# **Master Plan Initiatives**

- The City will remain a safe community. The police department will work jointly with all stakeholders to reduce crime and the fear of crime and to prevent personal injury and loss of life and property.
- Increase and maintain the police department's presence throughout the community through proactive patrol activities, participation in community events and conducting safety education programs.
- Continuously evaluate and implement current best practices and risk management strategies.
- Secure funding in the department's operational budget to meet national standards of excellence for law enforcement agencies (CALEA).
- Continue to seek out and apply for grants and other alternative funding sources to improve the safety of the City.
- Continue to integrate the principles of both Community Oriented Policing and Problem Oriented Policing into the organizational structure of the police department.
- Increase the department's outreach efforts to students in the city's schools by researching and developing collaborative programs with the district. Collaborate with the school administration to research programs and funding sources.
- Improve the quality of service provided by the police department and develop methods of receiving customer feedback to evaluate our performance (e.g. Revelstone)
- Continue to research and implement methods to communicate crime information to the community (e.g. web updates, newsletters, social media, Nixle).
- Develop a strategic plan for the police department.
- Continue to collaborate with other communities to improve interagency cooperation in the areas of communications, training and sharing of resources.

| ITEM                  | 2013<br>ACTUAL | 2013<br>CARRYOVER<br>ENCUMBRANCE | 2014<br>BUDGET | 2014<br>ESTIMATED | 2015<br>PROPOSED |
|-----------------------|----------------|----------------------------------|----------------|-------------------|------------------|
| Personnel Services    | 1,490,032      | 0                                | 1,538,224      | 1,520,526         | 1,527,804        |
| Travel/Transportation | 2,987          |                                  | 0              | 0                 | 0                |
| Education/Training    | 9,750          |                                  | 22,000         | 22,000            | 22,000           |
| Materials & Supplies  | 34,618         | 10,681                           | 33,330         | 36,030            | 33,330           |
| Contractual Services  | 69,049         | 8,881                            | 68,813         | 77,725            | 71,970           |
| TOTAL                 | 1,606,437      | 19,561                           | 1,662,367      | 1,656,281         | 1,655,104        |

# **Budget Explanation**

The 2014 year end estimate reflects a \$6,086 or (0.37%) decrease from the 2014 appropriated budget plus 2013 carryover encumbrances primarily due to a decrease in personnel related expenses.

The 2015 proposed budget is \$7,263 or (0.44%) less than the 2014 appropriated budget primarily due to personnel related expenses.

# POLICE DEPARTMENT Master Plan Initiatives

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| ITEM                  | 2014<br>ACTUAL | 2014<br>CARRYOVER<br>ENCUMBRANCE | 2015<br>BUDGET | 2015<br>ESTIMATED | 2016<br>PROPOSED |
|-----------------------|----------------|----------------------------------|----------------|-------------------|------------------|
| Personnel Services    | 1,461,795      | 0                                | 1,524,288      | 1,458,192         | 1,682,280        |
| Travel/Transportation | 0              |                                  | 0              | 0                 | 0                |
| Education/Training    | 16,929         |                                  | 22,000         | 22,000            | 22,000           |
| Materials & Supplies  | 24,031         | 73,031                           | 33,330         | 33,330            | 36,330           |
| Contractual Services  | 78,889         | 2,483                            | 75,426         | 84,526            | 86,118           |
| TOTAL                 | 1,581,645      | 75,514                           | 1,655,044      | 1,598,048         | 1,826,728        |

# **Budget Explanation**

The 2015 year end estimate reflects a \$56,996 or (3.44%) decrease from the 2015 appropriated budget plus 2014 carryover encumbrances primarily due to a decrease in personnel related expenses.

The 2016 proposed budget is \$171,684 or (10.37%) more than the 2015 appropriated budget primarily due to personnel related expenses. This includes the FOP contract for the period of 2016-2018 and filling of police officer positions that were vacant in 2015.

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| ITEM                  | 2015<br>ACTUAL | 2015<br>CARRYOVER<br>ENCUMBRANCE | 2016<br>BUDGET | 2016<br>ESTIMATED | 2017<br>PROPOSED |
|-----------------------|----------------|----------------------------------|----------------|-------------------|------------------|
| Personnel Services    | 1,464,711      |                                  | 1,655,280      | 1,569,819         | 1,743,767        |
| Travel/Transportation | 0              |                                  | 0              | 0                 | 0                |
| Education/Training    | 17,036         |                                  | 22,000         | 6,000             | 22,000           |
| Materials & Supplies  | 102,334        | 12,762                           | 44,330         | 42,060            | 42,000           |
| Contractual Services  | 70,393         | 2,879                            | 105,618        | 85,790            | 80,600           |
| TOTAL                 | 1,654,473      | 15,641                           | 1,827,228      | 1,703,669         | 1,888,367        |

# **Budget Explanation**

The 2016 year end estimate reflects a \$123,559 or (6.76%) decrease from the 2016 appropriated budget plus 2015 carryover encumbrances primarily due to a decrease in personnel related expenses.

The 2017 proposed budget is \$61,139 or (3.35%) more than the 2016 appropriated budget primarily due to personnel related expenses. This includes the FOP contract for the period of 2016-2018 and filling of police officer positions that were vacant in 2016.

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| ITEM                  | 2016<br>ACTUAL | 2016<br>CARRYOVER<br>ENCUMBRANCE | 2017<br>BUDGET | 2017<br>ESTIMATED | 2018<br>PROPOSED |
|-----------------------|----------------|----------------------------------|----------------|-------------------|------------------|
| Personnel Services    | 1,568,874      |                                  | 1,752,387      | 1,695,865         | 1,759,027        |
| Travel/Transportation | 0              |                                  | 0              | 0                 | 0                |
| Education/Training    | 7,098          |                                  | 22,000         | 22,000            | 22,000           |
| Materials & Supplies  | 53,010         | 12,762                           | 42,000         | 40,450            | 41,000           |
| Contractual Services  | 95,987         | 2,879                            | 71,980         | 76,275            | 80,850           |
| TOTAL                 | 1,724,969      | 15,641                           | 1,888,367      | 1,834,590         | 1,902,877        |

# **Budget Explanation**

The 2017 year end estimate reflects a \$53,777 or (2.85%) decrease from the 2017 appropriated budget plus 2016 carryover encumbrances primarily due to a decrease in personnel related expenses.

The 2018 proposed budget is \$14,510 or (0.77%) more than the 2017 appropriated budget primarily due to personnel related expenses. This includes the FOP contract for the period of 2016-2018 and filling of police officer positions that were vacant in 2016.

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| ITEM                  | 2017<br>ACTUAL | 2017<br>CARRYOVER<br>ENCUMBRANCE | 2018<br>BUDGET | 2018<br>ESTIMATED | 2019<br>PROPOSED |
|-----------------------|----------------|----------------------------------|----------------|-------------------|------------------|
| Personnel Services    | 1,710,478      |                                  | 1,762,632      | 1,814,687         | 1,882,779        |
| Travel/Transportation | 0              |                                  | 0              | 0                 | 0                |
| Education/Training    | 19,251         |                                  | 22,000         | 21,100            | 22,000           |
| Materials & Supplies  | 43,489         | 833                              | 41,000         | 38,457            | 41,800           |
| Contractual Services  | 78,307         | 1,644                            | 77,245         | 77,144            | 83,096           |
| TOTAL                 | 1,851,525      | 2,477                            | 1,902,877      | 1,951,388         | 2,029,675        |

#### **Budget Explanation**

The 2018 year end estimate reflects a \$48,511 or (2.55%) increase from the 2018 appropriated budget plus 2017 carryover encumbrances primarily due to an increase in personnel related expenses.

The 2019 proposed budget is \$126,798 or (6.66%) more than the 2018 appropriated budget primarily due to personnel related expenses. This includes the FOP contract for the period of 2019-2021 and hiring of additional police officers.

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| ITEM                 | 2018<br>ACTUAL | 2018<br>CARRYOVER<br>ENCUMBRANCE | 2019<br>BUDGET | 2019<br>ESTIMATED | 2020<br>PROPOSED |
|----------------------|----------------|----------------------------------|----------------|-------------------|------------------|
| Personnel Services   | 1,825,864      |                                  | 1,883,479      | 1,894,556         | 1,996,009        |
| Education/Training   | 21,269         |                                  | 22,000         | 26,623            | 25,000           |
| Materials & Supplies | 38,771         | 2,055                            | 41,800         | 41,846            | 46,300           |
| Contractual Services | 77,083         | 1,565                            | 84,141         | 79,585            | 84,350           |
| TOTAL                | 1,962,986      | 3,620                            | 2,031,420      | 2,042,610         | 2,151,659        |

## **Budget Explanation**

The 2019 year end estimate reflects a \$11,190 or (0.55%) increase from the 2019 appropriated budget plus 2018 carryover encumbrances primarily due to an increase in personnel related expenses.

The 2020 proposed budget is \$120,239 or (5.92%) more than the 2019 appropriated budget primarily due to personnel related expenses. This includes the FOP contract for the period of 2019-2021.