TOP 3 Scrap Reason

Top 3 Scrap Reason				
Product Name	Count of Scrap Reason Level			
■Drill Issues	84			
Drill pattern incorrect	25			
Drill size too large	30			
Drill size too small	29			
⊟Trim Issue	62			
Trim length too long	31			
Trim length too short	31			
■Thermoform temperature Issue	62			
Thermoform temperature too high	29			
Thermoform temperature too low	33			
Top 3 Scrap Reason	208			
Total Scap Reason Count	421			
Top 3 Scrap Reason %	49%			

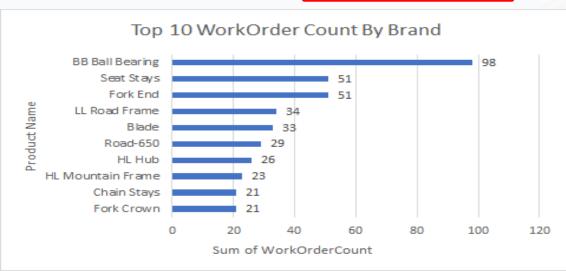
> Insights:

- Scrap Overview: Drill Issues(84,20%), Trim Issues(62,15%) and Thermoform temperature Issue (62,15%)
- Drill Issues: Drill Size(59,70%), Drill Pattern(25,30%)
- Trim Issues: Trim Length(62,100%)
- Thermoform temperature: Thermoform temperature
 (62,100%)

- **Drill Item:** focus more on **fill pattern design and size**
- Trim Item: conduct more market research on Trim Length
- Thermoform Item: cooperate with production department and third-party company to develop new materials that could defend extreme high temperature

WorkOrder Count By Brand

Top 10 WorkOrder Count By Brand				
Product Name	Sum of WorkOrderCount			
BB Ball Bearing	98			
Seat Stays	51			
Fork End	51			
LL Road Frame	34			
Blade	33			
Road-650	29			
HL Hub	26			
HL Mountain Frame	23			
Chain Stays	21			
Fork Crown	21			
Top 10 WorkOrder Count Brand	387			
Total WorkOrder Count Brand	729			
Top 10 WorkOrder Count Brand %	53%			

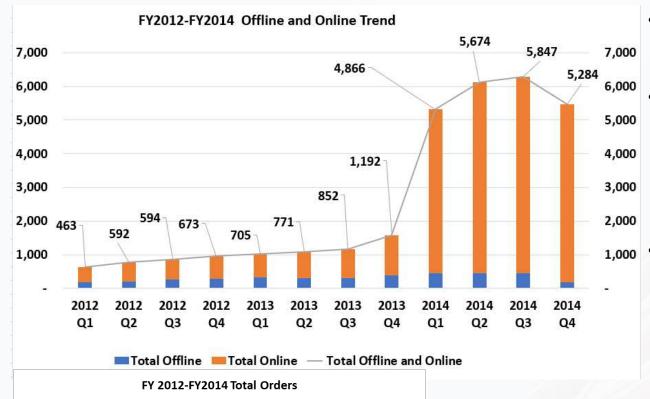


> Insights:

- WorkOrder Count Overview: BB Ball Bearing (98,13%), Seat Stays
 (51,7%) and Fork End (51,7%)
- BB Ball Bearing: drill issues(15) and stress test fails(13) and
 Handling damage(12)
- Seat Stays: Gouge in metal (10) and Primer process failed (7)
- Fork End: Trim issues(8) and Paint process failed (7), Stress test failed(7) and Thermoform temperature Issue(7)

- BB Ball Bearing: perform more safety tests on drill, stress tests and damage tests before products deliveries
- Seat Stays: focus more on Gouge in metal and Primer process control
- Fork End: perform more tests on trim, control the paint quality, stress tests and develop new materials that can defend high temperature

FY2012-2014 Offline and Online orders Overview





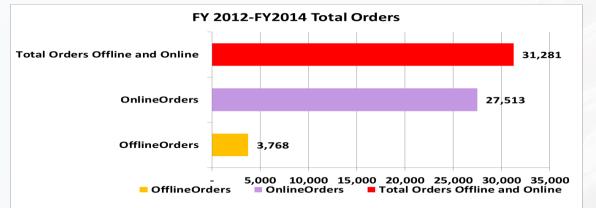
> Insights:

- Total Orders Overview: Offline Orders (27,513,88%) and Online Orders (3,768,12%)
- YOY Trend :Overall Total orders remain stable before
 FY2014.FY2014 increased by +479% 18,357 than FY2013, mainly due to increase in sole accessories 8,229 pattern from online orders
- Online Orders: FY2014 increased by +616% 18,151 than FY2013, mainly due to increase in sole accessories 8,229 pattern from online orders

- Online Orders 1: add more e-commerce channels online and launch more online marketing activities to promote sole accessories, bikes and accessories combinations.
- Online Orders 2: perform some market research to promote falling Accessories + Bikes orders in 2014 Q4.

FY 2012-2014 Product Mix Overview

FY2012- FY2014 Product Mix Analysis										
Category	Offlin	eOrdei 🕶	Onlir	ne Orders	¥	Total Orders Offlin	e and Onli			
Bikes+Clothing+Compoments	611		-		-		611			
Accessories+Bikes	22			5,282			5,304			
Bikes+Clothing	408			1,316			1,724			
Accessories+Compoments		13			-		13			
Compoments		363			-		363			
Accessories+Clothing		27		2,6	87		2,714			
Accessories+Bikes		57			-		57			
Bikes+Compoments	430			-		430				
Bikes		473		6,4	96		6,969			
Accessories+Bikes+Clothing+Comp		1,049			-		1,049			
Clothing+Compoments		71			-		71			
Accessories+Clothing+Compoment		39			-		39			
Accessories		18		8,2	74		8,292			
Accessories+Bikes+Clothing		76		1,9	65		2,041			
Clothing		111		1,4	93		1,604			
Grant Total		3,768		27,5	13		31,281			



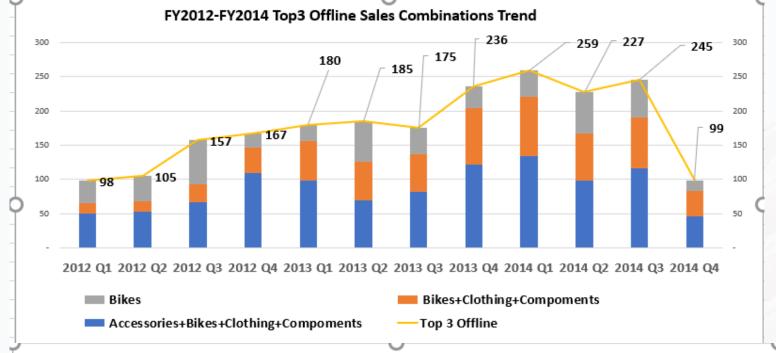
> Insights:

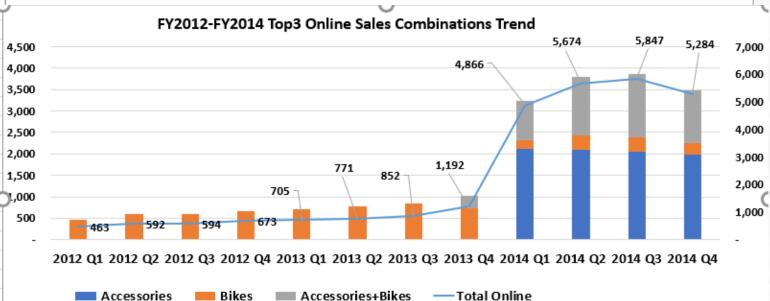
Total Orders by Category Overview(66%):
sole accessories(8,292), sole Bikes(6,969)
and Accessories + Bikes (5,304)
Top 3 Offline Order(57%): Accessories
+Bikes + Clothing + Compoments (1,049),
Bikes + Clothing+ Compoments (611) and sole
Bikes(473)
Top 3 Online Order(73%):sole

Top 3 Online Order(73%):sole accessories(8,274), sole Bikes(6,496) and Accessories + Bikes (5,282)

- Offline Order: increase Accessories +Bikes +
 Clothing + Compoments on site but decrease
 Accessories + Compoments and sole
 Accessories onsite.
- Online Order: add more e-commerce channels online and launch more online marketing activities to promote sole accessories, bikes and accessories combinations.

FY 2012-2014 TOP 3 Offline and Online Trends





- > Insights:
- Sole Accessories: 0 in 2014 Q4
- Online Qtr Trend: 2014 Q4 decreased by -10% -563 than 2014 Q3, mainly due to decrease in Accessories + Bikes Online(262).
 - > Recommendation:
- Online Qtr Trend :launch some marketing activities to push Accessories + Bikes orders back