

MED ATLANTIC ECOBONUS



Co-financed by the Connecting Europe
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PRESENTATION

On the preliminary report for consensus

November 2018

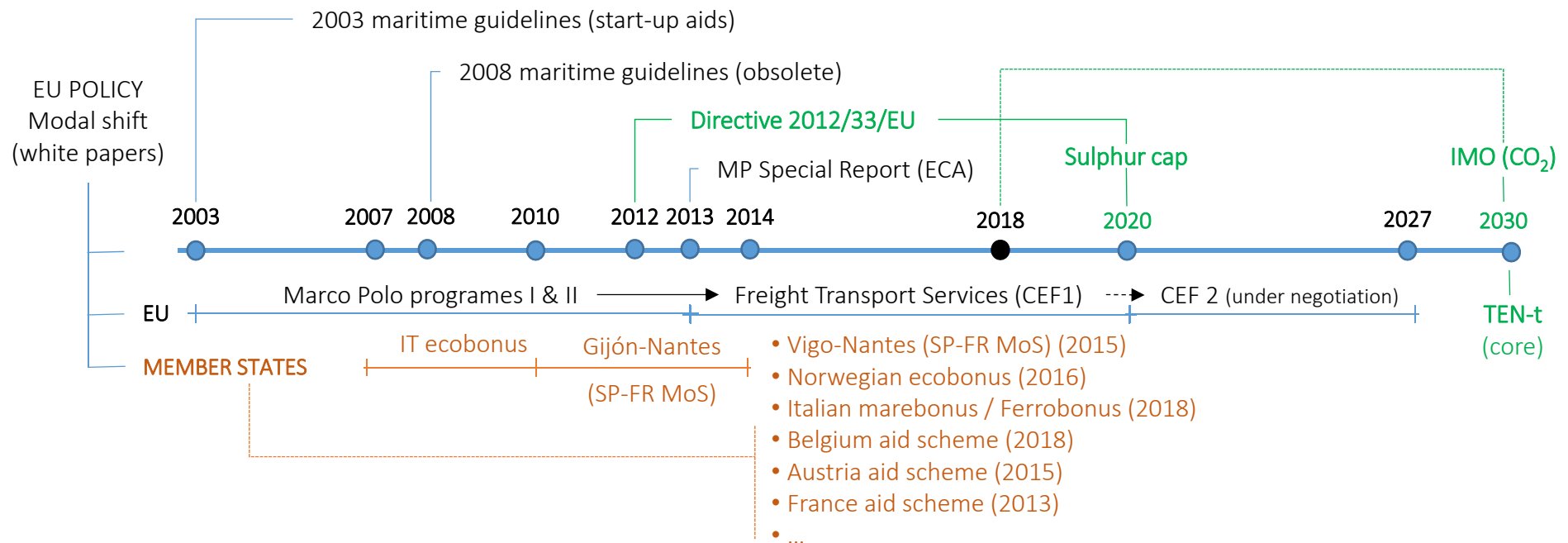
What is MAE Action?

| | |
|---------------------|--|
| Project | MED ATLANTIC ECOBONUS (2014-EU-TM-0544-S) |
| Call | CEF 2014 |
| Type | Policy study |
| Member States | SPAIN, ITALY, PORTUGAL, FRANCE |
| Beneficiaries | Puertos del Estado (ES) Ministero delle Infrastrutture e dei Trasporti (IT) Instituto da Mobilidade e dos Transportes (PT) Ministère de l'Environnement, de l'Energie et de la Mer (FR) |
| Implementing bodies | Rete Autostrade Mediterranee S.p.A. Rina Services S.p.A. |
| Coordinator | Puertos del Estado (ES) |
| Schedule | Start date: July 2015 End date: December 2018 |
| Budget | 1,543,838 € (Funded 50%) |
| Contact | mae.project@puertos.es |

What is MAE Action?

- **Policy study** at proposal level (intended to the debate)
- Towards a **common EU approach** to eco-incentives measures to stimulate sustainable freight transport services (open to all modes of transport and EU regions)
- Delivering a complete **ex-ante analysis** taken the motorways of the sea in the West Med-Atlantic region as example to prove the impacts of the approach

Departing from ...



EU: Discontinuing modal shift actions, focusing on greening technologies (CEF1)
Article 32 Regulation EU 1315/2013 (TEN-t guidelines): **Sustainable Freight Transport Services**

MS: Still supporting modal shift / combined transport

Key recommendations to further incentive programs supporting freight transport services:

- European Court of Auditors Special Report n°3 (2013) on the Marco Polo Program
- COM (2013) 278 final and COM(2013) 321 final: EC outlook and reply to the ECA report

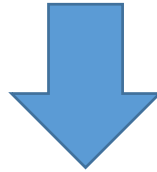
Arriving to ...

A possible common approach for the EU support to eco-incentive actions developing *sustainable freight transport services*, based on the following PRINCIPLES:

- No market distortion (e.g. directed to demand)
- Targeting mature markets (i.e. not targeted to start-up services)
- Just aimed at improving the socio-environmental performance of freight mobility
- Open to all EU regions and all modes of transport
- No longer pure modal shift goals “per se” (road is no longer EURO 3)
- Incentive calculation based exclusively on socio-environmental merits (i.e. measuring external costs savings is needed)
- Technologically agnostic on how the environmental merit is achieved
- Funding conditional upon results (e.g. paying upon proof of boarding)
- MS co-responsibility (i.e. in the definition, the implementation and the financing of the action)
- Compatible with state aid rules (regarding intensity & duration)
- Minimizing deadweight
- Minimizing the risk of fraud
- Minimizing the need for additional data requests
- Demonstrating performance achieved (i.e. monitoring)

... plus a basic requirement

In addition, granting EU financial support to any eco-incentive action shall be conditional to an **ex ante analysis** showing whether and to what extent there is an EU added value (ECA report)

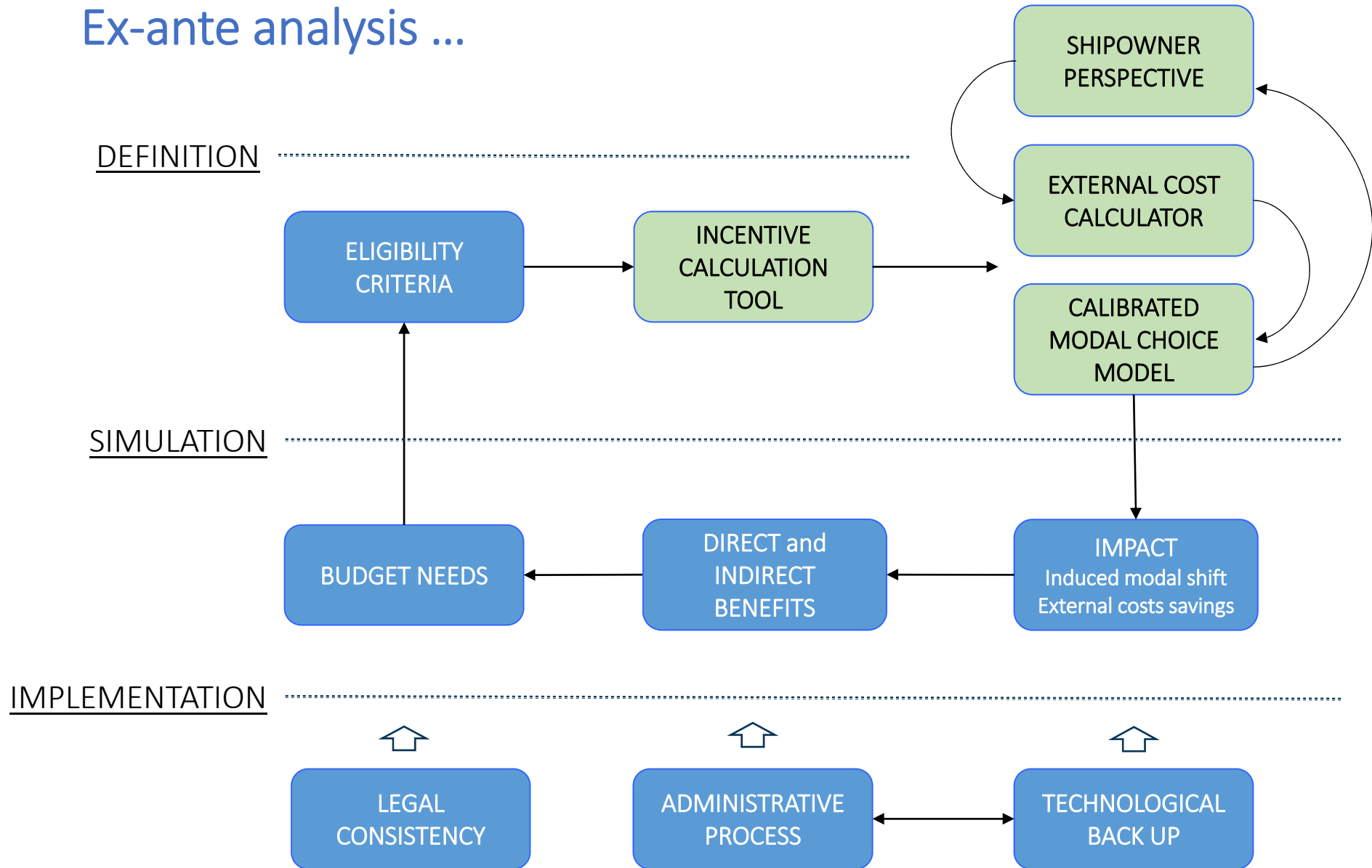


MAE example

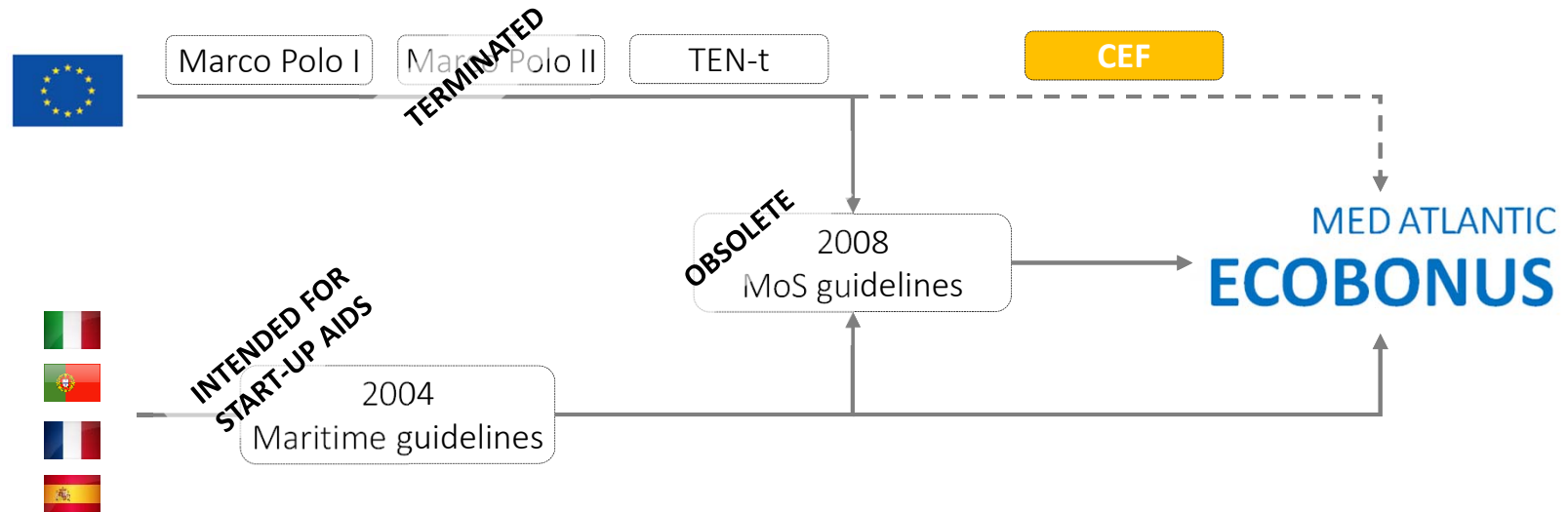
Definition:

- **Targeted market:** ro-ro/ferry motorways of the sea servicing alternative routes to the road transport in the West Mediterranean and the Atlantic regions
- **Goal:** greener performance of the maritime services (while securing modal balance)
- **Environmental merit incentivized:** External costs savings from freight units using the maritime service compared to the road-only alternative due to a green action in the maritime leg

Ex-ante analysis ...



... state aids



- It is unlikely that the 2004 maritime guidelines are amended (variety of topics)
- 2008 motorways of the sea guidelines are more likely to be amended to meet the CEF standards on aid's maximum intensities and duration
- The previous would allow a better alignment of state aid rules for all modes of transport

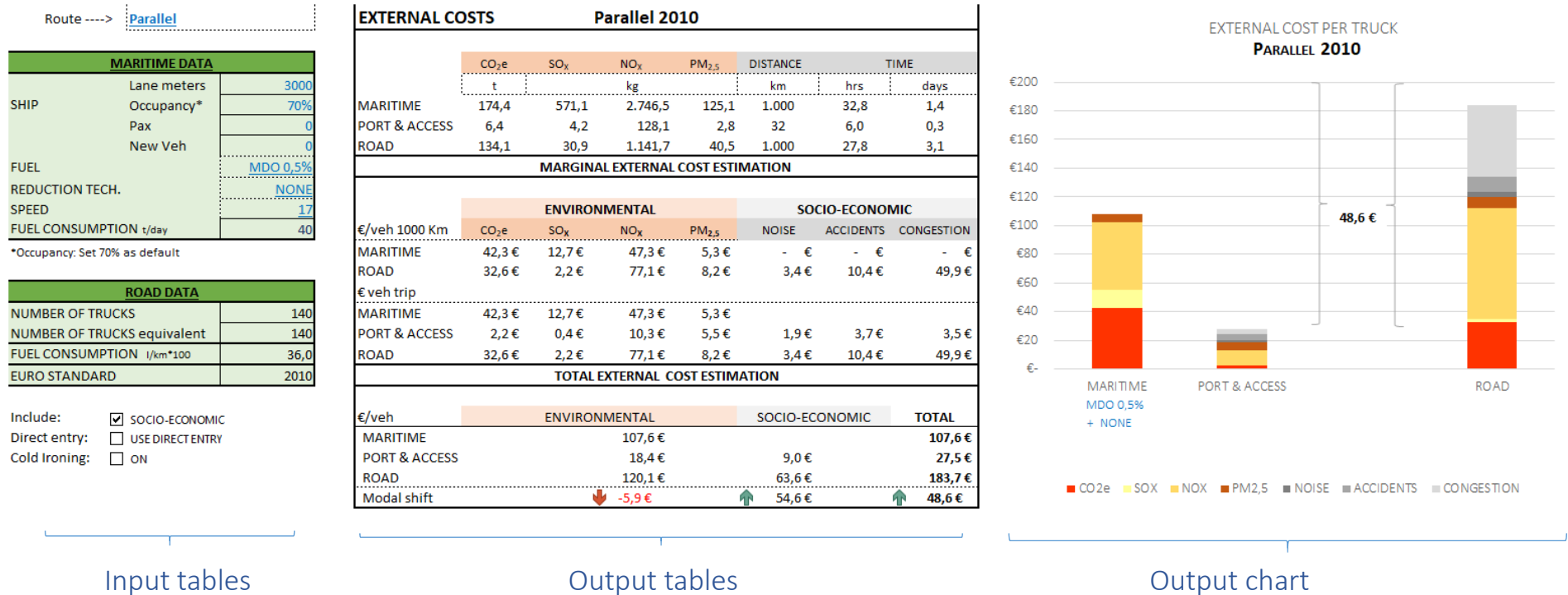
Eligibility criteria ... (as example)

- Only maritime services consisting in international lines with no more than 2 stops or one enroute call.
- **Direct beneficiaries shall be the users of the maritime services upon proof of boarding and proof of purchase.** By users it is meant the purchasers of the maritime ticket.
- Lines shall go from / to a port of the implementing Member States to / from another EU port or between ports of the implementing Member States.
- Domestic services are not eligible in the example.
- Only maritime services having a door-to-door road alternative in operation are eligible (i.e. no pure channel crossing lines)
- Only ro-ro, ro-pax or con-ro vessels are eligible (for ro-pax and con-ro, only freight on ro-ro units is eligible)
- Regular services with a minimum frequency of 1 departure per week by a dedicated vessel (i.e. no seasonal services).
- **Services consisting in new or upgraded lines performing a socio-environmental merit, as described. Such merit shall be demonstrated and quantified -using the scheme's external cost calculator tool- and incur direct costs to the shipowner by means of a green action improving the environmental performance of the maritime service.**
- Only accompanied or non-accompanied units intended as freight that can be loaded and unloaded autonomously on the vessel (i.e. no cranes used). New cars are not eligible unless they are loaded on trucks.
- Direct beneficiaries shall commit to a minimum number of trips.
- Maritime services shall be open to all users under the same conditions and in a non-discriminatory way.
- Only services using vessels complying with 2020 thresholds as set in the Sulphur Directive (or its equivalent with abatement technologies) are considered eligible

External cost calculator tool

- Developed from latest existing EU references and best practices, using 2016 constant values.
- Designed *ad hoc* for the targeted market to **estimate the socio-environmental merit per line and per unit**, as described (comparing maritime-road and road-only alternatives).
- External costs considered: **greenhouse gases, air pollution** (NO_x, Sox and PM) and **socio-economic costs** (congestion, accidents and noise for the road-only alternative).
- Prepared to **measure the main possible actions** to be taken by the shipowners to reduce external costs (technology and not technology based).
- A **70% occupancy rate** has been considered for all vessels, as an average.
- The road performance is calculated using an **average mix for the EURO standard** of the truck fleet operating the routes.
- It estimates a greater impact for **road on port access** (9 + 9 km) as well as the **environmental performance of the vessels at port** (6h/call and 8 ton/day).
- **Only considering vessels' emissions from eligible units.** Private cars (pax) and new vehicles using the capacity of the vessel take their share out from the calculation by using 10 pax and/or 6 new vehicles as a truck equivalent.

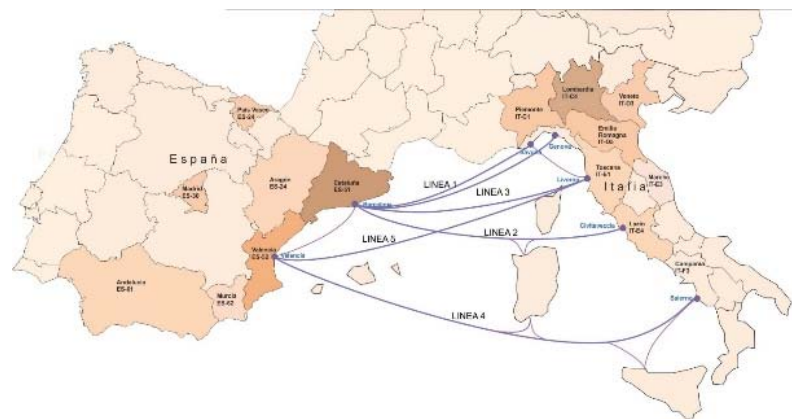
External cost calculator tool (cont.)



- Results are presented in € per unit in each alternative (road-only vs maritime-road).
- The external cost savings (€ per unit) per line give the value of the incentive
- Due to the lack of data some assumptions/simplifications have been taken on simulation. The calculator accepts entering direct values if they are provided.

Transport modelling tool

- A complete transport modelling tool has been calibrated for the targeted market
- Aimed at replicating the market performance and **simulating the effects of the eco-incentive measure**
- Two calibrations have been carried out, one for the West Med and other for the Atlantic
- The methodology follows the classic **four-step transport modelling approach** (i.e. global mobility, spatial distribution, modal choice and route assignment, including the shares between lines). The last two models use a logit formulation.
- The modelling uses **GDP, transport prices** (road and maritime) and **frequencies** (on the maritime services) as the main explanatory variables.
- 5 lines for the West Med and 6 lines for the Atlantic are considered:



Transport modelling tool (cont.)

- The goodness of the calibration is considered as **valid** (under statistical parameters).
- The **estimated values are consistent with the real observed values**, including the effects from the Italian Ecobonus and the financial crisis.
- It brings additional knowledge on the market behavior that is also consistent with the actual performance.
- e.g West Med values (x 1000 ton):

REAL

| AÑO | TOTAL | Solo carretera | Autopista del Mar | LINEA 1 BCN-GEN | LINEA 2 BCN-CIV | LINEA 3 BCN-LIV | LINEA 4 VAL-SAL | LINEA 5 VAL-LIV |
|------|-------|----------------|-------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| 2008 | 8.931 | 5.757 | 3.174 | 1.113 | 875 | 488 | 524 | 174 |
| 2009 | | | 2.687 | 468 | 1.090 | 493 | 394 | 243 |
| 2010 | 8.318 | 5.631 | 2.687 | 341 | 1.189 | 451 | 445 | 262 |
| 2011 | | | 3.290 | 437 | 1.126 | 636 | 425 | 666 |
| 2012 | | | 2.771 | 181 | 1.010 | 506 | 364 | 710 |
| 2013 | | | 2.805 | 67 | 1.189 | 395 | 398 | 756 |
| 2014 | | | 3.266 | 29 | 1.281 | 473 | 541 | 943 |
| 2015 | | | 3.840 | 69 | 1.350 | 780 | 635 | 1.006 |
| 2016 | | | 3.410 | 30 | 1.282 | 662 | 600 | 836 |
| 2017 | | | 3.711 | 32 | 1.384 | 715 | 660 | 920 |

ESTIMATED


| AÑO | TOTAL | Solo carretera | Autopista del Mar | LINEA 1 BCN-GEN | LINEA 2 BCN-CIV | LINEA 3 BCN-LIV | LINEA 4 VAL-SAL | LINEA 5 VAL-LIV |
|------|-------|----------------|-------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| 2008 | 8.978 | 5.796 | 3.182 | 1.125 | 815 | 496 | 415 | 331 |
| 2009 | 8.095 | 5.425 | 2.670 | 604 | 990 | 521 | 308 | 247 |
| 2010 | 8.318 | 5.388 | 2.930 | 410 | 1.276 | 621 | 338 | 285 |
| 2011 | 8.297 | 5.079 | 3.218 | 474 | 1.154 | 853 | 269 | 468 |
| 2012 | 7.812 | 5.134 | 2.678 | 214 | 1.146 | 535 | 273 | 511 |
| 2013 | 7.601 | 4.875 | 2.726 | 74 | 1.104 | 576 | 371 | 600 |
| 2014 | 7.794 | 4.456 | 3.338 | 86 | 1.345 | 660 | 501 | 747 |
| 2015 | 8.116 | 4.261 | 3.855 | 83 | 1.540 | 706 | 658 | 868 |
| 2016 | 8.492 | 4.806 | 3.686 | 83 | 1.371 | 705 | 657 | 869 |
| 2017 | 8.917 | 5.085 | 3.833 | 84 | 1.456 | 715 | 704 | 873 |

- By altering the values of the explanatory variables the model is **prepared to simulate the effects on modal balance and on external costs per line**, including the new shares.

Shipowners' perspective tool

- Assessing the **contribution of the eco-incentive measure to the financial perspective of the shipowners** that must have taken a green action in their lines to be eligible.
- The eco-incentive brings additional units to the lines, leading to **additional incomes** (as part of the 'indirect benefits') which should reduce the financial impact of the green action
- **The tool replicates a basic operating account from a line**, estimating the additional incomes from a given eco-incentive together with the corresponding additional CAPEX and OPEX resulting from the green action.
- The WACC and the residual value of the investment are used as part of the calculation.
- As a result, the tool estimates the impact of the eco-incentive measure using **basic financial ratios (IRR, NPV, Payback)**
- It provides other ratios to assess the additional benefits over the 'additional investment' and over the 'operation expenses' which are also relevant to the purposes of the eco-incentive approach.
- **The additional incomes are estimated as the net contribution to the vessel from the additional units**
- The operational profile of the line (vessel's size, speed, frequency, fuel consumption, etc.) is the same as taken from the external cost calculator tool, although the user can enter direct values.
- Fuel prices are taken from real market values

Shipowners' perspective tool (cont.)

| | |
|---|--------------|
|  | |
| Line details | XXX |
| Nautical miles | 271 |
| Vessel Lane Meters | 2.100 |
| Trucks equivalent | 116 |
| Trucks | 98 |
| Vessel average speed | 18 knots |
| Vessel power (kW) | 21.600 |
| Weekly port salings | 3 s/w |
| Number of vessels | 1 |
| Departures (sailings) | 312 |
| Tons of MGO (per sailing) | 31 |
| Tons of LNG (per sailing) | 26 |
| Fuel saving per trip | 5.811 € |
| Induced modal shift | 29 K units |
| Unit net contribution | 540 € |
| Indirect incentives | 18.860.442 € |
| Unit investment | 15.172.414 € |
| Incremental LNG inv. | 15.172.414 € |
| cost of LNG Kw | 702 € |
| Annual fuel saving | 1.813.066 € |
| Indirect incentive/investment | 124% |
| Indirect incentive/operation | 26% |
| WITH NPV | 18.092.844 € |
| IRR | 30% |
| Payback | 4 years |
| WITHOUT NPV | 3.115.097 € |
| IRR | 11% |
| Payback | 14 years |

Line operating profile

Induced modal shift and net contribution

Incremental investment in LNG vs conventional MGO

Results WITH eco-incentive (over 5 years)

Results WITHOUT eco-incentive

WACC 8%
Res. value 5%

| | |
|--------------|---------------|
| HFO | 389 € |
| MGO | 619 € |
| LNG | 504 € |
| Δ HFO | -114 € |

| | |
|-----------|----------|
| molecule | 28 €/MWh |
| logistics | 4 €/MWh |

Scenarios

A 5 years period is considered for the simulation exercise (2020-2024). Two hypothetical scenarios are considered to estimate the maximum budget needs:

BASE SCENARIO: All lines switch from HFO to MGO/ULSHFO fuel to comply with the IMO 0,5% sulphur cap. The environmental merit is very limited, and **no eco-incentive is given** to the users. the higher cost of the fuel lead to an average 12% increase in sea rates that is applied to all users from day one (estimated for all lines as a 50% fuel price increase x 24% weight of fuel over the total costs of the line).

GREEN SCENARIO: All lines switch to LNG vessels from day one. Sea rates are maintained. The environmental merit is the highest possible, including at ports (auxiliary engines running also on LNG) and all users receive the **maximum eco-incentive**.

The impacts of the eco-incentive measure are estimated as a **difference between the two scenarios** for both the modal (back) shift and for external cost savings effects

Scenarios (cont.)

- The simulation runs with the **same lines** that were considered for the calibration of the transport modelling tool.
- **Global mobility grows according to the available official GDP projections** per each zone, and a 2% annual as a default.
- **Market is mature and no new lines are considered** as a result of the eco-incentive measure. Lines adapt to demand by increasing the frequency (when frequency is 3 departures per week or below) or the capacity of the vessels (when frequency is over 3 departures per week).
- The prices of the maritime and the road transport are expressed in constant values of 2016.
- **Road transport is principally EURO VI in 2020**, starting with an average external cost ratio of 0,11 €/v.km in 2020 and reaching the level of 0,10 €/v.km as of 2024, based on the assumptions of the external cost calculator.

Selected lines

The selected lines are featured as follows (based on real performances and estimations):

WEST MED REGION

| ROUTE | VESSEL | #V | NM | KM | GEO | LM | PAX | VEH | OCC LM | SPEED | TRUCKS | TRUCKSe |
|------------------------|----------------------|----|-----|-------|-----|-------|-----|-----|--------|-------|--------|---------|
| Barcelona-Civitavechia | CRUISE X | 2 | 439 | 1.298 | 65% | 3.050 | 400 | 50 | 70% | 24 | 142 | 191 |
| Barcelona-Livorno | EUROCARGO ALEXANDRIA | 2 | 382 | 1.053 | 70% | 3.810 | 0 | 0 | 70% | 18 | 178 | 178 |
| Barcelona-Genoa | FANTASTIC/MAJESTIC | 1 | 347 | 885 | 75% | 2.250 | 100 | 12 | 70% | 19 | 105 | 117 |
| Valencia-Salerno | EUROCARGO SALERNO | 2 | 710 | 1.939 | 70% | 3.810 | 0 | 0 | 70% | 18 | 178 | 178 |
| Valencia-Livorno | EUROCARGO VALENCIA | 2 | 534 | 1.374 | 75% | 2.550 | 0 | 0 | 70% | 18 | 119 | 119 |

Estimated 0,5 M trucks per year with 31% share for MoS

ATLANTIC REGION

| ROUTE | VESSEL | #V | NM | KM | GEO | LM | PAX | VEH | OCC LM | SPEED | TRUCKS | TRUCKSe |
|----------------------|-----------|----|------|-------|------|-------|-----|-----|--------|-------|--------|---------|
| Bilbao-Zeebrugge | RORO | 2 | 675 | 1.139 | 114% | 2.300 | | | 70% | 19 | 107 | 107 |
| Santander Portsmouth | FERRY | 1 | 537 | 1.135 | 91% | 1.780 | 300 | | 70% | 19 | 83 | 113 |
| Gijon-Nantes | VISENTINI | 1 | 271 | 951 | 55% | 2.110 | 200 | 50 | 70% | 19 | 98 | 127 |
| Vigo-Nantes | SUARVIGO | 2 | 475 | 1.344 | 68% | 1.542 | | 250 | 70% | 18 | 72 | 114 |
| Leixoes Zeebrugge | RORO | 3 | 844 | 1.866 | 87% | 3.050 | | | 70% | 14 | 142 | 142 |
| Lisbon Zeebrugge | RORO | 1 | 1020 | 2.099 | 93% | 2.300 | | | 70% | 15 | 107 | 107 |

Estimated 2,2 M trucks per year with 3% share for MoS

Eco-incentive per line

The external cost calculator returns the following eco-incentives per unit and per line on the green scenario:

| Line | Region | Eco-incentive (€/unit) | Discount (%) |
|------------------------|----------|------------------------|--------------|
| Valencia Salerno | West Med | 161 | 23 |
| Leixoes Zeebrugge | Atlantic | 146 | 12 |
| Lisbon Zeebrugge | Atlantic | 123 | 10 |
| Valencia Livorno | West Med | 92 | 13 |
| Vigo-Nantes | Atlantic | 89 | 12 |
| Barcelona Civitavechia | West Med | 86 | 12 |
| Barcelona Livorno | West Med | 84 | 12 |
| Gijon-Nantes | Atlantic | 67 | 11 |
| Santander Portsmouth | Atlantic | 60 | 7 |
| Barcelona Genoa | West Med | 52 | 10 |
| Bilbao-Zeebrugge | Atlantic | 44 | 4 |

The maritime distance and the ‘shortcut’ over the road-only route together with the vessels’ capacity and speed explain the **variety of values**.

This values are introduced in the modelling tool as **virtual discounts over the sea rates**

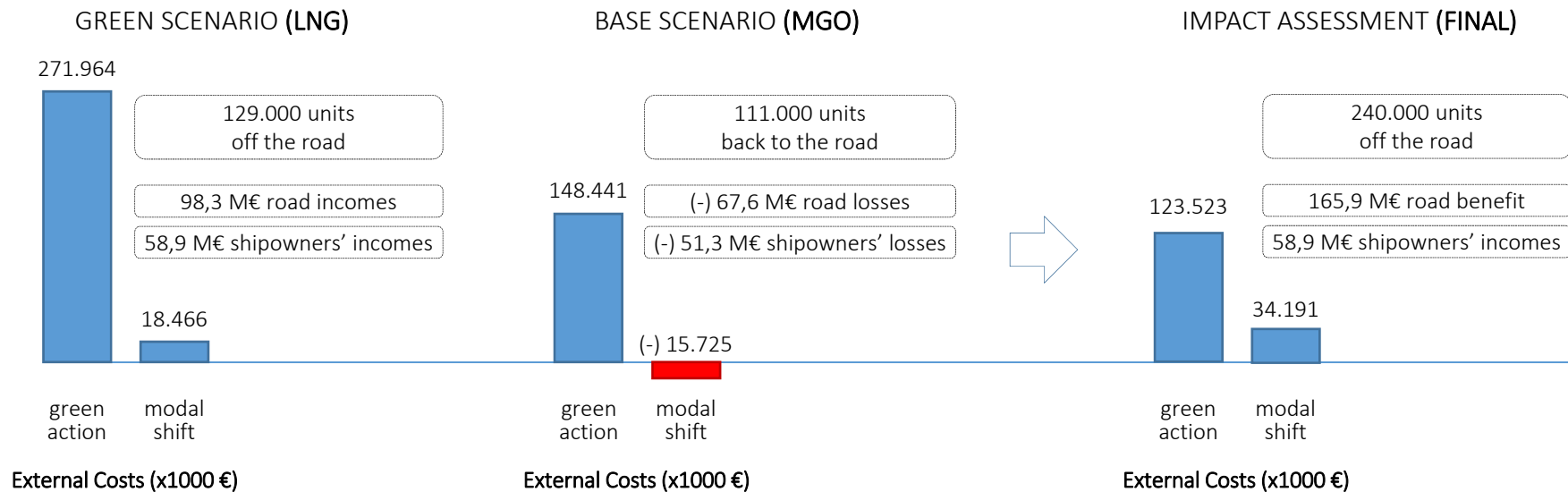
Main outcomes from the modelling tool

The modelling tool returns the following values in each scenario, per line:

- TOTAL **EXTERNAL COST SAVINGS (i)**, due to the green action
- TOTAL **EXTERNAL COST SAVINGS (ii)**, due to the modal (back) shift effects
- TOTAL NUMBER OF UNITS, shifted or back shifted (+) and (-)
- TOTAL ECO-INCENTIVE GIVEN, i.e. the budget needs
- TOTAL INDIRECT BENEFITS to the shipowners (+) and (-)

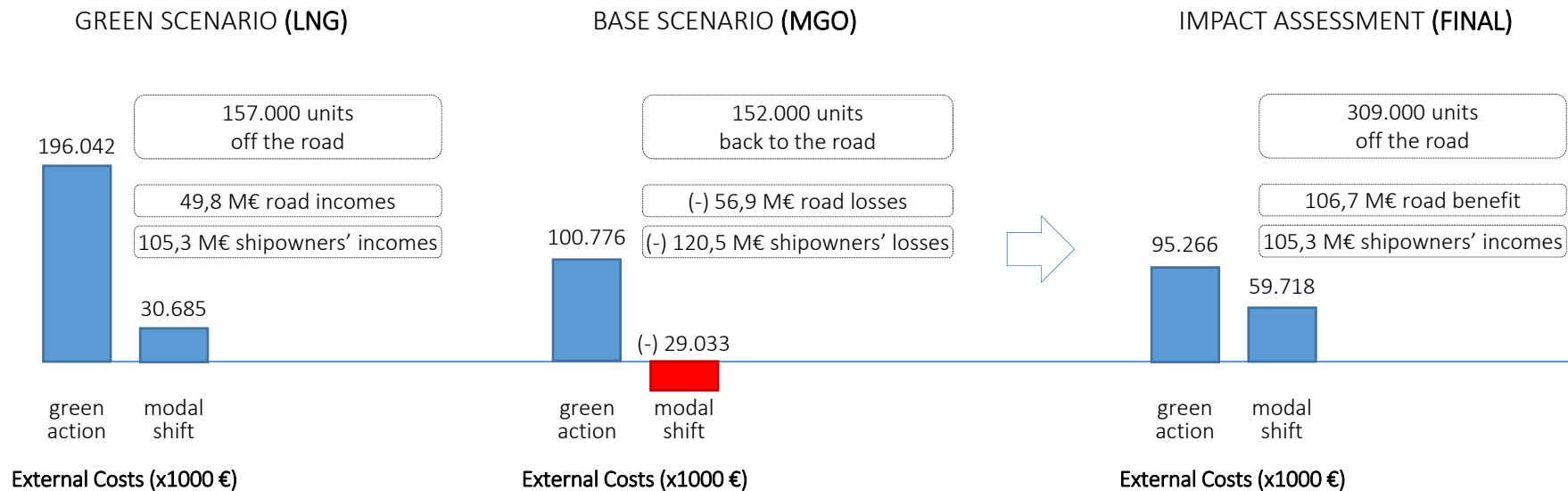
The assessment acknowledges the merit of the eco-incentive as the mathematical difference between the two scenarios (base and green)

Results from simulation. West Mediterranean



- The outcomes refer to the accumulate effects in the 5 years period (2020-2024)
- The total cost of the eco-incentive is estimated at 98,3 M€
- In terms of market share, the eco-incentive measure would increase the share of the maritime-road option to a **33%**. Conversely, the share would fall to a 26% in the base scenario

Results from simulation. Atlantic



- The outcomes refer to the accumulate effects in the 5 years period (2020-2024)
- The total cost of the eco-incentive is estimated at 49,8 M€
- In terms of market share, the eco-incentive measure would increase the share of the maritime-road option to a 5%. Conversely, the share would remain at the current 3% in the base scenario

Shipowners' perspective assessment

- It estimates the financial ratios (IRR, NPV and payback) for the green action comparing the situation with and without eco-incentive, as from 2020.
- The tool has been calibrated with the additional incomes to shipowners taken from the simulation, and the additional CAPEX and OPEX incurred by LNG compared to MGO
- Latest references from DNV-GL have been used for LNG investments
- The fuel cost at the time of the calibration **643 €/ton** for the low sulfur conventional fuel -MGO or alternatively ULSFO- and **472 €/ton** for the LNG - using 25 €/MWh for the molecule and a 5 €/MWh for logistics-
- The weighted average cost of capital (WACC) is simulated at **8%** and the residual value of the investment at **5%**, based on market values.

Results. West Mediterranean

| | BCN-GEN | BCN-CIV | BCN-LIV | VAL-SAL | VAL-LIV |
|-----------------------------|-------------------|-------------------------|-------------------|-------------------|-------------------|
| | Barcelona Genoa | Barcelona Civitavecchia | Barcelona Livorno | Valencia Salerno | Valencia Livorno |
| | Mediterranean Sea | Mediterranean Sea | Mediterranean Sea | Mediterranean Sea | Mediterranean Sea |
| Line details | | | | | |
| Fuel saving per trip | 9.311 € | 19.812 € | 9.334 € | 22.876 € | 17.384 € |
| Induced modal shift | 1 K units | 33 K units | 17 K units | 32 K units | 22 K units |
| Unit net contribution | 400 € | 580 € | 540 € | 560 € | 580 € |
| Indirect benefits | 342.549 € | 19.130.713 € | 9.035.129 € | 17.770.427 € | 12.613.527 € |
| Unit investment | 23.362.069 € | 29.913.793 € | 15.172.414 € | 18.103.448 € | 18.103.448 € |
| Incremental LNG inv. | 23.362.069 € | 59.827.586 € | 30.344.828 € | 36.206.897 € | 36.206.897 € |
| cost of LNG Kw | 667 € | 598 € | 702 € | 754 € | 754 € |
| Annual fuel saving | 2.904.954 € | 12.362.770 € | 2.912.153 € | 7.137.159 € | 5.423.849 € |
| Indirect benefit/investment | 1% | 32% | 30% | 49% | 35% |
| Indirect benefit/operation | 1% | 8% | 7% | 13% | 13% |
| WITH | | | | | |
| NPV | 29.602.216 € | 79.797.641 € | 6.301.793 € | 49.755.647 € | 28.498.696 € |
| IRR | 11% | 25% | 11% | 26% | 19% |
| Payback | 14 years | 5 years | 14 years | 6 years | 7 years |
| WITHOUT | | | | | |
| NPV | 5.712.920 € | 64.441.166 € | -1.198.004 € | 35.571.241 € | 18.247.189 € |
| IRR | 11% | 20% | 7% | 19% | 14% |
| Payback | 14 years | 7 years | NEVER | 7 years | 9 years |

- The financial returns of the investment are clearly improved and the paybacks are reduced
- Only in one case the eco-incentive is determinant to the viability of the investment
- The co-financing rate for the shipowner would be placed over 30% and the weight over operating costs far below the limits of the state aids' maximum intensities

Results. Atlantic

| | BIO-ZBR | SAN-PMT | GIJ-NAN | VGO-NAN | LEX-ZBR | LIS-ZBR |
|-----------------------------|------------------|----------------------|--------------|--------------|-------------------|------------------|
| | Bilbao-Zeebrugge | Santander Portsmouth | Gijon-Nantes | Vigo-Nantes | Leixoes Zeebrugge | Lisbon Zeebrugge |
| Line details | Atlantic | Atlantic | Atlantic | Atlantic | Atlantic | Atlantic |
| Fuel saving per trip | 16.188 € | 12.960 € | 7.372 € | 11.509 € | 17.129 € | 20.642 € |
| Induced modal shift | 10 K units | 22 K units | 18 K units | 22 K units | 43 K units | 23 K units |
| Unit net contribution | 765 € | 612 € | 446 € | 509 € | 883 € | 1.172 € |
| Indirect benefits | 7.838.936 € | 13.692.791 € | 8.204.422 € | 11.271.814 € | 37.574.383 € | 26.692.211 € |
| Unit investment | 18.103.448 € | 26.315.789 € | 15.172.414 € | 15.172.414 € | 18.103.448 € | 18.103.448 € |
| Incremental LNG inv. | 36.206.897 € | 26.315.789 € | 15.172.414 € | 30.344.828 € | 54.310.345 € | 18.103.448 € |
| cost of LNG Kw | 754 € | 658 € | 702 € | 843 € | 724 € | 724 € |
| Annual fuel saving | 5.050.652 € | 2.021.721 € | 2.300.087 € | 5.386.389 € | 5.344.146 € | 2.146.794 € |
| Indirect benefit/investment | 22% | 52% | 54% | 37% | 69% | 147% |
| Indirect benefit/operation | 5% | 23% | 14% | 15% | 19% | 30% |
| WITH NPV | 20.956.322 € | 5.123.801 € | 14.522.347 € | 32.852.529 € | 29.565.724 € | 24.753.280 € |
| IRR | 16% | 11% | 22% | 22% | 17% | 34% |
| Payback | 9 years | 13 years | 5 years | 5 years | 6 years | 3 years |
| WITHOUT NPV | 14.444.700 € | -6.074.107 € | 7.944.104 € | 23.778.924 € | -643.537 € | 3.583.278 € |
| IRR | 13% | 5% | 14% | 17% | 8% | 10% |
| Payback | 12 years | NEVER | 10 years | 8 years | NEVER | 14 years |

- The financial returns of the investment are also clearly improved, including the paybacks
- Just in two cases the eco-incentive is determinant to the viability of the investment
- The co-financing rate for the shipowner would be placed over 50% in many cases, and the weight over operating costs would also comply with the limits of the state aids' maximum intensities

Aggregate results

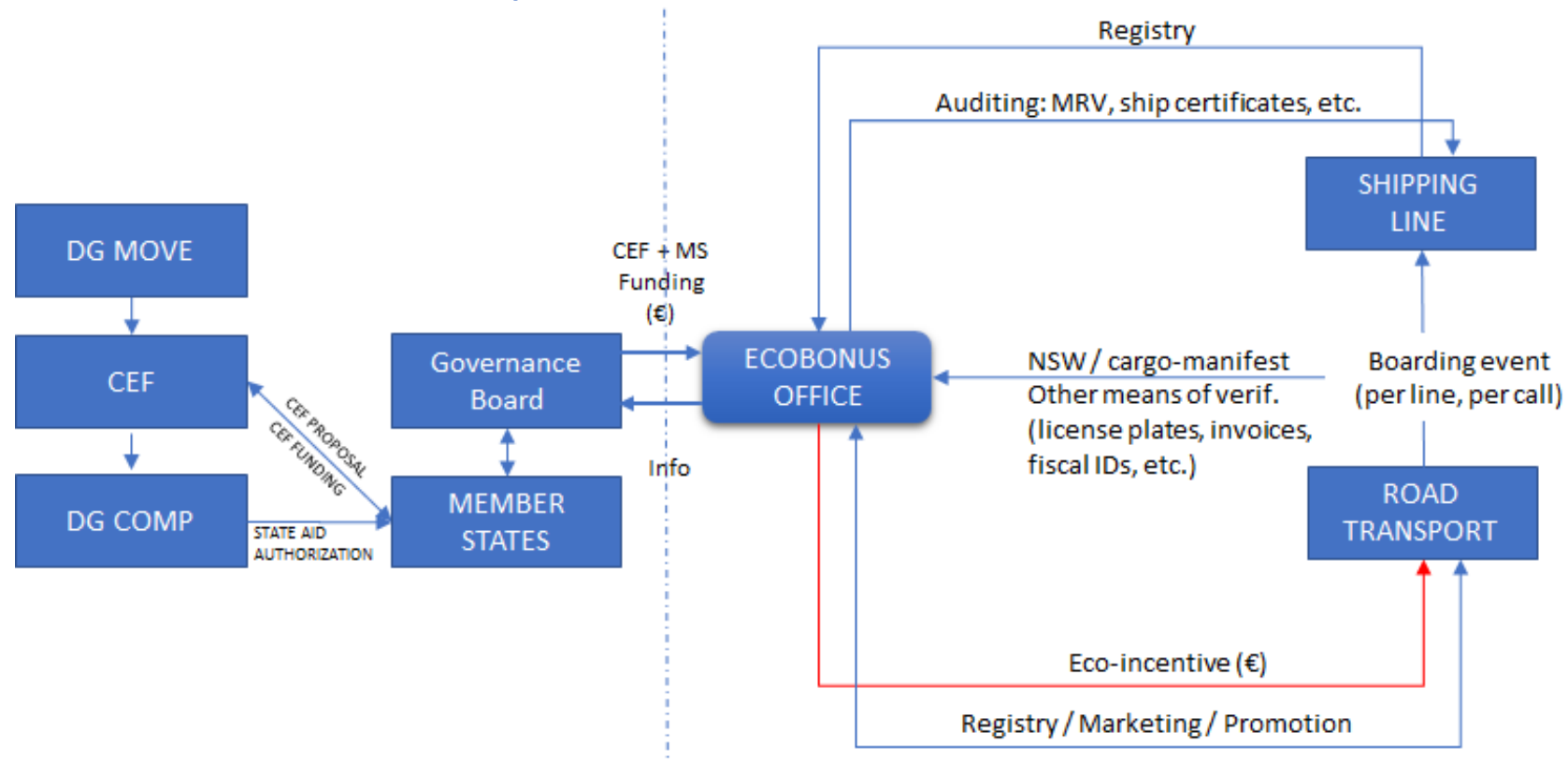
| | PERIOD 20-24 (€ x 1000) | | | |
|--------------|-------------------------|----------------|----------------|----------------|
| | ECO-INCENTIVE | IND. INCOMES | GREEN ACTIONS | EXT. SAVINGS |
| WEST MED | 98.324 | 58.892 | 162.586 | 157.714 |
| ATLANTIC | 49.813 | 105.275 | 180.454 | 154.983 |
| TOTAL | 148.137 | 164.167 | 343.040 | 312.697 |

- The eco-incentive measure **demonstrates a positive contribution to the main goal** since it is clearly improving the financial returns and paybacks of the green action.
- The measure would then contribute to a **total 218,8 M€** savings in external costs, **directly acknowledged to the green action**.
- In addition, **550.000 units would be secured off the roads** which would bring an **additional 93,9 M€ of external cost savings** credited to this modal balance effect.
- A total **820.000 tons of CO2 emissions** would be saved (**27% reduction**)
- The **total cost of the measure is estimated at 148 M€** for the 5-years period (considered as a maximum), aimed at EU co-financing and paid only upon results.

Aggregate results (cont.)

- There is a **leverage effect** from the eco-incentive measure since **148,1 M€** from the public support bring additional incomes of **164,2 M€** to the shipowners and help triggering **343,0 M€** investment on green actions.
- These investments might cost 102,9 M€ to the EU funding if submitted and awarded to the current CEF work programs, without any additional effects on demand.
- Conversely, if the eco-incentive measure is taken as eligible to the EU funding, the cost would be about 44 M€
- By directing the eco-incentive through demand, **the measure secures no market distortion**. Although, **it brings an improved competitiveness** to the transport system since the prices of the road-only alternative are higher -in average- than the prices of the maritime-road option
- In terms of the financial risks for an investment on a green action, the eco-incentive approach, as proposed, **minimizes the risk of demand by definition**. Therefore, it might improve the access to better financing conditions and to the **EU financial instruments**.
- The intensities of the eco-incentive are **compliant with the maximum limits as set in the state aid rules**. On duration, the 5-years would met the standards of the CEF program, although an amendment of the 2008 maritime guidelines is as required to the case as needed in general.

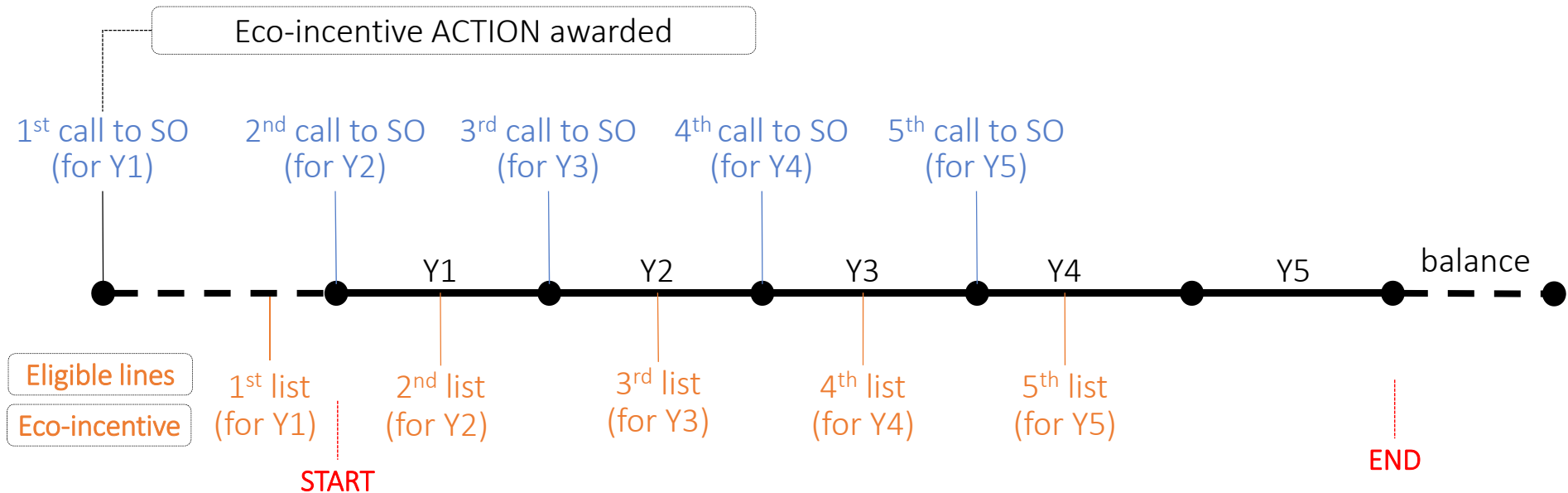
Possible scheme implementation



- Minimize the risk of fraud
- Minimize additional bureaucracy
- Demonstrate the performance achieved
- Meet the operational structures of the EU funding program to which the scheme is submitted (e.g. CEF)

Possible scheme implementation (cont.)

PRELIMINARY APPORACH:



- Dual call mechanism: 1/year for shipowners; 1 open for road operators)
- Shipowners shall produce **evidence of the green action** at registration
- Only for lines sailing at the time of the call
- Road operators shall produce **evidence of the boarding events**

Next steps: feedback

- **MAE study ends at proposal level**, presenting the common EU approach and the ex-ante analysis taken as example.
- **Broad consensus is needed** before moving forward with real implementing actions.
- **Feedback is welcomed** on the outcomes and the many assumptions that are taken for the study as well as on the missing lines, in case.
- The relevant documents and tools can be downloaded in the following link:
<https://www.dropbox.com/sh/7fmcr2nfvytt6y/AAB-v9iJ0uK8TGaw-lSHqCP3a?dl=0>
- Please let us know your feedback in this workshop or direct it to mae.project@puertos.es



THANK YOU