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The Directors are pleased to present their statement to the members together with the audited consolidated financial statements of PACC Offshore Services Holdings Ltd. (the "Company") and its subsidiaries (collectively, the "Group") and statements of financial position and changes in equity of the Company for the financial year ended 31 December 2018.

#### **OPINION OF THE DIRECTORS**

In the opinion of the Directors,

- (i) the consolidated financial statements of the Group and statements of financial position and changes in equity of the Company are drawn up so as to give a true and fair view of the financial position of the Group and of the Company as at 31 December 2018 and the financial performance, changes in equity and cash flows of the Group and changes in equity of the Company for the year ended on that date; and
- (ii) at the date of this statement there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

#### **DIRECTORS**

The Directors of the Company in office at the date of this statement are:

Kuok Khoon Ean
Seow Kang Hoe, Gerald
Wu Long Peng (Alternate: Yong Hsin Yue (Appointed on 29 January 2019))
Jude Philomen Benny
Ma Kah Woh
Ahmad Sufian @ Qurnain Bin Abdul Rashid
Wee Joo Yeow
Ivan Replumaz

# ARRANGEMENTS TO ENABLE DIRECTORS TO ACQUIRE SHARES OR DEBENTURES

Except as described in the financial statements, neither at the end of nor at any time during the financial year was the Company a party to any arrangement whose objects are, or one of whose objects is, to enable the Directors of the Company to acquire benefits by means of the acquisition of shares in or debentures of the Company or any other body corporate.

#### **DIRECTORS' INTERESTS**

According to the register kept by the Company for purposes of Section 164 of the Singapore Companies Act, Chapter 50, particulars of interest of Directors, who held office at the end of the financial year (including those held by their spouses and infant children) in shares, debentures, share options/awards of the Company and related corporations (other than wholly-owned subsidiaries) are as follows:

| Name of Director   Ordinary Shares   In the immediate and ultimate holding company   |   |           | egistered in the<br>ector or nominee | _         | which Director is nave an interest |
|--|---|-----------|--------------------------------------|-----------|------------------------------------|
| Ordinary Shares           In the immediate and ultimate holding company - Kuok (Singapore) Limited           Kuok Khoon Ean         -         -         5,700,000         5,700,000           Wu Long Peng         800,000         800,000         133,333         133,333           Seow Kang Hoe, Gerald         400,000         400,000         -         -           In the Company         5,626,542         6,094,000         -         -         -           Kuok Khoon Ean         -         -         -         1,725,000         -         -           Wu Long Peng         5,626,542         6,094,000         -         -         -         -           Seow Kang Hoe, Gerald         8,078,043         8,078,043         -  |   |           | , 15 6.4                             |           |                                    |
| In the immediate and ultimate holding company - Kuok (Singapore) Limited           Kuok Khoon Ean         -         -         5,700,000         5,700,000           Wu Long Peng         800,000         800,000         133,333         133,333           Seow Kang Hoe, Gerald         400,000         400,000         -         -           In the Company         5,626,542         6,094,000         -         -           Wu Long Peng         5,626,542         6,094,000         -         -           Seow Kang Hoe, Gerald         8,078,043         8,078,043         -         -           Seow Kang Hoe, Gerald         8,078,043         8,078,043         -         -           Ahmad Sufian @ Qurnain Bin Abdul Rashid         1,020,000         1,220,000         -         -           Ma Kah Woh         200,000         200,000         -         -           Jude Philomen Benny         250,000         250,000         38,000         38,000           Wee Joo Yeow         500,000         500,000         -         -           FY2016 share awards grant under the PSP         Seow Kang Hoe, Gerald         880,000         -         -           FY2017 share awards grant under the PSP         Seow Kang Hoe, Gerald         - | Name of Director                        |           |                                      |           |                                    |
| Kuok (Singapore) Limited           Kuok Khoon Ean         -         -         5,700,000         5,700,000           Wu Long Peng         800,000         800,000         133,333         133,333           Seow Kang Hoe, Gerald         400,000         400,000         -         -           In the Company         5,626,542         6,094,000         -         1,725,000           Wu Long Peng         5,626,542         6,094,000         -         -         -           Seow Kang Hoe, Gerald         8,078,043         8,078,043         -         -         -           Seow Kang Hoe, Gerald         1,020,000         1,220,000         -         -         -           Ahmad Sufian @ Qurnain Bin Abdul Rashid         1,020,000         1,220,000         -   | Ordinary Shares                         |           |                                      |           |                                    |
| Wu Long Peng         800,000         800,000         133,333         133,333           Seow Kang Hoe, Gerald         400,000         400,000         -         -           In the Company         Kuok Khoon Ean         -         -         -           Wu Long Peng         5,626,542         6,094,000         -         -         -           Seow Kang Hoe, Gerald         8,078,043         8,078,043         -         -         -           Ahmad Sufian @ Qurnain Bin Abdul Rashid         1,020,000         1,220,000         -         -         -           Ma Kah Woh         200,000         200,000         38,000         38,000         38,000         38,000         38,000         38,000         38,000         38,000         -   |   |           |                                      |           |                                    |
| Seow Kang Hoe, Gerald         400,000         400,000         —         —           In the Company         Kuok Khoon Ean         —         —         —         1,725,000         1,725,000           Wu Long Peng         5,626,542         6,094,000         —         —           Seow Kang Hoe, Gerald         8,078,043         8,078,043         —         —           Ahmad Sufian @ Qurnain Bin Abdul Rashid         1,020,000         1,220,000         —         —           Ma Kah Woh         200,000         250,000         —         —           Jude Philomen Benny         250,000         250,000         38,000         38,000           Wee Joo Yeow         500,000         500,000         —         —           Vee Joo Yeow         500,000         500,000         —         —           FY2016 share awards grant under the PSP*         Seow Kang Hoe, Gerald         678,000         678,000         —         —           FY2017 share awards grant under the PSP         Seow Kang Hoe, Gerald         880,000         880,000         —         —           FY2018 share awards grant under the PSP         —         1,283,400         —         —         —           Seow Kang Hoe, Gerald         —         1,283         | Kuok Khoon Ean                          | _         | _                                    | 5,700,000 | 5,700,000                          |
| In the Company Kuok Khoon Ean 1,725,000 1,725,000 Wu Long Peng 5,626,542 6,094,000 Seow Kang Hoe, Gerald 8,078,043 8,078,043 Ahmad Sufian @ Qurnain Bin Abdul Rashid 1,020,000 1,220,000 Jude Philomen Benny 250,000 250,000 38,000 38,000 Wee Joo Yeow 500,000 500,000 Ivan Replumaz  FY2016 share awards grant under the POSH Performance Share Plan ("PSP") Seow Kang Hoe, Gerald 880,000 880,000  FY2017 share awards grant under the PSP Seow Kang Hoe, Gerald - 1,283,400  Options granted by Kuok (Singapore) Limited over shares it held in the Company Seow Kang Hoe, Gerald 3,750,000 -  |   |           |                                      | 133,333   | 133,333                            |
| Kuok Khoon Ean         –         –         1,725,000         1,725,000           Wu Long Peng         5,626,542         6,094,000         –         –           Seow Kang Hoe, Gerald         8,078,043         8,078,043         –         –           Ahmad Sufian @ Qurnain Bin Abdul Rashid         1,020,000         1,220,000         –         –           Ma Kah Woh         200,000         200,000         –         –           Jude Philomen Benny         250,000         250,000         38,000         38,000           Wee Joo Yeow         500,000         500,000         –         –           Ivan Replumaz         –         –         –         –           FY2016 share awards grant under the PSP         Seow Kang Hoe, Gerald         678,000         678,000         –         –           Seow Kang Hoe, Gerald         880,000         880,000         –         –         –           FY2018 share awards grant under the PSP           Seow Kang Hoe, Gerald         –         1,283,400         –         –         –           Options granted by Kuok (Singapore) Limited over shares it held in the Company         –         –         –         3,750,000         –   | Seow Kang Hoe, Gerald                   | 400,000   | 400,000                              | _         | -                                  |
| Kuok Khoon Ean         –         –         1,725,000         1,725,000           Wu Long Peng         5,626,542         6,094,000         –         –           Seow Kang Hoe, Gerald         8,078,043         8,078,043         –         –           Ahmad Sufian @ Qurnain Bin Abdul Rashid         1,020,000         1,220,000         –         –           Ma Kah Woh         200,000         200,000         –         –           Jude Philomen Benny         250,000         250,000         38,000         38,000           Wee Joo Yeow         500,000         500,000         –         –           Ivan Replumaz         –         –         –         –           FY2016 share awards grant under the PSP         Seow Kang Hoe, Gerald         678,000         678,000         –         –           Seow Kang Hoe, Gerald         880,000         880,000         –         –         –           FY2018 share awards grant under the PSP           Seow Kang Hoe, Gerald         –         1,283,400         –         –         –           Options granted by Kuok (Singapore) Limited over shares it held in the Company         –         –         –         3,750,000         –   | In the Company                          |           |                                      |           |                                    |
| Seow Kang Hoe, Gerald       8,078,043       8,078,043       -       -         Ahmad Sufian @ Qurnain Bin Abdul Rashid       1,020,000       1,220,000       -       -         Ma Kah Woh       200,000       200,000       -       -       -         Jude Philomen Benny       250,000       250,000       38,000       38,000         Wee Joo Yeow       500,000       500,000       -       -         Ivan Replumaz       -       -       -       -         FY2016 share awards grant under the PSP*         Seow Kang Hoe, Gerald       678,000       678,000       -       -       -         FY2017 share awards grant under the PSP         Seow Kang Hoe, Gerald       880,000       880,000       -       -       -         FY2018 share awards grant under the PSP         Seow Kang Hoe, Gerald       -       1,283,400       -       -       -         Options granted by Kuok (Singapore) Limited over shares it held in the Company         Seow Kang Hoe, Gerald       -       -       3,750,000       -  |   | _         | _                                    | 1,725,000 | 1,725,000                          |
| Ahmad Sufian @ Qurnain Bin Abdul Rashid 1,020,000 1,220,000 200,000 Ma Kah Woh 200,000 200,000 Jude Philomen Benny 250,000 250,000 38,000 38,000 Wee Joo Yeow 500,000 500,000  | Wu Long Peng                            | 5,626,542 | 6,094,000                            | _         | _                                  |
| Ma Kah Woh       200,000       200,000       -       -         Jude Philomen Benny       250,000       250,000       38,000       38,000         Wee Joo Yeow       500,000       500,000       -       -         Ivan Replumaz       -       -       -       -         FY2016 share awards grant under the PSP         Seow Kang Hoe, Gerald       678,000       678,000       -       -         FY2017 share awards grant under the PSP         Seow Kang Hoe, Gerald       880,000       880,000       -       -         FY2018 share awards grant under the PSP         Seow Kang Hoe, Gerald       -       1,283,400       -       -         Options granted by Kuok (Singapore) Limited over shares it held in the Company         Seow Kang Hoe, Gerald       -       -       3,750,000       -   |   |           |                                      | _         | _                                  |
| Jude Philomen Benny  Wee Joo Yeow Ivan Replumaz  FY2016 share awards grant under the POSH Performance Share Plan ("PSP")  Seow Kang Hoe, Gerald  678,000  678,000  678,000  678,000  7  FY2017 share awards grant under the PSP  Seow Kang Hoe, Gerald  880,000  880,000  7  FY2018 share awards grant under the PSP  Seow Kang Hoe, Gerald  7  FY2018 share awards grant under the PSP  Seow Kang Hoe, Gerald  7  Ty2018 share awards grant under the PSP  Seow Kang Hoe, Gerald  880,000  880,000  7  FY2018 share awards grant under the PSP  Seow Kang Hoe, Gerald  7  Seow Kang Hoe, Gerald  880,000  880,000  7  880,000  880,000  880,000  9  7  880,000  9  880,000  9  9  9  9  9  9  9  9  9  9  9  9  |   |           |                                      | _         | _                                  |
| Wee Joo Yeow Ivan Replumaz  FY2016 share awards grant under the POSH Performance Share Plan ("PSP")  Seow Kang Hoe, Gerald  678,000  678,000  678,000  |   |           |                                      | _         | _                                  |
| Ivan Replumaz – – – – – – FY2016 share awards grant under the POSH Performance Share Plan ("PSP")  Seow Kang Hoe, Gerald 678,000 678,000 – – FY2017 share awards grant under the PSP  Seow Kang Hoe, Gerald 880,000 880,000 – – –   FY2018 share awards grant under the PSP  Seow Kang Hoe, Gerald – 1,283,400 – – –  Options granted by Kuok (Singapore) Limited over shares it held in the Company  Seow Kang Hoe, Gerald – – 3,750,000 –  | •                                       |           |                                      | 38,000    | 38,000                             |
| FY2016 share awards grant under the POSH Performance Share Plan ("PSP")  Seow Kang Hoe, Gerald 678,000 678,000 – –  FY2017 share awards grant under the PSP  Seow Kang Hoe, Gerald 880,000 880,000 – –  FY2018 share awards grant under the PSP  Seow Kang Hoe, Gerald – 1,283,400 – –  Options granted by Kuok (Singapore) Limited over shares it held in the Company  Seow Kang Hoe, Gerald – – 3,750,000 –  |   | 500,000   | 500,000                              | _         | _                                  |
| POSH Performance Share Plan ("PSP")  Seow Kang Hoe, Gerald 678,000 678,000 – –  FY2017 share awards grant under the PSP  Seow Kang Hoe, Gerald 880,000 880,000 – –  FY2018 share awards grant under the PSP  Seow Kang Hoe, Gerald – 1,283,400 – –  Options granted by Kuok (Singapore) Limited over shares it held in the Company  Seow Kang Hoe, Gerald – – 3,750,000 –  | Ivan Replumaz                           | _         | _                                    | _         | _                                  |
| FY2017 share awards grant under the PSP  Seow Kang Hoe, Gerald 880,000 880,000  FY2018 share awards grant under the PSP  Seow Kang Hoe, Gerald - 1,283,400  Options granted by Kuok (Singapore) Limited over shares it held in the Company  Seow Kang Hoe, Gerald 3,750,000 -  |   |           |                                      |           |                                    |
| Seow Kang Hoe, Gerald  880,000  880,000   FY2018 share awards grant under the PSP  Seow Kang Hoe, Gerald  - 1,283,400   Options granted by Kuok (Singapore) Limited over shares it held in the Company  Seow Kang Hoe, Gerald  3,750,000  -  | Seow Kang Hoe, Gerald                   | 678,000   | 678,000                              | _         | _                                  |
| FY2018 share awards grant under the PSP  Seow Kang Hoe, Gerald - 1,283,400  Options granted by Kuok (Singapore) Limited over shares it held in the Company  Seow Kang Hoe, Gerald - 3,750,000 -  | FY2017 share awards grant under the PSP |           |                                      |           |                                    |
| Seow Kang Hoe, Gerald - 1,283,400  Options granted by Kuok (Singapore) Limited over shares it held in the Company  Seow Kang Hoe, Gerald - 3,750,000 -   | Seow Kang Hoe, Gerald                   | 880,000   | 880,000                              | _         | -                                  |
| Options granted by Kuok (Singapore) Limited over shares it held in the Company  Seow Kang Hoe, Gerald  - 3,750,000 -   | FY2018 share awards grant under the PSP |           |                                      |           |                                    |
| over shares it held in the Company       Seow Kang Hoe, Gerald     -     -     3,750,000     -   | Seow Kang Hoe, Gerald                   | _         | 1,283,400                            | _         | -                                  |
|  |   |           |                                      |           |                                    |
|  | Seow Kang Hoe, Gerald                   | _         | _                                    | 3,750,000 | _                                  |
|  |   | _         | _                                    |           | _                                  |

These options granted by Kuok (Singapore) Limited to the abovementioned Directors over existing shares of the Company are to be exercised during the period from 5 August 2015 to 4 August 2018 ("Option Exercise Period") at an exercise price of US\$0.5333 per option share. These options have since lapsed.

Except as disclosed in this statement, no other Director who held office at the end of the financial year has interests in shares, share options, warrants or debentures of the Company, or of related corporations, either at the beginning of the financial year or at the end of the financial year.

There were no changes in any of the above-mentioned interests in the Company between the end of the financial year and 21 January 2019.

#### **SHARE BASED INCENTIVE PLANS**

The Company has in place two share-based incentive plans namely the POSH Share Option Plan (the "SOP") and the POSH Performance Share Plan (the "PSP"), (collectively, the "Share Plans"). The Share Plans were approved by the shareholders of the Company at the Extraordinary General Meeting held on 28 March 2014.

The Company had adopted the Share Plans to reward, retain and motivate employees and Non-Executive Directors of the Group, as well as to align the interests of employees with the interests of the Group and its shareholders, thereby enhancing the long term growth of the Company and the Group. The Remuneration Committee administers the Share Plans.

## **SOP**

Other information regarding the SOP is set out below:

- (a) The first batch of 1,549,000 share options granted on 25 January 2017 shall be vested in accordance with the following vesting schedule:
  - 25 January 2018 to 24 January 2019 50%
  - 25 January 2019 to 24 January 2020 30%
  - On or after 25 January 2020 20%
- (b) The second batch of 797,000 share options granted on 30 November 2018 shall be vested in accordance with the following vesting schedule:
  - 30 November 2019 to 29 November 2020 50%
  - 30 November 2020 to 29 November 2021 30%
  - On or after 30 November 2021 20%
- (c) All options are to be settled by physical delivery of shares.
- (d) The options granted expire after 10 years or upon cessation of the employment of the employees.

At the end of the financial year, details of the options granted under the SOP on the unissued ordinary shares of the Company are as follows:

| Date of grant | Exercise price<br>per share | Outstanding at<br>1 January<br>2018 | Granted<br>during the<br>financial year<br>ended<br>31 December<br>2018 | Exercised | Forfeited /<br>cancelled | Outstanding at<br>31 December<br>2018 |
|---------------|-----------------------------|-------------------------------------|---|-----------|--------------------------|---------------------------------------|
| 25/01/17      | \$\$0.34                    | 1,360,000                           | _   | -         | 83,000                   | 1,277,000                             |
| 30/11/18      | S\$0.1943                   | _                                   | 797,000   | _         | 54,000                   | 743,000                               |

The aggregate number of options granted to the directors and employees of the parent company and its subsidiaries for the financial year under review, and since the commencement of the SOP to the end of the financial year under review is 762,000, of which 272,000 have been forfeited or cancelled.

Except for the above, there are no other share options forfeited, expired, cancelled or exercised since commencement of the SOP to 31 December 2018.

## SHARE BASED INCENTIVE PLANS (CONT'D)

#### **PSP**

Other information regarding the PSP is set out below:

- (i) The first batch of 1,839,000 share awards granted on 22 January 2016 vested on the third anniversary of the date of grant (i.e. 22 January 2019).
- (ii) The second batch of 1,873,000 share awards granted on 22 January 2016 was a one-time grant as an initial launch of the PSP scheme to key management personnel of the Company. The vesting of these share awards is not conditional on any performance criteria. The share awards vested on 31 December 2016.
- (iii) The third batch of 1,962,000 share awards granted on 25 January 2017 shall vest on the third anniversary of the date of grant (i.e. 25 January 2020).
- (iv) The fourth batch of 3,454,800 share awards granted on 30 November 2018 shall vest in accordance with the following vesting schedule:
  - On first anniversary of the date of grant (i.e. 30 November 2019) 30%
  - On second anniversary of the date of grant (i.e. 30 November 2020) 30%
  - On third anniversary of the date of grant (i.e. 30 November 2021) 40%

At the end of the financial year, details of the share awards granted under the PSP are as follows:

| Date of grant | Batch | Outstanding at<br>1 January<br>2018 | Granted during<br>the financial<br>year ended<br>31 December<br>2018 | Vested since<br>commencement<br>of PSP to<br>31 December<br>2018 | Forfeited since<br>commencement<br>of PSP to<br>31 December<br>2018 | Outstanding at<br>31 December<br>2018 |
|---------------|-------|-------------------------------------|--|--|---|---------------------------------------|
| 22/01/16      | 1     | 1,719,000                           | _  | _  | _   | 1,719,000                             |
| 22/01/16      | 2     | _                                   | _  | 1,873,000  | _   | _                                     |
| 25/01/17      | 3     | 1,962,000                           | _  | _  | _   | 1,962,000                             |
| 30/11/18      | 4     | _                                   | 3,454,800  | _  | _   | 3,454,800                             |

Details of share awards granted to an Executive Director of the Company under the PSP are as follows:

| Name of director      | Granted and  | Granted during | Vested during | Granted and  |
|-----------------------|--------------|----------------|---------------|--------------|
|                       | not released | the financial  | the financial | not released |
|                       | as at        | year ended     | year ended    | as at        |
|                       | 1 January    | 31 December    | 31 December   | 31 December  |
|                       | 2018         | 2018           | 2018          | 2018         |
| Seow Kang Hoe, Gerald | 1,558,000    | 1,283,400      | _             | 2,841,400    |

308,000 share awards under the PSP have been granted to an employee of the parent company and its subsidiaries for the financial year under review.

No shares were issued by virtue of the exercise of options or the vesting of any performance share awards during the financial year.

There were no unissued shares under option at the end of the financial year.

No participant has received 5% or more of the total number of share options or share awards available under the Share Plans during the financial year.

#### **AUDIT COMMITTEE**

The Audit Committee ("AC") carried out its functions in accordance with Section 201B (5) of the Singapore Companies Act, Chapter 50, including the following:

- Reviewed the audit plans of the internal and external auditors of the Group and the Company, and the results of their audits and reviewed the internal auditors' evaluation of the adequacy of the Group's system of internal accounting controls and the assistance given by the Group and the Company's management to the external and internal auditors;
- Reviewed the quarterly and annual financial statements and the auditor's report on the annual financial statements of the Group and the Company and recommending these statements to the Board of Directors for approval;
- Reviewed the adequacy and effectiveness of the Group and the Company's material internal controls, including financial, operational, compliance and information technology controls and risk management, and the reviews carried out by the external and internal auditors;
- Met with the external and internal auditors in private to discuss any matters that they believe should be discussed privately with the AC;
- Reviewed legal and regulatory matters that may have a material impact on the financial statements, related compliance
  policies and programmes and any reports received from regulators;
- Reviewed the cost adequacy and effectiveness, and the independence and objectivity of the external auditor;
- Reviewed the nature and extent of non-audit services provided by the external auditor;
- Recommended to the Board of Directors the external auditor for re-appointment and approved the compensation of the
  external auditor;
- Reported actions and minutes of the AC to the Board of Directors with such recommendations as the AC considered appropriate; and
- Reviewed interested person transactions in accordance with the requirements of the Singapore Exchange Securities Trading Limited's Listing Manual.

The AC, having reviewed all non-audit services provided by the external auditor to the Group, is satisfied that the nature and extent of such services would not affect the independence of the external auditor. The AC has also conducted a review of interested person transactions.

The AC held four meetings during the year. The AC has also met with internal and external auditors, without the presence of the Company's management, at least once a year.

Further details regarding the AC are disclosed in the Report on Corporate Governance.

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Ernst & Young LLP have expressed their willingness to accept re-appointment as auditors.

On behalf of the Board of Directors

# **SEOW KANG HOE, GERALD**

Director

# **WU LONG PENG**

Director

25 March 2019

TO THE MEMBERS OF PACC OFFSHORE SERVICES HOLDINGS LTD. FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

#### REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS

## **Opinion**

We have audited the financial statements of PACC Offshore Services Holdings Ltd (the "Company") and its subsidiaries (collectively, the "Group"), which comprise the statements of financial position of the Group and the Company as at 31 December 2018, the statements of changes in equity of the Group and the Company and the consolidated statement of comprehensive income and consolidated cash flow statement of the Group for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements of the Group, the statements of financial position and the statement of changes in equity of the Company are properly drawn up in accordance with the provisions of the Companies Act, Chapter 50 (the Act) and Singapore Financial Reporting Standards (International) ("SFRS(I)") so as to give a true and fair view of the consolidated financial position of the Group and the financial position of the Company as at 31 December 2018 and of the consolidated financial performance, consolidated changes in equity and consolidated cash flows of the Group and changes in equity of the Company for the year ended on that date.

## **Basis for Opinion**

We conducted our audit in accordance with Singapore Standards on Auditing ("SSAs"). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Group in accordance with the Accounting and Corporate Regulatory Authority ("ACRA") Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities ("ACRA Code") together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Key Audit Matters**

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. For each matter below, our description of how our audit addressed the matter is provided in that context.

We have fulfilled our responsibilities described in the Auditor's responsibilities for the audit of the financial statements section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the financial statements. The results of our audit procedures, including the procedures performed to address the matters below, provide the basis for our audit opinion on the accompanying financial statements.

# Impairment assessment of vessels

We draw your attention to Note 2.6(a), Note 2.10 and Note 5. As disclosed in Note 5, management performed an impairment assessment on the vessels due to the presence of impairment indicators on these vessels as at 31 December 2018.

Management identified vessels whose carrying values had exceeded appraised values or had incurred operating losses during the financial year to be subjected for impairment assessment. Management has determined the recoverable amount based on the higher of the fair value less cost of disposal and value-in-use. The appraised values were based on open market values provided by an independent valuer. This area was significant to our audit as the total carrying amounts of the vessels amounted to US\$996,447,000, representing 89% of the total non-current assets as at 31 December 2018 and there are significant management's judgements involved in determining the recoverable value of vessels. Based on management's assessment, net impairment charges of US\$49,493,000 were recognised for the financial year ended 31 December 2018.

Our audit procedures included, amongst others, evaluating and assessing the assumptions and methodology used by management and the external independent valuers.

TO THE MEMBERS OF PACC OFFSHORE SERVICES HOLDINGS LTD. FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

# **Key Audit Matters (cont'd)**

#### Impairment assessment of vessels (cont'd)

In relation to value-in-use computations, we reviewed the robustness of management's budgeting process by comparing actual results achieved against previously forecasted budgets. We assessed the reasonableness of assumptions which the outcome of the impairment assessment is most sensitive to, such as charter rates, utilisation rates and the discount rate used in the computation. Together with our internal valuation specialists, we assessed the appropriateness of the discount rate used in the value-in-use computation.

In relation to recoverable amounts determined by appraised values, we considered the competence, capabilities and objectivity of management's external independent valuer and also assessed the appropriateness of the data and key assumptions used by the external valuer such as specification of vessels. We also engaged our internal valuation specialist to support us in assessing the reasonableness of the external valuer's valuation methodology and key assumptions used and considered the appropriateness of the open market values.

We further assessed the adequacy of the note disclosures concerning those key assumptions to which the outcome of the impairment test is most sensitive.

## **Recoverability of trade receivables**

We draw your attention to Note 2.6(b), Note 2.15 and Note 11. Trade receivable balances were significant to the Group as they represent 5% of the total assets on the statements of financial position. The industry in which the Group operates in remains challenging and this gives rise to increased risks in collection of trade receivables.

The collectability of trade receivables is a key element of the Group's working capital management, which is managed on an ongoing basis by management. The Group's management supports subsidiaries in setting credit limits for customers and approves such limits above certain thresholds where applicable. The Group determines impairment of trade receivables by making debtor-specific assessment for credit-impaired debtors. For the remaining group of debtors, the Group provides for lifetime expected credit losses using a provision matrix. The provision rates are determined based on the Group's historical default rates analysed in accordance to days past due by grouping customers based on customer profiles, adjusted for current and forward-looking information. Trade receivables impairment assessment requires significant management judgment hence we determined that this is a key audit matter. Based on management's assessment, net impairment charges of US\$3,825,000 on trade receivables were recognised for the financial year ended 31 December 2018.

We performed audit procedures, amongst others, obtained an understanding of the Group's processes and key controls relating to the monitoring of trade receivables including the process in determining whether a debtor is credit-impaired and the Group's processes on the implementation of SFRS(I) 9 expected credit loss model. We reviewed aging of receivables to identify collectability risks. We reviewed the key data sources and assumptions for data used in the determination of default rate and the current and forward-looking adjustment factor. We requested trade receivable confirmations, and assessed for collectability by way of obtaining evidence of receipts from the trade receivables subsequent to the year end. We had discussions with management on the recoverability of long outstanding debts, analysed trend of collections for particular trade debtors and reviewed legal case file for disputes.

We also assessed the adequacy of the note disclosures on the trade receivables and the related risks such as credit risk and liquidity risk in Notes 11, Note 31(c) and Note 31(d).

# Impairment of investments and amounts due from subsidiaries

The investment in subsidiaries are accounted for at cost less impairment losses in the Company's financial statements. These subsidiaries are vessel owning companies. The impairment assessment of the cost of impairment in subsidiaries and amount due from subsidiaries were significant to our audit due to the total carrying amount accounted to 88% of the Company's total assets as at 31 December 2018 and there are significant management's judgements involved in the impairment assessment process. Accordingly, we have determined this to be a key audit matter.

The Company performed impairment assessment for subsidiaries with indicators of impairment. Based on management's assessment, impairment charges of US\$2,524,000 were recognised against investment in subsidiaries as at 31 December 2018.

Our audit procedures include obtaining an understanding of management's impairment assessment process. We assessed the outcome of the impairment assessment of vessels held as fixed assets as discussed in the preceding paragraphs and the reasonableness of management's consideration of other factors such as historical and current performances, financial position and the estimated future cash flows of the relevant subsidiaries in the determination of impairment of investment in subsidiaries.

TO THE MEMBERS OF PACC OFFSHORE SERVICES HOLDINGS LTD. FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

## **Key Audit Matters (cont'd)**

#### Impairment of investments and amounts due from subsidiaries (cont'd)

The Company provided for expected credit loss ("ECL") on amounts due from subsidiaries based on the general approach and the extent of loss allowance is dependent on the extent of credit deterioration since initial recognition. Based on management's assessment, net ECL allowance of US\$53,156,000 on amount due from subsidiaries were recognised during the financial year ended 31 December 2018.

We obtained an understanding and reviewed the key data sources and assumptions used in the ECL model. We assessed the appropriateness of the Group's assumptions in determination of significant increase in credit risk and the resultant basis for classification of exposures into various stages under the ECL general approach. We held discussions with management and corroborated the assumptions using historical data and publicly available information, where available, in relation to determination of default rate, loss exposure at default and forward-looking adjustments used by the Company. We checked the arithmetic computation of the loss allowance used by the Company in the ECL model. We also assessed the adequacy of note disclosures on the amounts due from subsidiaries in Note 12 and the related risk such as credit and liquidity risk in Note 31(c) and Note 31(d).

#### Other Information

Management is responsible for the other information. The other information comprises the information included in the annual report, but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

# Responsibilities of Management and Directors for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Act and SFRS(I), and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

In preparing the financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

The directors' responsibilities include overseeing the Group's financial reporting process.

#### **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

• Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

TO THE MEMBERS OF PACC OFFSHORE SERVICES HOLDINGS LTD. FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

# Auditor's Responsibilities for the Audit of the Financial Statements (cont'd)

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate
  in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the Directors, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

# **REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS**

In our opinion, the accounting and other records required by the Act to be kept by the Company and by those subsidiary corporations incorporated in Singapore of which we are the auditors have been properly kept in accordance with the provisions of the Act.

The engagement partner on the audit resulting in this independent auditor's report is Philip Ling Soon Hwa.

**Ernst & Young LLP** 

Public Accountants and Chartered Accountants Singapore

25 March 2019

# Statements of Financial Position AS AT 31 DECEMBER 2018

|   |                                 | Group                           |                                 |                                 | Company                                 |                              |
|---|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---|------------------------------|
|   |                                 | 31 December                     | 1 January                       |                                 | 31 December                             | 1 January                    |
| Note  | 2018                            | 2017                            | 2017                            | 2018                            | 2017                                    | 2017                         |
|   | US\$'000                        | US\$'000                        | US\$'000                        | US\$'000                        | US\$'000                                | US\$'000                     |
| Assets  |                                 |                                 |                                 |                                 |   |                              |
| Non-Current Assets  |                                 |                                 |                                 |                                 |   |                              |
| Goodwill 4  | _                               | _                               | 57,125                          | _                               | _                                       | _                            |
| Fixed assets 5  | 1,004,629                       | 1,111,975                       | 1,184,927                       | 226                             | 346                                     | 96,638                       |
| Intangible assets 6   | 597                             | 95                              | 12                              | 420                             | _                                       | , _                          |
| Due from joint ventures 12  | 23,316                          | 31,877                          | 21,834                          | 20,973                          | 27,050                                  | 21,834                       |
| Investment in subsidiaries 27   | _                               | _                               | _                               | 110,140                         | 112,493                                 | 331,616                      |
| Interest in joint ventures 7  | 70,788                          | 80,557                          | 63,080                          | 35,989                          | 35,989                                  | 44,507                       |
| Receivables and other   | E 000                           | 1 616                           | 1.003                           |                                 |   |                              |
| non-current assets 8 Derivatives 9  | 5,896                           | 1,616<br>7,295                  | 1,982<br>5,600                  | 2 962                           | _<br>1,261                              | _                            |
| Derivatives   | 10,197                          |                                 |                                 | 2,862                           |   |                              |
|   | 1,115,423                       | 1,233,415                       | 1,334,560                       | 170,610                         | 177,139                                 | 494,595                      |
| Current Assets  |                                 |                                 |                                 |                                 |   |                              |
| Consumables 10  | 5,047                           | 3,609                           | 1,677                           | _                               | _                                       | _                            |
| Receivables and other current assets 11   | 83,991                          | 83,241                          | 79,693                          | 3,045                           | 5,877                                   | 3,443                        |
| Due from subsidiaries and   | 33,55                           | 33,2                            | , 5,055                         | 5/6 15                          | 3,017                                   | 575                          |
| joint ventures 12   | 80,930                          | 75,061                          | 71,490                          | 759,824                         | 806,578                                 | 860,585                      |
| Due from related companies 12   | 91                              | 1,337                           | 523                             | 1                               | 3                                       | _                            |
| Cash and cash equivalents 13  | 13,829                          | 17,088                          | 15,058                          | 8,159                           | 12,511                                  | 3,850                        |
|   | 183,888                         | 180,336                         | 168,441                         | 771,029                         | 824,969                                 | 867,878                      |
| Fixed assets classified as held for sale 14   |                                 | _                               | 2,547                           | _                               | _                                       |                              |
|   | 183,888                         | 180,336                         | 170,988                         | 771,029                         | 824,969                                 | 867,878                      |
| Total Assets  | 1,299,311                       | 1,413,751                       | 1,505,548                       | 941,639                         | 1,002,108                               | 1,362,473                    |
|   | ,,                              | , .,                            | 7 7                             | ,,,,,                           | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | 7 7                          |
| Equity and Liabilities Equity Attributable to equity holders of the Company Share capital 15(a) Treasury shares 15(b) Accumulated (losses)/profit | 827,201<br>(1,590)<br>(471,631) | 827,201<br>(1,447)<br>(372,999) | 827,201<br>(1,828)<br>(142,714) | 827,201<br>(1,590)<br>(416,321) | 827,201<br>(1,447)<br>(340,788)         | 827,201<br>(1,828)<br>14,602 |
| Other reserves 16   | 9,861                           | 7,428                           | 5,600                           | 3,025                           | 1,394                                   | -                            |
|   | 363,841                         | 460,183                         | 688,259                         | 412,315                         | 486,360                                 | 839,975                      |
| Non-controlling interest  | 34                              | (64)                            | (69)                            | - 12,515                        | -00,500                                 | -                            |
| Total Equity  | 363,875                         | 460,119                         | 688,190                         | 412,315                         | 486.360                                 | 839,975                      |
| Total Equity  |                                 | 100,115                         | 000,130                         |                                 | 100,500                                 | 033,373                      |
| Non-Current Liabilities Bank borrowings 17 Derivatives 9  | 550,330<br>581                  | 584,461                         | 439,225                         | 285,000<br>82                   | 295,000<br>–                            | 200,000                      |
| Deferred tax liabilities  | 12                              | 475                             | 414                             |                                 |   |                              |
|   | 550,923                         | 584,936                         | 439,639                         | 285,082                         | 295,000                                 | 200,000                      |
| Current Liabilities Payables and accruals Advances received from customers Due to subsidiaries and  | 87,182<br>285                   | 110,314<br>849                  | 73,592<br>198                   | 19,187<br>-                     | 19,254<br>–                             | 20,259                       |
| joint ventures 20   | 62,940                          | 60,093                          | 29,301                          | 34,493                          | 32,868                                  | 49,027                       |
| Due to related companies 20   | 2,020                           | 5,602                           | 2,505                           | 1,386                           | 4,407                                   | 2,402                        |
| Due to holding company 21   | 650                             | 196                             | 195                             | 654                             | 196                                     | 195                          |
| Bank borrowings 17  | 216,041                         | 184,464                         | 269,107                         | 185,400                         | 161,400                                 | 248,487                      |
| Provision for taxation  | 15,395                          | 7,178                           | 2,821                           | 3,122                           | 2,623                                   | 2,128                        |
|   | 384,513                         | 368,696                         | 377,719                         | 244,242                         | 220,748                                 | 322,498                      |
| Total Liabilities   | 935,436                         | 953,632                         | 817,358                         | 529,324                         | 515,748                                 | 522,498                      |
|   |                                 |                                 |                                 |                                 |   |                              |
| Net Current (Liabilities)/Assets  | (200,625)                       | (188,360)                       | (206,731)                       | 526,787                         | 604,221                                 | 545,380                      |
| Net Assets  | 363,875                         | 460,119                         | 688,190                         | 412,315                         | 486,360                                 | 839,975                      |
| Total Equity and Liabilities  | 1,299,311                       | 1,413,751                       | 1,505,548                       | 941,639                         | 1,002,108                               | 1,362,473                    |

# Consolidated Statement of Comprehensive Income FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

|  |       | Group            |                  |  |
|--|-------|------------------|------------------|--|
|  | Note  | 2018<br>US\$'000 | 2017<br>US\$'000 |  |
| Revenue  | 3     | 299,400          | 192,208          |  |
| Cost of sales  | _     | (266,407)        | (205,622)        |  |
| Gross profit/(loss)  |       | 32,993           | (13,414)         |  |
| Other income   | 22(a) | 5,651            | 6,867            |  |
| Other expenses   | 22(b) | (50,484)         | (169,092)        |  |
| Allowance for doubtful debts, net – trade                              | 11    | (3,825)          | (3,221)          |  |
| Distribution costs   |       | (1,055)          | (1,146)          |  |
| General and administrative expenses                                    |       | (32,167)         | (24,955)         |  |
| Finance costs  | 23    | (29,172)         | (22,847)         |  |
| Share of joint ventures' results                                       | _     | (8,566)          | 2,356            |  |
| Loss before taxation   | 24    | (86,625)         | (225,452)        |  |
| Taxation   | 25    | (11,684)         | (4,828)          |  |
| Net loss for the year  | _     | (98,309)         | (230,280)        |  |
| Loss attributable to:  |       |                  |                  |  |
| Equity holders of the Company  |       | (98,326)         | (230, 285)       |  |
| Non-controlling interest   | _     | 17               | 5                |  |
|  | -     | (98,309)         | (230,280)        |  |
| Other comprehensive income   |       |                  |                  |  |
| Items that may be reclassified subsequently to profit or loss:         |       |                  |                  |  |
| Cash flow hedges   |       |                  |                  |  |
| Fair value gain  | _     | 2,321            | 1,695            |  |
| Other comprehensive income, net of tax                                 | -     | 2,321            | 1,695            |  |
| Total comprehensive loss for the year                                  | -     | (95,988)         | (228,585)        |  |
| Total comprehensive loss attributable to:                              |       |                  |                  |  |
| Equity holders of the Company Non-controlling interest                 |       | (96,005)<br>17   | (228,590)<br>5   |  |
| Non controlling interest   | _     | (95,988)         | (228,585)        |  |
|  | -     |                  | · · · · ·        |  |
| Loss per share (cents per share) attributable to owners of the Company |       |                  |                  |  |
| Basic  | 35    | (5.42)           | (12.70)          |  |
| Diluted  | 35    | (5.42)           | (12.70)          |  |

# Statements of Changes in Equity FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

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|   |                | Attributable :               | to equity holders              | of the Company                    |  |
|---|----------------|------------------------------|--------------------------------|-----------------------------------|--|
| Group   | Note           | Share<br>Capital<br>US\$'000 | Treasury<br>Shares<br>US\$'000 | Accumulated<br>Losses<br>US\$'000 |  |
| Balance at 31 December 2017 (under SFRS) Adoption of SFRS(I) 1 Adoption of SFRS(I) 15   |                | 827,201<br>-<br>-            | (1,447)<br>-<br>-              | (373,205)<br>298<br>(92)          |  |
| Balance at 31 December 2017 (under SFRS(I)) Adoption of SFRS(I) 9   |                | <b>827,201</b><br>–          | (1,447)<br>-                   | (372,999)<br>(306)                |  |
| Balance at 1 January 2018 (under SFRS(I)) Grant of equity-settled share options to employees Incorporation of subsidiary Purchase of treasury shares                                  | 15(b)          | 827,201<br>-<br>-<br>-       | (1,447)<br>-<br>-<br>(143)     | (373,305)<br>-<br>-<br>-          |  |
| Net loss for the year<br>Other comprehensive income for the year  |                | -<br>-                       |                                | (98,326)<br>-                     |  |
| Total comprehensive loss for the year   |                | _                            | _                              | (98,326)                          |  |
| Balance at 31 December 2018   |                | 827,201                      | (1,590)                        | (471,631)                         |  |
| Balance at 1 January 2017 (under SFRS)<br>Adoption of the SFRS(I) 1<br>Adoption of the SFRS(I) 15   |                | 827,201<br>-<br>-            | (1,828)<br>-<br>-              | (142,939)<br>298<br>(73)          |  |
| Balance as at 1 January 2017 (under SFRS(I)) Treasury shares reissued pursuant to employee share plans Purchase of treasury shares Grant of equity-settled share options to employees | 15(b)<br>15(b) | 827,201<br>-<br>-<br>-       | (1,828)<br>419<br>(38)<br>–    | (142,714)<br>-<br>-<br>-          |  |
| Net loss for the year<br>Other comprehensive income for the year  |                |                              |                                | (230,285)                         |  |
| Total comprehensive loss for the year   |                |                              |                                | (230,285)                         |  |
| Balance at 31 December 2017 (under SFRS(I))   |                | 827,201                      | (1,447)                        | (372,999)                         |  |

|                             |   | pany  | olders of the Com              | ributable to equity h           | Attı                          |
|-----------------------------|---|---|--------------------------------|---------------------------------|-------------------------------|
| Total<br>Equity<br>US\$'000 | Non-<br>Controlling<br>Interest<br>US\$'000 | Employee<br>Share Plan<br>Reserve<br>US\$'000 | Hedging<br>Reserve<br>US\$'000 | Exchange<br>Reserve<br>US\$'000 | Other<br>Reserves<br>US\$'000 |
| 460,211<br>-<br>(92)        | (64)<br>-<br>-                              | 133<br>-<br>-                                 | 7,295<br>-<br>-                | 298<br>(298)<br>-               | 7,726<br>(298)<br>-           |
| 460,119<br>(306)            | (64)<br>-                                   | 133   | 7,295<br>-                     | -<br>-                          | 7,428<br>-                    |
| 459,813                     | (64)  | 133   | 7,295                          | -                               | 7,428                         |
| 112<br>81<br>(143)          | -<br>81<br>-                                | 112<br>-<br>-                                 | -<br>-<br>-                    | -<br>-<br>-                     | 112<br>-<br>-                 |
| (98,309)<br>2,321           | 17<br>-                                     |   | -<br>2,321                     | _<br>_                          | _<br>2,321                    |
| (95,988)                    | 17  | _   | 2,321                          | _                               | 2,321                         |
| 363,875                     | 34  | 245   | 9,616                          | -                               | 9,861                         |
| 688,263<br>-<br>(73)        | (69)<br>-<br>-                              | -<br>-<br>-                                   | 5,600<br>-<br>-                | 298<br>(298)<br>–               | 5,898<br>(298)<br>—           |
| 688,190                     | (69)  | -   | 5,600                          | _                               | 5,600                         |
| 419<br>(38)<br>133          | -<br>-<br>-                                 | _<br>_<br>133                                 | -<br>-<br>-                    | -<br>-<br>-                     | -<br>-<br>133                 |
| (230,280)<br>1,695          | 5<br>-                                      |   | _<br>1,695                     | -<br>-                          | _<br>1,695                    |
| (228,585)                   | 5   | _   | 1,695                          |                                 | 1,695                         |
| 460,119                     | (64)  | 133   | 7,295                          | _                               | 7,428                         |

# Statements of Changes in Equity FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

|   |       |          | Attributable to equity holders of the Company |                         |          |          |               |           |
|---|-------|----------|---|-------------------------|----------|----------|---------------|-----------|
|   |       |          |   | Retained                |          |          | Employee      |           |
|   |       | Share    | Treasury                                      | Profits/<br>Accumulated | Other    | Hedging  | Share<br>Plan | Total     |
| Company                                       | Note  | Capital  | Shares  | (Losses)                | Reserves | Reserve  | Reserve       | Equity    |
|   |       | US\$'000 | US\$'000                                      | US\$'000                | US\$'000 | US\$'000 | US\$'000      | US\$'000  |
| Balance at 1 January 2018                     |       | 827,201  | (1,447)                                       | (340,788)               | 1,394    | 1,261    | 133           | 486,360   |
| Purchase of treasury shares                   | 15(b) | -        | (143)   | -                       | -        | -        | -             | (143)     |
| Grant of equity-settled                       |       |          |   |                         |          |          |               |           |
| share options to<br>employees                 |       |          |   |                         | 112      |          | 112           | 112       |
|   |       | _        |   |                         | 112      | _        | 112           | 1         |
| Net loss for the year Other comprehensive     |       | _        | _   | (75,533)                | _        | _        | _             | (75,533)  |
| income  |       | _        | -   | -                       | 1,519    | 1,519    | _             | 1,519     |
| Total comprehensive loss                      |       |          |   |                         |          |          |               |           |
| for the year                                  |       | _        | _   | (75,533)                | 1,519    | 1,519    | _             | (74,014)  |
| Balance at<br>31 December 2018                |       | 827,201  | (1,590)                                       | (416,321)               | 3,025    | 2,780    | 245           | 412,315   |
| 31 December 2016                              |       | 027,201  | (1,590)                                       | (410,321)               | 3,025    | 2,760    | 245           | 412,313   |
|   |       |          |   |                         |          |          |               |           |
| Balance at 1 January 2017                     |       | 827,201  | (1,828)                                       | 14,602                  | _        | _        | _             | 839,975   |
| Treasury shares reissued pursuant to employee |       |          |   |                         |          |          |               |           |
| share plans                                   | 15(b) | _        | 419   | _                       | _        | _        | _             | 419       |
| Purchase of treasury shares                   | 15(b) | _        | (38)  | _                       | _        | _        | _             | (38)      |
| Grant of equity-settled                       |       |          |   |                         | 422      |          | 422           | 4.22      |
| share options to employees                    |       | _        |   |                         | 133      | _        | 133           | 133       |
| Net loss for the year                         |       | _        | _   | (355,390)               | 4 264    | - 4 264  | _             | (355,390) |
| Other comprehensive income                    |       | _        |   |                         | 1,261    | 1,261    |               | 1,261     |
| Total comprehensive loss                      |       |          |   | (SEE 200\               | 1 261    | 1 261    |               | (254 120) |
| for the year  Balance at 31 December 2017     |       | 027.201  | /1 //7\                                       | (355,390)               | 1,261    | 1,261    | <br>133       | (354,129) |
| Dalatice at 31 December 2017                  |       | 827,201  | (1,447)                                       | (340,788)               | 1,394    | 1,261    | 133           | 486,360   |

# Consolidated Statement of Cash Flow FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

|   | Gre              | oup              |
|---|------------------|------------------|
|   | 2018<br>US\$'000 | 2017<br>US\$'000 |
| Cash Flow from Operating Activities                             |                  |                  |
| Loss before taxation  | (86,625)         | (225,452)        |
| Adjustments for:  |                  |                  |
| Amortisation of prepayments                                     | 322              | 364              |
| Amortisation of intangible assets                               | 303              | 128              |
| Depreciation of fixed assets                                    | 61,432           | 63,625           |
| Grant of equity-settled share options to employees              | 112              | 133              |
| Allowance for doubtful debts, net – trade                       | 3,825            | 3,221            |
| Impairment of fixed assets                                      | 49,493           | 108,255          |
| Impairment of goodwill  | _                | 57,125           |
| Loss on disposal of fixed assets                                | 646              | 3,133            |
| Share of joint ventures' results                                | 8,566            | (2,356)          |
| Unrealised exchange gain  | (44)             | (181)            |
| Interest expense  | 29,172           | 22,847           |
| Interest income   | (1,778)          | (1,980)          |
| Operating cash flow before working capital changes              | 65,424           | 28,862           |
| Increase in consumables   | (1,438)          | (1,932)          |
| Increase in receivables and other assets                        | (9,361)          | (6,958)          |
| (Decrease)/increase in due to related companies                 | (1,655)          | 2,231            |
| Increase in payables and accruals                               | 6,014            | 17,934           |
| Cash generated from operating activities                        | 58,984           | 40,137           |
| Interest paid   | (29,171)         | (21,553)         |
| Interest received   | 1,656            | 2,171            |
| Income taxes paid   | (3,930)          | (410)            |
| Net cash generated from operating activities                    | 27,539           | 20,345           |
| Cook Flour from Investing Assisting                             |                  |                  |
| Cash Flow from Investing Activities                             | (658)            | (211)            |
| Acquisition of intangible assets Acquisition of fixed assets    | (35,800)         | (91,571)         |
| Proceeds from disposal of fixed assets                          |                  | 4,445            |
| (Decrease)/increase in due to related companies                 | 13,016<br>(682)  | 4,443<br>51      |
| (Increase)/decrease in due to related companies                 | (4,556)          | 8,254            |
| Increase in interest in joint venture                           | (4,330)          | (20)             |
| •   | (20,500)         |                  |
| Net cash used in investing activities                           | (28,680)         | (79,052)         |
| Cash Flow from Financing Activities                             |                  |                  |
| Capital injection from non-controlling interest of a subsidiary | 81               | _                |
| Proceeds from term loan   | 6,510            | 73,300           |
| Repayment of term loan  | (23,064)         | (20,620)         |
| Proceeds from revolving credit facilities                       | 14,000           | 7,913            |
| Purchase of treasury shares                                     | (143)            | (38)             |
| Increase in due to holding company                              | 454              | 1                |
| Net cash (used in)/generated from financing activities          | (2,162)          | 60,556           |
| Net (decrease)/increase in cash and cash equivalents            | (3,303)          | 1,849            |
| Effect of exchange rate changes on cash and cash equivalents    | (3,303)          | 181              |
| Cash and cash equivalents at beginning of year                  | 17,088           | 15,058           |
| Cash and cash equivalents at end of year (Note 13)              | 13,829           | 17,088           |
| Cash and Cash equivalents at end of year (Note 13)              | 13,023           | 17,000           |

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

## 1 GENERAL INFORMATION

The financial statements of the Group and the Company for the year ended 31 December 2018 were authorised for issue in accordance with a resolution of the Directors passed on 25 March 2019.

The Company, which is a limited liability company, is incorporated and domiciled in Singapore and is listed on the Singapore Exchange Securities Trading Limited.

The registered office and principal place of business of the Company is located at No. 1 Kim Seng Promenade, #07-02 and #06-01 Great World City, Singapore 237994 respectively.

The principal activities of the Company are in the business of general shipping and investment holding. The principal activities of the subsidiaries, which provide offshore marine support services, are disclosed in Note 27 to the financial statements.

The immediate and ultimate holding company is Kuok (Singapore) Limited, incorporated in the Republic of Singapore.

#### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

# 2.1 Basis of preparation

The consolidated financial statements of the Group, statement of financial position and statement of changes in equity of the Company have been prepared in accordance with Singapore Financial Reporting Standards (International) ("SFRS(I)").

For all periods up to and including the year ended 31 December 2017, the Group prepared its financial statements in accordance with Financial Reporting Standards in Singapore ("SFRS"). These financial statements for the year ended 31 December 2018 are the first set of financial statements the Group has prepared in accordance with SFRS(I). Refer to Note 2.2 for information on how the Group adopted SFRS(I).

The financial statements have been prepared under the historical cost basis, except as disclosed in the accounting policies below.

The financial statements are presented in United States Dollars ("US\$" or "USD") and all values are rounded to the nearest thousand (US\$'000) unless otherwise indicated.

The financial statements have been prepared on a going concern basis. The Group is in net current liability position of US\$200,625,000 (2017: US\$188,360,000) as at 31 December 2018 mainly due to uncommitted revolving loans of US\$175,400,000 (2017: US\$161,400,000) being due for repayment in the following 12 months. The uncommitted revolving loans outstanding as at 31 December 2018 have been classified as current liability as this funding is subject to the banks' continued approval to be refinanced. These uncommitted facilities agreements expire in July 2021. In the opinion of the Directors, the Group will be able to generate sufficient cash flows from operations and, coupled with continued funding from lenders, has sufficient funding to meet its financial obligations as and when they fall due.

## 2.2 First-time adoption of Singapore Financial Reporting Standards (International) ("SFRS(I)")

The financial statements for the year ended 31 December 2018 are the first set of financial statements that the Group and the Company have prepared in accordance with SFRS(I). Accordingly, the Group and the Company have prepared financial statements that comply with SFRS(I) applicable as at 31 December 2018, together with the comparative period data for the year ended 31 December 2017, as described in the summary of significant accounting policies. In preparing the financial statements, the Group's and the Company's opening balance sheets were prepared as at 1 January 2017, the Group and the Company's date of transition to SFRS(I).

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

# 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

# 2.2 First-time adoption of Singapore Financial Reporting Standards (International) ("SFRS(I)") (cont'd)

The principal adjustments made by the Group on adoption of SFRS(I) and the adoption of the new standards that are effective on 1 January 2018 are disclosed below.

# Exemptions applied on adoption of SFRS(I)

SFRS(I) allows first-time adopters exemptions from the retrospective application of certain requirements under SFRS(I). The Group has applied the exemption to deem the cumulative currency translation differences for all foreign operations to be zero as at the date of transition, 1 January 2017.

As a result, an amount of US\$298,000 was reclassified from other reserves to accumulated losses as at 1 January 2017.

The comparative information does not comply with SFRS(I) 9 Financial Instruments or SFRS(I) 7 Financial Instruments: Disclosures to the extent the disclosures relate to items within the scope of SFRS(I) 9.

## New accounting standards effective 1 January 2018

The accounting policies adopted are consistent with those previously applied under FRS except that in the current financial year, the Group has adopted all the SFRS(I) which are effective for annual financial periods beginning on or after 1 January 2018. Except for the impact arising from the exemptions applied as described above and the adoption of SFRS(I) 9 and SFRS(I) 15 described below, the adoption of these standards did not have any material effect on the financial performance or position of the Group and the Company.

#### SFRS(I) 9 Financial Instruments

On 1 January 2018, the Group adopted SFRS(I) 9, which is effective for annual periods beginning on or after 1 January 2018. The changes arising from the adoption of SFRS(I) 9 have been applied retrospectively. The Group has elected to apply the exemption in SFRS(I) 1 and has not restated comparative information in the year of initial application. The impact arising from SFRS(I) 9 adoption was included in the opening retained earnings at the date of initial application, 1 January 2018. The comparative information was prepared in accordance with the requirements of FRS 39.

# Classification and measurement

SFRS(I) 9 requires debt instruments to be measured either at amortised cost, fair value through other comprehensive income ("FVOCI") or fair value through profit or loss ("FVPL"). Classification of debt instruments depends on the entity's business model for managing the financial assets and whether the contractual cash flows represent solely payments of principal and interest ("SPPI"). An entity's business model is how an entity manages its financial assets in order to generate cash flows and create value for the entity either from collecting contractual cash flows, selling financial assets or both. If a debt instrument is held to collect contractual cash flows, it is measured at amortised cost if it also meets the SPPI requirement. Debt instruments that meet the SPPI requirement that are held both to collect the assets' contractual cash flows and to sell the assets are measured at FVOCI. Financial assets are measured at FVPL if they do not meet the criteria of FVOCI or amortised cost.

The assessment of the business model and whether the financial assets meet the SPPI requirements was made as of 1 January 2018, and then applied retropectively to those financial assets that were not derecognised before 1 January 2018.

The Group's debt instruments that were measured at amortised cost previously are held to collect contractual cash flows, and accordingly measured at amortised cost under SFRS(I) 9. There is no significant impact arising from measurement of these instruments under SFRS(I) 9.

# <u>Impairment</u>

SFRS(I) 9 requires the Group to record expected credit losses on all of its financial assets measured at amortised cost or FVOCI and financial guarantees. The Group previously recorded impairment based on the incurred loss model when there is objective evidence that a financial asset is impaired.

Upon adoption of SFRS(I) 9, the Group recognised additional impairment on the Group's trade receivables of US\$306,000 which has resulted in a corresponding increase in the accumulated losses as at 1 January 2018. The additional estimated credit loss on adoption of SFRS(I) 9 on the Company's non-trade amounts due from subsidiaries and joint ventures is immaterial.

The initial application of SFRS(I) 9 does not have any reclassification effect to the Group's and the Company's financial statements.

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

# 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

# 2.2 First-time adoption of Singapore Financial Reporting Standards (International) ("SFRS(I)") (cont'd)

# SFRS(I) 15 Revenue from Contracts with Customers

The Group adopted SFRS(I) 15 which is effective for annual periods beginning on or after 1 January 2018. The Group applied SFRS(I) 15 retrospectively and has elected to apply the exemption in SFRS(I) to apply the following practical expedient in accordance with the transition provision in SFRS(I) 15:

• For completed contracts, the Group has not restated contracts that begin and end within the same year or are completed contracts at 1 January 2017. Had the Group elected not to apply this practical expedient, the amount of revenue recorded for the prior year would have been the same.

The principal activities of the Group are the provision of offshore marine support services and the Group's revenue represents income derived from the deployment of vessels. The performance obligations under the charter contracts are satisfied over the duration of the charter period.

As a result of adopting SFRS(I) 15, the net loss for the financial year ended 31 December 2017 increased by US\$19,000.

The following is the reconciliation of the impact arising from first-time adoption of SFRS(I) including application of the new standards on 1 January 2017 to the consolidated balance sheet of the Group.

|                                      | 1 January<br>2017<br>(under<br>SFRS) | SFRS(I) 1 adjustments | SFRS(I) 15<br>adjustments | 1 January<br>2017<br>(under<br>SFRS(I)) |
|--------------------------------------|--------------------------------------|-----------------------|---------------------------|---|
|                                      | US\$'000                             | US\$'000              | US\$'000                  | US\$'000                                |
| Non-current assets                   |                                      |                       |                           |   |
| Investment in joint ventures         | 63,189                               | _                     | (109)                     | 63,080                                  |
| Total non-current assets             | 1,334,669                            | _                     | (109)                     | 1,334,560                               |
| Current assets                       |                                      |                       |                           |   |
| Receivables and other current assets | 79,626                               | -                     | 67                        | 79,693                                  |
| Total current assets                 | 170,921                              | _                     | 67                        | 170,988                                 |
| Equity                               |                                      |                       |                           |   |
| Accumulated losses                   | (142,939)                            | 298                   | (73)                      | (142,714)                               |
| Exchange reserve                     | 298                                  | (298)                 | _                         | _                                       |
| Total equity                         | 688,263                              | _                     | (73)                      | 688,190                                 |
| Current liabilities                  |                                      |                       |                           |   |
| Payables and accruals                | 73,561                               | _                     | 31                        | 73,592                                  |
| Total current liabilities            | 377,688                              | _                     | 31                        | 377,719                                 |

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

# 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

# 2.2 First-time adoption of Singapore Financial Reporting Standards (International) ("SFRS(I)") (cont'd)

The following is the reconciliation of the impact arising from first-time adoption of SFRS(I) including application of the new standards on 31 December 2017 and 1 January 2018 to the consolidated balance sheet of the Group.

|                              | 31 December                         |                                      | :                                     | 31 December                            |                                      | 1 January                              |
|------------------------------|-------------------------------------|--------------------------------------|---------------------------------------|--|--------------------------------------|--|
|                              | 2017<br>(under<br>SFRS)<br>US\$'000 | SFRS(I) 1<br>adjustments<br>US\$'000 | SFRS(I) 15<br>adjustments<br>US\$'000 | 2017<br>(under<br>SFRS(I))<br>US\$'000 | SFRS(I) 9<br>adjustments<br>US\$'000 | 2018<br>(under<br>SFRS(I))<br>US\$'000 |
| Non-current assets           |                                     |                                      |                                       |  |                                      |  |
| Investment in joint ventures | 80,668                              | -                                    | (111)                                 | 80,557                                 | _                                    | 80,557                                 |
| Total non-current assets     | 1,233,526                           | _                                    | (111)                                 | 1,233,415                              | _                                    | 1,233,415                              |
| Current assets               |                                     |                                      |                                       |  |                                      |  |
| Receivables and              |                                     |                                      |                                       |  |                                      |  |
| other current assets         | 83,203                              | _                                    | 38                                    | 83,241                                 | (306)                                | 82,935                                 |
| Total current assets         | 180,298                             | _                                    | 38                                    | 180,336                                | (306)                                | 180,030                                |
|                              |                                     |                                      |                                       |  |                                      |  |
| Equity                       | (272.227)                           |                                      | (22)                                  | (272 222)                              | (2.2.5)                              | (222 222)                              |
| Accumulated losses           | (373,205)                           |                                      | (92)                                  | (372,999)                              | (306)                                | (373,305)                              |
| Exchange reserve             | 298                                 | (298)                                | _                                     | _                                      | _                                    | _                                      |
| Total equity                 | 460,211                             | _                                    | (92)                                  | 460,119                                | (306)                                | 459,813                                |
|                              |                                     |                                      |                                       |  |                                      |  |
| Current liabilities          |                                     |                                      |                                       |  |                                      |  |
| Payables and accruals        | 110,295                             | _                                    | 19                                    | 110,314                                | _                                    | 110,314                                |
| Total current liabilities    | 368,677                             | _                                    | 19                                    | 368,696                                | _                                    | 368,696                                |
|                              |                                     |                                      |                                       |  |                                      |  |

There was no material impact on the Company's balance sheets as at 1 January 2017, 31 December 2017 and 1 January 2018 arising from the first-time adoption of SFRS(I).

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

# 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

# 2.2 First-time adoption of Singapore Financial Reporting Standards (International) ("SFRS(I)") (cont'd)

The following is the reconciliation of the impact arising from first-time adoption of SFRS(I) and application of the new standards to the consolidated statement of comprehensive income of the Group for the year ended 31 December 2017.

# Consolidated statement of comprehensive income

|  | 2017       |             | 2017      |
|--|------------|-------------|-----------|
|  | (under     | SFRS(I) 15  | (under    |
|  | SFRS)      | adjustments | SFRS(I))  |
|  | US\$'000   | US\$'000    | US\$'000  |
| Revenue                                  | 192,237    | (29)        | 192,208   |
| Cost of sales                            | •          | ` '         | •         |
|  | (205,635)  | 13          | (205,622) |
| Share of joint ventures' results         | 2,359      | (3)         | 2,356     |
| Net loss for the period                  | (230,261)  | (19)        | (230,280) |
| Loss attributable to:                    |            |             |           |
|  | (220, 266) | (4.0)       | (220.205) |
| Equity holders of the Company            | (230,266)  | (19)        | (230,285) |
| Non-controlling interests                | 5          | -           | 5         |
|  | (230,261)  | (19)        | (230,280) |
| Total comprehensive loss for the period  | (228,566)  | (19)        | (228,585) |
| Total completionsive loss for the period | (220,300)  | (13)        | (220,303) |
| Loss attributable to:                    |            |             |           |
| Equity holders of the Company            | (228,571)  | (19)        | (228,590) |
| Non-controlling interests                | 5          | -           | 5         |
|  | (228,566)  | (19)        | (228,585) |
|  |            |             |           |

# 2.3 Standards issued but not yet effective

The Group has not adopted the following standards applicable to the Group that have been issued but not yet effective:

| Description   | Effective for<br>annual periods<br>beginning on<br>or after |
|---|---|
| SFRS(I) 16 Leases   | 1 January 2019  |
| SFRS(I) INT 23 Uncertainty over Income Tax Treatments   | 1 January 2019  |
| Amendments to SFRS(I) 9 Prepayment Features with Negative Compensation  | 1 January 2019  |
| Amendments to SFRS(I) 1-28 Long-term interests in Associates and Joint Ventures   | 1 January 2019  |
| Amendments to SFRS(I) 3 Definition of a Business  | 1 January 2020  |
| Amendments to SFRS(I) 1-1 and SFRS(I) 1-8 Definition of Material  | 1 January 2020  |
| Annual improvements to SFTS(I)s 2015-2017 Cycle   | 1 January 2019  |
| Amendments to SFRS(I) 10 and SFRS(I) 1-28 Sale or Contribution of Assets between an Investor and its Associate or Joint Venture | Date to be determined                                       |

Except for SFRS(I) 16, the Directors expect that the adoption of the other standards above will have no material impact on the financial statements in the year of initial application. The nature of the impending changes in accounting policy on adoption of SFRS(I) 16 are described below.

#### SFRS(I) 16 Leases

SFRS(I) 16 requires lessees to recognise most leases on balance sheets. The standard includes two recognition exemptions for lessees – leases of 'low value' assets and short-term leases. SFRS(I) 16 is effective for annual periods beginning on or after 1 January 2019. At the commencement date of a lease, a lessee will recognise a liability to make lease payments (i.e. lease liability) and an asset representing the rights to use the leased assets during the lease term (i.e. right of use asset). Lessees will be required to separately recognise the interest expense on the lease liability and the depreciation expense on the right-of-use asset.

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

# 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 2.3 Standards issued but not yet effective (cont'd)

SFRS(I) 16 Leases (cont'd)

The Group plans to adopt SFRS(I) 16 retrospectively with the cumulative effect of initially applying the standard as an adjustment to the opening retained earnings at the date of initial application, 1 January 2019.

On adoption of SFRS(I) 16, the Group expects to choose, on a lease-by-lease basis, to measure the right-of-use asset at either:

- (i) its carrying amount as if SFRS(I) 16 had been applied since the commencement date, but discounted using the lessee's incremental borrowing rate as of 1 January 2019; or
- (ii) an amount equal to the lease liability, adjusted by the amount of any prepaid or accrued lease payments relating to that lease recognised in the statement of financial position immediately before 1 January 2019.

In addition, the Group plans to elect the following practical expedients:

- not to reassess whether a contract is, or contains a lease at the date of initial application and to apply SFRS(I) 16 to all contracts that were previously identified as leases;
- to apply the exemption not to recognise right-of-use asset and lease liabilities to leases for which the lease term ends within 12 months as of 1 January 2019; and
- to apply a single discount rate to a portfolio of leases with reasonably similar characteristics.

The Group has performed a preliminary impact assessment based on currently available information, and the assessment may be subject to changes rising from ongoing analysis until the Group adopts SFRS(I) 16 in 2019. On the adoption of SFRS(I) 16, the Group expects an increase in total assets and total liabilities and gearing ratio.

# 2.4 Basis of consolidation and business combinations

#### (a) Basis of consolidation

The consolidated financial statements comprise the financial statements of the Company and its subsidiaries as at the end of the reporting period. The financial statements of the subsidiaries used in the preparation of the consolidated financial statements are prepared for the same reporting date as the Company. Consistent accounting policies are applied to like transactions and events in similar circumstances.

All intra-group balances, income and expenses and unrealised gains and losses resulting from intra-group transactions and dividends are eliminated in full.

Subsidiaries are consolidated from the date of acquisition, being the date on which the Group obtains control, and continue to be consolidated until the date that such control ceases.

Losses within a subsidiary are attributed to the non-controlling interest even if that results in a deficit balance.

If the Group loses control over a subsidiary, it:

- de-recognises the assets (including goodwill) and liabilities of the subsidiary at their carrying amounts at the date when control is lost;
- de-recognises the carrying amount of any non-controlling interest;
- de-recognises the cumulative translation differences recorded in equity;
- recognises the fair value of the consideration received;
- recognises the fair value of any investment retained;
- recognises any surplus or deficit in profit or loss;
- re-classifies the Group's share of components previously recognised in other comprehensive income to profit or loss or retained earnings, as appropriate.

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

# 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 2.4 Basis of consolidation and business combinations (cont'd)

# (b) Business combinations and goodwill

Business combinations are accounted for by applying the acquisition method. Identifiable assets acquired and liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. Acquisition-related costs are recognised as expenses in the periods in which the costs are incurred and the services are received.

Any contingent consideration to be transferred by the acquirer will be recognised at fair value at the acquisition date. Subsequent changes to the fair value of the contingent consideration which is deemed to be an asset or liability will be recognised in profit or loss.

The Group elects for each individual business combination, whether non-controlling interest in the acquiree (if any), that are present ownership interests and entitle their holders to a proportionate share of net assets in the event of liquidation, is recognised on the acquisition date at either fair value, or at the non-controlling interest's proportionate share of the acquiree's identifiable net assets.

Any excess of the sum of the fair value of the consideration transferred in the business combination, the amount of non-controlling interest in the acquiree (if any), and the fair value of the Group's previously held equity interest in the acquiree (if any), over the net fair value of the acquiree's identifiable assets and liabilities is recorded as goodwill. In instances where the latter amount exceeds the former, the excess is recognised as gain on bargain purchase in profit or loss on the acquisition date.

Goodwill is initially measured at cost. Following initial recognition, goodwill is measured at cost less any accumulated impairment losses.

For the purpose of impairment testing, goodwill acquired in a business combination is, from the acquisition date, allocated to the Group's cash generating units ("CGU") that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the acquiree are assigned to those units.

The CGUs to which goodwill have been allocated is tested for impairment annually and whenever there is an indication that the CGU may be impaired. Impairment is determined for goodwill by assessing the recoverable amount of each CGU (or group of CGUs) to which the goodwill relates.

## 2.5 Transactions with non-controlling interests

Non-controlling interest represents the equity in subsidiaries not attributable, directly or indirectly, to owners of the Company.

Changes in the Company's ownership interest in a subsidiary that do not result in a loss of control are accounted for as equity transactions. In such circumstances, the carrying amounts of the controlling and non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiary. Any difference between the amount by which the non-controlling interest is adjusted and the fair value of the consideration paid or received is recognised directly in equity and attributed to owners of the Company.

# 2.6 Significant accounting judgments and estimates

The preparation of the Group's consolidated financial statements requires management to make judgments, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities at the end of each reporting period. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in the future periods.

# Judgment made in applying accounting policies

In the process of applying the Group's accounting policies, management has made the following judgment which has the most significant effect on the amounts recognised in the consolidated financial statements:

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

# 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

## 2.6 Significant accounting judgments and estimates (cont'd)

# **Determination of functional currency**

The Group measures foreign currency transactions in the respective functional currencies of the Company and its subsidiaries. In determining the functional currencies of the entities in the Group, judgment is required to determine the currency that mainly influences sales prices for goods and services and of the country whose competitive forces and regulations mainly determines the sales prices of its goods and services. The functional currencies of the entities in the Group are determined based on management's assessment of the economic environment in which the entities operate and the entities' process of determining sales prices.

## Key sources of estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period are discussed below. The Group based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising beyond the control of the Group. Such changes are reflected in the assumptions when they occur.

## (a) Impairment of vessels

The Group determines the recoverable amount of vessels based on the higher of its fair value less costs of disposal and its value in use. When value in use calculation is undertaken, management estimates the expected future cash flows from the asset or CGU by applying suitable discount rates to calculate the present value of those cash flows. When fair value less costs of disposal is used, management engages the services of professional valuers to determine the fair values using valuation techniques which involve the use of estimates and assumptions reflective of current market conditions. The carrying amount of the Group's vessels is disclosed in Note 5.

## (b) Recoverability of trade receivables

The Group determines impairment of trade receivables by making debtor-specific assessment for credit-impaired debtors. In addition, the Group uses a provision matrix to calculate ECL for the remaining trade receivables. The provision rates are based on days past due for groupings of customers based on customer profiles.

The provision matrix is initially based on the Group's historical observed default rates. The Group will calibrate the matrix to adjust historical credit loss experience with forward-looking information such as market data specific to the debtors. At every reporting date, historical default rates are updated and changes in the forward-looking estimates are analysed.

The assessment of the correlation between historical observed default rates, forecast economic conditions and ECL is a significant estimate. The amount of ECL is sensitive to changes in circumstances and of forecast economic conditions. The Group's historical credit loss experience and forecast of economic conditions may also not be representative of customer's actual default in the future. The carrying amount of the Group's trade receivables and information about the ECL are disclosed in Note 11 and Note 31(c), respectively.

## (c) Impairment of investments and amounts due from subsidiaries

The Company assesses at the end of each reporting period whether there is any objective evidence that the investments in subsidiaries are impaired. Management considers factors such as the historical and current performances and the outcome of the impairment assessment of vessels.

When value in use calculations are undertaken, management must estimate the expected future cash flows from the subsidiary and choose suitable discount rates in order to calculate the present value of those cash flows. The investments in subsidiaries, including their carrying amount and their related impairment as at 31 December 2018 are disclosed in Note 27.

In relation to amounts due from subsidiaries, management provides for ECL based on the general approach and the extent of loss allowance is dependent on consideration of many factors, amongst others, the extent of credit deterioration since initial recognition, information and data that indicate the credit quality of the subsidiaries and the probability of default, amounts that are expected to be recovered in a default and adjustment for forward-looking information. The amounts due from subsidiaries, including their carrying amount and their related impairment as at 31 December 2018 are disclosed in Note 12.

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

# 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

# 2.7 Foreign currency

The financial statements are presented in USD, which is also the Company's functional currency. Each entity in the Group determines its own functional currency and items included in the financial statements of each entity are measured using that functional currency.

#### (a) Transactions and balances

Transactions in foreign currencies are measured in the respective functional currencies of the Company and its subsidiaries and are recorded on initial recognition in the functional currencies at exchange rates approximating those ruling at the transaction dates. Monetary assets and liabilities denominated in foreign currencies are translated at the rate of exchange ruling at the end of the reporting period. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined.

Exchange differences arising on the settlement of monetary items or on translating monetary items at the end of the reporting period are recognised in profit or loss except for exchange differences arising on monetary items that form part of the Group's net investment in foreign operations, which are recognised initially in other comprehensive income and accumulated under foreign currency translation reserve in equity. The foreign currency translation reserve is reclassified from equity to profit or loss of the Group on disposal of the foreign operation.

#### (b) Consolidated financial statements

For consolidation purpose, the assets and liabilities of foreign operations are translated into USD at the rate of exchange ruling at the end of the reporting period and their profit or loss are translated at the exchange rates prevailing at the date of the transactions. The exchange differences arising on the translation are recognised in other comprehensive income. On disposal of a foreign operation, the component of other comprehensive income relating to that particular foreign operation is recognised in profit or loss.

In the case of a partial disposal without loss of control of a subsidiary that includes a foreign operation, the proportionate share of the cumulative amount of the exchange differences are re-attributed to non-controlling interest and are not recognised in profit or loss. For partial disposals of joint ventures that are foreign operations, the proportionate share of the accumulated exchange differences is reclassified to profit or loss.

# 2.8 Fixed assets

All items of fixed assets are initially recorded at cost. Subsequent to recognition, fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. The cost includes the cost of replacing part of the fixed assets. The cost of an item of fixed assets is recognised as an asset if, and only if, it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably.

When significant parts of fixed assets are required to be replaced in intervals, the Group recognises such parts as individual assets with specific useful lives and depreciate them accordingly. Likewise, when a major inspection is performed, its cost is recognised in the carrying amount of the fixed assets as a replacement if the recognition criteria are satisfied. All other costs for repairs and maintenance and replacement of equipment are recognised in profit or loss as incurred.

Vessels under construction included in fixed assets are not depreciated as these assets are not yet available for use.

Cost includes the cost of any major enhancement which increases the future benefits from the vessels beyond their previously assessed standard of performance and is written off over the vessels' remaining useful lives.

Depreciation of new vessels is calculated utilising the straight-line method to write off the cost, less estimated scrap value over their estimated useful lives of 20 to 30 years, whilst for vessels purchased second-hand, depreciation is calculated utilising the straight-line method to write off the cost, less estimated scrap value over their remaining useful lives.

Drydocking costs, which enhance the useful lives of vessels, are capitalised in the month in which they are incurred and amortised over periods between 2 to 3 years until the next drydocking.

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

# 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 2.8 Fixed assets (cont'd)

For acquisitions and disposals of vessels and drydocking costs during the financial year, depreciation and amortisation are provided from the day of acquisition and to the day before disposal. Fully depreciated assets are retained in the books until they are no longer in use.

Depreciation is computed on a straight-line basis over the estimated useful lives of the other assets from the month of acquisition to the month before disposal as follows:

Office equipment - 5 years

Computer hardware - 3 years

Furniture and fittings - 10 years

Motor vehicles - 5 years

Renovation - 3 years

Plant and machinery - 3 - 5 years

The carrying values of fixed assets are reviewed for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable.

The residual value, useful life and depreciation method are reviewed at each financial year-end, and adjusted prospectively, if appropriate.

An item of fixed assets is de-recognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on de-recognistion of the asset is included in profit or loss in the year the asset is de-recognised.

#### 2.9 Intangible assets

Intangible assets acquired separately are measured initially at cost. Following initial acquisition, intangible assets are carried at cost less accumulated amortisation and any accumulated impairment losses.

The useful lives of intangible assets are assessed as either finite or indefinite.

Intangible assets with finite useful lives are amortised over the estimated useful lives and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortisation period and the amortisation method are reviewed at least at each financial year-end. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset is accounted for by changing the amortisation period or method, as appropriate, and are treated as changes in accounting estimates.

Gains or losses arising from de-recognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in profit or loss when the asset is de-recognised.

Costs relating to computer software acquired, which are not an integral part of related hardware, are capitalised and amortised on a straight-line basis over the useful life of 3 years.

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

# 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 2.10 Impairment of non-financial assets

The Group assesses at each reporting date whether there is an indication that an asset may be impaired. If any indication exists, or when an annual impairment testing for an asset is required, the Group makes an estimate of the asset's recoverable amount.

An asset's recoverable amount is the higher of an asset's or CGU's fair value less costs of disposal and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. Where the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount. Impairment losses are recognised in profit or loss.

In assessing value in use, the estimated future cash flows expected to be generated by the asset are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

The Group bases its impairment calculation on detailed budgets and forecast calculations which are prepared separately for each of the Group's CGUs to which the individual assets are allocated. These budgets and forecast calculations generally cover a period of five years. For longer periods, a long-term growth rate is calculated and applied to project future cash flows after the forecast periods.

For assets excluding goodwill, an assessment is made at each reporting date as to whether there is any indication that previously recognised impairment losses may no longer exist or may have decreased. If such indication exists, the Group estimates the asset's or CGU's recoverable amount. A previously recognised impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. If that is the case, the carrying amount of the asset is increased to its recoverable amount. That increase cannot exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised previously. Such reversal is recognised in profit or loss. Impairment losses relating to goodwill cannot be reversed in future periods.

# 2.11 Subsidiaries

A subsidiary is an investee that is controlled by the Group. The Group controls an investee when it is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee.

In the Company's separate financial statements, investments in subsidiaries are accounted for at cost less impairment losses.

# 2.12 Joint arrangements

A joint arrangement is a contractual arrangement whereby two or more parties have joint control. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require the unanimous consent of the parties sharing control.

A joint arrangement is classified either as joint operation or joint venture, based on the rights and obligations of the parties to the arrangement. To the extent the joint arrangement provides the Group with rights to the assets and obligations for the liabilities relating to the arrangement, the arrangement is a joint operation. To the extent the joint arrangement provides the Group with rights to the net assets of the arrangement, the arrangement is a joint venture.

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

# 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

# 2.12 Joint arrangements (cont'd)

The Group accounts for its investments in joint ventures using the equity method from the date on which it becomes a joint venture. On acquisition of the investment, any excess of the cost of the investment over the Group's share of the net fair value of the investee's identifiable assets and liabilities is accounted for as goodwill and is included in the carrying amount of the investment. Any excess of the Group's share of the net fair value of a joint venture company's identifiable assets and liabilities over the cost of the investment is included as income in the determination of the Group's share of the joint venture's profit or loss in the period in which the investment is acquired.

Under the equity method, the investment in joint ventures are carried in the statement of financial position at cost plus post-acquisition changes in the Group's share of net assets of the joint ventures. The profit or loss reflects the share of the results of operations of the joint ventures. Distributions received from joint ventures reduce the carrying amount of the investment. Where there has been a change recognised in other comprehensive income by the joint ventures, the Group recognises its share of such changes in other comprehensive income. Unrealised gains and losses resulting from transactions between the Group and the joint ventures are eliminated to the extent of the interests in the joint ventures.

Where the Group's share of losses in a joint venture equals or exceeds its interest in the joint venture, the Group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the joint venture.

After application of the equity method, the Group determines whether it is necessary to recognise an additional impairment loss on the Group's interest in its joint ventures. The Group determines at the end of each reporting period whether there is any objective evidence that its investment in the joint ventures is impaired. If this is the case, the Group calculates the amount of impairment as the difference between the recoverable amounts of the joint venture and its carrying value and recognises the amount in profit or loss.

The financial statements of the joint ventures are prepared as the same reporting date as the Company. Where necessary, adjustments are made to bring the accounting policies in line with those of the Group.

# 2.13 Prepayments

Prepayments comprise primarily advances paid for charter hire of vessels. The costs incurred are amortised over the period of the charter hire contract.

#### 2.14 Financial instruments

# (a) Financial assets

# Initial recognition and measurement

Financial assets are recognised when, and only when, the Group becomes a party to the contractual provisions of the financial instrument.

At initial recognition, the Group measures a financial asset at its fair value plus, in the case of financial assets not at fair value through profit or loss, transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at fair value through profit or loss are expensed in profit or loss.

Trade receivables are measured at the amount of consideration to which the Group expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third party, if the trade receivables do not contain a significant financing component at initial recognition.

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

#### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 2.14 Financial instruments (cont'd)

# (a) Financial assets (cont'd)

# **Subsequent measurement**

Investments in debt instruments

Subsequent measurement of debt instruments can be categorised as follows:

#### i. Amortised costs

Financial assets that are held for the collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Financial assets are measured at amortised cost using the effective interest method, less impairment. Gains and losses are recognised in profit or loss when the assets are derecognised or impaired, and through amortisation process.

# ii. Fair value through other comprehensive income ("FVOCI")

Financial assets that are held for collection of contractual cash flows and for selling the financial assets, where the assets' cash flows represent solely payments of principal and interest, are measured at FVOCI. Financial assets measured at FVOCI are subsequently measured at fair value. Any gains or losses from changes in fair value of the financial assets are recognised in other comprehensive income, except for impairment losses, foreign exchange gains and losses and interest calculated using the effective interest method are recognised in profit or loss. The cumulative gain or loss previously recognised in other comprehensive income is reclassified from equity to profit or loss as a reclassification adjustment when the financial asset is de-recognised.

# iii. Fair value through profit or loss

Assets that do not meet the criteria for amortised cost or FVOCI are measured at fair value through profit or loss. A gain or loss on a debt instruments that is subsequently measured at fair value through profit or loss and is not of a hedging relationship is recognised in profit or loss in the period in which it arises.

## **De-recognition**

A financial asset is de-recognised where the contractual right to receive cash flows from the asset has expired. On de-recognition of a financial asset in its entirety, the difference between the carrying amount and the sum of the consideration received and any cumulative gain or loss that had been recognised in other comprehensive income is recognised in profit or loss.

# (b) Financial liabilities

# Initial recognition and measurement

Financial liabilities are recognised when, and only when, the Group becomes a party to the contractual provisions of the financial instrument. The Group determines the classification of its financial liabilities at initial recognition.

All financial liabilities are recognised initially at fair value plus, in the case of financial liabilities not at fair value through profit or loss, directly attributable transaction costs.

## **Subsequent measurement**

After initial recognition, financial liabilities that are not carried at fair value through profit or loss are subsequently measured at amortised cost using the effective interest method. Gains and losses are recognised in profit or loss when the liabilities are de-recognised and through the amortisation process.

## **De-recognition**

A financial liability is de-recognised when the obligation under the liability is discharged or cancelled or has expired. On de-recognition, the difference between the carrying amounts and the consideration paid is recognised in profit or loss.

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

# 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

# 2.15 Impairment of financial assets

The Group recognises an allowance for expected credit losses ("ECLs") for all debt instruments not held at fair value through profit or loss. ECLs are based on the difference between the contractual cash flows and all the cash flows that the Group expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of any collateral held or other credit enhancements that are integral to the contractual terms.

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is recognised for credit losses expected over the remaining life of the exposure, irrespective of timing of the default (a lifetime ECL).

For trade receivables, the Group applies a simplified approach in calculating ECLs. Therefore, the Group does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Group has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

The Group considers a financial asset in default when contractual payments are 60 days past due. However, in certain cases, the Group may also consider a financial asset to be in default when internal or external information indicates that the Group is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Group. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

#### 2.16 Consumables

Consumables include consumable stores such as bunkers and ship provisions, are stated at the lower of cost and net realisable value. Cost is determined on a first-in, first-out basis.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs necessary to make the sale. In arriving at the net realisable value, due allowance is made for all obsolete and slow-moving items.

#### 2.17 Cash and cash equivalents

Cash and cash equivalents comprise cash at bank and on hand and short-term deposits with financial institutions that are readily convertible to known amount of cash and which are subject to insignificant risk of changes in value.

# 2.18 Provisions

Provisions are recognised when the Group and the Company have a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and the amount of the obligation can be estimated reliably.

Provisions are reviewed at the end of each reporting period and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of economic resources will be required to settle the obligation, the provision is reversed.

# 2.19 Government grants

Government grants are recognised when there is reasonable assurance that the grant will be received and all attached conditions will be complied with. Grants related to income may be presented as a credit in profit or loss, either separately or under a general heading such as "Other income". Alternatively, they are deducted in reporting the related expenses.

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

# 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

# 2.20 Employee benefits

# (a) Defined contribution plans

The Group participates in the national pension schemes as defined by the laws of the countries in which it has operations. In particular, the Singapore companies in the Group make contributions to the Central Provident Fund scheme in Singapore, a defined contribution pension scheme. Contributions to defined contribution pension schemes are recognised as an expense in the period in which the related service is performed.

# (b) Employee share plans

Employees of the Group receive remuneration in the form of share options and performance share awards as consideration for services rendered. The cost of these equity-settled share based payment transactions with employees is measured by reference to the fair value of the options at the date on which the options are granted, which takes into account market conditions and non-vesting conditions. This cost is recognised in profit or loss, with a corresponding increase in the employee share plan reserve over the vesting period. The cumulative expense recognised at each reporting date until the vesting date reflects the extent to which the vesting period has expired and the Group's best estimate of the number of options which will ultimately vest. The charge or credit to profit or loss for a period represents the movement in cumulative expense recognised as at the beginning and end of the period and is recognised in employee benefits expense.

# (c) Employee leave entitlements

Employee entitlements to annual leave are recognised as a liability when they accrue to the employees. Accrual is made for the estimated liability for the unconsumed leave as a result of services rendered by employees up to the end of the reporting period.

## (d) Key management personnel

Key management personnel are those persons having the authority and responsibility for planning, directing and controlling the activities of the entity. Directors and certain management personnel are considered key management personnel.

# 2.21 Leases

The determination of whether an arrangement is, or contains a lease is based on the substance of the arrangement at inception date: whether fulfilment of the arrangement is dependent on the use of a specific asset or assets or the arrangement conveys a right to use the asset, even if that right is not explicitly specified in an arrangement.

#### As lessee

Leases where the lessor effectively retains substantially all the risks and benefits of ownership of the leased assets are classified as operating leases. Operating lease payments are recognised as an expense in profit or loss over the lease term on a straight-line basis. The Group's operating leases primarily relate to the rental of its office premises.

#### As lessor

Leases where the Group retains substantially all the risks and rewards of ownership of the asset are classified as operating leases. Initial direct costs incurred in negotiating an operating lease are added to the carrying amount of the leased asset and recognised over the lease term on the same bases as charter hire income. The accounting policy for charter hire income is set out in Note 2.23. Contingent charter hire income is recognised as revenue in the period in which it is earned.

# 2.22 Non-current assets held-for-sale

Non-current assets classified as held-for-sale are measured at the lower of their carrying amount and fair value less costs to sell. Non-current assets are classified as held-for-sale if their carrying amounts will be recovered principally through a sale transaction rather than through continuing use. This condition is regarded as met only when the sale is highly probable and the asset or disposal group is available for immediate sale in its present condition. Fixed assets once classified as held-for-sale are not depreciated.

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

#### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 2.23 Revenue

## (a) Charter hire income

Charter hire income is recognised as operating lease income in accordance with SFRS(I) 1-17 Leases. The Group has apportioned consideration from charter hire contracts between the lease and non-lease components (i.e. charter hire related income) based on their relative stand-alone selling prices. In the determination of relative stand-alone selling prices, consideration is made to prices and rates stated in the charter hire contracts and bareboat charter rates observed in the market.

Revenue from the operating lease component of charter hire is recognised on a time-apportioned basis over the charter hire period. The charters may give rise to mobilisation and demobilisation services which are necessary for the Group to fulfil obligations under the charter hire contracts. Charter hire, mobilisation and demobilisation income are collectively recognised over the charter hire period. Related costs of mobilisation and demobilisation are recognised over the charter hire period.

#### (b) Charter hire related income

Charter hire related income is measured based on the consideration to which the Group expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third parties. Revenue is recognised when the Group satisfies a performance obligation by transferring a promised good or service to the customer, which is when the customer obtains control of the good or service. A performance obligation may be satisfied at a point in time or over time. The amount of revenue recognised is the amount allocated to the satisfied performance obligation.

Revenue from provision of crew and technical services and meals and accommodations services are recognised over time as the services are provided and the benefits are consumed by the customer, which are generally on a time-apportioned basis in the case for crew and technical services, and for meals and accommodation, based on amounts consumed by customer.

Charter ancillary service income is recognised at a point in time when services are completed.

Ship management fee income is recognised over time when services are rendered.

Consideration from customers in relation to both charter hire income and charter hire related income are billed to the customers on a monthly basis according to the terms stated in the contract and the Group's credit term policies.

# (c) Interest income

Interest income is recognised over time using the effective interest method.

#### 2.24 Taxes

# (a) Current income tax

Current income tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted at the end of the reporting period, in the countries where the Group operates and generates taxable income.

Current income taxes are recognised in profit or loss except to the extent that the tax relates to items recognised outside profit or loss, either in other comprehensive income or directly in equity. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

#### (b) Deferred tax

Deferred tax is provided using the liability method on temporary differences at the end of the reporting period between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

#### 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 2.24 Taxes (cont'd)

# (b) Deferred tax (cont'd)

Deferred tax liabilities are recognised for all temporary differences, except:

- where the deferred tax liability arises from the initial recognition of goodwill or of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of taxable temporary differences associated with investments in subsidiaries and joint ventures, where the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred tax assets are recognised for all deductible temporary differences, the carry forward of unused tax credits and unused tax losses, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised except:

- where the deferred tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of deductible temporary differences associated with investments in subsidiaries and joint ventures, deferred tax assets are recognised only to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at the end of each reporting period and are recognised to the extent that it has become probable that future taxable profit will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the end of each reporting period.

Deferred tax relating to items recognised outside profit or loss is recognised outside profit or loss. Deferred tax items are recognised in correlation to the underlying transaction either in other comprehensive income or directly in equity and deferred tax arising from a business combination is adjusted against goodwill on acquisition.

# (c) Sales tax

Revenue, expenses and assets are recognised net of the amount of sales tax except:

- where the sales tax incurred on a purchase of assets or services is not recoverable from the taxation authority, in which case the sales tax is recognised as part of the cost of acquisition of the asset or as part of the expense item as applicable; and
- receivables and payables that are stated with the amount of sales tax included.

## 2.25 Share capital and share issuance expenses

Proceeds from issuance of ordinary shares are recognised as share capital in equity. Incremental costs directly attributable to the issuance of ordinary shares are deducted against share capital.

# 2.26 Treasury shares

The Group's own equity instruments, which are reacquired (treasury shares) are recognised at cost and deducted from equity. No gain or loss is recognised in profit or loss on the purchase, sale, issue or cancellation of the Group's own equity instruments. Any difference between the carrying amount of treasury shares and the consideration received, if reissued, is recognised directly in equity. Voting rights related to treasury shares are nullified for the Group and no dividends are allocated to them respectively.

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

# 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

#### 2.27 Contingencies

A contingent liability is:

- (a) a possible obligation that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Group; or
- (b) a present obligation that arises from past events but is not recognised because:
  - (i) it is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation; or
  - (ii) the amount of the obligation cannot be measured with sufficient reliability.

A contingent asset is a possible asset that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Group.

Contingent liabilities and assets are not recognised on the statement of financial position of the Group.

#### 2.28 Derivative financial instruments and hedging activities

Derivative financial instruments are initially recognised at fair value on the date a derivative contract is entered into and are subsequently remeasured to their fair value at the end of each reporting period. The method of recognising the resulting gain or loss depends on whether the derivative is designated as a hedging instrument, and if so, the nature of the item being hedged. The Group designates each hedge as either (a) fair value hedge; (b) cash flow hedge; or (c) net investment hedge.

Fair value changes on derivatives that are not designated or do not qualify for hedge accounting are recognised in profit or loss when the changes arise.

The Group documents at the inception of the transaction the relationship between the hedging instruments and hedge items, as well as its risk management objective and strategies for undertaking various hedging transactions. The Group also documents its assessment, both at hedge inception and on an ongoing basis, of whether the derivatives designated as hedging instruments are highly effective in offsetting changes in cash flows of the hedged items.

The carrying amount of a derivative designated as a hedge is presented as a non-current asset or liability if the remaining expected life of the hedged item is more than 12 months, and as a current asset or liability if the remaining expected life of the hedged item is less than 12 months.

The Group has entered into interest rate swaps that are cash flow hedges for the Group's exposure to interest rate risk on its borrowings. These contracts entitle the Group to receive interest at floating rates on notional principal amounts, thus allowing the Group to raise borrowings at floating rates and swap them into fixed rates.

The fair value changes on the effective portion of interest rate swaps designated as cash flow hedges are recognised in other comprehensive income, accumulated in the hedge reserve and reclassified to profit and loss when the hedged interest expense on the borrowings is recognised in profit or loss. The fair value changes on the ineffective portion of interest rate swaps are recognised immediately in profit and loss.

When the cash flow hedge is discontinued, the cumulative gain or loss previously recognised in other comprehensive income will remain in the cash flow hedge reserve until the future cash flow occur if the hedged future cash flows are still expected to occur or reclassified to profit or loss immediately if the hedged future cash flows are no longer expected to occur.

The following hedges-in-placed as at 31 December 2017 qualified respectively as cash flow hedges under SFRS(I) 9. The Group's management strategies and hedge documentation are aligned with the requirements of SFRS(I) 9 and are thus treated as continuing hedges.

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

# 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

# 2.29 Segment reporting

For management purposes, the Group is organised into operating segments based on their service which are independently managed by the respective segment managers responsible for the performance of the respective segments under their charge. The segment managers' report directly to the management of the Company who regularly reviews the segment results in order to allocate resources to the segments and to assess the segment performance. Additional disclosures on each of these segments are shown in Note 29, including the factors used to identify the reportable segments and the measurement basis of segment information.

# 2.30 Related parties

A related party is defined as follows:

- (a) a person or a close member of that person's family is related to the Group and Company if that person:
  - (i) has control or joint control over the Company;
  - (ii) has significant influence over the Company; or
  - (iii) is a member of the key management personnel of the Group or Company or of a parent of the Company.
- (b) an entity is related to the Group and the Company if any of the following conditions applies:
  - (i) the entity and the Company are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others);
  - (ii) one entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member);
  - (iii) both entities are joint ventures of the same third party;
  - (iv) one entity is a joint venture of a third entity and the other entity is an associate of the third entity;
  - (v) the entity is controlled or jointly controlled by a person identified in (a); or
  - (vi) a person identified in (a) (i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).

# 3 REVENUE

|  | 2018<br>US\$'000 | 2017<br>US\$'000 |
|--|------------------|------------------|
| Disaggregation of revenue                  |                  |                  |
| Charter hire income                        | 120,963          | 74,122           |
| Charter hire related income                |                  |                  |
| - Mobilisation and demobilisation          | 12,174           | 10,258           |
| - Provision of crew and technical services | 122,621          | 85,049           |
| - Meals and accommodations                 | 33,053           | 15,587           |
| - Charter ancillary services               | 6,978            | 4,242            |
| - Ship management                          | 3,611            | 2,950            |
|  | 178,437          | 118,086          |
|  | 299,400          | 192,208          |

The Group's revenue by business segments are disclosed in Note 29.

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

#### 4 GOODWILL

The carrying amounts of goodwill were allocated as follows:

|                                 |          | Group       |           |
|---------------------------------|----------|-------------|-----------|
|                                 |          | 31 December | 1 January |
|                                 | 2018     | 2017        | 2017      |
|                                 | US\$'000 | US\$'000    | US\$'000  |
|                                 |          |             |           |
| Transportation and installation | _        | _           | 57,125    |

#### Impairment testing on goodwill

The recoverable amounts of the CGUs had been determined based on value in use calculations using cash flow projections from financial budgets approved by management covering a five-year period. The discount rate applied to the cash flow projections and the forecasted growth rates used to extrapolate cash flow projections beyond the five-year period were as follows:

|                | 2018 | 2017 |
|----------------|------|------|
|                | %    | %    |
|                |      |      |
| Discount rates | -    | 8.0  |
| Growth rates   |      | 2.0  |

The calculations of value in use for the CGUs were most sensitive to the following assumptions:

- (a) Discount rates Discount rates represent the current market assessment of the risks specific to each CGU, regarding the time value of money and individual risks of the underlying assets which have not been incorporated in the cash flow estimates. The discount rate calculation was based on the specific circumstances of the Group and its operating segments and derived from its weighted average cost of capital ("WACC"). The WACC took into account both debt and equity. The cost of equity was derived from the expected return on investment by the Group's investors. The cost of debt is based on the interest bearing borrowings the Group is obliged to service.
- (b) Growth rates The forecasted growth rates were based on management's estimation derived from past experience and external sources of information available.
- (c) Both charter and utilisation rates were based on reference to current trend and historical performance.

#### Impairment recognised

In the prior financial year, impairment of US\$57,125,000 was recognised to write-down in full the carrying amount of the transportation and installation CGU. Impairment of goodwill amounting to US\$57,125,000 was recognised in "Other expense, net" line of the consolidated statement of comprehensive income in 2017.

# Notes to the Financial Statements FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

#### 5 **FIXED ASSETS**

| Group  | Vessels<br>US\$'000 | Office<br>equipment<br>US\$'000 | Computer<br>hardware<br>US\$'000 | Furniture<br>and<br>fittings<br>US\$'000 |  |
|--|---------------------|---------------------------------|----------------------------------|--|--|
| Cont   |                     |                                 |                                  |  |  |
| Cost   | 1 407 010           | 120                             | 920                              | 256                                      |  |
| At 1 January 2017<br>Additions   | 1,497,910           | 138                             | 839                              | 256                                      |  |
| Transfers from vessels under construction  | 18,618<br>165,684   | 11                              | 64                               | 9  |  |
| Disposals/write-offs   | (33,792)            | _                               | (236)                            | _  |  |
| Impairment   | (55,792)            | _                               | (230)                            | _  |  |
| At 31 December 2017 and 1 January 2018   | 1,648,420           | 149                             | 667                              | 265                                      |  |
| Additions  | 9,247               | 1                               | 101                              | 22                                       |  |
| Transfers from vessels under construction  | 31,000              | _                               | _                                | _  |  |
| Disposals/write-offs   | (39,656)            | _                               | (11)                             | _  |  |
| At 31 December 2018  | 1,649,011           | 150                             | 757                              | 287                                      |  |
| Accumulated depreciation<br>and impairment<br>At 1 January 2017<br>Depreciation for the year | 431,178<br>59,545   | 94<br>24                        | 326<br>119                       | 195<br>25                                |  |
| Impairment   | 103,893             | _                               | _                                | _  |  |
| Disposals/write-offs   | (22,672)            | _                               | (8)                              | _  |  |
| At 31 December 2017 and 1 January 2018   | 571,944             | 118                             | 437                              | 220                                      |  |
| Depreciation for the year  | 57,170              | 21                              | 172                              | 9  |  |
| Impairment   | 49,493              | _                               | _                                | _  |  |
| Disposals/write-offs   | (26,043)            | _                               | (10)                             | _  |  |
| At 31 December 2018  | 652,564             | 139                             | 599                              | 229                                      |  |
| Net book value At 31 December 2018   | 996,447             | 11                              | 158                              | 58                                       |  |
| At 31 December 2017  | 1,076,476           | 31                              | 230                              | 45                                       |  |
| At 1 January 2017  | 1,066,732           | 44                              | 513                              | 61                                       |  |

# Notes to the Financial Statements FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

| Motor<br>vehicles<br>US\$'000 | Renovation<br>US\$'000 | Vessels<br>under<br>construction<br>US\$'000 | Drydocking<br>cost<br>US\$'000 | Plant and<br>machinery<br>US\$'000 | Total<br>US\$'000           |
|-------------------------------|------------------------|--|--------------------------------|------------------------------------|-----------------------------|
|                               |                        |  |                                |                                    |                             |
| 344                           | 665<br>242             | 113,122<br>88,107                            | 9,888<br>3,297                 | 862<br>20                          | 1,624,024<br>110,368        |
| <del>-</del><br>-             | <del>-</del><br>-      | (165,684)                                    | (1,022)                        | (204)                              | (35,254)                    |
|                               | _                      | (4,362)                                      | _                              | _                                  | (4,362)                     |
| 344<br>189<br>–               | 907<br>151<br>–        | 31,183<br>55<br>(31,000)                     | 12,163<br>6,601<br>–           | 678<br>1,020                       | 1,694,776<br>17,387         |
| (199)                         | _                      | (165)  | (7,084)                        | _                                  | (47,115)                    |
| 334                           | 1,058                  | 73   | 11,680                         | 1,698                              | 1,665,048                   |
|                               |                        |  |                                |                                    |                             |
| 171<br>76                     | 366<br>187             | _  | 6,321                          | 446                                | 439,097                     |
| 76                            | 187                    | _  | 3,547<br>_                     | 102                                | 63,625<br>103,893           |
| _                             | _                      | _  | (1,022)                        | (112)                              | (23,814)                    |
| 247<br>78<br>-                | 553<br>212<br>–        | -<br>-                                       | 8,846<br>3,651                 | 436<br>119                         | 582,801<br>61,432<br>49,493 |
| _<br>(199)                    |                        |  | (7,055)                        |                                    | (33,307)                    |
| 126                           | 765                    | _  | 5,442                          | 555                                | 660,419                     |
|                               |                        |  |                                |                                    |                             |
| 208                           | 293                    | 73   | 6,238                          | 1,143                              | 1,004,629                   |
| 97                            | 354                    | 31,183                                       | 3,317                          | 242                                | 1,111,975                   |
| 173                           | 299                    | 113,122                                      | 3,567                          | 416                                | 1,184,927                   |

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

#### 5 FIXED ASSETS (CONT'D)

| Company                   | Office<br>equipment<br>US\$'000 | Computer<br>hardware<br>US\$'000 | Furniture<br>and<br>fittings<br>US\$'000 | Motor<br>vehicles<br>US\$'000 | Renovation<br>US\$'000 | Vessels<br>under<br>construction<br>US\$'000 | Total<br>US\$'000 |
|---------------------------|---------------------------------|----------------------------------|--|-------------------------------|------------------------|--|-------------------|
| Cost                      |                                 |                                  |  |                               |                        |  |                   |
| At 1 January 2017         | 128                             | 316                              | 234                                      | 199                           | 399                    | 96,041                                       | 97,317            |
| Additions                 | -                               | 3                                | _  | -                             | 38                     | 66,570                                       | 66,611            |
| Transfer to subsidiaries  | _                               | _                                | _  | _                             | _                      | (166,667)                                    | (166,667)         |
| Impairment                | _                               | _                                | _  | _                             | _                      | 4,056  | 4,056             |
| At 31 December 2017       |                                 |                                  |  |                               |                        |  |                   |
| and 1 January 2018        | 128                             | 319                              | 234                                      | 199                           | 437                    | _  | 1,317             |
| Additions                 | _                               | 8                                | 11                                       | 189                           | _                      | _  | 208               |
| Disposals/write-offs      |                                 | (5)                              | _  | (199)                         | _                      | _  | (204)             |
| At 31 December 2018       | 128                             | 322                              | 245                                      | 189                           | 437                    | _  | 1,321             |
| Accumulated depreciation  | 2                               |                                  |  |                               |                        |  |                   |
| At 1 January 2017         | 84                              | 119                              | 192                                      | 153                           | 131                    | _  | 679               |
| Depreciation for the year | 24                              | 64                               | 22                                       | 40                            | 142                    | _  | 292               |
| At 31 December 2017 and   |                                 |                                  |  |                               |                        |  |                   |
| 1 January 2018            | 108                             | 183                              | 214                                      | 193                           | 273                    | _  | 971               |
| Depreciation for the year | 18                              | 113                              | 5  | 42                            | 150                    | _  | 328               |
| Disposals/write-offs      |                                 | (5)                              | _  | (199)                         | _                      | _  | (204)             |
| At 31 December 2018       | 126                             | 291                              | 219                                      | 36                            | 423                    | _  | 1,095             |
| Net book value            |                                 |                                  |  |                               |                        |  |                   |
| At 31 December 2018       | 2                               | 31                               | 26                                       | 153                           | 14                     | _  | 226               |
| At 31 December 2017       | 20                              | 136                              | 20                                       | 6                             | 164                    | _  | 346               |
| At 1 January 2017         | 44                              | 197                              | 42                                       | 46                            | 268                    | 96,041                                       | 96,638            |

#### Assets pledged as security

During the year, the Group's vessels with an aggregate carrying value of US\$487,212,000 (31 December 2017: US\$495,952,000, 1 January 2017: US\$398,859,000) were mortgaged to secure the Group's term loans (Note 17).

#### Impairment of vessels and vessels under construction

During the financial year, the Group carried out a review of the recoverable amount of its vessels and vessels under construction as there were indicators of impairment, such as oversupply of vessels. An impairment of US\$51,987,000 (2017: US\$103,893,000) and US\$Nil (2017: US\$4,362,000), representing the write-down of these vessels and vessels under construction respectively to their recoverable amounts was recognised. The Group also reversed impairment loss of US\$2,494,000 recognised in 2017 on certain vessels on long term charters. The net impairment amount of US\$49,493,000 was recognised in "Other expenses, net" line item of Statement of Comprehensive Income for the financial year ended 31 December 2018. The segments to which the impairment losses on vessels relate to are disclosed in Note 29.

The recoverable amounts of these vessels were based on the higher of fair value less cost of disposal and value in use. The fair value less cost of disposal was determined by an independent valuer. The market comparison method was adopted in deriving the valuations and fair value measurement is categorised as Level 2 on the fair value hierarchy.

The value in use computations are used where discounted cash flows are prepared based on the remaining useful lives of vessels, with key assumptions relating to discount rates, vessel utilisation rates and charter rates. The pre-tax discount rate applied to value in use computations was 6.2% per annum. Vessel utilisation rates and charter rates are based on references to current trends and historical performances.

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

#### **6** INTANGIBLE ASSETS

The intangible assets comprise separately acquired software.

|  | Group<br>US\$'000 | Company<br>US\$'000 |
|--|-------------------|---------------------|
| Cost                                   |                   |                     |
| At 1 January 2017                      | 911               | 649                 |
| Addition                               | 211               | _                   |
| At 31 December 2017 and 1 January 2018 | 1,122             | 649                 |
| Addition                               | 805               | 630                 |
| At 31 December 2018                    | 1,927             | 1,279               |
| Accumulated amortisation               |                   |                     |
| At 1 January 2017                      | 899               | 649                 |
| Amortisation                           | 128               | _                   |
| At 31 December 2017 and 1 January 2018 | 1,027             | 649                 |
| Amortisation                           | 303               | 210                 |
| At 31 December 2018                    | 1,330             | 859                 |
| Net carrying amount                    | 507               | 420                 |
| At 31 December 2018                    | 597               | 420                 |
| At 31 December 2017                    | 95                | _                   |

The intangible assets have a remaining amortisation period of 1-2 years (2017: 1 year). The amortisation of intangible assets is included in the "General and administrative expenses" line item in profit or loss.

#### 7 INTEREST IN JOINT VENTURES

|                                      | Group      |          |           | Company  |             |           |  |
|--------------------------------------|------------|----------|-----------|----------|-------------|-----------|--|
|                                      | 31 Decembe |          | 1 January |          | 31 December | 1 January |  |
|                                      | 2018       | 2017     | 2017      | 2018     | 2017        | 2017      |  |
|                                      | US\$'000   | US\$'000 | US\$'000  | US\$'000 | US\$'000    | US\$'000  |  |
|                                      |            |          |           |          |             |           |  |
| Unquoted equity investments, at cost | 57,644     | 57,644   | 57,624    | 39,338   | 39,338      | 39,338    |  |
| Impairment                           | _          | _        | _         | (28,696) | (28,696)    | (20,178)  |  |
|                                      | 57,644     | 57,644   | 57,624    | 10,642   | 10,642      | 19,160    |  |
| Share of post-acquisition reserves   | (330)      | 11,832   | (755)     | _        | _           | _         |  |
| Deferred income                      | (11,873)   | (14,266) | (19,136)  | _        | _           | _         |  |
| Receivables from a joint venture     | 25,347     | 25,347   | 25,347    | 25,347   | 25,347      | 25,347    |  |
|                                      | 70,788     | 80,557   | 63,080    | 35,989   | 35,989      | 44,507    |  |

In the prior financial year, management performed impairment testing for the Company's investment in certain joint ventures. Based on assessment of the joint ventures' historical and current performance, estimated value and probability of future cash flows, the Company had made an allowance for impairment against the respective investments amounting to US\$8,518,000.

Deferred income relates to unrealised gains on disposal of vessels to joint ventures. Receivables from a joint venture arose from the disposal of vessels to a joint venture for which repayment is neither planned nor likely to occur in the foreseeable future.

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

#### 7 INTEREST IN JOINT VENTURES (CONT'D)

The joint ventures are as follows:

| Name of Joint Venture  | Country of Incorporation | Proportion of<br>Ownership Interest |                          |                        | Principal Activities                              |
|--|--------------------------|-------------------------------------|--------------------------|------------------------|---|
|  |                          | <b>2018</b><br>%                    | 31 December<br>2017<br>% | 1 January<br>2017<br>% |   |
| Pacific Workboats Pte. Ltd. <sup>(1)</sup>   | Singapore                | 50.0                                | 50.0                     | 50.0                   | Owner and operator of vessels                     |
| POSH Havila Pte. Ltd. <sup>(5)</sup>   | Singapore                | 50.0                                | 50.0                     | 50.0                   | Owner and operator of vessels                     |
| Nimitrans Pte. Ltd. <sup>(1)</sup>   | Singapore                | 50.0                                | 50.0                     | 50.0                   | Owner and operator of vessels                     |
| POSH Terasea Pte. Ltd.<br>and its subsidiaries <sup>(1)</sup>                        | Singapore                | 50.0                                | 50.0                     | 50.0                   | Owner and operator of vessels                     |
| PT Win Offshore <sup>(2)</sup>   | Indonesia                | 49.0                                | 49.0                     | 49.0                   | Owner and operator of vessels                     |
| PT Mandiri Abadi Maritim <sup>(2)</sup>  | Indonesia                | 49.0                                | 49.0                     | 49.0                   | Owner and operator of vessels                     |
| Servicios Maritimos Gosh,<br>S.A.P.I. de C.V. <sup>(3)</sup>                         | Mexico                   | 73.5                                | 73.5                     | 73.5                   | Offshore business                                 |
| PACC Offshore Mexico<br>S.A. de C.V. <sup>(3)</sup>                                  | Mexico                   | 49.0                                | 49.0                     | 49.0                   | Offshore business                                 |
| Servicios Maritimos POSH,<br>S.A.P.I. de C.V.<br>and its subsidiaries <sup>(3)</sup> | Mexico                   | 49.0                                | 49.0                     | 49.0                   | Offshore business                                 |
| POSH Middle East<br>Marine Services LLC <sup>(4)</sup>                               | Abu Dhabi                | 49.0                                | 49.0                     | -                      | Offshore business<br>(incorporated on 8 May 2017) |

<sup>(1)</sup> Audited by Ernst & Young LLP, Singapore

As at the end of the respective reporting periods, the carrying amounts of the Group's interest in joint ventures that are not individually material are US\$3,298,000 (31 December 2017: US\$2,295,000, 1 January 2017: US\$2,683,000) and their aggregate information are as follows:

|   | Gre              | Group            |  |
|---|------------------|------------------|--|
|   | 2018<br>US\$'000 | 2017<br>US\$'000 |  |
| Profit/(loss) after taxation – representing total comprehensive income/(loss) | 969              | (26,828)         |  |

<sup>(2)</sup> Audited by RSM Indonesia

 $<sup>^{(3)}</sup>$  Not required to be audited in accordance with the laws of the country of incorporation

<sup>(4)</sup> Audited by Alliott Hadi Shahid

<sup>(5)</sup> POSH Havila Pte. Ltd. is in the process of winding up as at 31 December 2018

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

#### 7 INTEREST IN JOINT VENTURES (CONT'D)

The activities of the joint ventures are strategic to the Group's activities. The summarised financial information in respect of Pacific Workboats Pte. Ltd. and POSH Terasea Pte. Ltd. and its subsidiaries ("POSH Terasea Group") and a reconciliation with the carrying amounts of the investment in the consolidated financial statements are as follows:

#### Summarised statement of financial position

| Group  | Pacific<br>Workboats<br>Pte. Ltd.<br>US\$'000 | POSH<br>Terasea<br>Group<br>US\$'000 |
|--|---|--------------------------------------|
| At 31 December 2018                                      |   |                                      |
| Cash and cash equivalents                                | 782   | 15,621                               |
| Current assets   | 10,593  | 16,253                               |
| Non-current assets                                       | 73,237  | 152,497                              |
| Total assets   | 84,612  | 184,371                              |
| Trade and other payables                                 | 334   | 643                                  |
| Current liabilities (excluding trade and other payables) | 3,497   | 46,520                               |
| Non-current liabilities                                  | 6,230   | 106,167                              |
| Total liabilities  | 10,061  | 153,330                              |
| Net assets   | 74,551  | 31,041                               |
| Group's effective interest                               | 50%   | 50%                                  |
| Group's share of net assets<br>Other adjustment          | 37,276<br>–                                   | 15,521<br>14,693                     |
| Carrying amount of investment                            | 37,276  | 30,214                               |
| At 31 December 2017                                      |   |                                      |
| Cash and cash equivalents                                | 935   | 34,510                               |
| Current assets   | 10,375  | 26,805                               |
| Non-current assets                                       | 79,374  | 183,843                              |
| Total assets   | 90,684  | 245,158                              |
| Trade and other payables                                 | 760   | 5,444                                |
| Current liabilities (excluding trade and other payables) | 4,647   | 69,006                               |
| Non-current liabilities                                  | 6,582   | 115,041                              |
| Total liabilities  | 11,989  | 189,491                              |
| Net assets   | 78,695  | 55,667                               |
| Group's effective interest                               | 50%   | 50%                                  |
| Group's share of net assets                              | 39,348  | 27,834                               |
| Other adjustment   | _   | 11,080                               |
| Carrying amount of investment                            | 39,348  | 38,914                               |

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

#### 7 INTEREST IN JOINT VENTURES (CONT'D)

Summarised statement of financial position (cont'd)

| Group   | Pacific<br>Workboats<br>Pte. Ltd.<br>US\$'000 | POSH<br>Terasea<br>Group<br>US\$'000 |
|---|---|--------------------------------------|
| At 1 January 2017   |   |                                      |
| Cash and cash equivalents                                     | 904   | 11,195                               |
| Current assets  | 10,211  | 11,167                               |
| Non-current assets  | 90,955  | 205,832                              |
| Total assets  | 102,070                                       | 228,194                              |
| Trade and other payables                                      | 219   | 1,056                                |
| Current liabilities (excluding trade and other payables)      | 10,942  | 42,486                               |
| Non-current liabilities                                       | 7,124   | 161,573                              |
| Total liabilities   | 18,285  | 205,115                              |
| Net assets  | 83,785  | 23,079                               |
| Group's effective interest                                    | 50%   | 50%                                  |
| Group's share of net assets                                   | 41,893  | 11,540                               |
| Other adjustment  | , _   | 6,964                                |
| Carrying amount of investment                                 | 41,893  | 18,504                               |
| Summarised statement of comprehensive income  Group           | Pacific<br>Workboats<br>Pte. Ltd.<br>US\$'000 | POSH<br>Terasea<br>Group<br>US\$'000 |
| 2018  |   |                                      |
| Revenue   | 13,902  | 46,802                               |
| Depreciation and amortisation                                 | (5,835)                                       | (18,568)                             |
| Other operating expenses                                      | (12,505)                                      | (49,079)                             |
| Interest expense, net<br>Taxation                             | (55)  | (3,297)                              |
| Loss after taxation   | 349<br>(4,144)                                | (484)                                |
| Other comprehensive income                                    |   | -                                    |
| Total comprehensive loss                                      | (4,144)                                       | (24,626)                             |
| 2017  |   |                                      |
| Revenue   | 12,448  | 144,120                              |
| Depreciation and amortisation                                 | (6,211)                                       | (19,022)                             |
| Other operating expenses                                      | (11,430)<br>(167)                             | (88,303)<br>(4,172)                  |
| Interest expense, net Taxation                                | 270   | (4,172)                              |
| (Loss)/profit after taxation                                  | (5,090)                                       | 32,588                               |
| Other comprehensive income  Total comprehensive (loss)/income | (5,090)                                       |                                      |
|   |   |                                      |

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

#### 8 RECEIVABLES AND OTHER NON-CURRENT ASSETS

|                     |          | Group       |          |  |  |
|---------------------|----------|-------------|----------|--|--|
|                     |          | 31 December |          |  |  |
|                     | 2018     | 2017        | 2017     |  |  |
|                     | US\$'000 | US\$'000    | US\$'000 |  |  |
| Prepayments         | 1,294    | 1,616       | 1,982    |  |  |
| Refundable deposits | 4,602    |             | _        |  |  |
|                     | 5,896    | 1,616       | 1,982    |  |  |

Prepayments relate to advances paid for charter hire of vessels. Refundable deposits relate to banker guarantees issued to tax authorities for the importation of vessels to the Middle East which are refundable to the Group on completion of the charters.

#### 9 DERIVATIVES

|  |                       | Group             |                       | Company               |                   |                       |
|--|-----------------------|-------------------|-----------------------|-----------------------|-------------------|-----------------------|
|  | Contract/<br>Notional | Fair value        |                       | Contract/<br>Notional | Fair value        |                       |
|  | Amount<br>US\$'000    | Asset<br>US\$'000 | Liability<br>US\$'000 | Amount<br>US\$'000    | Asset<br>US\$'000 | Liability<br>US\$'000 |
| <b>2018</b> Derivatives held for hedging Cash-flow hedges                            |                       |                   |                       |                       |                   |                       |
| - Interest rate swaps  | 584,461               | 10,197            | 581                   | 295,000               | 2,862             | 82                    |
| 31 December 2017 Derivatives held for hedging Cash-flow hedges - Interest rate swaps | 439,225               | 7,295             | _                     | 200,000               | 1,261             |                       |
| 1 January 2017 Derivatives held for hedging Cash-flow hedges - Interest rate swaps   | 199,535               | 5,600             | _                     | _                     | -                 | _                     |

Interest rate swaps are used to hedge the fluctuating interest rates on the Group's borrowings. The interest rate swaps receive floating interest equal to one month to six months LIBOR, pay fixed rates of interest ranging from 1.280% to 3.010% (31 December 2017: 1.280% to 1.940%, 1 January 2017: 1.280% to 1.525%) per annum and mature between 9 June 2020 to 11 April 2023 (31 December 2017: 11 July 2020 to 11 April 2023, 1 January 2017: 18 January 2023 to 11 April 2023).

#### 10 CONSUMABLES

Consumables mainly comprise bunkers onboard vessels.

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

#### 11 RECEIVABLES AND OTHER CURRENT ASSETS

|                   | Group    |             |           | Company  |             |           |  |
|-------------------|----------|-------------|-----------|----------|-------------|-----------|--|
|                   |          | 31 December | 1 January |          | 31 December | 1 January |  |
|                   | 2018     | 2017        | 2017      | 2018     | 2017        | 2017      |  |
|                   | US\$'000 | US\$'000    | US\$'000  | US\$'000 | US\$'000    | US\$'000  |  |
|                   |          |             |           |          |             |           |  |
| Trade receivables | 63,529   | 65,041      | 55,245    | _        | _           | _         |  |
| Retention sums    | 5,080    | 1,925       | _         | _        | _           | _         |  |
| Other receivables | 12,696   | 7,972       | 17,678    | 2,156    | 2,150       | 273       |  |
| Deposits          | 886      | 3,316       | 4,015     | 281      | 2,770       | 3,104     |  |
|                   | 82,191   | 78,254      | 76,938    | 2,437    | 4,920       | 3,377     |  |
| Prepayments       | 1,800    | 4,987       | 2,755     | 608      | 957         | 66        |  |
|                   | 83,991   | 83,241      | 79,693    | 3,045    | 5,877       | 3,443     |  |

#### Trade receivables

With the exception of a trade debtor whose credit terms is 365 days, trade receivables are non-interest bearing and are generally on 30 to 90 days' terms. They are recognised at their original invoice amounts which represent their fair values on initial recognition.

#### Receivables that are past due but not impaired

The Group has trade receivables amounting to US\$13,883,000 as at 31 December 2017 and US\$14,953,000 as at 1 January 2017 that are past due at the end of the reporting periods but not impaired. These receivables are unsecured and the analysis of their aging at the end of the reporting periods is as follows:

|                    | Group       |           |  |
|--------------------|-------------|-----------|--|
|                    | 31 December | 1 January |  |
|                    | 2017        | 2017      |  |
|                    | US\$'000    | US\$'000  |  |
| Less than 3 months | 10,169      | 9,337     |  |
| 3 to 6 months      | 1,846       | 706       |  |
| More than 6 months | 1,868       | 4,910     |  |
|                    | 13,883      | 14,953    |  |

#### Receivables that are impaired

The Group has trade receivables that are impaired at the end of the reporting periods and the movements of allowance account used to record the impairment are as follows:

|                                     | 31 December | 1 January |
|-------------------------------------|-------------|-----------|
|                                     | 2017        | 2017      |
|                                     | US\$'000    | US\$'000  |
|                                     |             |           |
| Trade receivables – nominal amounts | 36,320      | 34,473    |
| Allowance for impairment            | (32,509)    | (29,288)  |
|                                     | 3,811       | 5,185     |

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## Notes to the Financial Statements

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

#### 11 RECEIVABLES AND OTHER CURRENT ASSETS (CONT'D)

Receivables that are impaired (cont'd)

Movements in allowance account:

|                           | 31 December | 1 January |
|---------------------------|-------------|-----------|
|                           | 2017        | 2017      |
|                           | US\$'000    | US\$'000  |
|                           |             |           |
| At 1 January              | 29,288      | 16,336    |
| Allowance during the year | 3,221       | 13,768    |
| Provision written-off     |             | (816)     |
| At 31 December            | 32,509      | 29,288    |

Trade receivables that are individually determined to be impaired at the end of the reporting periods relate to debtors that are in significant financial difficulties and have defaulted on payments. These receivables are not secured by any collateral or credit enhancements.

#### **Expected credit losses**

The movement in allowance for expected credit losses of trade receivables computed based on lifetime ECL are as follows:

|   | US\$'000 |
|---|----------|
| Balance at 1 January 2018 under SFRS      | 32,509   |
| Adoption of SFRS(I) 9 (Note 2.2)          | 306      |
| Balance at 1 January 2018 under SFRS(I) 9 | 32,815   |
| Allowance during the year                 | 4,172    |
| Allowance written back                    | (347)    |
| Provision written-off                     | (15,436) |
| Balance at 31 December 2018               | 21,204   |

Allowances for doubtful debts are written back when the related debts are recovered.

#### Other receivables

Other receivables comprise the following amounts:

|                          | Group    |             |           | Company  |             |           |
|--------------------------|----------|-------------|-----------|----------|-------------|-----------|
|                          |          | 31 December | 1 January |          | 31 December | 1 January |
|                          | 2018     | 2017        | 2017      | 2018     | 2017        | 2017      |
|                          | US\$'000 | US\$'000    | US\$'000  | US\$'000 | US\$'000    | US\$'000  |
|                          |          |             |           |          |             |           |
| Claim receivables        | 1,766    | 1,055       | 5,886     | 2        | 2           | _         |
| Capitalised charter cost | 5,199    | 2,093       | 3,909     | _        | _           | _         |
| Advances                 | 1,448    | 1,886       | 6,426     | _        | _           | _         |
| Others                   | 4,283    | 2,938       | 1,457     | 2,154    | 2,148       | 273       |
|                          | 12,696   | 7,972       | 17,678    | 2,156    | 2,150       | 273       |

Included in other receivables is an amount of US\$523,000 (31 December 2017: US\$1,024,000, 1 January 2017: US\$87,000) relating to capitalised fulfilment costs arising from the charters of the vessels. The amortisation of the capitalised costs has been recognised in the "Cost of sales" line of the Consolidated Statement of Comprehensive Income.

#### **Deposits**

In the prior financial year, an allowance of US\$399,000 had been recognised in the "Other expenses, net" line of the consolidated statement of comprehensive income for deposits made by the Group in relation to the sale and purchase agreement to acquire a property as disclosed in Note 36.

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

#### 11 RECEIVABLES AND OTHER CURRENT ASSETS (CONT'D)

Receivables and other current assets are denominated in the following currencies:

|                      |          | Group       |           | Company  |             |           |
|----------------------|----------|-------------|-----------|----------|-------------|-----------|
|                      |          | 31 December | 1 January |          | 31 December | 1 January |
|                      | 2018     | 2017        | 2017      | 2018     | 2017        | 2017      |
|                      | US\$'000 | US\$'000    | US\$'000  | US\$'000 | US\$'000    | US\$'000  |
|                      |          |             |           |          |             |           |
| United States Dollar | 43,936   | 52,868      | 62,378    | _        | 2,129       | 209       |
| Singapore Dollar     | 12,742   | 9,195       | 10,951    | 2,923    | 2,906       | 3,234     |
| Australian Dollar    | 11,618   | 16,076      | _         | _        | _           | _         |
| Saudi Riyal          | 9,638    | 2,995       | _         | _        | _           | _         |
| Others               | 6,057    | 2,107       | 6,364     | 122      | 842         | _         |
|                      | 83,991   | 83,241      | 79,693    | 3,045    | 5,877       | 3,443     |

#### 12 DUE FROM SUBSIDIARIES, JOINT VENTURES AND RELATED COMPANIES

|  | Group                                      |                                     |   | Company                                     |   |                                    |  |
|--|--|-------------------------------------|---|---|---|------------------------------------|--|
|  |  | 31 December                         | 1 January   |   | 31 December                                 | 1 January                          |  |
|  | 2018                                       | 2017                                | 2017  | 2018  | 2017  | 2017                               |  |
|  | US\$'000                                   | US\$'000                            | US\$'000  | US\$'000                                    | US\$'000                                    | US\$'000                           |  |
| Current  |  |                                     |   |   |   |                                    |  |
| Due from subsidiaries (non-trade)  | _  | _                                   | _   | 717,842                                     | 771,682                                     | 810,150                            |  |
| Due from joint ventures  |  |                                     |   |   |   |                                    |  |
| - Trade  | 32,262                                     | 35,210                              | 16,858  | _   | _   | _                                  |  |
| - Non-trade  | 48,668                                     | 39,851                              | 54,632  | 41,982                                      | 34,896                                      | 50,435                             |  |
| •  | 80,930                                     | 75,061                              | 71,490  | 759,824                                     | 806,578                                     | 860,585                            |  |
| Due from related companies   |  |                                     |   |   |   |                                    |  |
| (non-trade)  | 91   | 1,337                               | 523   | 1   | 3   |                                    |  |
|  | 81,021                                     | 76,398                              | 72,013  | 759,825                                     | 806,581                                     | 860,585                            |  |
| Non-current  |  |                                     |   |   |   |                                    |  |
| Due from joint ventures (non-trade)  | 23,316                                     | 31,877                              | 21,834  | 20,973                                      | 27,050                                      | 21,834                             |  |
|  | 104,337                                    | 108,275                             | 93,847  | 780,798                                     | 833,631                                     | 882,419                            |  |
| Due from subsidiaries (non-trade) Due from joint ventures - Trade - Non-trade  Due from related companies (non-trade)  Non-current | 48,668<br>80,930<br>91<br>81,021<br>23,316 | 39,851<br>75,061<br>1,337<br>76,398 | 16,858<br>54,632<br>71,490<br>523<br>72,013<br>21,834 | 41,982<br>759,824<br>1<br>759,825<br>20,973 | 34,896<br>806,578<br>3<br>806,581<br>27,050 | 50,43<br>860,58<br>860,58<br>21,83 |  |

The amounts due from subsidiaries are non-trade in nature, unsecured, interest-free and receivable on demand.

The amounts due from joint ventures are unsecured and interest-free except for US\$18,147,000 (31 December 2017: US\$19,107,000, 1 January 2017: US\$27,167,000) are subordinated to the borrowings under loan facilities undertaken by the respective joint ventures and bear interest at a range of 2.60% to 6.99% (31 December 2017: 2.24% to 5.99%, 1 January 2017: 1.62% to 5.00%) per annum. The settlements of these amounts are based on expected cash flows to be derived over a period of two to seven (31 December 2017: three to eight, 1 January 2017: two to nine) years.

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

#### 12 DUE FROM SUBSIDIARIES, JOINT VENTURES AND RELATED COMPANIES (CONT'D)

Due from subsidiaries and joint ventures that are impaired

Based on assessments of the subsidiaries' and joint ventures' historical and current performances, estimated value and probability of future cash flows, the Company has provided the following allowances:

|                            | Subsidi     | Subsidiaries |             | tures     |
|----------------------------|-------------|--------------|-------------|-----------|
|                            | 31 December | 1 January    | 31 December | 1 January |
|                            | 2017        | 2017         | 2017        | 2017      |
|                            | US\$'000    | US\$'000     | US\$'000    | US\$'000  |
| Due from – nominal amounts | 923,124     | 826,423      | 36,083      | 13,878    |
| Allowance for impairment   | (289,258)   | (185,111)    | (15,275)    | (2,934)   |
|                            | 633,866     | 641,312      | 20,808      | 10,944    |

#### Movements in allowance account:

|                            | Subsidiaries          |          | Joint Ven   | itures    |
|----------------------------|-----------------------|----------|-------------|-----------|
|                            | 31 December 1 January |          | 31 December | 1 January |
|                            | 2017                  | 2017     | 2017        | 2017      |
|                            | US\$'000              | US\$'000 | US\$'000    | US\$'000  |
| At 1 January               | 10E 111               | 22 624   | 2.024       |           |
| At 1 January               | 185,111               | 32,634   | 2,934       | _         |
| Allowance during the year  | 104,769               | 153,551  | 12,341      | 2,934     |
| Write-back during the year | (622)                 | (1,074)  | _           |           |
| At 31 December             | 289,258               | 185,111  | 15,275      | 2,934     |

### **Expected credit losses**

The movement in allowance for expected credit losses of amounts due from subsidiaries and joint ventures computed based on lifetime ECL are as follows:

|   | Subsidiaries<br>US\$'000 | Joint<br>Ventures<br>US\$'000 |
|---|--------------------------|-------------------------------|
| Balance at 1 January 2018 under SFRS(I) 9 | 289,258                  | 15,275                        |
| Allowance during the year                 | 57,492                   | 493                           |
| Allowance written back                    | (4,336)                  | (436)                         |
| Balance at 31 December 2018               | 342,414                  | 15,332                        |

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

#### 13 CASH AND CASH EQUIVALENTS

|                           |          | Group       |           |          | Company     |           |
|---------------------------|----------|-------------|-----------|----------|-------------|-----------|
|                           |          | 31 December | 1 January |          | 31 December | 1 January |
|                           | 2018     | 2017        | 2017      | 2018     | 2017        | 2017      |
|                           | US\$'000 | US\$'000    | US\$'000  | US\$'000 | US\$'000    | US\$'000  |
|                           |          |             |           |          |             |           |
| Cash at banks and on hand | 7,829    | 5,792       | 14,178    | 2,159    | 1,215       | 2,970     |
| Short-term deposits       | 6,000    | 11,296      | 880       | 6,000    | 11,296      | 880       |
|                           | 13,829   | 17,088      | 15,058    | 8,159    | 12,511      | 3,850     |

Cash at banks and on hand relate to cash and bank balances which earn interest at daily bank rates.

Short-term deposits are placed for varying periods of between one and forty-five days (31 December 2017: one and seventeen days, 1 January 2017: one and nineteen days), depending on the immediate cash requirements of the Group and the Company, and earn interest at rates between 0.3% to 2.2% (31 December 2017: 0.1% to 1.5%, 1 January 2017: 0.1% to 0.6%) per annum.

Cash and cash equivalents are denominated in the following currencies:

|                      |          | Group       |           |          | Company     |           |
|----------------------|----------|-------------|-----------|----------|-------------|-----------|
|                      |          | 31 December | 1 January |          | 31 December | 1 January |
|                      | 2018     | 2017        | 2017      | 2018     | 2017        | 2017      |
|                      | US\$'000 | US\$'000    | US\$'000  | US\$'000 | US\$'000    | US\$'000  |
|                      |          |             |           |          |             |           |
| United States Dollar | 8,991    | 10,505      | 12,456    | 7,182    | 8,809       | 1,994     |
| Singapore Dollar     | 947      | 2,040       | 1,864     | 942      | 2,023       | 1,848     |
| Australian Dollar    | 50       | 1,702       | _         | _        | 1,674       | _         |
| Saudi Riyal          | 3,331    | 2,694       | _         | _        | _           | _         |
| Others               | 510      | 147         | 738       | 35       | 5           | 8         |
|                      | 13,829   | 17,088      | 15,058    | 8,159    | 12,511      | 3,850     |

#### 14 FIXED ASSETS CLASSIFIED AS HELD-FOR-SALE

In 2016, the Group entered into agreements with various third parties for the sale of vessels. Accordingly, these vessels were classified as held-for-sale as at 31 December 2016. The Group completed the disposal of these vessels in 2017. Prior to the reclassification of these vessels from fixed assets, the Group had recognised an impairment of US\$8,029,000 to write down these vessels to the lower of its carrying amount and fair value less costs to sell.

#### 15 (a) SHARE CAPITAL

|  |                                      | Group and Company |                                      |          |  |  |
|--|--------------------------------------|-------------------|--------------------------------------|----------|--|--|
|  | 201                                  | 8                 | 2017                                 |          |  |  |
|  | No. of<br>ordinary<br>shares<br>'000 | US\$'000          | No. of<br>ordinary<br>shares<br>'000 | US\$'000 |  |  |
| <b>Issued and fully paid:</b> At 1 January and 31 December | 1,820,000                            | 827,201           | 1,820,000                            | 827,201  |  |  |

The holders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share at shareholders' meetings. All shares rank equally with regard to the Company's residual assets. The ordinary shares have no par value.

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

#### 15 (b) TREASURY SHARES

|  | Group and Company                    |              |                                      |                      |  |
|--|--------------------------------------|--------------|--------------------------------------|----------------------|--|
|  | 201                                  | 8            | 201                                  | 7                    |  |
|  | No. of<br>ordinary<br>shares<br>'000 | US\$'000     | No. of<br>ordinary<br>shares<br>'000 | US\$'000             |  |
| At 1 January Acquired during the financial year Reissuance to employees pursuant to employee share options plans | 6,360<br>1,000                       | 1,447<br>143 | 8,053<br>180<br>(1,873)              | 1,828<br>38<br>(419) |  |
| At 31 December   | 7,360                                | 1,590        | 6,360                                | 1,447                |  |

Treasury shares relate to ordinary shares of the Company that are held by the Company.

The Company acquired 1,000,000 (31 December 2017: 180,000, 1 January 2017: 758,000) shares in the Company through purchases on the Singapore Exchange during the financial year. The total amount paid to acquire the shares was US\$143,000 (31 December 2017: US\$38,000, 1 January 2017: US\$159,000) and this has been presented as a component within shareholders' equity.

The Company reissued 1,873,000 treasury shares pursuant to the Performance Share Plans in the prior financial year.

As disclosed in Note 26, the Company has Share Plans under which the holders are entitled to subscribe for the Company's ordinary shares.

#### 16 OTHER RESERVES

#### **Exchange reserve**

This represents exchange differences arising from the translation of the financial statements of foreign operations whose functional currencies are different from that of the Group's presentation currency.

#### **Hedging reserve**

This represents the fair value changes on the effective portion of interest rate swaps designated as cash flow hedges.

#### **Employee share plan reserve**

Employee share plan reserve represents the equity-settled share options granted to employees (Note 26). The reserve is made up of the cumulative value of services received from employees recorded over the vesting period commencing from the grant date of equity-settled share options, and is reduced by the expiry or exercise of the share options.

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

#### 17 BANK BORROWINGS

|                               | Group    |             |           | Company  |            |           |
|-------------------------------|----------|-------------|-----------|----------|------------|-----------|
|                               |          | 31 December | 1 January | 3        | 1 December | 1 January |
|                               | 2018     | 2017        | 2017      | 2018     | 2017       | 2017      |
|                               | US\$'000 | US\$'000    | US\$'000  | US\$'000 | US\$'000   | US\$'000  |
| Current                       |          |             |           |          |            |           |
| - Uncommitted revolving loans | 175,400  | 161,400     | 248,487   | 175,400  | 161,400    | 248,487   |
| - Committed revolving loans   | 10,000   | _           | _         | 10,000   | _          | _         |
| - Term loans                  | 30,641   | 23,064      | 20,620    | _        | _          |           |
| -                             | 216,041  | 184,464     | 269,107   | 185,400  | 161,400    | 248,487   |
| Non-current                   |          |             |           |          |            |           |
| - Committed revolving loans   | 285,000  | 295,000     | 200,000   | 285,000  | 295,000    | 200,000   |
| - Term loans                  | 265,330  | 289,461     | 239,225   | _        | _          | _         |
|                               | 550,330  | 584,461     | 439,225   | 285,000  | 295,000    | 200,000   |
| Total                         | 766,371  | 768,925     | 708,332   | 470,400  | 456,400    | 448,487   |

#### Revolving loans (unsecured)

The Company has total revolving loan facilities amounting to US\$595,000,000 (31 December 2017: US\$595,000,000, 1 January 2017: US\$550,000,000). These revolving loan facilities are scheduled to expire between August 2020 to July 2021.

The committed revolving loans of US\$10,000,000 (31 December 2017 and 1 January 2017: US\$Nil) is repayable within a year after the reporting date. The remaining committed revolving loans of US\$285,000,000 (31 December 2017: US\$295,000,000, 1 January 2017: US\$200,000,000) are repayable within 12 months after reporting date but have been classified as non-current as the Company expects and has the discretion to exercise the rights under the facility agreements to refinance these loans. Such immediate replacement funding is available till August 2020 to July 2021.

The uncommitted revolving loans of US\$175,400,000 outstanding as at 31 December 2018 (31 December 2017: US\$161,400,000, 1 January 2017: US\$248,487,000) have been classified as current liability as this funding is subject to the banks' approval for refinancing under the respective agreements. These agreements expire in July 2021.

The unsecured revolving loans bear interest at a weighted average rate of 3.75% (2017: 2.77%) per annum for the year ended 31 December 2018.

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

#### 17 BANK BORROWINGS (CONT'D)

#### Term loans (secured)

The term loans bear interest at a weighted average rate of 3.96% (2017: 3.06%) per annum for the year ended 31 December 2018. The term loans are secured on certain vessels of the Group (Note 5), assignment of insurances and corporate guarantee from the Company. The assignment of charter and earnings to secure certain term loans are only effected upon the occurrence of an event of default.

The terms of the loans are as follow:

- US\$218,605,000 (31 December 2017: US\$239,225,000, 1 January 2017: US\$259,845,000) repayable in 25 equal quarterly instalments over a period of seven years commencing six months from the date of draw down, with a final bullet instalment;
- US\$44,200,000 (31 December 2017: US\$44,200,000, 1 January 2017: US\$Nil) repayable in eight semi-annual instalments over a period of five years commencing 18 months from the date of draw down, with a final bullet instalment:
- US\$26,655,600 (31 December 2017: US\$29,100,000, 1 January 2017: US\$Nil) repayable in 25 equal quarterly instalments over a period of seven years commencing six months from the date of draw down, with a final bullet instalment; and
- US\$6,510,000 (31 December 2017 and 1 January 2017: US\$Nil) repayable in 55 equal monthly instalments over a
  period of five years commencing six months from the date of draw down.

#### 18 PAYABLES AND ACCRUALS

|  |                  | Group            |                  |               | Company       |               |
|--|------------------|------------------|------------------|---------------|---------------|---------------|
|  |                  | 31 December      | 1 January        |               | 31 December   | 1 January     |
|  | 2018             | 2017             | 2017             | 2018          | 2017          | 2017          |
|  | US\$'000         | US\$'000         | US\$'000         | US\$'000      | US\$'000      | US\$'000      |
| Trade payables Vessel related accruals | 26,577<br>26,263 | 18,726<br>49.946 | 11,799<br>23,907 | _             | _             | _             |
| Other accruals Other payables          | 30,726<br>3,616  | 36,918<br>4,724  | 33,446<br>4,440  | 18,584<br>603 | 18,942<br>312 | 19,450<br>809 |
|  | 87,182           | 110,314          | 73,592           | 19,187        | 19,254        | 20,259        |

Trade and other payables are non-interest bearing. Trade payables are normally settled on 30 days' term.

Trade and other payables are denominated in the following currencies:

|                      |                  | Group                           |                               |                  | Company                         |                               |
|----------------------|------------------|---------------------------------|-------------------------------|------------------|---------------------------------|-------------------------------|
|                      | 2018<br>US\$'000 | 31 December<br>2017<br>US\$'000 | 1 January<br>2017<br>US\$'000 | 2018<br>US\$'000 | 31 December<br>2017<br>US\$'000 | 1 January<br>2017<br>US\$'000 |
| United States Dollar | 57,432           | 81,841                          | 61,915                        | 16,455           | 16,707                          | 14,711                        |
| Singapore Dollar     | 9,888            | 8,578                           | 8,796                         | 2,718            | 2,362                           | 5,548                         |
| Australian Dollar    | 8,001            | 12,399                          | 22                            | -                | ,                               | -                             |
| Mexican Peso         | 2,998            | 2,815                           | 1,136                         |                  | _                               | -                             |
| Saudi Riyal          | 3,816            | 1,401                           | 1,723                         | -                | –                               | -                             |
| Others               | 5,047            | 3,280                           |                               | 14               | 185                             | -                             |
|                      | 87,182           | 110,314                         | 73,592                        | 19,187           | 19,254                          | 20,259                        |

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

#### 19 ADVANCES RECEIVED FROM CUSTOMERS

Advances received from customers relate to deposits received from various charterers in connection with the charter hire and/or sale of vessels.

#### 20 DUE TO SUBSIDIARIES, JOINT VENTURES AND RELATED COMPANIES

|                          |          | Group       |           |          | Company     |           |
|--------------------------|----------|-------------|-----------|----------|-------------|-----------|
|                          |          | 31 December | 1 January |          | 31 December | 1 January |
|                          | 2018     | 2017        | 2017      | 2018     | 2017        | 2017      |
|                          | US\$'000 | US\$'000    | US\$'000  | US\$'000 | US\$'000    | US\$'000  |
|                          |          |             |           |          |             |           |
| Due to subsidiaries      | _        | _           | _         | 30,446   | 28,821      | 44,901    |
| Due to joint ventures    | 62,940   | 60,093      | 29,301    | 4,047    | 4,047       | 4,126     |
|                          | 62,940   | 60,093      | 29,301    | 34,493   | 32,868      | 49,027    |
| Due to related companies | 2,020    | 5,602       | 2,505     | 1,386    | 4,407       | 2,402     |
|                          | 64,960   | 65,695      | 31,806    | 35,879   | 37,275      | 51,429    |

The amounts due to subsidiaries are non-trade in nature, unsecured, interest-free and repayable on demand.

The amounts due to joint ventures and related companies are trade in nature, unsecured, interest-free, payable on demand, and are to be settled in cash.

These balances are denominated in United States Dollars.

#### 21 DUE TO HOLDING COMPANY

The amounts are non-trade, unsecured, interest-free, payable on demand, and are to be settled in cash. These amounts are denominated in United States Dollars.

#### 22 (a) OTHER INCOME

|   | Gr               | Group            |  |  |
|---|------------------|------------------|--|--|
|   | 2018<br>US\$′000 | 2017<br>US\$'000 |  |  |
| Interest income - Debt instruments at amortised costs | 1,778            | _                |  |  |
| - Loans and receivables                               | _                | 1,980            |  |  |
| Sundry income   | 3,873            | 4,887            |  |  |
|   | 5,651            | 6,867            |  |  |

#### (b) OTHER EXPENSES

|                                  |      | Group    |           |  |
|----------------------------------|------|----------|-----------|--|
|                                  |      | 2018     | 2017      |  |
|                                  | Note | US\$'000 | US\$'000  |  |
| Loss on disposal of fixed assets |      | (646)    | (3,133)   |  |
| Foreign exchange loss            |      | (345)    | (180)     |  |
| Allowance for deposit            | 11   | _        | (399)     |  |
| Impairment of fixed assets       | 5    | (49,493) | (108,255) |  |
| Impairment of goodwill           | 4    | _        | (57,125)  |  |
|                                  |      | (50,484) | (169,092) |  |
|                                  |      |          |           |  |

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

#### 23 FINANCE COSTS

|                                | Group            |                  |  |
|--------------------------------|------------------|------------------|--|
|                                | 2018<br>US\$'000 | 2017<br>US\$'000 |  |
| Interest expense on borrowings | 29,172           | 22,847           |  |

#### 24 LOSS BEFORE TAXATION

Loss before taxation has been arrived at after charging:

|  |      | Gro              | oup              |
|--|------|------------------|------------------|
|  | Note | 2018<br>US\$'000 | 2017<br>US\$'000 |
| Amortisation of intangible assets                                | 6    | (303)            | (128)            |
| Depreciation of fixed assets                                     | 5    | (61,432)         | (63,625)         |
| Consumables recognised as an expense in cost of sales            |      | (12,207)         | (12,976)         |
| Allowance for doubtful debts, net – trade                        | 11   | (3,825)          | (3,221)          |
| Allowance for deposit  | 22   | _                | (399)            |
| Employee benefits expenses (including key management personnel): |      |                  |                  |
| - Salaries and bonus   |      | (58,074)         | (44,185)         |
| - CPF contributions or equivalents                               |      | (1,581)          | (1,401)          |
| - Other short-term benefits                                      |      | (1,673)          | (1,125)          |
| - Share-based payments   | 26   | (430)            | (452)            |

The amounts of staff costs shown above does not include staff costs recognised in vessels under construction of approximately US\$7,000 (2017: US\$318,000).

#### 25 TAXATION

|  | Group    |          |
|--|----------|----------|
|  | 2018     | 2017     |
|  | US\$'000 | US\$'000 |
| Current taxation                           |          |          |
| - Singapore tax                            | 502      | 590      |
| - Foreign tax                              | 11,506   | 3,787    |
| - Underprovision in respect of prior years | 3        | 247      |
|  | 12,011   | 4,624    |
| Deferred taxation                          |          |          |
| - Current year                             | 9        | 211      |
| - Overprovision in respect of prior years  | (462)    | (151)    |
|  | (453)    | 60       |
| Withholding tax                            | 126      | 144      |
|  | 11,684   | 4,828    |
|  |          |          |

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

#### 25 TAXATION (CONT'D)

The tax expense on the results of the financial years varies from the amount of income tax determined by applying the Singapore statutory rate of income tax on the Group's loss as a result of the following:

|   | Group            |                  |
|---|------------------|------------------|
|   | 2018<br>US\$'000 | 2017<br>US\$'000 |
| Loss before taxation  | (86,625)         | (225,452)        |
| Tax at statutory rate of 17% (2017: 17%)  | (14,726)         | (38,324)         |
| Tax effect on non-deductible expenses   | 24,505           | 37,897           |
| Net tax exempt (income)/loss under Section 13A or 13F of the Singapore Income Tax Act | (4,795)          | 1,567            |
| Income not subjected to tax   | (420)            | (105)            |
| (Over)/under provision in respect of prior years                                      | (459)            | 96               |
| Withholding tax   | 126              | 144              |
| Effect of different tax rate in other countries                                       | 6,516            | 3,272            |
| Effect of partial tax exemption and tax relief  | (172)            | (205)            |
| Benefits from previously unrecognised deferred tax assets                             | (1,557)          | (1,237)          |
| Deferred tax assets not recognised  | 1,210            | 2,124            |
| Share of results of joint ventures  | 1,456            | (401)            |
|   | 11,684           | 4,828            |

The Group did not recognise deferred tax assets arising from unabsorbed tax losses and unabsorbed capital allowances amounting to US\$12,599,000 (2017: US\$6,023,000) and US\$450,000 (2017: US\$483,000), in accordance with the accounting policy stated in Note 2.24(b). The use and availability of these tax losses are subject to the agreement of the tax authorities and compliance with certain provisions of the tax legislation of the respective countries in which the subsidiaries operate.

Income derived from the charter hire of vessels stationed in waters outside of Singapore during the financial year is exempt from income tax under Section 13A and Section 13F of the Singapore Income Tax Act, Chapter 134. At the end of the respective reporting periods, no deferred tax liability has been recognised for taxes that would be payable on the undistributed earnings of certain of the Group's subsidiaries and joint ventures as:

- The Group is in a position to control the timing of the reversal of the temporary differences of its subsidiaries and it is probable that such differences will not reverse in the foreseeable future; and
- The joint ventures of the Group require the consent of both partners to distribute its earnings. At the end of the reporting period, the Group does not foresee giving such consent.

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#### **26 EMPLOYEE BENEFITS**

#### **Share Plans**

The Company has in place two share-based incentive plans namely the POSH Share Option Plan (the "SOP") and the POSH Performance Share Plan (the "PSP"), (collectively, the "Share Plans") to reward, retain and motivate employees and Non-Executive Directors of the Group, as well as to align the interests of employees with the interests of the Group and its shareholders, thereby enhancing the long-term growth of the Company and the Group.

#### **Share Option Plan**

Under the POSH Share Option Plan ("SOP"), share options are awarded to key employees of the Group with direct contributions to POSH, who are holding critical positions, and are high potentials and key talents for future roles.

The first batch of 1,549,000 share options granted on 25 January 2017 shall be vested in accordance with the vesting schedule below:

| Year 1 | 25 January 2018 to 24 January 2019 | 50% |
|--------|------------------------------------|-----|
| Year 2 | 25 January 2019 to 24 January 2020 | 30% |
| Year 3 | On or after 25 January 2020        | 20% |

The second batch of 797,000 share options granted on 30 November 2018 shall be vested in accordance with the vesting schedule below:

| Year 1 | 30 November 2019 to 29 November 2020 | 50% |  |
|--------|--------------------------------------|-----|--|
| Year 2 | 30 November 2020 to 29 November 2021 | 30% |  |
| Year 3 | On or after 30 November 2021         | 20% |  |

All options are to be settled by physical delivery of shares. The options granted expire after 10 years or upon cessation of employment. The Company reserves the right to enforce clawback of any share award, in the event of one or more of the following, such as material risks, financial misstatements, gross misconduct, malfeasance or fraud.

The movements in the number of awards and the weighted average exercise prices ("WAEP") granted under the SOP are as follows:

|                            |                              | 2                | 2017                         |                  |                              |               |
|----------------------------|------------------------------|------------------|------------------------------|------------------|------------------------------|---------------|
|                            | 2018<br>Options<br>(Batch 2) | WAEP<br>(S\$)    | 2017<br>Options<br>(Batch 1) | WAEP<br>(S\$)    | 2017<br>Options<br>(Batch 1) | WAEP<br>(S\$) |
| At 1 January               | -<br>707.000                 | -<br>0.1943      | 1,360,000                    | 0.3400           | 1 540 000                    | - 0.2400      |
| Granted Expired            | 797,000                      | _                | (41,500)                     | 0.3400           | 1,549,000                    | 0.3400        |
| Forfeited At 31 December   | (54,000)<br>743,000          | 0.1943<br>0.1943 | (41,500)<br>1,277,000        | 0.3400<br>0.3400 | (189,000)<br>1,360,000       | 0.3400        |
| Exercisable at 31 December | _                            | _                | 638,500                      | 0.3400           | _                            | _             |

The weighted average fair value of options granted during the financial year was \$\$0.1566 (2017: \$\$0.1866). The weighted average remaining contractual life for these options is 2.60 years (2017: 2.97 years).

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

#### 26 EMPLOYEE BENEFITS (CONT'D)

#### Share Plans (cont'd)

#### **Share Option Plan (cont'd)**

The fair value of the share options is estimated at grant date using a Black-Scholes pricing model, taking into account the terms and conditions upon which the options were granted.

The inputs to the option pricing model for the year ended 31 December 2018 are as follows:

|                                  | 2018  | 2017  |
|----------------------------------|-------|-------|
| Dividend yield (%)               | Nil   | Nil   |
| Expected volatility (%)          | 47.40 | 37.91 |
| Risk-free rate (%)               | 2.35  | 2.30  |
| Expected life of options (years) | 10    | 10    |
| Share price at grant date (S\$)  | 0.193 | 0.355 |

The expected life of the share options is based on historical data and is not necessarily indicative of exercise patterns that may occur. The expected volatility reflects the assumption that the historical volatility over a period similar to the life of the options is indicative of future trends, which may not necessarily be the actual outcome.

#### **Performance Share Plan**

Performance Share Plan ("PSP") awards are granted to the top management team (i.e. CEO, Deputy CEO, CFO and Divisional Directors) to motivate and drive long-term performance, align interests of key executives with the interests of the Group and its stakeholders, and to recognise and retain key executives whose contributions are essential to long-term growth and profitability of the Group.

The PSP awards were granted in the following batches:

- (i) The first batch of 1,839,000 share awards granted on 22 January 2016 vested on the third anniversary of the date of grant (i.e. 22 January 2019).
- (ii) The second batch of 1,873,000 share awards granted on 22 January 2016 was a one-time grant as an initial launch of the PSP scheme to key management personnel of the Company. The vesting of these share awards are not conditional on any performance criteria. The share awards vested on 31 December 2016.
- (iii) The third batch of 1,962,000 share awards granted on 25 January 2017 shall vest on the third anniversary of the date of grant (i.e. 25 January 2020).
- (v) The fourth batch of 3,454,800 share awards granted on 30 November 2018 shall vest in accordance with the following vesting schedule:

| Year 1 | On 30 November 2019 | 30% |
|--------|---------------------|-----|
| Year 2 | On 30 November 2020 | 30% |
| Year 3 | On 30 November 2021 | 40% |

The vesting of the fourth batch of share awards is not conditional on any performance criteria.

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

#### 26 EMPLOYEE BENEFITS (CONT'D)

#### Share Plans (cont'd)

#### **Performance Share Plan (cont'd)**

In the current financial year, the Remuneration Committee has approved the removal of all performance criteria on the first and third batch of the PSP awards. The incremental fair value granted as a result of this modification is not significant to the Group.

Upon cessation of employment, unvested shares will be forfeited in accordance to POSH PSP rules. The Company reserves the right to enforce clawback of any share award, in the event of one or more of the following, such as material risks, financial misstatements, gross misconduct, malfeasance or fraud.

The movement in the number of shares granted under the PSP are as follows:

|                     |           | 2018      |           |           | 2017      |  |
|---------------------|-----------|-----------|-----------|-----------|-----------|--|
|                     | 2018      | 2017      | 2016      | 2017      | 2016      |  |
|                     | Award     | Award     | Award     | Award     | Award     |  |
|                     | (Batch 4) | (Batch 3) | (Batch 1) | (Batch 3) | (Batch 1) |  |
| At 1 January        | _         | 1,962,000 | 1,719,000 | _         | 1,839,000 |  |
| Granted             | 3,454,800 | _         | _         | 1,962,000 | _         |  |
| Forfeited/cancelled | _         | _         | _         | _         | (120,000) |  |
| At 31 December      | 3,454,800 | 1,962,000 | 1,719,000 | 1,962,000 | 1,719,000 |  |

The weighted average fair value of shares granted during the financial year was \$\$0.2981 (2017: \$\$0.3140). In measuring the fair value of shares, the dividend yield imputed is Nil% (2017: Nil%).

#### 27 INVESTMENT IN SUBSIDIARIES

|                                      |           | Company     |           |
|--------------------------------------|-----------|-------------|-----------|
|                                      |           | 31 December | 1 January |
|                                      | 2018      | 2017        | 2017      |
|                                      | US\$'000  | US\$'000    | US\$'000  |
| Unquoted equity investments, at cost | 483,156   | 483,056     | 482,856   |
| Incorporation of subsidiaries        | 171       | 100         | 200       |
| Impairment                           | (373,187) | (370,663)   | (151,440) |
|                                      | 110,140   | 112,493     | 331,616   |

During the current financial year, management performed impairment testing for the Company's investment in subsidiaries. These subsidiaries are mainly vessel owning companies. Based on assessments of the subsidiaries' historical and current performance and the outcome of the impairment assessment of vessels, the Company has made an allowance for impairment against the respective investments amounting to US\$2,524,000 (2017: US\$219,223,000).

# Notes to the Financial Statements FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

#### 27 **INVESTMENT IN SUBSIDIARIES (CONT'D)**

The subsidiaries as at 31 December 2018, 31 December 2017 and 1 January 2017 are as follows:

| Name of Subsidiary  | Country of Proportion of ubsidiary Incorporation Ownership Interest |      |                          | Principal Activities   |   |
|---|---|------|--------------------------|------------------------|---|
|   |   | 2018 | 31 December<br>2017<br>% | 1 January<br>2017<br>% |   |
| Held by the Company   |   |      |                          |                        |   |
| POSH Semco Pte Ltd <sup>(1)</sup>                             | Singapore   | 100  | 100                      | 100                    | Operator of vessels for offshore marine support services  |
| POSH Maritime Pte Ltd <sup>(1)</sup>                          | Singapore   | 100  | 100                      | 100                    | Dormant   |
| Singapore Oil Spill Response<br>Centre Pte Ltd <sup>(1)</sup> | Singapore   | 100  | 100                      | 100                    | Provision of services to control pollution from oil & chemical spillage & to protect the marine environment |
| Semco Salvage and Towage<br>Pte Ltd <sup>(1)</sup>            | Singapore   | 100  | 100                      | 100                    | Owner and operator of vessels   |
| Semco Salvage (I) Pte Ltd <sup>(1)</sup>                      | Singapore   | 100  | 100                      | 100                    | Owner and operator of vessels   |
| Semco Salvage (II) Pte Ltd <sup>(1)</sup>                     | Singapore   | 100  | 100                      | 100                    | Owner and operator of vessels   |
| Semco Salvage (III) Pte Ltd <sup>(1)</sup>                    | Singapore   | 100  | 100                      | 100                    | Owner and operator of vessels   |
| Semco Salvage (IV) Pte Ltd <sup>(1)</sup>                     | Singapore   | 100  | 100                      | 100                    | Owner and operator of vessels   |
| Semco Salvage (V) Pte Ltd <sup>(1)</sup>                      | Singapore   | 100  | 100                      | 100                    | Owner and operator of vessels   |
| Ibis Shipping Pte Ltd <sup>(1)</sup>                          | Singapore   | 100  | 100                      | 100                    | Owner and operator of vessels   |
| Maritime Alpha Pte Ltd <sup>(1)</sup>                         | Singapore   | 100  | 100                      | 100                    | Owner and operator of vessels   |
| Maritime Bravo Pte Ltd <sup>(1)</sup>                         | Singapore   | 100  | 100                      | 100                    | Owner and operator of vessels   |
| Maritime Charlie Pte Ltd <sup>(1)</sup>                       | Singapore   | 100  | 100                      | 100                    | Owner and operator of vessels   |
| Maritime Delta Pte Ltd <sup>(1)</sup>                         | Singapore   | 100  | 100                      | 100                    | Owner and operator of vessels   |
| Raven Pte Ltd <sup>(1)</sup>                                  | Singapore   | 100  | 100                      | 100                    | Owner and operator of vessels   |
| Swallow Pte Ltd <sup>(1)</sup>                                | Singapore   | 100  | 100                      | 100                    | Owner and operator of vessels   |
| Condor Shipping Pte Ltd <sup>(1)</sup>                        | Singapore   | 100  | 100                      | 100                    | Owner and operator of vessels   |
| Jacana Shipping Pte Ltd <sup>(1)</sup>                        | Singapore   | 100  | 100                      | 100                    | Owner and operator of vessels   |
| Starling Shipping Pte Ltd <sup>(1)</sup>                      | Singapore   | 100  | 100                      | 100                    | Owner and operator of vessels   |
| Labrador Shipping<br>Corporation <sup>(3)</sup>               | Malaysia  | 100  | 100                      | 100                    | Dormant   |

# Notes to the Financial Statements FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

#### 27 **INVESTMENT IN SUBSIDIARIES (CONT'D)**

| Name of Subsidiary                                  | Country of<br>Incorporation |                  | Proportion of<br>Ownership Interest |                        | Principal Activities   |
|---|-----------------------------|------------------|-------------------------------------|------------------------|--|
|   |                             | <b>2018</b><br>% | 31 December<br>2017<br>%            | 1 January<br>2017<br>% |  |
| Held by the Company (cont'c                         | d)                          |                  |                                     |                        |  |
| Larkspur Pte Ltd <sup>(1)</sup>                     | Singapore                   | 100              | 100                                 | 100                    | Dormant  |
| Newfoundland Shipping<br>Corporation <sup>(3)</sup> | Malaysia                    | 100              | 100                                 | 100                    | Dormant  |
| POSH Fleet Services Pte Ltd <sup>(1)</sup>          | Singapore                   | 100              | 100                                 | 100                    | Provision of ship management services                                      |
| POSH Australia Pty Ltd <sup>(7)</sup>               | Australia                   | 100              | 100                                 | 100                    | Dormant  |
| Crescent Marine Pte Ltd <sup>(1)</sup>              | Singapore                   | 100              | 100                                 | 100                    | Chartering of ships, barges and boats with crew (freight)                  |
| Crescent Marine (Alpha)<br>Pte Ltd <sup>(1)</sup>   | Singapore                   | 100              | 100                                 | -                      | Owner and operator of vessels (incorporated on 12 July 2017)               |
| Crescent Marine (Bravo)<br>Pte Ltd <sup>(1)</sup>   | Singapore                   | 100              | 100                                 | -                      | Owner and operator of vessels (incorporated on 23 October 2017)            |
| POSH (USA) Inc. <sup>(7)</sup>                      | United States               | 100              | 100                                 | 100                    | Operator of vessels for offshore marine support services                   |
| PACC Offshore (UK) Limited <sup>(4)</sup>           | United Kingdom              | 100              | 100                                 | 100                    | Dormant  |
| Maritime Vanguard Pte Ltd <sup>(1)</sup>            | Singapore                   | 100              | 100                                 | 100                    | Operator of vessels for offshore marine support services                   |
| Adara Limited <sup>(7)</sup>                        | British Virgin<br>Islands   | 100              | 100                                 | 100                    | Owner and operator of vessels  |
| Mayan Investments Pte Ltd <sup>(1)</sup>            | Singapore                   | 100              | 100                                 | 100                    | Investment holding   |
| Eide Marine Offshore B.V. <sup>(7)</sup>            | The Netherlands             | 100              | 100                                 | 100                    | Renting and leasing of ships,<br>support activities for water<br>transport |
| Valley Ocean Limited <sup>(7)</sup>                 | British Virgin<br>Islands   | 100              | 100                                 | 100                    | Owner and operator of vessels  |
| Pacific Cosmo Ventures<br>Limited <sup>(7)</sup>    | British Virgin<br>Islands   | 100              | 100                                 | 100                    | Owner and operator of vessels  |
| POSH Saudi Co. Ltd <sup>(5)</sup>                   | Kingdom of<br>Saudi Arabia  | 75               | 75                                  | 75                     | Operator of vessels for offshore marine support services                   |

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

#### 27 INVESTMENT IN SUBSIDIARIES (CONT'D)

| Name of Subsidiary  | Country of Incorporation |           | Proportion o             |                        | Principal Activities   |
|---|--------------------------|-----------|--------------------------|------------------------|--|
|   |                          | 2018<br>% | 31 December<br>2017<br>% | 1 January<br>2017<br>% |  |
| Held by the Company (cont'  | d)                       |           |                          |                        |  |
| POSH Investment Holdings<br>Pte Ltd <sup>(1)</sup>                    | Singapore                | 100       | 100                      | 100                    | Investment holding   |
| POSH Kerry Renewables<br>Co Ltd <sup>(6)</sup>                        | Taiwan                   | 60        | -                        | _                      | Chartering or operating of vessels and related activities (incorporated on 8 August 2018)  |
| Maritime Echo Pte Ltd <sup>(1)</sup>                                  | Singapore                | 100       | _                        | -                      | Owner and operator of vessels (incorporated on 17 July 2018)   |
| Held through subsidiaries   |                          |           |                          |                        |  |
| POSH Semco (B) Sdn Bhd <sup>(2)</sup>                                 | Brunei                   | 100       | 100                      | 100                    | Dormant  |
| Operadora De Servicios<br>Costa Afuera<br>S.A. de C.V. <sup>(7)</sup> | Mexico                   | 99        | 99                       | 99                     | Service company  |
| POSH Fleet Services Mexico<br>S.A. de C.V. <sup>(7)</sup>             | Mexico                   | 99        | 99                       | 99                     | Dormant  |
| POSH Gannet S.A. de C.V. <sup>(7)</sup>                               | Mexico                   | 100       | 100                      | 100                    | Owner and operator of vessels  |
| POSH Skua S.A. de C.V. <sup>(7)</sup>                                 | Mexico                   | 100       | 100                      | 100                    | Owner and operator of vessels  |
| POSH Subsea Pte Ltd <sup>(1)</sup>                                    | Singapore                | 100       | -                        | -                      | Subsea construction, installation,<br>SURF, Inspection, Maintenance<br>and Repair (IMR) related services<br>(incorporated on 19 June 2018) |

<sup>(1)</sup> Audited by Ernst & Young LLP, Singapore

Subsequent to the financial year, the Group has incorporated an indirect wholly-owned subsidiary, POSH Investment Holdings (Brunei) Pte. Ltd., with paid-up capital of US\$10,000. The principal activities are those of investment holding.

<sup>(2)</sup> Audited by Ernst & Young, Brunei

<sup>(3)</sup> Audited by Mazars, Malaysia

<sup>(4)</sup> Audited by Littlestone Golding Chartered Accountants, United Kingdom

<sup>(5)</sup> Audited by Ernst & Young, Kingdom of Saudi Arabia

<sup>(6)</sup> Audited by Ernst & Young, Taiwan

 $<sup>^{(7)}</sup>$  Not required to be audited in accordance with the laws of the country of incorporation

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

#### 28 RELATED PARTY TRANSACTIONS

Other than the related party information disclosed elsewhere in the financial statements, the following are significant transactions with related parties at mutually agreed terms and amounts:

|   | Group            |                  |
|---|------------------|------------------|
|   | 2018<br>US\$'000 | 2017<br>US\$'000 |
| Immediate holding company                                 |                  |                  |
| - Corporate support expenses                              | 2,699            | 2,008            |
| Fellow subsidiaries and associates of the holding company |                  |                  |
| - Office rental expenses                                  | 1,097            | 1,183            |
| - Management support fees income                          | 410              | 572              |
| - Integrated fleet management expenses                    | 90               | _                |
| - Diving related income                                   | 216              | 291              |
| - Ship repair, maintenance and modification costs         | 1,950            | 2,810            |
| - Shipbuilding costs                                      | 18,045           | 65,262           |
| - Wharfage and rent of berthing space                     | 344              | 342              |
| - Charter hire income                                     | 415              | 1,206            |
| Joint ventures of the Group                               |                  |                  |
| - Charter hire expenses                                   | 14,173           | 10,625           |
| - Charter hire income                                     | 3,493            | 14,940           |
| - Ship management fees                                    | 1,325            | 1,175            |
| - Ship management fees income                             | 2,152            | 2,408            |
| - Management support fees income                          | 714              | 1,312            |
| - Office rental income                                    | 85               | 177              |
| - Procurement agency fees                                 | _                | 84               |
| - Interest income   | 1,660            | 1,436            |
| Compensation of Directors and key management personnel    |                  |                  |
| - Salaries and related costs                              | 2,224            | 1,989            |
| - CPF contribution or equivalents                         | 55               | 49               |
| - Directors fees  | 585              | 475              |
| - Share-based payment                                     | 242              | 235              |
|   | 3,106            | 2,748            |
| Comprise amounts paid to:                                 |                  |                  |
| - Directors of the Company                                | 1,506            | 1,276            |
| - Other key management personnel                          | 1,600            | 1,472            |
|   | 3,106            | 2,748            |

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

#### 28 RELATED PARTY TRANSACTIONS (CONT'D)

#### Commitments with related parties

As at end of the financial year ended 31 December 2018, the Group has outstanding commitments with related parties as follows:

- (a) shipbuilding contracts for the construction of new vessels and conversion of existing vessels with fellow subsidiaries and associates of the holding company;
- (b) office rental lease agreement with associates of the holding company; and
- (c) operating lease agreements with joint ventures and associates of the holding company to charter-in vessels.

The amounts of outstanding commitments are disclosed in Note 30.

#### 29 SEGMENT INFORMATION

For management purposes, the Group is organised into business units based on their services and has four reportable segments as follows:

#### Offshore Supply Vessels

The Offshore Supply Vessels segment supports mid to deepwater operations of rig and oilfield operators. This segment also operates Platform Supply Vessels that transport drilling materials and supplies to drilling rigs, offshore production platforms as well as pipes and other materials for construction of marine structures or pipelines.

#### Transportation and Installation

The Transportation and Installation segment supports marine contractors in construction and maintenance of oilfield infrastructure and pipelines. This segment includes a joint venture company which operates Anchor Handling Tugs specialising in cross-ocean towing, transporting large marine structures from the builder's yard and installing them in the oilfields. It also includes float-over of launching operations of large marine structures and ballastable tank barges and tugs for transportation of construction materials and subsea pipes.

#### **Offshore Accommodation**

The Offshore Accommodation segment owns and operates vessels that are capable of meeting a range of accommodation, transportation and hospitality needs in offshore oilfields for workers carrying out offshore construction and/or maintenance operations.

#### Harbour Services and Emergency Response

The Harbour Services segment supports the harbour or coastal tugging operations and heavy lifting operations of shipyards, ports and oil and gas terminals. Through a joint venture company, it also operates a modern fleet of Azimuth Stern Drive harbour tugs. In addition, the Group operates a fleet of heavy lift crane barges.

The Emergency Response segment offers a comprehensive range of services, equipment and personnel capable of handling firefighting, rescue and salvage and oil spill events in the Asia Pacific and Indian Ocean regions.

No operating segments have been aggregated to form the above reportable operating segments.

Management monitors the operating results of its business unit separately for the purpose of making decisions about resource allocation and performance assessment. Segment performance is evaluated based on operating profit or loss which in certain respects is measured differently from operating profit or loss in the consolidated financial statements.

Transfer prices between operating segments are on arm's length basis in a manner similar to transactions with third parties.

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### 29 SEGMENT INFORMATION (CONT'D)

|   |   |                                       | 2018  |  |                     |
|---|---|---------------------------------------|---|--|---------------------|
| Group   | Offshore<br>Supply<br>Vessels<br>US\$'000 | Offshore<br>Accommodation<br>US\$'000 | Transportation<br>and<br>Installation<br>US\$'000 | Harbour<br>Services and<br>Emergency<br>Response<br>US\$'000 | Total<br>US\$'000   |
| Charter hire income Charter hire related income: - Mobilisation and | 32,343                                    | 71,745                                | 9,276   | 7,599  | 120,963             |
| demobilisation - Provision of crew and                              | 1,470                                     | 9,942                                 | 453   | 309  | 12,174              |
| technical services - Meals and                                      | 54,234                                    | 48,486                                | 5,127   | 14,774   | 122,621             |
| accommodations  | 1,991                                     | 31,000                                | 62  | _  | 33,053              |
| - Charter ancillary services  | 761                                       | 5,582                                 | 562   | 73   | 6,978               |
| - Ship management   | 1,052                                     | 114                                   | 2,235   | 210  | 3,611               |
| Revenue   | 91,851                                    | 166,869                               | 17,715  | 22,965   | 299,400             |
| Segment results   | (22,470)                                  | 27,125                                | (3,915)   | 652  | 1,392               |
| Share of results of joint ventures                                  | 1,421                                     | 1,174                                 | (9,192)   | (1,959)  | (8,556)             |
| Impairment of fixed assets Impairment of goodwill                   | (36,896)                                  | (7,397)                               | (5,200)   | -  | (49,493)<br>-       |
| Interest income   |   |                                       |   |  | 1,778               |
| Interest expense  |   |                                       |   |  | (29,172)            |
| Taxation<br>Unallocated other                                       |   |                                       |   |  | (11,684)            |
| income/(expenses), net Unallocated general and                      |   |                                       |   |  | 1,287               |
| administrative expenses   |   |                                       |   |  | (3,861)             |
| Loss for the year   |   |                                       |   |  | (98,309)            |
| Assets  |   |                                       |   |  |                     |
| Interest in joint ventures  | 3,289                                     | -<br>C4E 224                          | 30,214  | 37,276   | 70,779              |
| Segment assets Unallocated assets                                   | 463,722                                   | 615,321                               | 83,511  | 34,448   | 1,197,002           |
| Total assets  |   |                                       |   |  | 31,530<br>1,299,311 |
|   |   |                                       |   |  | 1/200/011           |
| Liabilities   |   | 4= 00=                                |   |  | 404.055             |
| Segment liabilities   | 90,014                                    | 17,037                                | 6,212   | 8,094  | 121,357             |
| Unallocated liabilities   |   |                                       |   |  | 814,079             |
| Total liabilities   |   |                                       |   |  | 935,436             |
| Other information   |   |                                       |   | 4 = 45   | 60.001              |
| Depreciation  | 28,322                                    | 26,111                                | 4,676   | 1,712  | 60,821              |
| Additions to non-current assets                                     | 6,240                                     | 8,559                                 | 1,028   | 21   | 15,848              |

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

#### 29 SEGMENT INFORMATION (CONT'D)

Additions to non-current assets

| SEGMENT INFORMATION (CONT   | ט)  | _                                     |  |  |                   |
|---|---|---------------------------------------|--|--|-------------------|
|   | Offshore<br>Supply<br>Vessels<br>US\$'000 | Offshore<br>Accommodation<br>US\$'000 | Transportation and Installation US\$'000 | Harbour<br>Services and<br>Emergency<br>Response<br>US\$'000 | Total<br>US\$'000 |
| Charter hire income Charter hire related income: - Mobilisation and | 21,775                                    | 40,456                                | 5,567                                    | 6,324  | 74,122            |
| demobilisation - Provision of crew and                              | 1,953                                     | 7,560                                 | 745                                      | -  | 10,258            |
| technical services - Meals and                                      | 48,821                                    | 15,227                                | 5,941                                    | 15,060   | 85,049            |
| accommodations  | 1,225                                     | 14,352                                | 10                                       | _  | 15,587            |
| - Charter ancillary services  | . 22                                      | 4,143                                 | 77                                       | _  | 4,242             |
| - Ship management   | 1,179                                     | 77                                    | 1,694                                    | _  | 2,950             |
| Revenue   | 74,975                                    | 81,815                                | 14,034                                   | 21,384   | 192,208           |
| Segment results   | (19,178)                                  | (14,994)                              | (6,845)                                  | 2,530  | (38,487)          |
| Share of results of joint ventures                                  | (10,656)                                  | _                                     | 15,669                                   | (2,657)  | 2,356             |
| Impairment of fixed assets  | (78,717)                                  | (21,533)                              | (7,149)                                  | (856)  | (108,255)         |
| Impairment of goodwill  | _   | _                                     | (57,125)                                 | _  | (57,125)          |
| Interest income   |   |                                       |  |  | 1,980             |
| Interest expense  |   |                                       |  |  | (22,847)          |
| Taxation  |   |                                       |  |  | (4,828)           |
| Unallocated other income/(expenses), net                            |   |                                       |  |  | (481)             |
| Unallocated general and administrative expenses                     |   |                                       |  |  | (2,593)           |
| Loss for the year   |   |                                       |  |  | (230,280)         |
| Assets  |   |                                       |  |  |                   |
| Interest in joint ventures  | 2,519                                     | _                                     | 38,803                                   | 39,235   | 80,557            |
| Segment assets  | 523,861                                   | 647,657                               | 92,751                                   | 34,595   | 1,298,864         |
| Unallocated assets  |   |                                       |  |  | 34,330            |
| Total assets  |   |                                       |  |  | 1,413,751         |
| Liabilities   |   |                                       |  |  |                   |
| Segment liabilities   | 102,460                                   | 40,767                                | 6,039                                    | 7,293  | 156,559           |
| Unallocated liabilities   |   |                                       |  |  | 797,073           |
| Total liabilities   |   |                                       |  |  | 953,632           |
| Other information   |   |                                       |  |  |                   |
| Depreciation  | 30,736                                    | 24,149                                | 6,356                                    | 1,829  | 63,070            |

62,396

481

42,345

4,618

109,840

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

#### 29 SEGMENT INFORMATION (CONT'D)

|  |   |                                       | 1 January 2017                                    |  |  |
|--|---|---------------------------------------|---|--|--|
|  | Offshore<br>Supply<br>Vessels<br>US\$'000 | Offshore<br>Accommodation<br>US\$'000 | Transportation<br>and<br>Installation<br>US\$'000 | Harbour<br>Services and<br>Emergency<br>Response<br>US\$'000 | Total<br>US\$'000                          |
| Assets Interest in joint ventures Segment assets Unallocated assets Total assets | 2,792<br>550,700                          | –<br>650,502                          | 18,395<br>180,208                                 | 41,893<br>32,690   | 63,080<br>1,414,100<br>28,368<br>1,505,548 |
| Liabilities Segment liabilities Unallocated liabilities Total liabilities        | 64,284                                    | 12,370                                | 8,533   | 8,932  | 94,119<br>723,239<br>817,358               |

#### **Geographical information**

#### Revenues

The Group provides a diverse range of offshore support vessels to service the offshore oil and gas exploration and production activities. The Group's operations are international and in particular where the major offshore oil and gas activities are located. The Group has no specific geographical objective and will deploy its vessels based on the demand and supply of the various international offshore oil and gas activities. The decision in allocating resources and assessing performance is driven by the optimal economic returns a vessel is able to achieve, taking into account demand, vessel specifications, rates, timing and availability of vessels in different geographical regions. The vessels may be deployed to other geographical regions at the end of the contract for the aforesaid criteria. Hence, it is not meaningful to present revenues by countries or geographical locations.

#### Information about major customers

There are two major customers that each contributed more than 10% of the Group's revenue:

- (a) Revenue from one major customer amounting to US\$103,800,000 (2017: US\$48,509,000) was recorded in the Offshore Accommodation segment; and
- (b) Revenue from one major customer amounting to US\$50,517,000 (2017: US\$20,409,000) was recorded in the Offshore Supply Vessels and Offshore Accommodation segments (2017: Offshore Supply Vessels segment).

#### Non-current assets

Non-current assets are based on geographical location of the entities:

|                                     | G                  | Group              |  |
|-------------------------------------|--------------------|--------------------|--|
|                                     | 2018<br>US\$'000   | 2017<br>US\$'000   |  |
| Singapore<br>British Virgin Islands | 681,821<br>410,423 | 763,724<br>448,387 |  |
| Americas<br>Middle East             | 18,135<br>5,044    | 20,932             |  |
|                                     | 1,115,423          | 1,233,415          |  |

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

#### **30 COMMITMENTS**

#### (a) Capital commitments

|   | <b>Group and Company</b> |                  |
|---|--------------------------|------------------|
|   | 2018<br>US\$'000         | 2017<br>US\$'000 |
| Capital expenditure in respect of fixed assets contracted with related parties but not provided for in the financial statements | 9,391                    | 18,395           |

#### (b) Rental commitments

The Group has entered into commercial leases primarily in relation to its office premises. For the financial years ended 31 December 2018 and 2017, these leases have an average tenure of between one to five years (2017: one to five years) with renewal option but no contingent rent provision included in the contracts. The Group is restricted from subleasing its leased office premises and office equipment to third parties.

Minimum lease payments recognised as an expense in consolidated statement of comprehensive income for the financial years ended 31 December 2018 and 2017 amounted to US\$1,698,000 and US\$1,818,000 respectively. Future minimum rental payable under non-cancellable operating leases at the end of the reporting periods are as follows:

|   | Gr               | Group            |                  | pany             |
|---|------------------|------------------|------------------|------------------|
|   | 2018<br>US\$'000 | 2017<br>US\$'000 | 2018<br>US\$'000 | 2017<br>US\$'000 |
| Due not later than one year Due later than one year and | 1,179            | 1,416            | 798              | 925              |
| not later than five years                               | 1,767            | 2,365            | 1,497            | 2,340            |
|   | 2,946            | 3,781            | 2,295            | 3,265            |

Included in the above office rental lease commitments are commitments with a fellow subsidiary of the holding company. These outstanding operating lease commitments falling due within one year and in the second to fifth year are US\$798,000 (2017: US\$925,000) and US\$1,497,000 (2017: US\$2,340,000) respectively.

#### (c) Operating lease commitments – as lessee

The Group has entered into bareboat leases of vessels from related parties. Future minimum leases payable under non-cancellable operating leases at the end of the respective reporting periods are as follows:

|   | Group            |                  |
|---|------------------|------------------|
|   | 2018<br>US\$'000 | 2017<br>US\$'000 |
| Not later than one year                           | 19,417           | 19,839           |
| Later than one year and not later than five years | 23,026           | 33,352           |
| Later than five years                             | 6,720            | 11,888           |
|   | 49,163           | 65,079           |

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

#### 30 COMMITMENTS (CONT'D)

#### (d) Operating lease commitments – as lessor

The Group has entered into time-charter and bareboat leases on its vessels. Certain leases include a clause to enable upward revision of the leasing charge on an annual basis based on prevailing market conditions. Future minimum time-charter and receivable under operating leases at the end of the respective reporting periods are as follows:

|   | Group    |          |      |
|---|----------|----------|------|
|   | 2018     |          | 2017 |
|   | US\$'000 | US\$'000 |      |
| Not later than one year                           | 116,717  | 108,445  |      |
| Later than one year and not later than five years | 156,068  | 203,334  |      |
| Later than five years                             |          | 3,356    |      |
|   | 272,785  | 315,135  |      |

Non-cancellable leases included in operating lease commitments are as follows:

|   | Group    |          |                  |
|---|----------|----------|------------------|
|   | 2018     | 2018     | <b>2018</b> 2017 |
|   | US\$'000 | US\$'000 |                  |
| Not later than one year                           | 52,776   | 52,126   |                  |
| Later than one year and not later than five years | 38,652   | 47,579   |                  |
|   | 91,428   | 99,705   |                  |

#### (e) Financial support

The Company has committed to provide continuing financial support to certain of its subsidiaries.

#### 31 FINANCIAL RISK MANAGEMENT POLICIES AND OBJECTIVES

The Group is exposed to financial risks arising from its operations and the use of financial instruments. The key financial risks include currency risk, interest rate risk, credit risk and liquidity risk. The Board of Directors reviews and agrees on policies and procedures for the management of these risks. It is the Group's policy that no trading in derivatives for speculative purposes will be undertaken.

The following sections provide details regarding the Group's exposure to the above-mentioned financial risks and the objectives, policies and processes for the management of these risks. There has been no change to the Group's exposure to these financial risks or the manner in which it manages and measures the risks.

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

#### 31 FINANCIAL RISK MANAGEMENT POLICIES AND OBJECTIVES (CONT'D)

#### (a) Currency risk

Currency risk is the risk that the value of a financial instrument will fluctuate due to changes in foreign exchange rates.

The Group operates internationally and its assets and revenues are essentially United States Dollar based. Foreign currency denominated assets and liabilities give rise to foreign exchange exposures. The Group is exposed to foreign currency risk mainly arising from its operations.

#### Sensitivity analysis for foreign currency risk

The following table demonstrates the sensitivity of the Group's loss net of tax to a reasonably possible change in the Singapore Dollar ("SGD") exchange rate against the respective functional currencies of the Group entities, with all other variables held constant.

|  | 2018<br>US\$'000 | 2017<br>US\$'000 |
|--|------------------|------------------|
|  | Increase         | (decrease)       |
| SGD - strengthened 5%<br>- weakened 5% | 150<br>(150)     | 105<br>(105)     |

#### (b) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of the Group's and the Company's financial instruments will fluctuate because of changes in market interest rates.

The Group's and the Company's primary interest rate risk relates to its interest-bearing debts that are subject to variable interest rates. The Group and the Company manages its variable interest rate exposure by using floating-to-fixed interest rate swaps entered with reputable banks over the duration of its borrowings. Interest rate swaps entail the Group agreeing to exchange, at specified intervals, the difference between fixed and variable rate interest amounts calculated by reference to an agreed-upon notional principal amount. This strategy allows the Group to fix the interest rates at current interest rate environment and achieves a certain level of protection against future rate hikes.

The Group adopts a balanced approach to interest rate management. The Group's interest rate policy is to hedge at least 50% of Group total borrowings. As at 31 December 2018, the Group's interest rate exposures for loans have been hedged up to 76.3% (2017: 57.1%). The Group determines the economic relationship between the Group's borrowings and interest rate swap by matching the critical terms of the hedging instrument with the terms of the hedged item, such as reference rate, reset dates, payment dates, maturities and notional amount. The hedge ratio is determined to be 1:1. There were no expected sources of ineffectiveness on the Group's cash flow hedge as the critical terms of the interest rate swaps match exactly with the terms of the hedged item.

As at 31 December 2018, the Group has interest rate swap agreements with notional amounts totalling US\$584,461,000 (2017: US\$439,225,000) whereby it receives variable rates equal to LIBOR and pays fixed rates of between 1.280% to 3.010% (2017: 1.280% to 1.940%) per annum on the notional amounts.

#### Sensitivity analysis for interest rate risk

At the end of the respective reporting periods, if USD interest rates had been 25 basis points lower/higher with all other variables held constant, the Group's losses net of tax would have been US\$1,590,000 (2017: US\$1,596,000) higher/lower, arising mainly as a result of lower/higher interest expense on floating rate loans and borrowings. Other comprehensive income would have been higher/lower by US\$2,566,000 (2017: US\$3,234,000) mainly as a result of higher fair value of interest rate swaps designated as cash flow hedges on variable rate borrowings.

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

#### 31 FINANCIAL RISK MANAGEMENT POLICIES AND OBJECTIVES (CONT'D)

#### (c) Credit risk

Credit risk is the risk of loss that may arise on outstanding financial instruments should a counterparty default on its obligations. The Group's and the Company's exposure to credit risk arises primarily from trade and other receivables, including amounts due from subsidiaries, joint ventures and related parties.

Credit risk, or the risk of counterparties defaulting, is controlled by the application of credit monitoring procedures. Credit risk is minimised and monitored via strictly limiting business dealings by the Group with business partners of high creditworthiness. Trade receivables are monitored on an ongoing basis via the Group's management reporting procedures.

Advances are made to subsidiaries in support of their respective principal activities. Surplus cash is placed in a number of reputable banks.

Approximately 72% (31 December 2017: 71%, 1 January 2017: 71%) of the Group's trade receivables were due from five major debtors as at 31 December 2018. 32% (31 December 2017: 34%, 1 January 2017: 23%) of the Group's trade receivables were due from related parties while almost all of the Company's receivables were balances with related parties in 2018 and 2017.

The Group considers the probability of default upon initial recognition of asset and whether there has been a significant increase in credit risk on an ongoing basis throughout each reporting period.

The Group has determined the default event on a financial asset to be when the counterparty fails to make contractual payments, within 60 days when they fall due, which are derived based on the Group's historical information.

The Group determines impairment of trade receivables by making debtor-specific assessment for credit-impaired debtors. For the remaining group of debtors, the Group uses a provision matrix to measure the lifetime expected credit loss allowances. In measuring the expected credit loss, the Group's trade receivables are grouped based on shared credit risk characteristics and days past due. In calculating the expected credit loss rates, the Group considers historical loss rates for each category of customers and adjust to reflect current and forward-looking macroeconomic factors affecting the ability of the customers to settle the receivables. The Group considers available reasonable and supportive forward-looking information which includes actual or expected significant adverse changes in business, financial or economic conditions that are expected to cause a significant change to the customer's ability to meet its obligations.

Trade receivables are written off when there is no reasonable expectation of recovery, such as a debtor failing to engage in a repayment plan with the Group. The Group considers a financial asset as in default if the counterparty fails to make contractual payments within 60 days when they fall due, and writes off the financial asset when internal or external information indicates that the Group is unlikely to receive the outstanding contractual amounts in full before taking any credit enhancements held by the Group. Where receivables are written off, the Group continues to engage in enforcement activity to attempt to recover the receivables due. Where recoveries are made, these are recognised in profit or loss.

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

#### 31 FINANCIAL RISK MANAGEMENT POLICIES AND OBJECTIVES (CONT'D)

#### (c) Credit risk (cont'd)

Summarised below is the information about the credit risk exposure on the Group's trade receivables using provision matrix:

| At 31 December 2018 | Gross<br>carrying<br>amount<br>US\$'000 | Loss<br>allowance<br>provision<br>US\$'000 |
|---------------------|---|--|
| Current             | 40,595                                  | _  |
| Past due:           |   |  |
| Within 30 days      | 8,514                                   | _  |
| 30 to 60 days       | 4,004                                   | (247)                                      |
| 60 to 90 days       | 2,769                                   | (9)  |
| 90 to 120 days      | 1,646                                   | (255)                                      |
| 120 to 150 days     | 1,284                                   | (395)                                      |
| More than 150 days  | 25,921                                  | (20,298)                                   |
|                     | 84,733                                  | (21,204)                                   |

Information regarding loss allowance movement of trade receivables are disclosed in Note 11.

The Company provides for expected credit loss ("ECL") on amounts due from subsidiaries and joint ventures based on the general approach and the extent of loss allowance is dependent on the extent of credit deterioration since initial recognition.

In assessing whether there is a significant increase in credit risk, the Company compares the risk of a default occurring on amounts due from subsidiaries and joint ventures as at the reporting date with the risk of default as at the date of initial recognition. It considers available reasonable and supporting information, which includes any significant changes in the expected performance and behaviour of these subsidiaries and joint ventures, including changes in the payment status, financial position and operating results, forward-looking information and market data.

The Company computes expected credit loss using the probability of default approach. In calculating the expected credit loss rates, the Company considers implied probability of default from external rating agency.

A significant increase in credit risk is presumed when there is a significant deterioration in the financial position of these subsidiaries and joint ventures. A default occurs when these subsidiaries and joint ventures fail to make contractual payments within 90 days of when they fall due. The amounts due from subsidiaries and joint ventures are only written off when the respective subsidiary or joint venture is liquidated or disposed.

| Category | Definition of category  | Basis for<br>recognition of<br>expected credit<br>loss provision | Gross carrying<br>amount as at<br>31 December<br>2018<br>US\$'000 | Loss<br>allowance<br>provision<br>US\$'000 |
|----------|---|--|---|--|
| Stage 1  | Subsidiaries and joint ventures that have a low risk of default and a strong capacity to meet contractual cash flows. | 12-month expected credit loss                                    | 104,712   | _  |
| Stage 2  | Amounts due from subsidiaries and joint ventures which have a significant increase in credit risk.                    | Lifetime expected credit loss                                    | 102,612   | (3,988)                                    |
| Stage 3  | Amounts due from subsidiaries and joint ventures that are in net tangible liability position.                         | Lifetime expected credit loss                                    | 931,220   | (353,758)                                  |

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

#### 31 FINANCIAL RISK MANAGEMENT POLICIES AND OBJECTIVES (CONT'D)

#### (c) Credit risk (cont'd)

#### Previous accounting policy for impairment of trade receivables

In 2017, the impairment of financial assets was assessed based on the incurred loss impairment model. Individual receivables which were known to be uncollectible were written off by reducing the carrying amount directly. The other receivables were assessed collectively, to determine whether there was objective evidence that an impairment had been incurred but not yet identified.

The Group considered that there was evidence if any of the following indicators were present:

- Significant financial difficulties of the debtor; and
- Default or delinquency in payments.

#### Financial assets that are neither past due nor impaired

Trade and other receivables that are neither past due nor impaired are due from creditworthy debtors with good payment record with the Group.

#### Financial assets that are either past due or impaired

Information regarding financial assets that are either past due or impaired is disclosed in Note 11.

#### Exposure to credit risk

At the end of the reporting period, the Group's and the Company's maximum exposure to credit risk is represented by:

- The carrying amount of each class of financial assets recognised in the statements of financial position; and
- Corporate guarantees provided by the Company as disclosed in Note 36.

The credit risk concentration profile of the Group's trade receivables at the end of the reporting period is as follows:

#### Credit risk concentration profile

|              | 20       | 18       | 31 December 2017 |          | 1 Janua  | 1 January 2017 |  |
|--------------|----------|----------|------------------|----------|----------|----------------|--|
|              |          | %        |                  | %        |          | %              |  |
|              | US\$'000 | of total | US\$'000         | of total | US\$'000 | of total       |  |
| By region    |          |          |                  |          |          |                |  |
| Asia Pacific | 39,104   | 57.0     | 41,917           | 62.6     | 11,257   | 20.4           |  |
| Europe       | 1,455    | 2.1      | 1,598            | 2.4      | 673      | 1.2            |  |
| Middle East  | 13,505   | 19.7     | 4,921            | 7.3      | 3,998    | 7.2            |  |
| Africa       | 11,245   | 16.4     | 10,563           | 15.8     | 9,224    | 16.7           |  |
| Americas     | 3,300    | 4.8      | 7,967            | 11.9     | 30,093   | 54.5           |  |
|              | 68,609   | 100.0    | 66,966           | 100.0    | 55,245   | 100.0          |  |

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

#### 31 FINANCIAL RISK MANAGEMENT POLICIES AND OBJECTIVES (CONT'D)

#### (d) Liquidity risk

Liquidity risk is the risk that the Group or the Company will encounter difficulty in meeting financial obligations due to shortage of funds. The Group's and the Company's exposure to liquidity risk arises primarily from mismatch of the maturities of financial assets and liabilities. The Group's and the Company's objective is to maintain a balance between continuity of funding and flexibility through the use of stand-by credit facilities.

The Group and the Company have available bank facilities at variable interest rates. It is the Group's policy for the placing of surplus funds to be managed centrally.

Due to the nature of the Group's and the Company's underlying businesses, management aims at maintaining flexibility in funding by keeping committed credit lines available.

#### Analysis of financial instruments by remaining contractual maturities

The table below summarises the maturity profile of the Group's and the Company's financial assets and liabilities at the end of the reporting period based on contractual undiscounted repayment obligations.

| Group  | 1 year<br>or less<br>US\$'000 | 1 to<br>5 years<br>US\$'000 | More than<br>5 years<br>US\$'000 | Total<br>US\$'000 |
|--|-------------------------------|-----------------------------|----------------------------------|-------------------|
| At 31 December 2018                          |                               |                             |                                  |                   |
| Financial assets                             |                               |                             |                                  |                   |
| Derivatives                                  | _                             | 10,197                      | _                                | 10,197            |
| Receivables and other assets                 | 75,544                        | 4,602                       | _                                | 80,146            |
| Due from subsidiaries and joint ventures     | 81,634                        | 15,337                      | 10,387                           | 107,358           |
| Due from related companies                   | 91                            | _                           | _                                | 91                |
| Receivables from a joint venture             | _                             | 25,347                      | _                                | 25,347            |
| Cash and cash equivalents                    | 13,829                        | _                           | _                                | 13,829            |
| Total undiscounted financial assets          | 171,098                       | 55,483                      | 10,387                           | 236,968           |
| Financial liabilities                        |                               |                             |                                  |                   |
| Derivatives                                  | _                             | 581                         | _                                | 581               |
| Payables and accruals                        | 81,473                        | _                           | _                                | 81,473            |
| Due to subsidiaries and joint ventures       | 62,940                        | _                           | -                                | 62,940            |
| Due to related companies                     | 2,020                         | _                           | _                                | 2,020             |
| Due to holding company                       | 650                           | _                           | _                                | 650               |
| Bank borrowings                              | 244,939                       | 583,742                     | 10,643                           | 839,324           |
| Total undiscounted financial liabilities     | 392,022                       | 584,323                     | 10,643                           | 986,988           |
| Total net undiscounted financial liabilities | (220,924)                     | (528,840)                   | (256)                            | (750,020)         |

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

### 31 FINANCIAL RISK MANAGEMENT POLICIES AND OBJECTIVES (CONT'D)

### (d) Liquidity risk (cont'd)

| Group  | 1 year<br>or less<br>US\$'000 | 1 to<br>5 years<br>US\$'000 | More than<br>5 years<br>US\$'000 | Total<br>US\$'000 |
|--|-------------------------------|-----------------------------|----------------------------------|-------------------|
| At 31 December 2017                          |                               |                             |                                  |                   |
| Financial assets                             |                               |                             |                                  |                   |
| Derivatives                                  | _                             | 1,527                       | 5,768                            | 7,295             |
| Receivables and other assets                 | 74,275                        | _                           | _                                | 74,275            |
| Due from subsidiaries and joint ventures     | 75,663                        | 20,838                      | 13,716                           | 110,217           |
| Due from related companies                   | 1,337                         | _                           | _                                | 1,337             |
| Receivables from a joint venture             | _                             | 25,347                      | _                                | 25,347            |
| Cash and cash equivalents                    | 17,088                        | _                           | _                                | 17,088            |
| Total undiscounted financial assets          | 168,363                       | 47,712                      | 19,484                           | 235,559           |
| Financial liabilities                        |                               |                             |                                  |                   |
| Payables and accruals                        | 105,844                       | _                           | _                                | 105,844           |
| Due to subsidiaries and joint ventures       | 60,093                        | _                           | _                                | 60,093            |
| Due to related companies                     | 5,602                         | _                           | _                                | 5,602             |
| Due to holding company                       | 196                           | _                           | _                                | 196               |
| Bank borrowings                              | 205,708                       | 525,724                     | 153,751                          | 885,183           |
| Total undiscounted financial liabilities     | 377,443                       | 525,724                     | 153,751                          | 1,056,918         |
| Total net undiscounted financial liabilities | (209,080)                     | (478,012)                   | (134,267)                        | (821,359)         |
| At 1 January 2017                            |                               |                             |                                  |                   |
| Financial assets                             |                               |                             |                                  |                   |
| Derivatives                                  | _                             | _                           | 5,600                            | 5,600             |
| Receivables and other assets                 | 66,603                        | _                           | _                                | 66,603            |
| Due from subsidiaries and joint ventures     | 73,263                        | 4,868                       | 20,160                           | 98,291            |
| Due from related companies                   | 523                           | _                           | _                                | 523               |
| Receivables from a joint venture             | _                             | 25,347                      | _                                | 25,347            |
| Cash and cash equivalents                    | 15,058                        | _                           | _                                | 15,058            |
| Total undiscounted financial assets          | 155,447                       | 30,215                      | 25,760                           | 211,422           |
| Financial liabilities                        |                               |                             |                                  |                   |
| Payables and accruals                        | 67,210                        | _                           | _                                | 67,210            |
| Due to subsidiaries and joint ventures       | 29,301                        | _                           | _                                | 29,301            |
| Due to related companies                     | 2,505                         | _                           | _                                | 2,505             |
| Due to holding company                       | 195                           | _                           | _                                | 195               |
| Bank borrowings                              | 284,947                       | 340,840                     | 161,638                          | 787,425           |
| Total undiscounted financial liabilities     | 384,158                       | 340,840                     | 161,638                          | 886,636           |
| Total net undiscounted financial liabilities | (228,711)                     | (310,625)                   | (135,878)                        | (675,214)         |
| •  |                               |                             |                                  |                   |

# Notes to the Financial Statements FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

#### FINANCIAL RISK MANAGEMENT POLICIES AND OBJECTIVES (CONT'D) 31

#### Liquidity risk (cont'd) (d)

| At 31 December 2018  Financial assets Derivatives Receivables and other current assets Due from subsidiaries and joint ventures Due from related companies Receivables from a joint venture Cash and cash equivalents Total undiscounted financial assets  Financial liabilities | -<br>2,437<br>760,527<br>1<br>-<br>8,159<br>771,124 | 2,862<br>-<br>12,995<br>-<br>25,347<br>-<br>41,204 | -<br>10,387<br>-<br>-<br>-<br>10,387 | 2,862<br>2,437<br>783,909<br>1<br>25,347<br>8,159 |
|--|---|--|--------------------------------------|---|
| Derivatives Receivables and other current assets Due from subsidiaries and joint ventures Due from related companies Receivables from a joint venture Cash and cash equivalents Total undiscounted financial assets  | 760,527<br>1<br>-<br>8,159                          | 12,995<br>-<br>25,347                              | -<br>-<br>-                          | 2,437<br>783,909<br>1<br>25,347<br>8,159          |
| Receivables and other current assets Due from subsidiaries and joint ventures Due from related companies Receivables from a joint venture Cash and cash equivalents Total undiscounted financial assets  | 760,527<br>1<br>-<br>8,159                          | 12,995<br>-<br>25,347                              | -<br>-<br>-                          | 2,437<br>783,909<br>1<br>25,347<br>8,159          |
| Due from subsidiaries and joint ventures Due from related companies Receivables from a joint venture Cash and cash equivalents Total undiscounted financial assets   | 760,527<br>1<br>-<br>8,159                          | _<br>25,347<br>_                                   | -<br>-<br>-                          | 783,909<br>1<br>25,347<br>8,159                   |
| Due from related companies Receivables from a joint venture Cash and cash equivalents Total undiscounted financial assets  | 1<br>-<br>8,159                                     | _<br>25,347<br>_                                   | -<br>-<br>-                          | 25,347<br>8,159                                   |
| Receivables from a joint venture  Cash and cash equivalents  Total undiscounted financial assets   |   | _  | -<br>-<br>10,387                     | 8,159   |
| Total undiscounted financial assets  |   | 41,204   | 10,387                               |   |
|  | 771,124   | 41,204   | 10,387                               | 822,715   |
| Financial liabilities  |   |  |                                      |   |
|  |   |  |                                      |   |
| Derivatives  | _   | 82   | _                                    | 82  |
| Payables and accruals  | 11,376  | _  | _                                    | 11,376  |
| Due to subsidiaries and joint ventures   | 34,493  | _  | _                                    | 34,493  |
| Due to related companies   | 1,386<br>654  | _  | _                                    | 1,386   |
| Due to holding company Bank borrowings   | 203,041   | 299,665  | _                                    | 654<br>502,706                                    |
| Total undiscounted financial liabilities   | 250,950   | 299,747  | _                                    | 550,697   |
| Total net undiscounted financial   | 230,930   | 299,747  |                                      | 330,037   |
| assets/(liabilities)   | 520,174   | (258,543)  | 10,387                               | 272,018   |
| A4 24 December 2047  |   |  |                                      |   |
| At 31 December 2017  |   |  |                                      |   |
| Financial assets   |   |  |                                      |   |
| Derivatives  | -   | 1,261  | _                                    | 1,261   |
| Receivables and other current assets   | 4,920   | 16.011   | 12.716                               | 4,920   |
| Due from subsidiaries and joint ventures Due from related companies  | 807,180<br>3  | 16,011<br>_  | 13,716                               | 836,907<br>3                                      |
| Receivables from a joint venture   | _   | 25,347   | _                                    | 25,347  |
| Cash and cash equivalents  | 12,511  |  | _                                    | 12,511  |
| Total undiscounted financial assets  | 824,614   | 42,619   | 13,716                               | 880,949   |
| Financial liabilities  |   |  |                                      |   |
| Payables and accruals  | 11,442  | _  | _                                    | 11,442  |
| Due to subsidiaries and joint ventures   | 32,868  | _  | _                                    | 32,868  |
| Due to related companies   | 4,407   | _  | _                                    | 4,407   |
| Due to holding company   | 196   | _  | _                                    | 196   |
| Bank borrowings  | 174,024   | 345,496  | _                                    | 519,520   |
| Total undiscounted financial liabilities   | 222,937   | 345,496  | _                                    | 568,433   |
| Total net undiscounted financial   |   |  |                                      |   |
| assets/(liabilities)   | 601,677   | (302,877)  | 13,716                               | 312,516   |

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#### 31 FINANCIAL RISK MANAGEMENT POLICIES AND OBJECTIVES (CONT'D)

#### (d) Liquidity risk (cont'd)

| Company   | 1 year<br>or less<br>US\$'000 | 1 to<br>5 years<br>US\$'000 | More than<br>5 years<br>US\$'000 | Total<br>US\$'000 |
|---|-------------------------------|-----------------------------|----------------------------------|-------------------|
| At 1 January 2017                                     |                               |                             |                                  |                   |
| Financial assets                                      |                               |                             |                                  |                   |
| Receivables and other current assets                  | 3,377                         | _                           | _                                | 3,377             |
| Due from subsidiaries and joint ventures              | 862,358                       | 4,868                       | 20,160                           | 887,386           |
| Receivables from a joint venture                      | _                             | 25,347                      | _                                | 25,347            |
| Cash and cash equivalents                             | 3,850                         | _                           | _                                | 3,850             |
| Total undiscounted financial assets                   | 869,585                       | 30,215                      | 20,160                           | 919,960           |
| Financial liabilities                                 |                               |                             |                                  |                   |
| Payables and accruals                                 | 12,447                        | _                           | _                                | 12,447            |
| Due to subsidiaries and joint ventures                | 49,027                        | _                           | _                                | 49,027            |
| Due to related companies                              | 2,402                         | _                           | _                                | 2,402             |
| Due to holding company                                | 195                           | _                           | _                                | 195               |
| Bank borrowings                                       | 258,214                       | 238,907                     | _                                | 497,121           |
| Total undiscounted financial liabilities              | 322,285                       | 238,907                     | _                                | 561,192           |
| Total net undiscounted financial assets/(liabilities) | 547,300                       | (208,692)                   | 20,160                           | 358,768           |

The table below shows the contractual expiry by maturity of the Group and Company's contingent liabilities and commitments. The maximum amount of the guarantees is allocated to the earliest period in which the guarantee could be called.

|  |                               | 2                           | 2018                                |                   |                               | 2017                        |                                     |                   |
|--|-------------------------------|-----------------------------|-------------------------------------|-------------------|-------------------------------|-----------------------------|-------------------------------------|-------------------|
|  | 1 year<br>or less<br>US\$'000 | 1 to 5<br>years<br>US\$'000 | More<br>than<br>5 years<br>US\$'000 | Total<br>US\$'000 | 1 year<br>or less<br>US\$'000 | 1 to 5<br>years<br>US\$'000 | More<br>than<br>5 years<br>US\$'000 | Total<br>US\$'000 |
| <b>Group</b> Refund and performance guarantees | 6,963                         | 63                          | _                                   | 7,026             | 8,165                         | _                           | -                                   | 8,165             |
| <b>Company</b> Corporate quarantees            | 38,557                        | 254,970                     | 10,360                              | 303,887           | 27,071                        | 144,398                     | 149,744                             | 321,213           |

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#### 32 CAPITAL MANAGEMENT

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern and to maintain an optimal capital structure so as to maximise shareholder value. The Group manages its capital structure by taking into account its current and projected cash flow, expansion and capital expenditure commitments, and ensuring a sustainable debt to equity ratio. The Group monitors capital using a net gearing ratio, which is borrowings less cash and cash equivalents divided by total equity.

The net debt to equity ratio of the Group is 2.07 : 1 (2017: 1.63 : 1) for the financial year ended 31 December 2018. No changes were made in the objectives, policies or processes during the financial years ended 31 December 2018 and 2017.

The Group has complied with externally imposed capital requirements for the financial years ended 31 December 2018 and 2017.

#### 33 CLASSIFICATION OF FINANCIAL ASSETS AND LIABILITIES

|   |          | Group       |           |          | Company     |           |
|---|----------|-------------|-----------|----------|-------------|-----------|
|   |          | 31 December | 1 January |          | 31 December | 1 January |
|   | 2018     | 2017        | 2017      | 2018     | 2017        | 2017      |
|   | US\$'000 | US\$'000    | US\$'000  | US\$'000 | US\$'000    | US\$'000  |
| Financial assets measured<br>at fair value through profit<br>or loss designated as<br>hedging instruments in<br>cash flow hedges      |          |             |           |          |             |           |
| Derivatives   | 10,197   | 7,295       | 5,600     | 2,862    | 1,261       | _         |
| Financial assets measured at amortised cost   |          |             |           |          |             |           |
| Receivables and other assets  Due from subsidiaries and   | 75,544   | 74,275      | 66,603    | 2,437    | 4,920       | 3,377     |
| joint ventures  | 104,246  | 106,938     | 93,324    | 780,797  | 833,628     | 882,419   |
| Due from related companies  | 91       | 1,337       | 523       | 1        | 3           | _         |
| Receivables from a joint venture  | 25,347   | 25,347      | 25,347    | 25,347   | 25,347      | 25,347    |
| Cash and cash equivalents   | 13,829   | 17,088      | 15,058    | 8,159    | 12,511      | 3,850     |
| Total financial assets carried  |          |             |           |          |             |           |
| at amortised cost   | 219,057  | 224,985     | 200,855   | 816,741  | 876,409     | 914,993   |
| Financial liabilities measured<br>at fair value through profit<br>or loss designated as<br>hedging instruments in<br>cash flow hedges |          |             |           |          |             |           |
| Derivatives   | 581      | _           | _         | 82       | _           | _         |
| Financial liabilities measured at amortised cost  |          |             |           |          |             |           |
| Payables and accruals Due to subsidiaries and   | 81,473   | 105,844     | 67,210    | 11,376   | 11,442      | 12,447    |
| joint ventures  | 62,940   | 60,093      | 29,301    | 34,493   | 32,868      | 49,027    |
| Due to related companies  | 2,020    | 5,602       | 2,505     | 1,386    | 4,407       | 2,402     |
| Due to holding company  | 650      | 196         | 195       | 654      | 196         | 195       |
| Bank borrowings   | 766,371  | 768,925     | 708,332   | 470,400  | 456,400     | 448,487   |
| Total financial liabilities carried   |          |             |           |          |             |           |
| at amortised cost   | 913,454  | 940,660     | 807,543   | 518,309  | 505,313     | 512,558   |
|   |          | •           |           |          |             |           |

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

#### 34 FAIR VALUES OF FINANCIAL INSTRUMENTS

#### Fair value hierarchy

The Group categorises fair value measurements using a fair value hierarchy that is dependent on the valuation inputs used as follows:

- Level 1: Quoted prices (unadjusted) in active market for identical assets or liabilities that the Group can access at the measurement date,
- Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly, and
- Level 3: Unobservable inputs for the asset or liability.

Fair value measurements that use inputs of different hierarchy levels are categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

In the financial years ended 2018 and 2017, there have been no transfers between Level 1 and Level 2 and no transfers into or out of Level 3.

#### Assets and liabilities measured at fair value at the end of reporting period

#### Level 2 fair value measurements

The following is a description of the valuation techniques and inputs used in the fair value measurement for assets and liabilities that are categorised within Level 2 of the fair value hierarchy.

#### **Derivatives**

The fair values of the Group's and the Company's derivative financial assets and financial liabilities as disclosed in Note 9 are measured based on significant observable inputs other than quoted prices (Level 2).

The most frequently applied valuation techniques include forward pricing models, using present value calculations. The models incorporate various inputs including the credit quality of counterparties and interest rate curves.

#### Fixed assets

As disclosed in Note 5, the recoverable amounts of certain vessels were based on fair value less cost of disposal which was determined by an independent valuer. These considered sales of similar vessels that have been transacted in the open market.

#### Valuation policies and procedures

The Group's Chief Financial Officer ("CFO") who is assisted by the Financial Controller and Finance Manager (collectively referred to as the "Finance Team"), oversees the Group's financial reporting valuation process and is responsible for setting and documenting the Group's valuation policies and procedures. In this regard, the Finance Team reports to the Group's Audit Committee.

For all significant financial reporting valuations using valuation models and significant unobservable inputs, it is the Group's policy to engage external valuation experts who possess the relevant credentials and knowledge on the subject of valuation, valuation methodologies and SFRS(I) 13 fair value measurement guidance to perform the valuation.

For valuations performed by external valuation experts, the appropriateness of the valuation methodologies and assumptions adopted are reviewed along with the appropriateness and reliability of inputs (including those developed internally by the Group) used in the valuations.

Significant changes in fair value measurements from period to period are evaluated for reasonableness. Key drivers of the changes are identified and assessed for reasonableness against relevant information from independent sources, or internal sources if necessary and appropriate.

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

#### 34 FAIR VALUES OF FINANCIAL INSTRUMENTS (CONT'D)

Fair values of financial instruments by classes that are not carried at fair values and whose carrying amounts are reasonable approximation of fair value

Management has determined that the carrying amounts of receivables and other current assets except prepayments, capitalised charter cost and advances, amounts owing from/to subsidiaries, joint ventures and related companies, loans to joint ventures, cash and cash equivalents, payables and accruals, amount owing to holding company and borrowings are reasonable approximation of fair values, either due to their short-term nature or that they are floating rate instruments that are re-priced to market interest rates on or near the end of the reporting period.

#### 35 LOSS PER SHARE

The basic and diluted loss per ordinary share ("EPS") are calculated by dividing the Group's net loss attributable to shareholders of the Company by the weighted average number of ordinary shares outstanding during the financial year.

The weighted average number of ordinary shares for the financial years ended 31 December 2018 and 2017, takes into account the weighted average effect of changes in treasury shares transactions during the financial year.

The following tables reflect the loss and share data used in the computation of basic and diluted loss per share for the years ended 31 December:

|   |                         | Group                   |
|---|-------------------------|-------------------------|
|   | 2018<br>US\$'000        | 2017<br>US\$'000        |
| Net loss for the year, representing total comprehensive loss attributable to shareholders   | (98,326)                | (230,285)               |
|   | No. of shares<br>('000) | No. of shares<br>('000) |
| Weighted average number of ordinary shares for basic and diluted loss per share computation | 1,813,523               | 1,813,720               |

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2018

#### **36 CONTINGENT LIABILITIES**

(a) The Company provided the following guarantees at the end of the reporting periods:

|                                   | Com              | pany             |
|-----------------------------------|------------------|------------------|
|                                   | 2018<br>US\$'000 | 2017<br>US\$'000 |
| Refund and performance guarantees |                  |                  |
| - Subsidiaries                    | 4,368            | 4,431            |
| - Joint ventures                  | 2,658            | 3,734            |
| Corporate guarantees              |                  |                  |
| - Subsidiaries <sup>1</sup>       | 295,971          | 312,525          |
| - Joint venture <sup>2</sup>      | 7,916            | 8,688            |

Corporate guarantees for its subsidiaries' term loans drawn down under various loan facilities with maturities between August 2022 to December 2024.

- (b) A subsidiary company provided an indemnity bond of INR2,064,730,964 (approximately US\$30,000,000) to a customer arising from the charter of a vessel in India in connection with a re-export bond required of the customer by the customs authority.
- (c) In January 2015, the Company entered into a sale and purchase agreement (the "SPA") with the Plaintiff for the acquisition by the Company of a property in Singapore (the "Acquisition"). Under the terms of the SPA, the Acquisition was subject to the Plaintiff obtaining approval from Jurong Town Corporation ("JTC"). The Plaintiff's application for such approval was rejected by JTC and the Company sought a refund of the deposit and GST paid under the SPA from the Plaintiff. The Plaintiff claimed a total amount of \$\$30,519,000 (the "Claim"). The Company contested the Claim and counterclaimed for the return of the deposit and GST paid by the Plaintiff as well as for interest and costs. On 2 August 2018, the Singapore High Court granted judgment on the merits in favour of the Company's counterclaim and held the Company was entitled to the return of the deposit and GST paid by the Plaintiff, and interest, with costs to be determined at a further hearing. The Plaintiff had also discontinued the Claim against the Company and undertook that it shall not bring any subsequent action against the Company for the same or substantially the same cause of action. The Company has recovered the sum of approximately \$\$3,428,000 from the Plaintiff.

#### 37 FEES PAID TO AUDITORS

|   | Gr               | oup              |
|---|------------------|------------------|
|   | 2018<br>US\$'000 | 2017<br>US\$'000 |
| Audit fees paid to auditor of the Company Audit fees paid to other auditors of the Company            | 289<br>14        | 265<br>17        |
|   | 303              | 282              |
| Non-audit fees paid to auditor of the Company<br>Non-audit fees paid to other auditors of the Company | 233<br>83        | 235<br>36        |
|   | 316              | 271              |

<sup>&</sup>lt;sup>2</sup> Corporate guarantees for its proportionate share for a joint venture's banking facilities which the Company is severally liable for in the event of a default by the joint venture.

# Information on Shareholdings AS AT 13 MARCH 2019

Number of Issued Shares 1,814,219,400 shares (excluding treasury shares and subsidiary holdings)

Class of Shares Ordinary shares Voting Rights 1 vote per share 5,780,600 shares Number of shares held in treasury

Percentage of treasury shares held : 0.32%

#### **DISTRIBUTION OF SHAREHOLDINGS**

| Range of shareholdings | No. of<br>shareholders | %      | No. of shares<br>(excluding<br>treasury shares<br>and subsidiary<br>holdings) | %      |
|------------------------|------------------------|--------|---|--------|
| 1 – 99                 | 7                      | 0.11   | 73  | 0.00   |
| 100 -1,000             | 425                    | 6.83   | 406,744   | 0.02   |
| 1,001 – 10,000         | 3,365                  | 54.06  | 16,977,643  | 0.94   |
| 10,001 – 1,000,000     | 2,385                  | 38.31  | 140,994,455   | 7.77   |
| 1,000,001 and above    | 43                     | 0.69   | 1,655,840,485   | 91.27  |
| Total                  | 6,225                  | 100.00 | 1,814,219,400   | 100.00 |

#### **TWENTY LARGEST SHAREHOLDERS**

| No.   | Name                                       | No. of shares held | %     |
|-------|--|--------------------|-------|
| 1     | Kuok (Singapore) Limited                   | 1,084,184,065      | 59.76 |
| 2     | Pacific Carriers Limited                   | 263,847,300        | 14.54 |
| 3     | PPB Group Berhad                           | 54,093,990         | 2.98  |
| 4     | Raffles Nominees (Pte.) Limited            | 32,172,000         | 1.77  |
| 5     | DBS Nominees (Private) Limited             | 27,787,169         | 1.53  |
| 6     | UOB Kay Hian Private Limited               | 17,355,289         | 0.96  |
| 7     | Phillip Securities Pte Ltd                 | 15,698,595         | 0.87  |
| 8     | Citibank Nominees Singapore Pte Ltd        | 15,173,731         | 0.84  |
| 9     | RHB Securities Singapore Pte. Ltd.         | 14,750,612         | 0.81  |
| 10    | Camsward Pte Ltd                           | 13,240,000         | 0.73  |
| 11    | OCBC Securities Private Limited            | 12,634,122         | 0.70  |
| 12    | DB Nominees (Singapore) Pte Ltd            | 10,795,944         | 0.60  |
| 13    | Seow Kang Hoe Gerald                       | 8,756,043          | 0.48  |
| 14    | Maybank Kim Eng Securities Pte. Ltd.       | 7,554,836          | 0.42  |
| 15    | CGS-CIMB Securities (Singapore) Pte. Ltd.  | 7,438,358          | 0.41  |
| 16    | DBS Vickers Securities (Singapore) Pte Ltd | 6,693,200          | 0.37  |
| 17    | Wu Long Peng                               | 6,094,000          | 0.34  |
| 18    | Teo Joo Kim                                | 6,064,043          | 0.33  |
| 19    | Kuok Khoon Kuan @ Kuo Khoon Kwong          | 4,591,768          | 0.25  |
| 20    | Lim Meng Kong                              | 3,940,300          | 0.22  |
| Total |  | 1,612,865,365      | 88.91 |

# Information on Shareholdings

AS AT 13 MARCH 2019

#### **SUBSTANTIAL SHAREHOLDERS**

As at 13 March 2019, the substantial shareholders of the Company and their direct and deemed interests, as shown in the Company's Register of Substantial Shareholders, were as follows:

|                                 | Direct        | Deemed      | Total         |       |
|---------------------------------|---------------|-------------|---------------|-------|
| Name of substantial shareholder | Interest      | Interest    | Interest      | %     |
| Kuok (Singapore) Limited        | 1,084,184,065 | 277,105,254 | 1,361,289,319 | 75.03 |
| Pacific Carriers Limited        | 263,847,300   | 17,954      | 263,865,254   | 14.54 |

#### Note:

- (1) Kuok (Singapore) Limited ("KSL") holds the entire issued share capital of Pacific Carriers Limited ("PCL") and Camsward Pte Ltd ("Camsward"). Accordingly, KSL is deemed to have an interest in:
  - (i) the 263,847,300 Shares held by PCL directly;
  - (ii) the 13,240,000 Shares held by Camsward directly; and
  - (ii) the 17,954 Shares that PCL is deemed interested in.
- (2) PCL holds more than 20% of the entire issued share capital of Malaysian Bulk Carriers Berhad ("MBC"). Accordingly, PCL is deemed to have an interest in the 17,954 Shares held by MBC's wholly-owned subsidiary, Lightwell Shipping Inc.

#### **SHAREHOLDINGS HELD BY THE PUBLIC**

Based on information available to the Company as at 13 March 2019, approximately 23.19% of the issued ordinary shares of the Company are held by the public (as defined in the Listing Manual of the Singapore Exchange Securities Trading Limited ("SGX-ST")). Accordingly, the Company has complied with Rule 723 of the Listing Manual of the SGX-ST.

NOTICE IS HEREBY GIVEN that the 13th Annual General Meeting of the Company will be held at Shangri-La Hotel, Island B Ballroom, 22 Orange Grove Road, Singapore 258350 on Friday, 26 April 2019 at 10.00 a.m. to transact the following business:

#### **AGENDA**

#### **As Ordinary Business**

1. To receive and adopt the Directors' Statement and Audited Financial Statements of the Company for the year ended 31 December 2018 and the Auditor's Report thereon.

Ordinary Resolution 1

To re-elect the following Directors, each of whom will be retiring by rotation pursuant to
provisions of the Constitution of the Company and who, being eligible, offers himself for
re-election:

(i) Mr. Kuok Khoon Ean (See Explanatory Note 1.(a))
 (ii) Mr. Ma Kah Woh (See Explanatory Note 1.(b))
 (iii) Mr. Wee Joo Yeow (See Explanatory Note 1.(c))

Ordinary Resolution 2 Ordinary Resolution 3 Ordinary Resolution 4

3. To approve the sum of S\$797,848 as Directors' Fees for the year ended 31 December 2018.

Ordinary Resolution 5

4. To re-appoint Messrs Ernst & Young LLP as Auditor of the Company and authorise the Directors to fix their remuneration.

Ordinary Resolution 6

#### **As Special Business**

To consider and if thought fit, to pass the following resolutions as Ordinary Resolutions, with or without any modifications:

#### 5. Authority to issue shares

Ordinary Resolution 7

That pursuant to Section 161 of the Companies Act, Chapter 50 of Singapore (the "Companies Act"), the Directors of the Company be authorised and empowered to:

- (a) (i) issue shares of the Company ("**shares**") whether by way of rights, bonus or otherwise; and/or
  - (ii) make or grant offers, agreements or options (collectively, "**Instruments**") that might or would require shares to be issued, including but not limited to the creation and issue of (as well as adjustments to) warrants, debentures or other instruments convertible into shares.

at any time and upon such terms and conditions and for such purposes and to such person(s) as the Directors of the Company may in their absolute discretion deem fit; and

(b) (notwithstanding the authority conferred by this Resolution may have ceased to be in force) issue shares in pursuance of any Instrument made or granted by the Directors of the Company while this Resolution was in force,

#### provided that:

- (1) the aggregate number of shares to be issued pursuant to this Resolution (including new shares to be issued in pursuance of Instruments made or granted pursuant to this Resolution) shall not exceed 50 per cent. of the total number of issued shares excluding treasury shares and subsidiary holdings (as calculated in accordance with sub-paragraph (2) below), of which the aggregate number of shares to be issued other than on a pro rata basis to shareholders of the Company (including new shares to be issued in pursuance of Instruments made or granted pursuant to this Resolution) may not exceed 20 per cent. of the total number of issued shares excluding treasury shares and subsidiary holdings (as calculated in accordance with sub-paragraph (2) below);
- (2) (subject to such manner of calculation as may be prescribed by the Singapore Exchange Securities Trading Limited (the "SGX-ST")) for the purpose of determining the aggregate number of shares that may be issued under sub-paragraph (1) above, the total number of issued shares excluding treasury shares and subsidiary holdings shall be based on the total number of issued shares excluding treasury shares and subsidiary holdings at the time this Resolution is passed, after adjusting for:
  - new shares arising from the conversion or exercise of any convertible securities or share options or vesting of share awards which are outstanding or subsisting at the time this Resolution is passed; and
  - (ii) any subsequent bonus issue, consolidation or subdivision of shares,
  - and, in paragraph (1) above and this paragraph (2), "subsidiary holdings" has the meaning given to it in the listing manual of the SGX-ST;
- (3) in exercising the authority conferred by this Resolution, the Company shall comply with the provisions of the listing manual of the SGX-ST for the time being in force (unless such compliance has been waived by the SGX-ST) and the Constitution for the time being of the Company; and
- (4) (unless revoked or varied by the Company in general meeting) the authority conferred by this Resolution shall continue in force until the conclusion of the next Annual General Meeting of the Company or the date by which the next Annual General Meeting of the Company is required by law to be held, whichever is the earlier.
- 6. Authority to Directors to grant options and/or awards and issue shares under the POSH Share Option Plan and/or POSH Performance Share Plan

That the Directors of the Company be and are hereby authorised to:

- (a) grant options and awards in accordance with the provisions of the POSH Share Option Plan and/or the POSH Performance Share Plan (collectively, the "Share Plans"); and
- (b) allot and issue from time to time such number of new shares as may be required to be issued pursuant to the exercise of options and the vesting of awards granted under the Share Plans,

provided that the total number of shares over which options and awards (as the case may be) may be granted on any date, when added to the total number of shares issued and/or issuable and transferred and/or to be transferred in respect of all options already granted and the total number of shares issued and/or issuable and transferred and/or to be transferred in respect of all awards already granted, shall not exceed 15 per cent. of the total number of issued shares (excluding treasury shares and subsidiary holdings (as defined in the listing manual of the Singapore Exchange Securities Trading Limited)) on the date preceding the date of the relevant option or award (as the case may be).

**Ordinary Resolution 8** 

#### 7. Proposed Renewal of the Share Purchase Mandate

That:

- (a) for the purposes of Sections 76C and 76E of the Companies Act, Chapter 50 of Singapore (the "Companies Act"), the exercise by the Directors of the Company of all the powers of the Company to purchase or otherwise acquire issued ordinary shares of the Company ("Shares") not exceeding in aggregate the Maximum Limit (as hereafter defined), at such price or prices as may be determined by the Directors of the Company from time to time up to the Maximum Price (as hereafter defined), whether by way of:
  - (i) market purchases (each a "Market Purchase") on the Singapore Exchange Securities Trading Limited (the "SGX-ST"); and/or
  - (ii) off-market purchases (each an "Off-Market Purchase") effected otherwise than on the SGX-ST in accordance with any equal access scheme(s) as may be determined or formulated by the Directors of the Company as they consider fit, which scheme(s) shall satisfy all the conditions prescribed by the Companies Act,

and otherwise in accordance with all other laws and regulations and rules of the SGX-ST as may for the time being be applicable, be and is hereby authorised and approved generally and unconditionally (the "Share Purchase Mandate");

- (b) unless varied or revoked by the Company in general meeting, the authority conferred on the Directors of the Company pursuant to the Share Purchase Mandate may be exercised by the Directors of the Company at any time and from time to time during the period commencing from the date of the passing of this Resolution and expiring on the earliest of:
  - (i) the date on which the next Annual General Meeting of the Company is held;
  - (ii) the date by which the next Annual General Meeting of the Company is required by law to be held; and
  - (iii) the date on which the purchases or acquisitions of Shares pursuant to the Share Purchase Mandate are carried out to the full extent mandated;
- (c) in this Resolution:

"Average Closing Price" means the average of the last dealt prices of a Share for the five consecutive market days on which the Shares are transacted on the SGX-ST immediately preceding the date of the Market Purchase by the Company or, as the case may be, the date of the making of the offer pursuant to the Off-Market Purchase, and deemed to be adjusted in accordance with the rules of the listing manual of the SGX-ST for any corporate action that occurs after the relevant five-day period;

"date of the making of the offer" means the date on which the Company announces its intention to make an offer for the purchase or acquisition of Shares from holders of Shares, stating therein the purchase price (which shall not be more than the Maximum Price calculated on the basis set out below) for each Share and the relevant terms of the equal access scheme for effecting the Off-Market Purchase;

Ordinary Resolution 9

- "Maximum Limit" means that number of issued Shares representing 10 per cent. of the total number of issued Shares as at the date of the passing of this Resolution (excluding any Shares which are held as treasury shares and subsidiary holdings (as defined in the listing manual of the SGX-ST)); and
- "Maximum Price" in relation to a Share to be purchased or acquired, means the purchase price (excluding related brokerage, commission, applicable goods and services tax, stamp duties, clearance fees and other related expenses) which shall not exceed, in the case of a Market Purchase of a Share, 105 per cent. of the Average Closing Price of the Shares, and in the case of an Off-Market Purchase of a Share pursuant to an equal access scheme, 110 per cent. of the Average Closing Price of the Shares; and
- (d) the Directors of the Company and/or any of them be and are hereby authorised to complete and do all such acts and things (including executing such documents as may be required) as they and/or he may consider expedient or necessary to give effect to the transactions contemplated and/or authorised by this Resolution.
- 8. Proposed Renewal of the General Mandate for Interested Person Transactions

That:

- mat:
- (a) approval be and is hereby given for the purposes of Chapter 9 of the listing manual of the Singapore Exchange Securities Trading Limited ("Chapter 9"), for the Company, its subsidiaries and associated companies that are considered to be "entities at risk" (as that term is used in Chapter 9), or any of them to enter into any of the transactions falling within the types of Mandated Transactions described in the letter to shareholders of the Company dated 3 April 2019 (the "Letter") with any party who is of the class of interested persons described in the Letter, provided that such transactions are made on normal commercial terms and in accordance with the review procedures for such interested person transactions;
- (b) the approval given in sub-paragraph (a) above (the "**IPT Mandate**") shall, unless revoked or varied by the Company in general meeting, continue in force until the conclusion of the next Annual General Meeting of the Company; and
- (c) the Directors of the Company and/or any of them be and are and/or is hereby authorised to complete and do all such acts and things (including executing such documents as may be required) as they and/or he may consider expedient or necessary or in the interests of the Company to give effect to the transactions contemplated and/or authorised by this Resolution.
- 9. To transact any other business that may be transacted at an Annual General Meeting.

BY ORDER OF THE BOARD

MR. SOH YAN LEE, ANDY MS. LIM KA BEE COMPANY SECRETARIES

Date: 3 April 2019

Ordinary Resolution 10

#### **Explanatory Notes**

- 1. (a) In relation to Ordinary Resolution No. 2, Mr. Kuok Khoon Ean will be retiring from office at the Annual General Meeting pursuant to Articles 94 and 95 of the Company's Constitution, and will be standing for re-election at the Annual General Meeting. Please refer to the sections on "Board of Directors" and "Corporate Governance Report" in the Annual Report for FY2018 for more information relating to Mr. Kuok. Mr. Kuok is a member of the Board Risk Committee and the Remuneration Committee and will, upon re-election, continue to serve as a member of the Board Risk Committee and the Remuneration Committee.
  - (b) In relation to Ordinary Resolution No. 3, Mr. Ma Kah Woh will be retiring from office at the Annual General Meeting pursuant to Articles 94 and 95 of the Company's Constitution, and will be standing for re-election at the Annual General Meeting. Please refer to the sections on "Board of Directors" and "Corporate Governance Report" in the Annual Report for FY2018 for more information relating to Mr. Ma. Mr. Ma is the Chairman of the Audit Committee and a member of the Board Risk Committee and the Nominating Committee and will, upon re-election, continue to serve as the Chairman of the Audit Committee and a member of the Board Risk Committee and the Nominating Committee. Mr. Ma will be considered independent for the purposes of Rule 704(8) of the listing manual of the Singapore Exchange Securities Trading Limited (the "Listing Manual").
  - (c) In relation to Ordinary Resolution No. 4, Mr. Wee Joo Yeow will be retiring from office at the Annual General Meeting pursuant to Articles 94 and 95 of the Company's Constitution, and will be standing for re-election at the Annual General Meeting. Please refer to the sections on "Board of Directors" and "Corporate Governance Report" in the Annual Report for FY2018 for more information relating to Mr. Wee. Mr. Wee is the Chairman of the Remuneration Committee and a member of the Audit Committee, the Board Risk Committee and the Nominating Committee and will, upon re-election, continue to serve as the Chairman of the Remuneration Committee and a member of the Audit Committee, the Board Risk Committee and the Nominating Committee. Mr. Wee will be considered independent for the purposes of Rule 704(8) of the Listing Manual.
  - (d) In relation to the retirement of directors by rotation at the 13th Annual General Meeting, Mr. Wu Long Peng is also due to retire by rotation and he has given notice to the Company that he does not wish to be re-elected to office thereat. He will retire from the Board and cease to be a member of the Nominating Committee following the conclusion of the Annual General Meeting. Consequently, Ms. Yong Hsin Yue will also cease to be his alternate director after the conclusion of the Annual General Meeting.
- 2. Ordinary Resolution No. 7, if passed, will authorise the Directors of the Company from the date of the forthcoming Annual General Meeting until the next Annual General Meeting to issue shares and to make or grant instruments (such as warrants or debentures) convertible into shares and issue shares in pursuance of such instruments up to an amount not exceeding 50 per cent. of the total number of issued shares (excluding treasury shares and subsidiary holdings) of the Company, of which up to 20 per cent. may be issued other than on a *pro rata* basis to shareholders. The aggregate number of shares which may be issued shall be based on the total number of issued shares (excluding treasury shares and subsidiary holdings) at the time that Ordinary Resolution No. 7 is passed, after adjusting for new shares arising from the conversion or exercise of any convertible securities or share options or vesting of share awards which are outstanding or subsisting at the time that Ordinary Resolution No. 7 is passed, and any subsequent bonus issue, consolidation or subdivision of shares. As at 25 March 2019 (the "Latest Practicable Date"), the Company had 5,780,600 treasury shares and no subsidiary holdings. This authority will, unless revoked or varied at a general meeting, expire at the next Annual General Meeting of the Company.
- 3. Ordinary Resolution No. 8, if passed, will empower the Directors to grant options and awards under the POSH Share Option Plan and/or the POSH Performance Share Plan (collectively, the "Share Plans"), and to allot and issue from time to time such number of new shares as may be required to be issued pursuant to the exercise of options and the vesting of awards granted under the Share Plans, provided that the total number of shares over which options and awards (as the case may be) may be granted on any date, when added to the total number of shares issued and/or issuable and transferred and/or to be transferred in respect of all options already granted and the total number of shares issued and/or issuable and transferred and/or to be transferred in respect of all awards already granted, shall not exceed 15 per cent. of the total number of issued shares (excluding treasury shares and subsidiary holdings) on the date preceding the date of the relevant option or award (as the case may be).

4. Ordinary Resolution No. 9 is to renew the mandate to allow the Company to purchase or otherwise acquire its issued shares, on the terms and subject to the conditions set out in Ordinary Resolution No. 9.

The Company may use internal resources and/or external borrowings to finance purchases or acquisitions of its shares. The amount of financing required for the Company to purchase or acquire its shares, and the impact on the Company's financial position, cannot be ascertained as at the date of this Notice as these will depend on the number of shares purchased or acquired and the price at which such shares were purchased or acquired and whether the shares purchased or acquired are held in treasury or cancelled.

Based on the number of issued and paid-up shares as at the Latest Practicable Date and disregarding the shares held in treasury, the purchase or acquisition by the Company of 10 per cent. of its issued shares will result in the purchase or acquisition of 181,421,940 shares.

Assuming that the Company purchases or acquires 181,421,940 shares at the Maximum Price, in the case of Market Purchases of \$\\$0.184 for one share (being the price equivalent to 105% of the Average Closing Price of the shares), the maximum amount of funds required is approximately \$\\$33.4 million and in the case of Off-Market Purchases of \$\\$0.193 for one share (being the price equivalent to 110% of the Average Closing Price of the shares), the maximum amount of funds required is approximately \$\\$35.0 million.

The financial effects of the purchase or acquisition of such shares by the Company pursuant to the Share Purchase Mandate on the audited financial statements of the Company, and the Company and its subsidiaries, for the financial year ended 31 December 2018, based on certain assumptions, are set out in paragraph 2.7 of the letter to shareholders of the Company dated 3 April 2019 (the "Letter").

Please refer to the Letter for further details.

5. Ordinary Resolution No. 10, if passed, will renew, effective until the conclusion of the next Annual General Meeting, the mandate to enable the Company, its subsidiaries and associated companies which are considered "entities at risk", or any of them to enter in the ordinary course of business into certain types of interested person transactions with specific classes of the Company's interested persons.

Please refer to the Letter for further details.

#### Notes:

- 1. (a) A member of the Company who is not a relevant intermediary is entitled to appoint not more than two proxies to attend, speak and vote at the Annual General Meeting. Where such member's form of proxy appoints more than one proxy, the proportion of the shareholding concerned to be represented by each proxy shall be specified in the form of proxy.
  - (b) A member of the Company who is a relevant intermediary is entitled to appoint more than two proxies to attend, speak and vote at the Annual General Meeting, but each proxy must be appointed to exercise the rights attached to a different share or shares held by such member. Where such member's form of proxy appoints more than two proxies, the number and class of shares in relation to which each proxy has been appointed shall be specified in the form of proxy.

"Relevant intermediary" has the meaning ascribed to it in Section 181 of the Companies Act, Chapter 50 of Singapore.

- 2. A proxy need not be a member of the Company.
- 3. The instrument appointing a proxy or proxies must be deposited at the office of the Company's Share Registrar, Boardroom Corporate & Advisory Services Pte. Ltd. at 50 Raffles Place, #32-01 Singapore Land Tower, Singapore 048623 not less than 72 hours before the time appointed for the holding of the Annual General Meeting.

#### Personal data privacy:

By submitting an instrument appointing a proxy(ies) and/or representative(s) to attend, speak and vote at the Annual General Meeting and/or any adjournment thereof, a member of the Company (i) consents to the collection, use and disclosure of the member's personal data by the Company (or its agents or service providers) for the purpose of the processing, administration and analysis by the Company (or its agents or service providers) of proxies and representatives appointed for the Annual General Meeting (including any adjournment thereof) and the preparation and compilation of the attendance lists, minutes and other documents relating to the Annual General Meeting (including any adjournment thereof), and in order for the Company (or its agents or service providers) to comply with any applicable laws, listing rules, take-over rules, regulations and/or guidelines (collectively, the "Purposes"), (ii) warrants that where the member discloses the personal data of the member's proxy(ies) and/or representative(s) to the Company (or its agents or service providers), the member has obtained the prior consent of such proxy(ies) and/or representative(s) for the collection, use and disclosure by the Company (or its agents or service providers) of the personal data of such proxy(ies) and/or representative(s) for the Purposes, and (iii) agrees that the member will indemnify the Company in respect of any penalties, liabilities, claims, demands, losses and damages as a result of the member's breach of warranty.

#### PACC OFFSHORE SERVICES HOLDINGS LTD.

(Incorporated in the Republic of Singapore) (Company Registration No. 200603185Z)

# PROXY FORM ANNUAL GENERAL MEETING

#### Important:

- Relevant intermediaries as defined in Section 181 of the Companies Act, Chapter 50 of Singapore (the "Companies Act") may appoint more than two proxies to attend, speak and vote at the Annual General Meeting.
- For CPF/SRS investors who have used their CPF/SRS monies to buy PACC
  Offshore Services Holdings Ltd. shares, this form of proxy is not valid for use
  and shall be ineffective for all intents and purposes if used or purported to be
  used by them. CPF/SRS investors should contact their respective Agent Banks/
  SRS Operators if they have any queries regarding their appointment as proxies.
- By submitting an instrument appointing a proxy(ies) and/or representative(s), the member accepts and agrees to the personal data privacy terms set out in the Notice of Annual General Meeting dated 3 April 2019.

|                   |  |  |   |                   | Proportion of  |                    |  |
|-------------------|--|--|---|-------------------|----------------|--------------------|--|
| Name              |  | Address  | NRIC/Passpo                               | NRIC/Passport No. |                | Shareholdings (%)  |  |
|                   |  |  |   |                   |                |                    |  |
| nd/o              | r (delete as appropriate)  |  |   |                   |                |                    |  |
|                   |  |  |   |                   |                |                    |  |
|                   |  |  |   |                   |                |                    |  |
| <br>r fail        | ing him/her the Chairman o   | <br>f the Meeting, as *my/our *proxy   | /proxies to attend speal                  | k and vot         | l<br>te for *n | ne/us on *mv/c     |  |
| ehal <sup>.</sup> | f at the Annual General Mee  | eting of the Company (the " <b>Mee</b><br>258350 on Friday, 26 April 2019  | eting") to be held at Sh                  | angri-La          | Hotel, Is      | sland B Ballroc    |  |
| l/We              | direct *my/our *proxy/proxie   | es to vote for or against the Resolu   | tions to be proposed at th                | ne Meetir         | ng as ind      | icated hereund     |  |
| no :              | specific direction as to votin   | g is given, the *proxy/proxies wi<br>matter arising at the Meeting and   | Il vote or abstain from v                 | voting at         | *his/he        | r/their discretion |  |
| No.               | Ordinary Resolutions   |  |   | **For             |                | **Against          |  |
| 1                 | To receive and adopt the Directors' Statement and Audited Financial Statements of the Company for the year ended 31 December 2018 and the Auditor's Report thereon |  |   |                   |                |                    |  |
| 2                 | To re-elect Mr. Kuok Khoo  | n Ean as a Director  |   |                   |                |                    |  |
| 3                 | To re-elect Mr. Ma Kah Wo  | h as a Director  |   |                   |                |                    |  |
| 4                 | To re-elect Mr. Wee Joo Ye   | ow as a Director   |   |                   |                |                    |  |
| 5                 | To approve the sum of Dire   | ectors' Fees for the year ended 31   | December 2018                             |                   |                |                    |  |
|                   | To re-appoint Messrs Ernst to fix their remuneration   | re-appoint Messrs Ernst & Young LLP as auditor and to authorise the Directors fix their remuneration   |   |                   |                |                    |  |
| 6                 |  | o grant authority to the Directors to issue shares and make or grant instruments onvertible into shares pursuant to Section 161 of the Companies Act |   |                   |                |                    |  |
|                   |  |  |   |                   |                |                    |  |
| 7                 | convertible into shares pur  To authorise Directors to g   |  | oanies Act<br>ssue shares under the       |                   |                |                    |  |
| 7                 | convertible into shares pur  To authorise Directors to g   | suant to Section 161 of the Comprant options and/or awards and ind/or POSH Performance Share Pl  | oanies Act<br>ssue shares under the       |                   |                |                    |  |
| 6<br>7<br>8<br>9  | convertible into shares pur To authorise Directors to g POSH Share Option Plan au To renew the Share Purcha  | suant to Section 161 of the Comprant options and/or awards and ind/or POSH Performance Share Pl  | oanies Act<br>ssue shares under the<br>an |                   |                |                    |  |
| 7<br>8<br>9<br>10 | convertible into shares pur To authorise Directors to g POSH Share Option Plan an To renew the Share Purcha To renew the General Man                               | rant to Section 161 of the Comp<br>rant options and/or awards and ind/or POSH Performance Share Pl<br>se Mandate                                     | oanies Act<br>ssue shares under the<br>an |                   |                |                    |  |

### **Proxy Form**

#### **Notes**

- 1. A member of the Company ("Member") should insert the total number of ordinary shares in the Company (the "Shares") held by him. If the Member has Shares entered against his name in the Depository Register (maintained by The Central Depository (Pte) Limited), he should insert that number of Shares. If the Member has Shares registered in his name in the Register of Members (maintained by or on behalf of the Company), he should insert that number of Shares. If the Member has Shares entered against his name in the Depository Register and Shares registered in his name in the Register of Members, he should insert the aggregate number of Shares. If no number is inserted, this form of proxy will be deemed to relate to all the Shares held by the Member.
- 2. (a) A Member who is not a relevant intermediary is entitled to appoint not more than two proxies to attend, speak and vote at the Meeting. Where such Member's form of proxy appoints more than one proxy, the proportion of the shareholding concerned to be represented by each proxy shall be specified in the form of proxy.
  - (b) A Member who is a relevant intermediary is entitled to appoint more than two proxies to attend, speak and vote at the Meeting, but each proxy must be appointed to exercise the rights attached to a different share or shares held by such Member. Where such Member's form of proxy appoints more than two proxies, the number and class of shares in relation to which each proxy has been appointed shall be specified in the form of proxy.

"Relevant intermediary" has the meaning ascribed to it in Section 181 of the Companies Act.

- 3. A proxy need not be a Member.
- 4. The instrument appointing a proxy or proxies must be deposited at the registered office of the Company's Share Registrar, Boardroom Corporate & Advisory Services Pte. Ltd. at 50 Raffles Place, #32-01 Singapore Land Tower, Singapore 048623 not less than 72 hours before the time appointed for the holding of the Meeting.
- 5. The instrument appointing a proxy or proxies must be executed under the hand of the appointor or of his attorney duly authorised in writing. Where the instrument appointing a proxy or proxies is executed by a corporation, it must be executed either under its common seal or under the hand of its officer or attorney duly authorised. Where the original instrument appointing a proxy or proxies is executed by an attorney on behalf of the appointor, the original letter or power of attorney under which the instrument of proxy is signed or a duly certified copy of that letter or power of attorney (failing previous registration with the Company) shall be attached to the original instrument of proxy and must be left at the registered office, not less than 72 hours before the time appointed for the holding of the Meeting or the adjourned Meeting at which it is to be used failing which the instrument may be treated as invalid.
- 6. A corporation which is a Member may authorise by resolution of its directors or other governing body such person as it thinks fit to act as its representative at the Meeting, in accordance with Section 179 of the Companies Act. The Company shall be entitled to treat an original certificate under the seal of the corporation as conclusive evidence of the appointment or revocation of appointment of a representative.
- 7. The Company shall be entitled to reject the instrument appointing a proxy or proxies if it is incomplete, improperly completed or illegible or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified in the instrument (including any related attachment) appointing a proxy or proxies. In addition, in the case of Members whose Shares are entered against their names in the Depository Register, the Company shall reject any instrument appointing a proxy or proxies lodged if the Member, being the appointor, is not shown to have Shares entered against his name in the Depository Register as at 72 hours before the time appointed for the holding of the Meeting, as certified by The Central Depository (Pte) Limited to the Company.