## Wood-Pawcatuck Watershed Association Strategic Plan Proposal, building on the revisions from the retreat of 16 May 2003

This version is intended to reflect the discussions of 16 May, but also has proposed additions and further revisions.

## May 2003 - May 2004

- Hire half-time staffer to build membership and increase visibility with the public and with relevant government agencies and foundations.
- Revitalize the membership committee and expand duties to include public relations.
- Increase membership by 10%.
- Create a stewardship committee, with responsibilities for buildings and grounds, river access, trail development.
- Create a WPWA e-letter system, with recipients classified by town of residence, to inform our membership and partners of current issues and of our actions.
- Complete renovations to headquarters to provide an attractive conference facility for regional environmental meetings, efficient office space and an effective environmental education and research center.

## By May 2005

• If the membership staffer has been successful, consider increase to full-time, and increase membership an additional 15%.

## Ongoing Actions

- Fully implement local watershed council responsibilities and provide leadership in defining the roles of watershed councils.
- Follow our Action Plan in setting priorities for meeting the purposes of our organization, as listed in our by-laws.
- Maintain relations with Local, Regional, State and Federal agencies in order to be a respected and welcome participant in watershed governance.

- Be an informational and technical assistance resource to local planning boards in the watershed,
- Maintain leadership for volunteer and funded non-profit scientific assessments in the watershed.
- Continue building an endowment, with the ultimate goal of providing income equal to 25 percent of the operating budget
- Maintain and enhance public education programs.
- Continue to enhance the responsible recreational use of the river system.
- Maintain active committees in five critical areas: membership, stewardship, development review, finance/fundraising and scientific/technical.
- · Maintain staff as necessary to achieve goals.