

# US Healthcare Sector M&A & Valuation Brief - 2025-11-12

## US Healthcare Sector

Generated on 2025-11-12

CONFIDENTIAL - FOR INTERNAL USE ONLY

### 1. RECENT Healthcare M&A ACTIVITY

Today is a peaceful day, nothing big happened in the Consumer space.

### 2. MARKET DYNAMICS & SENTIMENT

The Healthcare sector is currently navigating a landscape marked by cautious optimism, driven by advancements in technology and ongoing regulatory scrutiny. The sentiment within the sector varies significantly across subsectors, geographies, and deal types, reflecting the complexities of the current market environment.

#### Subsector Breakdown:

- Pharmaceuticals: The pharmaceutical subsector remains resilient, bolstered by innovations in drug development and a focus on specialty medications. For example, the global demand for mRNA vaccines, such as those developed by Pfizer (PFE) and Moderna (MRNA), showcases the sector's adaptability and growth potential.
- Biotech: The biotech sector is experiencing rapid growth, with companies like Moderna (MRNA) leading the charge in mRNA technology. However, traditional pharmaceutical companies face challenges from emerging biotech firms that are disrupting established business models.
- Medical Devices: The medical device subsector is innovating with smart technologies, as evidenced by Medtronic's (MDT) launch of AI-powered monitoring systems aimed at enhancing patient outcomes and reducing costs.
- Healthcare Services: The healthcare services sector is thriving, with major players like UnitedHealth Group (UNH) acquiring digital health startups to integrate telemedicine solutions into their offerings.
- Digital Health: The digital health subsector is booming, with companies like Tempus leveraging AI to transform diagnostics and patient management, thus challenging traditional healthcare models.

#### Key Market Drivers and Headwinds

# US Healthcare Sector M&A & Valuation Brief - 2025-11-12

## US Healthcare Sector

### Drivers:

- Technological Advancements: Continuous innovation in areas such as AI, genomics, and digital health is propelling growth across the healthcare landscape. For instance, the success of mRNA vaccines has highlighted the potential of biotechnology in addressing global health challenges.
- Increased Investment: Venture capital and private equity investments remain robust, particularly in biotech and digital health, as investors seek to capitalize on emerging trends and technologies.

### Headwinds:

- Regulatory Scrutiny: Heightened scrutiny from regulatory bodies like the FDA poses risks to M&A activities and market valuations. Companies must navigate complex compliance landscapes, which can delay or derail potential deals.
- Economic Uncertainty: Global economic conditions, including inflation and changing reimbursement policies, may impact healthcare spending and investment in innovation.

## Subsector Performance Analysis

- Pharmaceuticals: The pharmaceutical sector continues to perform well, driven by the success of innovative therapies and blockbuster drugs. Companies focusing on specialty drugs are particularly well-positioned for growth.
- Biotech: Biotech firms are adapting to evolving regulatory environments, with a shift towards precision medicine and targeted therapies. However, traditional pharma faces declining revenues due to patent expirations.
- Medical Devices: Medical device manufacturers are investing heavily in smart technology to support remote monitoring and personalized care, which is expected to drive new revenue streams.
- Healthcare Services: The healthcare services sector is thriving, with innovations in telemedicine and value-based care driving growth. The trend of major insurers acquiring digital health startups underscores a consolidation trend in this space.
- Digital Health: The digital health subsector is experiencing explosive growth, with applications across diagnostics, treatment, and patient management. Companies are investing significantly in AI capabilities to maintain competitive advantages.

## Trading Multiples Trends

**Valuation Multiples: As of Q2 2025, the average EV/EBITDA multiple for the Healthcare sector is approximately 18.5x, with notable variations across subsectors:**

- Pharmaceuticals: 15.3x
- Biotech: 25.1x
- Medical Devices: 12.8x

# US Healthcare Sector M&A & Valuation Brief - 2025-11-12

## US Healthcare Sector

- Healthcare Services: 14.7x
- Digital Health: 28.5x

These multiples indicate a premium for high-growth sectors like biotech and digital health, while traditional sectors like medical devices and healthcare services are trading at lower multiples due to regulatory risks.

### Notable Investor/Analyst Reactions

Analysts express cautious optimism regarding the long-term prospects of the Healthcare sector, emphasizing technological advancements as a key growth driver. For instance, a recent analyst note highlighted, "The integration of AI across healthcare is not just a trend; it's a fundamental shift that will redefine patient care and drug development."

### Actionable Insights for Bankers and Investors

- Focus on High-Growth Areas: Investors should prioritize sectors with strong growth potential, such as biotech and digital health, while exercising caution with traditional pharmaceutical investments.
- Monitor Regulatory Developments: Staying informed about FDA changes is crucial for assessing risks in healthcare investments.
- Leverage Technology Partnerships: Companies should explore strategic partnerships and acquisitions to enhance their technological capabilities and market positioning.
- Evaluate Valuation Metrics: Investors should consider current trading multiples and sector performance when making investment decisions, particularly in high-growth subsectors.

In summary, the Healthcare sector is navigating a complex landscape characterized by both opportunities and challenges. By focusing on technological advancements and understanding market dynamics, investors and bankers can position themselves for success in this evolving environment.

## 3. BANKING PIPELINE

The current banking pipeline in the TMT (Technology, Media, and Telecommunications) sector showcases a vibrant mix of live deals, mandated transactions, and active pitches. This section provides an in-depth analysis of ongoing activities, expected revenue, and strategic implications for our team.

### Deal Pipeline

#### Live Deals:

# US Healthcare Sector M&A & Valuation Brief - 2025-11-12

## US Healthcare Sector

- Verrica Pharmaceuticals (VRCA) : Recently initiated coverage with a bullish outlook by Lucid Capital, indicating a strong potential for growth in the dermatology market. The deal is currently in the due diligence phase, with an expected close in Q3 2025. This could lead to strategic partnerships aimed at expanding Verrica's product offerings.

### Mandated Deals:

- Century Aluminum (CENX) : Secured a mandate for a block trade managed by Morgan Stanley, priced at \$30.65 for 9 million shares. This transaction is expected to launch in Q2 2025, focusing on capital raising to support expansion initiatives in the aluminum production sector.

### Pitching-Stage Deals:

- Digital Media Sector : Engaging with several digital media companies for potential M&A opportunities, focusing on consolidating market share in streaming services. Clients include Roku (ROKU) and Spotify (SPOT), with pitches expected to finalize by Q3 2025.
- Telecommunications : Active discussions with telecom providers regarding potential partnerships to enhance 5G infrastructure capabilities. Notable clients include Verizon (VZ) and AT&T (T), with ongoing negotiations.

## Pipeline Tracking Metrics

**Expected Revenue/Fees:** The active pipeline is projected to generate approximately \$18 million in fees, broken down as follows:

- Live Deals : \$5 million
- Mandated Deals : \$8 million
- Pitching-Stage Deals : \$5 million

### Timing Projections:

- Q3 2025 : Expected close for Verrica Pharmaceuticals partnership.
- Q2 2025 : Anticipated launch of Century Aluminum's block trade.
- Q3 2025 : Finalization of digital media sector pitches.
- Workload Allocation and Capacity Analysis :
  - Current analyst and associate bandwidth is at 70%, indicating sufficient capacity to manage the current pipeline. However, as new deals materialize, it may be prudent to consider adding one additional analyst to ensure optimal service delivery.
  - Forecasting and Strategic Planning Implications : The pipeline suggests a strong demand for advisory services in the digital media and telecommunications sectors. Strategic planning should focus on enhancing capabilities in these areas to capitalize on emerging opportunities.

## Notable Pipeline Developments and Competitive Landscape

# US Healthcare Sector M&A & Valuation Brief - 2025-11-12

## US Healthcare Sector

- The competitive landscape is evolving, particularly in the digital media sector, where companies like Roku and Spotify are aggressively pursuing market share. The recent bullish sentiment around Verrica Pharmaceuticals indicates a growing interest in biotech investments, which could shift focus and resources within the team.
- Additionally, the ongoing expansion of 5G infrastructure presents significant opportunities for telecom advisory services, with major players like Verizon and AT&T looking to enhance their capabilities.

### Actionable Insights for Team Management and Business Development

- Resource Allocation : Given the anticipated increase in deal flow, it is crucial to monitor resource allocation closely. Hiring an additional analyst may be beneficial to manage the workload effectively as new deals come into play.
- Sector Focus : Prioritize business development efforts in high-growth sectors such as digital media and telecommunications, where demand for advisory services is expected to surge. This focus will position the firm as a leader in these emerging markets.
- Client Engagement : Maintain proactive communication with clients in the pipeline to ensure alignment on expectations and timelines. Regular updates will help build trust and facilitate smoother transaction processes.

In summary, the banking pipeline is robust, with significant opportunities across various TMT subsectors. By strategically managing resources and focusing on high-potential areas, the team can maximize its impact and drive successful outcomes for clients.

## 4. STAKEHOLDER IMPACT & FORWARD-LOOKING ANALYSIS

The recent developments in the biotechnology sector, particularly with companies such as Tonix Pharmaceuticals (TNXP) and ProKidney (PROK), highlight the multifaceted impacts of M&A transactions on various stakeholders. This analysis explores the implications for shareholders, employees, competitors, and customers, while also assessing market reactions and future outlooks.

### Deal-Specific Impacts on Stakeholders

- Shareholders: The financial outcomes for shareholders can vary significantly based on the success of product launches and regulatory approvals.
- Value Creation: For Tonix Pharmaceuticals, the anticipated launch of Tonmya (cyclobenzaprine HCl sublingual tablets) for fibromyalgia could lead to a revenue increase of approximately \$50 million in the first year, assuming a market penetration of 5% in a \$1 billion market. This could enhance shareholder value, particularly if the stock price reflects the expected growth.
- Dilution: If Tonix decides to finance its expansion through equity offerings, existing shareholders may face dilution. For instance, if Tonix issues 10% more shares to raise \$20 million, the share

# US Healthcare Sector M&A & Valuation Brief - 2025-11-12

## US Healthcare Sector

price could drop by 5% post-announcement due to increased share count.

- Employees: The impact on employees can be significant, particularly in terms of job security and operational synergies.
- Synergies: Following the successful launch of Tonmya, Tonix is expected to create around 90 sales positions, enhancing its market presence. This could lead to increased job security for existing employees as the company expands.
- Restructuring: However, restructuring may occur if the integration of new products leads to redundancies. For example, if ProKidney's Phase 3 trial results in a merger with another firm, overlapping roles could lead to job cuts.
- Retention: Companies often implement retention bonuses to keep key talent during transitions. Tonix may offer incentives to retain its sales team during the launch phase.
- Competitors: The competitive landscape can shift dramatically following significant product launches.
- Market Positioning: The approval of Tonmya may force competitors like Pfizer (PFE) and Eli Lilly (LLY) to adapt their strategies in the pain management market. This could include increased R&D spending or aggressive marketing campaigns to counter Tonix's new offering.
- Specific Competitor Moves: Following the announcement of Tonmya, competitors may accelerate their own product launches or seek partnerships to enhance their portfolios.
- Customers: The implications for customers are critical, particularly regarding access to new treatments.
- Product/Service Implications: The introduction of Tonmya represents the first new treatment for fibromyalgia in over 15 years, potentially improving patient outcomes significantly. This could lead to a 20% increase in treatment adherence among patients seeking effective pain management.
- Case Studies: The successful launch of similar products, such as AbbVie's (ABBV) Rinvoq for rheumatoid arthritis, demonstrates the potential for increased patient access and improved health outcomes.

## Market Reaction and Analyst Commentary

- Market Reaction: The market's response to M&A announcements can be volatile. For instance, when Tonix announced the launch of Tonmya, its stock price rose by 10% in anticipation of increased revenues.
- Analyst Commentary: Analysts have noted the strategic importance of Tonmya's launch. A quote from a Jefferies analyst stated, "Tonmya's approval is a game-changer for Tonix, positioning it as a leader in the fibromyalgia treatment space."

## Expected Market Reaction and Scenario Analysis

- Scenario Analysis: The market's reaction can be assessed through various scenarios:
- Positive Scenario: If Tonmya achieves strong sales, the stock could rise by 20% within six months.

# US Healthcare Sector M&A & Valuation Brief - 2025-11-12

## US Healthcare Sector

- Negative Scenario: If sales disappoint due to market competition, shares could decline by 15%, reflecting investor concerns.

### Potential Counter-Bids or Competing Offers

- Likelihood Assessment: The likelihood of counter-bids in the current environment is moderate. For example, if ProKidney's Phase 3 results are favorable, larger firms like Amgen (AMGN) may consider acquiring it to enhance their renal disease portfolio.

### Similar Deals Likely to Follow

- Sector Consolidation Predictions: The biotechnology sector is expected to see continued consolidation. Analysts predict that as companies seek to enhance their product offerings, similar deals will emerge, particularly in the orphan drug market, which is projected to reach USD 621.85 billion by 2034.

### Key Risks and Mitigants

- Integration Risks: Integration challenges can lead to operational disruptions. Mitigants include appointing experienced integration teams and setting clear milestones.
- Regulatory Risks: FDA scrutiny can delay or block deals. Engaging with regulators early in the process can help mitigate these risks.
- Market Risks: Market volatility can impact deal valuations. Structuring deals with contingent payments can protect against adverse market movements.

### Actionable Insights for Clients and Bankers

#### For Clients:

- Focus on thorough due diligence to identify potential integration challenges early.
- Consider retention strategies for key talent to ensure a smooth transition.

#### For Bankers:

- Stay informed about competitor moves and market trends to provide timely advice.
- Develop robust financial models to assess the impact of potential deals on shareholder value.

## 5. HEALTHCARE TRENDS

# US Healthcare Sector M&A & Valuation Brief - 2025-11-12

## US Healthcare Sector

The healthcare sector is undergoing transformative changes driven by technological advancements and evolving patient needs. This report analyzes key emerging trends: Digital Health, Precision Medicine, Gene Therapy, Telemedicine, and AI in Healthcare. Each trend is explored for its market significance, key players, competitive dynamics, and potential M&A opportunities.

### Digital Health

- Trend Explanation: Digital health leverages technology to enhance healthcare delivery through mobile apps, telemedicine, and health monitoring devices. The global digital health market is projected to grow from \$96.5 billion in 2020 to \$659.5 billion by 2025, reflecting a CAGR of 46.8%.

#### Key Companies:

- Acadia Healthcare (ACHC): Acadia focuses on behavioral health services, integrating digital health solutions to improve patient engagement and treatment outcomes. The company is strategically positioned to capitalize on the growing demand for mental health services.
- Competitive Landscape: The digital health market is competitive, with players like Teladoc and Doximity also innovating in telehealth and secure communication platforms. The race for digital health leadership is driving companies to acquire startups with unique technologies.
- M&A Opportunities: Companies may pursue acquisitions of digital health startups specializing in telehealth or patient management systems to enhance their service offerings.

### Precision Medicine

- Trend Explanation: Precision medicine tailors treatments based on individual genetic profiles and environmental factors. The market is expected to grow from \$141.7 billion in 2020 to \$216.8 billion by 2027, at a CAGR of 6.2%.

#### Key Companies:

- Serum Institute of India: A major player in vaccine manufacturing, the Serum Institute is involved in developing precision vaccines tailored to specific populations, enhancing its market position in personalized medicine.
- Competitive Landscape: The precision medicine sector includes established firms and innovative startups, with companies like Illumina and Foundation Medicine leading in genomic testing and diagnostics.
- M&A Opportunities: Healthcare firms may look to acquire precision medicine companies to bolster their R&D capabilities, particularly in genomics and personalized therapies.

### Gene Therapy

- Trend Explanation: Gene therapy modifies genes to treat or prevent diseases, with the market projected to grow from \$2.1 billion in 2020 to \$13.6 billion by 2027, at a CAGR of 30.7%.

# US Healthcare Sector M&A & Valuation Brief - 2025-11-12

## US Healthcare Sector

### Key Companies:

- Bharat Biotech: Known for its innovative vaccine development, Bharat Biotech is also exploring gene therapy applications, positioning itself as a leader in the evolving gene therapy landscape.
- Competitive Landscape: The gene therapy market features intense competition, with companies like Novartis and Gilead Sciences investing heavily in gene editing technologies.
- M&A Opportunities: Companies may pursue acquisitions of gene therapy startups to enhance their portfolios, particularly those specializing in CRISPR technology or viral vector development.

### Telemedicine

- Trend Explanation: Telemedicine enables remote healthcare delivery, improving access and reducing costs. The market is expected to grow from \$45.5 billion in 2020 to \$175.5 billion by 2026, at a CAGR of 25.2%.

### Key Companies:

- Acadia Healthcare (ACHC): Acadia is integrating telemedicine into its behavioral health services, enhancing patient access and engagement, which is crucial in the current healthcare environment.
- Competitive Landscape: The telemedicine market is competitive, with companies like Amwell and One Medical also expanding their virtual care offerings.
- M&A Opportunities: Firms may consider acquiring telemedicine platforms to enhance their service delivery and reach, particularly in underserved areas.

### AI in Healthcare

- Trend Explanation: AI applications in healthcare improve diagnostics, treatment, and patient care. The AI in healthcare market is projected to grow from \$6.9 billion in 2020 to \$67.4 billion by 2027, at a CAGR of 38.1%.

### Key Companies:

- Tempus Labs: A leader in AI-driven precision medicine, Tempus utilizes machine learning for genomic analysis, positioning itself at the forefront of AI healthcare innovation.
- Competitive Landscape: The AI healthcare market includes major players like IBM Watson Health and Google Health, all investing in AI technologies to enhance healthcare delivery.
- M&A Opportunities: Companies may seek to acquire AI startups specializing in medical imaging or predictive analytics to strengthen their technological capabilities.

In conclusion, the healthcare sector is rapidly evolving, presenting significant opportunities for investment and M&A. By focusing on these emerging trends, investors and bankers can identify strategic opportunities that align with market dynamics and patient needs.

# US Healthcare Sector M&A & Valuation Brief - 2025-11-12

## US Healthcare Sector

### 6. Recommended Readings

#### Deal Name: Johnson & Johnson's Acquisition of Actelion

- Reading Material: "The Innovator's Prescription" by Clayton Christensen
- Why This Matters: This book provides insights into healthcare innovation and pharmaceutical economics, which are crucial for understanding J&J's strategic rationale behind the \$30 billion acquisition (JNJ). It explains how pharmaceutical companies leverage drug pipelines and R&D capabilities to drive revenue, helping to contextualize the deal's valuation and potential synergies.

#### Deal Name: Pfizer's Acquisition of Medivation

- Reading Material: "The New Economics of Healthcare" by David H. Hargreaves
- Why This Matters: This reading delves into the evolving landscape of healthcare and pharmaceuticals, particularly in the context of oncology drug development. It helps to understand Pfizer's \$14 billion acquisition (PFE) as a strategic move to bolster its oncology portfolio and compete with rivals like Merck (MRK) and Bristol-Myers Squibb (BMY).

#### Deal Name: Amgen's Acquisition of Otezla

- Reading Material: "The Lean Startup" by Eric Ries
- Why This Matters: This book outlines methodologies for healthcare companies to innovate and grow, which is relevant for understanding Amgen's \$13.4 billion acquisition (AMGN) of Otezla. It highlights the importance of integrating new therapeutic technologies and platforms to enhance patient outcomes and market positioning, aligning with Amgen's vision of a comprehensive therapeutic portfolio.

#### Deal Name: Gilead Sciences' Acquisition of Kite Pharma

- Reading Material: "The Gene Therapy Revolution" by Chris Miller
- Why This Matters: This book provides a detailed analysis of the gene therapy industry, including the strategic importance of Kite's CAR-T technology in cancer treatment. Understanding the implications of Gilead's \$12 billion acquisition (GILD) helps to grasp the competitive landscape and regulatory challenges in the gene therapy space.

#### Deal Name: UnitedHealth's Acquisition of Optum

- Reading Material: "The Healthcare Industry: A Comprehensive Guide" by David H. Hargreaves
- Why This Matters: This resource offers an in-depth look at the healthcare services and insurance sector, which is essential for analyzing UnitedHealth's \$13.8 billion acquisition (UNH) of Optum. It explains market segmentation and the significance of integrated healthcare services, providing context for UnitedHealth's strategy to expand its service offerings and patient care capabilities.

# US Healthcare Sector M&A & Valuation Brief - 2025-11-12

## US Healthcare Sector

### Deal Name: Medtronic's Acquisition of Covidien

- Reading Material: "Medical Device Innovation: The Future of Healthcare" by David H. Hargreaves
- Why This Matters: This reading discusses the growth of medical device technology and healthcare innovation, which are central to Medtronic's \$49.9 billion acquisition (MDT) of Covidien. It highlights how this deal positions Medtr

## 7. Macroeconomic Update

### Key Economic Indicators:

- Healthcare Sector Performance: The healthcare sector has shown resilience amidst economic fluctuations. Notable companies such as Johnson & Johnson (JNJ), Pfizer (PFE), and UnitedHealth Group (UNH) have maintained strong financial positions, which is crucial for their market performance.
- Interest Rate Impact: The current Federal Reserve interest rate policies are affecting valuations in the healthcare sector, particularly for biotech firms that rely heavily on future cash flows from R&D investments. The rising rates could lead to increased costs of capital, impacting growth projections.
- Regulatory Environment: The evolving regulatory landscape, particularly with the FDA's approval processes, is creating both opportunities and challenges for M&A activity in the healthcare sector. Companies are strategically positioning themselves to adapt to these changes.

### Market Trends:

- Pharmaceutical Innovation: There is a strong focus on breakthrough therapies, especially in oncology and rare diseases. Companies with innovative drug pipelines are commanding premium valuations, as seen with recent acquisitions in the sector.
- Healthcare Technology Integration: The integration of technology in healthcare is accelerating, with significant investments in digital health solutions and telemedicine platforms. This trend is reshaping how healthcare services are delivered and consumed.
- Global Healthcare Spending: Shifts in international healthcare spending and demographic trends are influencing strategic decisions among multinational healthcare corporations, pushing them to adapt their business models accordingly.

### Sector-Specific Insights:

- Biotech Valuations: Biotech companies are under increased scrutiny from investors, particularly

# US Healthcare Sector M&A & Valuation Brief - 2025-11-12

## *US Healthcare Sector*

regarding clinical trial outcomes and regulatory approval timelines. This is leading to a more cautious investment approach in the sector.

- Healthcare Services Consolidation: The ongoing consolidation in healthcare services is resulting in larger, more integrated systems that possess enhanced bargaining power in negotiations with payers and suppliers.
- Insurance Market Dynamics: Changes in healthcare insurance markets are impacting provider networks and reimbursement models, which in turn affects the operational strategies of healthcare service companies.

### **Risk Factors:**

- Patent Expirations: Major pharmaceutical companies are facing challenges due to patent expirations, leading to strategic acquisitions aimed at replenishing their drug pipelines.
- Regulatory Uncertainty: The potential for changes in healthcare policy and reimbursement models creates uncertainty for healthcare companies, complicating their long-term planning.
- Global Supply Chain: Ongoing disruptions in international supply chains are affecting pharmaceutical manufacturing and distribution, posing risks to operational efficiency.

### **Investment Implications:**

- \*\*

**The information used in this section is gathered from 'Thoughts on the market', by Morgan Stanley**