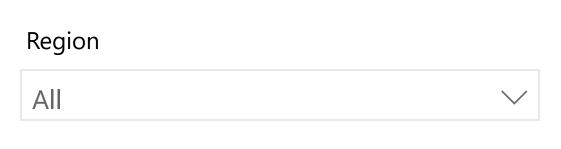
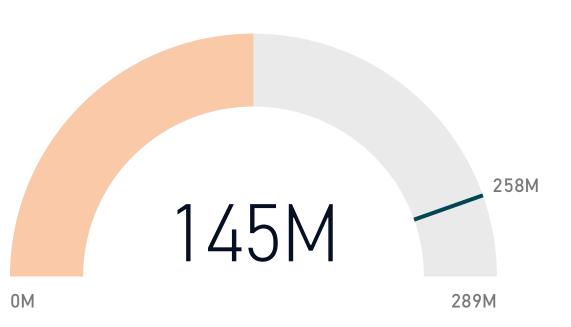
Jul 2020 YTD

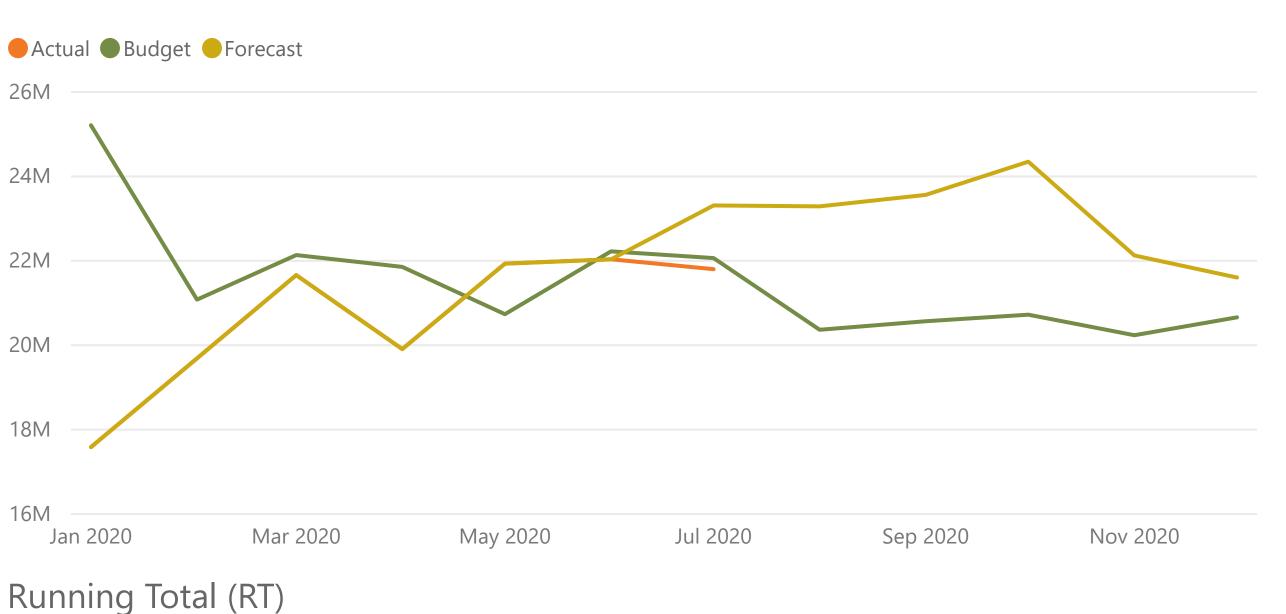


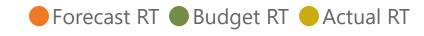


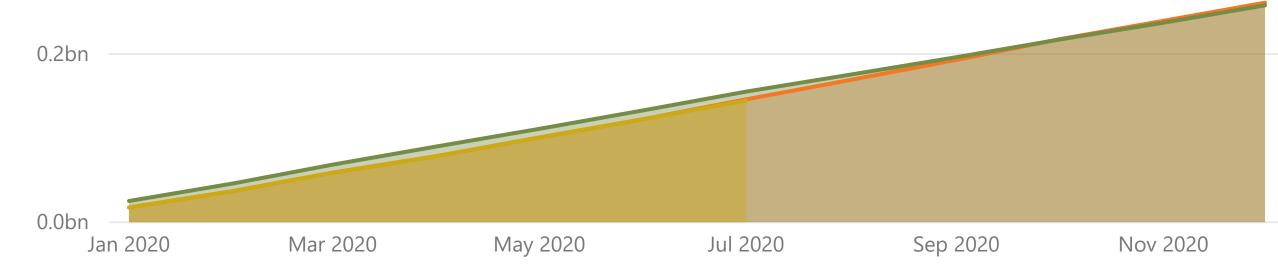


Forecast and Budget by Date

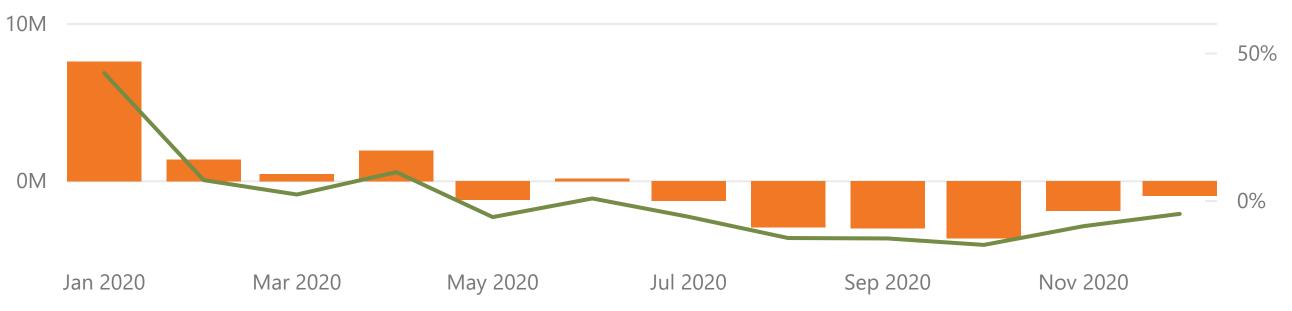




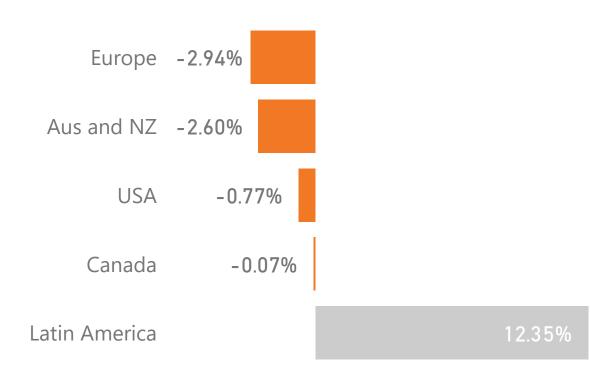




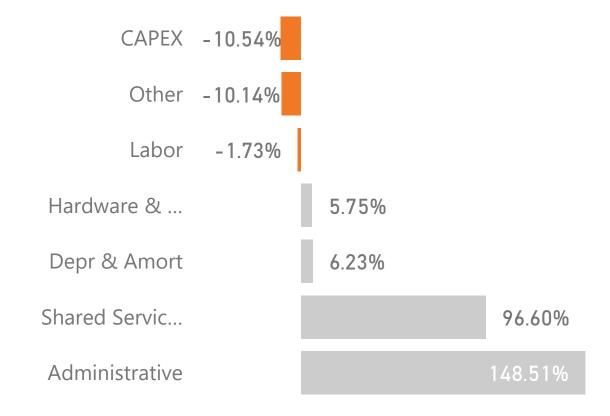
Budget vs Forecast Budget v Forecast %



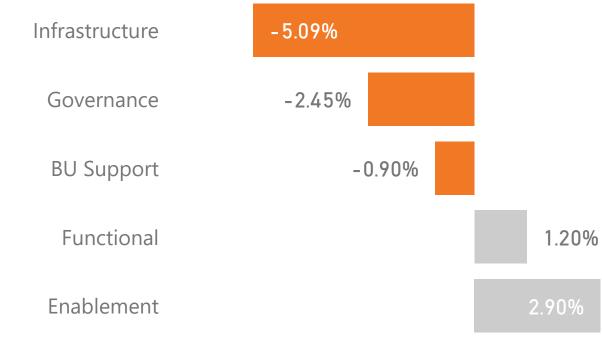
Budget v Forecast %



Budget v Forecast %



Budget v Forecast %



Budget v Forecast % Actual and Budget by Region Actual Budget -2.94% Europe 0.12bn USA 0.22bn Aus and NZ -2.60% 0.02bn Europe 0.03bn USA -0.77% 0.00bn Latin America 0.00bn 0.00bn -0.07% Canada Aus and NZ 0.00bn 0.00bn Latin America Canada

0.00bn

IT Area	Africa & Asia	Aus and NZ	Canada		Europe		Latin America	USA		Total
BU Support	-935,887			1,322		-442,327	22,1	149	647,393	-707,350
Enablement						-293,932			656,599	362,667
Functional				-358		581,472		8	455,073	1,036,195
Governance		4,973				-172,905			-207,897	-375,829
Infrastructure		-63,502		-1,746		-622,402	427,0	73	-3,241,529	-3,502,106
Total	-935,887	-58,529		-782		-950,094	449,2	230	-1,690,361	-3,186,423

Cost Element Group	Africa & Asia	Aus and NZ	Canada	Europe		Latin America		USA	Total ▼	
Depr & Amort		893,721	23,638		22,203		20,124		2,878,607	3,838,293
Hardware & Software	-316,462	-469,506	-33,671		-146,718		5,750		3,641,270	2,680,663
Shared Services					8,214		1		506,694	514,909
CAPEX					149,513				41,481	190,994
Other	-501,975	-410,511	-60,461	_	1,305,120		17,553		640,953	-1,619,561
Labor	-117,450	-72,233	69,712		282,748		-21,302		-2,601,922	-2,460,447
Administrative					39,066		427,104		-6,797,444	-6,331,274
Total	-935,887	-58,529	-782		-950,094		449,230		-1,690,361	-3,186,423

Actual by Country



Budget vs Forecast

