

MONASH BUSINESS SCHOOL

Forecasting: principles and practice

Rob J Hyndman

Introduction to Forecasting

Outline

1 Background

2 Case studies

Resources

- Slides
- Exercises
- Textbook
- Useful links

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Brief bio

- Professor of Statistics, Monash University
- Editor-in-Chief, International Journal of Forecasting

How my forecasting methodology is used:

- Pharmaceutical Benefits Scheme
- Cancer incidence and mortality
- Electricity demand
- Ageing population
- Fertilizer sales

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Assumptions

- This is not an introduction to R. I assume you are broadly comfortable with R code and the RStudio environment.
- This is not a statistics course. I assume you are familiar with concepts such as the mean, standard deviation, quantiles, regression, normal distribution, likelihood, etc.
- This is not a theory course. I am not going to derive anything. I will teach you forecasting tools, when to use them and how to use them most effectively.

Key reference

Hyndman, R. J. & Athanasopoulos, G. (2017) Forecasting: principles and practice, 2nd ed.

OTexts.org/fpp2/

- Free and online
- Data sets in associated R package
- R code for examples

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forecasting

- Guru: I wrote the book, done it for decades, now I do the conference circuit.
- Expert: It has been my full time job for more than a decade.
- 3 Skilled: I have been doing it for years.
- Comfortable: I understand it and have done it.
- Learner: I am still learning.
- Beginner: I have heard of it and would like to learn more.
- Unknown: What is forecasting? Is that what the weather people do?

Poll: How proficient are you in using R?

- Guru: The R core team come to me for advice.
- 2 Expert: I have written several packages on CRAN.
- Skilled: I use it regularly and it is an important part of my job.
- Comfortable: I use it often and am comfortable with the tool.
- User: I use it sometimes, but I am often searching around for the right function.
- Learner: I have used it a few times.
- Beginner: I've managed to download and install it.
- Unknown: Why are you speaking like a pirate?

Install required packages

```
install.packages("fpp2", dependencies=TRUE)
```

Approximate outline

	Day	Topic	Chapter
•	1.1	Time series graphics	2
	1.2	The forecaster's toolbox	3
	1.3	Seasonality and trends	6
	1.4	Exponential smoothing	7
-	2.1	ETS state space models	7
	2.2	Transformations	3
	2.3	Stationarity and differencing	8
	2.4	Non-seasonal ARIMA models	8
	2.5	Seasonal ARIMA models	8
•	3.1	Time series cross-validation	3
	3.2	Dynamic regression	9
	3.3	Hierarchical forecasting	10
	3.4	Advanced models	11

Outline

1 Background

2 Case studies

CASE STUDY 1: Paperware company

Problem: Want forecasts of each of hundreds of items. Series can be stationary, trended or seasonal. They currently have a large forecasting program written in-house but it doesn't seem to produce sensible forecasts. They want me to tell them what is wrong and fix it.



Additional information

- Program written in COBOL making numerical calculations limited. It is not possible to do any optimisation.
- Their programmer has little experience in numerical computing.
- They employ no statisticians and want the program to produce forecasts automatically.

CASE STUDY 1: Paperware company

Methods currently used

- A 12 month average
- C 6 month average
- **E** straight line regression over last 12 months
- **G** straight line regression over last 6 months
- H average slope between last year's and this year's values.
 - (Equivalent to differencing at lag 12 and taking mean.)
- I Same as H except over 6 months.
- K I couldn't understand the explanation.



The **Pharmaceutical Benefits Scheme** (PBS) is the Australian government drugs subsidy scheme.

- Many drugs bought from pharmacies are subsidised to allow more equitable access to modern drugs.
- The cost to government is determined by the number and types of drugs purchased. Currently nearly 1% of GDP.
- The total cost is budgeted based on forecasts of drug usage.

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Opp demands drug price restriction after PBS budget blow-out

The Federal Opposition has called for tighter controls on drug prices after the Pharmaceutical Benefits Scheme (PBS) budget blew out by almost \$800 million.

The money was spent on two new drugs including the controversial anti-smoking aid Zyban, which dropped in price from \$220 to \$22 after it was listed on the PBS.

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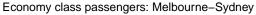
- In 2001: \$4.5 billion budget, under-forecasted by \$800~million.
- Thousands of products. Seasonal demand.
- Subject to covert marketing, volatile products, uncontrollable expenditure.
- Although monthly data available for 10 years, data are aggregated to annual values, and only the first three years are used in estimating the forecasts.
- All forecasts being done with the FORECAST function in MS-Excel!

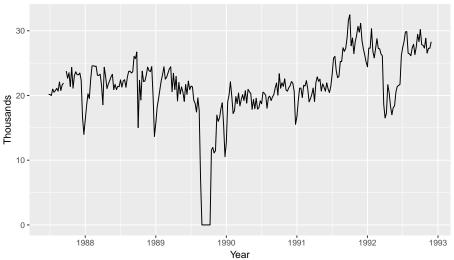
Problem: How to do the forecasting better?

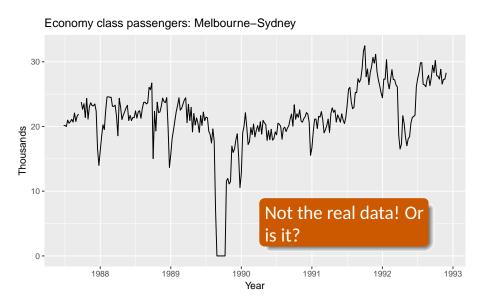
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Problem: How to do the forecasting better?









Problem: how to forecast passenger traffic on major routes?

Additional information

- They can provide a large amount of data on previous routes.
- Traffic is affected by school holidays, special events such as the Grand Prix, advertising campaigns, competition behaviour, etc.
- They have a highly capable team of people who are able to do most of the computing.