

## Week 4: Advanced Session on Optimization

- ◆ How to transform a poorly behaved non-linear formulation
  - Into a well-behaved linear formulation
- ◆ Reminder: this is an optional session for the curious
  - You won't be tested on this material
- ◆ Agenda
  - Remember IDEA's optimization problem from Session 3
  - Look at the algebraic formulation
  - Graph the "min" statement that calculates revenues and see that is not linear
  - Use the graph to show how to modify the formulation to make it linear
  - Update the algebraic formulation to make it linear
  - Implement the linear optimization problem in Excel

## Recall IDEA chooses an order quantity Q for Supplier P

- ◆ Demand forecast...for example, if the market were strong
  - Uniformly distributed from 6,000 to 14,000 units
- ◆ Revenues and costs for supplier P
  - Sales price = 150€
  - Unit cost = 100€
  - Fixed cost to contract with P = 100,000€
- ◆ If IDEA were to order Q and demand turned out to be D...
  - Earn  $150€ * \min\{D, Q\}$  in sales revenue
  - Pay  $100€ * Q$  in unit costs
  - Pay 100,000€ fixed cost
- ◆ Profit  $\pi = 150 * \min\{D, Q\} - 100 * Q - 100,000$
- ◆ IDEA decides what Q between 4,000 and 10,000 to order

## Spreadsheet example with 10 samples, seed 1234

	A	B	C	D	E	F	G
1	IDEA Linear Optimization.xlsx						
2				=B\$5*MIN(\$B\$3,B10)			
3	Quantity (Q) →	10,000.00	units				
4	Fixed Cost =	100,000	euros		=B\$4		
5	Price =	150	euros per unit			=B\$3*B\$6	
6	Unit Cost =	100	euros per unit			=C10-D10-E10	
9	Number	Sample (D)	Revenue	Fixed Cost	Variable Cost	Profit	
10	1	6,993.19	1,048,979.18	100,000.00	1,000,000.00	(51,020.84)	
11	2	6,052.00	907,800.53	100,000.00	1,000,000.00	(192,199.47)	
12	3	9,115.57	1,367,336.04	100,000.00	1,000,000.00	267,336.04	
13	4	8,138.25	1,220,737.33	100,000.00	1,000,000.00	120,737.33	
14	5	11,629.08	1,500,000.00	100,000.00	1,000,000.00	400,000.00	
15	6	7,884.09	1,182,613.61	100,000.00	1,000,000.00	82,613.61	
16	7	9,729.12	1,459,367.66	100,000.00	1,000,000.00	359,367.66	
17	8	11,983.58	1,500,000.00	100,000.00	1,000,000.00	400,000.00	
18	9	6,990.26	1,048,539.69	100,000.00	1,000,000.00	(51,460.31)	
19	10	9,248.15	1,387,221.90	100,000.00	1,000,000.00	287,221.90	
20			=AVERAGE(F10:F19)		Average Profit =	162,259.59	
21							

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## Optimized version of spreadsheet example

	A	B	C
1	IDEA Linear Optimization.xlsx		
2			
3	Quantity (Q) →	7,884.09	units
4	Fixed Cost =	100,000	euros
5	Price =	150	euros per unit
6	Unit Cost =	100	euros per unit
9	Number	Sample (D)	Revenue
10	1	6,993.19	1,048,979.18
11	2	6,052.00	907,800.53
12	3	9,115.57	1,367,336.04
13	4	8,138.25	1,220,737.33
14	5	11,629.08	1,500,000.00
15	6	7,884.09	1,182,613.61
16	7	9,729.12	1,459,367.66
17	8	11,983.58	1,500,000.00
18	9	6,990.26	1,048,539.69
19	10	9,248.15	1,387,221.90
20			
21			

Decision Variable: B3 (Quantity)

Maximization Objective: F21 (Average Profit)

Constraints: B3 ≤ 10000, B3 ≥ 4000

Non-Linear Optimization: GRG Nonlinear

Average Profit = 239,952.39

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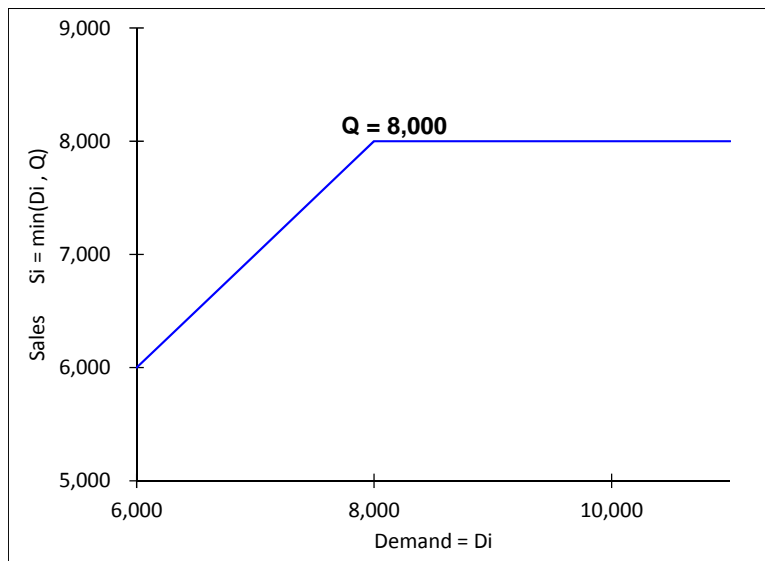
## An algebraic formulation of the optimization problem

- ◆ We want to find the optimal order quantity: decision variable  $Q$
- ◆ So we simulate. Suppose we generate 10 samples of demand
  - Call the  $i^{\text{th}}$  sample  $D_i \dots$  where  $i=1,2,\dots,10$
- ◆ If we order  $Q$  and the demand sample was  $D_i$ 
  - Then profit was  $\pi_i = 150 * \min\{D_i, Q\} - 100 * Q - 100,000$
- ◆ We then average the profits over all 10 samples
  - Average  $\pi_{\text{average}} = 1/10 [\pi_1 + \pi_2 + \dots + \pi_{10}]$
- ◆ We maximize
  - $\max \pi_{\text{average}}$
  - subject to
  - $\pi_i = 150 * \min\{D_i, Q\} - 100 * Q - 100,000 \quad (\text{for } i=1,\dots,10)$
  - $\pi_{\text{average}} = 1/10 [\pi_1 + \pi_2 + \dots + \pi_{10}]$
  - $4,000 \leq Q \leq 10,000$

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For sales  $S_i = \min\{D_i, Q\}$  there's a kink when  $D_i$  equals  $Q$



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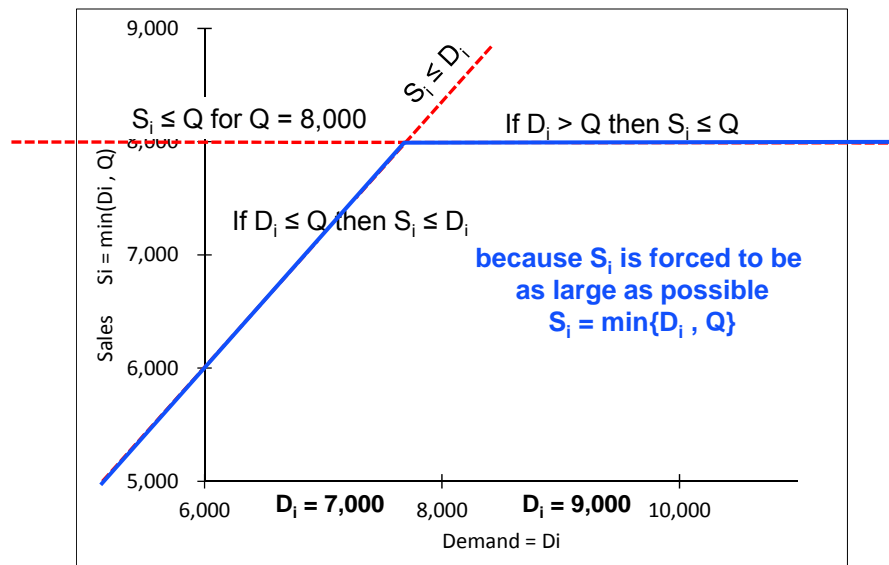
## We can avoid this bad type of non-linearity

- ◆ Original formulation  $\max \pi_{\text{average}}$   
 subject to  
 $\pi_{\text{average}} = 1/10 [\pi_1 + \pi_2 + \dots + \pi_{10}]$   
 $\pi_i = 150 * \min\{D_i, Q\} - 100 * Q - 100,000 \quad (\text{for } i=1, \dots, 10)$   
 $4,000 \leq Q \leq 10,000$
- ◆ We'll add 10 decision variables, one for each sample
  - Let  $S_i$  be the number of units sold in sample  $i$
  - Now we let have  $\pi_i = 150 * S_i - 100 * Q - 100,000 \quad (\text{for } i=1, \dots, 10)$
- ◆ We'll eliminate the 'min's and use two constraints to define each  $S_i$ 
  - $S_i \leq D_i \quad (\text{for } i=1, \dots, 10)$
  - $S_i \leq Q \quad (\text{for } i=1, \dots, 10)$
- ◆ The constraints work because the optimization maximizes each  $S_i$

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## The two constraints are evaluated for a given $D_i$ and $Q$



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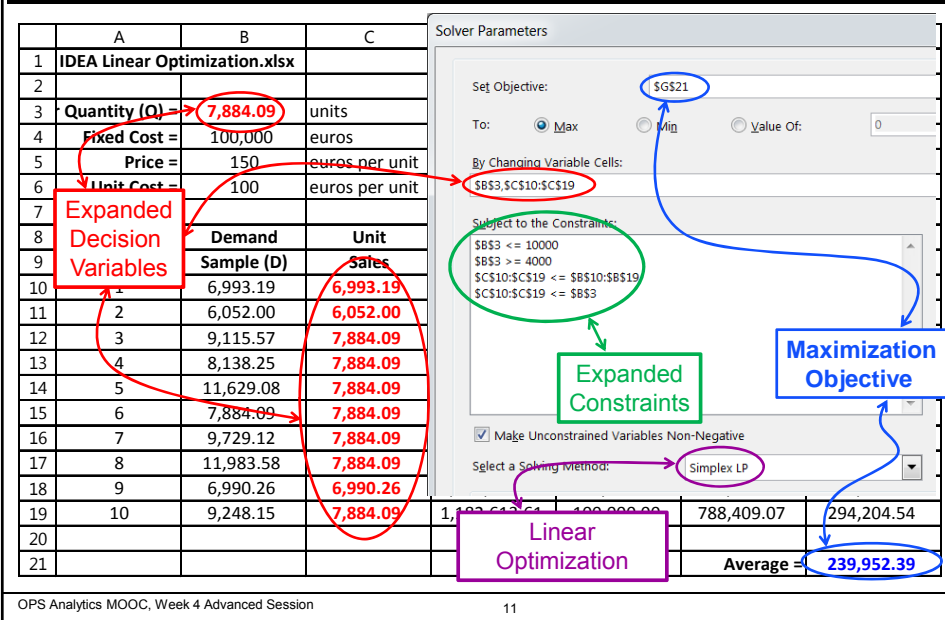
## The full linear formulation

- ◆ Original formulation  $\max \pi_{\text{average}}$   
 subject to  
 $\pi_{\text{average}} = 1/10 [\pi_1 + \pi_2 + \dots + \pi_{10}]$   
 $\pi_i = 150 * \min\{D_i, Q\} - 100 * Q - 100,000$  (for  $i=1, \dots, 10$ )  
 $Q \geq 0$
- ◆ Linear formulation  $\max \pi_{\text{average}}$   
 subject to  
 $\pi_{\text{average}} = 1/10 [\pi_1 + \pi_2 + \dots + \pi_{10}]$   
 $\pi_i = 150 * \min\{D_i, Q\} - 100 * Q - 100,000$  (for  $i=1, \dots, 10$ )  
 $S_i \leq D_i$  (for  $i=1, \dots, 10$ )  
 $S_i \leq Q$  (for  $i=1, \dots, 10$ )  
 $Q \geq 0$

## Spreadsheet implementation of linear formulation

	A	B	C	D	E	F	G
1	IDEA Linear Optimization.xlsx				=B\$5*C10		
2							
3	Quantity (Q) →	10,000.00	units				
4	Fixed Cost =	100,000	euros		=B\$4		
5	Price =	150	euros per unit				
6	Unit Cost =	100	euros per unit			=B\$3*B\$6	
7	Decision Variables						=D10-E10-F10
8		Demand	Unit				
9	Number	Sample (D)	Sales	Revenue	Fixed Cost	Variable Cost	Profit
10	1	6,993.19	0.00	0.00	100,000.00	1,000,000.00	(1,100,000.00)
11	2	6,052.00	0.00	0.00	100,000.00	1,000,000.00	(1,100,000.00)
12	3	9,115.57	0.00	0.00	100,000.00	1,000,000.00	(1,100,000.00)
13	4	8,138.25	0.00	0.00	100,000.00	1,000,000.00	(1,100,000.00)
14	5	11,629.08	0.00	0.00	100,000.00	1,000,000.00	(1,100,000.00)
15	6	7,884.09	0.00	0.00	100,000.00	1,000,000.00	(1,100,000.00)
16	7	9,729.12	0.00	0.00	100,000.00	1,000,000.00	(1,100,000.00)
17	8	11,983.58	0.00	0.00	100,000.00	1,000,000.00	(1,100,000.00)
18	9	6,990.26	0.00	0.00	100,000.00	1,000,000.00	(1,100,000.00)
19	10	9,248.15	0.00	0.00	100,000.00	1,000,000.00	(1,100,000.00)
20							
21					=AVERAGE(G10:G19)	Average =	(1,100,000.00)

## Optimized version of linear spreadsheet example



## Wrap-up for Week 4 Advanced Session 2

- ◆ The  $\min(D_i, Q)$  in our newsvendor formulation was not linear
  - It had a “kink” at  $D_i = Q$
- ◆ We added extra decision variables and constraints to work around it
  - Decision variables  $S_i$  were the unit sales for each sample  $i = 1, \dots, 10$
  - Constraints  $S_i \leq D_i$  so sales would never be more than demand
  - Constraints  $S_i \leq Q$  so sales would never be more than the order quantity
- ◆ When solver maximizes average profits, each  $S_i$  is maximized
  - Even though it would be feasible for an  $S_i < D_i$  and  $S_i < Q$
  - Maximization forces the  $S_i$  to grow until it hits one or the other constraint
- ◆ So the problem behaves as if  $S_i = \min(D_i, Q)$