AMDOCS DELIVERY | POWERING FEARLESS TRANSFORMATIONS

Perspectives on Continuous Integration at Scale

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August 2016

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About us

Hrishi

Vinaya

DELIVERY CTO ORGANIZATION

EXPERTISE

CHANGE MANAGEMENT

Promoting the best ways to deliver software

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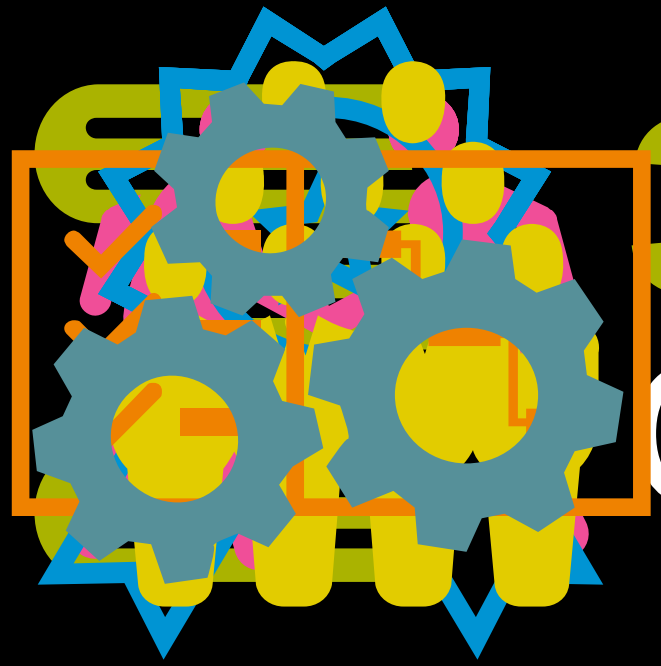
TRACK RECORD

Our track record is unmatched



161 PROJECTS INTO PRODUCTION ACROSS PROJECTS RUNNING

46 LAST YEAR

THE LAST YEAR

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Projects @ Amdocs Delivery

What does Scale mean to you?

DISTRIBUTED SITES

MEGA TRANSFORMATIONS

MULTIPLE RELEASE TRAINS | SAFe

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Our Operating Environment

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Amdocs CES

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Technology

Service Delivery

Not Product Development

Integration Challenges

Multi Product – Multi Technology – Multi Team

Legacy Infrastructure

Source control, Build Systems

Code works on my machine

Traditional Automation

Record and Play

We are Unique

Array of homegrown tools & standards

Build is a big event

Takes days

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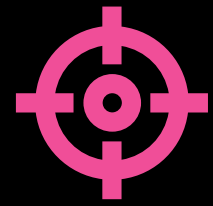
Process

Large transformation projects

Upfront planning due to multi-vendor environment



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People

Super specialization

Products

Competency Centers

No Scrum teams

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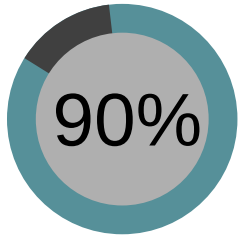
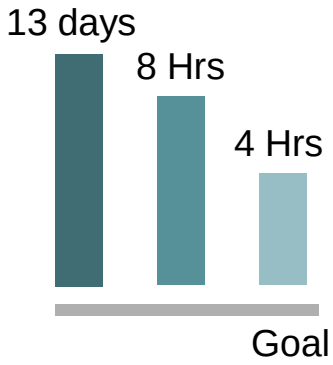
Where are we today

Environments

Time to clone environment reduced due to EaaS



Build Time



Build Running every

Compilation no longer a blocker

Monthly ability to deliver working software to UAT

With major scope

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Crafting a New Reality

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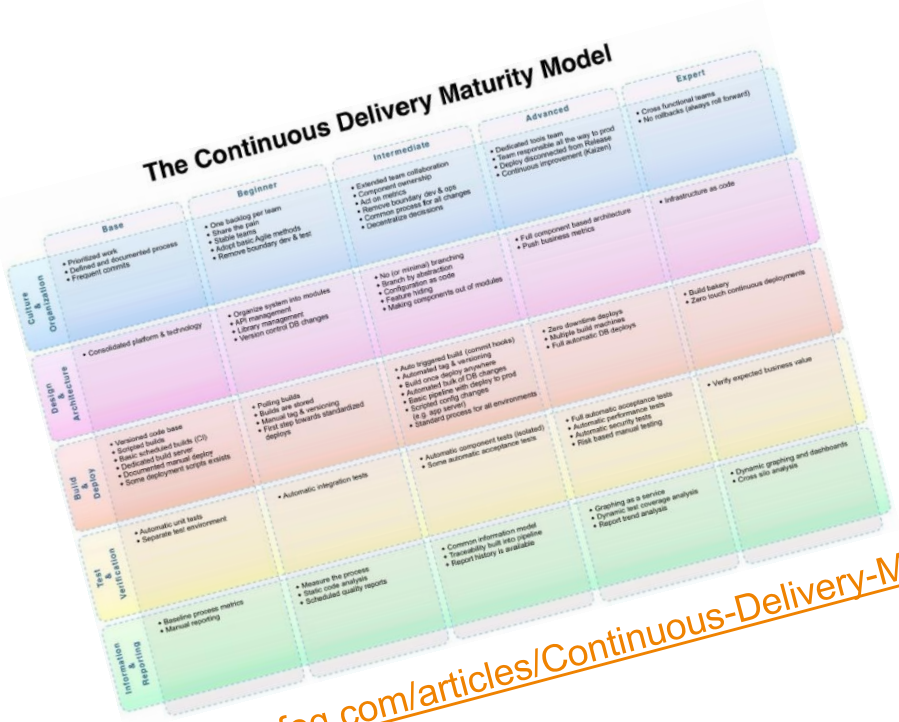
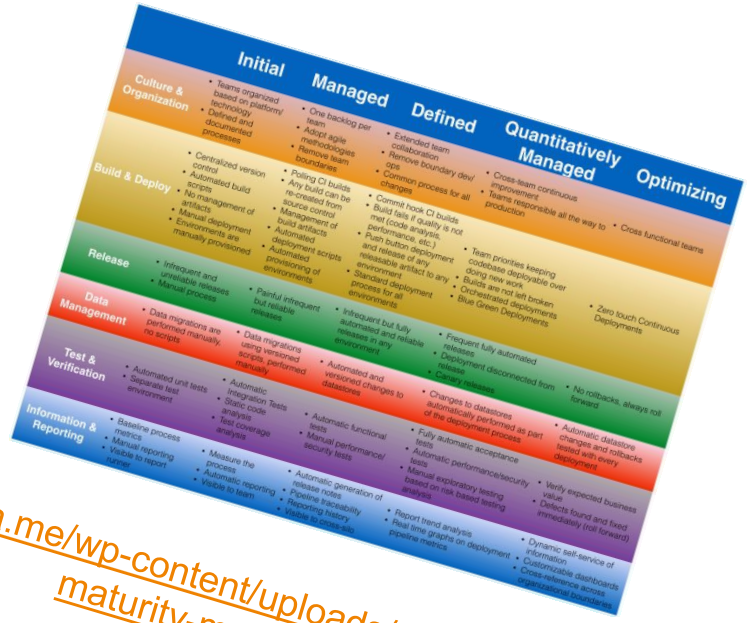
representative

The Continuous Delivery Maturity Model



http://www.infoq.com/articles/Continuous-Delivery-Maturity-Model



http://blog.arungupta.me/wp-content/uploads/2015/02/continuous-delivery-maturity-model-v1.0.png

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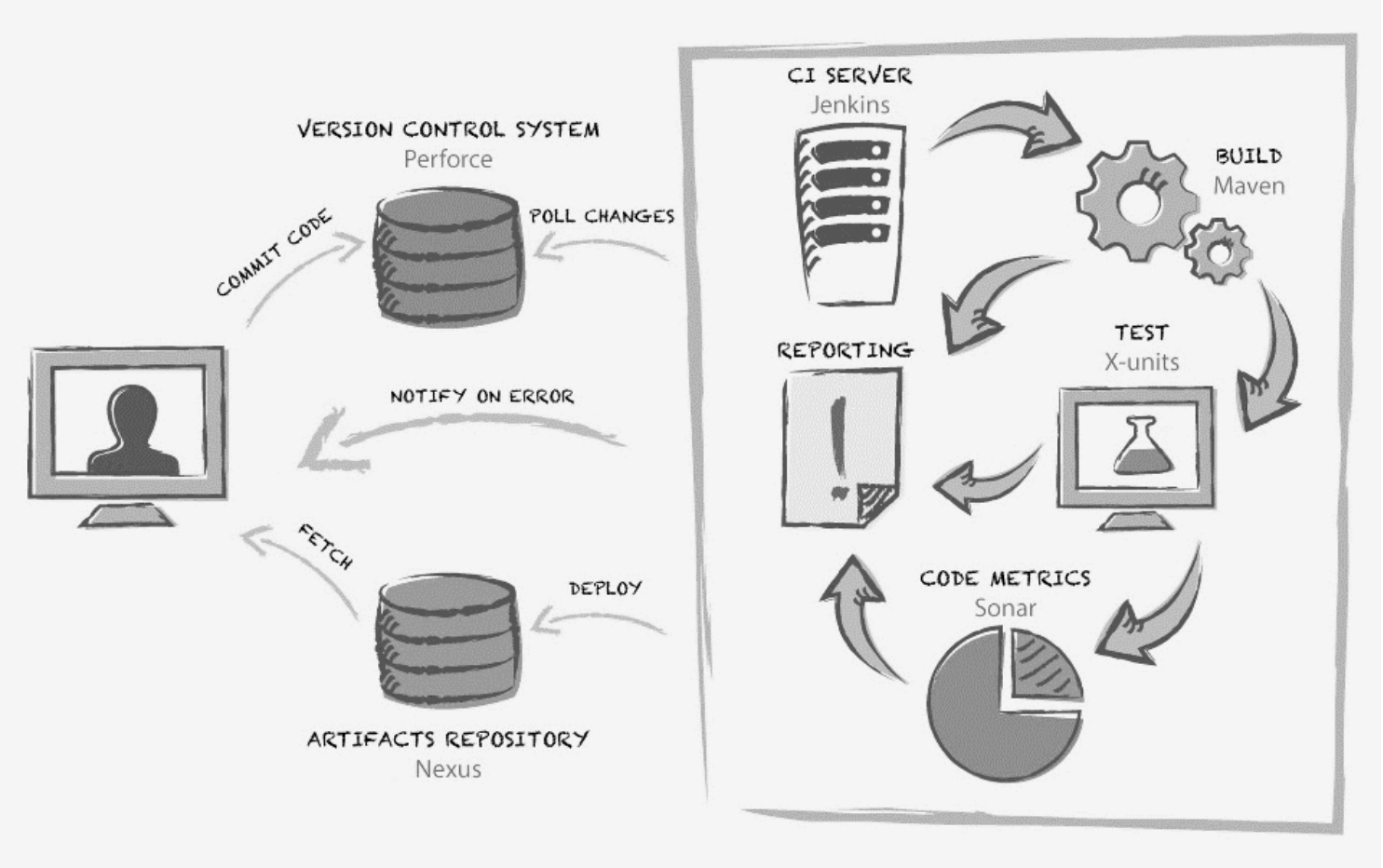
Starting to modernize



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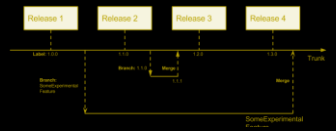
Technology

Technical debt

- Measured and managed

Modern Version Control system



Inverting the Test Automation pyramid

- UT automation
- Safety net for refactoring

Development Environment cloning

- Deploy portfolio integrated build

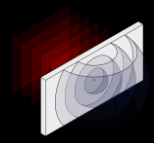
Simplified build order and dependency management

- Modular builds

Moving from imperative to declarative

maven

Artifact management



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Process

Lean and visual documentation

Code Inspection approach

- Lightweight and relevant

UT Defect logging

- Left to the teams

Software packages delivered more frequently

Frequent check-ins

- Several times a day

Stop the line

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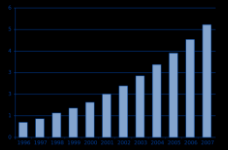
People

Developer viewed as craftsman

Developer engagement

- Gamification

Improving developer productivity



Quality is everybody's responsibility

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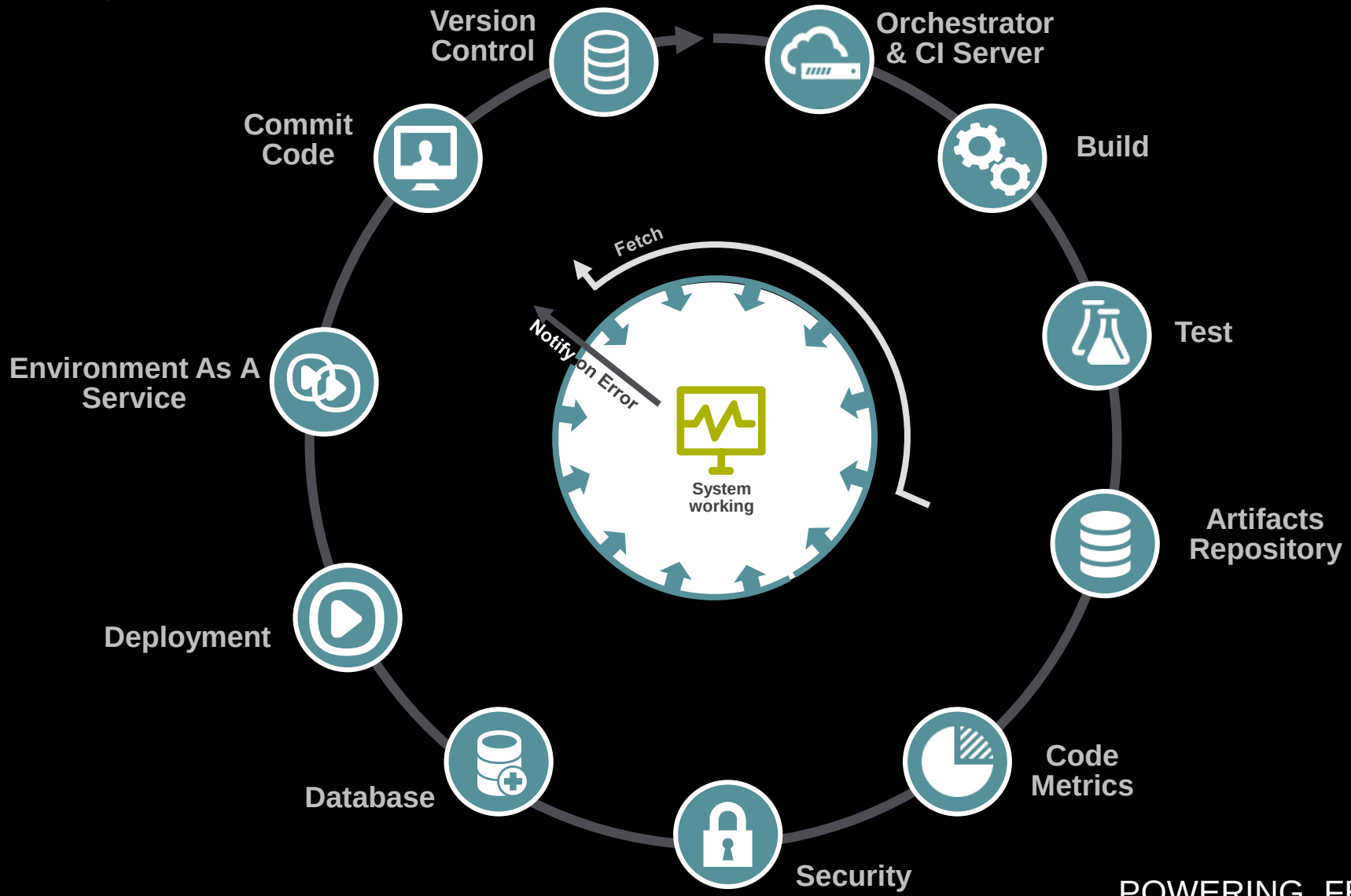
EDGE OF INNOVATION

Continuous Integration



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Our learnings

One team cannot go CI

Daily check ins are a must

UT automation targets don't work

CI Useless without automation

STOP the line is critical

Focus on clean code will go a long way

Rely more on build, not Hot Fixes

Don't alienate middle management

Gamification

Sustain

Workshops

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Our roadmap

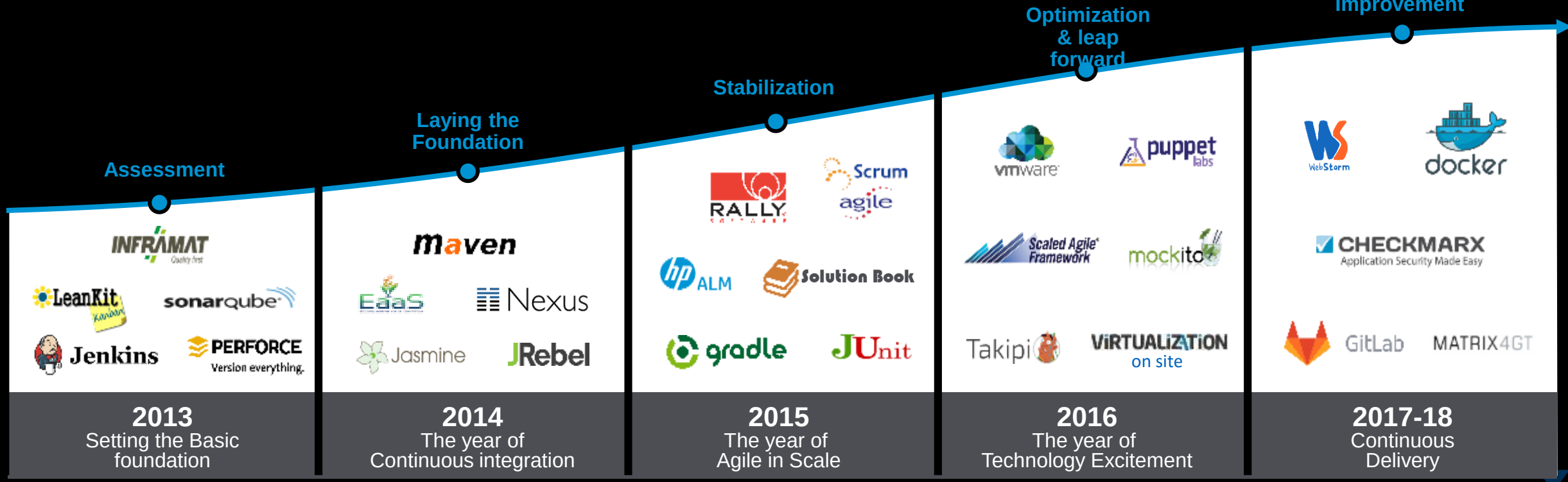
1 Improved Speed to Market

2 Continuous Integration & Delivery

3 Stability

4 Faster & Easier

5 Breaking Down Silos



2013
Setting the Basic foundation

2014
The year of Continuous integration

2015
The year of Agile in Scale

2016
The year of Technology Excitement

2017-18
Continuous Delivery

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Questions ?

Thank You

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