



## Integrated Bridge Project Delivery & Life Cycle Management

FHWA Project: DTFH61-06-D-00037

Krishna K. Verma, P.E.

Principal Bridge Engineer

Contract Officer's Technical Representative



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### FHWA Advisory Panel

**Fred Beckmann**  
Consultant

**Kenneth Hurst**  
Kansas DOT

**Sena Kumarsena**  
HNTB

**Shri Bhide**  
Bentley System, Inc

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**Tom Siewert**  
NIST

**George Christian**  
New York State DOT

**Asif Habibullah**  
Computers and  
Structures, Inc.

**Bill Wright**  
FHWA (HRDI-06)



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## Integrated Bridge Project Delivery & Life Cycle Management

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Presented By

**Timothy J. Riordan, P.E.**  
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## What Is It?

- Leveraging of automation and communication technologies for managing bridges through their lifecycle
- Fluid and seamless electronic data exchange, management and access



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## For What?

- Improved communication of information to efficiently manage bridge related data between stakeholders in
  - bridge design
  - construction
  - operations
  - life cycle management



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## What Is Current Practice?



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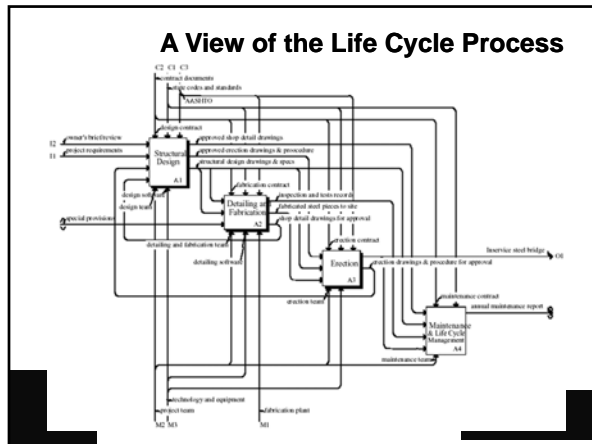
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## On-Going Efforts To Improve Current Practice



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## Project Background

### Focus of Current Efforts

- Speed up bridge construction activities
- Simultaneously enhance the quality and durability of bridges being constructed



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Project Background

Emphasis of Current Efforts

- Cost-effective use of prefabrication techniques for bridge components
- Advanced materials technologies, such as self consolidated concrete
- Construction methods, e.g. stage construction, use of SPMTs and incremental launching for bridge superstructures



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How Do Other Industries Deliver Projects?



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Project Background

Other Industry Initiatives

- Building and other industries (Auto, Aerospace and Marine) have documented reduced costs, faster delivery and improved quality resulting from 3D-based integrated design and manufacturing processes.
- Recent examples:  
GM Plants, Denver Museum, Queen Mary 2



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**Benefits Cited –  
General Motors Plant (200,000 SF):**

- Completed in 14 months instead of 20 months
- Digital design, built without changes, potential field construction conflicts resolved ahead of time
- Components precisely prefabricated and delivered for assembly at site, no waste bins at the construction site
- Faster, better, cheaper, safer and smiles all around

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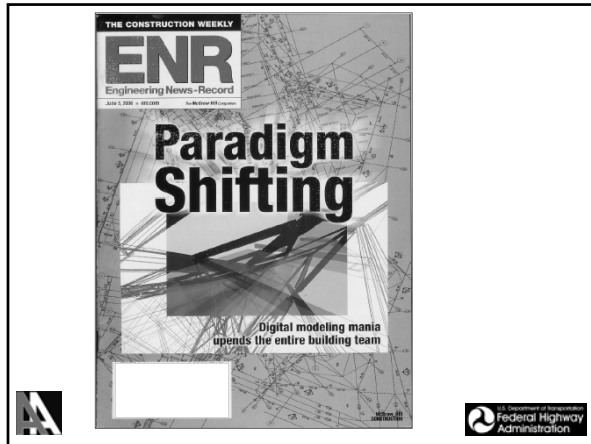
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**Benefits Cited –  
Queen Mary 2 Ship:**

- Completely built and in the ocean in two years – years saved
- Built in three parts and then assembled together
- Most complex construction and yet construction conflicts avoided

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### Types of Benefits cited by Other Industries

- Tangible Benefits:
  - Faster project delivery
  - cost savings
- Intangible Benefits:
  - Process and work-flow re-engineering
  - supply-chain integration
  - risk management and claims mitigation

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### Types of Benefits cited by Other Industries (cont'd)

- Quasi-tangible Benefits:
  - Improved data availability
  - complete audit trail
  - reduced data entry and improved information management
  - reduced rework
  - improved timely design and construction decision making
  - improved quality of construction

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### American Institute of Architects (AIA) Two new model agreements for integrated project delivery (IPD)

- Require use of Building Information Models (BIM) and a division of projects into phases
- Provide two (2) levels of Design and Construction integration:
  1. Transitional for those unaccustomed to IPD
  2. Single purpose entity, offering a fully integrated way to deliver a building

\* Excerpts from "AIA Issues New Docs For Integrated Delivery", by Nadine M. Post, ENR.com

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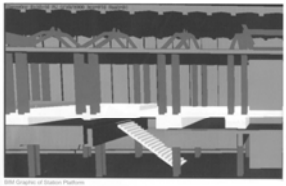
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FORWARD INTO THE FUTURE

**BIM Sets New Standards for**

Transit Design and Construction



\* Excerpts from "Doing Business with MTA NYCT" special supplement to May 2008 *NY Construction Magazine*



- MTA NYCT Design Managers each selected 1 project in 2008 for use of BIM
- Implementing BIM on all MTA NYCT projects by 2009
- BIM used to determine that the massive Fulton Street Transit Center project in New York City could proceed with construction while the station remains open to trains and passengers

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## Genesis of this Project

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## Project Background

### Piecemeal Progress in the Industry

- Parametric design tools and TransXML omit detailing for fabrication and construction
- 3D pre-cast concrete modeling tools are not (yet) bridge-oriented
- Bridge inspection or design/rating (e.g.) apps each require their own data (re)entry
- 3D geometry created (e.g.) for visualization is not also leveraged for fabrication & construction

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Project Background

Piecemeal Progress in the Industry

- 3D for structural analysis is also not leveraged for other asset management purposes needing such 3D geometry data
- Even when electronic data exchange is pursued, only small pieces of the overall workflow involved in bridge delivery are addressed



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Project Background

- FHWA International Review Tour 1999
  - Prevalent CAD/CAM in Europe, Japan
- FHWA Workshop 2001: “Computer Integrated Steel Bridge Design and Construction: Expanding Automation”

*Established a roadmap for integrating steel bridge design-through-construction processes and for advancing the state-of-the-art practice in steel bridge manufacturing automation and productivity*



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Project Background

“Theme Areas” Progress:


- 3D Modeling & Electronic Info. Transfer:

NCHRP 20-07 Task 149 Project (Completed Nov. 2003)
- Standardized Specs and Approval Processes:

NSBA/AASHTO Collaboration
- Standardized Design Details:

NSBA/ AASHTO Collaboration
- Showcase of Benefits of Automation:

AASHTO Subcommittee on Bridges and Structures Resolution (2005)  
FHWA Project: DTFH61-06-D-00037



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## 2D vs. 3D

2D CAD provides an electronic "drawing board"

2D drawings contain the information

2D drawings human-readable; separate manual data entry is required for analysis

Coordination is difficult; information is scattered among different drawings and specifications clauses

Manual checking

No support for production

3D CAD enables a parametric model

3D model contains the info; drawings are only reports

3D model is computer-readable, such that direct analyses are possible

Coordination is automatic: 3D model is the single source for all product information

Automated checking

Potentially full support for production (via CNC codes etc.)




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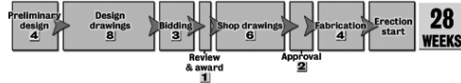
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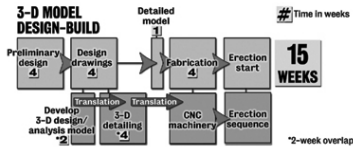
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## What This Is About

### TRADITIONAL DESIGN-BID-BUILD SCHEDULE



### 3-D MODEL DESIGN-BUILD




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## Project Vision




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**Overview of Project Vision**

- Develop a prototype integrated system illustrating data exchanges and applications
- Address entire bridge life cycle
- Utilize 3-D bridge information modeling (BrlM) as a technology to accelerate bridge project delivery and enhance life cycle management



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**Overview of Project Vision**

- Demonstrate the viability, efficiencies and benefits of the integrated bridge project delivery and life cycle management concept through one-half-day and two-day presentations of the prototype integrated system to stakeholders around the country



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**Project Scope**



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### Project Scope

- A large and complex project
- Relates many data exchanges and stakeholders
- Involves development of a prototype - not production - software linking appropriate existing commercial software that demonstrates a viable integrated system for bridge project delivery and life cycle management



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### Project Scope

- Implementation will require initial stakeholder input, mechanics for maintenance, and will illustrate economic benefits and improved quality
- Presentations, seminars, and other information exchanges address the *"Stakeholder Engagement and Buy In"*



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### Project Objectives



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### Project Objectives

- Develop integration and linking software
- Demonstrate utility of an integrated approach
- Promote benefits and efficiencies of this approach
- Develop and conduct one-half and two day workshops
- Make presentations to illustrate use of the system for concrete and steel bridges



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### Project Approach



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### Project Approach

- Generate a 3D architectural blueprint for appropriate use, and to facilitate leveraging of data
- Significantly improved 2D design drawings, as well as construction drawings



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### Project Approach

- Data ownership issues will be addressed with the philosophy espoused by the AISC Code of Standard Practice:

*The quality of the contract documents is the responsibility of the entities that produce those documents*

- Related key issue:

View / Approve / Edit control and tracking



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### Project Approach

- Highlight the benefits of automation and communication technologies to achieve rapid coordinated bridge design, construction and subsequent life cycle management
- Approach will be implemented by performing an integrated set of overlapping tasks



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### Conceptual View of the Approach



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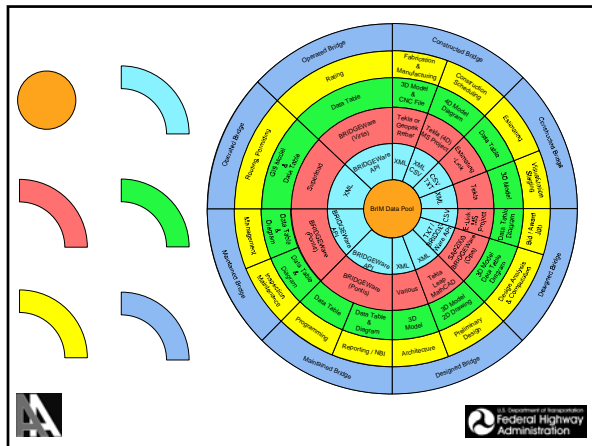
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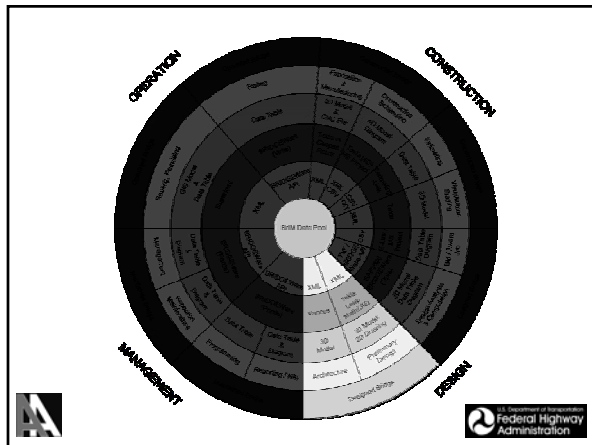
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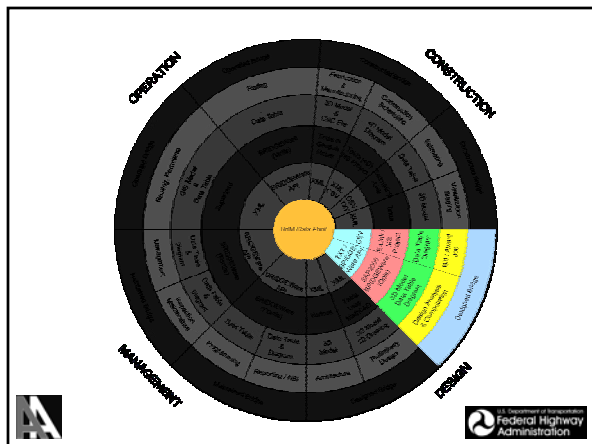
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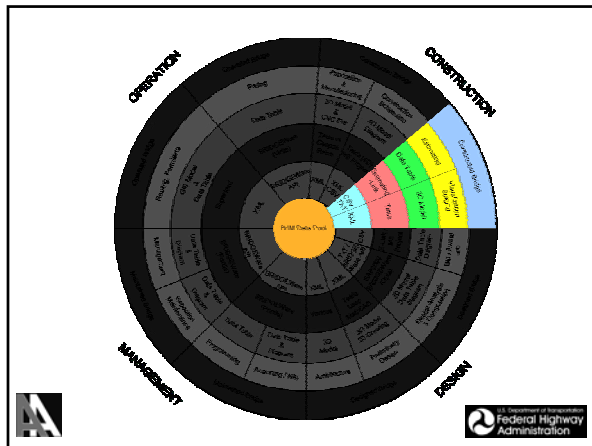
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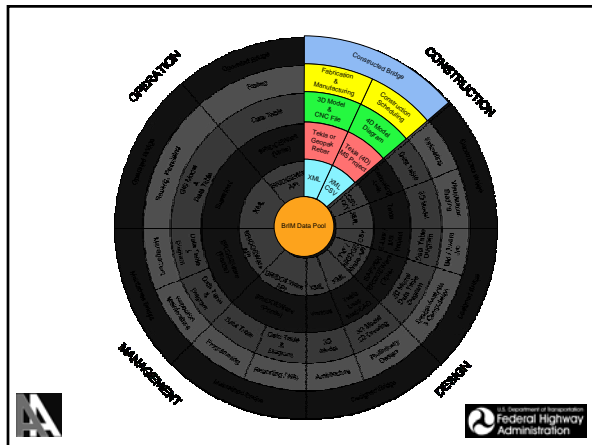
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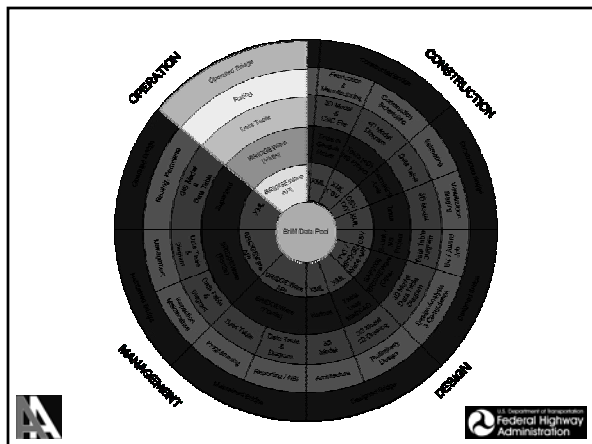
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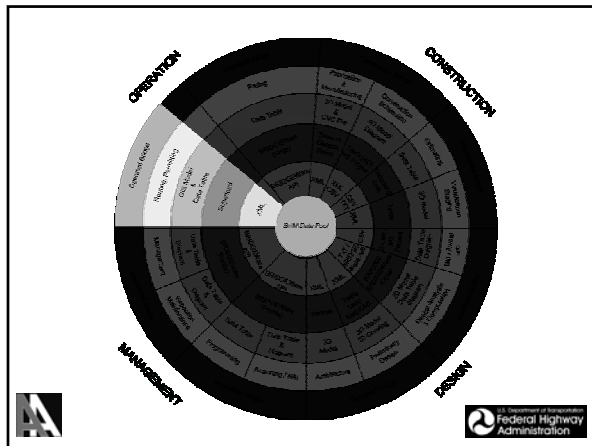
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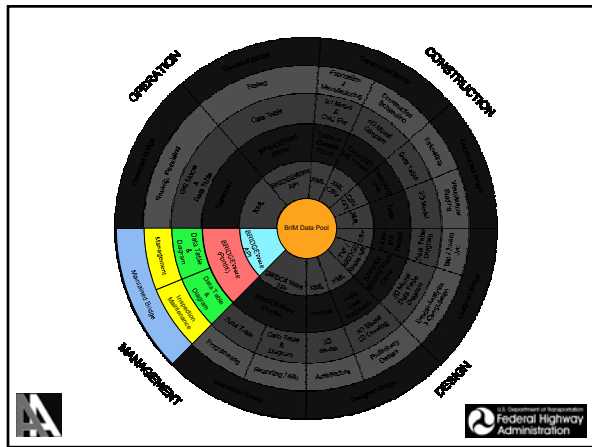
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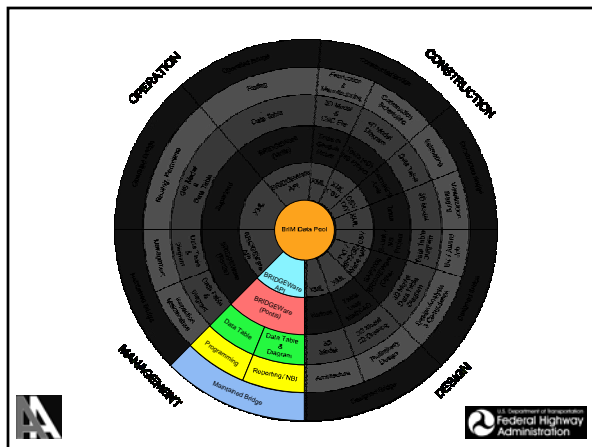
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## Summary

- Complex and a non-typical R&D project
- Aimed at establishing the viability of integrated bridge project delivery and life cycle management
- Resulting product:  
An integrated prototype system, with linking software, that connects existing commercial software for all major phases of bridge life




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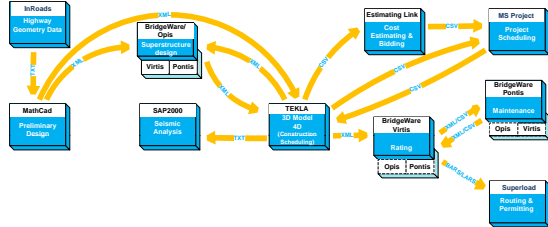
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## Information Workflow

Steel Alternate




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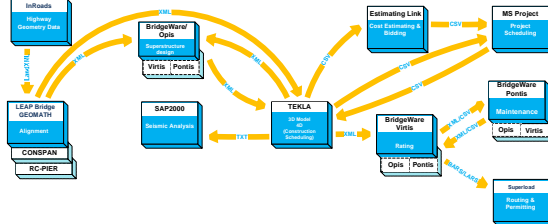
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## Information Workflow

Concrete Alternate




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