

# Functioning

Three main bodies are intended for ensuring the coordination of the Centre: a **Technical Committee**, a **Steering Committee** and a **Scientific Council**. Decisions will be made by the Director of ENSEA, Director of the ACE to define the role of each body.

## ➤ **Technical Committee**

The Technical Committee's mission is to:

- ensure the proper execution of the activities of the ACE;
- ensure the follow-up of the activities falling within the Action Plan and approved by the steering committee;
- ensure the financial management, procurement and the monitoring/evaluation of the ACE in accordance with the procedures manuals approved by the World Bank and AAU;
- analyse and assess the recommendations and proposals made by the World Bank and/or the AAU in implementing the activities of the ACE;

The Technical Committee is composed of the:

- **Coordinator:** Mr KOUADIO Kouassi Hugues;
- **Assistant Coordinator:** Mr. KOUAKOU N'goran Jean Arnaud;
- **Research Officer:** Mr. ESSO Loesse Jacques;
- **Monitoring and Evaluation Officer:** Mrs. MOSSO Rosine Addy;
- **Finance Officer:** Mr AGNIMA Kouassi Florent
- **AFRISTAT Expert:** Mr. Coulibaly Siriki Zanga;
- **Director of Studies of ISSEA:** Mr Marcel OPUMBA;
- **Director of Studies of ENSAE:** Mr CISSE Mamadou.

When academic and/or scientific issues are discussed, the Technical Committee may refer to the teacher-researchers concerned. The committee will also work closely with ENSEA's administrative services. Resource persons may be selected from sub-committees if needed.

The Technical Committee will be responsible for setting up common procedures for the selection of scholars, teacher-researchers and contract teachers and for ensuring their implementation. An external expert may be called upon to audit the implementation of the procedures.

The Technical Committee meets once a month in accordance with the articles of association. It may meet at the express invitation of its Chairman. The meetings of the Technical Committee may be held by direct face-to-face exchange, teleconference or videoconference.

Each member of the Technical Committee will work on a specific project mission under terms of reference defined by the Technical Committee and approved by the Steering Committee. He/she reports regularly on his/her activities to the Technical Committee. Expanded Subcommittees including external resource persons may be established (e. g. Accreditation and Quality Sub-Committee, Monitoring and Evaluation Sub-Committee and Communication Sub-Committee).

## ➤ **Steering Committee**

The Steering Committee's mission is to:

- develop the overall strategy of the Centre of Excellence, taking into account the recommendations of the Scientific Council;
- decide on the Centre's action programme on the basis of the proposal of the Technical Committee approved by the donor;
- distribute the annual budget of the Centre taking into account the recommendations of the Technical Committee;
- ensure the proper functioning and coordination of the activities carried out by the institutions making up the Centre;
- organise the evaluation of the Centre's activities;
- advise on any other problems related to the functioning of the centre.

As such, the Steering Committee is responsible for all project activities. It supports actions such as approval of changes to partnership agreements, strategy changes, project activity schedules, monitoring and evaluation of project performance.

The Steering Committee has 8 members (see Table 4) of which 3 are appointed on an "intuitu personae" basis. The other members are the Director of the Group of National Schools of Economy and Statistics (GENES<sup>1</sup>) and the Directors of the partner institutions.

**Table 4 : List of Steering Committee Members**

<b>Full Name</b>	<b>Structure</b>	<b>Function</b>	<b>Country of Residence</b>
Pali LEHOLA <sup>2</sup>	Statistics South Africa	President	South Africa
William BERTRAND <sup>3</sup>	Tulane University	Member	USA
Bernadette KAMGNA <sup>4</sup>	ADB	Member	Côte d'Ivoire
Director <sup>5</sup>	ENSEA	Secretary	Côte d'Ivoire
Director <sup>6</sup>	ENSAE	Member	Senegal
Director General <sup>7</sup>	ISSEA	Member	Cameroun
Director General <sup>8</sup>	AFRISTAT	Member	Mali
Director General <sup>9</sup>	GENES	Member	France

The chairmanship of the Steering Committee will be held by Mr Pali LEHOLA. The Director of ENSEA is the secretary of the committee.

The Steering Committee will meet twice a year, in accordance with the articles of association. The Chairman of the Steering Committee may convene extraordinary meetings. These can be held through live face-to-face exchanges, teleconference or videoconference to minimize costs.

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1- GENES is a French academic partner of the African Schools of Statistics (ASS) involved in the organisation of entry exams and the harmonisation of training programmes.

2- Mr. Pali Lehola is a respected voice in the statistical community around the world, particularly in African English-speaking countries.

3- Dr. William Bertrand is a health professional and is very active internationally in community development, capacity building, programme design, monitoring and evaluation.

4- Ms. KAMGNA Bernadette, Professor of Economics, is currently the head of for the African Training Centre of the ADB.

5- Mr Kouadio Kouassi Hugues is the Director of ENSEA.

6- Mr Touré Bocar is the present Director of ENSAE.

7- Mr Thierry Ansgar Mamadou is the present Director General of ISSEA.

8- Mr. VODONOU Cosme is the present Director General of AFRISTAT.

9- Mr. Antoine Frachot is the present Director General of GENES.

## ➤ **Scientific Council**

The Scientific Council's mission is to provide a long-term, forward-looking vision to assist the Steering Committee in setting the scientific orientations of the Centre of Excellence, and to assess the scientific value of training and research activities carried out in the Centre. The Scientific Council will supervise the pedagogical engineering, training of trainers and research activities to be carried out (selection of doctoral students, research partnerships, scholarships granting, teaching programmes approvals).

The Scientific Council will be consulted by the Steering Committee concerning the Centre's scientific orientations and may make any proposals to the Steering Committee.

The choice of the members of the Scientific Council (See Table 5) was dictated according to the personality and the scale of the scientific work of individuals and their familiarity with the ACE topics, a desire to guarantee a broad geographical and disciplinary distribution, a good mix of academics and industrialists, the gender aspect and the presence of Anglophones.

So we have:

- Three researchers from North America;
- Three researchers from Europe;
- Five African researchers, including four Ivorians;
- Two representatives of African institutions employing statisticians (BCEAO, AFRISTAT)
- Two representatives of Ivorian institutions employing statisticians (INS, CGECI)
- A statistical expert working in the private sector in Canada.

The Scientific Council will meet twice a year, including once on the sidelines of the end-of-year Colloquium. Working groups may be set up within the Scientific Council to facilitate the monitoring of research activities.

The first meetings of the Scientific Council and the Steering Committee will be held in Abidjan to allow the members to confront the reality on the ground.

## **Other Bodies**

An internal audit committee reporting to Management will supervise the ACE's activities, by carrying out a monthly review of the activities in accordance with the rules and principles laid down;

An internal audit committee reporting to the Management Board will supervise the ACE's activities, by carrying out a bimonthly review of the activities, in accordance with the rules and principles laid down. This Committee will also decide on the reports of the internal audit committee reporting to management.

**Table 5 : List of Scientific Council Members**

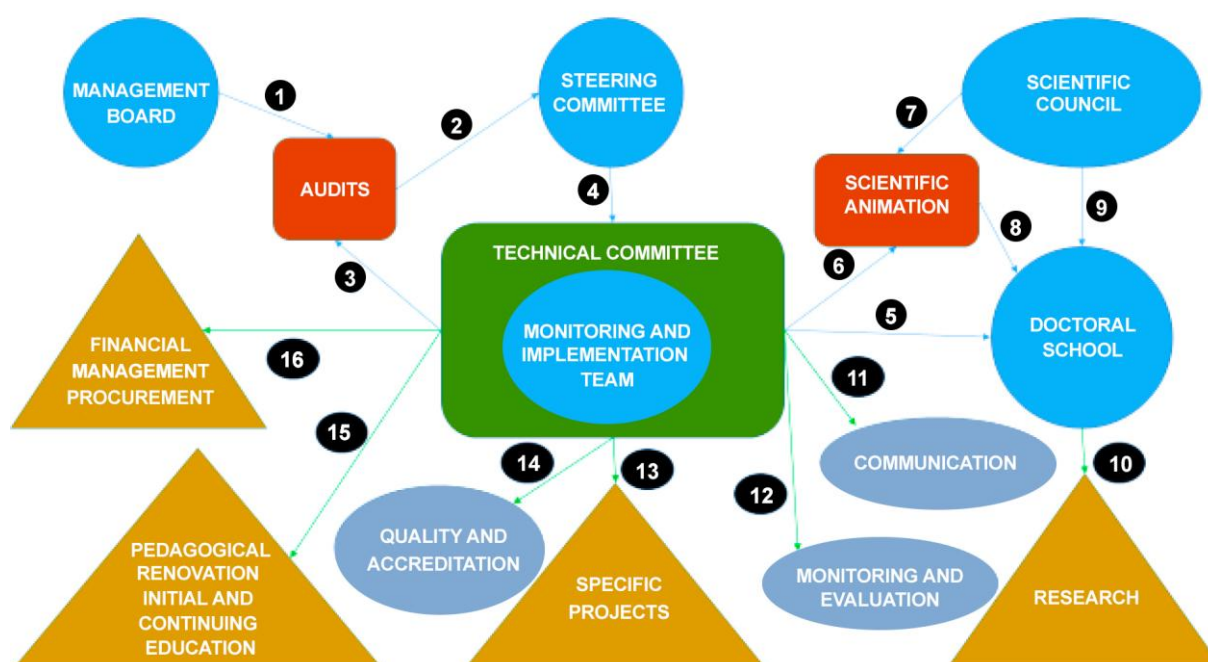
<b>Full Name</b>	<b>Function</b>	<b>Structure</b>	<b>Type</b>	<b>Country of residence</b>
BEUGRÉ Richard	Director-General	Confederation of Large Enterprises (CGECI)	Private Sector	Côte d'Ivoire
DOFFOU Gabriel	Deputy Director-General	National Institute of Statistics (INS)	Public Sector	Côte d'Ivoire
NGUEMA Thierry	Deputy Director-General	AFRISTAT	Public Sector	Mali
Ismaila DEM	Directorate-General of Economy and Currency	Central Bank of West African States (BECEAO)	Public Sector	Senegal
ESSO Loesse Jacques	University Lecturer of Economics	ENSEA	Higher Education	Côte d'Ivoire
KEYO yaya	University Lecturer of Economics	ENSEA	Higher Education	Côte d'Ivoire
N'ZI Modeste	Full Professor of Probability and statistics	UFHB	Higher Education	Côte d'Ivoire
MAMA Ouattara	Full Professor of Economics	UFHB	Higher Education	Côte d'Ivoire
		University of Makerere	Higher Education	Ouganda
SOUMARE Issouf	Full Professor of Finance	University of Laval	Higher Education	Canada
Gabriel PICONE	Full Professor of Economics	University of Florida	Higher Education	USA
Marc HENRY	Full Professor of Economics	Penn State	Higher Education	USA
Alain DESDOIGTS	Full Professor of Economics	Paris I	Higher Education	France
Denis COGNEAU	Full Professor of Economics	PSE	Higher Education	France
		IMT	Higher Education	Belgique
CHITOU Bassirou	Manager/Senior Statistician	Prairie International Statistical Consulting Inc	Private Sector	Canada

**A Communication Sub-Committee**, set up within the Technical Committee, will be responsible for conducting communication activities intended to promote the activities of the ACE. **A Monitoring and Evaluation Sub-Committee**, set up within the Technical Committee, will be responsible for setting up and reporting the monitoring and evaluation tools for ACE's activities. **A Quality and Accreditation Sub-Committee**, set up within the Technical Committee, will be responsible for carrying out actions related to quality certification and training programmes accreditation.

These three subcommittees will report monthly to the Technical Committee.

### Governance Flowchart of the ACE:

*Legend of pointers*



- 1-Supervision of the ACE's activities at the level of the internal audit committee reporting to the Management Board
- 2-Transmission of internal and external audit reports to the Steering Committee
- 3-Guidance of the internal and external audit committees
- 4-Definition of the ACE's orientations and supervision of the activities of the Technical Committee
- 5-Administrative management of the doctoral school
- 6-Follow-up of research activities included in the Action Plan
- 7-Definition of the Centre's scientific orientations
- 8-Definition of the orientation of the doctoral School
- 9-Evaluation of the scientific quality of training and research activities
- 10-Implementation of research activities
- 11-Implementation of communication activities related to the ACE's actions undertaken by a sub-committee of the technical committee
- 12-Implementation of monitoring and evaluation activities of the ACE's actions undertaken by a sub-committee of the technical committee
- 13-Implementation of specific projects (equity, attractiveness of the ACE, etc.)
- 14-Implementation of the ACE's quality-assurance and accreditation actions undertaken by a sub-committee of the technical committee
- 15-Implementation of activities pertaining to the pedagogical renovation of the ACE
- 16-Implementation of activities pertaining to financial management and procurement of ACE shares