THE INSULAR LIFE ASSURANCE COMPANY, LTD.

Board of Trustees as of December 31, 2016

CREDENTIALS



NINA D. AGUAS

Member

Ms. Aguas is the Chief Executive Officer (CEO) of The Insular Life Assurance Co., Ltd. since 24 January 2016. She first joined Insular Life as an Independent Trustee on 27 May 2015. She is also the Chairman of the Executive Committee of the Insular Life Board of Trustees and is Chairman of the Board of the following Insular Life subsidiaries: Insular Health Care, Inc., Insular Investment Corporation, Home Credit Mutual Building & Loan Association, Inc., and Insular Foundation, Inc. She also serves as the Chairman of the Board & CEO of Insular Life Management and Development Corporation (ILMADECO), and Chairman of the Board & President of Insular Life Property Holdings, Inc. Apart from these roles, she is also a Director of the following companies: Union Bank of the Philippines (a Publicly Listed Company), Pilipinas Shell Petroleum Corporation (a Publicly Listed Company) and Shell Company of the Philippines, Ltd. She was a former Director, President and CEO of the Philippine Bank of Communications (PBCOM).

She was also a former Director of MAPFRE INSULAR. Before that, she was a Managing Director and Head of Private Bank - Asia Pacific and Managing Director and Retail Banking Head- Asia Pacific of the Australia and New Zealand (ANZ) Banking Group, Ltd. (ANZ Group). She also held various key positions in the Citibank Group of Companies and its affiliate companies for over twenty five years. Ms. Aguas received her Bachelor of Science degree in Commerce, major in Accounting, from the University of Santo Tomas. She is a Certified Public Accountant. She is a 2013 Global FWN 100 Most Influential Women Leaders in the World™ awardee. In 2016, she attended the following seminars/ conferences: 16th Asia CEO Insurance Summit in Hong Kong, Seminar on Corporate Governance and Risk Management in Manila and Corporate Governance Seminar in Manila. She is 64 years old.