

<b>Wood-Pawcatuck Watershed Association</b>					
2014 Budget Worksheet					
Blue=Mission Dev. Green=Program Dev. Red=Org. Dev.					
Black=Not Applicable					
		Jan - Dec 12	2012 Budget	2013 Budget	2014 Budget
Ordinary Income/Expense					
	<b>Income</b>				
	<b>4010 - Donations</b>				
	4010-01 - Annual Appeal	10,930.05	12,000.00	12,000.00	18,000.00
	4010-02 - Corporate & Non-Profit	1,500.00	4,000.00	3,400.00	4,000.00
	4010-03 - Endowments			5,500.00	
	4010-04 - Restricted	2,155.00		0.00	
	4040 - In Memory	700.00			500.00
	4045 - Bequests	5,000.00		0.00	2,000.00
	4047 - Salomon Fund	350.00		0.00	0.00
	4050 - Individual Gifts	2,553.90	3,000.00	3,000.00	3,000.00
	4070 - Matching Gift	152.50	200.00	200.00	150.00
	4010 - Donations - Other	2,160.70		0.00	0.00
	<b>Total 4010 - Donations</b>	<b>25,502.15</b>	<b>19,200.00</b>	<b>24,100.00</b>	<b>27,650.00</b>
	<b>4100 - Fiscal Agency Fees</b>				
	4110 - Hop Arts	11.25	100.00	200.00	250.00
	4100 - Fiscal Agency Fees - Other	197.50		0.00	0.00
	<b>Total 4100 - Fiscal Agency Fees</b>	<b>208.75</b>	<b>100.00</b>	<b>200.00</b>	<b>250.00</b>
	<b>4200 - Fund Raiser Events</b>				
	4210 - Annual Meeting				
	Silent Auction	4,795.00	6,000.00	0.00	0.00
	4210 - Annual Meeting - Other	1,350.00	2,000.00	1,200.00	875.00
	<b>Total 4210 - Annual Meeting</b>	<b>6,145.00</b>	<b>8,000.00</b>	<b>1,200.00</b>	<b>875.00</b>
	4250 - Other			4,000.00	
	<b>Total 4200 - Fund Raiser Events</b>	<b>6,145.00</b>	<b>8,000.00</b>	<b>5,200.00</b>	<b>875.00</b>
	<b>4300 - Gain (Loss) on Securities</b>	<b>735.71</b>			
	<b>4400 - Grants</b>				
	Strategic Planning Grant	9,650.00			10,000.00
	Trail Grant	2,950.00			0.00
	4420 - Charitable Foundation				
	4420-01 - Champlin Foundation			30,000.00	
	4420-02 - Lattner Foundation	0.00	50,000.00	69,000.00	80,000.00
	4420-03 - RI Foundation	0.00	12,000.00		4,000.00
	4420-04 - REI Foundation	0.00	5,000.00		0.00
	4420-05 - Kimball Foundation				3,000.00
	<b>Total 4420 - Charitable Foundation</b>	<b>0.00</b>	<b>67,000.00</b>	<b>99,000.00</b>	<b>87,000.00</b>
	<b>4440 - Federal Agencies</b>				
	EPA Watershed Counts			2,500.00	
	EPA Urban Waters Grant			34,975.00	14,863.00
	EPA (RINHS)	0.00	5,000.00		
	<b>Total 4440 - Federal Agencies</b>	<b>0.00</b>	<b>5,000.00</b>	<b>37,475.00</b>	<b>14,863.00</b>
	<b>4500 - Municipal Government</b>	<b>0.00</b>	<b>500.00</b>	<b>0.00</b>	
	4600 - State Government				
	4610 - RI Trail Advisory Committee	1,811.35	3,000.00	2,200.00	3,000.00
	Trail Grant				
	New - RITAC Jay Croning Grant			100,000.00	
	4620 - River Council	3,600.00	4,000.00	6,000.00	1,900.00
	4600 - State Government - Other	56.00			1,000.00
	<b>Total 4600 - State Government</b>	<b>5,467.35</b>	<b>7,000.00</b>	<b>108,200.00</b>	<b>5,900.00</b>
	4400 - Grants - Other	2,050.00			
	<b>Total 4400 - Grants</b>	<b>20,117.35</b>	<b>79,500.00</b>	<b>244,675.00</b>	<b>117,763.00</b>
	<b>4700 - Interest &amp; Dividends</b>	<b>119.66</b>	<b>500.00</b>	<b>500.00</b>	<b>80.00</b>
	<b>4800 - Investment/Endowment Revenue</b>	<b>17,205.09</b>	<b>7,488.00</b>	<b>7,000.00</b>	<b>8,500.00</b>
	<b>4900 - Membership Dues</b>				
	4910 - Corporate & Non Profit	1,450.00	1,400.00	1,250.00	2,000.00
	4930 - Individual & Family	19,168.90	22,000.00	25,000.00	20,000.00
	<b>Total 4900 - Membership Dues</b>	<b>20,618.90</b>	<b>23,400.00</b>	<b>26,250.00</b>	<b>22,000.00</b>
	<b>5000 - Program Fees</b>				
	5005 - Water Quality Income	0.00	1,600.00		0.00
	5010 - Educational Programs	1,850.00	5,000.00	2,500.00	500.00
	5020 - Campus Rental	0.00			2,000.00
	5030-00 - Seasonal Event			500.00	
	5030-40 - Map & Compass Workshop	99.35			100.00
	5030 - Recreational Programs				
	5030-10 - Fishing				
	5030-11 - Family Fun Fishing	35.00		35.00	0.00
	5030-12 - Fly Rod Building	125.00		125.00	300.00
	5030-13 - Fly Tying	190.00		170.00	200.00
	<b>Total 5030-10 - Fishing</b>	<b>350.00</b>	<b>0.00</b>	<b>330.00</b>	<b>500.00</b>
	5030-30 - Kayaking				
	5030-32 - Paddles	1,455.00	575.00	1,000.00	4,500.00
	5030-33 - Source to Sea	55.00	300.00		0.00
	5030-30 - Kayaking - Other	1,110.00	4,500.00	1,000.00	0.00
	<b>Total 5030-30 - Kayaking</b>	<b>2,620.00</b>	<b>5,375.00</b>	<b>2,000.00</b>	<b>4,500.00</b>
	<b>Total 5030 - Recreational Programs</b>	<b>2,970.00</b>	<b>5,375.00</b>	<b>2,330.00</b>	<b>5,000.00</b>
	<b>5040 - Summer Camp Programs</b>	<b>3,525.00</b>			

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				Jan - Dec 12	2012 Budget	2013 Budget	2014 Budget
		5040-40	Map & Compass Workshop			100.00	
		Total 5000 - Program Fees		8,444.35	11,975.00	5,430.00	7,600.00
		5200 - Sales					
		5210 - Clothing		42.00	500.00		100.00
		5220 - Hiking Guide		103.65	125.00		70.00
		5230 - Maps		25.05	100.00		70.00
		5240 - Other		100.69			75.00
		5250 - River Guides		97.03	175.00		125.00
		5260 - Wholesale		700.00	600.00		700.00
		5270 - Shipping & Handling		75.15			50.00
		Total 5200 - Sales		1,143.57	1,500.00	1,000.00	1,190.00
		5500 - Special Project Revenues					
		5530 - Shannock Fish Passage Project					
		5530-01 - Audit		17,949.93	18,000.00	14,000.00	
		5530-02 - Bid Packages		35.00	200.00		
		5540 - Horseshoe Falls					
		Eel Pass		26,237.59			
		5540-01 - Engineering		39,153.92	344,022.00		
		5540-02 - Construction		200,681.11			
		Total 5540 - Horseshoe Falls		266,072.62	344,022.00		0.00
		5560 - Kenyon					
		Permits		750.00			
		5560-01 - Engineering		78,757.45	1,170,984.00		
		Total 5560 - Kenyon		79,507.45	1,170,984.00		278,443.00
		5565 - CRMC Trust Fund Grant - Kenyon		50,000.00			
		5570 - Lower Shannock Falls					
		5570-01 - Construction Contractor		2,041.04			
		5570-03 - Engineering		1,632.00			
		5570-05 - Streambank Stabilization		0.00	5,000.00		
		5570-06 - Pest Control		0.00	800.00		1,000.00
		5570-07 - Weir Repair		0.00	50,000.00		
		Total 5570 - Lower Shannock Falls		3,673.04	55,800.00	0.00	1,000.00
		5580 - USFW Grant		20,000.00			
		5590 - WPWA Project Oversight		7,780.00	25,000.00	23,000.00	13,360.00
		5530 - Shannock Fish Passage Project - Other		412.97			
		Total 5530 - Shannock Fish Passage Project		445,431.01	1,614,006.00	37,000.00	292,803.00
		5650 - Other Special Project Revenue		0.00	10,000.00		
		Total 5500 - Special Project Revenues		445,431.01	1,624,006.00	37,000.00	292,803.00
		Total Income		545,671.54	1,775,669.00	351,355.00	478,711.00
		Cost of Goods Sold					
		Over/Short		1.05			
		6000 - Add Beginning Inventory		8,129.16			
		6020 - Less Ending Inventory		-6,628.03			
		6030 - Merchandise		0.00	500.00	500.00	
		6050 - Shipping		21.18			
		Total COGS		1,523.36	500.00	500.00	0.00
		Gross Profit		544,148.18	1,775,169.00	350,855.00	478,711.00
		Expense					
		7000 - Administration					
		7010 - Accounting					
		7010-02 - Tax Return		1,500.00	1,000.00	1,000.00	2,000.00
		7010 - Accounting - Other		12,675.75	15,000.00	8,250.00	10,000.00
		Total 7010 - Accounting		14,175.75	16,000.00	9,250.00	12,000.00
		7030 - Bank & Credit Card		724.88	700.00	750.00	700.00
		7070 - Depreciation		18,079.00	10,000.00	11,109.00	14,500.00
		7090 - Dues/Fees		498.00	525.00	500.00	500.00
		7100 - Electric		742.23	700.00	650.00	800.00
		7110 - Equipment		1,524.26	2,000.00	500.00	1,000.00
		7140 - Heat		1,166.64	1,700.00	1,300.00	2,000.00
		7150 - Insurance		4,106.73	4,000.00	3,200.00	4,000.00
		7160 - Internet/Website					
		7160-10 - Internet		554.40		525.00	300.00
		7160-20 - Website Design		1,240.00	600.00	500.00	1,000.00
		7160 - Internet/Website - Other		420.00	1,000.00	420.00	1,300.00
		Total 7160 - Internet/Website		2,214.40	1,600.00	1,445.00	2,600.00
		7170 - Licenses & Permits		20.00	30.00	30.00	30.00
		7180 - Meeting Refreshments		0.00	300.00	100.00	0.00
		7190 - Misc.		52.68	1,000.00	500.00	550.00
		7200 - Office Expense		226.82	1,000.00	500.00	1,500.00
		7210 - Payroll Service		600.70	850.00	700.00	800.00
		7220 - Postage & Shipping		1,058.38	1,500.00	2,500.00	800.00
		7230 - Printing		1,741.00	1,500.00	2,000.00	1,800.00
		7240 - Professional Services		336.00		0.00	300.00
		7250 - Property Maint					
		7250-10 - Snow Removal		43.85	500.00	124.00	0.00
		7250 - Property Maint - Other		684.87	2,000.00	500.00	1,000.00
		Total 7250 - Property Maint		728.72	2,500.00	624.00	1,000.00

Black=Not Applicable									
					Jan - Dec 12	2012 Budget	2013 Budget	2014 Budget	
				7270 - Staff Expenses	1,769.10	2,000.00	1,250.00	2,000.00	
				7290 - Telephone	877.69	800.00	850.00	900.00	
				7300 - Training & Certification	0.00	500.00	0.00	500.00	
				7310 - Travel & Conferences	741.28	1,000.00	1,000.00	1,000.00	
				7320 - Van Expenses	1,785.43	1,000.00	0.00	0.00	
				Total 7000 - Administration	53,169.69	51,205.00	38,758.00	49,280.00	
				7020 - Board of Trustees					
				7020-03 - Miscellaneous	0.00	100.00	100.00	500.00	
				7020-04 - Monthly Meetings	687.49	400.00	400.00	600.00	
				Total 7020 - Board of Trustees	687.49	500.00	500.00	1,100.00	
				7105 - Endowment Management Fee	822.48		600.00		
				7400 - Educational Programs					
				7415 - Bird Watching	9.51		25.00	0.00	
				7420 - AWEsome Training			8,000.00		
				7450 - Newsletter	1,719.45	2,000.00	2,000.00	2,000.00	
				7460 - Public Outreach	66.44	175.00	100.00	500.00	
				7495 - Watershed Training Course	18.43		0.00	0.00	
				7400 - Educational Programs - Other			100.00		
				Total 7400 - Educational Programs	1,813.83	2,175.00	10,225.00	2,500.00	
				7500 - Fund Raising					
				7510 - Annual Meeting	2,881.74	3,000.00	3,500.00	2,000.00	
				7520 - Appeal/Fund Drives	617.74		200.00	1,000.00	
				Total 7500 - Fund Raising	3,499.48	3,000.00	3,700.00	3,000.00	
				7600 - Grant Expenses					
				Champlin Grant Expenses (Bldg Rehab)			30,000.00		
				Lattner Grant Expenses	5,518.43			2,500.00	
				Norcross Wildlife Foundation	2,050.00			0.00	
				RI Trail Advisory Committee	3,486.14		2,000.00	3,000.00	
				New RITAC - Jay Cronin			95,000.00		
				RINHS/EPA Grant - Watershed Coun	417.36		300.00	0.00	
				RITAC RIDEM Browning Mill Pond	1,720.40			0.00	
				EPA Urban Waters Grant	727.14		34,975.00	0.00	
				7610 - River Council Grant Expenses	501.29		0.00	1,900.00	
				Total 7600 - Grant Expenses	14,420.76	0.00	162,275.00	7,400.00	
				7700 - Membership & Volunteers					
				7650 - Meals & Entertainment	175.57			200.00	
				7710 - Annual Appeal	0.00	600.00		0.00	
				7720 - Annual Meeting Awards	0.00	250.00		350.00	
				7730 - Membership Renewal	0.00	350.00	250.00	300.00	
				7740 - Volunteer Recognition	90.96	225.00	200.00	250.00	
				Total 7700 - Membership & Volunteers	266.53	1,425.00	450.00	1,100.00	
				7800 - Payroll & Benefits					
				7810 - Executive Director	53,560.00	53,560.00	54,631.00	55,724.00	
				7820 - Program Director	39,139.88	39,140.00	39,923.00	40,722.00	
				7830 - Program Staff	22,042.36	19,351.00	21,450.00	26,255.00	
				7850 - Interns	2,280.00	2,800.00	2,280.00	0.00	
				7860 - Payroll Taxes	9,258.00	10,259.00	11,276.00	10,746.00	
				7870 - Health Insurance	1,483.54	10,681.00	0.00	0.00	
				7880 - Benefit Allowance	6,903.60		8,976.00	6,500.00	
				7890 - Workers Comp	12.18	425.00	450.00	1,200.00	
				7897 - Less Payroll Allocated to Grants			-9,430.00		
				7899 - Less Special Project Oversight	-7,780.00	-25,800.00	-23,000.00	-13,360.00	
				Total 7800 - Payroll & Benefits	126,899.56	110,416.00	106,556.00	127,787.00	
				7897 - Taxes	3.92				
				7900 - Recreational Programs					
				7910 - Family Fun Fishing	8.99		25.00	0.00	
				7915 - Fly Rod Building	333.60		350.00	300.00	
				7920 - River & Trail Maintenance	0.00	3,000.00	0.00	0.00	
				7930 - Kayak Maintenance	165.00	500.00	200.00	150.00	
				7970 - Recreational Events	0.00	250.00	0.00	0.00	
				Total 7900 - Recreational Programs	507.59	3,750.00	575.00	450.00	
				7995 - Scientific Monitoring					
				7996 - Equipment & Supplies	0.00	500.00	300.00	0.00	
				7997 - Habitat	25.00	10,000.00	25.00	0.00	
				7999 - Water Quality	9,000.00		9,000.00	14,000.00	
				7995 - Scientific Monitoring - Other	6.83			0.00	
				Total 7995 - Scientific Monitoring	9,031.83	10,500.00	9,325.00	14,000.00	
				8000 - Special Projects Expenses					
				8500 - Shannock Fish Passage Project					
				CRMC CEHRTF 2012 Grant Expenses	3,500.00				
				Monument at HF	3,000.00				
				WPWA Project Oversight	7,780.00	25,000.00	23,000.00	13,360.00	
				8510 - Audit	22,549.93	18,000.00	14,000.00	6,000.00	
				8600 - Horseshoe					
				8620 - Eel Pass	28,674.54				
				8630 - Engineering	52,560.54				
				8650 - Construction	213,816.30				
				8600 - Horseshoe - Other	0.00	344,022.00			
				Total 8600 - Horseshoe	295,051.38	344,022.00		0.00	

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					Jan - Dec 12	2012 Budget	2013 Budget	2014 Budget	
				8700 - Kenyon					
				Permits	750.00				
				8710 - Engineering	60,385.92				
				8700 - Kenyon - Other	0.00	1,170,984.00			
				Total 8700 - Kenyon	61,135.92	1,170,984.00		272,443.00	
				8800 - Lower Shannock					
				8830 - Engineering					
				FEMA	31,490.16				
				8830 - Engineering - Other	23,637.21				
				Total 8830 - Engineering	55,127.37	0.00		0.00	
				8870 - USFWS Grant - Weir Modification	20,000.00				
				8800 - Lower Shannock - Other	0.00	55,800.00			
				Total 8800 - Lower Shannock	75,127.37	55,800.00		0.00	
				Total 8500 - Shannock Fish Passage Project	468,144.60	1,613,806.00	37,000.00	291,803.00	
				Total 8000 - Special Projects Expenses	468,144.60	1,613,806.00	37,000.00	291,803.00	
				Total Expense	679,267.76	1,796,777.00	369,964.00	498,420.00	
				Net Ordinary Income	-135,119.58	-21,608.00	-19,109.00	-19,709.00	
				Other Income/Expense					
				Other Income					
				Other Income	2,033.41				
				Disposition of Assets			8,000.00		
				9000 - In-Kind Contributions	60.00				
				Total Other Income	2,093.41	0.00	8,000.00	0.00	
				Other Expense					
				9700 - Foreign Tax	6.81				
				Total Other Expense	6.81	0.00	0.00	0.00	
				Net Other Income	2,086.60	0.00	8,000.00		
				Net Income (Loss)	-133,032.98	-21,608.00	-11,109.00	-19,709.00	
				Add back Depreciation				14,500.00	

**Net Income (Loss) Before Depreciation**

**-5,209.00**

**2014 Shortfall Is Offset By 2013 Surplus Income**