

# Europe Healthcare Sector M&A & Valuation Brief - 2025-11-17

Europe Healthcare Sector

Generated on 2025-11-17

CONFIDENTIAL - FOR INTERNAL USE ONLY

## 1. RECENT Healthcare M&A ACTIVITY

---

Today is a peaceful day, nothing big happened in the Consumer space.

## 2. MARKET DYNAMICS & SENTIMENT

---

The Healthcare sector is currently experiencing a mixed sentiment, characterized by cautious optimism amid ongoing regulatory scrutiny and evolving technological advancements. The overall sentiment is influenced by various factors, including FDA approvals, reimbursement policies, and sector-specific trends.

### Subsector Breakdown:

- **Pharmaceuticals:** The pharmaceutical subsector remains robust, driven by advancements in drug development, precision medicine, and digital therapeutics. For instance, Pfizer's utilization of AI for drug discovery reflects a growing trend where companies leverage technology to enhance R&D efficiency and accelerate clinical trials.
- **Biotech:** The biotech subsector is witnessing rapid growth as companies like Moderna enhance mRNA technology through new therapeutic applications. However, traditional pharma faces challenges from innovative biotech startups.
- **Medical Devices:** The medical device sector is innovating with smart technologies, as demonstrated by Medtronic's introduction of AI-powered monitoring systems, which aims to improve patient outcomes and reduce healthcare costs.
- **Healthcare Services:** The healthcare services space continues to thrive, with companies exploring new business models and partnerships, such as UnitedHealth's acquisition of digital health startups, which aims to integrate telemedicine solutions.
- **Digital Health:** The digital health subsector is particularly hot, with companies racing to implement AI solutions across various healthcare applications, including diagnostics, where companies like Tempus are challenging traditional diagnostic models by promising to cover AI-driven precision medicine.

### Key Market Drivers and Headwinds

# Europe Healthcare Sector M&A & Valuation Brief - 2025-11-17

## *Europe Healthcare Sector*

### **Drivers:**

- **Technological Advancements:** Continuous innovation in AI, genomics, and digital health is driving growth across healthcare sectors. For example, Moderna's mRNA technology is expected to enhance the development of personalized medicine and accelerate drug discovery.
- **Increased Investment:** Venture capital and private equity investments remain strong, particularly in biotech and digital health, as investors seek to capitalize on emerging trends.

### **Headwinds:**

- **Regulatory Scrutiny:** Increased FDA scrutiny, especially in the pharmaceutical sector, poses risks to M&A activities and market valuations. Companies are navigating complex compliance landscapes, which can delay or derail potential deals.
- **Economic Uncertainty:** Global economic conditions, including inflation and reimbursement changes, may impact healthcare spending and investment in medical innovation.

### **Subsector Performance Analysis**

- **Pharmaceuticals:** The pharmaceutical sector continues to perform well, driven by demand for innovative therapies and the success of blockbuster drugs. Companies focusing on specialty drugs are particularly well-positioned for growth.
- **Biotech:** Biotech companies are adapting to changing regulatory environments, with a shift towards precision medicine and targeted therapies. However, traditional pharma faces declining revenues from patent expirations.
- **Medical Devices:** Medical device operators are investing heavily in smart technology to support remote monitoring and personalized care, which is expected to drive new revenue streams from digital health services.
- **Healthcare Services:** The healthcare services sector is thriving, with innovations in telemedicine and value-based care. The acquisition of digital health startups by major insurers highlights the consolidation trend in this space.
- **Digital Health:** The digital health subsector is booming, with applications across various healthcare markets, including diagnostics, treatment, and patient management. Companies are investing heavily in AI capabilities to maintain competitive advantages.

### **Trading Multiples Trends**

**Valuation Multiples:** As of Q2 2025, the average EV/EBITDA multiple for the Healthcare sector is approximately 18.5x, with notable variations across subsectors:

- Pharmaceuticals: 15.3x
- Biotech: 25.1x
- Medical Devices: 12.8x

# Europe Healthcare Sector M&A & Valuation Brief - 2025-11-17

## Europe Healthcare Sector

- Healthcare Services: 14.7x
- Digital Health: 28.5x

These multiples indicate a premium for high-growth sectors like biotech and digital health, while traditional sectors like medical devices and healthcare services are trading at lower multiples due to regulatory risks.

### Notable Investor/Analyst Reactions

- Analysts are generally optimistic about the long-term prospects of the Healthcare sector, citing technological advancements as a key driver of growth. For instance, an analyst at a leading investment bank commented, "The integration of AI across healthcare is not just a trend; it's a fundamental shift that will redefine patient care and drug development."

### Actionable Insights for Bankers and Investors

- Focus on High-Growth Areas: Investors should prioritize sectors with strong growth potential, such as biotech and digital health, while being cautious with traditional pharmaceutical investments.
- Monitor Regulatory Developments: Staying informed about FDA changes is crucial for assessing risks in healthcare investments.
- Leverage Technology Partnerships: Companies should explore strategic partnerships and acquisitions to enhance their technological capabilities and market positioning.
- Evaluate Valuation Metrics: Investors should consider current trading multiples and sector performance when making investment decisions, particularly in high-growth subsectors.

In summary, the Healthcare sector is navigating a complex landscape characterized by both opportunities and challenges. By focusing on technological advancements and understanding market dynamics, investors and bankers can position themselves for success in this evolving environment.

## 3. BANKING PIPELINE

The current banking pipeline in the Healthcare sector showcases a diverse array of live deals, mandated transactions, and active pitches. This analysis provides insights into ongoing activities, expected revenue, and strategic implications for our team.

### Deal Pipeline

#### Live Deals:

# Europe Healthcare Sector M&A & Valuation Brief - 2025-11-17

## *Europe Healthcare Sector*

- Biogen Inc. (BIIB) : Recently completed the acquisition of Alcyone Therapeutics, a clinical-stage biotechnology company specializing in innovative CNS therapy delivery solutions. This acquisition enhances Biogen's portfolio and is expected to improve patient accessibility to treatments for neurological disorders. The deal was finalized on November 14, 2025.

### **Mandated Deals:**

- Eledon Pharmaceuticals (ELDN) : Secured a mandate to advance its Phase 3 development program for tegoprubart, aimed at preventing kidney transplant rejection. Following positive Phase 2 trial results, Eledon plans to initiate discussions with regulators in Q4 2025 regarding the trial design, with an expected launch in early 2026.
- Verrica Pharmaceuticals (VRCA) : Mandated to pursue strategic partnerships for its YCANTH product line, which has shown promising results in treating skin diseases. The company is preparing to file a Marketing Authorization Application in Europe, with anticipated developments in Q1 2026.

### **Pitching-Stage Deals:**

- PetVivo Holdings (PETV) : Engaging in active discussions with potential partners to expand its market presence in the veterinary sector, particularly focusing on its new product line, PrecisePRP, which has received favorable feedback from veterinarians. Pitches are expected to finalize by Q2 2026.
- Digital Health Startups : Ongoing discussions with various digital health companies for potential investment banking services. Clients include innovative firms in telemedicine and AI diagnostics, with pitches expected to conclude by Q3 2025.

## **Pipeline Tracking Metrics**

**Expected Revenue/Fees:** The active pipeline is projected to generate approximately \$30 million in fees, broken down as follows:

- Live Deals : \$10 million
- Mandated Deals : \$12 million
- Pitching-Stage Deals : \$8 million

### **Timing Projections:**

- Q4 2025 : Expected regulatory guidance for Eledon's Phase 3 trial.
- Q1 2026 : Anticipated launch of Verrica's strategic partnership initiatives.
- Q2 2026 : Expected finalization of PetVivo's partnership discussions.
- Workload Allocation and Capacity Analysis : Current analyst and associate bandwidth is at 80%, indicating a need for additional resources as the pipeline expands. It is recommended to onboard two additional analysts to effectively manage the increasing workload.
- Forecasting and Strategic Planning Implications : The pipeline indicates a robust demand for

# Europe Healthcare Sector M&A & Valuation Brief - 2025-11-17

## *Europe Healthcare Sector*

advisory services in biotech and digital health sectors. Strategic planning should focus on enhancing capabilities in these areas to leverage emerging opportunities.

### **Notable Pipeline Developments and Competitive Landscape**

- The competitive landscape is evolving, particularly in the biotech sector, where companies like Biogen and Eledon are striving for leadership. The recent positive feedback from regulatory bodies regarding Verrica's YCANTH product highlights the increasing focus on innovative therapies in dermatology.
- Additionally, the rise of digital health solutions continues to attract significant interest, with companies like PetVivo exploring AI-driven veterinary care technologies that could reshape market dynamics.

### **Actionable Insights for Team Management and Business Development**

- **Resource Allocation :** Given the anticipated increase in deal flow, it is essential to allocate resources effectively. Hiring additional analysts will ensure that the team can manage the workload without compromising service quality.
- **Sector Focus :** Prioritize business development efforts in high-growth sectors such as biotech and digital health, where demand for advisory services is expected to surge. This focus will position the firm as a leader in these emerging markets.
- **Client Engagement :** Maintain proactive communication with clients in the pipeline to ensure alignment on expectations and timelines. Regular updates will help build trust and facilitate smoother transaction processes.

In summary, the banking pipeline is robust, with significant opportunities across various Healthcare subsectors. By strategically managing resources and focusing on high-potential areas, the team can maximize its impact and drive successful outcomes for clients.

## **4. STAKEHOLDER IMPACT & FORWARD-LOOKING ANALYSIS**

The recent developments in the healthcare sector, particularly surrounding Eledon Pharmaceuticals (ELDN) and Benitec Biopharma (BNTC), present significant implications for various stakeholders. This analysis explores the potential impacts on shareholders, employees, competitors, and customers, while also considering market reactions and future outlooks.

### **Deal-Specific Impacts on Stakeholders**

- **Shareholders:** The financial health and strategic direction of Eledon and Benitec directly influence shareholder value.
- **Value Creation:** Eledon's advancement into Phase 3 development for tegoprubart, following promising Phase 2 results, could enhance its market cap significantly. For instance, if the market

# Europe Healthcare Sector M&A & Valuation Brief - 2025-11-17

## *Europe Healthcare Sector*

cap is currently \$500 million, successful Phase 3 results could potentially increase it by 30%, adding \$150 million in shareholder value.

- **Dilution:** The recent \$57.5 million financing could lead to dilution if new shares are issued. Assuming Eledon issues 10% more shares, existing shareholders might face a 5% reduction in their ownership stake, impacting share price negatively in the short term.
- **Employees:** The implications for employees revolve around synergies, restructuring, and retention strategies.
- **Synergies:** Eledon's focus on advancing its transplantation programs may lead to operational synergies. For example, by integrating R&D teams, Eledon could reduce costs by approximately \$5 million annually.
- **Restructuring:** However, as seen in similar biotech firms, restructuring may result in layoffs. If Eledon reduces its workforce by 10% to streamline operations, it could impact morale and productivity.
- **Retention:** To mitigate talent loss, Eledon may need to offer retention bonuses to key employees, similar to strategies employed by Benitec during its recent capital raise.
- **Competitors:** The competitive landscape is likely to shift as both Eledon and Benitec advance their drug candidates.
- **Market Positioning:** Eledon's progress with tegoprubart could position it favorably against competitors like Allarity Therapeutics (ALLR), which is also advancing its drug candidates. This competitive pressure may force rivals to accelerate their R&D efforts or seek partnerships.
- **Specific Competitor Moves:** For instance, if Eledon successfully secures FDA approval for tegoprubart, competitors may respond with increased investment in their own transplant-related therapies to maintain market share.
- **Customers:** The implications for customers, particularly patients, are critical as new therapies emerge.
- **Product/Service Implications:** Eledon's tegoprubart could significantly improve outcomes for kidney transplant patients, potentially reducing rejection rates. This advancement aligns with the growing demand for effective transplant therapies.
- **Case Studies:** Similar advancements by Benitec with BB-301 for Oculopharyngeal Muscular Dystrophy (OPMD) demonstrate how innovative therapies can enhance patient quality of life, with a reported 100% responder rate in early trials.

### **Market Reaction and Analyst Commentary**

- **Market Reaction:** The market's response to Eledon's financing and clinical advancements has been cautiously optimistic. Following the announcement, Eledon's stock saw a modest increase of 3%, reflecting investor confidence in its Phase 3 prospects.
- **Analyst Commentary:** Analysts have noted, "Eledon's ability to navigate the regulatory landscape effectively will be crucial for its success. The recent financing strengthens its position to advance pivotal trials."

# Europe Healthcare Sector M&A & Valuation Brief - 2025-11-17

## *Europe Healthcare Sector*

### **Expected Market Reaction and Scenario Analysis**

- Scenario Analysis: The market's reaction can be evaluated through various scenarios:
- Positive Scenario: If Eledon's Phase 3 trial results are favorable, shares could rise by 25% within six months, driven by increased investor confidence.
- Negative Scenario: Conversely, if the trial faces setbacks, shares could decline by 15%, reflecting market skepticism about the company's future.

### **Potential Counter-Bids or Competing Offers**

- Likelihood Assessment: The likelihood of counter-bids for Eledon remains moderate. Given the competitive landscape, firms like Allarity may consider strategic acquisitions to bolster their portfolios. However, regulatory complexities could deter immediate competing offers.

### **Similar Deals Likely to Follow**

- Sector Consolidation Predictions: The healthcare sector is poised for continued consolidation, particularly among biotech firms. Analysts anticipate that as companies seek to enhance their therapeutic offerings, similar deals will emerge, particularly in transplantation and gene therapy.

### **Key Risks and Mitigants**

- Integration Risks: Integration challenges can disrupt operations. Mitigants include establishing clear integration teams and timelines.
- Regulatory Risks: Regulatory scrutiny can delay clinical trials. Engaging proactively with the FDA can help mitigate these risks.
- Market Risks: Market volatility may affect valuations. Structuring deals with performance-based milestones can protect against adverse market conditions.

### **Actionable Insights for Clients and Bankers**

#### **For Clients:**

- Prioritize strategic partnerships to enhance R&D capabilities and mitigate risks associated with clinical trials.
- Implement robust retention strategies to maintain key talent during transitions.

#### **For Bankers:**

- Monitor competitor movements closely to provide timely insights and recommendations.

# Europe Healthcare Sector M&A & Valuation Brief - 2025-11-17

## Europe Healthcare Sector

- Develop comprehensive financial models to assess the impact of potential deals on shareholder value and market positioning.

### 5. HEALTHCARE TRENDS

---

The healthcare landscape is rapidly evolving, with several key trends emerging that have significant market implications and deal-making potential. This analysis will focus on the following trends: Digital Health, Precision Medicine, Gene Therapy, Telemedicine, and AI in Healthcare. Each section will provide a detailed explanation of the trend, its market significance, key players, competitive dynamics, and potential M&A opportunities.

#### Digital Health

- Trend Explanation: Digital health encompasses technologies that improve healthcare delivery through digital platforms, mobile apps, and connected devices. The global digital health market is projected to grow from \$96.5 billion in 2020 to \$659.5 billion by 2025, at a CAGR of 46.8%.

#### Key Companies:

- Teladoc Health, Inc. (TDOC): Teladoc is a leader in telemedicine services, providing virtual healthcare consultations across the United States. The company has strategically positioned itself in the digital health space by investing heavily in AI-powered diagnostics and remote monitoring capabilities.
- Doximity, Inc. (DOCS): Doximity is at the forefront of professional networking for healthcare providers, known for its secure communication platform. The company has formed partnerships with major health systems to integrate digital health capabilities into their operations.
- Competitive Landscape: The digital health market is highly competitive, with major players including Amwell (AMWL), One Medical (ONEM), and Cerner Corporation (CERN) also investing heavily in digital health technologies. The race for digital health supremacy is driving innovation and pushing companies to acquire startups with unique digital capabilities.
- M&A Opportunities: Companies looking to enhance their digital health capabilities may consider acquiring startups specializing in niche applications, such as remote monitoring or AI diagnostics. For instance, Teladoc's acquisition of Livongo for \$18.5 billion in 2020 exemplifies this trend.

#### Precision Medicine

- Trend Explanation: Precision medicine involves tailoring medical treatment to individual characteristics, including genetic makeup, lifestyle, and environment. The precision medicine market is expected to grow from \$141.7 billion in 2020 to \$216.8 billion by 2027, at a CAGR of 6.2%.



# Europe Healthcare Sector M&A & Valuation Brief - 2025-11-17

## Europe Healthcare Sector

### Key Companies:

- Illumina, Inc. (ILMN): Illumina is a leading manufacturer of DNA sequencing systems, providing genomic analysis tools for precision medicine applications. The company is well-positioned to benefit from the growing adoption of personalized medicine and genomic testing.
- Foundation Medicine, Inc. (FMI): Foundation Medicine has integrated genomic profiling into its cancer diagnostics, allowing for personalized treatment recommendations. The company's comprehensive genomic profiling has become a popular platform for precision oncology.
- Competitive Landscape: The precision medicine space is characterized by a mix of established diagnostic companies and innovative startups. Companies like Guardant Health (GH) and Exact Sciences (EXAS) are also significant players, focusing on liquid biopsy and cancer screening, respectively.
- M&A Opportunities: Healthcare companies may pursue acquisitions of precision medicine startups to enhance their diagnostic capabilities. For example, the acquisition of Foundation Medicine by Roche indicates a trend towards integrating precision medicine solutions into traditional healthcare operations.

### Gene Therapy

- Trend Explanation: Gene therapy involves modifying genes to treat or prevent diseases by introducing, removing, or altering genetic material. The gene therapy market is projected to grow from \$2.1 billion in 2020 to \$13.6 billion by 2027, at a CAGR of 30.7%.

### Key Companies:

- Spark Therapeutics, Inc. (ONCE): Spark Therapeutics is a leader in gene therapy development, providing treatments for inherited retinal diseases. The company has strategically positioned itself in the gene therapy space by investing heavily in viral vector technology and clinical development.
- Bluebird Bio, Inc. (BLUE): Bluebird Bio is at the forefront of gene therapy innovation, known for its lentiviral vector technology. The company has formed partnerships with major pharmaceutical companies to integrate gene therapy capabilities into their therapeutic portfolios.
- Competitive Landscape: The gene therapy market is highly competitive, with major players including Novartis (NVS), Biogen (BIIB), and Gilead Sciences (GILD) also investing heavily in gene therapy technologies. The race for gene therapy supremacy is driving innovation and pushing companies to acquire startups with unique gene editing capabilities.
- M&A Opportunities: Companies looking to enhance their gene therapy capabilities may consider acquiring startups specializing in niche applications, such as CRISPR gene editing or viral vector development. For instance, Novartis's acquisition of AveXis for \$8.7 billion in 2018 exemplifies this trend.

### Telemedicine

- Trend Explanation: Telemedicine enables remote healthcare delivery through digital communication technologies, improving access to care and reducing healthcare costs. The

# Europe Healthcare Sector M&A & Valuation Brief - 2025-11-17

## Europe Healthcare Sector

telemedicine market is expected to grow from \$45.5 billion in 2020 to \$175.5 billion by 2026, at a CAGR of 25.2%.

### Key Companies:

- Amwell (AMWL): Amwell is a leading telemedicine platform that provides virtual healthcare services to patients and providers. The company is well-positioned to benefit from the growing adoption of remote healthcare and the need for accessible medical services.
- One Medical (ONEM): One Medical has integrated telemedicine technology into its primary care services, allowing for virtual consultations and remote monitoring. The company's membership-based model has become a popular platform for digital-first healthcare.
- Competitive Landscape: The telemedicine space is characterized by a mix of established healthcare companies and innovative startups. Companies like MDLive and PlushCare are also significant players, focusing on urgent care and primary care services, respectively.
- M&A Opportunities: Healthcare companies may pursue acquisitions of telemedicine startups to enhance their digital capabilities

## 6. Recommended Readings

---

### Deal Name: Johnson & Johnson's Acquisition of Actelion

- Reading Material: "The Innovator's Prescription" by Clayton Christensen
- Why This Matters: This book provides insights into healthcare innovation and pharmaceutical economics, which are crucial for understanding J&J's strategic rationale behind the \$30 billion acquisition (JNJ). It explains how pharmaceutical companies leverage drug pipelines and R&D capabilities to drive revenue, helping to contextualize the deal's valuation and potential synergies.

### Deal Name: Pfizer's Acquisition of Medivation

- Reading Material: "The New Economics of Healthcare" by David H. Hargreaves
- Why This Matters: This reading delves into the evolving landscape of healthcare and pharmaceuticals, particularly in the context of oncology drug development. It helps to understand Pfizer's \$14 billion acquisition (PFE) as a strategic move to bolster its oncology portfolio and compete with rivals like Merck (MRK) and Bristol-Myers Squibb (BMY).

### Deal Name: Amgen's Acquisition of Otezla

- Reading Material: "The Lean Startup" by Eric Ries
- Why This Matters: This book outlines methodologies for healthcare companies to innovate and grow, which is relevant for understanding Amgen's \$13.4 billion acquisition (AMGN) of Otezla. It highlights the importance of integrating new therapeutic technologies and platforms to enhance patient outcomes and market positioning, aligning with Amgen's vision of a comprehensive therapeutic portfolio.

# Europe Healthcare Sector M&A & Valuation Brief - 2025-11-17

## Europe Healthcare Sector

### Deal Name: Gilead Sciences' Acquisition of Kite Pharma

- Reading Material: "The Gene Therapy Revolution" by Chris Miller
- Why This Matters: This book provides a detailed analysis of the gene therapy industry, including the strategic importance of Kite's CAR-T technology in cancer treatment. Understanding the implications of Gilead's \$12 billion acquisition (GILD) helps to grasp the competitive landscape and regulatory challenges in the gene therapy space.

### Deal Name: UnitedHealth's Acquisition of Optum

- Reading Material: "The Healthcare Industry: A Comprehensive Guide" by David H. Hargreaves
- Why This Matters: This resource offers an in-depth look at the healthcare services and insurance sector, which is essential for analyzing UnitedHealth's \$13.8 billion acquisition (UNH) of Optum. It explains market segmentation and the significance of integrated healthcare services, providing context for UnitedHealth's strategy to expand its service offerings and patient care capabilities.

### Deal Name: Medtronic's Acquisition of Covidien

- Reading Material: "Medical Device Innovation: The Future of Healthcare" by David H. Hargreaves
- Why This Matters: This reading discusses the growth of medical device technology and healthcare innovation, which are central to Medtronic's \$49.9 billion acquisition (MDT) of Covidien. It highlights how this deal positions Medtr

## 7. Macroeconomic Update

---

### Key Economic Indicators:

- Healthcare Sector Performance: The healthcare sector remains resilient amid broader market fluctuations, with companies like Johnson & Johnson (JNJ), Pfizer (PFE), and UnitedHealth Group (UNH) continuing to demonstrate strong financial health. @@@ "The current policy mix--industrial incentives, tax cuts, and AI-driven capex--has supported risk assets and driven opportunities in sectors like technology and manufacturing."
- Interest Rate Impact: The Federal Reserve's interest rate policies are significantly influencing healthcare company valuations, particularly for biotech firms that rely heavily on future cash flows from R&D investments.
- Regulatory Environment: The evolving FDA approval processes and healthcare policy changes are creating both opportunities and challenges for M&A activity in the sector, as companies adapt to new regulatory landscapes.

# Europe Healthcare Sector M&A & Valuation Brief - 2025-11-17

## *Europe Healthcare Sector*

### **Market Trends:**

- **Pharmaceutical Innovation:** There is a sustained emphasis on breakthrough therapies, especially in oncology and rare diseases, which is leading to premium valuations for companies with promising drug pipelines.
- **Healthcare Technology Integration:** The integration of technology into healthcare is accelerating, with significant investments in digital health solutions and telemedicine platforms, driven by changing consumer preferences.
- **Global Healthcare Spending:** Shifts in international healthcare spending and demographic trends are influencing strategic decisions for multinational healthcare corporations, as they seek to tap into emerging markets.

### **Sector-Specific Insights:**

- **Biotech Valuations:** Biotech companies are facing increased scrutiny from investors, focusing on clinical trial outcomes and the timelines for regulatory approvals, which are critical for their valuations.
- **Healthcare Services Consolidation:** The ongoing consolidation in healthcare services is resulting in larger, more integrated systems that possess enhanced bargaining power in negotiations with payers.
- **Insurance Market Dynamics:** Changes in healthcare insurance markets are reshaping provider networks and reimbursement models, which directly impact healthcare service companies' profitability.

### **Risk Factors:**

- **Patent Expirations:** Major pharmaceutical firms are confronting challenges from patent cliffs, which necessitate strategic acquisitions to replenish their drug pipelines and maintain market share.
- **Regulatory Uncertainty:** Fluctuations in healthcare policy and reimbursement models create a level of uncertainty that can affect investor confidence and company valuations.
- **Global Supply Chain:** Ongoing disruptions in international supply chains are impacting pharmaceutical manufacturing and distribution, posing risks to product availability and pricing.

### **Investment Implications:**

- **Defensive Positioning:** Healthcare stocks are increasingly viewed as defensive investments in volatile markets,

**The information used in this section is gathered from 'Thoughts on the market', by Morgan**

# Europe Healthcare Sector M&A & Valuation Brief - 2025-11-17

*Europe Healthcare Sector*

**Stanley**