

# Week 2: Making Best Decisions in Settings with Low Uncertainty

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- ◆ A resource allocation example: Zooter Industries
- ◆ Converting a verbal problem description into an algebraic model:  
decisions, objective, constraints
- ◆ From an algebraic model to a spreadsheet implementation: optimizing  
with Excel Solver
- ◆ Matching demand and supply across space: Keystone Dry Goods  
Logistics

# Zooter Resource Allocation Problem: A Complete Model

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Maximize  $150 \cdot R + 160 \cdot N$

subject to

$4 \cdot R + 5 \cdot N \leq 5610$  (frame manufacturing hours)

$1.5 \cdot R + 2.0 \cdot N \leq 2200$  (wheel and deck manufacturing hours)

$1.0 \cdot R + 0.8 \cdot N \leq 1200$  (QA and packaging hours)

$R, N = \text{integer}$

$R, N \geq 0$

- ◆ We will use Solver to “optimize” this model, i.e., to find the best combination of values for decision variables  $R$  and  $N$

# Solver Optimizer on Various Platforms

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- ◆ Likely to be a part of standard Excel installation on Windows
- ◆ On Mac (see <https://support.microsoft.com/en-us/kb/2431349>)
  - Included on Excel 2016 for Mac
  - Included starting with Excel for Mac 2011 Service Pack 1 (version 14.1.0).
  - Not included with Excel for Mac 2008, but can be downloaded from <http://www.solver.com/solver-2008-mac>
- ◆ Google Sheets: available as “add-on”

# Spreadsheet Solution:

|    | A                             | B | C   | D      | E                          | F                 | G                 | H |
|----|-------------------------------|---|---|--------|----------------------------|-------------------|-------------------|---|
| 1  | Zooter.xlsx                   |   | Maximize $150 \cdot R + 160 \cdot N$<br>subject to<br>$4 \cdot R + 5 \cdot N \leq 5610$ (frame manufacturing hours)<br>$1.5 \cdot R + 2.0 \cdot N \leq 2200$ (wheel and deck manufacturing hours)<br>$1.0 \cdot R + 0.8 \cdot N \leq 1200$ (QA and packaging hours)<br>$R, N = \text{integer}$<br>$R, N \geq 0$ |        |                            |                   |                   |   |
| 2  | Operations Analytics MOOC     |   |   |        |                            |                   |                   |   |
| 3  |                               |   |   |        |                            |                   |                   |   |
| 4  |                               |   |   |        |                            |                   |                   |   |
| 5  |                               |   |   |        |                            |                   |                   |   |
| 6  |                               |   |   |        |                            |                   |                   |   |
| 7  |                               |   |   |        |                            |                   |                   |   |
| 8  |                               |   | Razor   | Navajo | =SUMPRODUCT(C9:D9,C10:D10) |                   |                   |   |
| 9  | Profit Contribution (\$/unit) |   | 150   | 160    |                            | Total Profit (\$) |                   |   |
| 10 | Units to Make                 |   | 840   | 450    |                            | 198000            |                   |   |
| 11 |                               |   | =SUMPRODUCT(\$C\$10:\$D\$10,C14:D14)  |        |                            |                   |                   |   |
| 12 |                               |   | Resource requirements   |        |                            |                   |                   |   |
| 13 |                               |   | Razor   | Navajo | Required (hours)           |                   | Available (hours) |   |
| 14 | Frame Manufacturing           |   | 4   | 5      | 5610                       | <=                | 5610              |   |
| 15 | Wheels and Deck Assembly      |   | 1.5   | 2      | 2160                       | <=                | 2200              |   |
| 16 | QA and Packaging              |   | 1   | 0.8    | 1200                       | <=                | 1200              |   |
| 17 |                               |   |   |        |                            |                   |                   |   |

- ◆ Zooter.xlsx: a file containing the spreadsheet solution with added comments that express formulas we used
- ◆ According to Solver, the best decision is to produce 840 Razors and 450 Navajos in the coming week
- ◆ This decision will result in the weekly profit of \$198000

# Optimization Concepts

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- ◆ **Solution:** a particular choice of values for the decision variables
- ◆ **Feasible Solution:**
  - satisfies all constraints
  - $R=500$ ,  $N=500$  is feasible
  - $R=500$ ,  $N=750$  is infeasible
- ◆ **Objective Function Value (OFV):**
  - value of objective function for a solution
  - $\text{OFV} = \$155000$  for  $R=500$ ,  $N=500$
- ◆ **Optimal Solution:**
  - feasible solution whose OFV cannot be improved upon
  - $R=840$ ,  $N=450$  is optimal for the Zooter model
  - in general, there may be more than one optimal solution