

**Course: UMA 035 (Optimization Techniques)**

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**Example:**

	D <sub>1</sub>	D <sub>2</sub>	D <sub>3</sub>	D <sub>4</sub>	Availability
S <sub>1</sub>	1	2	3	4	30
S <sub>2</sub>	7	6	2	5	50
S <sub>3</sub>	4	3	2	7	35
Demand	15	30	25	45	

**Solve the problem (Apply Least Cost method to find initial basic feasible solution).**

**Solution:**

Assume the problem is of minimization.

$$30+50+35=15+30+25+45$$

Balanced Transportation problem.

### Initial Basic Feasible solution by Least cost method

Minimum cost in the table is 1.

	<b>D<sub>1</sub></b>	<b>D<sub>2</sub></b>	<b>D<sub>3</sub></b>	<b>D<sub>4</sub></b>	<b>Availability</b>
<b>S<sub>1</sub></b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>30</b>
<b>S<sub>2</sub></b>	<b>7</b>	<b>6</b>	<b>2</b>	<b>5</b>	<b>50</b>
<b>S<sub>3</sub></b>	<b>4</b>	<b>3</b>	<b>2</b>	<b>7</b>	<b>35</b>
<b>Demand</b>	<b>15</b>	<b>30</b>	<b>25</b>	<b>45</b>	

$$x_{11} = \text{Minimum } \{30, 15\} = 15$$

Cut the first column and reduce the availability of the first source by 15 units.

Minimum cost in Table is 2. Consider any 2 out of the three 2's.

	<b>D<sub>2</sub></b>	<b>D<sub>3</sub></b>	<b>D<sub>4</sub></b>	<b>Availability</b>
<b>S<sub>1</sub></b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>30 - 15 = 15</b>
<b>S<sub>2</sub></b>	<b>6</b>	<b>2</b>	<b>5</b>	<b>50</b>
<b>S<sub>3</sub></b>	<b>3</b>	<b>2</b>	<b>7</b>	<b>35</b>
<b>Demand</b>	<b>30</b>	<b>25</b>	<b>45</b>	

$$x_{33} = \text{Minimum } \{25, 35\} = 25$$

Cut the second column and reduce the availability of the third source by 25 units.

Minimum cost in Table is 2.

	$D_2$	$D_4$	Availability
$S_1$	2	4	$30 - 15 = 15$
$S_2$	6	5	50
$S_3$	3	7	$35 - 25 = 10$
Demand	30	45	

$$x_{12} = \text{Minimum } \{30, 15\} = 15$$

Cut the first row and reduce the demand of the second destination by 30 units.

Minimum cost is 3

	$D_2$	$D_4$	Availability
$S_2$	6	5	50
$S_3$	3	7	$35 - 25 = 10$
Demand	$30 - 15 =$ 15	45	

$$x_{32} = \text{Minimum } \{15, 10\} = 10$$

Cut the second row and reduce the demand of the second destination by 10 units.

Minimum cost is 5.

	$D_2$	$D_4$	Availability
$S_2$	6	5	50
Demand	$15 - 10 =$ 5	45	

$$x_{24} = \text{Minimum } \{45, 50\} = 45$$

Cut the second column and reduce the availability of the second source by 45 units.

	$D_2$	Availability
$S_2$	6	$50 - 45 = 5$
Demand	$15 - 10 =$ 5	

$$x_{22} = \text{Minimum } \{5, 5\} = 5$$

	<b>D<sub>1</sub></b>	<b>D<sub>2</sub></b>	<b>D<sub>3</sub></b>	<b>D<sub>4</sub></b>	<b>Availability</b>
<b>S<sub>1</sub></b>	<b>1 (15)</b>	<b>2 (15)</b>	<b>3</b>	<b>4</b>	<b>30</b>
<b>S<sub>2</sub></b>	<b>7</b>	<b>6 (5)</b>	<b>2</b>	<b>5 (45)</b>	<b>50</b>
<b>S<sub>3</sub></b>	<b>4</b>	<b>3 (10)</b>	<b>2(25)</b>	<b>7</b>	<b>35</b>
<b>Demand</b>	<b>15</b>	<b>30</b>	<b>25</b>	<b>45</b>	

Initial transportation cost=1\*15+2\*15+6\*5+5\*45+3\*10+2\*25=380

Check solution is optimal or not

For basic variables

$$x_{11} \Rightarrow u_1 + v_1 = c_{11} \Rightarrow u_1 + v_1 = 1$$

$$x_{12} \Rightarrow u_1 + v_2 = c_{12} \Rightarrow u_1 + v_2 = 2$$

$$x_{22} \Rightarrow u_2 + v_2 = c_{22} \Rightarrow u_2 + v_2 = 6$$

$$x_{24} \Rightarrow u_2 + v_4 = c_{24} \Rightarrow u_2 + v_4 = 5$$

$$x_{32} \Rightarrow u_3 + v_2 = c_{32} \Rightarrow u_3 + v_2 = 3$$

$$x_{33} \Rightarrow u_3 + v_3 = c_{33} \Rightarrow u_3 + v_3 = 2$$

## Six equations in Seven variables

Assuming  $u_1=0$ , we have

$$v_1=1$$

$$v_2=2$$

$$u_3=1$$

$$v_3=1$$

$$v_4=1$$

$$u_2=4$$

## For non-basic variables

$$x_{13} \Rightarrow c_{13} - (u_1 + v_3) = 3 - (0 + 1) = 2$$

$$x_{14} \Rightarrow c_{14} - (u_1 + v_4) = 4 - (0 + 1) = 3$$

$$x_{21} \Rightarrow c_{21} - (u_2 + v_1) = 7 - (4 + 1) = 2$$

$$x_{23} \Rightarrow c_{23} - (u_2 + v_3) = 2 - (4 + 1) = -3$$

$$x_{31} \Rightarrow c_{31} - (u_3 + v_1) = 4 - (1 + 1) = 2$$

$$x_{34} \Rightarrow c_{34} - (u_3 + v_4) = 7 - (1 + 1) = 5$$

**x<sub>23</sub> is entering variable.**

	<b>D<sub>1</sub></b>	<b>D<sub>2</sub></b>	<b>D<sub>3</sub></b>	<b>D<sub>4</sub></b>	<b>Availability</b>
<b>S<sub>1</sub></b>	<b>15</b>	<b>15</b>			<b>30</b>
<b>S<sub>2</sub></b>		$5 - \theta$ ← ↓	$\theta$ ↑	<b>45</b>	<b>50</b>
<b>S<sub>3</sub></b>		$10 + \theta$ → 25	— $\theta$		<b>35</b>
<b>Demand</b>	<b>15</b>	<b>30</b>	<b>25</b>	<b>45</b>	

$$\theta = \min\{5, 25\} = 5$$

New basic feasible solution

$$x_{11}=15$$

$$x_{12}=15$$

$$x_{22}=5-\theta=5-5=0 \text{ (Leaving Variable)}$$

$$x_{23}=\theta=5$$

$$x_{24}=45$$

$$x_{32}=10+\theta=15$$

$$x_{33}=25-\theta=25-5=20$$

**Check that the new solution is optimal or not**

**For Basic Variables**

$$x_{11} \Rightarrow u_1 + v_1 = c_{11} \Rightarrow u_1 + v_1 = 1$$

$$x_{12} \Rightarrow u_1 + v_2 = c_{12} \Rightarrow u_1 + v_2 = 2$$

$$x_{23} \Rightarrow u_2 + v_3 = c_{23} \Rightarrow u_2 + v_3 = 2$$

$$x_{24} \Rightarrow u_2 + v_4 = c_{24} \Rightarrow u_2 + v_4 = 5$$

$$x_{32} \Rightarrow u_3 + v_2 = c_{32} \Rightarrow u_3 + v_2 = 3$$

$$x_{33} \Rightarrow u_3 + v_3 = c_{33} \Rightarrow u_3 + v_3 = 2$$

**Six equations in Seven variables**

Assuming  $u_1=0$ , we have

$$v_1=1$$

$$v_2=2$$

$$u_3=1$$

$$v_4=4$$

$$u_2=1$$

$v_3=1$

### For Non-basic Variables

$$x_{13} \Rightarrow c_{13} - (u_1 + v_3) = 3 - (0 + 1) = 2$$

$$x_{14} \Rightarrow c_{14} - (u_1 + v_4) = 4 - (0 + 4) = 0$$

$$x_{21} \Rightarrow c_{21} - (u_2 + v_1) = 7 - (1 + 1) = 5$$

$$x_{22} \Rightarrow c_{22} - (u_2 + v_2) = 6 - (1 + 2) = 3$$

$$x_{31} \Rightarrow c_{31} - (u_3 + v_1) = 4 - (1 + 1) = 2$$

$$x_{34} \Rightarrow c_{34} - (u_3 + v_4) = 7 - (1 + 4) = 2$$

All values are  $\geq 0$ . Solution is optimal.

	D <sub>1</sub>	D <sub>2</sub>	D <sub>3</sub>	D <sub>4</sub>	Availability
S <sub>1</sub>	1 (15)	2 (15)	3	4	30
S <sub>2</sub>	7	6	2 (5)	5 (45)	50
S <sub>3</sub>	4	3 (15)	2 (20)	7	35
Demand	15	30	25	45	

Transportation cost =  $1*15 + 2*15 + 2*5 + 5*45 + 3*15 + 2*20 = 365$

### Alternative solution

$x_{14}$  is a non-basic variable and  $c_{14} - (u_1 + v_4) = 0$ . So alternative solution may exist.

Enter  $x_{14}$  to find alternative solution.

	D <sub>1</sub>	D <sub>2</sub>	D <sub>3</sub>	D <sub>4</sub>	Availability
S <sub>1</sub>	15	15		$\theta$	30
S <sub>2</sub>			$5+\theta$	$45-\theta$	50
S <sub>3</sub>		15	20		35
Demand	15	30	25	45	

$$\theta = \min\{45, 20, 15\} = 15$$

New solution is

$$x_{11} = 15$$

$$x_{12} = 15 - \theta = 0$$

$$x_{14} = 15$$

$$x_{23} = 20$$

**x<sub>24</sub>=30**

**x<sub>32</sub>=30**

**x<sub>33</sub>=5**

**Example:**

	D <sub>1</sub>	D <sub>2</sub>	D <sub>3</sub>	D <sub>4</sub>	Availability
S <sub>1</sub>	1	2	3	4	30
S <sub>2</sub>	7	6	2	5	50
S <sub>3</sub>	4	3	2	7	35
Demand	15	30	25	45	

**Solve the problem (Apply Vogel's approximation method to find initial basic feasible solution).**

**Solution:**

Assume the problem is of minimization.

$$30+50+35=15+30+25+45$$

Balanced Transportation problem.

## Initial Basic Feasible solution by Vogel's approximation method

	<b>D<sub>1</sub></b>	<b>D<sub>2</sub></b>	<b>D<sub>3</sub></b>	<b>D<sub>4</sub></b>	<b>Availabilit y</b>	<b>Penalty (Second lowest-Lowes t)</b>
<b>S<sub>1</sub></b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>30</b>	<b>2–1=1</b>
<b>S<sub>2</sub></b>	<b>7</b>	<b>6</b>	<b>2</b>	<b>5</b>	<b>50</b>	<b>5–2=3</b>
<b>S<sub>3</sub></b>	<b>4</b>	<b>3</b>	<b>2</b>	<b>7</b>	<b>35</b>	<b>3–2=1</b>
<b>Demand</b>	<b>15</b>	<b>30</b>	<b>25</b>	<b>45</b>		
<b>Penalty (Second lowest-Lowes t)</b>	<b>4–1=3</b>	<b>3–2=1</b>	<b>3–2=1</b>	<b>5–4=1</b>		

**Maximum penalty out of all the penalties**

	D <sub>1</sub>	D <sub>2</sub>	D <sub>3</sub>	D <sub>4</sub>	Availability	Penalty (Second lowest-Lowest t)
S <sub>1</sub>	1	2	3	4	30	2-1=1
S <sub>2</sub>	7	6	2	5	50	5-2=3
S <sub>3</sub>	4	3	2	7	35	3-2=1
Demand	15	30	25	45		
Penalty (Second lowest-Lowest t)	4-1= 3	3-2= 1	3-2= 1	5-4= 1		

**Maximum penalty is 3**

**Minimum cost in the row corresponding to max penalty =2**

**Minimum cost in the column corresponding to max penalty =1**

**minimum {1,2}=1**

	<b>D<sub>1</sub></b>	<b>D<sub>2</sub></b>	<b>D<sub>3</sub></b>	<b>D<sub>4</sub></b>	<b>Availabilit y</b>	<b>Penalty (Second lowest-Lowes t)</b>
<b>S<sub>1</sub></b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>30</b>	<b>2–1=1</b>
<b>S<sub>2</sub></b>	<b>7</b>	<b>6</b>	<b>2</b>	<b>5</b>	<b>50</b>	<b>5–2=3</b>
<b>S<sub>3</sub></b>	<b>4</b>	<b>3</b>	<b>2</b>	<b>7</b>	<b>35</b>	<b>3–2=1</b>
<b>Demand</b>	<b>15</b>	<b>30</b>	<b>25</b>	<b>45</b>		
<b>Penalty (Second lowest-Lowes t)</b>	<b>4–1=</b> <b>3</b>	<b>3–2=</b> <b>1</b>	<b>3–2=</b> <b>1</b>	<b>5–4=</b> <b>1</b>		

$$x_{11} = \text{Minimum } \{30, 15\} = 15$$

Cut the first column and reduce the availability of the first source by 15 units.

	<b>D<sub>2</sub></b>	<b>D<sub>3</sub></b>	<b>D<sub>4</sub></b>	<b>Availability</b>	<b>Penalty</b>
<b>S<sub>1</sub></b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>30–15=15</b>	<b>3–2=1</b>
<b>S<sub>2</sub></b>	<b>6</b>	<b>2</b>	<b>5</b>	<b>50</b>	<b>5–2=3</b>
<b>S<sub>3</sub></b>	<b>3</b>	<b>2</b>	<b>7</b>	<b>35</b>	<b>3–2=1</b>
<b>Demand</b>	<b>30</b>	<b>25</b>	<b>45</b>		
<b>Penalty</b>	<b>3–2=1</b>	<b>3–2=1</b>	<b>5–4=1</b>		

	<b>D<sub>2</sub></b>	<b>D<sub>3</sub></b>	<b>D<sub>4</sub></b>	<b>Availability</b>	<b>Penalty</b>
<b>S<sub>1</sub></b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>30–15=15</b>	<b>3–2=1</b>
<b>S<sub>2</sub></b>	<b>6</b>	<b>2</b>	<b>5</b>	<b>50</b>	<b>5–2=3</b>
<b>S<sub>3</sub></b>	<b>3</b>	<b>2</b>	<b>7</b>	<b>35</b>	<b>3–2=1</b>
<b>Demand</b>	<b>30</b>	<b>25</b>	<b>45</b>		
<b>Penalty</b>	<b>3–2=1</b>	<b>3–2=1</b>	<b>5–4=1</b>		

$$x_{23} = \text{Minimum } \{25, 50\} = 25$$

Cut the second column and reduce the availability of the second source by 25 units.

	$D_2$	$D_4$	Availability	Penalty
$S_1$	2	4	$30 - 15 = 15$	2
$S_2$	6	5	$50 - 15 = 25$	1
$S_3$	3	7	$35$	4
Demand	30	45		
Penalty	1	1		

$$x_{32} = \text{Minimum } \{30, 35\} = 30$$

Cut the first column and reduce the availability of the third source by 30 units.

	$D_4$	Availability	Penalty
$S_1$	4	15	4
$S_2$	5	25	5
$S_3$	7	$35 - 30 = 5$	7
Demand	45		
Penalty	1		

$$x_{34} = \text{Minimum } \{5, 45\} = 5$$

Cut the third row and reduce the demand of the fourth destination by 5 units.

	$D_4$	Availability	Penalty
$S_1$	4	15	4
$S_2$	5	25	5
<b>Demand</b>	$45 - 5 =$ 40		
<b>Penalty</b>	1		

$$x_{24} = \text{Minimum } \{40, 25\} = 25$$

Cut the second row and reduce the demand of the fourth destination by 25 units.

	$D_4$	Availability	Penalty
$S_1$	4	15	4
<b>Demand</b>	$40 - 25 =$ 15		
<b>Penalty</b>	1		

$$x_{14} = \text{Minimum } \{15, 15\} = 15$$

	<b>D<sub>1</sub></b>	<b>D<sub>2</sub></b>	<b>D<sub>3</sub></b>	<b>D<sub>4</sub></b>	<b>Availability</b>
<b>S<sub>1</sub></b>	<b>1 (15)</b>	<b>2 (15)</b>	<b>3</b>	<b>4 (15)</b>	<b>30</b>
<b>S<sub>2</sub></b>	<b>7</b>	<b>6</b>	<b>2(25)</b>	<b>5 (25)</b>	<b>50</b>
<b>S<sub>3</sub></b>	<b>4</b>	<b>3 (30)</b>	<b>2</b>	<b>7 (5)</b>	<b>35</b>
<b>Demand</b>	<b>15</b>	<b>30</b>	<b>25</b>	<b>45</b>	

Initial transportation cost=1\*15+4\*15+2\*25+5\*25+3\*30+7\*5=375

Check solution is optimal or not

For basic variables

$$x_{11} \Rightarrow u_1 + v_1 = c_{11} \Rightarrow u_1 + v_1 = 1$$

$$x_{14} \Rightarrow u_1 + v_4 = c_{14} \Rightarrow u_1 + v_4 = 4$$

$$x_{23} \Rightarrow u_2 + v_3 = c_{23} \Rightarrow u_2 + v_3 = 2$$

$$x_{24} \Rightarrow u_2 + v_4 = c_{24} \Rightarrow u_2 + v_4 = 5$$

$$x_{32} \Rightarrow u_3 + v_2 = c_{32} \Rightarrow u_3 + v_2 = 3$$

$$x_{34} \Rightarrow u_3 + v_4 = c_{34} \Rightarrow u_3 + v_4 = 7$$

Six equations in Seven variables

**Assuming  $u_1=0$ , we have**

**$v_1=1$**

**$v_4=4$**

**$u_3=3$**

**$v_3=1$**

**$v_2=0$**

**$u_2=1$**

**For non-basic variables**

$$x_{12} \Rightarrow c_{12} - (u_1 + v_2) = 2 - (0 + 1) = 1$$

$$x_{13} \Rightarrow c_{13} - (u_1 + v_3) = 3 - (0 + 1) = 2$$

$$x_{21} \Rightarrow c_{21} - (u_2 + v_1) = 7 - (1 + 1) = 5$$

$$x_{22} \Rightarrow c_{22} - (u_2 + v_2) = 6 - (1 + 0) = 5$$

$$x_{31} \Rightarrow c_{31} - (u_3 + v_1) = 4 - (3 + 1) = 0$$

$$x_{33} \Rightarrow c_{33} - (u_3 + v_3) = 2 - (3 + 0) = -1$$

**x<sub>33</sub> is entering variable.**

	<b>D<sub>1</sub></b>	<b>D<sub>2</sub></b>	<b>D<sub>3</sub></b>	<b>D<sub>4</sub></b>	<b>Availability</b>
<b>S<sub>1</sub></b>	<b>15</b>			<b>15</b>	<b>30</b>
<b>S<sub>2</sub></b>			<b>25-θ</b>	<b>25+θ</b>	<b>50</b>
<b>S<sub>3</sub></b>		<b>30</b>	<b>θ</b>	<b>5-θ</b>	<b>35</b>
<b>Demand</b>	<b>15</b>	<b>30</b>	<b>25</b>	<b>45</b>	

$$\theta = \min\{5, 25\} = 5$$

New basic feasible solution

$$x_{11}=15$$

$$x_{14}=15$$

$$x_{23}=25-\theta=25-5=20$$

$$x_{24}=25+\theta=30$$

$$x_{32}=30$$

$$x_{33}=\theta=5$$

$$x_{34}=5-\theta=5-5=0 \text{ (Leaving Variable)}$$

Check that the new solution is optimal or not

### **For Basic Variables**

$$x_{11} \Rightarrow u_1 + v_1 = c_{11} \Rightarrow u_1 + v_1 = 1$$

$$x_{14} \Rightarrow u_1 + v_4 = c_{14} \Rightarrow u_1 + v_4 = 4$$

$$x_{23} \Rightarrow u_2 + v_3 = c_{23} \Rightarrow u_2 + v_3 = 2$$

$$x_{24} \Rightarrow u_2 + v_4 = c_{24} \Rightarrow u_2 + v_4 = 5$$

$$x_{32} \Rightarrow u_3 + v_2 = c_{32} \Rightarrow u_3 + v_2 = 3$$

$$x_{33} \Rightarrow u_3 + v_3 = c_{33} \Rightarrow u_3 + v_3 = 2$$

### **Six equations in Seven variables**

Assuming  $u_1=0$ , we have

$$v_1=1$$

$$v_4=4$$

$$u_2=1$$

$$v_3=1$$

$$u_3=1$$

$$v_2=2$$

### For Non-basic Variables

$$x_{12} \Rightarrow c_{12} - (u_1 + v_2) = 2 - (0+2) = 0$$

$$x_{13} \Rightarrow c_{13} - (u_1 + v_3) = 3 - (0+1) = 2$$

$$x_{21} \Rightarrow c_{21} - (u_2 + v_1) = 7 - (1+1) = 5$$

$$x_{22} \Rightarrow c_{22} - (u_2 + v_2) = 6 - (1+2) = 4$$

$$x_{31} \Rightarrow c_{31} - (u_3 + v_1) = 4 - (1+1) = 2$$

$$x_{34} \Rightarrow c_{34} - (u_3 + v_4) = 7 - (1+4) = 2$$

All values are  $\geq 0$ . Solution is optimal.

	D <sub>1</sub>	D <sub>2</sub>	D <sub>3</sub>	D <sub>4</sub>	Availability
S <sub>1</sub>	1 (15)	2	3	4(15)	30
S <sub>2</sub>	7	6	2 (20)	5 (30)	50
S <sub>3</sub>	4	3 (30)	2(5)	7	35
Demand	15	30	25	45	

$$\text{Transportation cost} = 1*15 + 4*15 + 2*20 + 5*30 + 3*30 + 2*5 = 365$$

### Alternative solution

$x_{12}$  is a non-basic variable and  $c_{12} - (u_1 + v_2) = 0$ . So alternative solution may exist.

Enter  $x_{12}$  to find alternative solution.

	D <sub>1</sub>	D <sub>2</sub>	D <sub>3</sub>	D <sub>4</sub>	Availability
S <sub>1</sub>	15	$\theta$		$15 - \theta$	30
S <sub>2</sub>			$20 - \theta$	$30 + \theta$	50
S <sub>3</sub>		$30 - \theta$	$5 + \theta$		35
Demand	15	30	25	45	

$$\theta = \min\{15, 20, 30\} = 15$$

New solution is

$$x_{11} = 15$$

$$x_{12} = 15$$

$$x_{14} = 15 - \theta = 0$$

$$x_{23} = 20 - \theta = 5$$

$$x_{24} = 30 + \theta = 45$$

$$x_{32} = 30 - \theta = 15$$

$$x_{33} = 5 + \theta = 20$$

## **Problem of degeneracy**

**Example:**

	D <sub>1</sub>	D <sub>2</sub>	D <sub>3</sub>	Availability
S <sub>1</sub>	8	7	3	60
S <sub>2</sub>	3	8	9	70
S <sub>3</sub>	11	3	5	80
Demand	50	80	80	

**Solve the problem (Apply North West Corner method to find initial basic feasible solution).**

**Solution:**

**Assume the problem is of minimization.**

$$60+70+80=50+80+80$$

**Balanced Transportation problem.**

### Initial Basic Feasible solution by North West Corner method

	<b>D<sub>1</sub></b>	<b>D<sub>2</sub></b>	<b>D<sub>3</sub></b>	<b>Availability</b>
<b>S<sub>1</sub></b>	<b>8</b>	<b>7</b>	<b>3</b>	<b>60</b>
<b>S<sub>2</sub></b>	<b>3</b>	<b>8</b>	<b>9</b>	<b>70</b>
<b>S<sub>3</sub></b>	<b>11</b>	<b>3</b>	<b>5</b>	<b>80</b>
<b>Demand</b>	<b>50</b>	<b>80</b>	<b>80</b>	

$$x_{11} = \min\{50, 60\} = 50$$

Cut the first column and reduce the availability of the first source by 50 units.

	<b>D<sub>2</sub></b>	<b>D<sub>3</sub></b>	<b>Availability</b>
<b>S<sub>1</sub></b>	<b>7</b>	<b>3</b>	<b>60 - 50 =</b> <b>10</b>
<b>S<sub>2</sub></b>	<b>8</b>	<b>9</b>	<b>70</b>
<b>S<sub>3</sub></b>	<b>3</b>	<b>5</b>	<b>80</b>
<b>Demand</b>	<b>80</b>	<b>80</b>	

$$x_{12} = \min\{10, 80\} = 10$$

Cut the first row and reduce the demand of the second destination by 10 units.

	$D_2$	$D_3$	Availability
$S_2$	8	9	70
$S_3$	3	5	80
Demand	$80 - 10 =$ 70	80	

$$x_{22} = \min\{70, 70\} = 70$$

Since, both are equal so cut either row or column not both and reduce the availability/demand by 70 units

	$D_2$	$D_3$	Availability
$S_3$	3	5	80
Demand	$70 - 70 =$ 0	80	

$x_{32} = \min\{0, 70\} = 0$  (Value of basic variable is 0. Solution is degenerate)

Cut the first column and reduce the availability of the third source by 0 units.

	$D_3$	Availability
$S_3$	5	$80 - 0 = 80$
Demand	80	

$$x_{33} = \min\{80, 80\} = 80$$

Check yourself that solution is optimal or not. If not then find an optimal solution.