

# **SOFTWARE SYSTEMS ARCHITECTURE**

## **Lecture 2**

Dr. Richa Awasthy

# WEEK 2: AGENDA

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1. Agile – Part II
2. Software Systems Architecture

# ANNOUNCEMENT/REMINDERS

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- Quiz 2 opens today, closing on Sunday 13<sup>th</sup> Aug;
- There are no extensions for quizzes.
- Computer labs are only for Week 6 for the mid-term assessment. Make sure you are enrolled in one of these.
- Tutorial Classes
  - Tutorials begin this week (Week 2). Most of the tutorials are face-to-face on campus. Please find the venue and time details on Allocate.
  - Two tutorials are online as indicated in the timetable. These will be accessible via the Virtual Room link through the Canvas site for the unit.
  - Students must attend the tutorial classes they are enrolled in, unless authorized by the Unit Convener.
  - If you still haven't enrolled into a tutorial and lab, please do it at the earliest.
    - If you have any issue related to tutorial allocation, send an email to [richa.awasthy@canberra.edu.au](mailto:richa.awasthy@canberra.edu.au) so we can sort out your situation.

# 1. AGILE – PART II

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## 1. Agile – Part II

# THE SCRUM

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- Scrum is a framework within which people can address **complex adaptive problems**, while **productively** and **creatively** delivering products of the highest possible value.
- The Scrum framework consists of:
  - ✓ Scrum Teams and their associated roles,
  - ✓ events,
  - ✓ artifacts, and
  - ✓ rules.
  - Each component within the framework serves a specific purpose and is essential to Scrum's success and usage.
- **Note** - Across the industry, there are **misconceptions** that Scrum means no documentation, scrum team consists of only developers, and so on. It is not entirely so.

# THE SCRUM PROCESS

- In Scrum, the prescribed events are used to create regularity. All events/tasks are **time-boxed** events, such that every event has a maximum duration.
- **Sprint**: it is at the heart of Scrum, is a time-box of two weeks or one month during which a potentially releasable product increment is created.
- In **Sprint planning**, the work to be performed in the Sprint is planned collaboratively by the **Scrum Team**.
- The **Daily Scrum Meeting** is a **5 to 15-minute** for the Scrum Team to synchronize the activities and create a plan for that day.
- A **Sprint Review** is held at the end of the Sprint to inspect the Increment and make changes to the Product Backlog, if needed.
- The **Sprint Retrospective** occurs after the Sprint Review and prior to the next Sprint Planning. In this meeting, the Scrum Team is to inspect itself and create a plan for improvements to be enacted during the subsequent Sprint.

# SCRUM ROLES

- The Scrum Team consists of three roles, namely a **ScrumMaster**, a **Product Owner**, and the **Team**.
- **ScrumMaster:** manages the scrum process.  
He/she is responsible for-
  - making the process run smoothly
  - removing obstacles that impact productivity
  - organizing and facilitating the critical meetings
- **Product Owner:** is the voice of the customer/ Stakeholder.
- **The Scrum Team:** creates the shippable/ deliverables of the project.

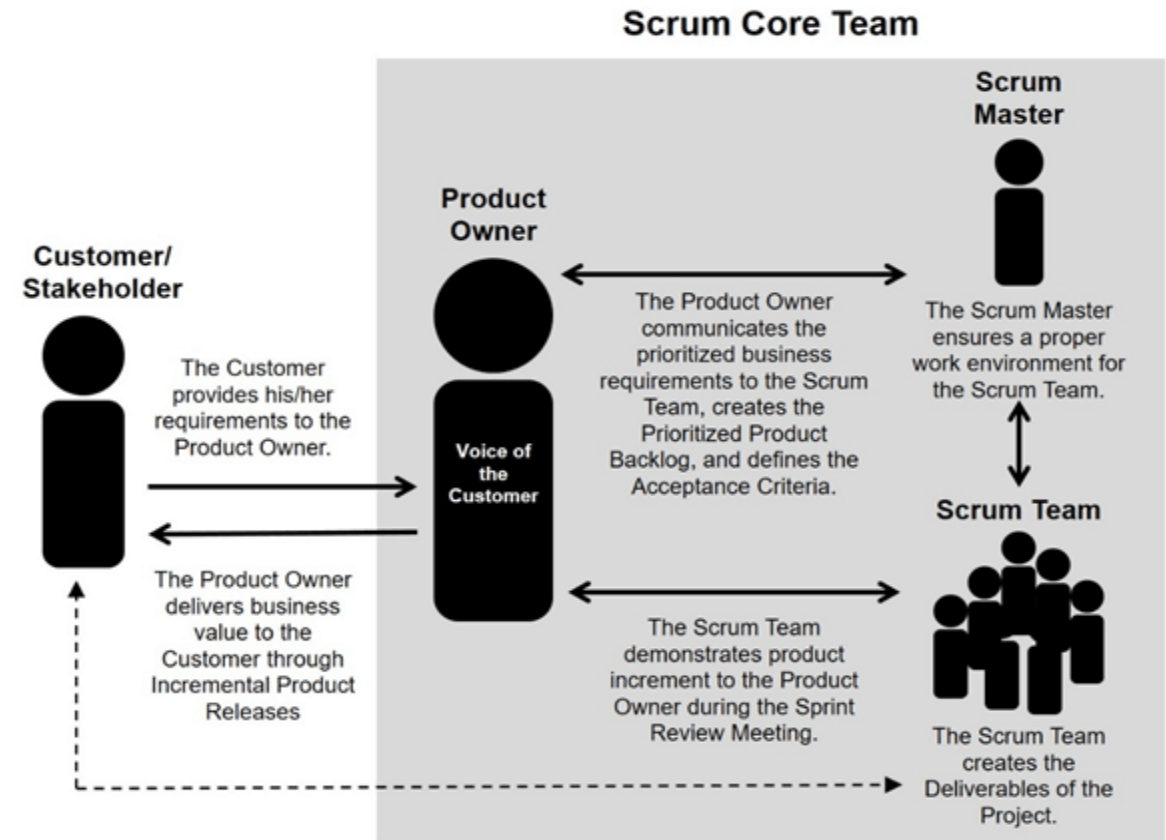


Image Source: SBOK Guide 3rd Edition

## What is a user story?

- In Agile a user story is a **short, informal, plain language** description of what a user wants to do within a software product to gain something they find valuable.
- A user story represents a **small piece of business value** that a team can **deliver in an Agile iteration**;
- While traditional requirements (like use cases) try to be as detailed as possible, a user story must have only enough information to guide the development; then it can be incremented overtime.



# HOW DO I WRITE USER STORIES?

- When getting started with user stories, a template can help:
  - As a <user type>, I want to <function> so that <benefit>.
- Examples:
  - As a consumer, I want to have a shopping cart functionality so that I can easily purchase items online.
  - As an executive, I want to generate a report so that I can understand which departments need to improve their productivity.

# CREATING USER STORIES

- The user story needs to have, at a minimum, the following parts:
  - ✓ **Title:** *<a name for the user story>*
  - ✓ **As a** *<user or persona>*
  - ✓ **I want to** *<take this action>*
  - ✓ **So that** *<I get this benefit>*
- The story should also include **validation steps** - steps to take to know that the working requirement for the user story is correct. That step is worded as follows:

✓ **When I** *<take this action>*, **this happens** *<description of action>*

- User stories may also include the following:
  - ✓ **An ID:** A number to differentiate this user story from other user stories.
  - ✓ **The value and effort estimate:** *Value* is how beneficial a user story is to the organization creating that product. *Effort* is the ease or difficulty in creating that user story.
  - ✓ **The person who created the user story:** Anyone on the project team can create a user story.

# EXAMPLE OF A USER STORY

- Card-based user story example.

Title	Transfer money between accounts		
As	Carol,		
I want to	review fund levels in my accounts and transfer funds between accounts		
so that	I can complete the transfer and see the new balances in the relevant accounts.		
<u>Value</u>	<u>Author</u>	<u>Estimate</u>	
	Jennifer		

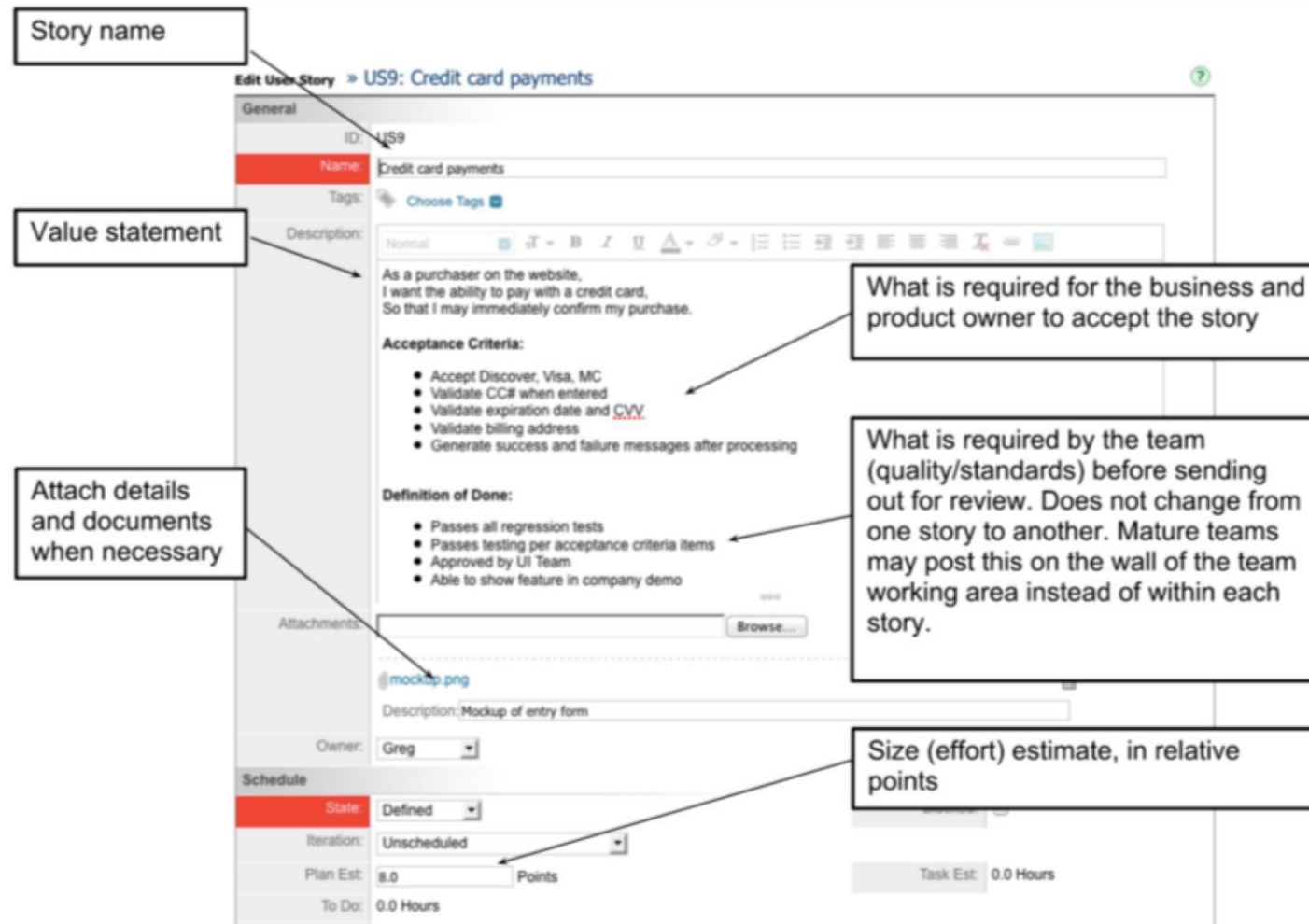
Title			
As	<personal/user>		
I want to	<action>		
so that	<benefit>		
<u>Value</u>	<u>Author</u>	<u>Estimate</u>	

# ACCEPTANCE CRITERIA & DEFINITION OF DONE

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- Acceptance criteria:
  - What is required for the business and product owner to accept the user story;
  - Related to “functional requirements.”
- Definition of done:
  - What is required by the team (quality/standards) before sending something for review;
  - It usually does not change from a user story to the other.

# ACCEPTANCE CRITERIA & DEFINITION OF DONE

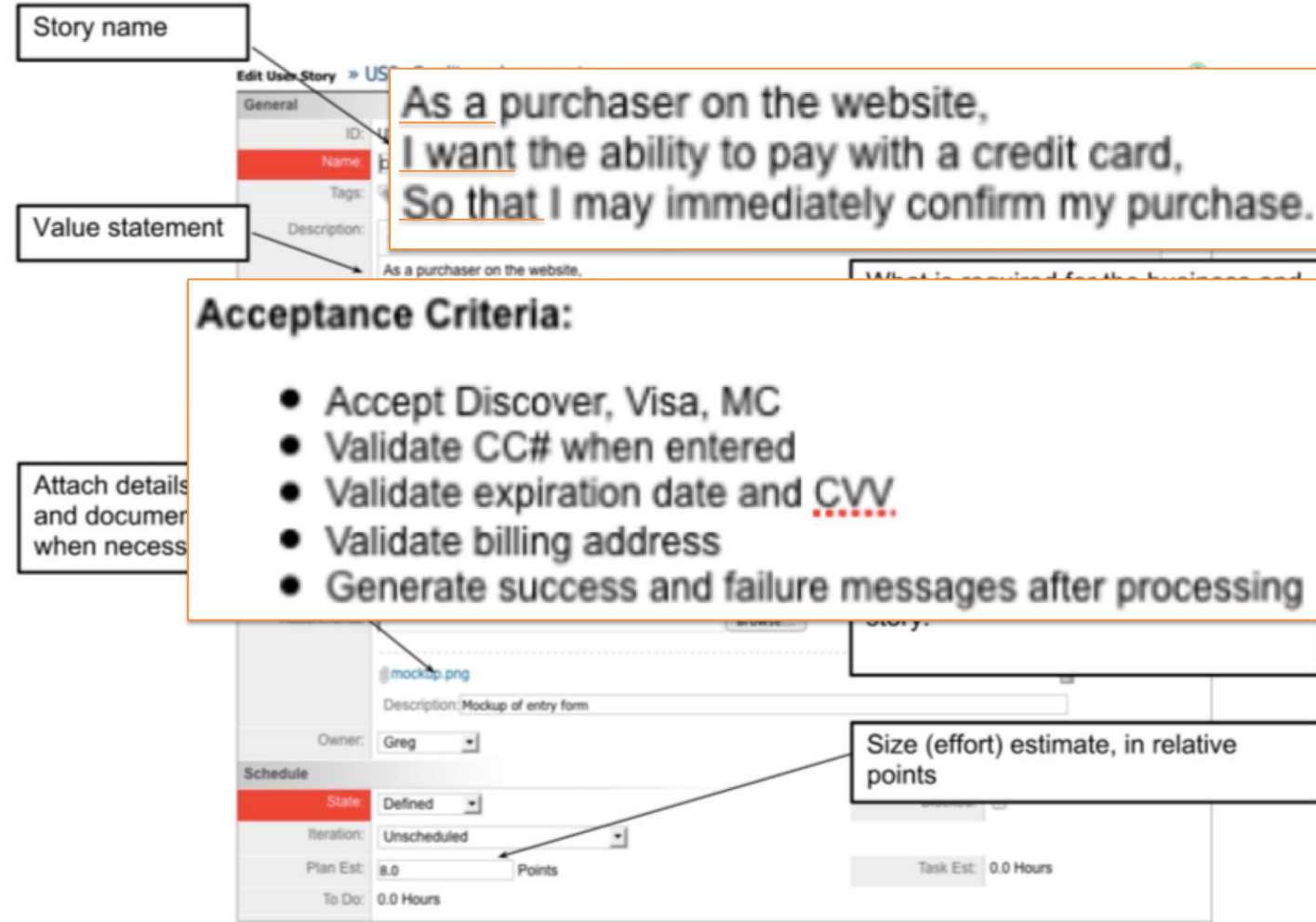


The screenshot shows a 'Edit User Story' form for 'US9: Credit card payments'. The form is divided into several sections: General, Attachments, Owner, and Schedule. Annotations point to specific fields and sections:

- Story name:** Points to the 'Name' field, which contains 'Credit card payments'.
- Value statement:** Points to the 'Description' field, which contains the text: 'As a purchaser on the website, I want the ability to pay with a credit card, So that I may immediately confirm my purchase.'
- What is required for the business and product owner to accept the story:** Points to the 'Acceptance Criteria' section, which lists: 'Accept Discover, Visa, MC', 'Validate CC# when entered', 'Validate expiration date and C.V.V.', 'Validate billing address', and 'Generate success and failure messages after processing'.
- What is required by the team (quality/standards) before sending out for review. Does not change from one story to another. Mature teams may post this on the wall of the team working area instead of within each story:** Points to the 'Definition of Done' section, which lists: 'Passes all regression tests', 'Passes testing per acceptance criteria items', 'Approved by UI Team', and 'Able to show feature in company demo'.
- Attach details and documents when necessary:** Points to the 'Attachments' section, which shows a file named 'mockup.png' with a description 'Mockup of entry form'.
- Size (effort) estimate, in relative points:** Points to the 'Plan Est.' field, which contains '8.0' and 'Points'.

The form also includes fields for 'ID' (US9), 'Tags' (Choose Tags), 'Owner' (Greg), 'State' (Defined), 'Iteration' (Unscheduled), and 'Task Est.' (0.0 Hours).

# ACCEPTANCE CRITERIA & DEFINITION OF DONE



The image shows a screenshot of a user story form with several annotations. The form is titled 'Edit User Story' and has a 'General' tab. The 'Name' field is highlighted in red. The 'Description' field contains the text 'As a purchaser on the website, I want the ability to pay with a credit card, So that I may immediately confirm my purchase.' The 'Acceptance Criteria' section is highlighted in orange and contains a list of five bullet points. The 'Schedule' section is highlighted in red and contains fields for 'State', 'Iteration', 'Plan Est', and 'To Do'. The 'Size (effort) estimate, in relative points' is highlighted in a box and points to the 'Plan Est' field.

Story name

Value statement

Acceptance Criteria:

- Accept Discover, Visa, MC
- Validate CC# when entered
- Validate expiration date and CVV
- Validate billing address
- Generate success and failure messages after processing

Attach details and document when necessary

Size (effort) estimate, in relative points

Task Est: 0.0 Hours

# WELL-FORMED USER STORIES

Well-formed stories will meet the criteria of Bill Wake's INVEST acronym:

Independent	We want to be able to develop in any sequence.
Negotiable	Avoid too much detail; keep them flexible so the team can adjust how much of the story to implement.
Valuable	Users or customers get some value from the story.
Estimatable	The team must be able to use them for planning.
Small	Large stories are harder to estimate and plan. By the time of iteration planning, the story should be able to be designed, coded, and tested within the iteration.
Testable	Document acceptance criteria, or the definition of done for the story, which lead to test cases.

Source: © <https://help.rallydev.com/writing-great-user-story>

# WRITING USER STORIES FOR THE DRMS

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- In order to **create a user story**, you have to imagine yourself as a **stakeholder/client** of the system;



# YOU NEED TO UNDERSTAND THE SYSTEM

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- You *need to know what you want from the system to be able to write a user story!*
- For our tutorials, if you have questions about the DRMS, you should read the article about DRMS made available on week 1, named as "*RMSComparison*", or take a look to similar systems:
  - SLURM: <http://slurm.schedmd.com/>
  - PBS Professional: <http://www.pbsworks.com/>
  - MOAB HPC SUITE: <http://www.adaptivecomputing.com/>
- They should give you adequate information to complete the tutorial assessment activities.

# WRITING USER STORIES FOR THE DRMS

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For example:

- “As a **user of DRMS system**, I want to be **able to submit jobs** so that **I can use the distributed resources available on the cloud environment/supercomputer.**”

# TUTORIAL ASSIGNMENT: THE SYSTEM

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- The system that will be used during the tutorial classes is:

*Distributed Resource Management System (DRMS)*

## 2. Software Systems Architecture

# LEARNING OUTCOMES

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## Software Systems Architecture:

1. Demonstrate a firm understanding of the principles of software architecture, architectural best-practices, and how architecture is used in modern software engineering;
2. Understand the role of a software architect in software engineering practice;
5. Communicate the architecture to stakeholders and demonstrate that it has met their requirements.

# WHAT IS SOFTWARE ARCHITECTURE

- The **software architecture** of a system is **the set of structures** needed to reason about the system, which comprise **software elements, relations among** them, and **properties of both.**"
- A **structure** is a *set of elements* held together by a *relation*.
- **Software systems** are composed of *many structures*, and no single structure holds claim to being the architecture.
- There are **three important categories of architectural structures**.
  - Module
  - Component and Connector
  - Allocation

# MODULE STRUCTURES

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- Some structures partition systems into **implementation units** (related to **codes**) with specific objectives, which we call modules.
- Modules are assigned specific **computational responsibilities** and are the basis of work assignments for **developers/programming teams**.
- In large projects, these elements (modules) are subdivided for assignment to sub-teams.

- These structures focus on the **way the elements interact** with each other at **runtime** to carry out the **system's functions**.
- Help to determine **quality attributes** such as **security, performance** and **availability**.



- Allocation structures describe the mapping from **software structures** to the **system's environments**; where software is created and executed:
  - Organizational
  - Developmental
  - Installation
  - Execution
- For example:
  - Modules are assigned to teams to develop and assigned to places in a file structure for **implementation, integration, and testing**.
  - Components are deployed onto hardware in order to execute.

# WHICH STRUCTURES ARE ARCHITECTURAL

- Structures play such an important role in our perspective on software architecture because of the analytical and engineering power they hold.
- A structure is architectural if it supports reasoning about the system and the system's properties.
- The reasoning should be about an attribute of the system that is important to some stakeholder.

# ARCHITECTURE IS AN ABSTRACTION

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- Abstraction must be applied in software architecture.
- An architecture comprises software elements and how the elements relate to each other.
  - An architecture specifically **omits certain information** about elements that is **not useful for reasoning** about the system.
  - It omits information that has no ramifications outside of a single element.
  - An architecture selects certain details and suppresses others.
  - Private details of elements—details having to do solely with internal implementation—are not architectural.
- The architectural abstraction lets us look at the system in terms of its elements, how they are arranged, how they interact, how they are composed, what their properties are that support our system reasoning, and so forth.

# “GOOD” AND “BAD” ARCHITECTURES

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- There is no such thing as an inherently good or bad architectures
- Architectures are either more or less fit for some purpose
- Architectures can be evaluated but only in the context of specific stated goals
- There are, however, good ‘rules of thumb’

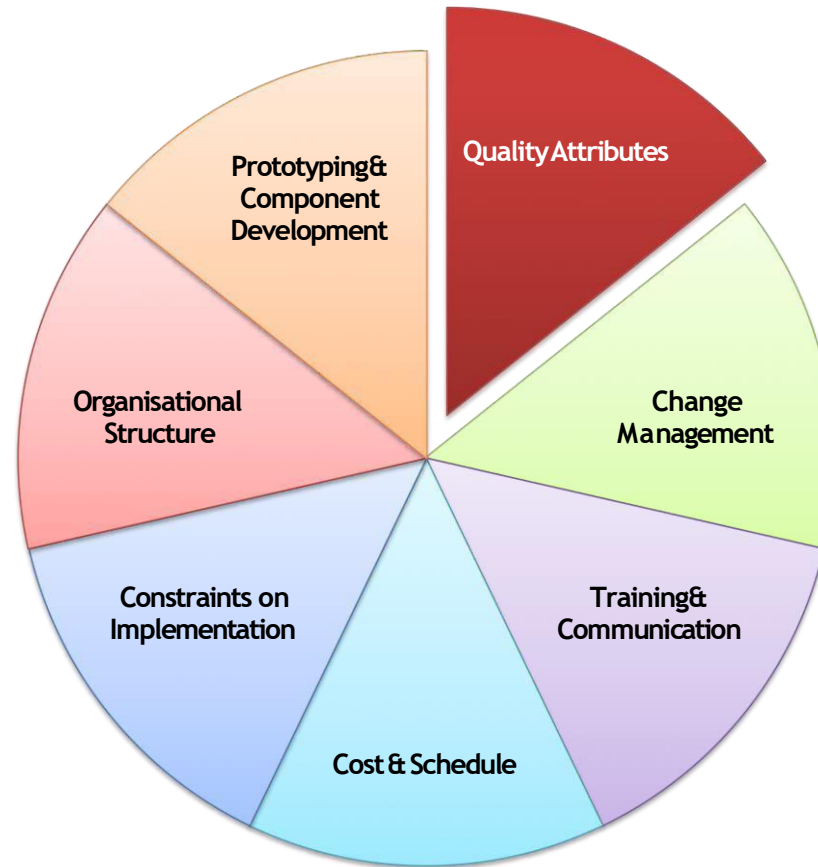
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- The purpose is to learn how to design adequate architectures, and solve the problem satisfactorily within the architectural context

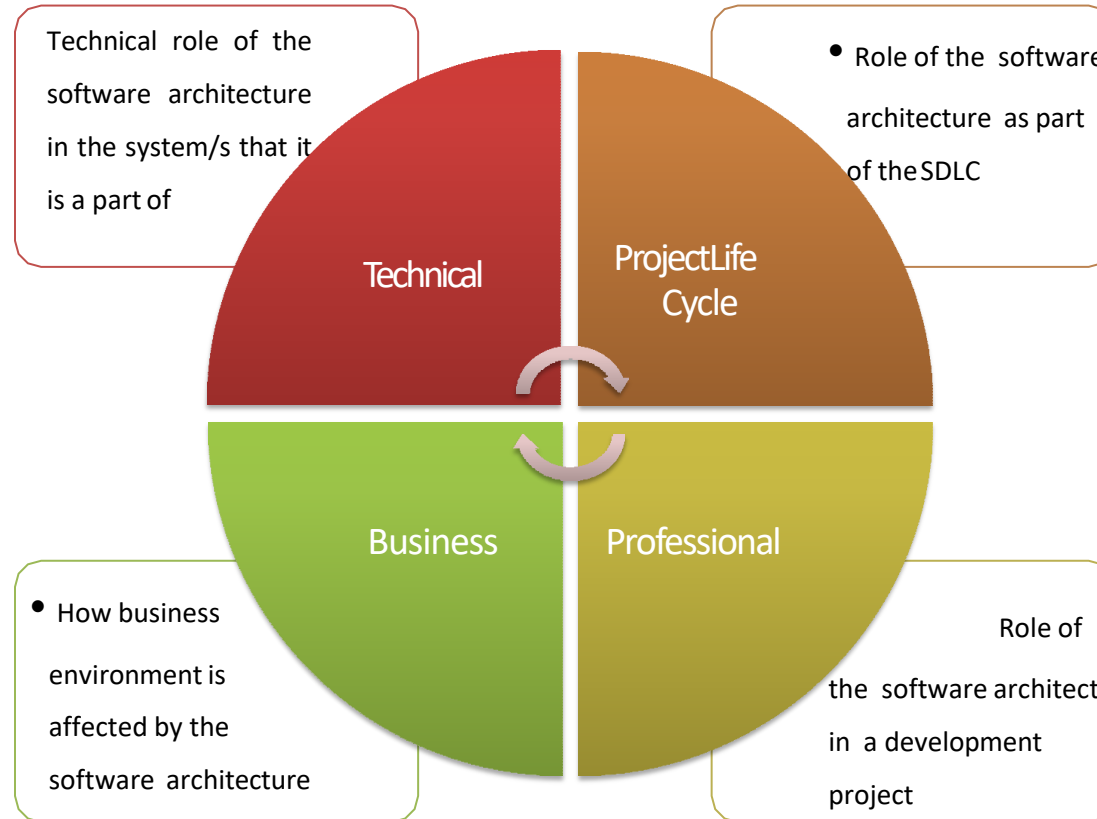


# WHY IS SOFTWARE ARCHITECTURE IMPORTANT?

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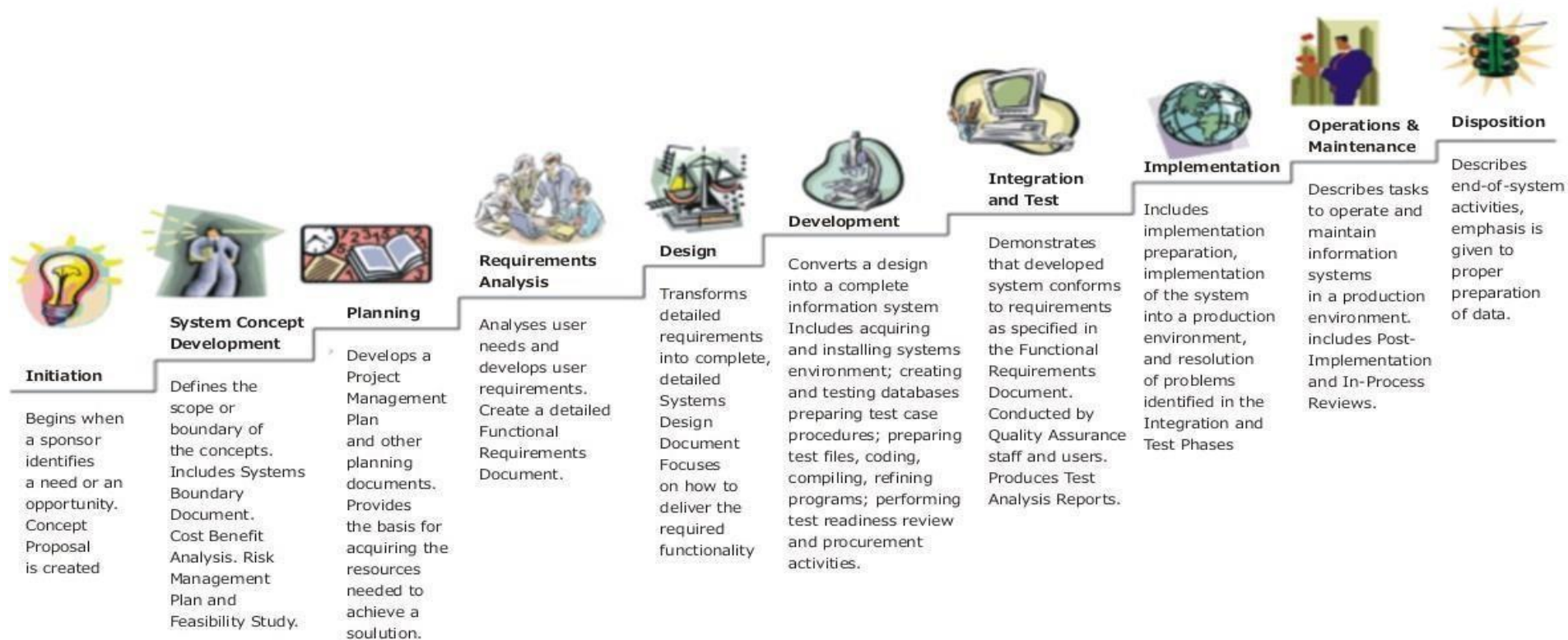


# CONTEXTS OF SOFTWARE ARCHITECTURE



# SDLC: PHASES

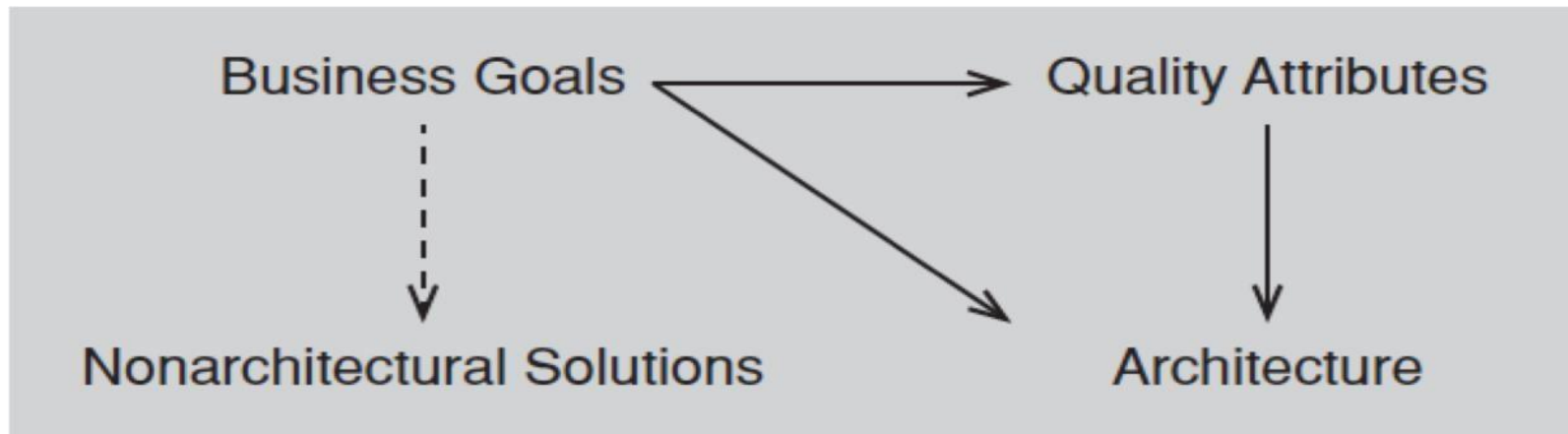
## Systems Development Life Cycle (SDLC) Life-Cycle Phases



Source: US Department of Justice(redrawn by Eugene Vincent Tantog)- Information Resources Management, Public Domain, <https://commons.wikimedia.org/w/index.php?curid=5530145>

# BUSINESS CONTEXT

- **Architectures and systems must be built for a reason**
  - The investment should be justified
  - Reasons may change as the business evolve
  - The quality attributes of a system should be justified in terms of added value
- **Architects must understand the business context!**

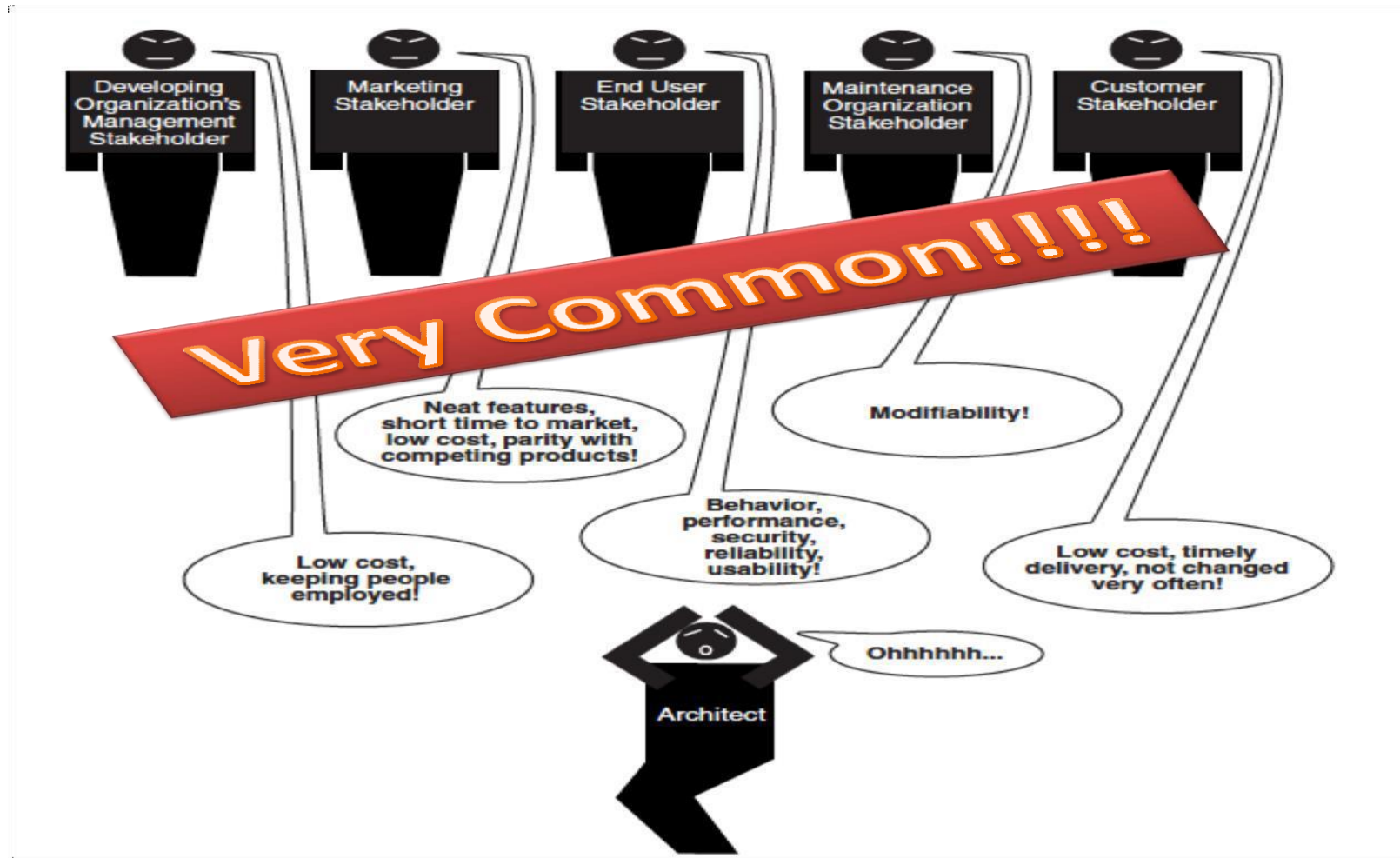


**FIGURE 3.2** Some business goals may lead to quality attribute requirements (which lead to architectures), or lead directly to architectural decisions, or lead to nonarchitectural solutions.

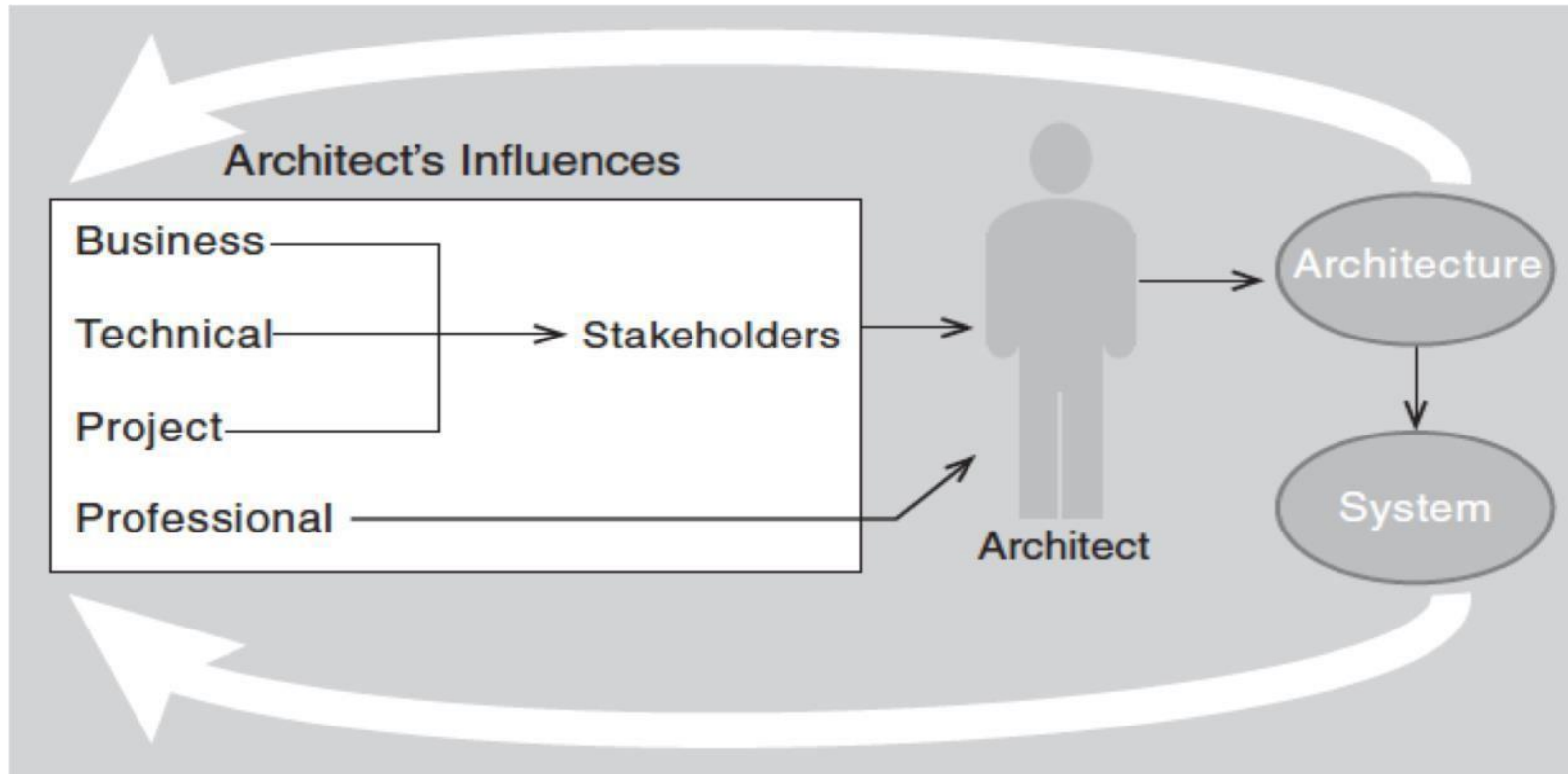


- Architects need knowledge
- Architects need non-technical skills and abilities
- Architects must work and think outside the “architectural bubble”
- Stakeholders
  - Stake: “Something that is staked for gain or loss; e.g., prize in a contest; interest
  - Stakeholder: has a stake in the system, i.e., something to gain if system is successful

# PROFESSIONAL CONTEXT (STAKEHOLDER OF A SYSTEM)



# ARCHITECTURE INFLUENCE CYCLE



**FIGURE 3.5** Architecture Influence Cycle

Figure: © Len Bass, Paul Clements, Rick Kazman, distributed under Creative Commons Attribution License.

- **Requirement**

- “Something wanted or needed”
- “Something essential to the existence or occurrence of something else”

- Source: Merriam-Webster online dictionary

- **Requirement**

1. A condition or capability needed by a user to solve a problem or achieve an objective.
2. A condition or capability that must be met or possessed by a system or system component to satisfy a contract, standard, specification, or other formally imposed document.
3. A documented representation of a condition or capability as in 1 or 2.

# SYSTEM REQUIREMENTS

- System requirements can be categorized as:

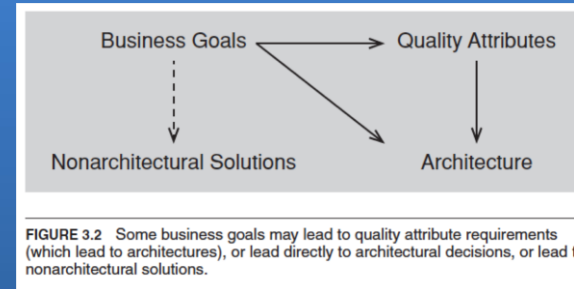
Functional Requirements	Quality Attribute Requirements	Constraints
<ul style="list-style-type: none"><li>• State what the system must do or how it must behave or react to run-time stimuli</li><li>• Functionality is the ability of a system to do the work for which it was intended</li><li>• Functionality does not determine architecture</li></ul>	<ul style="list-style-type: none"><li>• Annotate (qualify) functional requirements</li><li>• Qualification might be how fast the function must be performed, how resilient it must be to erroneous input, how easy the function is to learn, etc.</li></ul>	<ul style="list-style-type: none"><li>• Design decisions that have already been made for you</li><li>• They cannot be changed, so architecture has to be built on top of the constraints</li></ul>

- Architectures are built to design systems; systems must satisfy the requirements
  - However, not all requirements are relevant to the architecture design
- Architecturally Significant Requirement (ASR):
  - ✓ Requirement which has an impact on the architecture

## Requirements Documents

- Usually do not contain all ASRs
- Functional requirements usually do not affect the architecture

## Business Goals



## Stakeholders

- Good practice to interview them
- But don't expect ASRs directly defined

## Techniques

- QAW (Quality Assurance Workshop)
- PALM (Pedigreed Attribute eLicitatio Method)

- ASRs should be captured in documents for further reference and approval



- Proper documentation is required to take full advantage of an architecture
- Architecture documentation has to be:
  - Aligned with the requirements
  - Descriptive and Prescriptive
    - Describes decisions that had already been made
    - Prescribes constraints on decisions that have yet to be made
  - Concrete and with enough information to support system development
  - Written in a way that can be understood by new employees and stakeholders

“A system of characters, symbols, or abbreviated expressions used in an art or science or in mathematics or logic to express technical facts or quantities.”

- A notation must be adopted to document an architecture

## Informal

- Architecture is presented by using general-purpose diagrams and tools, and frequently natural language
- Bespoke syntax and semantic
- E.g.: Microsoft, PowerPoint

## Semiformal

- Architecture is presented by using a standardised notation
- Syntax is well organised
- Semantics is rudimentary or non-existing
- E.g.: UML

## Formal

- Architecture is presented by using a precise, mathematically-based notation
- Formal syntax and semantics
- E.g.: ADLs – Architecture Description Languages

# VIEWS

- A notation must be adopted to document an architecture
- A view is a representation of a structure
- A view describes the interrelated architectural elements and the relations among them
- Views are used in architectural descriptions to document different aspects of a system



# EXAMPLE: CLIENT-SERVER SYSTEM

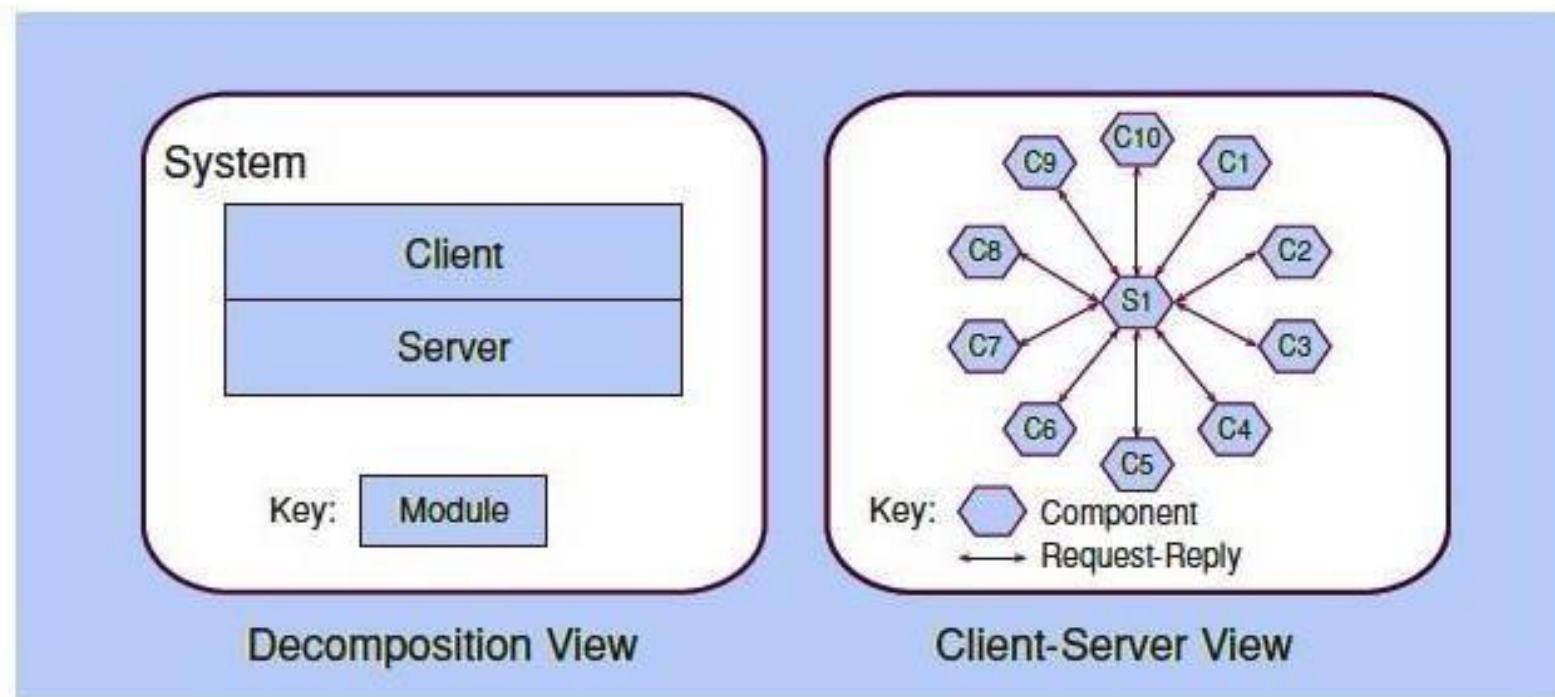


FIGURE 1.2 Two views of a client-server system

# ADDITIONAL RECOMMENDATIONS

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Some architectures change faster than the architect's ability to document the changes

- E.g., systems with extraordinarily frequent release-and-deploy cycles
- For those cases:
  - Document the elements that are common to all versions of the system
  - Build and document an architecture that is allowed to change, and specify which changes are acceptable

# ADDITIONAL RECOMMENDATIONS

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- For Agile development projects
  - ✓ Create a template or use a standard way to document the design decisions
  - ✓ Fill in the templates when the information becomes available, but only if this information will simplify someone's job in the future
  - ✓ Try to produce only the required information to allow the team progress
  - ✓ Be agile: make quick drafts or take pictures of manually designed models when working on whiteboards, and don't feel bad in using them in your presentations!

# References

- Len, Bass, Clements Paul, and Kazman Rick. (2013) "Software architecture in practice." Boston, Massachusetts Addison. 3<sup>rd</sup> Edition. – Mainly Chapter 1 to 3.
- Santana, FS, Stange, R. L., Saraiva, A. M., Pinaya, J.L., & Becerra, J.L. (2012, August). A complete RM-ODP case-study to integrate geospatial services and ecological niche modeling systems. In Information Reuse and Integration (IRI), 2012 IEEE 13th International Conference on (pp. 239-246). IEEE.
- Lecture by Dr. Karam Salam
- Microsoft Application Architecture Guide, 2nd Edition. Available online at <https://msdn.microsoft.com/en-us/library/ff650706.aspx>.



