



How do they do it

- Planning
- Teamwork
- Practice
- These result in increased speed and reduction of variation

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SMED

- Plan the changeover
- Prepare
- Eliminate Waste
- Teamwork (Pit Crew)



Philosophy

- Drive down the total time it takes to change from one part number to the next
- SMED is one component of a Lean SYSTEM



Benefits

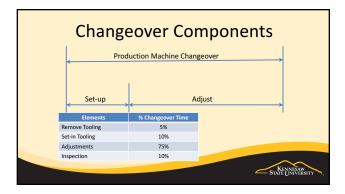
- Reduced cycle time from customer order to shipment
- Changeover time reduced 50%-90%
- WIP reductions up to 90%
- Improved customer service
- Improved product quality
- Reduced costs
- More effective use of resources



Measurement

 Measure time from the last good part on the previous production run, to the first good part on the next production run.





How to reduce changeover time

- 5S
- Define Internal and External Elements
- · Convert Internal to External
- Streamline Internal
- Streamline External



How to reduce changeover time

- Internal
 - Those elements which occur when the machine is stopped
- External
 - Those elements which are done while the machine is running



| Total Time: | | 50% Reduction Define | | 75% Reduction Convert | | | | 90% Reduction | | | |
|-------------|------|-----------------------|-----|-----------------------------|-----|----------|------------|------------------|------------|----------|--|
| | | | | | | | Streamline | | Streamline | | |
| lement | Time | Int | Ext | Int-> | Ext | Comments | Int | Comments | Ext | Comments | |
| | | | | | | | | | | | |

Other Applications

• Can you think of examples of how this might be used in a service environment?