\$27,000.00	\$27,000.00

Income Statement

Depreciation	Maintenance Exp	Operating Income(Pre-Tax)
\$30,000.00	-	\$40,125.00
\$30,000.00	-	\$38,381.83
\$30,000.00	-	\$36,507.93
\$30,000.00	-	\$34,493.48
\$30,000.00	-	\$32,327.95

Cash Flow statement

Tax Shield Effects	Maintenance Expe	Salvage Value?
\$10,031.25	-	
\$9,595.46	-	
\$9,126.98	-	
\$8,623.37	-	
\$8,081.99	-	

Year 5
\$36,000.00
\$9,000.00
\$27,000.00

\$36,000.00
\$9,000.00
\$27,000.00

Tax Shield effect
\$10,031.25
\$9,595.46
\$9,126.98
\$8,623.37
\$8,081.99

\$10,031.25
\$9,595.46
\$9,126.98
\$8,623.37
\$8,081.99

Net Cash Flow

-\$23,335.99
-\$23,771.78
-\$24,240.26
-\$24,743.87
-\$25,285.25

Finance -Microsoft	Beginning Balance
Debt Amortization	
Year 1	\$135,000.00
Year 2	\$111,757.76
Year 3	\$86,772.36
Year 4	\$59,913.05
Year 5	\$31,039.29

Depreciation Schedule	Beginning Balance
Year 1	\$150,000.00
Year 2	\$120,000.00
Year 3	\$90,000.00
Year 4	\$60,000.00
Year 5	\$30,000.00

Loan Amortization schedule	Beginning Balance

Year 1	\$135,000.00
Year 2	\$111,757.76
Year 3	\$86,772.36
Year 4	\$59,913.05
Year 5	\$31,039.29

Interest	Payment	Ending Balance
\$10,125.00	(\$33,367.24)	\$111,757.76
\$8,381.83	(\$33,367.24)	\$86,772.36
\$6,507.93	(\$33,367.24)	\$59,913.05
\$4,493.48	(\$33,367.24)	\$31,039.29
\$2,327.95	(\$33,367.24)	\$0.00

CCA	Ending balance
\$30,000.00	\$120,000.00
\$30,000.00	\$90,000.00
\$30,000.00	\$60,000.00
\$30,000.00	\$30,000.00
\$30,000.00	\$0.00

Interest	Payment	Ending Balance
7.5%		\$125,000.00

\$10,125.00	-\$33,367.24	\$111,757.76
\$8,381.83	-\$33,367.24	\$86,772.36
\$6,507.93	-\$33,367.24	\$59,913.05
\$4,493.48	-\$33,367.24	\$31,039.29
\$2,327.95	-\$33,367.24	<u>\$0.00</u>

Question 1

option from Howard Picard. Given the higher NPV, leasing from Microsoft appears to be the better financial option. However, other factors such as the quality of the equipment, the terms of the lease, and the reputation of the lessor should also be considered before

Question 2

equipment and the anticipated higher pre-tax gross margins does change the analysis. This additional information suggests that the use of Microsoft's machine would result in higher revenue due to increased production capability.

To incorporate this information into the analysis, we can calculate the incremental pre-tax gross margins generated by each machine compared to the other.

Incremental pre-tax gross margin for Microsoft's machine:

$$\$88,000 \text{ (Microsoft)} - \$72,000 \text{ (Howard Picard)} = \$16,000$$

Question 3

Dr. Wei's question raises a valid point about the option to purchase Howard Picard's equipment with cash on hand.

Purchase HP's Equipment with Cash:

Equipment Cost: \$125,000

$$\text{Remaining Cash: } \$140,000 - \$125,000 = \$15,000$$

The initial cash outflow is \$125,000.

We need to consider the opportunity cost of using the cash instead of investing it elsewhere. This could be the rate of return Dr. Wei could earn by investing the \$125,000