

## **EIOPA's InsurTech activities**

Andres Lehtmets FinTech HO2020 Workshop, 1 February 2019, Pavia

## **Structure of the presentation**

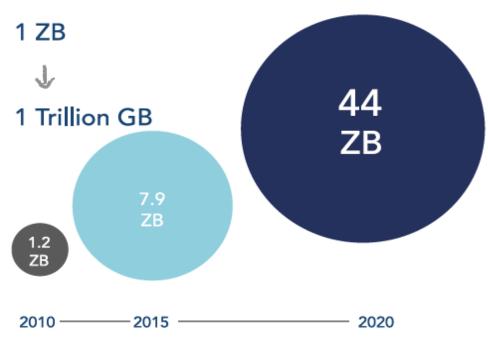


- 1. How technology and data are reshaping the insurance landscape?
- 2. EIOPA's approach to InsurTech
- 3. EIOPA's InsurTech activities

## **Exponential growth of data**



Active Growth of Global Data zettabyte



Source: CSC, IDC.

Source: Institute of International Finance

# InsurTech impacts all the stages of the insurance value chain



## Product design and development

Usage-based insurance products (e.g. car telematics or health wearables) Tailor-made product and services
New risks: cyber attacks

## Pricing and underwriting

- •Enhanced risk assessments
- New claims drivers and predictive models
- New non-risk based pricing techniques

#### Sales and distribution

- Automated advice
- Disintermediation of sales processes
- Increased frequency and customer interaction
- Gamification

#### Post-sale services and assistance

- Smartphone applications
- •24/7 service, accessible form any location
- Chat boxes and artificial agents
- Geolocation and personalised warnings in case of flood, storm, hail, etc.

#### Claims management

- Enhanced fraud analytics
- Accurate information about the accident and its dynamics (e.g. photos, geolocation etc.)
- Picture recognition (e.g. car damage) and automated loss adjusting

## **Key opportunities and challenges arising from InsurTech**



Personalised products and services based on own needs and characteristics

Better customer experience

**Empowerment** 

Addresses information asymmetry/transparency

**Enhanced competition: reduced prices** 

Risk mitigation and prevention

**Opportunities** for consumers

Challenges for consumers

Financial inclusion or exclusion?

Price optimisation: fair treatment of consumers?

Data accuracy and spurious correlations

Privacy issues and data ownership

Non-digital population left behind

Less comparability of (individualised) products and prices

Supervision of algorithms

**Cost efficiency** 

**Enhanced risk assessments** 

"Regtech"

Targeted and individualised advertising

Improve their customer's experience

Direct access to customers (disintermediation)

Fight against fraud

Opportunities for industry

**Challenges** for industry

New competitors: defeat or ally?

IT Flaws

Cyber risk

Access to data

**Employment** 

Legacy issues

Insurance business model to be rethought?

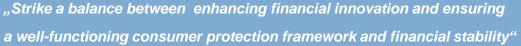
Fragmentation of the value chain

## **EIOPA's approach to InsurTech**



### **Benefits**







## What do we want to achieve?

- Protection of policyholders and beneficiaries and financial stability
- Promotion of sound financial innovation
- level playing field / technological-neutrality
- understand shifting risks of new technologies and business models
- strengthen supervision and cooperation between NCAs
- Multistakeholder approach: EIOPA InsurTech Roundtables
- Multidisciplinary approach: EIOPA InsurTech Task Force

## **EIOPA's InsurTech activities**



#### **Overview of 2018**

#### Deliverables under EC FinTech Action Plan

- Licensing requirements and principle of proportionality
- Innovation facilitators (ESAs joint work)
- Monitoring the evolution of crypto assets in insurance
- -Explore the need for cloud outsourcing guidelines
- -Cyber Risk

#### **Additionally**

- -Big Data Thematic Review
- Regulatory barriers to InsurTech

# Best practices report on licencing requirements, P2P insurance and principle of proportionality



#### **Preliminary conclusions**

- InsurTech market in Europe is at an early stage, but evolving
- Most NCAs have limited experience and/or don't differentiate "digital" business
- InsurTech not challenging fundamentals of current regulatory framework
- But good to reflect now on some best practices
- Aim at starting a more systematic approach to InsurTech and more consistent and effective supervisory practices within NCAs

## **Innovation Facilitators**



- EIOPA mapped together with other ESAs innovation facilitators set up by the different jurisdictions in the area of InsurTech/FinTech, with a view of establishing efficient and effective supervisory practices in the form of best practices
- Some scope for enhancing cooperation and information flows at the European level

# Regulatory barriers to InsurTech



- Based on the input collected from NCAs and stakeholders via an online survey, the following regulatory barriers to InsurTech have been identified:
  - Paper requirement by default
  - Outsourcing requirements
  - Capital Requirements
  - Restrictions in the scope of (re)insurance activities
  - Lack of specific P2P insurance legislation
  - o Restrictions in the processing of personal data and Big Data Analytics tools
  - Access to data, data oligopolies and the Internet of Things
- Some of the barriers require legislative changes, but most can be addressed by the issuance of guidelines and/or the application of the principle of proportionality
- Some barriers justified in view of regulatory outcomes. Important to always assess in view of these outcomes.



## Crypto assets in insurance

- Joint ESAs warning to consumers in February 2018
- EIOPA has identified 26 million euro investments in 9 MSs, mainly in two countries, and predominantly via unitlinked life insurance products.
- Comprehensive data not available. Market exposure small.
- Currently assessing how this would affect the prudent person principle and POG requirements, as well as if crypto assets could be used to pay premiums and claims.

## Thematic review on Big Data



- EIOPA received input from 222 insurance undertakings and intermediaries, 24 NCAs and 2 consumer organisations
- Based on a preliminary analysis, key issues are:
  - o **Ethical/fairness issues**, including claims and price optimisation practices
  - Black-box AI algorithms
  - o Data vendors
  - o **Transparency**
- Final results expected to be presented in Q1 2019.

## Outsourcing to the cloud



- The Commission requested the ESAs to explore the need for guidelines on outsourcing to cloud service providers by Q1 2019.
  - In preparation EIOPA has analysed impacts and risks of cloud outsourcing
- Main conclusions appear to be:
  - o Solvency II provides **a sound framework for** managing outsourcing, including cloud outsourcing
  - Further supervisory convergence and cross-sectoral harmonization are needed – possible work on guidelines
  - o Insurers must stay "in control" of their providers
  - o Goal add clarity and not additional complexity

## **EIOPA's InsurTech activities**



## 2019 and beyond

- Fragmentation of the value chain and new business models (2019)
- Supervision of algorithms (2019)
- Next steps on facilitating innovation (2019)
- Work on cloud outsourcing (2019)
- SupTech (planned initially for 2020, kick-off in 2019 EIOPA Strategy Day)
- Distributed ledger technology / Blockchain (2020)



## Thank you

Andres Lehtmets
InsurTech Task Force Rapporteur
Consumer Protection Department
EIOPA
Andres.Lehtmets@eiopa.europa.eu