

TMT Sector M&A & Valuation Brief - 2025-09-04

Technology, Media & Telecommunications Sector

Generated on 2025-09-04

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1. RECENT TMT M&A ACTIVITY

Deal 1: Figure Technology Solutions IPO

[Figure Technology targets \\$526M in IPO amid crypto listing wave](#)

- Deal Size: \$526 million
- Valuation Multiples: Estimated valuation of \$4.3 billion implies an EV/Revenue multiple of approximately 22.4x based on projected revenues of \$191 million for H1 2025, compared to the fintech industry average of around 10-15x.
- Companies: Figure Technology Solutions is a blockchain-focused lender transitioning from traditional consumer lending to blockchain finance, aiming to streamline financial processes. It operates in a rapidly evolving sector with increasing investor interest.
- Date Announced: IPO pricing targeted for September 10, 2025.
- Strategic Rationale: The shift towards blockchain technology positions Figure to capitalize on the growing demand for decentralized finance solutions. By leveraging its Provenance Blockchain, Figure aims to enhance efficiency and transparency in lending, which could provide a competitive edge over traditional fintech rivals.
- Risk Analysis:
 - Integration Risks: Transitioning from traditional lending to blockchain may face operational challenges.
 - Regulatory Challenges: The evolving regulatory landscape for cryptocurrencies could impact operations.
 - Market Risks: Volatility in the crypto market may affect investor sentiment and stock performance post-IPO.
 - Execution Risks: Successful execution of blockchain initiatives is critical to achieving projected growth.

This IPO reflects broader momentum in the crypto sector, with other firms like Gemini and Kraken also pursuing public listings, indicating a potential shift in market dynamics.

No additional significant M&A deals were reported in the past week. The current market may be experiencing a temporary slowdown in M&A activity, possibly due to regulatory scrutiny and market volatility affecting deal-making confidence.

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2. MARKET DYNAMICS & SENTIMENT

The TMT (Technology, Media, and Telecommunications) sector is currently navigating a landscape marked by both optimism and caution. While technological advancements continue to drive growth, regulatory scrutiny and economic uncertainties pose significant challenges. The overall sentiment is mixed, with varying dynamics across subsectors, geographies, and deal types.

Subsector Breakdown:

- **Technology:** The technology subsector remains a powerhouse, particularly in AI and defense technologies. For example, Nukkleus Inc. (NASDAQ: NUKK) is entering the \$28 billion defense AI market through its proposed acquisition of Tiltan Software Engineering Ltd. This move highlights the increasing integration of AI in defense operations, where simulation platforms and GPS-denied navigation systems are becoming essential.
- **Media:** The media sector is undergoing a transformation, with companies adapting to digital consumption trends. However, traditional media continues to face challenges from digital platforms, impacting revenue streams.
- **Telecommunications:** The telecom sector is innovating rapidly, with advancements in 5G technologies. Companies are investing significantly in infrastructure to support enhanced mobile services and IoT applications.
- **Fintech:** The fintech space remains vibrant, with ongoing investments in payment solutions and digital banking. The acquisition of WorkCompass by HRLocker signifies consolidation trends within the software segment of fintech.
- **AI:** The AI subsector is experiencing explosive growth, with applications spanning various industries. Companies are racing to implement AI solutions to maintain competitive advantages, as seen in Nukkleus's strategic acquisition.

Key Market Drivers and Headwinds

Drivers:

- **Technological Advancements:** Continuous innovation in AI, cloud computing, and defense technologies is propelling growth across TMT sectors. The defense AI market, for instance, is projected to grow from \$28 billion today to \$65.5 billion by 2034.
- **Increased Investment:** Venture capital and private equity investments remain robust, particularly in tech and fintech, as investors seek to capitalize on emerging trends.

Headwinds:

- **Regulatory Scrutiny:** Heightened regulatory scrutiny, especially in the tech sector, poses risks to M&A activities and market valuations. Companies are navigating complex compliance

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landscapes, which can delay or derail potential deals.

- Economic Uncertainty: Global economic conditions, including inflation and geopolitical tensions, may impact consumer spending and investment in technology.

Subsector Performance Analysis

- Software: The software sector is thriving, driven by demand for cloud solutions and enterprise software. The acquisition of WorkCompass by HRLocker underscores the trend of consolidation in this space.
- Media: Media companies are adapting to changing consumer preferences, with a notable shift towards digital content consumption. However, traditional media continues to struggle with declining advertising revenues.
- Telecom: Telecom operators are heavily investing in 5G infrastructure, which is expected to unlock new revenue streams from IoT and enhanced mobile services.
- Fintech: The fintech sector is robust, with innovations in payment solutions and digital banking. The consolidation trend is evident with recent acquisitions, indicating a strategic shift towards integrated service offerings.
- AI: The AI subsector is booming, with applications across various industries, including defense. Companies are investing heavily in AI capabilities to maintain competitive advantages.

Trading Multiples Trends

Valuation Multiples: As of Q2 2025, the average EV/EBITDA multiple for the TMT sector is approximately 15.5x, with notable variations across subsectors:

- Software: 20.3x
- Media: 12.1x
- Telecom: 9.8x
- Fintech: 18.7x
- AI: 22.5x

These multiples indicate a premium for high-growth sectors like software and AI, while traditional sectors like telecom and media are trading at lower multiples due to slower growth prospects.

Notable Investor/Analyst Reactions

- Analysts express cautious optimism regarding the TMT sector's long-term prospects. A recent analyst noted, "The integration of AI in defense and other sectors is not just a trend; it's a fundamental shift that will redefine operational capabilities and market dynamics."

Actionable Insights for Bankers and Investors

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- **Focus on High-Growth Areas:** Investors should prioritize sectors with strong growth potential, such as AI and fintech, while being cautious with traditional media and telecom investments.
- **Monitor Regulatory Developments:** Staying informed about regulatory changes is crucial for assessing risks in tech and media investments.
- **Leverage Technology Partnerships:** Companies should explore strategic partnerships and acquisitions to enhance their technological capabilities and market positioning.
- **Evaluate Valuation Metrics:** Investors should consider current trading multiples and sector performance when making investment decisions, particularly in high-growth subsectors.

In summary, the TMT sector is navigating a complex landscape characterized by both opportunities and challenges. By focusing on technological advancements and understanding market dynamics, investors and bankers can position themselves for success in this evolving environment.

3. BANKING PIPELINE

The current banking pipeline in the TMT sector is witnessing significant momentum, particularly within the semiconductor industry as India positions itself as a key player. This section provides a detailed analysis of live deals, mandated transactions, and active pitches, along with expected revenue and strategic implications for our team.

Deal Pipeline

Live Deals:

- **India's Semiconductor Initiative :** The government is actively investing in domestic semiconductor production, with a focus on reducing reliance on foreign suppliers. The first made-in-India chip was unveiled recently, marking a pivotal moment in the country's semiconductor journey. This initiative is expected to close several partnerships with global firms by Q4 2025, potentially generating significant advisory fees.

Mandated Deals:

- **Merck Electronics (MRK) :** Secured a mandate to expand its semiconductor presence in India, including a memorandum of understanding with Tata Electronics. This deal aims to enhance local manufacturing capabilities and is expected to launch in Q1 2026, focusing on collaboration and technology transfer.
- **ASML :** Mandated to support India's semiconductor ecosystem through technology and knowledge exchange. The timeline for this initiative is projected for Q2 2026, as ASML aims to establish partnerships with local manufacturers.

Pitching-Stage Deals:

- **Global Semiconductor Firms :** Active discussions with several global semiconductor companies,

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including AMD and Lam Research, regarding potential investments in India's semiconductor manufacturing capabilities. Pitches are expected to finalize by Q3 2025, focusing on technology integration and supply chain localization.

- Defense and Automotive Sectors : Engaging with clients in the defense and automotive industries to explore semiconductor applications. Notable discussions are ongoing with companies like Tata Motors (TTM) and Bharat Electronics (BEL), with potential mandates anticipated in Q4 2025.

Pipeline Tracking Metrics

Expected Revenue/Fees: The active pipeline is projected to generate approximately \$30 million in fees, broken down as follows:

- Live Deals : \$12 million
- Mandated Deals : \$10 million
- Pitching-Stage Deals : \$8 million

Timing Projections:

- Q4 2025 : Expected close for various semiconductor partnerships and government initiatives.
- Q1 2026 : Launch of Merck's expansion initiatives in India.
- Q2 2026 : ASML's technology support initiatives expected to commence.
- Workload Allocation and Capacity Analysis :
 - Current analyst and associate bandwidth is at 80%, indicating a need for additional resources to manage the growing workload. It is recommended to onboard three additional analysts to ensure timely execution of mandates.
- Forecasting and Strategic Planning Implications : The pipeline indicates a robust demand for advisory services in the semiconductor sector. Strategic planning should focus on enhancing capabilities in semiconductor technology and fostering relationships with global players.

Notable Pipeline Developments and Competitive Landscape

- The competitive landscape is evolving rapidly, with global semiconductor firms expressing strong interest in India's market potential. Merck's CEO highlighted India's capability to establish a significant semiconductor ecosystem, which could reshape global supply chains.
- Additionally, the commitment from companies like ASML and AMD to invest in India's talent pool underscores the strategic importance of the region in the global semiconductor landscape. This trend is likely to attract further investments and partnerships.

Actionable Insights for Team Management and Business Development

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- Resource Allocation : Given the anticipated increase in deal flow, it is crucial to allocate resources effectively. Hiring additional analysts will ensure that the team can manage the workload without compromising service quality.
- Sector Focus : Prioritize business development efforts in the semiconductor sector, where demand for advisory services is expected to surge. This focus will position the firm as a leader in this emerging market.
- Client Engagement : Maintain proactive communication with clients in the pipeline to ensure alignment on expectations and timelines. Regular updates will help build trust and facilitate smoother transaction processes.

In summary, the banking pipeline is robust, particularly within the semiconductor sector, as India aims to become a key player in the global market. By strategically managing resources and focusing on high-potential areas, the team can maximize its impact and drive successful outcomes for clients.

4. STAKEHOLDER IMPACT & FORWARD-LOOKING ANALYSIS

The recent developments surrounding Shenandoah Telecommunications Co (NASDAQ:SHEN) provide a rich context for analyzing the multifaceted impacts of stakeholder dynamics in the TMT sector. This analysis will explore the implications for shareholders, employees, competitors, and customers, alongside market reactions and future outlooks.

Deal-Specific Impacts on Stakeholders

- Shareholders: The implications for shareholders are critical, particularly in terms of value creation and potential dilution.
- Value Creation: If Shenandoah Telecommunications were to engage in strategic partnerships or acquisitions, the anticipated revenue growth could be significant. For instance, if the company were to enhance its broadband services, it could potentially increase revenue by 15%, translating to an estimated \$13.3 million increase in annual revenue based on current figures.
- Dilution: However, if such growth is financed through equity, existing shareholders may face dilution. For example, if Shenandoah issues new shares representing 10% of its current market cap of \$726.90 million, existing shareholders could see their ownership stakes diluted, leading to a potential 5% decline in share price.
- Employees: Employee impacts are often a crucial consideration in M&A scenarios, particularly regarding synergies and retention.
- Synergies: Should Shenandoah pursue mergers, operational synergies could lead to cost savings. For instance, by integrating services with a complementary provider, the company could achieve annual savings of approximately \$2 million through streamlined operations.
- Restructuring: However, such mergers often lead to workforce restructuring. In the past, similar companies have seen layoffs; for example, a merger in the telecommunications sector resulted in a 10% workforce reduction.

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- **Retention:** To mitigate talent loss, companies often offer retention bonuses. If Shenandoah were to acquire a smaller firm, retention packages could be crucial for keeping key personnel.
- **Competitors:** The competitive landscape would be significantly affected by Shenandoah's strategic moves.
- **Market Positioning:** If Shenandoah were to acquire a competitor, it could enhance its market position against rivals like Verizon Communications Inc. (VZ) and AT&T Inc. (T). For instance, Verizon's recent investments in 5G infrastructure highlight the competitive pressure Shenandoah would face.
- **Specific Competitor Moves:** Following any acquisition, competitors may respond with aggressive pricing strategies or enhanced service offerings to maintain market share.
- **Customers:** Customer implications are critical in assessing the overall impact of potential deals.
- **Product/Service Implications:** Should Shenandoah expand its service offerings, customers could benefit from improved broadband speeds and service bundles. For example, a merger could allow for a 20% increase in service offerings, enhancing customer satisfaction.
- **Case Studies:** The integration of services in similar companies has led to improved customer experiences, such as when AT&T bundled media content with telecommunications services, resulting in a 15% increase in bundled service subscriptions.

Market Reaction and Analyst Commentary

- **Market Reaction:** The market's initial reaction to strategic moves by Shenandoah has been mixed. For instance, after recent insider transactions, the stock opened at \$13.25, reflecting cautious optimism among investors.
- **Analyst Commentary:** Analysts have varied opinions on Shenandoah's prospects. A notable quote from a recent report stated, "While the company faces challenges, its strategic positioning in the broadband market offers significant upside potential."

Expected Market Reaction and Scenario Analysis

- **Scenario Analysis:** The market's reaction can be assessed through various scenarios:
- **Positive Scenario:** If Shenandoah successfully integrates new services, shares could rise by 15% within six months, reflecting investor confidence.
- **Negative Scenario:** Conversely, if operational challenges arise, shares could decline by 10%, indicating investor concerns about execution risks.

Potential Counter-Bids or Competing Offers

- **Likelihood Assessment:** The likelihood of counter-bids in the current market environment is moderate. For instance, if Shenandoah were to pursue acquisitions, competitors may express interest, but regulatory hurdles could deter competing offers.

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Similar Deals Likely to Follow

- Sector Consolidation Predictions: The TMT sector is expected to see continued consolidation. Analysts predict that as companies seek to enhance their technological capabilities, similar deals will emerge, particularly in the broadband and telecommunications spaces.

Key Risks and Mitigants

- Integration Risks: Integration challenges can lead to operational disruptions. Mitigants include appointing experienced integration teams and setting clear milestones.
- Regulatory Risks: Regulatory scrutiny can delay or block deals. Engaging with regulators early in the process can help mitigate these risks.
- Market Risks: Market volatility can impact deal valuations. Structuring deals with contingent payments can protect against adverse market movements.

Actionable Insights for Clients and Bankers

For Clients:

- Focus on thorough due diligence to identify potential integration challenges early.
- Consider retention strategies for key talent to ensure a smooth transition.

For Bankers:

- Stay informed about competitor moves and market trends to provide timely advice.
- Develop robust financial models to assess the impact of potential deals on shareholder value.

5. TECH TRENDS

The technology landscape is rapidly evolving, with several key trends emerging that have significant market implications and deal-making potential. This analysis will focus on the following trends: Artificial Intelligence (AI), Blockchain, and Cloud Computing. Each section will provide a detailed explanation of the trend, its market significance, key players, competitive dynamics, and potential M&A opportunities.

Artificial Intelligence (AI)

- Trend Explanation: AI encompasses a range of technologies that enable machines to perform

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tasks that typically require human intelligence, such as understanding natural language, recognizing patterns, and making decisions. The global AI market is projected to grow from \$93.5 billion in 2021 to \$997.8 billion by 2028, at a CAGR of 40.2%.

- Key Companies:
- OpenAI: OpenAI is a leader in generative AI, known for its language model, ChatGPT. The company is expanding its infrastructure with a new datacentre in India as part of its \$500 billion "Stargate" initiative, aimed at enhancing AI capabilities while complying with local regulations. This move is expected to significantly reduce latency for Indian users and accelerate AI adoption across sectors.
- LayerX: This Japanese startup raised \$101 million to enhance its AI software-as-a-service (SaaS) platform, focusing on back-office automation. LayerX is strategically positioned to tap into the growing demand for AI solutions in Japan, with over 15,000 customers onboard.
- Competitive Landscape: The AI market is highly competitive, with major players including Google (GOOGL), Microsoft (MSFT), and Amazon (AMZN) investing heavily in AI technologies. The recent antitrust ruling against Google, which requires the company to share search data with competitors, could level the playing field for emerging AI firms.
- M&A Opportunities: Companies looking to enhance their AI capabilities may consider acquiring startups specializing in niche AI applications. The partnership between OpenAI and SoftBank to market enterprise AI solutions in Japan exemplifies the trend of strategic collaborations aimed at expanding AI reach.

Blockchain

- Trend Explanation: Blockchain technology provides a decentralized ledger system that enhances transparency and security in transactions. The blockchain market is expected to grow from \$3 billion in 2020 to \$69.04 billion by 2027, at a CAGR of 67.3%.
- Key Companies:
- Coinbase Global, Inc. (COIN): As a leading cryptocurrency exchange, Coinbase facilitates the buying and selling of digital assets. The company is well-positioned to benefit from the growing adoption of cryptocurrencies and blockchain technology.
- Square, Inc. (SQ): Square has integrated blockchain technology into its payment solutions, allowing for cryptocurrency transactions through its Cash App, which has become a popular platform for Bitcoin trading.
- Competitive Landscape: The blockchain space is characterized by a mix of established financial institutions and innovative startups. Companies like Ripple and Chainalysis are significant players, focusing on cross-border payments and blockchain analytics, respectively.
- M&A Opportunities: Financial institutions may pursue acquisitions of blockchain startups to enhance their digital asset capabilities. The acquisition of TBD, a Bitcoin-focused subsidiary of Block, indicates a trend towards integrating blockchain solutions into traditional finance.

Cloud Computing

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- Trend Explanation: Cloud computing enables businesses to access computing resources over the internet, promoting flexibility and scalability. The global cloud computing market is projected to reach \$1.6 trillion by 2027, growing at a CAGR of 22.3%.
- Key Companies:
 - Amazon Web Services (AWS): AWS is a dominant player in the cloud computing space, providing a wide range of services from data storage to machine learning. The company continues to innovate and expand its offerings, maintaining a strong competitive edge.
 - Microsoft Azure: Azure is rapidly gaining market share, leveraging its integration with enterprise software and strong partnerships. The platform is increasingly used for AI and machine learning applications, enhancing its appeal to businesses.
- Competitive Landscape: The cloud computing market is highly competitive, with key players including Google Cloud and IBM Cloud. The ongoing race for cloud supremacy is driving innovation and pushing companies to acquire startups with unique cloud capabilities.
- M&A Opportunities: Companies looking to enhance their cloud offerings may consider acquiring startups specializing in niche cloud services or technologies. The trend of hybrid cloud solutions presents opportunities for strategic acquisitions to bolster service portfolios.

Actionable Insights for Bankers and Investors

Focus on identifying emerging AI startups that align with existing portfolios, particularly those with unique applications in healthcare or enterprise automation.

Monitor regulatory developments in the blockchain space, as these could create new opportunities for investment in compliant digital asset solutions.

Explore partnerships or acquisitions in the cloud computing sector to enhance service offerings and capitalize on the growing demand for hybrid solutions.

6. Recommended Readings

Deal Name: Figure Technology Solutions IPO

- Reading Material: "Blockchain Basics: A Non-Technical Introduction in 25 Steps" by Daniel Drescher
- Why This Matters: This book provides a foundational understanding of blockchain technology, which is crucial for analyzing Figure Technology's strategic positioning in the financial services sector. As Figure transitions to a blockchain-based lending model, understanding the underlying technology and its implications for efficiency and transparency will help contextualize the anticipated impact of their \$526 million IPO on the market.

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7. MACROECONOMIC UPDATE

Key Data Points:

- Fed Funds Rate: Expected to be cut in a steady manner
- Credit Spreads: Trading at the tightest levels in 20 years
- Mortgage Issuance: Net issuance of conventional mortgages has been negative this year
- Volatility: Lower volatility compared to last year, though still above pre-COVID levels

Main Insights:

- Fed's potential rate cuts could provide a supportive backdrop for agency mortgages.
- Investors are seeking yield without excessive credit risk, making mortgages appealing.
- The demand for mortgages may improve as banks become more comfortable adding them to their balance sheets.
- The supply side is favorable with negative net issuance of conventional mortgages.

Market Commentary:

- "Mortgages look wide to alternative asset classes... the demand picture we think is going to improve."
- Jay Bacow, Morgan Stanley
- "With more clarity on Fed policy, banks may get more comfortable adding mortgages to their balance sheets." - James Egan, Morgan Stanley

TMT Sector Relevance:

- Lower interest rates could lead to increased borrowing and spending in the TMT sector, particularly for technology firms looking to invest in growth.
- Improved mortgage conditions may enhance consumer confidence, indirectly benefiting TMT companies reliant on consumer spending.
- The overall economic environment influenced by Fed policies can affect investment in TMT M&A activities, as firms may seek to capitalize on lower financing costs.

The information used in this section is gathered from 'Thoughts on the market', by Morgan Stanley